



ANNUAL BUDGET

FY 2018 - 2019

Acknowledgement:
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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Orange County
California**

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morill

Executive Director

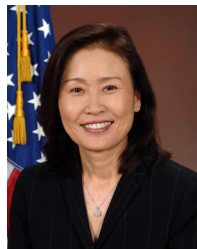
BOARD OF SUPERVISORS



Andrew Do - Chairman
Supervisor, 1st District



Shawn Nelson - Vice Chairman
Supervisor, 4th District



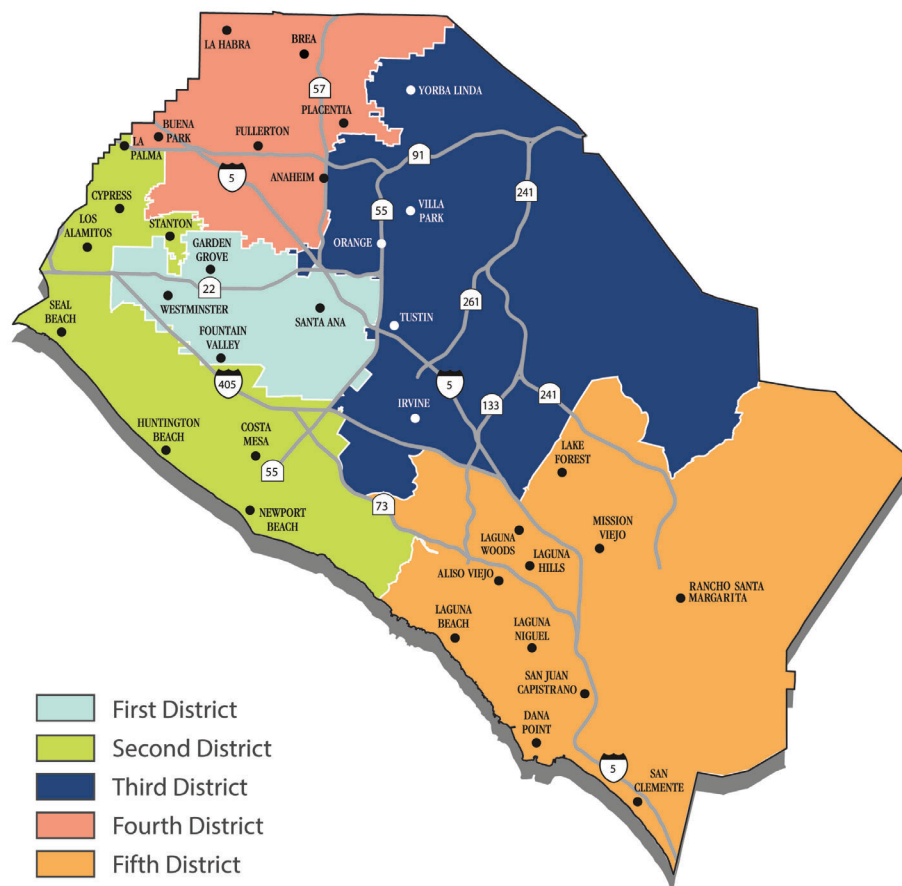
Michelle Steel
Supervisor, 2nd District



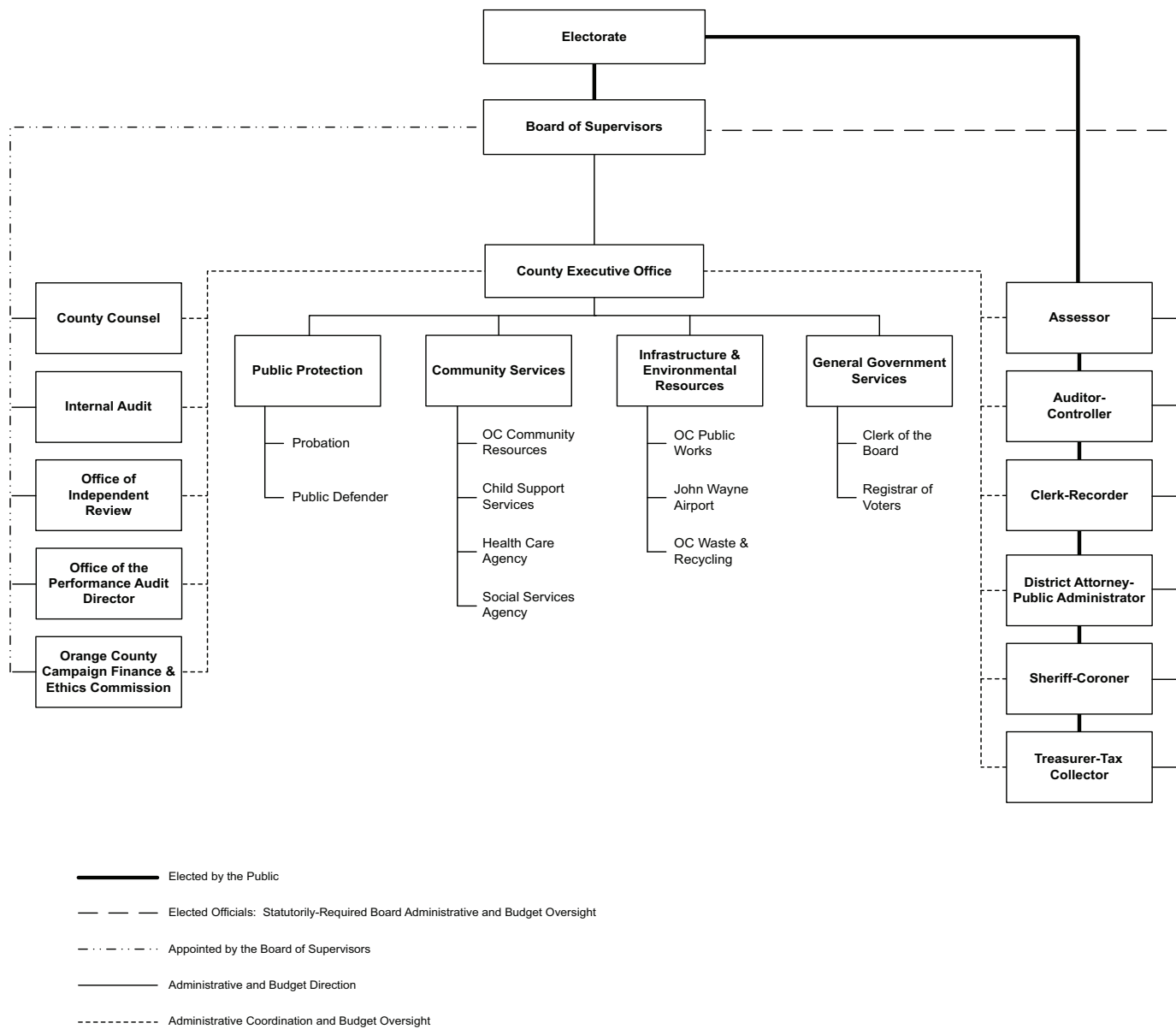
Todd Spitzer
Supervisor, 3rd District



Lisa Bartlett
Supervisor, 5th District



ORGANIZATIONAL CHART





County of Orange

County Executive Office

July 2, 2018

To: Chairman Andrew Do, Supervisor, First District
Members, Board of Supervisors

From: Frank Kim, County Executive Officer

Subject: Fiscal Year 2018-19 Annual Budget



I am pleased to present the FY 2018-19 Annual Budget on behalf of the County of Orange Executive Office. The budget reflects the allocation of resources to achieve the County's mission, strategic priorities, and goals.

The County recognizes the need to prepare for contingencies and must carefully balance the use of available funding and reserves to support core services while maintaining the ability to respond to important countywide needs. To tackle new and ongoing challenges, this year's budget strategically invests in critical community, capital, and organizational priorities. Given the magnitude of the final Vehicle License Fee Adjustment Amount payment to the State of \$55 million in FY 2018-19, it is imperative to continue leveraging available resources including identification and use of external funding for programs and services. Consistent with long-term strategic priorities, the FY 2018-19 Annual Budget is balanced and advances key initiatives, including continued efforts to address infrastructure needs and homelessness in Orange County.

■ Building a System of Care

To improve the overall response to homelessness, the County is strategically deploying outreach and engagement resources regionally in the North, Central, and South Service Planning Areas. As initiatives are implemented to meet the varying needs of the homeless population, the collaboration and cooperation of all 34 cities in the County of Orange will be required to effectively serve this vulnerable population. Maximizing efficiency requires that programs, services, and resources be aligned to enhance community benefits by integrating the County's role with cities and coordinating with diverse stakeholders.

● Regional Shelters/Transitional Centers

In October 2016, the County opened the Courtyard Transitional Center, a low-barrier, low-threshold emergency shelter that sleeps up to 425 individuals and facilitates connections to public benefits, health care, mental health services, and housing resources. In May 2017, the County opened Bridges at Kraemer Place, a year-round multi-service shelter, in a phased approach. In May 2018, Bridges at Kraemer Place expanded to 200 beds, including a community clinic, and reached maximum capacity. These shelter facilities vary in the services and number and types of beds provided, and target different segments of the homeless population. The ongoing operating costs for shelter facilities presents a challenge as the Net County Cost, or discretionary revenue, is required to fund various service mandates, especially in the area of public safety. The County is nonetheless committed to partnering with each of the 34 cities to provide services, as well as assist in identifying facility types and service models that meet regional community needs.



● Systems and Service Integration

County resources converge to address a complex mix of health, behavioral health, and housing barriers among the homeless population. As such, the County aims to integrate various services in the shelter and health care systems. Service integration provides a foundation to ensure that housing options remain interconnected, with shelter beds intended to serve as a bridge to permanent supportive and affordable housing.

- In 2017, the County was awarded a total of \$31.1 million in grant funding for a five-year project to implement the Whole Person Care Pilot Program for coordination of physical, behavioral health, and social services for Medi-Cal beneficiaries struggling with homelessness.
- In December 2017, your Honorable Board approved purchase of the “Anita” building to house behavioral health operations including a Crisis Stabilization Unit. The budget reflects the Board's focus on mental health services and the need for at least one additional Crisis Stabilization Unit.
- Short-term and bridge housing programs are available for homeless individuals working toward behavioral health goals.
- Health Care Agency provides outreach resources in jails for successful re-entry of soon-to-be-released individuals with a behavioral health issue, including creation of a housing plan.
- The Orange County Continuum of Care was awarded \$23.45 million in the FY 2017-18 Funding Cycle to renew and expand critical housing and services for individuals and families who are homeless.
- Homeless Management Information System software was upgraded in April 2018 to allow year-round tracking of bed occupancy, facilitate gap analysis to ensure maximum system capacity, and incorporate the Coordinated Entry System.

■ Capital and Infrastructure Improvements

In addition to capital projects related to and referenced in *Building a System of Care*, the County continues to improve agency infrastructure in various areas. Noteworthy capital improvement projects include:

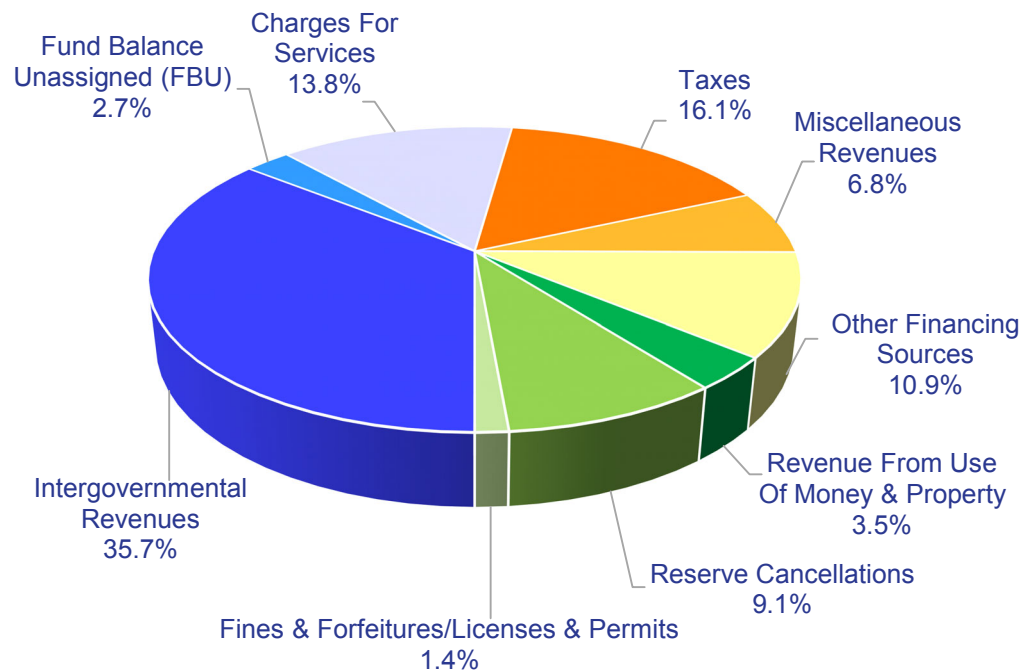
- Demolition and construction of a new **Civic Center Building 16** began in 2017, and the project is scheduled to be completed in late 2019. In addition to improving public access to services, the project is a major step in addressing the aging portfolio of County facilities to better manage long-term occupancy and maintenance costs.
- **Dana Point Harbor** facilities were built in the 1970s, and much of the infrastructure has deteriorated and requires modernization or replacement. The revitalization project will provide for long-term use and enjoyment by the public.
- A 10,000-square-foot multipurpose facility at **Mile Square Regional Park** with indoor space for recreation, meetings, and training is projected to open in September 2018.
- The new **OC Animal Care Shelter** opened in March 2018 in Tustin. The full-service facility serves the unincorporated areas of the County and 14 participating contract cities.

The County continually strives to provide high quality services and advance major initiatives that enrich the lives of our residents. The combined efforts of the Board of Supervisors and County employees toward careful and responsible fiscal management will position the County to overcome new challenges as they arise, while continuing to fulfill the County's mission to make Orange County “a safe, healthy, and fulfilling place to live, work, and play.”

FY 2018-19 ANNUAL BUDGET AT A GLANCE

Total County Revenues by Source

FY 2018-2019 Total = \$6.5 Billion

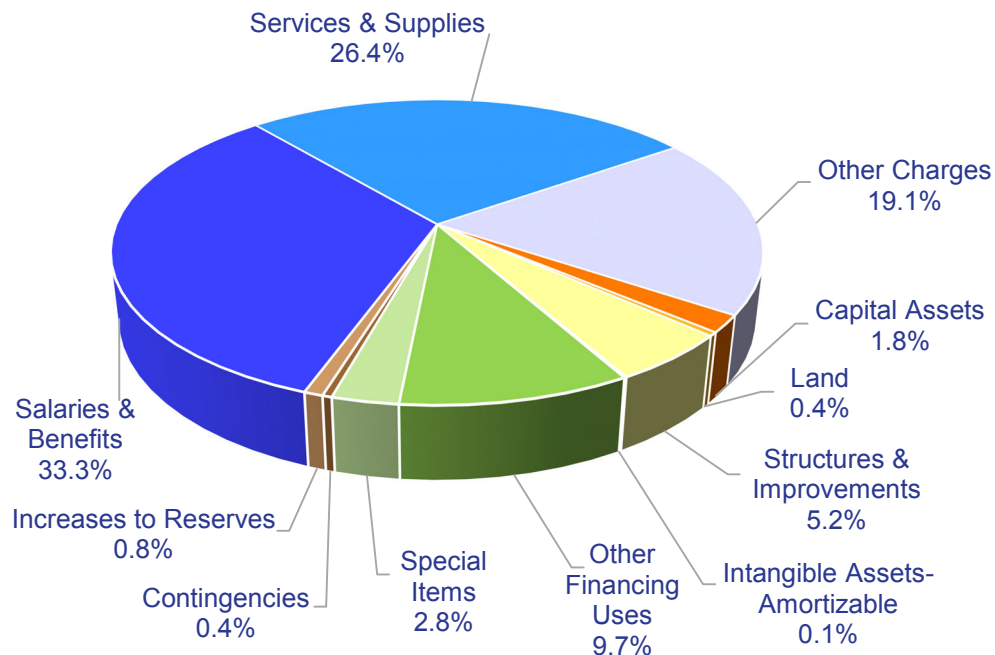


County Revenue Source (in Million Dollars)

Code	Source Name	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018 Budget	
		Actual		Modified Budget		Final Budget		Amount	Percent
A	Intergovernmental Revenues	\$ 2,070.2	\$	2,187.7	\$	2,318.8	\$	131.1	6.0%
B	Fund Balance Unassigned (FBU)	0.0		298.6		174.0		(124.6)	(41.7%)
C	Charges For Services	813.2		895.1		892.3		(2.8)	(0.3%)
D	Taxes	960.7		983.2		1,040.9		57.7	5.9%
E	Miscellaneous Revenues	418.1		481.8		437.4		(44.4)	(9.2%)
F	Other Financing Sources	1,039.4		1,188.3		705.6		(482.7)	(40.6%)
G	Revenue From Use Of Money & Property	232.8		205.3		228.2		22.9	11.2%
H	Reserve Cancellations	330.4		600.7		587.6		(13.1)	(2.2%)
I	Fines & Forfeitures/Licenses & Permits	121.7		85.7		87.5		1.8	2.1%
Totals		\$ 5,986.5	\$	6,926.4	\$	6,472.3	\$	(454.1)	(6.6%)

Total County Appropriations by Use

FY 2018-2019 Total = \$6.5 Billion



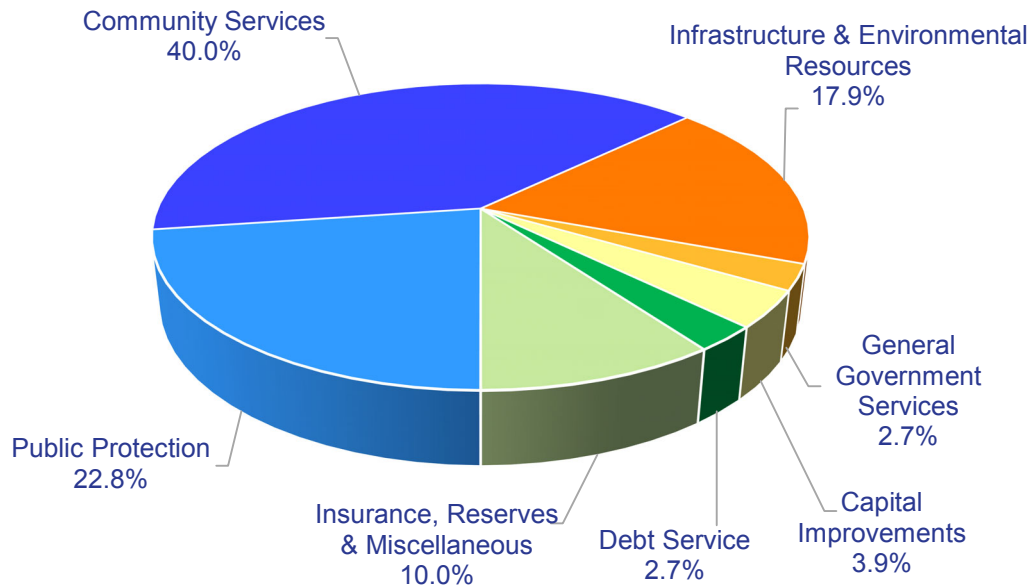
County Appropriations (in Million Dollars)

Code	Use	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018 Budget	
		Actual		Modified Budget		Final Budget		Amount	Percent
A	Salaries & Benefits	\$ 2,073.3	\$	2,217.3	\$	2,210.2	\$	(7.1)	(0.3%)
B	Services & Supplies	1,316.8		1,783.3		1,753.6		(29.7)	(1.7%)
C	Other Charges	1,082.1		1,252.8		1,270.4		17.6	1.4%
D	Capital Assets	92.6		161.6		121.5		(40.1)	(24.8%)
E	Land	2.2		25.5		27.2		1.7	6.7%
F	Structures & Improvements	140.0		386.3		347.6		(38.7)	(10.0%)
G	Intangible Assets-Amortizable	3.2		11.6		8.4		(3.2)	(27.6%)
H	Other Financing Uses	855.9		989.3		642.4		(346.9)	(35.1%)
I	Special Items	0.0		164.4		185.9		21.5	13.1%
J	Contingencies	0.0		0.0		24.8		24.8	100.0%
K	Increases to Reserves	490.6		114.1		50.4		(63.7)	(55.8%)
L	Intrafund Transfers*	(165.2)		(179.8)		(170.1)		9.7	(5.4%)
Totals		\$ 5,891.5	\$	6,926.4	\$	6,472.3	\$	(454.1)	(6.6%)

* NOTE: Intrafund transfers represent expenses recovered from one fund budget to another fund budget within the County General Fund and are not included in the pie chart for total County Appropriations by Use.

Total County Appropriations by Program

FY 2018-2019 Total = \$6.5 Billion

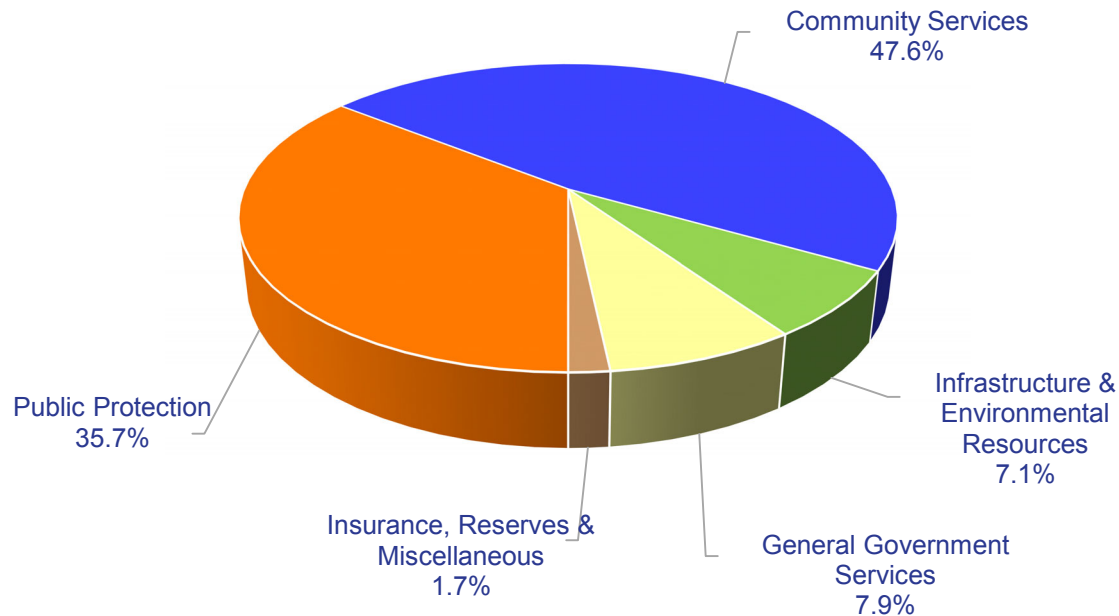


County Program Appropriations (in Million Dollars)

Program	Program Name	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018 Budget	
		Actual		Modified Budget		Final Budget		Amount	Percent
I	Public Protection	\$ 1,266.4		\$ 1,413.6		\$ 1,471.6		\$ 58.0	4.1%
II	Community Services	2,188.7		2,528.3		2,586.7		58.4	2.3%
III	Infrastructure & Environmental Resources	1,137.7		1,342.5		1,161.2		(181.3)	(13.5%)
IV	General Government Services	166.0		186.7		177.5		(9.2)	(4.9%)
V	Capital Improvements	283.1		394.7		250.4		(144.3)	(36.6%)
VI	Debt Service	217.8		393.2		176.7		(216.5)	(55.1%)
VII	Insurance, Reserves & Miscellaneous	631.8		667.4		648.2		(19.2)	(2.9%)
Totals		\$ 5,891.5		\$ 6,926.4		\$ 6,472.3		\$ (454.1)	(6.6%)

Authorized Positions by Program

FY 2018-2019 Total = 18,354



Authorized Program Positions

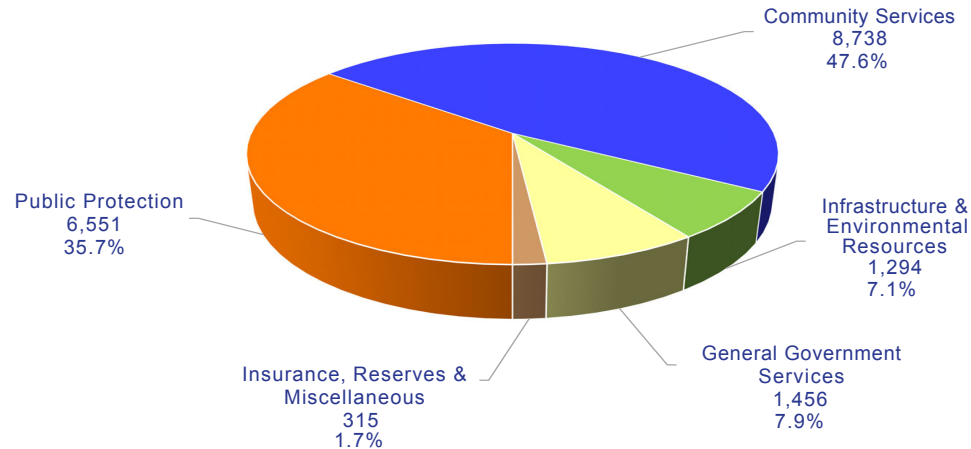
Program	Program Name ^a	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
		Final Budget	Modified Budget	Final Budget	Modified Budget	Percent
I	Public Protection	6,559	6,535	6,551	16	0.2%
II	Community Services	8,708	8,662	8,738	76	0.9%
III	Infrastructure & Environmental Resources	1,286	1,288	1,294	6	0.5%
IV	General Government Services	1,456	1,459	1,456	(3)	(0.2%)
VII	Insurance, Reserves & Miscellaneous	280	313	315	2	0.6%
Totals		18,289	18,257	18,354	97	0.5%

NOTE: Programs V and VI do not have any authorized positions.



Authorized Positions by Program and Budget Control

FY 2018-2019 Total = 18,354



Program I Public Protection	
County Automated Fingerprint Identification	14
District Attorney - Public Administrator	843
Emergency Management Division	17
Inmate Welfare Fund	22
Jail Commissary	41
Office of Independent Review	2
Probation	1,289
Public Administrator	19
Public Defender	412
Sheriff-Coroner	3,508
Sheriff Court Operations	384
Total	6,551

Program II Community Services	
Child Support Services	510
HCA Public Guardian	36
Health Care Agency	2,715
OC Community Resources	267
OC Housing	11
OC Parks CSA26	346
OC Public Libraries	386
Orange County Housing Authority (OCHA)	113
Social Services Agency	4,354
Total	8,738

Program III Infrastructure & Environmental Res.	
Airport - Operating	179
Building & Safety General Fund	45
OC Flood	265
OC Public Works	312
OC Road	159
OC Waste & Recycling Enterprise	268
OC Watersheds	41
Parking Facilities	4
Utilities	21
Total	1,294

Program IV General Government Services	
Assessor	311
Auditor-Controller	434
Board of Supervisors - 1st District	10
Board of Supervisors - 2nd District	10
Board of Supervisors - 3rd District	10
Board of Supervisors - 4th District	10
Board of Supervisors - 5th District	10
Clerk of the Board	29
Clerk-Recorder	113
County Counsel	103
County Executive Office	119
Human Resource Services	147
Internal Audit	14
OC Campaign Finance and Ethics Commission	2
Registrar of Voters	49
Treasurer-Tax Collector	85
Total	1,456

Program VII Insurance, Reserves & Miscellaneous	
Employee Benefits	18
OC Fleet Services	80
OCIT Countywide Services	64
OCIT Shared Services	102
Property & Casualty Risk ISF	12
Reprographics ISF	18
Workers' Compensation ISF	21
Total	315

NOTE: Programs V and VI do not have any authorized positions.

ORANGE COUNTY PROFILE AND ECONOMIC INDICATORS

Key Facts

Founded	August 1, 1889
Size	799 square miles
Coastline	42 miles
Highest Elevation	5,689 feet (Santiago Peak)
Incorporated Cities	34

Population	
2013	3,113,649
2014	3,136,750
2015	3,160,576
2016	3,177,703
2017	3,190,400

Source: U.S. Census Bureau, 2017 Population Estimates

Orange County is the third most populous county in California and the sixth most populous in the United States.

Form of Government

The County functions under a Charter adopted in 2002, including subsequent amendments. A five-member Board of Supervisors governs the County. Each elected member serves a four-year term, with a maximum of two terms, and the Board annually elects a Chair and Vice Chair. The supervisors represent districts that are each approximately equal in population.

County Mission

Making Orange County a safe, healthy, and fulfilling place to live, work, and play, today and for generations to come, by providing outstanding, cost-effective regional public services.

The County is committed to providing Orange County residents with the highest quality programs and services. Supporting the County's mission is a set of vision statements for business and cultural values:

VISION STATEMENT FOR BUSINESS VALUES	VISION STATEMENT FOR CULTURAL VALUES
<p>We strive to be a high quality model governmental agency that delivers services to the community in ways that demonstrate:</p> <ul style="list-style-type: none"> ■ Excellence - Provide responsive and timely services ■ Leadership - Leverage available resources as we partner with regional businesses and other governmental agencies ■ Stewardship - Seek cost-effective and efficient methods ■ Innovation - Use leading-edge, innovative technology 	<p>We commit to creating a positive, service-oriented culture which:</p> <ul style="list-style-type: none"> ■ Attracts and retains the best and the brightest ■ Fosters a spirit of collaboration and partnership internally and externally ■ Supports creativity, innovation, and responsiveness ■ Demonstrates a “can-do” attitude in accomplishing timely results ■ Creates a fun, fulfilling and rewarding working environment ■ Models the following core values in everything we do: <ul style="list-style-type: none"> ● Respect ● Integrity ● Caring ● Trust ● Excellence

Economic Indicators

Key factors that influence the local Orange County economy include the unemployment rate, job growth, inflation, incomes, housing market, and taxable sales. External and internal indicators provide information about the state of the Orange County economy. The County routinely monitors: (a) how well the local economy performs relative to surrounding counties, the State, and the Nation (External Indicators); and (b) how well the local economy performs relative to its own historical trends (Internal Indicators). In terms of the exter-

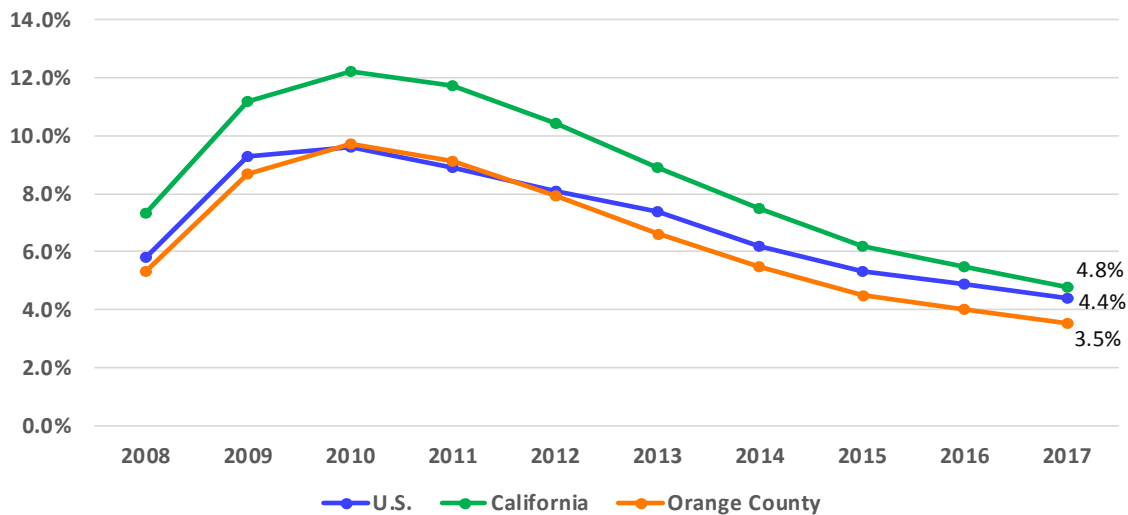
nal indicators, Orange County's economy routinely outperforms local surrounding counties, and the State and National economies. While there is no indication of recession, a meaningful slowdown in the California economy is forecasted by 2020, which serves as an external indicator that Orange County will trend similarly. In terms of internal (historical) trends, current and projected indicators forecast that economic recovery at the local level will continue to be moderate. This section provides trend data for various external and internal indicators that summarize the current and projected outlook of the Orange County economy.

ORANGE COUNTY HISTORICAL EMPLOYMENT STATISTICS

Year	Total Labor Force	No. of Employed	% Unemployment
2017	1,619,200	1,562,600	3.5%
2016	1,602,500	1,537,700	4.0%
2015	1,588,800	1,517,800	4.5%
2014	1,572,700	1,486,400	5.5%
2013	1,565,300	1,462,300	6.6%

Source: Bureau of Labor Statistics, Local Area Unemployment Statistics, State of California Employment Development Department; Annual average for the calendar year.

HISTORICAL UNEMPLOYMENT RATES U.S., CALIFORNIA AND ORANGE COUNTY



Source: Bureau of Labor Statistics, Local Area Unemployment Statistics, State of California Employment Development Department; Annual average for the calendar year.

COMPARATIVE UNEMPLOYMENT RATES (June 2018)

County	% Unemployment
Los Angeles	4.8%
Riverside	4.8%
San Bernardino	4.6%
Ventura	4.0%
San Diego	3.7%
Orange	3.3%

Source: Bureau of Labor Statistics; State of California Employment Development Department; June 2018 preliminary

ORANGE COUNTY YEAR-OVER-YEAR EMPLOYMENT STATISTICS (June 2017 to June 2018)

Labor Force Sector	Number of Jobs Increase/(Decrease)	Percent Change Year-Over-Year
Non-Farm Employment	17,000	1.0%
Professional & Business Services	10,000	3.3%
Educational & Health Services	8,900	4.2%
Construction	2,900	2.8%
Leisure & Hospitality	2,500	1.1%
Trade, Transportation & Utilities	(900)	(0.3%)
Financial Activities	(2,000)	(1.7%)
Manufacturing	(3,800)	(2.4%)

Source: State of California Employment Development Department, Labor Market Information Division, July 20, 2018 News Release

ORANGE COUNTY HISTORICAL JOB GROWTH

Year	% Payroll Employment
2018 Forecast	2.4%
2017	2.1%
2016	2.6%
2015	3.2%
2014	2.3%
2013	2.7%

Sources: Chapman University Economic & Business Review, June 2018

Orange County's unemployment rate has shown continuous improvement since its 2010 peak of 9.9%. Orange County continues to have one of the lowest unemployment rates in the State, and is below that of all surrounding Southern California counties, the State, and the Nation. Year-over-year employment trends are positive across the professional & business services, educational & health services, construction, and leisure & hospitality sectors; job growth is expected to increase slightly in 2018 by 2.4%.

CONSUMER PRICE INDEX

Year	Orange County	California	United States
2018 Forecast	3.1%	3.2%	2.5%
2017 Forecast	3.1%	3.0%	2.0%
2016	2.1%	2.5%	1.8%
2015	1.7%	2.0%	0.7%
2014	1.0%	1.5%	0.7%
2013	1.0%	1.4%	1.6%

Source: Bureau of Labor Statistics

Inflation, as measured by the Consumer Price Index (CPI), is forecasted at 3.1% in 2017 for Orange County, which is higher than both the state and national levels of 3.0% and 2.0%, respectively. While Orange County's CPI is expected to remain flat in 2018, it is forecasted to be below the State, but higher than the Nation.

HOUSING COMPARISON

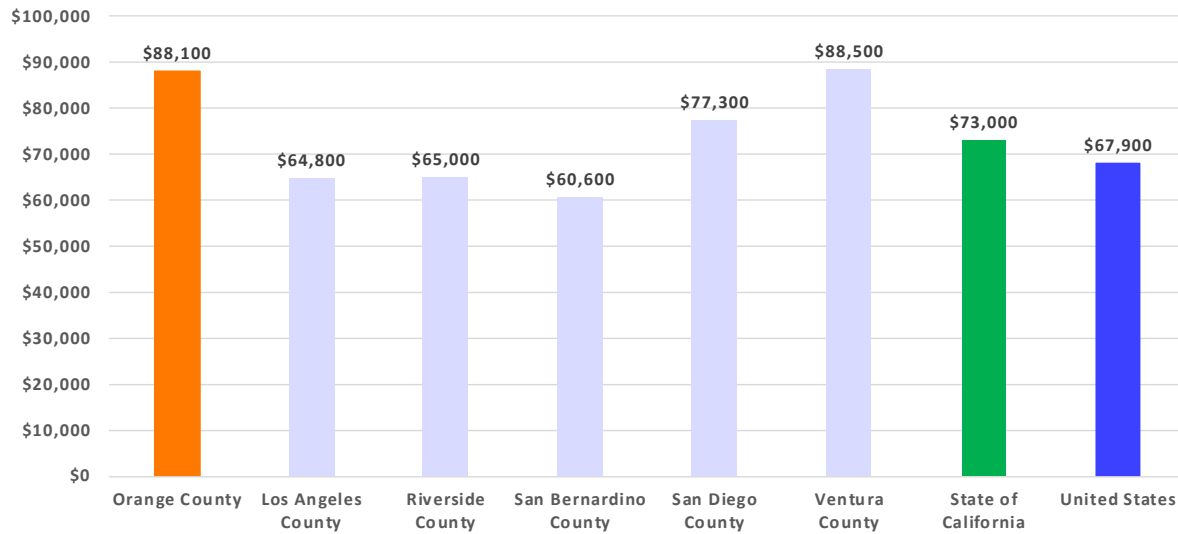
County	Median Home Price (as of June)			Unit Sales (as of June)			Foreclosure Statistics
	2017	2018	% Change	2017	2018	% Change	June 2018
Orange	\$697,000	\$739,000	6.0%	3,804	3,482	(8.5%)	1 in 2,318
Los Angeles	\$569,250	\$615,000	8.0%	8,751	7,569	(13.5%)	1 in 2,207
Riverside	\$355,000	\$380,000	7.0%	4,428	3,917	(11.5%)	1 in 1,163
San Bernardino	\$320,000	\$334,000	4.4%	3,259	2,881	(11.6%)	1 in 1,135
San Diego	\$545,000	\$575,000	5.5%	4,336	3,927	(9.4%)	1 in 2,312
Ventura	\$565,000	\$615,000	8.8%	1,160	930	(19.8%)	1 in 2,058

Source: CoreLogic, California Home Sale Activity (Median Home Price and Unit Sales), RealtyTrac, Inc. (Foreclosure Statistics)

While analysis by CoreLogic indicates that total home sales were the lowest in four years for the month of June, dropping 11.8% year-over-year, the median price paid was a record \$536,250 for all Southern California homes sold in June 2018, up 7.3% year-over-year. Orange County had the highest median home price in the Southern California region.

Foreclosure rates are calculated by dividing total County housing units per the U.S. Census Bureau by the total number of properties that received notices of default (new filings, foreclosure in process, not yet recorded) within the month. RealtyTrac, Inc. trends indicate that 1 in 2,318 Orange County homes received a foreclosure filing in June 2018.

MEDIAN FAMILY INCOME



Source: U.S. Census Bureau, 2012-2016 American Community Survey 5-Year Estimates

Orange County's median family income was estimated at \$88,100 and is among the highest of surrounding Southern California counties and substantially higher than those of the State and Nation.

On the other hand, Chapman University indicates that housing affordability steadily declined beginning in late 2016 from an index of 72.6 to 68.3 by the fourth quarter of 2017. The June 2018 Chapman University Economic & Business Review projects a further decrease to near 60.0 by year-end 2018.

ORANGE COUNTY ANNUAL TAXABLE SALES

Calendar Year	Taxable Sales (Billions)	Percent Change
2018 Forecast	\$65.6	2.6%
2017	\$64.0	2.4%
2016	\$62.5	1.9%
2015	\$61.4	2.1%
2014	\$60.1	4.4%
2013	\$57.6	4.3%

Sources: State Board of Equalization for 2013-2016; Chapman University Economic & Business Review, June 2018 for 2018 forecast.

Taxable sales for Orange County are forecasted by Chapman University to increase 2.6% in 2018; sales increased by 2.4% in 2017. This compares to 2.3% and 3.1% for the State in 2017 and 2018, respectively.

LONG-RANGE FINANCIAL PLANS

Long-Term Strategic Priorities

STABILIZE BUDGET

The County shall adopt a balanced budget, which is defined as a budget where planned expenses do not exceed the amount of revenue or funding available, in accordance with State law. The budget will realistically reflect the funds available to County departments and programs and how those funds will be spent.

PREPARE FOR CONTINGENCIES

The County shall prepare a budget with sufficient reserves to cover unanticipated and severe economic downturns, major emergencies, or catastrophes that cannot be covered with existing appropriations.

FUND AGENCY INFRASTRUCTURE

The County shall prepare a budget that provides the proper funding for agency infrastructure to ensure that high quality services are delivered to the community. The budget will assess the best use of County General Funds and County special funds (e.g. OC Road, OC Flood, OC Parks) in developing capital assets while maintaining long-term financial stability.

Strategic Financial Plan

The Strategic Financial Plan (SFP) is presented to the Board of Supervisors in December of each year and provides the framework for testing budget assumptions and aligning available resources with operating requirements, implementing new programs and facilities, and serving as the foundation for the annual budget. This framework enables the Board to make annual funding decisions within the context of a comprehensive, long-term perspective.

On December 12, 2017, the Board of Supervisors received the County's 2017 Strategic Financial Plan. The Strategic Financial Plan tested an assumption of zero General Fund Unassigned Fund Balance and modest General Purpose Revenue growth. The SFP included assumptions of 0% growth in departmental Net County Cost (NCC) limits for FY 2018-19 and 1% growth in FYs 2019-20 through 2022-23. After factoring in the NCC limit growth, Departments identified a

five-year cumulative budget gap of \$159 million, which includes \$72 million in reductions required to meet the FY 2018-19 NCC limits. Actual proposed reductions in the FY 2018-19 Budget to meet NCC limits are \$59 million. The plan emphasizes that the County must ensure that resources and programs are aligned with countywide strategic priorities and values.

Capital Improvement Plan

GENERAL FUND

The Capital Improvement Plan (CIP) aids the County in its assessment of the best use of County General Funds and provides goals for developing capital assets while maintaining long-term financial stability. The assessment is an ongoing process influenced by many changing factors such as service needs, available resources resulting from changes in the economy, Board priorities, legal mandates, age and condition of existing buildings, and health and safety considerations.

DEPARTMENT FUNDED AND NON-GENERAL FUNDS

The CIP includes capital improvement needs for the County's balanced funds, which generally do not require general funds. Funding for these projects comes from local, State, and Federal sources. Ongoing costs for these projects are included in the departments' operating budgets. In addition, OC Public Works (OCPW) submits a Capital Improvement Program to the Board of Supervisors each year. Projects resulting from Public/Private Partnerships are not included in the Capital Improvement Plan as expenditures and funding are not included in the County's budget.

OPERATING IMPACTS

The development and implementation of capital projects in Orange County are sometimes accompanied by ongoing operating costs. While many of the projects included in the CIP are rehabilitation projects that do not increase the agency's infrastructure inventory and, therefore, have no appreciable impact on ongoing maintenance and operations costs, some projects can have an impact. Operating funds are budgeted when the project is completed and the improvement becomes a usable asset.

2017 Strategic Financial Plan Summary - Sources and Uses

	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	Projected	Forecast	Forecast	Forecast	Forecast	Forecast
SOURCES (\$ Millions)						
Fund Balance Unassigned (FBU)	0.0	0.0	0.0	0.0	0.0	0.0
General Purpose Revenues (GPR)						
Property Taxes (+4.5%, +3.5%, +3.0%, +3.0%, +3.0%)	728.8	759.5	784.3	806.7	829.9	853.7
Sales & Other Taxes (+2.0%, 0.0%, 0.0%, +1.0%, +2.0%)	10.2	10.4	10.4	10.4	10.5	10.6
Motor Vehicle License Fees	1.2	1.2	1.2	1.2	1.2	1.2
Property Tax Administration	22.4	22.6	23.5	24.0	24.6	25.4
Franchises and Rents	2.7	2.7	2.7	2.7	2.7	2.7
Interest (+1.08%, +1.08%, +1.08%, +1.08%, +1.08%)	6.2	6.3	6.3	6.4	6.5	6.5
Miscellaneous	3.6	1.9	1.8	1.8	1.8	1.8
Subtotal - GPR before Transfers In	775.1	804.4	830.1	853.2	877.0	901.8
Transfers In	19.8	0.0	0.0	0.0	0.0	0.0
Total GPR (excluding FBU/Use of Reserves)	794.9	804.4	830.1	853.2	877.0	901.8
Planned Use of Reserves						
Reserve for Maintenance & Construction (9743)	0.0	0.0	0.0	0.0	0.0	0.0
Reserve for Capital Projects (9744)	2.0	2.0	14.3	1.3	0.0	0.0
Total Planned Use of Reserves	2.0	2.0	14.3	1.3	0.0	0.0
GRAND TOTAL - SOURCES	796.9	806.4	844.4	854.5	877.0	901.8
USES (\$ Millions)						
NCC Limits [0%, 1%, 1%, 1%, 1%]	796.9	765.0	730.0	725.7	734.3	737.3
Restore Level of Service Requests		72.1	97.4	157.8	195.5	227.8
NCC Limits Plus Restore Level of Service		837.1	827.4	883.5	929.8	965.1
<i>Variance Including Restore Requests</i>		<i>(30.7)</i>	<i>17.0</i>	<i>(29.0)</i>	<i>(52.8)</i>	<i>(63.3)</i>
<i>Cumulative Variance</i>		<i>(30.7)</i>	<i>(13.7)</i>	<i>(42.7)</i>	<i>(95.5)</i>	<i>(158.7)</i>
Expand Level of Service & IT Requests		3.3	2.8	2.8	2.9	3.4
Strategic Priority Requests		44.7	34.0	107.2	100.3	97.2
Total Restore, Expand, & Strategic Priority Requests		120.1	134.2	267.8	298.7	328.4

Note: NCC limits in FYs 2021-22 and 2022-23 have been adjusted from the original amounts by a projected \$2.8 million payment in each year to be made by participating cities for the new Animal Care Center.

Capital Improvement Plan - General Fund

2017 SFP Capital Improvement Plan	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	SFP Total
Description	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
APPROPRIATIONS						
Countywide Capital Projects	5,710,227	5,616,941	2,233,833	2,222,134	0	15,783,136
County Operations Center	1,338,323	3,075,875	0	0	0	4,414,198
Fruit Street Complex	251,926	986,927	0	0	0	1,238,854
Gates Building	871,193	1,084,140	0	0	0	1,955,332
Civic Center Buildings (10, 11, 12, 14)	711,190	0	231,786	1,498,389	0	2,441,366
Manchester Office Building	92,526	0	79,980	608,716	0	781,223
909 N. Main	2,445,069	469,999	1,922,066	0	0	4,837,134
Other OCPW Projects for various facilities	0	0	0	115,029	0	115,029
Health Care Agency Capital Projects	2,872,561	2,104,299	3,514,740	1,455,663	386,493	10,333,756
HCA General	492,250	511,582	415,700	1,060,491	386,493	2,866,517
HCA 401 Tustin	484,900	171,763	0	395,171	0	1,051,834
HCA Clinic	665,305	1,360,676	2,822,388	0	0	4,848,369
HCA Lab	1,230,106	60,279	276,651	0	0	1,567,037
Transfers to:	9,512,423	7,058,609	6,388,606	5,778,611	5,641,683	34,379,932
Sheriff Deferred Maintenance (Fund 140)	4,812,423	4,058,609	3,388,606	2,778,611	2,641,683	17,679,932
Probation Capital Projects (Fund 104)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Capital Projects Reserves/15D	1,700,000	0	0	0	0	1,700,000
Capital Projects	7,476,354	24,136,588	20,417,441	20,935,887	22,223,583	95,189,853
Year-Round Emergency Shelter/Service Center	3,607,527	3,607,527	3,607,527	3,607,527	3,607,527	18,037,635
Other Deferred Maint Projects & Contingencies	660,300	934,524	4,373,974	5,135,631	7,636,056	18,740,485
Capital Project Needs Funded by Departments	2,208,527	5,309,909	149,204	1,212,729	0	8,880,369
Civic Center Master Plan (CCMP) - Phase I	0	947,758	9,980,000	9,980,000	9,980,000	30,887,758
OC Animal Shelter OCWR Loan Repayment	0	12,336,870	1,306,736	0	0	13,643,606
Facilities Master Plan	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Total Appropriations	25,571,566	38,916,438	32,554,619	30,392,295	28,251,759	155,686,677
REVENUE SOURCES						
Department Funding & Other	2,208,527	5,309,909	149,204	1,212,729	0	8,880,369
Civic Center Master Plan (CCMP) - New Bldg. 16	0	0	6,196,549	6,196,549	6,196,549	18,589,648
HCA Projects (15D)	2,872,561	2,104,299	3,514,740	1,455,663	386,493	10,333,756
Tr in from Fund 15D & Other - for Capital Projects	0	1,700,000	0	0	0	1,700,000
Year-Round Emergency Shelter (004 NCC)	3,607,527	3,607,527	3,607,527	3,607,527	3,607,527	18,037,635
OC Animal Shelter Repayments from Cities	0	0	0	2,765,565	2,765,565	5,531,130
Total Revenue	8,688,615	12,721,735	13,468,020	15,238,034	12,956,134	63,072,538
NET COUNTY COST	16,882,950	26,194,703	19,086,599	15,154,262	15,295,625	92,614,139

Capital Improvement Plan - Department Funded and Non-General Funds

2017 SFP Capital Improvement Plan	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	SFP Total
Descriptions	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Sheriff-Coroner Cnst & Fac Dev						
Theo Lacy Kitchen Floor Replacement	650,000	657,000	0	0	0	1,307,000
IRC Emergency Generators	1,230,300	0	0	0	0	1,230,300
Theo Lacy Emergency Generator Replacement	1,109,300	0	0	0	0	1,109,300
Katella Target Replacements	360,500	0	0	0	0	360,500
Theo Lacy F Barracks Air Conditioning	0	309,000	0	0	0	309,000
Sheriff Headquarters Increased Security Measures	0	750,000	0	0	0	750,000
Emergency Operations Center Uninterruptible Power Supply (UPS)	0	642,720	0	0	0	642,720
Coroner Facility Security Safety Measures	0	53,988	248,518	0	0	302,506
EOC Road Erosion Repair	0	950,000	0	0	0	950,000
Theo Lacy Secure Parking Lot	0	0	159,367	0	0	159,367
Sheriff Headquarters Tenant Improvement	0	0	287,609	0	0	287,609
Central Jail Complex Replace Workstations	0	0	395,509	0	0	395,509
Loma HVAC and Fire Alarm Systems	0	200,000	750,000	0	0	950,000
James A. Musick Water Pressure Booster Station	0	0	201,797	0	0	201,797
Central Women's Jail Replace Waste Lines	0	0	405,513	0	0	405,513
Sheriff's Headquarters Electrical System Renovation	0	60,994	609,935	0	0	670,929
Theo Lacy Energy Control System	0	0	330,358	0	0	330,358
Theo Lacy Air Conditioning Duct Work	0	0	0	984,818	0	984,818
Forensic Bullet Range Renovation	0	0	0	192,816	0	192,816
Intake Release Center Replace Soft Water Tank	0	0	0	162,205	0	162,205
Theo Lacy Refurbish Cooling Tower	0	0	0	347,583	0	347,583
Coroner Training Facility Roof	0	0	0	398,486	0	398,486
Theo Lacy Domestic Hot Water System	0	0	0	377,352	0	377,352
Central Men's Jail Replace Ducts	0	0	0	0	858,031	858,031
Crime Lab Evidence Dumbwaiter	0	0	0	0	224,952	224,952
Theo Lacy Replace Barracks A-E Walkway	0	0	0	0	341,356	341,356
Central Jail Complex Southside Structure Addition	0	0	0	0	723,703	723,703
Theo Lacy Replace Central Plant Boilers	347,583	0	0	0	0	347,583
Theo Lacy Escalators	266,396	0	0	0	0	266,396
Central Men's Jail Exhaust Ducting System	222,917	0	0	0	0	222,917
Central Men's Jail Freight Elevators and Escalators Replacement	711,386	0	0	0	0	711,386
Intake Release Center Escalator Replacement	695,166	0	0	0	0	695,166
James A. Musick Facility Expansion Phase 1	48,461,481	34,470,485	0	0	0	82,931,966
James A. Musick Facility Expansion Phase 2	39,533,552	29,944,444	0	0	0	69,477,996
Central Jail Complex Air Handlers Replacement	1,462,323	0	0	0	0	1,462,323
County Tidelands - Newport Bay - Replace Harbor Patrol Generator	189,000	0	0	0	0	189,000

Capital Improvement Plan - Department Funded and Non-General Funds

2017 SFP Capital Improvement Plan	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	SFP Total
Descriptions	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
OC Public Libraries Capital Projects						
HVAC Refurbishments/Replacements - Multiple Branches	750,000	1,000,000	500,000	500,000	500,000	3,250,000
One Desk Consolidations - Multiple Branches	250,000	250,000	250,000	250,000	250,000	1,250,000
Branch Refurbishments - Multiple Branches	1,000,000	1,000,000	0	0	0	2,000,000
Brea Refurbishment	450,000	0	0	0	0	450,000
Irvine/Heritage Park Refurbishment	2,000,000	0	0	0	0	2,000,000
OC Parks Capital Projects						
OC Zoo Oak Woodland Exhibit	0	0	200,000	200,000	0	400,000
OC Zoo Discovery Complex	0	260,000	2,600,000	0	0	2,860,000
Carbon Canyon Nature Center & Restroom	0	300,000	0	0	0	300,000
Laguna Niguel Replace Restroom #6	0	75,000	500,000	0	0	575,000
Yorba Replace Restrooms #2, 3, 4, 6	500,000	500,000	500,000	500,000	0	2,000,000
Tri City Replace Restrooms #1 & 2	500,000	500,000	0	0	0	1,000,000
Irvine Regional Replace Restroom	0	0	0	300,000	500,000	800,000
Carbon Canyon Shelter Refurbishment	0	50,000	300,000	0	0	350,000
Craig Park Replace Restrooms #2, 5, 7	0	0	0	225,000	600,000	825,000
Salt Creek Beach Revetment Repair	3,000,000	0	0	0	0	3,000,000
O'Neill Amphitheater Replacement	0	0	290,000	0	0	290,000
Peters Canyon Improvements	500,000	500,000	500,000	0	0	1,500,000
Haster Basin Twin Lakes Park	750,000	0	0	0	0	750,000
Craig Park Bike Facility	700,000	0	0	0	0	700,000
Craig Park Expand Shelter #2	0	0	0	30,000	300,000	330,000
OC Zoo Entry Plaza & Restroom	2,370,000	0	0	0	0	2,370,000
O'Neill Maintenance Yard Improvements	0	0	0	500,000	3,500,000	4,000,000
Aliso Beach Concession/Restroom Replacement	275,000	0	0	0	0	275,000
Irvine Ranch Open Space & Trailhead Improvements	200,000	500,000	500,000	0	0	1,200,000
Newport Bay Replace Bay View Bridge	500,000	0	0	0	0	500,000
Black Star Wilderness Park Staging & Trail Enhancements	0	0	1,500,000	800,000	0	2,300,000
Aliso Beach Seawall & Shoreline Access Improvements	250,000	250,000	250,000	250,000	0	1,000,000
Capistrano Beach Seawall & Shoreline Access Impvt	250,000	250,000	250,000	0	0	750,000
Talbert Park Enhancements	750,000	0	0	0	0	750,000
Clark Pedestrian Bridge Repair	1,200,000	0	0	0	0	1,200,000
Cooper Center Site Improvements	300,000	0	0	0	0	300,000
Irvine Regional Park Bike Rental Facility	4,500,000	0	0	0	0	4,500,000
Santa Ana River Parkway (Prop 84)	6,000,000	0	0	0	0	6,000,000
OC Bike Loop Segment D Carbon Creek Channel	563,000	6,900,000	0	0	0	7,463,000
OC Bike Loop Segments F & H Cajon Bikeway	2,000,000	0	0	0	0	2,000,000
OC Bike Loop Segments O, P, Q (Coyote Creek)	0	2,346,000	4,300,000	0	0	6,646,000
Countywide Trails & Bikeways Active Transportation Prgm	2,500,000	2,500,000	2,500,000	2,500,000	0	10,000,000
Craig Park Refurbish Restroom #8	500,000	0	0	0	0	500,000
Arden Modjeska - Guest Cottage - Structural Stabilization	420,000	0	0	0	0	420,000

Capital Improvement Plan - Department Funded and Non-General Funds

2017 SFP Capital Improvement Plan	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	SFP Total
Descriptions	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Mile Square Picnic Shelters Refurbishment	2,500,000	3,200,000	1,000,000	1,500,000	0	8,200,000
Child Sppt Svcs - Renov & Redesign of 1055 Emp Brk Area	300,000	0	0	0	0	300,000
Social Services Agency						
Tustin Family Campus - Replace HVAC Units	0	250,000	250,000	250,000	0	750,000
Orangewood Children & Family Ctr - Replace Roofs	250,000	250,000	250,000	0	0	750,000
Orangewood Children & Family Ctr - Replace HVAC Units	350,000	350,000	350,000	350,000	350,000	1,750,000
Eckhoff - Replace HVAC Ducting System	500,000	0	0	0	0	500,000
Airport Projects						
P100 Contingency	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000
Terminal A & B Improvements	9,487,346	0	0	0	0	9,487,346
JWA Power Generation and Distribution Upgrades	3,600,000	0	0	0	0	3,600,000
Airport Operations Center	6,000,000	0	0	0	0	6,000,000
Airfield Lighting and Signage Improvements	1,700,000	0	0	0	0	1,700,000
Parking Structures A1, A2, & B2 Repairs	1,500,000	1,500,000	0	0	0	3,000,000
Airport-Wide Building Automation System	2,000,000	0	0	0	0	2,000,000
Radio Frequency ID System (RFID)	1,350,000	0	0	0	0	1,350,000
Main St Parking Lot Restroom & Equip Room Renovations	545,000	0	0	0	0	545,000
366 Building Roof Rehabilitation	300,000	0	0	0	0	300,000
Terminal Roof Handrails	250,000	0	0	0	0	250,000
3160 and Terminal Backup/Storage Fire Vaults	0	250,000	0	0	0	250,000
Ground Transportation Center (GTC) Roof Replacement	550,000	0	0	0	0	550,000
Term A & B Explosion Detect Sys Area Seismic Upgrades	720,000	630,000	0	0	0	1,350,000
Airport Perimeter Security Improvements	0	1,450,000	4,100,000	0	0	5,550,000
Fiber Optics Data Loop Upgrades	430,000	720,000	0	0	0	1,150,000
Taxiways "A" & "D" & "E" Reconstruction	0	600,000	600,000	27,700,000	3,100,000	32,000,000
OCWR Capital Projects						
Olinda Alpha Landfill N Perimeter Drainage Channel Impvt	0	0	1,333,000	667,000	0	2,000,000
Frank R. Bowerman Phase VIII-A Landslide Remed & Liner	2,000,000	5,500,000	25,000,000	0	0	32,500,000
Frank R. Bowerman Water Tank Relocation	0	0	0	0	2,200,000	2,200,000
Frank R. Bowerman Wetlands Basin II	0	240,000	2,700,000	0	0	2,940,000
Frank R. Bowerman VIII-B Access Road Construction	0	0	3,000,000	0	0	3,000,000
Prima Deshecha Landfill Zone 4 Phase A Main Gas Line	0	0	160,000	2,000,000	0	2,160,000
Prima Deshecha Landfill Zone 4 Phase A Mass Excavation	20,000,000	15,000,000	0	0	0	35,000,000
Prima Deshecha Landfill Pre-Engineered Storage Facility	1,300,000	0	0	0	0	1,300,000
Prima Deshecha Zone 4 Wetlands Development	2,900,000	0	0	0	0	2,900,000
Coyote Canyon Landfill Gas Site Edison Repower	500,000	700,000	0	0	0	1,200,000
OC Waste & Recycling Composting Facilities	0	2,500,000	27,500,000	2,500,000	27,500,000	60,000,000
Probation Facilities	5,049,732	5,489,464	2,434,712	929,185	695,609	14,598,702
Juvenile Hall Gym/Visitation Center	13,682,046	4,560,682	0	0	0	18,242,728
TOTAL COSTS - 2017 SFP CIP	208,482,028	130,909,777	89,506,318	46,914,445	44,143,651	519,956,219

NOTE: Totals may not foot due to rounding.

Capital Improvement Plan - Department Funded and Non-General Funds

OCPW SFP Capital Improvement Plan	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	SFP Total
Descriptions	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
Road						
ADA (Americans with Disabilities Act) Upgrades (Annual)	820,000	820,000	820,000	820,000	820,000	4,100,000
Antonio Parkway [Mitigation Only]	160,000	155,000	155,000	105,000	105,000	680,000
Antonio Parkway and Crown Valley Parkway Rehabilitation	0	0	0	750,000	0	750,000
Brea Boulevard / Brea Canyon Road Widening Project	2,581,000	1,661,000	1,861,000	23,761,000	29,587,000	59,451,000
Brea Canyon Road at Tonner Canyon Road Intersection Improvements	509,000	155,000	10,020,000	0	0	10,684,000
Collins Avenue and Eckhoff Street Cul-De-Sac Improvements	97,500	400,500	0	0	0	498,000
Cooperative Agency Projects	109,750	109,750	109,750	109,750	109,750	548,750
Edinger Avenue (55C0400) Bridge Replacement	2,244,850	30,000	30,000	30,000	30,000	2,364,850
El Toro Road MPAH Reclassification Study and Widening Project	300,000	0	232,000	1,635,000	1,828,000	3,995,000
Fairhaven Avenue Road and Drainage Improvements	0	0	386,500	281,000	357,000	1,024,500
Foothill Boulevard, Old Foothill Boulevard, Fairhaven Avenue, Hewes Avenue, Fowler Avenue Sidewalk Improvements	0	360,347	280,643	349,541	2,481,949	3,472,480
Gilbert Street Improvements at Railroad Crossing (Phase 2)	1,010,000	0	0	0	0	1,010,000
La Pata Avenue Gap Closure / Widening Project (Phases 1 and 2)	1,285,000	0	0	0	0	1,285,000
La Pata Avenue Off-Site Mitigation	255,000	255,000	5,000	5,000	5,000	525,000
Live Oak Canyon Road and Trabuco Canyon Road Safety Improvements	1,013,000	5,000	5,000	5,000	5,000	1,033,000
Meads Avenue Bridge (55C0534) and Amapola Avenue Bridge (55C0168) Replacements	0	0	339,863	357,238	391,275	1,088,376
Modjeska Canyon Road Bridge Replacement (55C0172) Replacement	353,570	263,000	1,425,000	5,000	5,000	2,051,570
Modjeska Grade Road, Road and Drainage Improvements (Segment 1)	580,800	439,370	2,792,400	360,000	0	4,172,570
Modjeska Grade Road, Road and Drainage Improvements (Segment 2)	0	0	585,500	505,250	990,750	2,081,500
Newland Street Pavement Rehabilitation	53,000	287,000	1,545,100	0	0	1,885,100
Olive Heights Sidewalk Gap Closure	340,000	240,000	1,670,000	0	0	2,250,000
Project Contingencies (For Right-of-Way Only)	500,000	500,000	500,000	500,000	500,000	2,500,000
Santa Ana Avenue Storm Drain Improvements and Landscaping	312,000	1,420,000	0	0	0	1,732,000
Santiago Canyon Road Passing Lanes	0	1,071,000	1,359,500	513,500	557,500	3,501,500
Santiago Canyon Road Safety Improvements	2,965,460	10,000	0	0	0	2,975,460
Silverado Canyon Road Bridge (55C0174) Replacement	183,070	141,500	1,758,400	5,000	5,000	2,092,970
Silverado Canyon Road Bridge (55C0175) Replacement	181,500	1,434,800	5,000	5,000	5,000	1,631,300
Silverado Canyon Road Bridge (55C0177) Replacement	184,570	23,000	1,551,100	5,000	5,000	1,768,670
Southwest Anaheim Sidewalk Improvements	830,000	3,151,000	0	0	0	3,981,000
Surfside Inn Pedestrian Bridge Replacement Phase 2	915,000	413,570	6,066,000	0	0	7,394,570
Trabuco Canyon Bridge (55C0008) Replacement	1,280,500	205,500	187,500	6,348,600	0	8,022,100
Trabuco Creek Road Stabilization	1,092,000	201,570	6,647,500	155,000	5,000	8,101,070

Capital Improvement Plan - Department Funded and Non-General Funds

OCPW SFP Capital Improvement Plan	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	SFP Total
Descriptions	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
Traffic Signal Upgrades (Annual)	1,208,000	620,000	632,360	645,090	658,204	3,763,654
Yorba Linda Boulevard Raised Median	0	168,330	153,900	153,700	1,048,900	1,524,830
Total Costs - Road CIP	21,364,570	14,541,237	41,124,016	37,409,669	39,500,328	153,939,820
Flood Control						
Barranca Channel (F09) PL84-99 Project	550,000	0	0	0	0	550,000
Carbon Creek Channel (B01) (Gilbert Street to Euclid Street)	50,000	1,798,539	1,405,233	29,659,025	0	32,912,797
Carbon Creek Channel (B01) (Western Avenue to Dale Avenue)	1,640,600	830,000	26,958,750	0	0	29,429,350
Cooperative Agency Projects	109,750	109,750	109,750	109,750	109,750	548,750
Cypress Pump Station (B01PS1)	0	0	0	0	1,396,500	1,396,500
East Garden Grove-Wintersburg Channel (C05) (Ocean View Channel to Beach Boulevard)	533,000	917,300	557,025	12,690,400	0	14,697,725
East Garden Grove-Wintersburg Channel (C05) (Beach Boulevard to Woodruff Street)	0	464,736	1,456,696	1,145,848	11,582,293	14,649,573
East Garden Grove-Wintersburg Channel (C05) (Bushard Street to McFadden Avenue / Brookhurst Street)	0	0	0	1,097,250	926,750	2,024,000
East Garden Grove-Wintersburg Channel (C05) (McFadden Avenue / Brookhurst Street to Ward Street)	0	0	0	966,875	836,875	1,803,750
East Garden Grove-Wintersburg Channel (C05) (Quartz Street to Bushard Street)	0	0	1,995,000	1,685,000	1,655,000	5,335,000
East Garden Grove-Wintersburg Channel (C05) (Warner to Diane Lane)	24,967,600	0	0	0	0	24,967,600
Fullerton Creek Channel (A03) (I-5 freeway to Dale Avenue)	25,000	60,000	1,274,700	1,140,300	1,157,100	3,657,100
Fullerton Creek Channel (A03) (Western Avenue to I-5 freeway)	2,700,000	650,000	140,000	0	0	3,490,000
Green River Golf Club Mitigation Bank	610,000	10,470,000	0	0	0	11,080,000
Houston Storm Channel (A03S02) [Deficient Culvert Crossings]	0	0	503,500	427,500	431,500	1,362,500
I-405 Widening Ocean View Channel (C06) Segment Improvements	3,025,000	3,725,000	0	0	0	6,750,000
Laguna Audubon Retention Basin (I02B01) Improvement Project	945,000	0	0	0	0	945,000
Lane Channel (F08) (Phase 1)	1,240,000	100,000	40,000	40,000	0	1,420,000
OCFCD Levee Safety Program [Periodic Inspection and Maintenance]	720,000	0	0	0	0	720,000
Peters Canyon Wash and Santa Ana-Delhi Channel (F01) [Participation in Diversion Projects]	20,600	21,218	21,855	22,510	23,185	109,368
Prima Deshecha Canada Channel (M01) [Maintenance and Remediation]	8,395,000	0	0	0	0	8,395,000
San Diego Creek Channel (F05) [Sediment Removal]	2,650,000	0	0	0	0	2,650,000
San Juan Creek Channel (L01) (Phase 1) [Invert Stabilization]	1,790,000	1,448,750	18,677,950	17,888,750	0	39,805,450
San Juan Creek Channel (L01) (Phases 4, 5, and 6)	1,745,000	0	0	0	0	1,745,000
Santa Ana River Channel (E01) Dredging Project [Mitigation Only]	25,000	25,000	26,000	26,000	0	102,000

Capital Improvement Plan - Department Funded and Non-General Funds

OCPW SFP Capital Improvement Plan	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	SFP Total
Descriptions	Budget	Forecast	Forecast	Forecast	Forecast	Forecast
Santa Ana-Delhi Channel (F01)	2,250,000	18,209,000	0	0	0	20,459,000
SARI Line Pipe Severing Project	1,590,000	0	0	0	0	1,590,000
Trabuco Creek Channel (L02) (Phase 8)	0	35,751	647,113	164,720	13,671,000	14,518,584
Westminster Channel (C04) (Bolsa Chica Street to Springdale Street / Edinger Avenue)	0	0	0	0	1,685,775	1,685,775
Westminster Channel (C04) (Springdale Street / Edinger Avenue to Bolsa Avenue)	0	0	0	0	2,094,750	2,094,750
Total Costs - Flood Control CIP	55,581,550	38,865,044	53,813,572	67,063,928	35,570,478	250,894,572
Bikeways						
Avenida Pico Class I Bikeway	0	0	503,500	427,500	431,500	1,362,500
Borrego Wash Class I Bikeway	490,000	1,160,000	4,469,000	0	0	6,119,000
Coyote Creek (A01) (OC Loop Segment O)	590,000	530,000	120,000	5,575,000	0	6,815,000
Coyote Creek (A01) (OC Loop Segment P)	355,000	360,000	520,000	115,000	6,620,000	7,970,000
Coyote Creek (A01) (OC Loop Segment Q)	355,000	360,000	520,000	115,000	6,716,707	8,066,707
El Cajon (OC Loop Segment D)	986,500	723,000	7,842,500	0	0	9,552,000
El Cajon (OC Loop Segment H)	434,500	2,821,000	0	0	0	3,255,500
Metrolink Bikeway and Trail Underpass Project	0	1,774,940	0	0	0	1,774,940
Paularino Channel (F03) Class I Bikeway	0	0	446,250	386,250	386,250	1,218,750
Peters Canyon Bikeway Extension	1,040,000	194,000	5,875,250	0	0	7,109,250
Santa Ana Gardens Channel (F02) (Phase 2)	0	275,000	85,000	1,085,500	0	1,445,500
Santa Ana Gardens Channel (F02) (Phase 3)	0	239,000	73,000	651,500	0	963,500
Santa Ana Gardens Channel (F02) (Phase 4)	15,000	271,000	65,000	1,060,000	0	1,411,000
Segunda Deshecha Channel (M02) Class I Bikeway	0	0	302,100	256,500	258,900	817,500
Southern California Edison Easement Bikeway	1,000,000	0	0	0	0	1,000,000
Hazard Bikeway	2,513,200	2,247,500	0	0	0	4,760,700
Total Costs - Bikeways CIP	7,779,200	10,955,440	20,821,600	9,672,250	14,413,357	63,641,847

NOTE: Totals may not foot due to rounding.

Capital Improvement Plan - Operating Impacts

The following table provides anticipated operating impacts of significant capital projects over the next five years. Operating impacts related to two projects, James A. Musick Jail Facility Expansion and Anita Building (facility to house behavioral health care services for mental illness and substance abuse issues), are under development and, hence, are not included in the table below.

Project	CIP Operating Impacts					Total
	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	
General Fund						
Bridges at Kraemer Place	2,749,622	2,749,622	2,749,622	2,749,622	2,749,622	13,748,110
OC Animal Care Center	The Animal Care Center opened in spring 2018 and is County-operated with operating costs shared by contract cities (93%) and the County General Fund (7%). This is a replacement facility; therefore, the operating impact will be the net increase of base operations from former facility to new facility, and is not yet finalized.					
All Funds						
Bridges at Kraemer Place	3,234,849	3,234,849	3,234,849	3,234,849	3,234,849	16,174,245
Juvenile Hall - Multipurpose Rehabilitation Center	0	0	128,000	130,500	133,000	391,500
North Tustin Area Park	0	250,000	500,000	500,000	500,000	1,750,000
Verdugo Probation Building	131,398	154,366	155,866	157,366	158,866	757,862

Project	Major Capital Projects Under Construction	
	Note	
Civic Center Building 16	The County will begin lease payments when the building is completed and occupied in FY 2019-20. Ongoing operating costs are projected to impact the County's non-general fund and general fund at approximately 65% and 35%, respectively, and will be budgeted accordingly.	
Dana Point Harbor Revitalization	The Dana Point Harbor Revitalization Plan includes a public private partnership (P3) project. Construction related to the Dana Point Harbor Revitalization project is anticipated to be completed in June 2025. The project does not require County General Funds.	

BUDGET OVERVIEW

Basis of Budgeting

The County's budget and its accounting system are based on the modified accrual system. The fiscal year begins on July 1. Revenues are budgeted as they are expected to be received or as they are applicable to the fiscal year. Consistent with generally accepted accounting principles, revenues are recognized when they are measurable and available. The County's availability criterion is 60 days after the end of the fiscal year.

Expenses are budgeted at an amount sufficient for 12 months if ongoing, and as needed in either partial or full amounts for one-time items. In each fund, expenses and increases to obligated fund balances must be balanced with available financing.

Budget Process

The County's budget planning process begins in the fall of each year with the Strategic Financial Plan, which is presented to the Board in December. In January, the County Budget Office prepares budget policies and detailed instructions for County departments including a budget calendar establishing completion dates for key events in the budgeting process.

County departments prepare budget requests which are submitted in early March to the County Budget Office. Meetings are held with the department head or financial manager, the County Executive Officer (CEO), and key Budget Office staff to discuss the requests.

The County Budget Office reviews and analyzes department budget requests and makes recommendations to the CEO. The Budget Office, in coordination with the County Auditor-Controller's office, also establishes the level of non-departmental, County-wide revenues that are projected to be available to the County. The budget is compiled, balanced, and reviewed with the Chief Financial Officer and CEO. Upon completion of the review, a Recommended Budget is published.

In May, the County Budget Office plans and conducts briefing sessions for the County Board of Supervisors' staff members and briefings for the Board members themselves. Finally, the CEO presents the budget during Board hearings in June and the Board takes formal action to adopt the budget. The adopted budget becomes the spending plan and spending limit for County departments.

Budget Calendar

December	County 5-Year Strategic Financial Plan is issued and establishes the budget framework
Early January	Budget policies, instructions, and development calendar are provided to County departments
Early March	County departments submit budget and augmentation requests to the County Budget Office
Mid-March	Budget review sessions are held with County departments and the County Executive Office
May	Recommended Budget documents are released to the Board and Public and briefing sessions are held with Board of Supervisors' staff
Early June	Public Budget Hearings are held
Late June	Board Adopts Budget

Budget Modifications

Actual revenues and expenses are monitored during the year and reported to the Board quarterly. Any recommended changes to the Annual Budget are submitted for approval to the Board of Supervisors in the Quarterly Budget Reports (QBR). Included are changes in appropriations, positions, and technical adjustments to reconcile to final State or Federal budgets, reflect new assumptions, or address unforeseen events.

A Citizen's Guide to Reading the Budget Document

This document includes information that provides readers with a greater understanding of each department's mission, organizational structure, and performance results as a narrative context for the budget amounts. The introduction section of Volume I contains several charts and tables that provide an overview of issues affecting the budget, sources and uses of funds, and budgeted positions. Following the introduction are sections that present each department and fund in the County's seven program areas listed below:

1. Public Protection
2. Community Services
3. Infrastructure and Environmental Resources
4. General Government Services
5. Capital Improvements
6. Debt Service
7. Insurance, Reserves and Miscellaneous

The presentation for each department within each program area includes:

An **Operational Summary** including:

- Mission
- Budget at a Glance
- Strategic Goals
- Key Outcome Indicators (Performance Measures)
- Key Accomplishments of the prior year

An **Organizational Summary** including:

- Organization Chart
- Description of each major activity
- Ten-year staffing trend chart with highlights of staffing changes

A FY 2018-19 **Budget Summary** including:

- Department's plan for support of the County's strategic priorities
- Changes included in the base budget
- Budget augmentations and related performance plans
- Recap of the department budget

- Highlights of key budget trends
- A matrix of the budget units under the department's control

Volume II contains additional budget detail. Readers looking for more detailed budget information for a specific department can use the Index at the end of Volume II. Departments are listed in alphabetical order with the page number of that department's budget information.

State Legislation and Budget

On June 27, 2018, the Governor signed the FY 2018-19 State Budget, which continues to prioritize funding for education, infrastructure, homelessness, health care, debt payments, and reserves. The budget outlines \$138.7 billion in General Fund expenditures and proposes \$15.9 billion in total reserves by the end of FY 2018-19. Overall General Fund spending is projected to grow 9%, with the majority of the increased spending in health and human services and general government.

The Governor continues to stress the importance of paying down debts and liabilities and building up the state's Rainy Day fund, which is expected to grow to \$13.8 billion in 2018-2019, or 100% of its constitutional target, and will help to protect against future budget shortfalls. The budget also includes over \$280 million to repay counties for debt related to repealed mandates owed for nearly a decade.

The County will continue to closely monitor State policy, and prepare contingency plans to address any possible adverse funding impacts.

Budget Development Policies

The following budget development policies and guidelines are used by all County departments as a starting point for budget development:

Consistency with Strategic Financial Plan: Base operating budget requests shall be consistent with the priorities and operational plans contained in the 2017 Strategic Financial Plan. Department heads are responsible for using this planning process along with program outcome indicators to evaluate existing programs and redirect existing resources as needed for greater efficiency, to reduce costs and minimize the requests for additional resources. A certification regarding the evaluation of existing resources is required as part of the department's budget request submittal.

Salaries & Employee Benefits: The Salary and Benefits Forecasting System (SBFS) in the County's budget system, Performance Budgeting (PB), sets the regular salary and employee benefits base budgets. Salary and employee benefits are reduced to account for vacant positions based on the average number of vacant positions during calendar year 2017 (through pay period 26).

Budgeted extra-help positions must comply with Memorandum of Understanding provisions.

Services & Supplies: Services and supplies are budgeted using realistic amounts based on prior year actual expenditures and historical trends to the extent the appropriations are necessary to support operational needs.

Program Revenue and Grants: Program revenues (e.g. State and Federal programs revenues) are to be used to offset the department's proportional share of operating costs to the full extent of the program regulations. Local matching funds should normally be at the legal minimum so that the General Fund subsidy (backfill) is minimized. Program revenues are to be used for caseload growth.

One-time revenues shall be limited for use on non-recurring items such as start-up costs, program or reserve stabilization, and capital expenses.

New revenue sources pending legislation or grant approval are not included in the base budget request. They will be considered during the quarterly budget report process (e.g. when legislation is passed or grants are awarded).

Net County Cost (NCC): NCC limits are based on the FY 2017-18 Budget, adjusted for one-time items and annualization of approved ongoing augmentations. The FY 2018-19 budget policy includes 0% growth in the limits consistent with the 2017 SFP.

Fund Balance: Fund balance is defined as the difference between assets and liabilities in a governmental fund. Fund balance may be obligated (reserved) for a specific purpose or may be unreserved and available for any purpose of the fund in which it is reported. Unreserved fund balance in a capital projects fund may be used to fund capital projects. Unreserved fund balance in the General Fund may be used for any purpose.

Obligated Fund Balances, Net Position, and Contingencies: The County General Fund currently includes obligated fund balances (reserves) and appropriations for contingencies. These obligated fund balances protect County-managed programs and services from temporary revenue shortfalls and provide for unpredicted, sudden, or unavoidable one-time expenditures. Certain departments and non-General Funds have other obligated fund balances, or net position (similar to retained earnings), dedicated to specific programs and uses.

Balanced Budget: The General Fund requirements will be balanced to available resources. Budgets for funds outside the General Fund are balanced to Available Financing without General Fund subsidy unless previously approved by the Board or CEO. Available Financing shall be determined by realistic estimates of budget year revenues and any planned changes to obligated fund balances.

Augmentations (requests for new or restored resources): All augmentation requests require outcome indicators (performance measures) that outline the department's intended outcome(s) resulting from the additional resources. Department heads must certify that all potential alternatives for redirecting existing resources have been examined and that lower priority items have been reduced or eliminated in order to make current resources available.

Previously approved augmentations undergo an outcome indicator review for two subsequent years as a condition for continued funding. Departments report on outcome indicator results of the performance expectations. Prior year augmentations are funded if the CEO and department agree that:

- They meet the performance expectations
- They merit continuation
- They are still relevant to the department's operations
- Sufficient funding exists

Program Budgets Outside the General Fund: It is the department head's responsibility to ensure that the proposed use of program funds is consistent with available financing, legal restrictions on funds, and the County's strategic priorities; and has been coordinated with the appropriate stakeholders external to the County.

In context of these policies and guidelines, departments prepared FY 2017-18 projections of expenses and revenues and requests for FY 2018-19. The County Budget Office reviewed the requests, met and discussed the requests with the departments, and prepared recommendations for the CEO. The CEO's final recommendations were presented to the Board of Supervisors and the public during public budget hearings. Operating and capital budgets are prepared in this single process and presented together in this budget book.

FY 2018-19 ANNUAL BUDGET HIGHLIGHTS AND ASSUMPTIONS

Budget Highlights

- Consistent with long-term strategic priorities and the Strategic Financial Plan, the budget is balanced and provides funding for infrastructure.
- The budget includes 0% growth in Net County Cost for General Fund departments.
- The total County base budget is \$6.5 billion, of which \$3.5 billion is the General Fund budget.
- Budgeted General Purpose Revenues are \$820 million, \$23.1 million more than the FY 2017-18 Adopted Budget of \$796.9 million, due primarily to a \$48 million projected increase in property tax revenues; a \$32.9 million projected decrease in transfers in; and a \$6.8 million increase in one-time reserve draws for capital projects.
- Revenue assumptions are consistent with economists' forecasts and reflect moderate levels of growth including 4.5% growth in secured property tax revenues over the current year-end revenue estimate.
- The one-half cent Public Safety Sales Tax (Proposition 172) revenue increase of 3.5% (\$5.8 million) over the FY 2017-18 estimated revenue is based on State and economists' projections and trend data; the total FY 2018-19 budget is \$333.8 million (80% Sheriff - \$267 million; 20% District Attorney - \$66.8 million).
- The Statewide allocation of AB109 (2011 Public Safety Realignment) revenue is budgeted with an increase of approximately \$5.7 million (or 6.7%) combined in base and growth revenue for Orange County.
- The 2011 Realignment allocated for Trial Court Security is not sufficient to cover the Courts' cost for court security services provided by the Sheriff. The County and the Court are working to identify solutions.

When compared to the FY 2017-18 Adopted Budget, the FY 2018-19 Adopted Budget reflects an increase of \$262 million (4.2%) and a net increase of 68 positions. The budget increase is primarily associated with increased human services costs offset by categorical revenues; early redemption of airport bonds; the VLFAA payment owed to the State; and appropriations for increases in other various programs.

Total Financing Sources

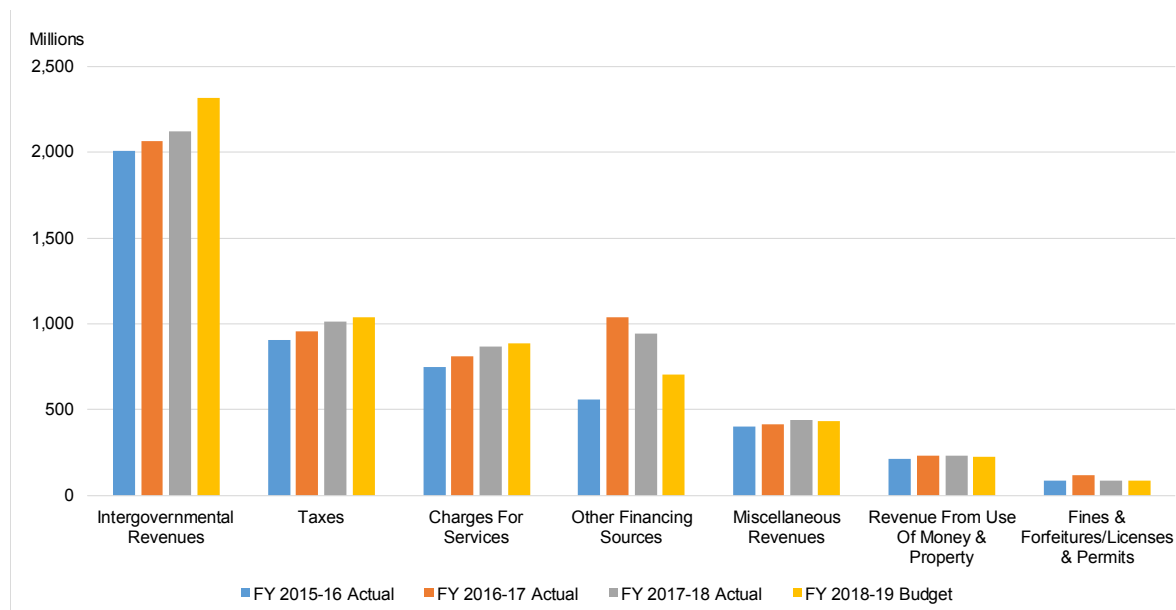
The County budget includes a wide variety of financing sources. Key revenue sources include intergovernmental revenues, taxes, charges for services, other financing sources, and miscellaneous revenues, which comprise over 80% of the County's total funding for the FY 2018-19 Adopted Budget. Financing sources, including reserve cancellations and Fund Balance Unassigned, for the FY 2018-19 Adopted Budget total \$6.5 billion, an increase of \$262 million, or 4.2%, from the FY 2017-18 Adopted Budget. Revenue sources total \$5.7 billion, an increase of \$223.4 million, or 4.1% from the FY 2017-18 Adopted Budget.

County Revenue Source (in millions)

Code	Source Name	FY 2018-19 Budget	Percent of Total
A	Intergovernmental Revenues	\$ 2,318.8	35.8%
B	Fund Balance Unassigned (FBU)	174.0	2.7%
C	Charges For Services	892.3	13.8%
D	Taxes	1,040.9	16.1%
E	Miscellaneous Revenues	437.4	6.8%
F	Other Financing Sources	705.6	10.9%
G	Revenue From Use Of Money & Property	228.2	3.5%
H	Reserve Cancellations	587.6	9.1%
I	Fines & Forfeitures/Licenses & Permits	87.5	1.3%
	Total	\$ 6,472.3	100.0%

County Revenue Sources

**Total County Revenues by Source
FY 2015-16 to FY 2018-19**



Revenues Sources (in millions)

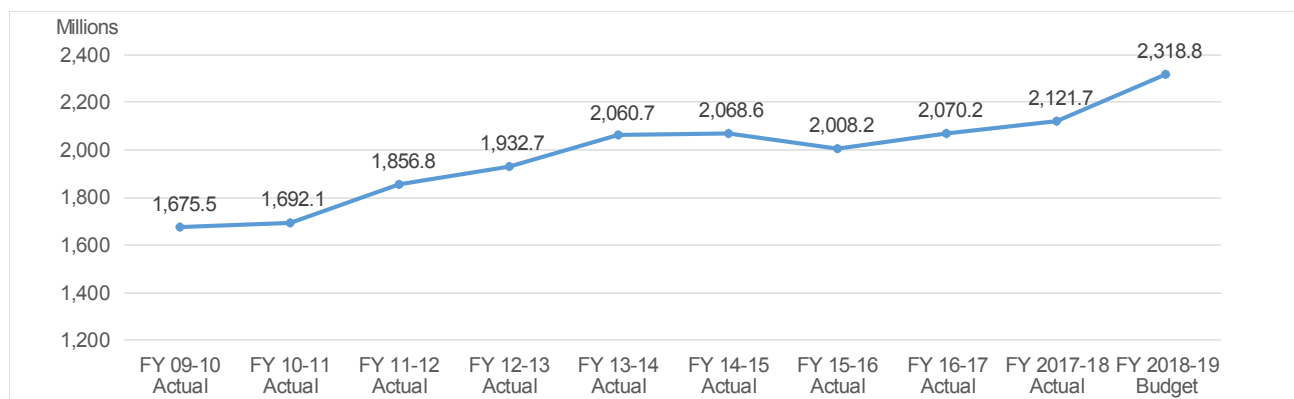
Source Name	FY 15-16 Actual	FY 16-17 Actual	FY 17-18 Actual	FY 18-19 Budget
Intergovernmental Revenues	\$ 2,008.2	\$ 2,070.2	\$ 2,121.7	\$ 2,318.8
Taxes	909.9	960.7	1,016.1	1,040.9
Charges For Services	748.6	813.2	871.0	892.3
Other Financing Sources	565.0	1,039.5	943.8	705.6
Miscellaneous Revenues	406.0	418.1	441.9	437.4
Revenue From Use Of Money & Property	216.1	232.8	233.6	228.2
Fines & Forfeitures/Licenses & Permits	87.5	121.7	91.5	87.5
Total	\$ 4,941.3	\$ 5,656.2	\$ 5,719.6	\$ 5,710.7

KEY REVENUE TRENDS AND ASSUMPTIONS

Revenue projections are developed using various tools and techniques, including institutional forecasts, national, state, and local economic indicators, trend analysis, and outside consultants.

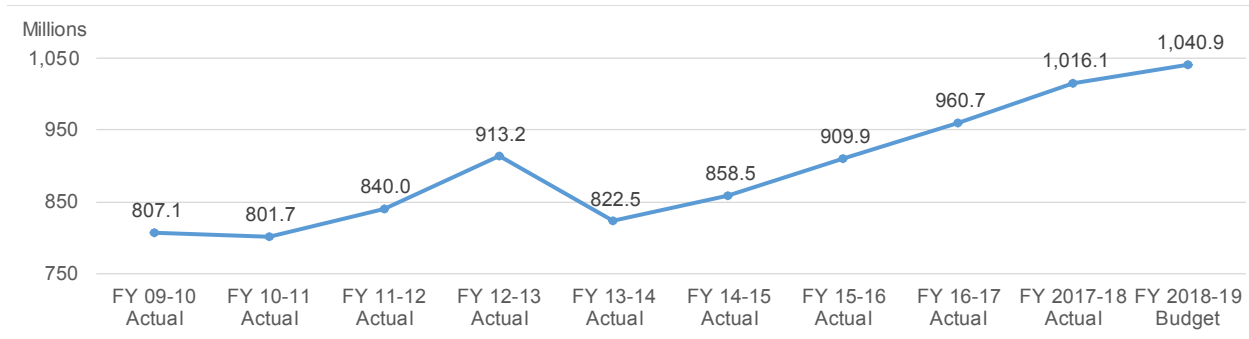
Intergovernmental revenues are monies obtained from federal, state, and local governments and can include grants for use in performing specific functions, shared taxes, and contingent loans and advances. State and Federal sources are estimated by departments based on established funding allocation formulas, caseload projections, and the latest State and Federal budget information. Intergovernmental revenues are budgeted at \$2,318.8 million in FY 2018-19, higher than FY 2017-18 actuals by \$197.1 million, or 9.3%, due to increases in State construction and other funding for Road, Flood, Juvenile Hall Multipurpose Gym, and James A. Musick Facility expansion projects; State public assistance revenue and Federal funding for human services programs; Prop 172 Public Safety Sales Tax revenue; Realignment revenue, and Highway Users Tax revenue. Based on current revenue trends, Prop 172 Public Safety Sales Tax allocated to District Attorney and Sheriff-Coroner is projected at \$333.8 million.

Intergovernmental Revenue History



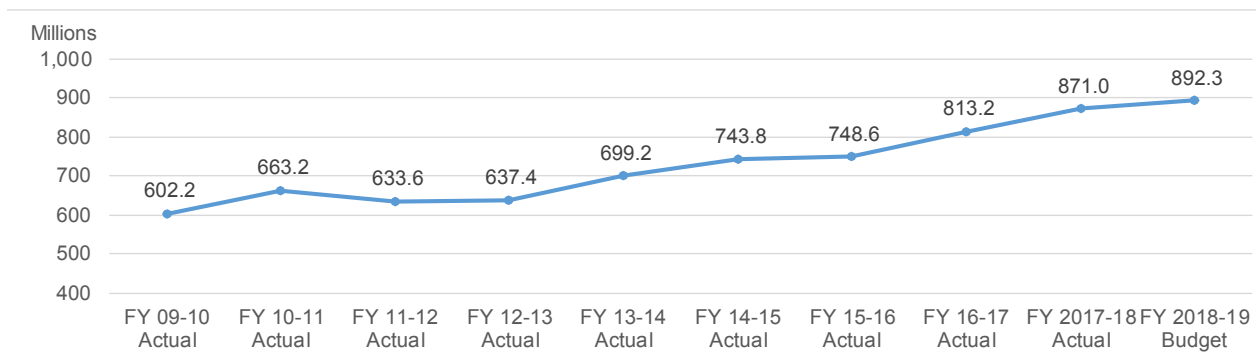
Tax revenues consist of property tax, sales and use tax, Mello-Roos taxes for Community Facilities Districts, and other tax revenues. Property tax revenues comprise approximately 90% of total tax revenues and are calculated based on a percent of the assessed value of real property. Tax revenues are budgeted at \$1,040.9 million in FY 2018-19, higher than FY 2017-18 actuals by \$24.8 million, or 2.4%. The 2017-18 Local Assessment Roll of Values increased by 6.02% and reflected taxable property values as of January 2017. The FY 2018-19 total property tax revenue is estimated to increase 3.2% from FY 2017-18 actuals.

Tax Revenue History



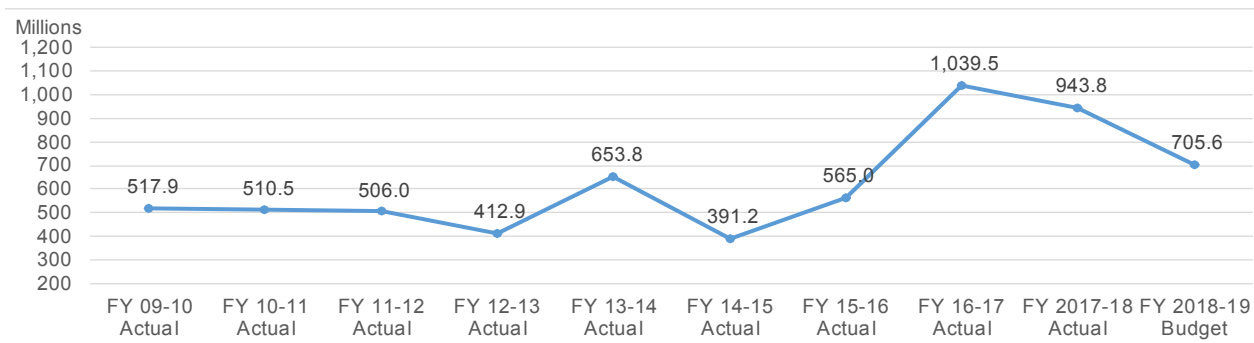
Charges for services include revenues received for county-provided services, such as sanitation, mental health, road and street, law enforcement, institutional care, and health services. Fees and charges recover the cost of services provided and ensure that services continue in the future. Charges for services are budgeted at \$892.3 million in FY 2018-19, higher than FY 2017-18 actuals by \$21.3 million, or 2.4% due primarily to increased revenues related to road and street and law enforcement services.

Charges for Services History



Other financing sources consist of transfers between county funds and long-term debt proceeds, both of which can vary significantly annually depending on department funding needs, particularly related to capital projects and debt service. Other financing sources are budgeted at \$705.6 million in FY 2018-19, lower than FY 2017-18 actuals by \$238.2 million, or 25%. The decrease is attributable primarily to various Assessment and Community Facilities Districts, including one-time long-term debt proceeds in FY 2017-18 related to Ladera, Newport Coast, and Village of Esencia, as well as a transfer-in during FY 2017-18 for Village of Esencia construction.

Other Financing Sources History



Major Expense Assumptions

Assumptions for various categories of expenses include:

- Labor costs are centrally calculated based on approved positions and historical vacancy factors. One to two-step merit increases are assumed for employees who are eligible. Actual merit awards are based on the employee's performance evaluation.
- No base building increases in appropriations for wages are built into departmental budgets. Salary increases are subject to negotiations and approval by the Board of Supervisors.
- Retirement contribution rates will decrease in the FY 2018-19 Budget from the FY 2017-18 Budget for General employees (Rate Groups 1 & 2) and increase for Safety employees (Rate Groups 6 & 7) as reflected in the OCERS' December 31, 2016 actuarial valuation. Decreases in aggregate contribution rates for General employees, the largest County group, range from -2.14% to -0.67%, resulting primarily from the collective effects of: greater than expected total payroll growth; lower than expected COLA increases; offset by higher than expected salary increases; and unfavorable investment returns (after smoothing).
- Increases in aggregate contribution rates for the Safety employees range from 0.65% to 2.77%, resulting primarily from the collective effects of: the impact of the retirement cost increase due to the three-year phase-in of the decrease in mortality rates for Safety employees; higher than expected salary increases; unfavorable investment returns (after smoothing); offset partially by higher than expected total payroll growth; and lower than expected COLA increases.
- Health insurance rates are expected to increase by 3.28% to 7.28% above FY 2017-18 projected rates depending on health plan type. FY 2018-19 budgeted health insurance costs are expected to increase from the FY 2017-18 Budget by an average of approximately 8.29%.
- Retiree medical costs are budgeted at 0.3% to 8.1% of payroll depending on bargaining group. FY 2018-19 budgeted retiree medical rates are based on the bi-annual valuation dated June 30, 2017.
- Services and supplies are budgeted at the same level as the prior year and only increased to the extent they are necessary to support Strategic Financial Plan goals.

Specific Program Highlights

This section provides highlights of the base budgets and recommended augmentations for the County budget programs and departments. Due to increasing costs that continue to outpace growth in sources, some departments were required to propose reductions in the recommended budget to meet NCC limits. In some cases, departments requested full or partial restoration. Departments work diligently to manage their budgets to consistently maintain programs and minimize impacts on services.

PUBLIC PROTECTION

■ District Attorney

The District Attorney requested \$6.5 million with a maximum potential of 55 positions in proposed reductions. The recommended one-time partial restoration of \$3.9 million was approved to support core staffing for effective prosecution services.

Moreover, the District Attorney requested \$1.4 million NCC in expand augmentations to add 12 positions for information technology (IT) operations support and six positions for the branch courts misdemeanor cases discovery process. Recommended expand augmentations were approved for one-time NCC totaling \$814 thousand to add seven positions for IT operations support and four positions for the misdemeanor case discovery process.

■ District Attorney - Public Administrator

District Attorney-Public Administrator requested \$625 thousand with a maximum potential of six positions in proposed reductions. The recommended one-time partial restoration of \$375 thousand was approved to ensure adequate staffing to sustain core-mandated functions related to resident decedent estate affairs.

■ Public Defender

The Public Defender requested \$3.7 million with a maximum potential of 26 positions in proposed reductions. The recommended one-time partial restoration of \$2.2 million was approved to support core staffing for provision of mandated representation services.

In addition, Public Defender requested \$589 thousand in expand augmentations to add four positions for increased evidentiary and discovery requirements; one position to provide desktop and network security support; and one position to meet workload demands of the AB109/Reentry Unit. Recommended expand aug-

mentations were approved for one-time funding of \$313 thousand to add three positions for increased evidentiary and discovery requirements, and one position with no additional funding for desktop and network security support.

■ Sheriff's Department

The Sheriff's Department (Sheriff) requested \$45.5 million in proposed overtime reductions. The recommended one-time partial restoration of \$24.5 million was approved to maintain mandated functions of departmental operations.

In addition, Sheriff requested \$2.3 million in expand augmentations, all of which was approved one-time to acquire a digital radiography system, upgrade the Central Jail electrical infrastructure, and replace 13 vehicles.

Funding of \$4.5 million in Sheriff-related capital needs can also be found in the Capital Projects section on the following page.

■ Trial Courts

Trial Courts requested \$1 million in proposed reductions due to projected declining revenue receipts. The recommended ongoing full restoration was approved to maintain required Maintenance of Effort payments to the State.

COMMUNITY SERVICES

■ OC Community Resources

OC Community Resources requested \$200 thousand in expand augmentations, all of which was approved one-time to establish an employment program for the homeless population.

INFRASTRUCTURE AND ENVIRONMENTAL RESOURCES

■ OC Public Works (OCPW)

OC Public Works (OCPW) requested \$397 thousand in proposed reductions. The recommended one-time full restoration was approved to maintain safe and functional facilities and keep projects on schedule.

Moreover, OCPW requested \$566 thousand NCC in expand augmentations, all of which was approved one-time to add three positions to meet workload demands and established inspection quotas; replace end-of-life tools and equipment; and add one position to support the Access Control Systems unit.

■ OC Waste & Recycling (OCWR)

The recommended budget includes the ability to borrow up to \$23.5 million from OCWR to fund costs associated with the James A. Musick jail expansion (\$20.0 million) and Probation's Multipurpose Gym (\$3.5 million) projects. All borrowed funds will be repaid within three years from various funding sources.

GENERAL GOVERNMENT SERVICES

■ Clerk of the Board

Clerk of the Board requested \$400 thousand in proposed reductions. The recommended partial restoration of \$200 thousand was approved to meet and maintain the current level of service.

CAPITAL IMPROVEMENTS

■ Capital Projects

One-time funding of \$4.5 million was requested and approved for the following Sheriff's Department projects: Central Jail renovation, Katella Range Facility upgrade, Jail Electronics Security System upgrade, and Jail Hardening.

DEBT

The approved budget funds all debt obligation payments. Budgets displayed in Program VI include amounts for annual payments on the County's refunded debt financing of the Juvenile Justice Center, Manchester parking facilities, and debt financing of infrastructure improvements in the

County's Assessment Districts and Community Facilities Districts. Although the County's former 1997 Pension Obligation Bonds were economically defeased, this budget reflects the payments made by the trustee from escrow. This program also includes the debt associated with the County's Teeter program. Debt related to the specific operations of John Wayne Airport is included in Program III where the operational budgets for that department are also found. Based on the County's Strategic Financial Plan and at current funding levels, the County is able to fulfill these debt obligations and sustain current and future services and operations.

Debt Limit

The amount of the general obligation bonded indebtedness the County can incur is limited under California State Law to 1.25% of the equalized assessment property tax roll.

Legal Debt Margin as a Percentage of Debt Limit Calculation for FY 2016-17

(\$ amounts in thousands)

Assessed Value	\$ 531,052,158
Legal Debt Limit (1.25% of total assessed value)	6,638,152
Net Debt Applicable to Limit	0
Legal Debt Margin	\$ 6,638,152
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	0%

Source: County of Orange Auditor-Controller

FY 2018-19 Debt Service

GENERAL FUND DEBT	Maturity (Fiscal Year)	Debt Outstanding as of 6/30/18	FY 2018-19 Annual Debt Service			Debt Outstanding as of 6/30/19
			Principal	Interest	Total Debt Service	
2016 CUF Lease Revenue Bonds	2035-36	\$ 52,515,000	\$ 1,900,000	\$ 2,587,000	\$ 4,487,000	\$ 50,615,000
2012 JJC Lease Revenue Bonds (Agency 019)	2018-19	5,030,000	5,030,000	251,500	5,281,500	0
1991 Parking COPs (828)	2018-19	391,274	391,274	2,208,726	2,600,000	0
Total General Fund Debts		\$ 57,936,274	\$ 7,321,274	\$ 5,047,226	\$ 12,368,500	\$ 50,615,000

Note: The table above excludes Civic Center Master Plan - Phase 1 Bonds. The bonds are not County-issued debt. As a future tenant, the County will not begin base rental payments until FY 2020-21.

CASH FLOW MANAGEMENT

The County issued short-term taxable Pension Obligation Bonds to prepay, at a discount, a portion of the County's FY 2018-19 pension obligation, resulting in an estimated \$9.7 million cost avoidance. The bonds were issued in January 2018 in the amount of \$375.3 million at rates ranging from 1.881% to 2.253%.

SUMMARY

This budget serves as a realistic plan of resources available to carry out the County's core businesses and priorities. It is consistent with the County's mission statement and the 2017 Strategic Financial Plan. It follows the CEO budget policy guidelines, meets many of the departmental augmentation requests, incorporates impacts of the State budget proposals known at this time, addresses important capital needs, and provides adequate reserves.

This County budget document is also available on-line at:
<http://ocgov.com/gov/ceo/deputy/finance>

Additional financial information including the OpenOC data tool, Strategic Financial Plan, and quarterly budget reports can be found at:
<http://ocgov.com/about/openoc/>

FUND STRUCTURE

County funds can be divided into three major categories: governmental, proprietary, and fiduciary. Only governmental and proprietary funds are included in the County's budget.

The County maintains several individual governmental funds organized according to their type: General Fund, as well as Special Revenue, Debt Service, Capital Projects, and Permanent Funds.

- The general fund is a government's basic operating fund and accounts for everything not accounted for in another fund.
- Special revenue funds account for specific revenue sources that are limited to being used for a particular purpose.
- Debt service funds account for the repayment of debt.
- Capital projects funds account for the construction, rehabilitation, and acquisition of capital assets, such as buildings, equipment, and roads.
- Permanent funds account for resources that cannot be expended, but must be held in perpetuity.

The County maintains two different types of proprietary funds: Enterprise Funds and Internal Service Funds. Enterprise Funds are used to report the same functions presented as business-type activities. The County uses enterprise funds to account for its Airport, Waste Management, and Compressed Natural Gas activities. Internal Service Funds are used to accumulate and allocate costs internally among the County's various functions such as insurance, transportation, publishing, and information technology.

General Fund

2005 Lease Revenue Refunding Bonds

Alternate Defense

Assessor

Auditor-Controller

Board of Supervisors - 1st District

Board of Supervisors - 2nd District

Board of Supervisors - 3rd District

Board of Supervisors - 4th District

Board of Supervisors - 5th District

Building & Safety General Fund

Capital Acquisition Financing

Capital Projects

CAPS Program

Child Support Services

Clerk of the Board

Clerk-Recorder

County Counsel

County Executive Office

County General Fund Level Transactions

Data Systems Development Projects

Detention Release

District Attorney - Public Administrator

Emergency Management Division

Employee Benefits

Grand Jury

Health Care Agency

Health Care Agency - Public Guardian

Human Resource Services

IBM Mainframe

Internal Audit

Juvenile Justice Commission

Miscellaneous

OC Campaign Finance and Ethics Commission

OC Community Resources

OC Public Works

OC Watersheds

OCIT Shared Services

Office of Independent Review

Office of the Performance Audit Director

Prepaid Pension Obligation

Probation

General Fund (continued)

Property Tax System Centralized O & M Support

Public Administrator

Public Defender

Registrar of Voters

Sheriff Court Operations

Sheriff-Coroner

Social Services Agency

Treasurer-Tax Collector

Trial Courts

Utilities

Special Revenue

Air Quality Improvement

Assessor Property Characteristics Revenue

Bioterrorism Center for Disease Control Fund

Building and Safety

CAL - ID Operational Costs

CAL - ID System Costs

CalHome Program Reuse Fund

CEO Single Family Housing

Child Support Program Development

Class B-27 Registered Warrants

Clerk-Recorder Operating Reserve Fund

Clerk-Recorder Special Revenue Fund

County Automated Fingerprint ID

County Tidelands - Newport Bay

Court Facilities Fund

CSA #13 - La Mirada

CSA #20 - La Habra

CSA #22 - East Yorba Linda

Delta Special Revenue

Dispute Resolution Program

Dist. Attorney's Supplemental Law Enforcement Services

Domestic Violence Program

El Toro Improvement Fund

Emergency Medical Services

Excess Public Safety Sales Tax

Facilities Development and Maintenance Fund

Foothill Circulation Phasing Plan

HCA Interest Bearing Purpose Restricted Revenue

HCA Purpose Restricted Revenues

Housing Asset Fund

IHSS Public Authority

Inmate Welfare Fund

Jail Commissary

Medi-Cal Admin Activities/Targeted Case Management

Mental Health Services Act

MHSA Housing Fund

Motor Vehicle Theft Task Force

N. Tustin Landscape & Lighting Assessment District

Narcotic Forfeiture and Seizure

OC Animal Care Donations

OC Animal Shelter Construction Fund

OC Dana Point Harbor

OC Flood

OC Flood - Capital

OC Housing

OC Housing Authority - Operating Reserves

OC Parks Capital

OC Parks CSA 26

OC Public Libraries

OC Public Libraries - Capital

OC Road

OC Santa Ana River

OC Tobacco Settlement Fund

Orange County Housing Authority (OCHA)

Orange County Jail Fund

Parking Facilities

Prop 64 - Consumer Protection

Prop 69 - DNA Identification

Real Estate Development Program

Real Estate Prosecution Fund

Plan of Adjustment Available Cash

Regional Narcotics Suppression Program - Dept. of Justice

Regional Narcotics Suppression Program - Dept. of Treasury

Regional Narcotics Suppression Program - Other

Remittance Processing Equipment Replacement

Santa Ana Regional Center Lease Conveyance

Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)

Sheriff's Narcotics Program - CALMMET - Treasury

Sheriff Narcotics Program - Dept. of Justice

Sheriff Narcotics Program - Other

Sheriff's Court Operations - Special Collections

Sheriff's Substations Fee Program

Sheriff's Supplemental Law Enforcement Services

South County Roadway Improvement Program (SCRIP)

Special Assessment-Top of The World Improvement

SSA Donations and Fees

SSA Wraparound

State Criminal Alien Assistance Program (SCAAP)

Strategic Priority Affordable Housing

Special Revenue (continued)

Strategic Priority Affordable Housing
 Survey Monument Preservation
 Traffic Violator Fund
 Ward Welfare
 Workforce Investment Act

Debt Service

AD 01-1 Group 3 Debt Service
 AD 01-1 Ziani Project Debt Service
 AD 92-1 Newport Ridge Debt Service
 Aliso Viejo CFD 88-1 Debt Service
 Baker Ranch CFD 87-6 Debt Service
 CFD 00-1 (Series A of 2000) Ladera Debt Service
 CFD 01-1 Ladera Debt Service
 CFD 2003-1 Ladera Debt Service
 CFD 2004-1 Ladera Debt Service
 CFD 2015-1 RMV (Village of Esencia) Debt Service
 CFD 2016-1 RMV (Village Of Esencia) Debt Service
 CFD 2017-1 RMV (Village Of Esencia) Debt Service
 CFD 99-1 Series A of 1999 Ladera Debt Service
 Coto de Caza CFD 87-8 Debt Service
 Dimensions/Serrano Creek CFD 87-1 Debt Service
 Foothill Ranch CFD 87-4 Debt Service
 Golden Lantern Reassessment District 94-1 Debt Service
 Irvine Coast Assessment District 88-1 Debt Service
 Ladera CFD 2002-01 - Debt Service
 Lomas Laguna CFD 88-2 Debt Service
 Los Alisos CFD 87-7 Debt Service
 Mission Viejo CFD 87-3 (A) Debt Service
 Newport Coast AD 01-1 Conversion #1 Debt Service
 Newport Coast AD 01-1 Group 2 Debt Service
 Newport Coast AD 01-1 Group 4 Conversion Debt Service
 Pension Obligation Bond Amortization
 Pension Obligation Bonds Debt Service
 Portola Hills CFD 87-2(A) Debt Service
 Rancho Santa Margarita CFD 86-1 (Series 1988) Debt Service
 Rancho Santa Margarita CFD 86-2 Debt Service
 Rancho Santa Margarita CFD 87-5(A) Debt Service
 Rancho Santa Margarita CFD 87-5B Debt Service
 Rancho Santa Margarita CFD 87-5C Debt Service
 Rancho Santa Margarita CFD 87-5D(A) Debt Service
 Rancho Santa Margarita CFD 87-5E (A of 1993) Debt Service
 Santa Teresita CFD 87-9 Debt Service
 Teeter Series A Debt Service

Capital Projects

2017-1 RMV (Village of Esencia) Construction
 800 MHz Countywide Coordinated Communications System (CCCS)
 CFD 2015-1 RMV (Village of Esencia) Construction
 CFD 2016-1 RMV (Village Of Esencia) Construction
 Countywide Capital Projects Non-General Fund
 Countywide IT Projects Non-General Fund
 Courthouse Temporary Construction
 Criminal Justice Facilities - ACO
 Sheriff-Coroner Construction & Facility Development

Enterprise

Airport - Operating Enterprise
 Airport Construction Fund
 Airport Debt Service Fund
 Compressed Natural Gas Enterprise Fund
 OC Waste & Recycling Enterprise
 OCWR - Bankruptcy Recovery Plan
 OCWR - Brea/Olinda Landfill Escrow
 OCWR Capital Project Fund
 OCWR Corrective Action Escrow
 OCWR - Environmental Reserve
 OCWR - FRB/Bee Canyon Landfill Escrow
 OCWR Importation Revenue Sharing
 OCWR - Landfill Postclosure Maintenance
 OCWR - Prima Deshecha Landfill Escrow

Internal Service

Insured Health Plans ISF
 Life Insurance ISF
 OC Fleet Services
 OCIT Countywide Services
 Property & Casualty Risk ISF
 Reprographics ISF
 Self-Insured Benefits ISF
 Self-Insured PPO Health Plans ISF
 Unemployment ISF
 Wellness Program ISF
 Workers' Compensation ISF

Permanent Fund

Limestone Regional Park Mitigation Endowment

AWARDS AND RECOGNITIONS 2017-18

The County of Orange is hard at work throughout each year, providing services to Orange County's more than 3 million residents. The County's mission is to make Orange County a "safe, healthy and fulfilling place to live, work and play, today and for generations to come, by providing outstanding, cost-effective regional public services," and the following is a look at the recognition the County received during the past fiscal year for those efforts.

In May 2018, the County of Orange received 13 awards, including nine Achievement Awards from the National Association of Counties (NACo) and four Golden Hub of Innovation awards from the Association of California Cities-Orange County (ACC-OC). The NACo and ACC-OC awards recognize government programs for their innovation and efficiency. Among the programs receiving awards, Social Services Agency's Be the One (BT1) campaign was awarded both the NaCo Achievement Award in the category of Civic Education and Public Information and the Golden Hub of Innovation award in the category of Community Outreach.

National Association of Counties (NACo)

- **Be the One (Social Services Agency):** The Be the One campaign aims to fight against the sex trafficking of children by changing the community's view of Commercially Sexually Exploited Children, encouraging the community to report suspected trafficking incidents, and providing opportunities to support the needs of this vulnerable population.
- **Cybersecurity Program - Driving Innovation in an Evolving Environment (OCIT):** This program incorporates cybersecurity into everyday life while defending the County. It focuses on development of a secure environment where policies and programs safeguard data, and empowering and educating people is a first line of defense.
- **Medallion Signature Guarantee Stamp Program (District Attorney/Public Administrator and Treasurer-Tax Collector):** With this initiative, the County became the first government entity in the United States to be an enrolled guarantor in the Securities Transfer Agents Medallion Program (STAMP), the Financial Industry's Signature Guarantee Program. In addition, the Orange County Treasurer became the first government "Certified Medallion User" of the County's Medallion Signature Guarantee Stamp and affixed the first Medallion Guarantee Stamp to documents of the Office of the District Attorney/Public Administrator. The program functions by streamlining the process needed to transfer securities needed by County departments.
- **Whole Person Care Pilot Program (Health Care Agency):** Whole Person Care (WPC) coordinates physical, behavioral health, and social services in a patient-centered approach with the goals of improved health and well-being through more efficient and effective use of resources for Medi-Cal beneficiaries struggling with homelessness. WPC encourages increased communication between hospital emergency rooms, CalOptima, community clinics, OC Health Care Agency (HCA) Behavioral Health Services and Public Health Services as well as recuperative care providers to improve access and navigation of services for the homeless population.
- **Restaurant Meals Program (Social Services Agency):** This program enables elderly, disabled, and homeless CalFresh recipients to buy prepared meals using Electronic Benefits Transfer (EBT) cards at participating restaurants. It focuses on targeted geographical areas with the highest concentration of eligible clients.
- **The Innovation Engine – Driving Creativity in the Public Sector (OCIT):** This initiative targets County of Orange constituent and organizational issues and works to solve them using innovative solutions to transform government. The focus is enhancing operations and improving service delivery to employees and constituents.
- **Yorba Park Revitalization – Maximizing Public Health, Safety and Enjoyment (OC Waste & Recycling):** This project transformed a run-down former landfill site in the City of Orange into a public dog park with state-of-the-art amenities. It also helped convert the site to a safe, attractive, and useful community space by upgrading the landfill gas collection system.

- **Leadership Development Initiative (Child Support Services):** This multilayer program encourages and supports leadership development for all levels of Child Support Services employees. It comprises Succession Planning, Quarterly Leadership Forums, and Annual Offsite Meetings to form a solid foundation of support of leaders (formal and informal), resulting in increased employee engagement and accelerated professional growth of leaders.
- **Compliance Alert & Reporting System (OCIT in partnership with OCWR):** This system is a web-based application that tracks periodic inspections within waste management operations. It includes an automated email alert system for new or recurring inspections, a task assignment system for work management, and an auditing tool for Regulatory Support and Site Staff. It has reduced communication time by 60%, data location by 80%, and reminder distribution by 90%.

ACC-OC Golden Hub of Innovation Awards

- **Orange County Gang Reduction and Intervention Partnership (OC GRIP) (OC Office of the District Attorney-Public Administrator):** OC GRIP is a law enforcement partnership that identifies at-risk youth and attempts to increase school attendance and decrease gang activity. OC GRIP has received numerous awards for working with 49 schools on gang suppression, interventions for at-risk students, gang information forums and parent/faculty education.
- **Be the One (Social Services Agency):** The Be the One campaign aims to fight against the sex trafficking of children by changing the community's view of Commercially Sexually Exploited Children, encouraging the community to report suspected trafficking incidents, and providing opportunities to support the needs of this vulnerable population.
- **Library of the Canyons (OC Public Libraries and OC Parks):** This project repurposed a former elementary school into a joint-use facility, housing the new Library of the Canyons and a Multipurpose Building available to the public for community meetings and activities. This energy and cost-efficient solution created a 4,023 square-foot location, offering a separate children's area, additional public computer access, and additional programming space.

- **OC Ballot Express (OC Registrar of Voters):** The OC Ballot Express is a tracking system providing voters the ability to check the status of their vote-by-mail ballot as it progresses through the mailing process. Voters are able to view the ballot status on-line or can sign up for automatic updates by e-mail or text. The technology was developed internally by staff and in close coordination with the U.S. Postal Service to ensure the successful use of intelligent mail barcodes for outbound and return mail.

Government Finance Officers Association of the United States and Canada (GFOA)

- The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County of Orange for its Comprehensive Annual Financial Report (CAFR), prepared by the Auditor-Controller's Office, for the year ended June 30, 2017. The Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting. Its attainment represents a significant accomplishment by a government and its management. The County's CAFR has been judged by an impartial panel. In order to be awarded, a government unit must publish an easily readable and efficiently organized CAFR, whose contents conform to program standards. Such a CAFR must satisfy both United States generally accepted accounting principles (GAAP) prescribed for governmental entities and applicable legal requirements.
- A Distinguished Budget Presentation Award was given to the County of Orange for its Fiscal Year 2017-18 Annual Budget document prepared by the County Executive Office. The Distinguished Budget Presentation Award is the highest form of recognition for excellence in state and local government budget reporting.

Additional Awards

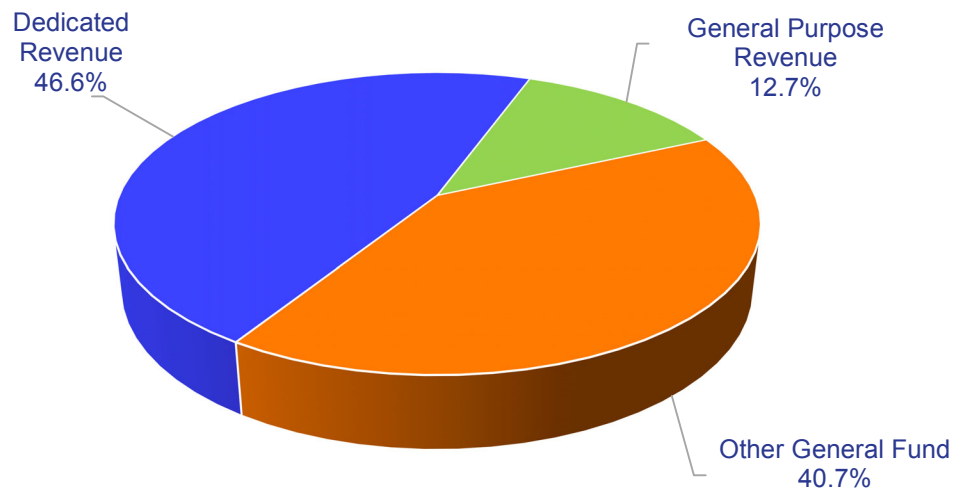
- Deputy Probation Officer (DPO) Imelda Robles, the Juvenile Recovery Court DPO nominated by her intern, was named as one of only two recipients of the 2017 University of California, Irvine Outstanding Field Study Mentor Award.

- Social Services Agency (SSA) was named as one of America's Best Employers in 2017 by Forbes.com, ranking 241st on the overall list, and 17th among government employers in the United States. This is the first time SSA has appeared on the Forbes list.
- The County's myOCgov mobile app was the 2017 recipient of the Best of California's award in the "Best Mobile/Wireless Project" category. The app assists more than 3 million Orange County residents locate parks, libraries, and other key County services.
- John Wayne Airport received the J.D. Power Award for Best Large Airport in the 2017 North America Airport Satisfaction Survey. The 2017 North America Airport Satisfaction Study assesses overall traveler satisfaction with mega, large, and medium North American airports by examining six factors (in order of importance): terminal facilities; airport accessibility; security check; baggage claim; check-in/ baggage check; food, beverage and retail. John Wayne Airport, the only commercial service airport in Orange County, ranks highest among large airports with a score of 796.
- John Wayne Airport was also voted #4 on the list of "The 10 Best Domestic Airports" (*Travel + Leisure*® *World's Best Awards*™).
- OC Procurement received the 2017 Achievement of Excellence in Procurement (AEP) Award from the National Procurement Institute, Inc. The AEP Award recognizes organizational excellence in public and non-profit procurement.
- The Orange County Sheriff's Department Ladies' Trigger Team took 3rd place in the Women's Team Category at the Law Enforcement Association of Asian Pacifics 5th annual shooting competition. Sheriff's Special Officer Katie Olson out-aimed her competitors to be named Top Female Shooter.
- The County Connection magazine was honored by the Orange County chapter of the Public Relations Society of America (PRSA) receiving the Award of Excellence in the Internal Communications Materials category. This award is exceptionally prestigious as County Connection was compared against internal communications materials from both public and private sector competition across the County.
- The U.S. Justice Department for the Central District of California honored six of Orange County Sheriff's Department personnel (Sgt. Timothy Horner, Sgt. Michael Few, Sgt. Brent Jasper, Investigator Jeffrey Brown, Investigator Craig Goldsmith, and Investigator Brian Sutton) for their distinguished service at the 16th Annual Law Enforcement Awards.
- The Orange County Business Council's (OCBC) 7th Annual Turning Red Tape into Red Carpet Awards recognized Orange County Information Technology (OCIT) for work to cut through red tape and eliminate barriers to economic growth. OCIT earned an honorable mention in the Business Retention and Expansion category for its Shared Services Initiative.
- The Orange County Intelligence and Assessment Center (OCIAAC) was honored for its work at the 2017 National Fusion Center Association Awards, garnering three of nine excellence awards: Excellence in the Field of Cyber Protection – Cecily Garcia; Excellence in the Field of Fusion Center Outreach – Deputy Matthew Nieuwsma (Jail-Radicalization Outreach); and FBI Terrorist Screening Award (TSC) Partnership Award – OCIAAC.
- OC Waste & Recycling received the Solid Waste Association of North America (SWANA) 2018 Gold Award for Landfill Management Excellence of the Prima Deshecha Landfill in San Juan Capistrano.
- The California Society of CPAs (CalCPA) named the Orange County Treasurer-Tax Collector one of its 2018 Women to Watch. Shari Freidenrich received the Experienced Leader and CalCPA Trailblazer awards at the Women's Leadership Forum.
- Supervising Probation group's Officer Anna Ruiz received a Chief Probations Officer of California Southern Region Award for significant contributions made to the field of Probation.
- The North Orange County Bar Association selected Mr. Fernando Valle, an Orange County Public Defender attorney, as Attorney of the Year.

CHARTS

Total County Revenue Budget

FY 2018-2019 Total = \$6.5 Billion



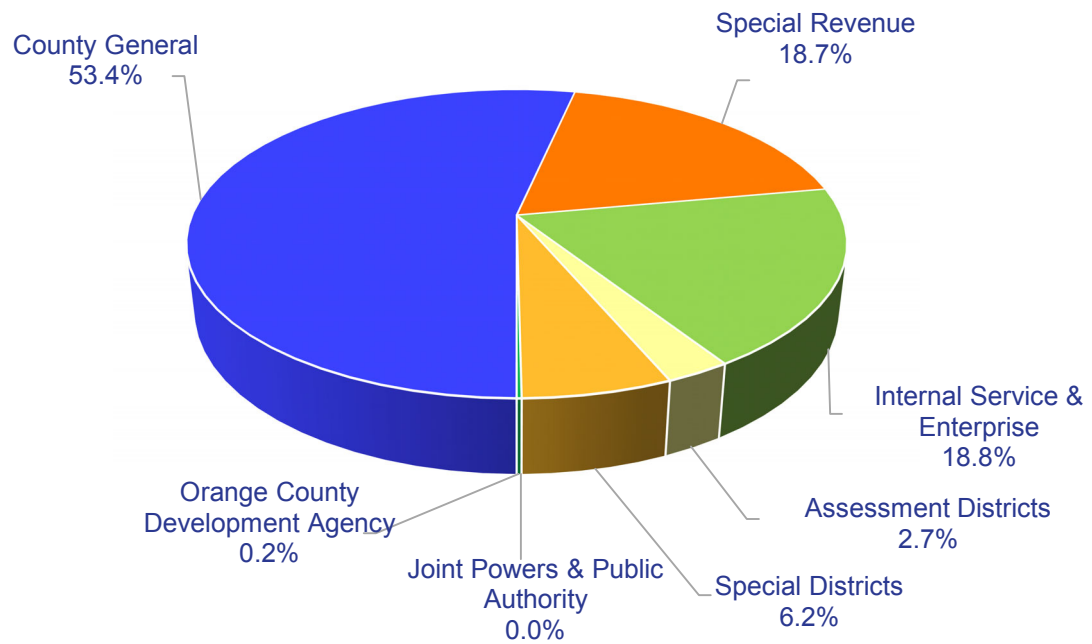
General Revenue Sources (in Million Dollars)

Revenue Source	FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
		Final Budget		Modified Budget		Final Budget	Amount	Percent
General Purpose Revenue	\$	796.9	\$	843.7	\$	820.0	\$ (23.7)	(2.8%)
Other General Fund		2,555.8		2,617.8		2,635.2	17.4	0.7%
Dedicated Revenue		2,857.6		3,464.9		3,017.1	(447.8)	(12.9%)
Totals	\$	6,210.3	\$	6,926.4	\$	6,472.3	\$ (454.1)	(6.6%)

County Financing

All Funds Under the Board of Supervisors

FY 2018-2019 Total = \$6.5 Billion

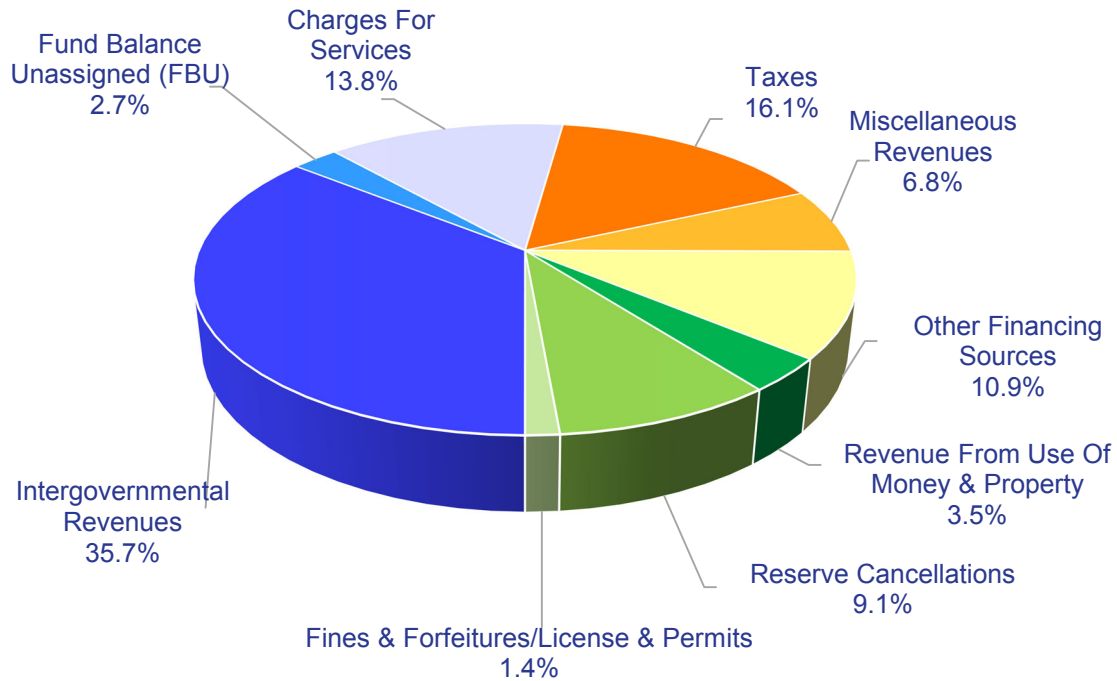


County Fund Groups (in Million Dollars)

Code	Group of Funds	FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
		Final Budget		Modified Budget		Final Budget		Amount	Percent
A	County General	\$ 3,352.7		\$ 3,461.5		\$ 3,455.2		\$ (6.3)	(0.2%)
B	Special Revenue	1,126.6		1,254.1		1,208.2		(45.9)	(3.7%)
C	Internal Service & Enterprise	1,164.1		1,314.5		1,215.8		(98.7)	(7.5%)
D	Assessment Districts	140.5		455.0		176.3		(278.7)	(61.3%)
E	Special Districts	412.2		427.1		402.9		(24.2)	(5.7%)
F	Joint Powers & Public Authority	2.0		2.0		1.8		(0.2)	(10.0%)
G	Orange County Development Agency	12.2		12.2		12.1		(0.1)	(0.8%)
Totals		\$ 6,210.3		\$ 6,926.4		\$ 6,472.3		\$ (454.1)	(6.6%)

Total County Revenues by Source

FY 2018-2019 Total = \$6.5 Billion

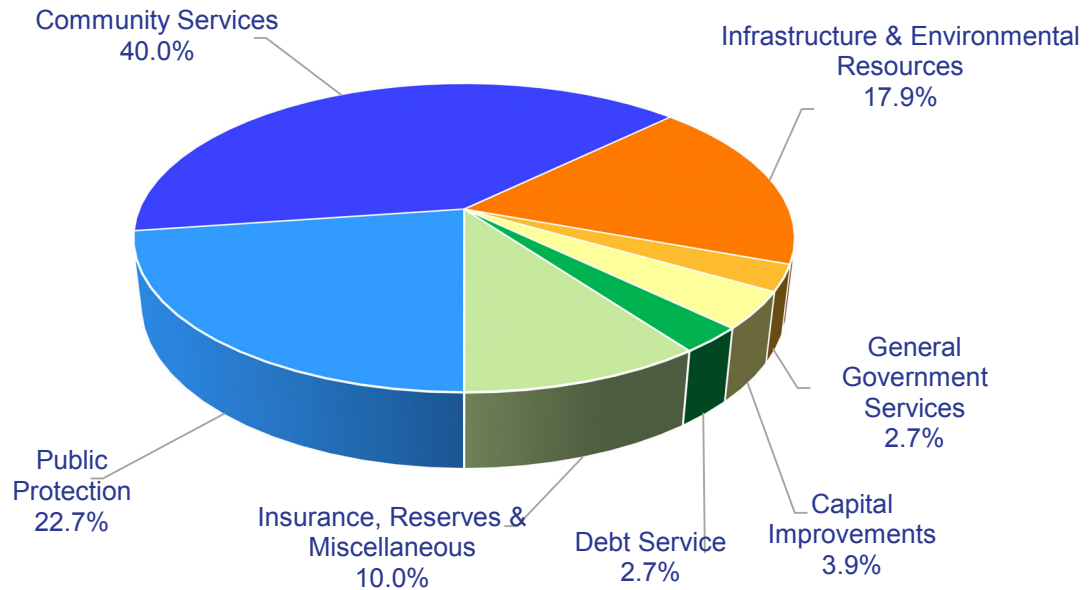


County Revenue Source (in Million Dollars)

Code	Source Name	FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
		Final Budget		Modified Budget		Final Budget		Amount	Percent
A	Intergovernmental Revenues	\$ 2,152.6		\$ 2,187.7		\$ 2,318.8		\$ 131.1	6.0%
B	Fund Balance Unassigned (FBU)	175.4		298.6		174.0		(124.6)	(41.7%)
C	Charges For Services	875.8		895.1		892.3		(2.8)	(0.3%)
D	Taxes	980.2		983.2		1,040.9		57.7	5.9%
E	Miscellaneous Revenues	504.9		481.8		437.4		(44.4)	(9.2%)
F	Other Financing Sources	694.9		1,188.3		705.6		(482.7)	(40.6%)
G	Revenue From Use Of Money & Property	204.5		205.3		228.2		22.9	11.2%
H	Reserve Cancellations	547.6		600.7		587.6		(13.1)	(2.2%)
I	Fines & Forfeitures/License & Permits	74.4		85.7		87.5		1.8	2.1%
Totals		\$ 6,210.3		\$ 6,926.4		\$ 6,472.3		\$ (454.1)	(6.6%)

Total County Appropriations by Program

FY 2018-2019 Total = \$6.5 Billion



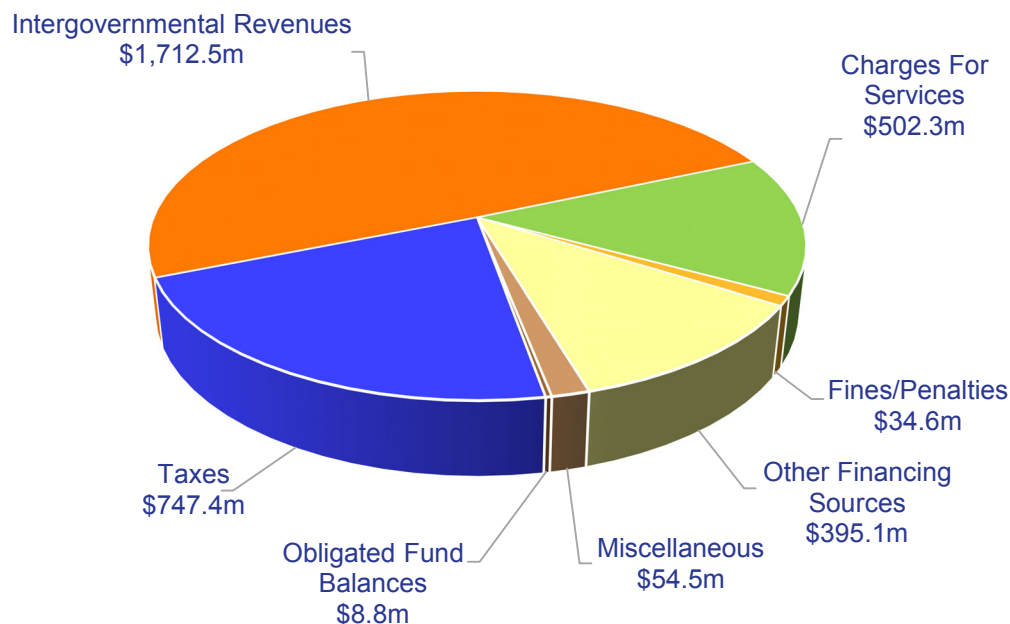
County Program Appropriations (in Million Dollars)

Program	Program Name	FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
		Final Budget		Modified Budget		Final Budget		Modified Budget	
I	Public Protection	\$ 1,372.4		\$ 1,413.6		\$ 1,471.6		\$ 58.0	4.1%
II	Community Services	2,478.6		2,528.3		2,586.7		58.4	2.3%
III	Infrastructure & Environmental Resources	1,161.6		1,342.5		1,161.2		(181.3)	(13.5%)
IV	General Government Services	186.3		186.7		177.5		(9.2)	(4.9%)
V	Capital Improvements	220.1		394.7		250.4		(144.3)	(36.6%)
VI	Debt Service	188.4		393.2		176.7		(216.5)	(55.1%)
VII	Insurance, Reserves & Miscellaneous	602.9		667.4		648.2		(19.2)	(2.9%)
Totals		\$ 6,210.3		\$ 6,926.4		\$ 6,472.3		\$ (454.1)	(6.6%)

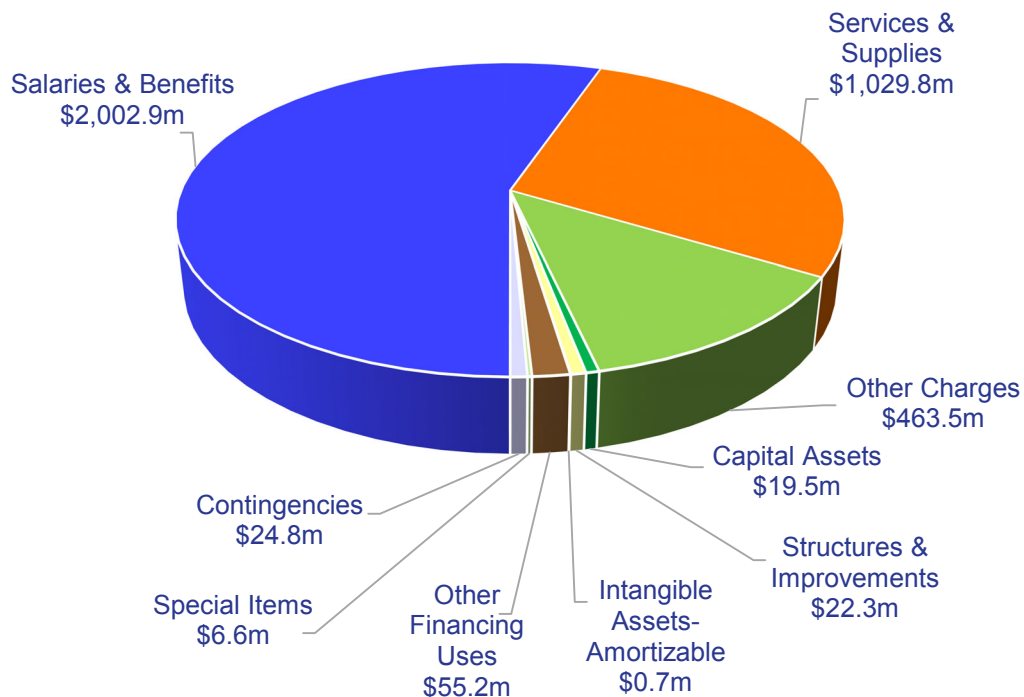
General Fund Sources and Uses of Funds

FY 2018-2019 Total = \$3.5 Billion

Sources:



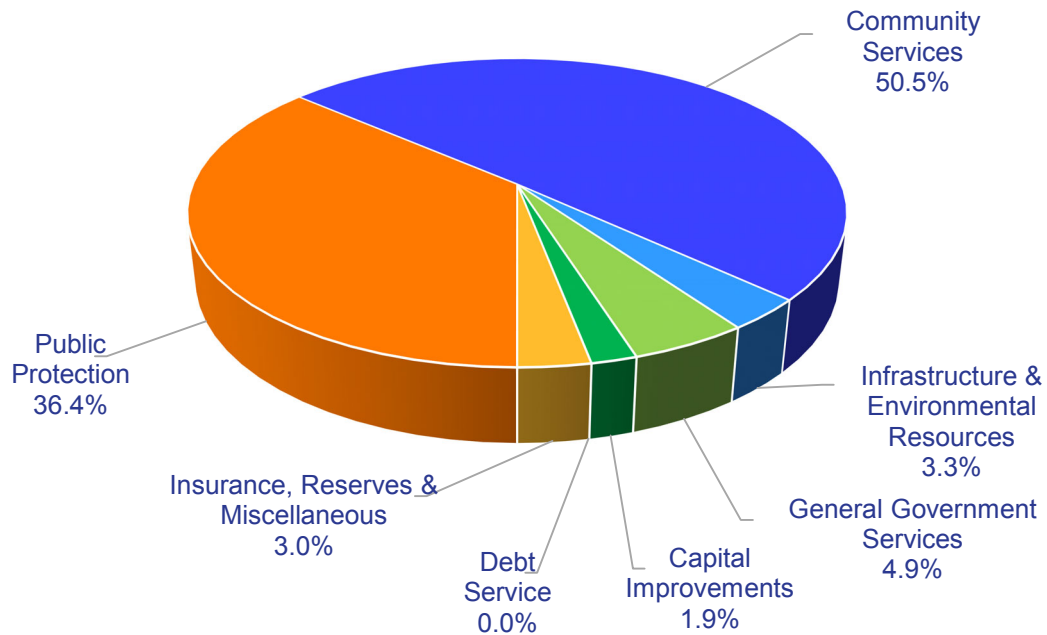
Uses: *



* NOTE: Approximately \$170.1 million of these expenses are recovered from other funds within the County, bringing the total expenses to \$3,455,266,221.

General Fund Appropriations by Program

FY 2018-2019 Total = \$3.5 Billion



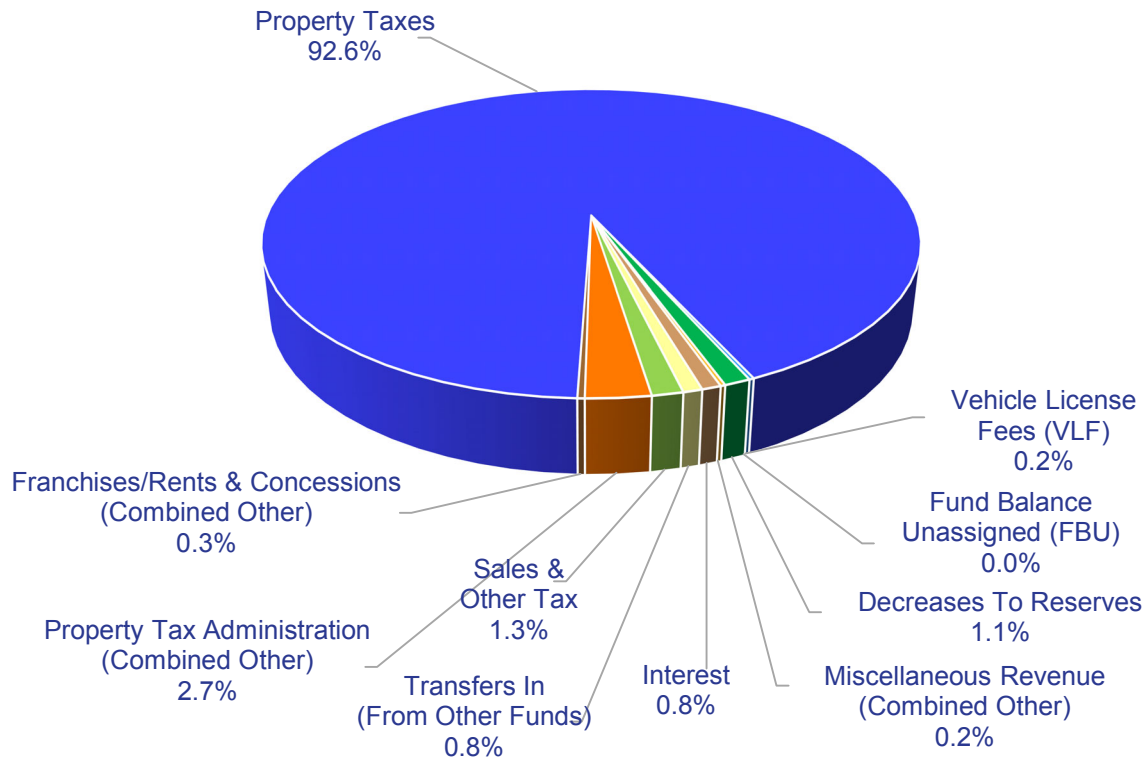
General Fund Program Appropriations (in Million Dollars)

Program	Program Name	FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
		Final Budget		Modified Budget		Final Budget		Amount	Percent
I	Public Protection	\$ 1,237.3		\$ 1,263.4		\$ 1,258.3		\$ (5.1)	(0.4%)
II	Community Services	1,695.7		1,710.5		1,747.7		37.2	(2.2%)
III	Infrastructure & Environmental Resources	98.7		116.9		113.1		(3.8)	(3.3%)
IV	General Government Services	176.9		177.3		168.2		(9.1)	(5.1%)
V	Capital Improvements	54.5		69.2		64.0		(5.2)	(7.5%)
VI	Debt Service	16.4		8.5		1.5		(7.0)	(82.4%)
VII	Insurance, Reserves & Miscellaneous	73.2		115.7		102.4		(13.3)	(11.5%)
Totals		\$ 3,352.7		\$ 3,461.5		\$ 3,455.2		\$ (6.3)	(0.2%)

General Purpose Revenue

(Discretionary Funds)

FY 2018-2019 Total = \$820 Million

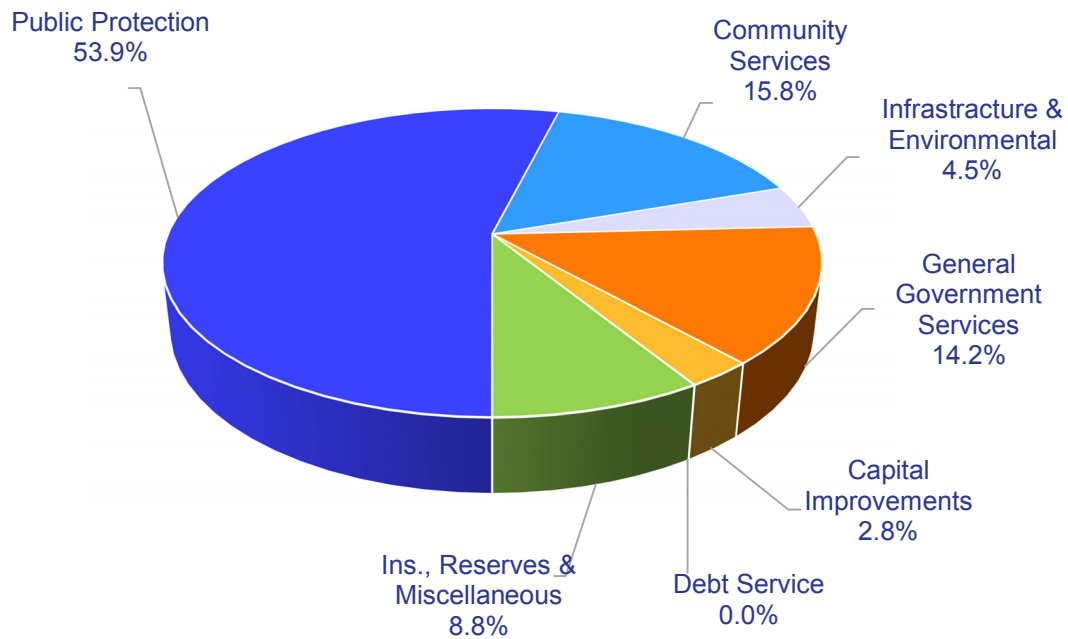


General Purpose Revenue (Discretionary Funds) (in Million Dollars)

Source	FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Final Budget		Modified Budget		Final Budget		Modified Budget	
							Amount	Percent
Property Taxes	\$ 711.7		\$ 711.8		\$ 759.7		\$ 47.9	6.7%
Motor Vehicle Fees (VLF)	1.2		1.2		1.4		0.2	16.7%
Fund Balance Unassigned (FBU)	0.0		46.7		0.0		(46.7)	(100.0%)
Decreases To Reserves	2.0		2.0		8.8		6.8	340.0%
Miscellaneous Revenue (Combined Other)	3.4		3.4		1.5		(1.9)	(55.9%)
Interest	4.6		4.6		6.5		1.9	41.3%
Transfers In (From Other Funds)	39.2		39.2		6.3		(32.9)	(83.9%)
Sales & Other Tax	10.7		10.7		10.7		0.0	0.0%
Property Tax Administration (Combined Other)	21.4		21.4		22.4		1.0	4.7%
Franchises/Rents & Concessions (Combined Other)	2.7		2.7		2.7		0.0	0.0%
Totals	\$ 796.9		\$ 843.7		\$ 820.0		\$ (23.7)	(2.8%)

General Fund Net County Cost (NCC) by Program

FY 2018-2019 Total = \$820 Million



General Fund Program Net County Cost (in Million Dollars)

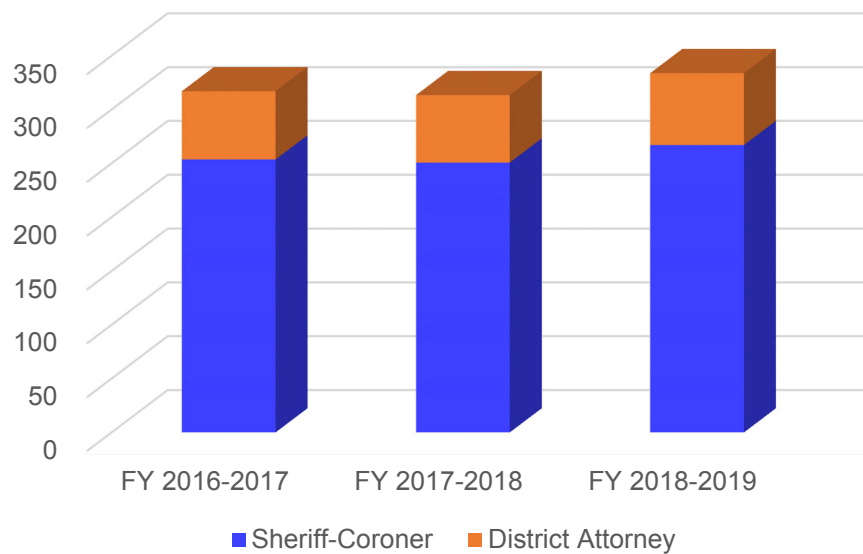
Program	Program Name	FY 2017-2018		FY 2018-2019 Final Budget	Change from FY 2017-2018	
		Final Budget	Modified Budget		Amount	Percent
I	Public Protection	\$ 454.0	457.7	441.8	(15.9)	(3.5%)
II	Community Services	128.8	123.3	129.4	6.1	4.9%
III	Infrastructure & Environmental Resources	22.3	39.3	37.1	(2.2)	(5.6%)
IV	General Government Services	123.8	121.0	116.2	(4.8)	(4.0%)
V	Capital Improvements	15.7	16.5	22.9	6.4	38.8%
VI	Debt Service	0.9	0.9	0.2	(0.7)	(77.8%)
VII	Insurance, Reserves & Miscellaneous	51.4	85.0	72.4	(12.6)	(14.8%)
Totals		\$ 796.9	843.7	820.0	(23.7)	(2.8%)

Proposition 172 Public Safety Sales Tax

FY 2018-2019 Total = \$333.8 Million

Sources: One-Half cent sales tax

Uses (in millions):



Department	FY 2016-2017		FY 2017-2018		FY 2018-2019	
	Final Budget		Final Budget		Final Budget	
District Attorney	\$	63.4	\$	62.7	\$	66.8
Sheriff		253.6		250.7		267.0
Totals	\$	317.0	\$	313.4	\$	333.8

Department allocation set by Board Resolution 96-202 March 26, 1996

Realignment

FY 2018-19 Realignment Total = \$618.6 Million

County Local Revenue Fund - 2011 Realignment												
Estimated \$ in millions	Law Enforcement						Supportive Services		Mental Health			
Program Area	Trial Court	Enhancing Law Enforcement	Community Corrections	District Attorney and Public Defender	Juvenile Justice	Local Innovation	Protective Services	Behavioral Health	Mental Health	Total		
Probation	\$ 0.0	\$ 23.2	\$ 18.8	\$ 0.0	\$ 14.6	\$ 0.1	\$ 0.1	\$ 0.0	\$ 0.0	\$ 56.8		
Sheriff-Coroner	48.4	0.4	48.9	0.0	0.0	0.4	0.0	0.0	0.0	98.1		
District Attorney	0.0	0.0	0.9	1.4	0.0	0.0	0.0	0.0	0.0	2.3		
Public Defender	0.0	0.0	0.9	0.8	0.0	0.0	0.0	0.0	0.0	1.7		
Health Care Agency	0.0	0.0	18.6	0.0	0.0	0.1	0.0	40.7	74.0	133.4		
Social Services Agency	0.0	0.0	0.0	0.0	0.0	0.0	126.1	0.0	0.0	126.1		
County Executive Office	0.0	0.0	0.7	0.0	0.0	0.0	0.0	0.0	0.0	0.7		
Re-Entry Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
Local Law Enforcement	0.0	0.0	1.8	0.0	0.0	0.0	0.0	0.0	0.0	1.8		
Totals	\$ 48.4	\$ 23.6	\$ 90.6	\$ 2.2	\$ 14.6	\$ 0.6	\$ 126.2	\$ 40.7	\$ 74.0	\$ 420.9		

Realignment Revenue Trends

FY 2017-18 Projected	\$ 48.3	\$ 21.6	\$ 84.8	\$ 2.5	\$ 13.6	\$ 0.8	\$ 119.4	\$ 56.0	\$ 75.8	\$ 422.8
FY 2016-17 Actual	47.2	19.9	77.1	2.0	12.1	0.4	113.4	54.4	74.0	400.5
FY 2015-16 Actual	47.2	17.8	85.2	2.1	12.4	0.0	114.4	41.7	71.3	392.1
FY 2014-15 Actual	45.6	16.3	73.3	1.4	11.0	0.0	106.8	34.1	69.4	357.9
FY 2013-14 Actual	44.8	16.2	74.6	1.5	10.7	0.0	112.3	31.8	67.0	358.9

Health and Welfare - 1991 Realignment												
Estimated \$ in millions	Health and Welfare						Social Services		Probation ²	Total		
Program Area	Health	Mental Health										
Health Care Agency	\$ 38.2	\$ 1.0	\$ 7.6	\$ 0.0	\$ 46.8							
Social Services Agency	0.0	0.0	147.8	0.0	147.8							
Probation ²	0.0	0.0	0.0	3.1	3.1							
Totals	\$ 38.2	\$ 1.0	\$ 155.4	\$ 3.1	\$ 197.7							

Realignment Revenue Trends

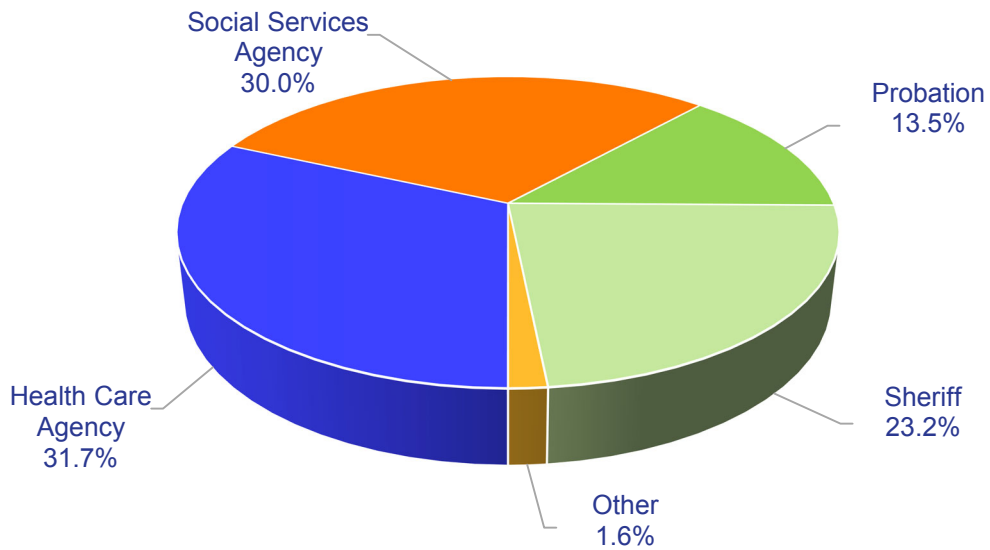
FY 2016-17 Projected	\$ 38.4	\$ 1.0	\$ 153.5	\$ 3.1	\$ 196.0
FY 2015-16 Actual	39.7	1.0	124.9	3.1	168.7
FY 2014-15 Actual	38.3	1.0	150.0	3.1	192.4
FY 2013-14 Actual	40.3	1.0	148.6	3.1	193.0
FY 2012-13 Actual	64.3	1.0	139.8	3.1	208.2

* ¹ Budget does not include any use of reserves.

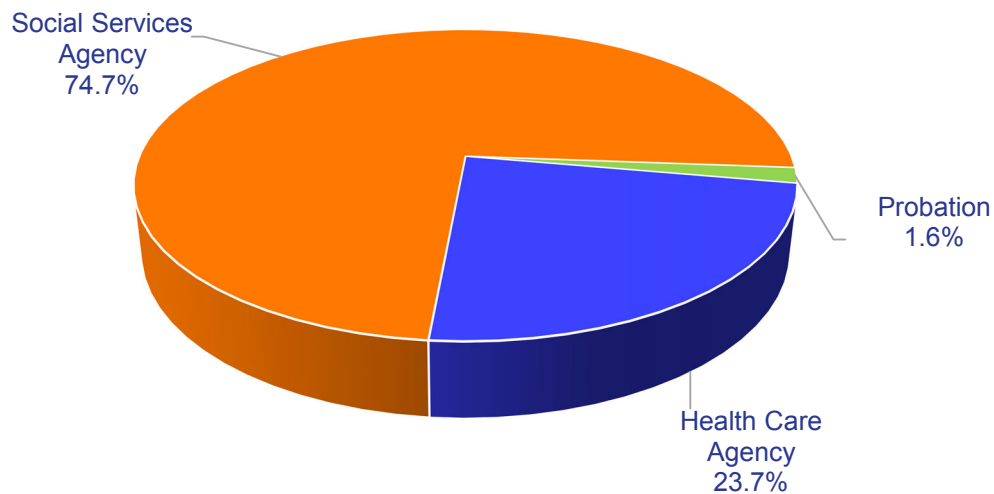
² Realignment has been used to replace AB 90 funding since FY 1991-92, to offset costs for Field and Institutional Programs.

Realignment Charts

FY 2018-19 2011 Realignment Budget

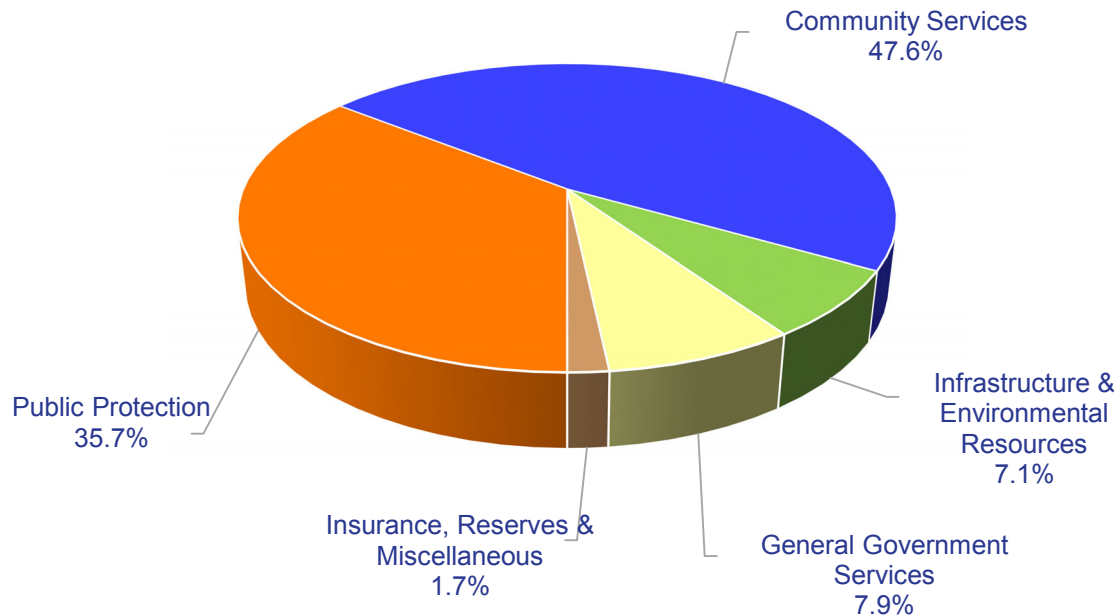


FY 2018-19 1991 Realignment Budget



Authorized Positions by Program

FY 2018-2019 Total = 18,354



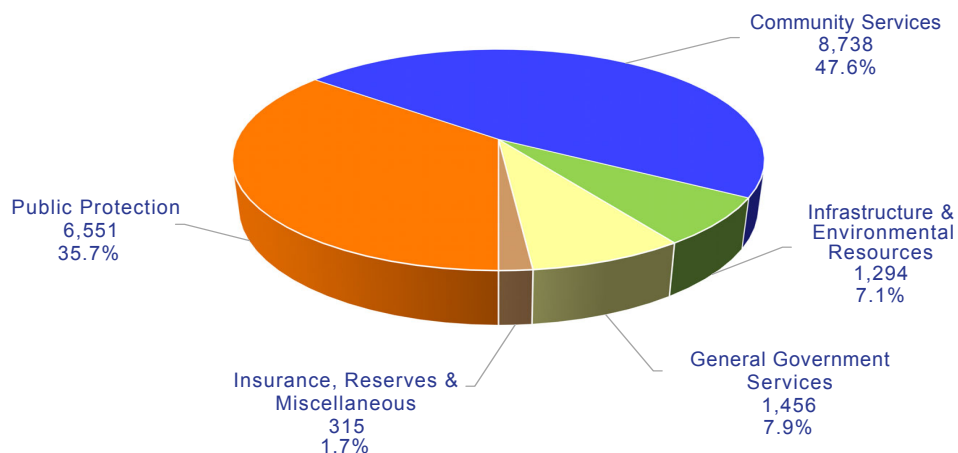
Authorized Program Positions

Program	Program Name ^a	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
		Final Budget	Modified Budget	Final Budget	Amount	Percent
I	Public Protection	6,559	6,535	6,551	16	0.2%
II	Community Services	8,708	8,662	8,738	76	0.9%
III	Infrastructure & Environmental Resources	1,286	1,288	1,294	6	0.5%
IV	General Government Services	1,456	1,459	1,456	(3)	(0.2%)
VII	Insurance, Reserves & Miscellaneous	280	313	315	2	0.6%
Totals		18,289	18,257	18,354	97	0.5%

NOTE: Programs V and VI do not have any authorized positions.

Authorized Positions by Program and Budget Control

FY 2018-2019 Total = 18,354



Program I Public Protection	
County Automated Fingerprint Identification	14
District Attorney - Public Administrator	843
Emergency Management Division	17
Inmate Welfare Fund	22
Jail Commissary	41
Office of Independent Review	2
Probation	1,289
Public Administrator	19
Public Defender	412
Sheriff-Coroner	3,508
Sheriff Court Operations	384
Total	6,551

Program II Community Services	
Child Support Services	510
HCA Public Guardian	36
Health Care Agency	2,715
OC Community Resources	267
OC Housing	11
OC Parks CSA26	346
OC Public Libraries	386
Orange County Housing Authority (OCHA)	113
Social Services Agency	4,354
Total	8,738

Program III Infrastructure & Environmental Res.	
Airport - Operating	179
Building & Safety General Fund	45
OC Flood	265
OC Public Works	312
OC Road	159
OC Waste & Recycling Enterprise	268
OC Watersheds	41
Parking Facilities	4
Utilities	21
Total	1,294

Program IV General Government Services	
Assessor	311
Auditor-Controller	434
Board of Supervisors - 1st District	10
Board of Supervisors - 2nd District	10
Board of Supervisors - 3rd District	10
Board of Supervisors - 4th District	10
Board of Supervisors - 5th District	10
Clerk of the Board	29
Clerk-Recorder	113
County Counsel	103
County Executive Office	119
Human Resource Services	147
Internal Audit	14
OC Campaign Finance and Ethics Commission	2
Registrar of Voters	49
Treasurer-Tax Collector	85
Total	1,456

Program VII Insurance, Reserves & Miscellaneous	
Employee Benefits	18
OC Fleet Services	80
OCIT Countywide Services	64
OCIT Shared Services	102
Property & Casualty Risk ISF	12
Reprographics ISF	18
Workers' Compensation ISF	21
Total	315

NOTE: Programs V and VI do not have any authorized positions.



SCHEDULES

Budget Comparison by Agency and Department

Program Name Budget Control Name	A	B	C	D	E	F	G	H	I	J
	FY 2017-18	FY 2017-18	FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19	Approp. Variance		NCC Variance	
	Final	Final	Final	Final	Final	Final	(FY 2017-18 Final vs. FY 2018-19 Final)			
	Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
	Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
PROGRAM I - PUBLIC PROTECTION										
026 District Attorney - Public Administrator	\$ 144,800,310	\$ 83,042,390	\$ 61,757,920	\$ 150,586,398	\$ 88,695,944	\$ 61,890,454	\$ 5,786,088	4.00	\$ 132,534	0.21
029 Public Administrator	2,922,630	980,000	1,942,630	3,481,359	1,050,000	2,431,359	558,729	19.12	488,729	25.16
032 Emergency Management Division	3,571,395	2,066,440	1,504,955	3,686,223	1,860,200	1,826,023	114,828	3.22	321,068	21.33
041 Grand Jury	589,737	0	589,737	585,885	0	585,885	(3,852)	(0.65)	(3,852)	(0.65)
045 Juvenile Justice Commission	180,151	0	180,151	180,151	0	180,151	0	0.00	0	0.00
047 Sheriff Court Operations	65,017,970	60,631,108	4,386,862	55,034,971	50,648,109	4,386,862	(9,982,999)	(15.35)	0	0.00
048 Detention Release	1,698,715	10,000	1,688,715	1,698,715	10,000	1,688,715	0	0.00	0	0.00
051 Office of Independent Review	454,949	0	454,949	454,949	0	454,949	0	0.00	0	0.00
057 Probation	183,947,936	79,451,893	104,496,043	191,953,480	87,646,104	104,307,376	8,005,544	4.35	(188,667)	(0.18)
058 Public Defender	77,276,917	3,818,345	73,458,572	76,771,201	4,107,892	72,663,309	(505,716)	(0.65)	(795,263)	(1.08)
060 Sheriff-Coroner	684,274,995	530,945,965	153,329,030	701,909,384	561,930,323	139,979,061	17,634,389	2.58	(13,349,969)	(8.71)
073 Alternate Defense	5,779,891	101,500	5,678,391	5,779,891	101,500	5,678,391	0	0.00	0	0.00
081 Trial Courts	66,791,938	22,210,169	44,581,769	66,203,858	20,609,131	45,594,727	(588,080)	(0.88)	1,012,958	2.27
GENERAL FUND SUBTOTAL	\$ 1,237,307,534	\$ 783,257,810	\$ 454,049,724	\$ 1,258,326,465	\$ 816,659,203	\$ 441,667,262	\$ 21,018,931	1.70	\$ (12,382,462)	(2.73)
109 CO Automated Fingerprint Identification	\$ 1,613,349	\$ 1,613,349	\$ 0	\$ 1,661,024	\$ 1,661,024	\$ 0	\$ 47,675	2.96	\$ 0	0.00
116 Narcotic Forfeiture and Seizure	416,429	416,429	0	440,091	440,091	0	23,662	5.68	0	0.00
118 Regional Narcotics Suppression Program - Department of Justice	7,634,764	7,634,764	0	7,815,549	7,815,549	0	180,785	2.37	0	0.00
122 Motor Vehicle Theft Task Force	3,182,992	3,182,992	0	3,547,644	3,547,644	0	364,652	11.46	0	0.00
125 Regional Narcotics Suppression Program - Department of Treasury	288,854	288,854	0	195,942	195,942	0	(92,912)	(32.17)	0	0.00
126 Regional Narcotics Suppression Program - Other	2,241,187	2,241,187	0	2,674,182	2,674,182	0	432,995	19.32	0	0.00
12G Real Estate Prosecution Fund	1,651,905	1,651,905	0	1,429,000	1,429,000	0	(222,905)	(13.49)	0	0.00
12H Proposition 64 - Consumer Protection	3,682,823	3,682,823	0	4,453,825	4,453,825	0	771,002	20.93	0	0.00





Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 2017-18 Final Budget Approp	FY 2017-18 Final Budget Rev	FY 2017-18 Final Budget NCC	FY 2018-19 Final Budget Approp	FY 2018-19 Final Budget Rev	FY 2018-19 Final Budget NCC	Approp. Variance (FY 2017-18 Final vs. FY 2018-19 Final) (\$) D-A		NCC Variance (FY 2017-18 Final vs. FY 2018-19 Final) (\$) F-C	
								(%) G/A		(%) I/C	
12J	Proposition 69 - DNA Identification Fund	681,606	681,606	0	627,991	627,991	0	(53,615)	(7.87)	0	0.00
131	Sheriff Narcotics Program - Department of Treasury	0	0	0	0	0	0	0	0.00	0	0.00
132	Sheriff Narcotics Program - Department of Justice	2,594,904	2,594,904	0	355,280	355,280	0	(2,239,624)	(86.31)	0	0.00
133	Sheriff Narcotics Program - Other	1,165,831	1,165,831	0	2,064,159	2,064,159	0	898,328	77.05	0	0.00
134	Orange County Jail Fund	1,430,052	1,430,052	0	1,144,718	1,144,718	0	(285,334)	(19.95)	0	0.00
139	Sheriff's Narcotics Program - CALMMET - Treasury	1,668,138	1,668,138	0	1,222,407	1,222,407	0	(445,731)	(26.72)	0	0.00
13B	Traffic Violator Fund	1,129,723	1,129,723	0	1,030,052	1,030,052	0	(99,671)	(8.82)	0	0.00
13P	State Criminal Alien Assistance Program (SCAAP)	1,779,331	1,779,331	0	371,929	371,929	0	(1,407,402)	(79.10)	0	0.00
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	12,342,705	12,342,705	0	16,693,347	16,693,347	0	4,350,642	35.25	0	0.00
141	Sheriff's Substations Fee Program	4,360,502	4,360,502	0	1,129,855	1,129,855	0	(3,230,647)	(74.09)	0	0.00
142	Sheriff's Court Operations - Special Collections	0	0	0	1,200,000	1,200,000	0	1,200,000	0.00	0	0.00
143	Jail Commissary	10,539,092	10,539,092	0	10,641,115	10,641,115	0	102,023	0.97	0	0.00
144	Inmate Welfare Fund	11,753,957	11,753,957	0	14,604,328	14,604,328	0	2,850,371	24.25	0	0.00
14D	CAL-ID Operational Costs	1,551,386	1,551,386	0	1,884,518	1,884,518	0	333,132	21.47	0	0.00
14E	CAL-ID System Costs	32,046,120	32,046,120	0	34,188,996	34,188,996	0	2,142,876	6.69	0	0.00
14G	Sheriff's Supplemental Law Enforcement Services	3,121,910	3,121,910	0	3,720,318	3,720,318	0	598,408	19.17	0	0.00
14H	DA's Supplemental Law Enforcement Services	1,056,500	1,056,500	0	1,096,500	1,096,500	0	40,000	3.79	0	0.00
14J	Excess Public Safety Sales Tax	1,601,900	1,601,900	0	15,000	15,000	0	(1,586,900)	(99.06)	0	0.00
14Q	Sheriff-Coroner Construction and Facility Development	25,390,571	25,390,571	0	98,942,395	98,942,395	0	73,551,824	289.68	0	0.00
14R	Ward Welfare	183,201	183,201	0	136,443	136,443	0	(46,758)	(25.52)	0	0.00
15N	Delta Special Revenue	27,610	27,610	0	27,610	27,610	0	0	0.00	0	0.00
NON-GENERAL FUNDS SUBTOTAL		\$ 135,137,342	\$ 135,137,342	\$ 0	\$ 213,314,218	\$ 213,314,218	\$ 0	\$ 78,176,876	57.85	\$ 0	0.00
TOTAL - PUBLIC PROTECTION		\$ 1,372,444,876	\$ 918,395,152	\$ 454,049,724	\$ 1,471,640,683	\$ 1,029,973,421	\$ 441,667,262	\$ 99,195,807	7.23	\$ (12,382,462)	(2.73)



		A	B	C	D	E	F	G	H	I	J
Program Name		FY 2017-18	FY 2017-18	FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19	Approp. Variance		NCC Variance	
		Final	Final	Final	Final	Final	Final	(FY 2017-18 Final vs. FY 2018-19 Final)			
Budget Control Name		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
PROGRAM II - COMMUNITY SERVICES											
012	OC Community Resources	\$ 66,202,395	\$ 61,059,712	\$ 5,142,683	\$ 66,639,238	\$ 60,722,816	\$ 5,916,422	\$ 436,843	0.66	\$ 773,739	15.05
027	Department of Child Support Services	60,300,000	60,300,000	0	58,400,000	58,400,000	0	(1,900,000)	(3.15)	0	0.00
030	Health Care Agency - Public Guardian	5,739,945	986,099	4,753,846	5,605,893	852,047	4,753,846	(134,052)	(2.34)	0	0.00
042	Health Care Agency	668,866,636	599,998,469	68,868,167	712,799,954	644,028,730	68,771,224	43,933,318	6.57	(96,943)	(0.14)
063	Social Services Agency	894,490,756	844,487,583	50,003,173	904,296,507	854,309,670	49,986,837	9,805,751	1.10	(16,336)	(0.03)
GENERAL FUND SUBTOTAL		\$ 1,695,599,732	\$ 1,566,831,863	\$ 128,767,869	\$ 1,747,741,592	\$ 1,618,313,263	\$ 129,428,329	\$ 52,141,860	3.08	\$ 660,460	0.51
102	Santa Ana Regional Center Lease Conveyance	\$ 963,933	\$ 963,933	\$ 0	\$ 1,314,814	\$ 1,314,814	\$ 0	\$ 350,881	36.40	\$ 0	0.00
106	County Tidelands - Newport Bay	9,114,017	9,114,017	0	5,553,379	5,553,379	0	(3,560,638)	(39.07)	0	0.00
108	OC Dana Point Harbor	40,180,277	40,180,277	0	33,410,561	33,410,561	0	(6,769,716)	(16.85)	0	0.00
117	OC Housing Authority - Operating Reserves	4,278,826	4,278,826	0	5,708,136	5,708,136	0	1,429,310	33.40	0	0.00
119	OC Public Libraries - Capital	4,295,400	4,295,400	0	1,285,336	1,285,336	0	(3,010,064)	(70.08)	0	0.00
120	OC Public Libraries	54,198,974	54,198,974	0	57,268,665	57,268,665	0	3,069,691	5.66	0	0.00
121	OC Animal Care Donations	100,250	100,250	0	76,050	76,050	0	(24,200)	(24.14)	0	0.00
123	Dispute Resolution Program	888,032	888,032	0	888,880	888,880	0	848	0.10	0	0.00
124	Domestic Violence Program	1,054,062	1,054,062	0	1,122,594	1,122,594	0	68,532	6.50	0	0.00
12A	MHSA Housing Fund	994,064	994,064	0	994,004	994,004	0	(60)	(0.01)	0	0.00
12C	Child Support Program Development	4,798,562	4,798,562	0	2,897,845	2,897,845	0	(1,900,717)	(39.61)	0	0.00
12S	SSA Donations & Fees	1,313,763	1,313,763	0	1,358,660	1,358,660	0	44,897	3.42	0	0.00
12W	SSA Wraparound	26,351,540	26,351,540	0	39,930,382	39,930,382	0	13,578,842	51.53	0	0.00
138	Medi-Cal Administrative Activities/Targeted Case Management	1,807,954	1,807,954	0	1,827,900	1,827,900	0	19,946	1.10	0	0.00
13N	OC Tobacco Settlement Fund	33,664,017	33,664,017	0	36,148,386	36,148,386	0	2,484,369	7.38	0	0.00
13S	Emergency Medical Services	7,789,858	7,789,858	0	7,920,172	7,920,172	0	130,314	1.67	0	0.00
13T	HCA Purpose Restricted Revenues	2,183,277	2,183,277	0	2,560,650	2,560,650	0	377,373	17.28	0	0.00
13U	HCA Interest Bearing Purpose Restricted Revenue	51,000	51,000	0	71,890	71,890	0	20,890	40.96	0	0.00
13Y	Mental Health Services Act	186,993,593	186,993,593	0	210,769,821	210,769,821	0	23,776,228	12.71	0	0.00



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 2017-18 Final Budget Approp	FY 2017-18 Final Budget Rev	FY 2017-18 Final Budget NCC	FY 2018-19 Final Budget Approp	FY 2018-19 Final Budget Rev	FY 2018-19 Final Budget NCC	Approp. Variance (FY 2017-18 Final vs. FY 2018-19 Final)		NCC Variance	
		(\$)	(%)	(\$)	(%)	(\$)	(%)	D-A	G/A	F-C	I/C
13Z	Bioterrorism Center for Disease Control Fund	3,997,360	3,997,360	0	3,907,218	3,907,218	0	(90,142)	(2.25)	0	0.00
146	Workforce Investment Act	19,501,519	19,501,519	0	19,915,287	19,915,287	0	413,768	2.12	0	0.00
14T	Facilities Development And Maintenance Fund	2,080,356	2,080,356	0	4,367,956	4,367,956	0	2,287,600	109.96	0	0.00
15B	CEO Single Family Housing	5,250,821	5,250,821	0	25,000	25,000	0	(5,225,821)	(99.52)	0	0.00
15F	Orange County Housing Authority (OCHA)	174,222,754	174,222,754	0	180,904,651	180,904,651	0	6,681,897	3.84	0	0.00
15G	OC Housing	11,736,588	11,736,588	0	9,627,574	9,627,574	0	(2,109,014)	(17.97)	0	0.00
15H	CalHome Program Reuse Fund	778,126	778,126	0	1,014,548	1,014,548	0	236,422	30.38	0	0.00
15K	Limestone Regional Park Mitigation Endowment	0	0	0	4,500	4,500	0	4,500	0.00	0	0.00
15U	Strategic Priority Affordable Housing	492,284	492,284	0	202,775	202,775	0	(289,509)	(58.81)	0	0.00
16D	OC Animal Shelter Construction Fund	15,771,508	15,771,508	0	3,237,731	3,237,731	0	(12,533,777)	(79.47)	0	0.00
170	Housing Asset Fund	12,205,672	12,205,672	0	12,066,310	12,066,310	0	(139,362)	(1.14)	0	0.00
405	OC Parks CSA26	119,596,170	119,596,170	0	152,469,055	152,469,055	0	32,872,885	27.49	0	0.00
406	OC Parks Capital	30,999,215	30,999,215	0	35,041,650	35,041,650	0	4,042,435	13.04	0	0.00
459	N. Tustin Landscape & Lighting Assessment District	3,420,390	3,420,390	0	3,286,854	3,286,854	0	(133,536)	(3.90)	0	0.00
477	County Service Area #22 - East Yorba Linda	66,030	66,030	0	53,343	53,343	0	(12,687)	(19.21)	0	0.00
590	In-Home Supportive Services Public Authority	1,976,913	1,976,913	0	1,759,572	1,759,572	0	(217,341)	(10.99)	0	0.00
NON-GENERAL FUNDS SUBTOTAL		\$ 783,117,105	\$ 783,117,105	\$ 0	\$ 838,992,149	\$ 838,992,149	\$ 0	\$ 55,875,044	7.13	\$ 0	0.00
TOTAL - COMMUNITY SERVICES		\$2,478,716,837	\$2,349,948,968	\$ 128,767,869	\$2,586,733,741	\$2,457,305,412	\$ 129,428,329	\$ 108,016,904	4.36	\$ 660,460	0.51
PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES											
034	OC Watersheds	\$ 14,508,790	\$ 14,508,790	\$ 0	\$ 15,151,328	\$ 15,151,328	\$ 0	\$ 642,538	4.43	\$ 0	0.00
040	Utilities	13,910,244	6,962,046	6,948,198	26,852,461	7,439,568	19,412,893	12,942,217	93.04	12,464,695	179.39
071	Building & Safety General Fund	15,640,411	15,556,411	84,000	14,978,638	14,894,638	84,000	(661,773)	(4.23)	0	0.00
080	OC Public Works	54,679,197	39,443,041	15,236,156	56,112,309	38,504,323	17,607,986	1,433,112	2.62	2,371,830	15.57
GENERAL FUND SUBTOTAL		\$ 98,738,642	\$ 76,470,288	\$ 22,268,354	\$ 113,094,736	\$ 75,989,857	\$ 37,104,879	\$ 14,356,094	14.54	\$ 14,836,525	66.63
113	Building and Safety	\$ 1,009,327	\$ 1,009,327	\$ 0	\$ 661,000	\$ 661,000	\$ 0	\$ (348,327)	(34.51)	\$ 0	0.00
115	OC Road	114,266,754	114,266,754	0	149,462,869	149,462,869	0	35,196,115	30.80	0	0.00

Program Name Budget Control Name	A	B	C	D	E	F	G	H	I	J
	FY 2017-18	FY 2017-18	FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19	Approp. Variance		NCC Variance	
	Final	Final	Final	Final	Final	Final	(FY 2017-18 Final vs. FY 2018-19 Final)			
	Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
	Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
128 Survey Monument Preservation	345,649	345,649	0	400,300	400,300	0	54,651	15.81	0	0.00
135 Real Estate Development Program	2,387,663	2,387,663	0	2,319,006	2,319,006	0	(68,657)	(2.88)	0	0.00
137 Parking Facilities	7,553,062	7,553,062	0	6,576,300	6,576,300	0	(976,762)	(12.93)	0	0.00
140 Air Quality Improvement	587,733	587,733	0	184,342	184,342	0	(403,391)	(68.64)	0	0.00
148 Foothill Circulation Phasing Plan	838,972	838,972	0	625,530	625,530	0	(213,442)	(25.44)	0	0.00
151 South County Roadway Improvement Program (SCRIP)	28,005,000	28,005,000	0	3,313,200	3,313,200	0	(24,691,800)	(88.17)	0	0.00
15T El Toro Improvement Fund	2,965,038	2,965,038	0	2,448,071	2,448,071	0	(516,967)	(17.44)	0	0.00
273 OCWR Capital Project Fund	68,422,076	68,422,076	0	48,550,580	48,550,580	0	(19,871,496)	(29.04)	0	0.00
274 OCWR Corrective Action Escrow	147,822	147,822	0	256,192	256,192	0	108,370	73.31	0	0.00
275 OCWR - Environmental Reserve	13,710,000	13,710,000	0	17,283,456	17,283,456	0	3,573,456	26.06	0	0.00
279 OCWR - Landfill Post-Closure Maintenance	32,678,790	32,678,790	0	44,765,758	44,765,758	0	12,086,968	36.99	0	0.00
280 Airport - Operating Enterprise	191,621,001	191,621,001	0	197,900,310	197,900,310	0	6,279,309	3.28	0	0.00
281 Airport Construction Fund	70,080,907	70,080,907	0	51,848,600	51,848,600	0	(18,232,307)	(26.02)	0	0.00
283 Airport Debt Service Fund	31,105,599	31,105,599	0	83,068,875	83,068,875	0	51,963,276	167.05	0	0.00
284 OCWR-FRB/Bee Canyon Landfill Escrow	1,403,123	1,403,123	0	1,307,573	1,307,573	0	(95,550)	(6.81)	0	0.00
285 OCWR - Bankruptcy Recovery Plan	47,810,000	47,810,000	0	0	0	0	(47,810,000)	(100.00)	0	0.00
286 OCWR - Brea/Olinda Landfill Escrow	1,800,000	1,800,000	0	1,938,971	1,938,971	0	138,971	7.72	0	0.00
287 OCWR - Prima Deshecha Landfill Escrow	1,098,085	1,098,085	0	837,085	837,085	0	(261,000)	(23.77)	0	0.00
295 OCWR Importation Revenue Sharing	0	0	0	50,919,000	50,919,000	0	50,919,000	0.00	0	0.00
299 OC Waste & Recycling Enterprise	172,750,887	172,750,887	0	171,378,861	171,378,861	0	(1,372,026)	(0.79)	0	0.00
400 OC Flood	183,476,824	183,476,824	0	166,695,138	166,695,138	0	(16,781,686)	(9.15)	0	0.00
403 OC Santa Ana River	80,120	80,120	0	90,085	90,085	0	9,965	12.44	0	0.00
404 OC Flood - Capital	74,554,677	74,554,677	0	45,250,207	45,250,207	0	(29,304,470)	(39.31)	0	0.00
468 County Service Area #13 - La Mirada	10,098	10,098	0	10,058	10,058	0	(40)	(0.40)	0	0.00
475 County Service Area #20 - La Habra	10,298	10,298	0	10,568	10,568	0	270	2.62	0	0.00
NON-GENERAL FUNDS SUBTOTAL	\$1,048,719,505	\$1,048,719,505	\$ 0	\$1,048,101,935	\$1,048,101,935	\$ 0	\$ (617,570)	(0.06)	\$ 0	0.00
TOTAL - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES	\$1,147,458,147	\$1,125,189,793	\$ 22,268,354	\$1,161,196,671	\$1,124,091,792	\$ 37,104,879	\$ 13,738,524	1.20	\$ 14,836,525	66.63





Program Name	A	B	C	D	E	F	G	H	I	J
Budget Control Name	FY 2017-18 Final Budget Approp	FY 2017-18 Final Budget Rev	FY 2017-18 Final Budget NCC	FY 2018-19 Final Budget Approp	FY 2018-19 Final Budget Rev	FY 2018-19 Final Budget NCC	Approp. Variance (FY 2017-18 Final vs. FY 2018-19 Final) (\$) D-A	Variance (%) G/A	NCC Variance (\$) F-C	Variance (%) I/C
PROGRAM IV - GENERAL GOVERNMENT SERVICES										
002 Assessor	\$ 39,242,606	\$ 130,000	\$ 39,112,606	\$ 38,342,148	\$ 130,000	\$ 38,212,148	\$ (900,458)	(2.29)	\$ (900,458)	(2.30)
003 Auditor-Controller	20,536,119	7,732,797	12,803,322	16,408,677	7,829,417	8,579,260	(4,127,442)	(20.10)	(4,224,062)	(32.99)
006 Board of Supervisors - 1st District	1,195,656	0	1,195,656	1,308,283	0	1,308,283	112,627	9.42	112,627	9.42
007 Board of Supervisors - 2nd District	1,195,656	0	1,195,656	1,308,283	0	1,308,283	112,627	9.42	112,627	9.42
008 Board of Supervisors - 3rd District	1,195,656	0	1,195,656	1,308,283	0	1,308,283	112,627	9.42	112,627	9.42
009 Board of Supervisors - 4th District	1,195,656	0	1,195,656	1,308,283	0	1,308,283	112,627	9.42	112,627	9.42
010 Board of Supervisors - 5th District	1,195,656	0	1,195,656	1,308,283	0	1,308,283	112,627	9.42	112,627	9.42
011 Clerk of the Board	5,235,580	75,999	5,159,581	4,870,102	66,001	4,804,101	(365,478)	(6.98)	(355,480)	(6.89)
014 CAPS Program	11,849,536	80,000	11,769,536	11,358,029	0	11,358,029	(491,507)	(4.15)	(411,507)	(3.50)
015 Property Tax System Centralized O&M Support	9,994,451	6,500,000	3,494,451	3,494,451	0	3,494,451	(6,500,000)	(65.04)	0	0.00
017 County Executive Office	22,619,527	5,764,066	16,855,461	23,080,460	6,843,057	16,237,403	460,933	2.04	(618,058)	(3.67)
025 County Counsel	9,601,380	2,956,219	6,645,161	9,898,770	3,332,610	6,566,160	297,390	3.10	(79,001)	(1.19)
031 Registrar of Voters	15,041,323	1,045,160	13,996,163	16,223,572	5,482,261	10,741,311	1,182,249	7.86	(3,254,852)	(23.26)
050 Office of the Performance Audit Director	802,765	0	802,765	802,765	0	802,765	0	0.00	0	0.00
052 OC Campaign Finance and Ethics Commission	549,164	0	549,164	451,656	0	451,656	(97,508)	(17.76)	(97,508)	(17.76)
054 Human Resource Services	6,652,068	2,081,628	4,570,440	6,378,556	2,058,989	4,319,567	(273,512)	(4.11)	(250,873)	(5.49)
059 Clerk-Recorder	14,900,000	14,900,000	0	14,880,000	14,880,000	0	(20,000)	(0.13)	0	0.00
074 Treasurer-Tax Collector	13,869,677	11,763,772	2,105,905	13,146,317	11,301,930	1,844,387	(723,360)	(5.22)	(261,518)	(12.42)
079 Internal Audit	0	0	0	2,294,495	0	2,294,495	2,294,495	0.00	2,294,495	0.00
GENERAL FUND SUBTOTAL	\$ 176,872,476	\$ 53,029,641	\$ 123,842,835	\$ 168,171,413	\$ 51,924,265	\$ 116,247,148	\$ (8,701,063)	(4.92)	\$ (7,595,687)	(6.13)
107 Remittance Processing Equipment Replacement	\$ 76,410	\$ 76,410	\$ 0	\$ 75,811	\$ 75,811	\$ 0	\$ (599)	(0.78)	\$ 0	0.00
12D Clerk-Recorder Special Revenue Fund	8,000,000	8,000,000	0	8,052,000	8,052,000	0	52,000	0.65	0	0.00
12E Clerk-Recorder Operating Reserve Fund	1,105,000	1,105,000	0	1,050,000	1,050,000	0	(55,000)	(4.98)	0	0.00
12P Assessor Property Characteristics Revenue	200,000	200,000	0	200,000	200,000	0	0	0.00	0	0.00
NON-GENERAL FUNDS SUBTOTAL	\$ 9,381,410	\$ 9,381,410	\$ 0	\$ 9,377,811	\$ 9,377,811	\$ 0	\$ (3,599)	(0.04)	\$ 0	0.00
TOTAL - GENERAL GOVERNMENT SERVICES	\$ 186,253,886	\$ 62,411,051	\$ 123,842,835	\$ 177,549,224	\$ 61,302,076	\$ 116,247,148	\$ (8,704,662)	(4.67)	\$ (7,595,687)	(6.13)



Program Name		A	B	C	D	E	F	G	H	I	J
		FY 2017-18	FY 2017-18	FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19	Approp. Variance		NCC Variance	
		Final	Final	Final	Final	Final	Final	(FY 2017-18 Final vs. FY 2018-19 Final)			
Budget Control Name		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
PROGRAM V - CAPITAL IMPROVEMENTS											
036	Capital Projects	\$ 44,733,835	\$ 30,365,126	\$ 14,368,709	\$ 55,689,756	\$ 34,314,156	\$ 21,375,600	\$ 10,955,921	24.49	\$ 7,006,891	48.76
038	Data Systems Development Projects	9,798,912	8,424,687	1,374,225	8,313,298	6,755,701	1,557,597	(1,485,614)	(15.16)	183,372	13.34
GENERAL FUND SUBTOTAL		\$ 54,532,747	\$ 38,789,813	\$ 15,742,934	\$ 64,003,054	\$ 41,069,857	\$ 22,933,197	\$ 9,470,307	17.37	\$ 7,190,263	45.67
104	Criminal Justice Facilities - Accumulative Capital Outlay	\$ 21,304,090	\$ 21,304,090	\$ 0	\$ 19,836,622	\$ 19,836,622	\$ 0	\$ (1,467,468)	(6.89)	\$ 0	0.00
105	Courthouse Temporary Construction	3,639,162	3,639,162	0	1,205,000	1,205,000	0	(2,434,162)	(66.89)	0	0.00
15D	Countywide Capital Projects Non-General Fund	49,851,102	49,851,102	0	49,299,223	49,299,223	0	(551,879)	(1.11)	0	0.00
15I	Countywide IT Projects Non-General Fund	10,771,284	10,771,284	0	4,313,298	4,313,298	0	(6,457,986)	(59.96)	0	0.00
15L	800 MHz CCCS	29,437,733	29,437,733	0	13,606,648	13,606,648	0	(15,831,085)	(53.78)	0	0.00
431	Special Assessment-Top of the World Improvement	58,115	58,115	0	59,650	59,650	0	1,535	2.64	0	0.00
540	CFD 2015-1 RMV (Village of Esencia) Construction	1,585,000	1,585,000	0	1,914,989	1,914,989	0	329,989	20.82	0	0.00
559	CFD 2016-1 RMV (Village of Esencia) Construction	48,892,200	48,892,200	0	34,293,200	34,293,200	0	(14,599,000)	(29.86)	0	0.00
561	2017-1 RMV (Village of Esencia) Construction	0	0	0	61,835,000	61,835,000	0	61,835,000	0.00	0	0.00
NON-GENERAL FUNDS SUBTOTAL		\$ 165,538,686	\$ 165,538,686	\$ 0	\$ 186,363,630	\$ 186,363,630	\$ 0	\$ 20,824,944	12.58	\$ 0	0.00
TOTAL - CAPITAL IMPROVEMENTS		\$ 220,071,433	\$ 204,328,499	\$ 15,742,934	\$ 250,366,684	\$ 227,433,487	\$ 22,933,197	\$ 30,295,251	13.77	\$ 7,190,263	45.67
PROGRAM VI - DEBT SERVICE											
016	2005 Lease Revenue Refunding Bonds	\$ 10,520,000	\$ 10,520,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ (10,520,000)	(100.00)	\$ 0	0.00
019	Capital Acquisition Financing	5,853,655	4,981,726	871,929	1,542,115	1,305,768	236,347	(4,311,540)	(73.66)	(635,582)	(72.89)
022	Prepaid Pension Obligation	0	0	0	0	0	0	0	0.00	0	0.00
GENERAL FUND SUBTOTAL		\$ 16,373,655	\$ 15,501,726	\$ 871,929	\$ 1,542,115	\$ 1,305,768	\$ 236,347	\$ (14,831,540)	(90.58)	\$ (635,582)	(72.89)
15J	Pension Obligation Bonds Debt Service	\$ 15,045,550	\$ 15,045,550	\$ 0	\$ 15,045,100	\$ 15,045,100	\$ 0	\$ (450)	(0.00)	\$ 0	0.00

Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 2017-18 Final Budget Approp	FY 2017-18 Final Budget Rev	FY 2017-18 Final Budget NCC	FY 2018-19 Final Budget Approp	FY 2018-19 Final Budget Rev	FY 2018-19 Final Budget NCC	Approp. Variance (FY 2017-18 Final vs. FY 2018-19 Final) (\$) D-A		NCC Variance (FY 2017-18 Final vs. FY 2018-19 Final) (\$) F-C	
								(%) G/A		(%) I/C	
15Q	Pension Obligation Bond Amortization	0	0	0	13,741,000	13,741,000	0	13,741,000	0.00	0	0.00
15Y	Teeter Series A Debt Service Fund	66,940,403	66,940,403	0	68,214,000	68,214,000	0	1,273,597	1.90	0	0.00
433	Golden Lantern Reassessment District 94-1 Debt Service	381,525	381,525	0	386,807	386,807	0	5,282	1.38	0	0.00
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	2,652,150	2,652,150	0	1,605,060	1,605,060	0	(1,047,090)	(39.48)	0	0.00
484	Rancho Santa Margarita CFD 86-2 - Debt Service	3,840	3,840	0	0	0	0	(3,840)	(100.00)	0	0.00
487	Ladera CFD 2002-01 Debt Service	4,689,700	4,689,700	0	5,154,125	5,154,125	0	464,425	9.90	0	0.00
488	Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service	3,305,850	3,305,850	0	3,022,000	3,022,000	0	(283,850)	(8.59)	0	0.00
490	Dimensions/Serrano Creek CFD 87-1 - Debt Service	6,701	6,701	0	0	0	0	(6,701)	(100.00)	0	0.00
492	Mission Viejo CFD 87-3 (A) - Debt Service	39,300	39,300	0	0	0	0	(39,300)	(100.00)	0	0.00
494	Aliso Viejo CFD 88-1 - Debt Service	17,000	17,000	0	0	0	0	(17,000)	(100.00)	0	0.00
496	Lomas Laguna CFD 88-2 - Debt Service	12,800	12,800	0	0	0	0	(12,800)	(100.00)	0	0.00
501	Rancho Santa Margarita CFD 87-5(A) - Debt Service	272,315	272,315	0	222,906	222,906	0	(49,409)	(18.14)	0	0.00
503	Portola Hills CFD 87-2(A) - Debt Service	10,700	10,700	0	0	0	0	(10,700)	(100.00)	0	0.00
505	Foothill Ranch CFD 87-4 - Debt Service	9,480,610	9,480,610	0	8,809,312	8,809,312	0	(671,298)	(7.08)	0	0.00
507	Irvine Coast Assessment District 88-1 - Debt Service	10,300,500	10,300,500	0	5,228,617	5,228,617	0	(5,071,883)	(49.24)	0	0.00
509	Rancho Santa Margarita CFD 87-5B - Debt Service	2,234,275	2,234,275	0	1,685,795	1,685,795	0	(548,480)	(24.55)	0	0.00
511	Baker Ranch CFD 87-6 - Debt Service	5,238	5,238	0	0	0	0	(5,238)	(100.00)	0	0.00
513	Coto de Caza CFD 87-8 - Debt Service	4,937,990	4,937,990	0	3,393,523	3,393,523	0	(1,544,467)	(31.28)	0	0.00
515	Santa Teresita CFD 87-9 - Debt Service	4,192	4,192	0	0	0	0	(4,192)	(100.00)	0	0.00
516	Assessment Dist 01-1 Ziani Project - Debt Service	1,151,600	1,151,600	0	634,508	634,508	0	(517,092)	(44.90)	0	0.00
517	Rancho Santa Margarita CFD 87-5C - Debt Service	2,289,910	2,289,910	0	1,648,472	1,648,472	0	(641,438)	(28.01)	0	0.00
519	Los Alisos CFD 87-7 - Debt Service	16,900	16,900	0	0	0	0	(16,900)	(100.00)	0	0.00





Program Name Budget Control Name	A	B	C	D	E	F	G	H	I	J
	FY 2017-18	FY 2017-18	FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19	Approp. Variance		NCC Variance	
	Final	Final	Final	Final	Final	Final	(FY 2017-18 Final vs. FY 2018-19 Final)			
	Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
	Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
521 Rancho Santa Margarita CFD 87-5D (A) - Debt Service	1,994,630	1,994,630	0	1,313,247	1,313,247	0	(681,383)	(34.16)	0	0.00
523 Newport Coast AD 01-1 Group 2 Debt Service	1,735,500	1,735,500	0	1,260,848	1,260,848	0	(474,652)	(27.35)	0	0.00
52T Newport Coast AD 01-1 Conversion #1 Debt Service	2,804,100	2,804,100	0	1,789,768	1,789,768	0	(1,014,332)	(36.17)	0	0.00
530 CFD 2004-1 Ladera Debt Service	7,091,381	7,091,381	0	7,178,111	7,178,111	0	86,730	1.22	0	0.00
533 CFD 01-1 Ladera - Debt Service	3,739,570	3,739,570	0	2,216,197	2,216,197	0	(1,523,373)	(40.74)	0	0.00
534 AD 01-1 Group 3 Debt Service	2,348,640	2,348,640	0	1,517,888	1,517,888	0	(830,752)	(35.37)	0	0.00
536 Newport Coast AD 01-1 Group 4 Conversion Debt Service	1,247,500	1,247,500	0	1,210,183	1,210,183	0	(37,317)	(2.99)	0	0.00
541 CFD 2015-1 RMV (Village of Esencia) Debt Service	6,792,930	6,792,930	0	6,886,262	6,886,262	0	93,332	1.37	0	0.00
547 CFD 00-1 (Series A of 2000) Ladera - Debt Service	3,583,900	3,583,900	0	2,096,840	2,096,840	0	(1,487,060)	(41.49)	0	0.00
549 Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service	2,074,770	2,074,770	0	1,392,078	1,392,078	0	(682,692)	(32.90)	0	0.00
551 Assessment District 92-1 Newport Ridge - Debt Service	2,273,550	2,273,550	0	2,417,058	2,417,058	0	143,508	6.31	0	0.00
555 CFD 2003-1 Ladera Debt Service	4,712,100	4,712,100	0	4,278,307	4,278,307	0	(433,793)	(9.21)	0	0.00
560 CFD 2016-1 RMV (Village of Esencia) Debt Service	7,801,500	7,801,500	0	6,845,695	6,845,695	0	(955,805)	(12.25)	0	0.00
562 CFD 2017-1 RMV (Village of Esencia) Debt Service	0	0	0	5,964,000	5,964,000	0	5,964,000	0.00	0	0.00
NON-GENERAL FUNDS SUBTOTAL	\$ 171,999,120	\$ 171,999,120	\$ 0	\$ 175,157,707	\$ 175,157,707	\$ 0	\$ 3,158,587	1.84	\$ 0	0.00
TOTAL - DEBT SERVICE	\$ 188,372,775	\$ 187,500,846	\$ 871,929	\$ 176,699,822	\$ 176,463,475	\$ 236,347	\$ (11,672,953)	(6.20)	\$ (635,582)	(72.89)
PROGRAM VII - INSURANCE, RESERVES AND MISCELLANEOUS										
004 Miscellaneous	\$ 67,041,503	\$ 18,364,524	\$ 48,676,979	\$ 95,140,690	\$ 25,618,119	\$ 69,522,571	\$ 28,099,187	41.91	\$ 20,845,592	42.82
037 OCIT Shared Services	1,670,556	1,670,556	0	2,703,474	2,703,474	0	1,032,918	61.83	0	0.00
039 IBM Mainframe	2,395,550	0	2,395,550	2,395,550	0	2,395,550	0	0.00	0	0.00
056 Employee Benefits	2,137,702	1,851,219	286,483	2,147,132	1,682,249	464,883	9,430	0.44	178,400	62.27



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 2017-18 Final Budget Approp	FY 2017-18 Final Budget Rev	FY 2017-18 Final Budget NCC	FY 2018-19 Final Budget Approp	FY 2018-19 Final Budget Rev	FY 2018-19 Final Budget NCC	Approp. Variance (FY 2017-18 Final vs. FY 2018-19 Final) (\$) D-A		NCC Variance (FY 2017-18 Final vs. FY 2018-19 Final) (\$) F-C	
100	General Fund	0	796,902,657	(796,902,657)	0	820,000,166	(820,000,166)	0	0.00	(23,097,509)	2.90
GENERAL FUND SUBTOTAL		\$ 73,245,311	\$ 818,788,956	\$ (745,543,645)	\$ 102,386,846	\$ 850,004,008	\$ (747,617,162)	\$ 29,141,535	39.79	\$ (2,073,517)	0.28
14C	Class B-27 Registered Warrants	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00	\$ 0	0.00
14Y	Indemnification Reserve	0	0	0	0	0	0	0	0.00	0	0.00
14Z	Litigation Reserve	0	0	0	0	0	0	0	0.00	0	0.00
15Z	Plan of Adjustment Available Cash	12,255,000	12,255,000	0	0	0	0	(12,255,000)	(100.00)	0	0.00
270	Compressed Natural Gas Enterprise Fund	414,590	414,590	0	382,123	382,123	0	(32,467)	(7.83)	0	0.00
289	Information Technology ISF	90,318,298	90,318,298	0	103,835,770	103,835,770	0	13,517,472	14.97	0	0.00
290	Insured Health Plans ISF	189,330,030	189,330,030	0	190,720,073	190,720,073	0	1,390,043	0.73	0	0.00
291	Unemployment ISF	8,180,212	8,180,212	0	7,097,407	7,097,407	0	(1,082,805)	(13.24)	0	0.00
292	Self-Insured PPO Health Plans ISF	77,934,161	77,934,161	0	83,287,753	83,287,753	0	5,353,592	6.87	0	0.00
293	Workers' Compensation ISF	60,391,441	60,391,441	0	61,780,114	61,780,114	0	1,388,673	2.30	0	0.00
294	Property & Casualty Risk ISF	35,926,437	35,926,437	0	42,891,424	42,891,424	0	6,964,987	19.39	0	0.00
296	OC Fleet Services	33,769,093	33,769,093	0	35,375,682	35,375,682	0	1,606,589	4.76	0	0.00
297	Reprographics ISF	6,752,307	6,752,307	0	6,918,044	6,918,044	0	165,737	2.45	0	0.00
298	Self-Insured Benefits Internal Service Fund	10,072,298	10,072,298	0	9,183,673	9,183,673	0	(888,625)	(8.82)	0	0.00
29W	Wellness Program Internal Service Fund	3,230,170	3,230,170	0	3,272,040	3,272,040	0	41,870	1.30	0	0.00
29Z	Life Insurance ISF	961,778	961,778	0	1,029,041	1,029,041	0	67,263	6.99	0	0.00
NON-GENERAL FUNDS SUBTOTAL		\$ 529,535,815	\$ 529,535,815	\$ 0	\$ 545,773,144	\$ 545,773,144	\$ 0	\$ 16,237,329	3.07	\$ 0	0.00
TOTAL - INSURANCE, RESERVES AND MISCELLANEOUS		\$ 602,781,126	\$ 1,348,324,771	\$ (745,543,645)	\$ 648,159,990	\$ 1,395,777,152	\$ (747,617,162)	\$ 45,378,864	7.53	\$ (2,073,517)	0.28
GENERAL FUND TOTAL		\$ 3,352,670,097	\$ 3,352,670,097	\$ 0	\$ 3,455,266,221	\$ 3,455,266,221	\$ 0	\$ 102,596,124	3.06	\$ 0	0.00
NON-GENERAL FUNDS TOTAL		\$ 2,843,428,983	\$ 2,843,428,983	\$ 0	\$ 3,017,080,594	\$ 3,017,080,594	\$ 0	\$ 173,651,611	6.11	\$ 0	0.00
TOTAL ALL FUNDS		\$ 6,196,099,080	\$ 6,196,099,080	\$ 0	\$ 6,472,346,815	\$ 6,472,346,815	\$ 0	\$ 276,247,735	4.46	\$ 0	0.00

FY 2018-19 Summary Of Obligated Fund Balances

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2018	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2019
GENERAL FUND						
100	County General Fund	Nonspendable for Inventory	\$ 837,913	\$ 0	\$ 0	\$ 837,913
		Nonspendable for Prepaid Costs	3,920	0	0	3,920
		Nonspendable for Long-Term Receivables	3,800,000	0	0	3,800,000
		Restricted for 2011 Public Safety Realignment	27,532,141	0	0	27,532,141
		Assigned for Contingencies	65,000,000	0	0	65,000,000
		Assigned for Operations	60,000,000	0	0	60,000,000
		Assigned for Maintenance & Construction	11,600,204	0	0	11,600,204
		Assigned for Capital Projects	56,958,767	8,809,953	0	48,148,814
		Assigned For Reserve Target	425,075,620	0	0	425,075,620
		Assigned For Teeter Loss Reserve	30,000,000	0	0	30,000,000
		Assigned For Imprest Cash/Cash Difference	1,843,070	0	0	1,843,070
		GENERAL FUND SUBTOTAL	\$ 682,651,635	\$ 8,809,953	\$ 0	\$ 673,841,682
NON-GENERAL FUNDS						
102	Santa Ana Regional Center Lease Conveyance	Restricted	\$ 7,658,159	\$ 1,232,106	\$ 0	\$ 6,426,053
104	Criminal Justice Facilities - ACO	Restricted	5,404,102	5,314,195	0	89,907
106	County Tidelands - Newport Bay	Restricted	4,567,968	1,094,512	0	3,473,456
107	Remittance Processing Equipment Replacement	Restricted	967,239	65,211	0	902,028
108	OC Dana Point Harbor	Restricted	64,629,399	4,908,742	0	59,720,657
109	CO Automated Fingerprint ID	Restricted	200	200	0	0
113	Building and Safety	Restricted	5,010,965	0	0	5,010,965
115	OC Road	Restricted	34,769,395	0	0	34,769,395
116	Narcotic Forfeiture and Seizure	Restricted	803,846	228,091	0	575,755
117	OC Housing Authority - Operating Reserve	Restricted	9,890,791	5,132,983	0	4,757,808
118	Regional Narcotics Suppression Program – Department of Justice	Restricted	7,815,549	7,815,549	0	0
119	OC Public Libraries - Capital	Restricted	2,495,206	995,208	0	1,499,998





FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2018	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2019
NON-GENERAL FUNDS (Continued)						
120	OC Public Libraries	Restricted	32,674,591	4,397,968	3,760,574	32,037,197
121	OC Animal Care Donations	Restricted	450	450	0	0
122	Motor Vehicle Theft Task Force	Restricted	1,856,981	491,448	0	1,365,533
123	Dispute Resolution Program	Restricted	183,336	183,336	0	0
124	Domestic Violence Program	Restricted	266,991	266,991	0	0
125	Regional Narcotics Suppression Program - Department of Treasury	Restricted	192,442	192,442	0	0
126	Regional Narcotics Suppression Program - Other	Restricted	1,493,972	1,493,972	0	0
128	Survey Monument Preservation	Restricted	338,820	321,300	0	17,520
12A	MHSA Housing Fund	Restricted	3,010,627	981,027	0	2,029,600
12C	Child Support Program Development	Restricted	12,609,438	2,617,845	0	9,991,593
12D	Clerk-Recorder Special Revenue Fund	Restricted	15,758,994	2,542,000	0	13,216,994
12E	Clerk-Recorder Operating Reserve Fund	Restricted	2,945,803	0	0	2,945,803
12H	Proposition 64 - Consumer Protection	Restricted	4,765,855	3,194,825	0	1,571,030
12J	Proposition 69 - DNA Identification Fund	Restricted	924,597	38,991	0	885,606
12P	Assessor Property Characteristics Revenue	Restricted	640,235	0	0	640,235
12S	SSA Donations and Fees	Restricted	2,122,984	508,896	0	1,614,088
12W	SSA Wraparound	Restricted	30,218,687	18,643,522	0	11,575,165
131	Sheriff Narcotics Program - Department of Treasury	Restricted	249,845	0	0	249,845
132	Sheriff Narcotics Program - Department of Justice	Restricted	355,280	355,280	0	0
133	Sheriff Narcotics Program - Other	Restricted	2,039,159	2,039,159	0	0
134	Orange County Jail Fund	Restricted	864,718	864,718	0	0
135	Real Estate Development Program	Restricted	4,280,524	1,644,006	0	2,636,518
137	Parking Facilities	Restricted	604,405	0	1,157,161	1,761,566
138	Medi-Cal Admin. Activities/Targeted Case Mgmt.	Restricted	2,174,766	0	0	2,174,766
139	Sheriff Narcotics Program - CALMMET - Treasury	Restricted	1,202,407	1,202,407	0	0
13B	Traffic Violator Fund	Restricted	819,145	773,932	0	45,213
13N	Orange County Tobacco Settlement Fund	Restricted	10,493,352	10,493,352	0	0
13P	State Criminal Alien Assistance Program (SCAAP)	Restricted	440,211	365,929	0	74,282



FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2018	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2019
NON-GENERAL FUNDS (Continued)						
13R	Sheriff-Coroner Replacement & Maintenance Fund	Restricted	14,657,589	14,106,817	0	550,772
13S	Emergency Medical Services	Restricted	4,866	0	0	4,866
13T	HCA Purpose Restricted Revenues	Restricted	8,412,977	683,150	0	7,729,827
13U	HCA Interest Bearing Purpose Restricted Revenue	Restricted	6,226,947	0	0	6,226,947
13W	HCA Realignment	Restricted	4,941,247	0	0	4,941,247
		Assigned	13,588,218	0	0	13,588,218
SUBTOTAL FOR FUND 13W			18,529,465	0	0	18,529,465
13Y	Mental Health Services Act	Restricted	251,147,451	51,121,687	0	200,025,764
13Z	Bioterrorism Center for Disease Control Fund	Restricted	1,196,372	0	0	1,196,372
140	Air Quality Improvement	Restricted	117,403	39,042	0	78,361
141	Sheriff's Substation Fee Program	Restricted	1,109,855	1,109,855	0	0
143	Jail Commissary	Nonspendable for Inventory	316,722	0	0	316,722
		Restricted	3,812,590	2,473,115	0	1,339,475
SUBTOTAL FOR FUND 143			4,129,312	2,473,115	0	1,656,197
144	Inmate Welfare Fund	Restricted	9,199,940	9,199,940	0	0
148	Foothill Circulation Phasing Plan	Restricted	682,123	517,530	0	164,593
14C	Class B-27 Registered Warrants	Restricted	2,672	0	0	2,672
14D	Cal-ID Operational Costs	Restricted	130,746	130,746	0	0
14E	Cal-ID System Costs	Restricted	31,288,996	31,288,996	0	0
14G	Sheriff's Supplemental Law Enforcement Service	Restricted	3,279,347	2,610,133	0	669,214
14H	DA's Supplemental Law Enforcement Services	Restricted	752,859	0	0	752,859
14J	Excess Public Safety Sales Tax	Restricted	9,134	0	0	9,134
14Q	Sheriff-Coroner Construction and Facility Dev.	Restricted	1,078,920	1,078,920	0	0
14R	Ward Welfare	Restricted	389,639	30,443	0	359,196
14T	Facilities Development and Maintenance Fund	Restricted	22,196,503	3,606,270	0	18,590,233
14U	Court Facilities Fund	Restricted	1,351,964	0	0	1,351,964
14Y	Indemnification Reserve	Restricted	113	0	0	113
14Z	Litigation Reserve	Restricted	376	0	0	376



FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2018	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2019
NON-GENERAL FUNDS (Continued)						
15B	CEO Single Family Housing	Restricted	2,859,485	0	15,000	2,874,485
15D	Countywide Capital Projects Non General Fund	Assigned for Capital Projects	31,328,316	31,328,316	0	0
15F	Orange County Housing Authority (OCHA)	Restricted	6,789,595	6,789,595	0	0
15G	OC Housing	Restricted	1,197,849	1,197,849	0	0
15H	CalHome Program Reuse Fund	Restricted	1,009,101	1,009,101	0	0
15I	Countywide IT Projects Non-General Fund	Assigned for Capital Projects	4,313,298	4,313,298	0	0
15J	Pension Obligation Bonds Debt Service	Restricted for Debt Service	21,529,376	6,685,800	0	14,843,576
15K	Limestone Regional Park Mitigation Endowment	Nonspendable for Endowment	184,438	0	0	184,438
15L	800 MHz CCCS	Restricted	2,094,355	0	0	2,094,355
		Assigned for Capital Projects	1,514,165	0	0	1,514,165
SUBTOTAL FOR FUND 15L			3,608,520	0	0	3,608,520
15N	Delta Special Revenue	Restricted	148,827	26,110	0	122,717
15Q	Pension Obligation Bond Amortization	Nonspendable for Prepaid Costs	139,121,076	0	0	139,121,076
15T	El Toro Improvement Fund	Restricted	743,071	743,071	0	0
15U	Strategic Priority - Affordable Housing	Restricted	4,125,999	130,775	0	3,995,224
15Y	Teeter Series A Debt Service Fund	Restricted	78,888,371	0	0	78,888,371
15Z	Plan of Adjustment Available Cash	Restricted	3,508	0	0	3,508
16D	OC Animal Shelter Construction Fund	Restricted	625,312	625,312	0	0
170	Housing Asset Fund	Restricted	31,155,914	11,776,110	0	19,379,804
400	OC Flood	Nonspendable for Inventory	345,539	0	0	345,539
		Restricted	185,183,420	24,548,445	0	160,634,975
SUBTOTAL FOR FUND 400			185,528,959	24,548,445	0	160,980,514
403	OC Santa Ana River	Restricted	89,585	89,585	0	0
404	OC Flood - Capital	Restricted	128,172,577	28,354,207	0	99,818,370
405	OC Parks CSA26	Restricted	62,447,838	34,947,838	0	27,500,000
406	OC Parks Capital	Restricted	19,814,864	1,731,481	0	18,083,383
431	Special Assessment-Top of the World Improvement	Restricted	58,680	58,680	0	0
433	Golden Lantern Reassess. Dist. 94-1 - Debt Service	Restricted	380,457	380,457	0	0

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2018	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2019
NON-GENERAL FUNDS (Continued)						
459	N. Tustin Landscape & Lighting Assessment Dist.	Restricted	3,721,543	2,647,600	0	1,073,943
468	County Service Area #13 - La Mirada	Restricted	13,989	0	0	13,989
475	County Service Area #20 - La Habra	Restricted	233,806	0	0	233,806
477	County Service Area #22 - East Yorba Linda	Restricted	104,011	27,885	0	76,126
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	Restricted for Debt Service	628,896	121,060	0	507,836
487	CFD 2002-1 Ladera - Debt Service	Restricted for Debt Service	6,895,932	816,125	0	6,079,807
488	R.S. Margarita CFD 86-1 (Series 1988) - Debt Service	Restricted for Debt Service	3,113,952	3,012,000	0	101,952
501	R. Santa Margarita CFD 87-5 (A) - Debt Service	Restricted for Debt Service	221,906	221,906	0	0
505	Foothill Ranch CFD 87-4 - Debt Service	Restricted for Debt Service	8,769,312	8,769,312	0	0
507	Irvine Coast Assess. District 88-1 - Debt Service.	Restricted for Debt Service	5,208,617	5,208,617	0	0
509	Rancho Santa Margarita CFD 87-5B - Debt Service	Restricted for Debt Service	1,761,529	1,680,795	0	80,734
513	Coto De Caza CFD 87-8 - Debt Service	Restricted for Debt Service	3,374,523	3,374,523	0	0
516	Assess. Dist. 01-1 Ziani Project - Debt Service	Restricted for Debt Service	595,691	264,508	0	331,183
517	Rancho Santa Margarita CFD 87-5C - Debt Service	Restricted for Debt Service	1,638,472	1,638,472	0	0
521	R. Santa Margarita CFD 87-5D (A) - Debt Service	Restricted for Debt Service	1,308,247	1,308,247	0	0
523	Newport Coast AD 01-1 Group 2 Debt Service	Restricted for Debt Service	1,066,702	645,848	0	420,854
52T	Assess. Dist. 01-1 Newport Coast Conv. #1 - Debt Service	Restricted for Debt Service	1,628,170	879,768	0	748,402
530	CFD 2004-1 Ladera - Debt Service	Restricted for Debt Service	10,031,879	2,374,111	0	7,657,768
533	CFD 01-1 Ladera - Debt Service	Restricted for Debt Service	950,931	207,597	0	743,334
534	Assess. Dist. 01-1 Group 3 Debt Service	Restricted for Debt Service	1,306,583	789,088	0	517,495
536	Newport Coast AD 01-1 Grp 4 Conversion Debt Service	Restricted for Debt Service	757,850	709,483	0	48,367
540	CFD 2015-1 RMV (Village of Esencia) Construction	Restricted for Debt Service	1,867,222	1,814,989	0	52,233
541	CFD 2015-1 RMV (Village of Esencia) Debt Service	Restricted for Debt Service	10,779,386	1,694,262	0	9,085,124
547	CFD 00-1 (Series A of 2000) Ladera - Debt Service	Restricted for Debt Service	813,367	217,390	0	595,977
549	R. S. Marg CFD 87-5E (A of 1993) - Debt Service	Restricted for Debt Service	1,385,178	1,385,178	0	0
551	Assess. Dist. 92-1 Newport Ridge - Debt Service	Restricted for Debt Service	2,407,058	2,407,058	0	0
555	CFD 2003-1 Ladera - Debt Service	Restricted for Debt Service	5,484,477	901,567	0	4,582,910
559	CFD 2016-1 RMC (Village Of Esencia) Construction	Restricted for Debt Service	42,120,587	34,193,200	0	7,927,387





FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2018	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2019
NON-GENERAL FUNDS (Continued)						
560	CFD 2016-1 RMC (Village of Esencia) Debt Service	Restricted for Debt Service	11,259,550	1,769,940	0	9,489,610
561	CFD 2017-1 RMV (Village of Esencia) Construction	Restricted for Debt Service	72,313,648	61,565,000	0	10,748,648
562	CFD 2017-1 RMV (Village of Esencia) Debt Service	Restricted for Debt Service	9,581,144	0	0	9,581,144
590	In-Home Supportive Services Public Authority	Restricted	370,284	0	0	370,284
NON-GENERAL FUNDS SUBTOTAL			\$ 1,589,276,461	\$ 493,778,796	\$ 4,932,735	\$ 1,100,430,400
GENERAL FUND TOTAL			\$ 682,651,635	\$ 8,809,953	\$ 0	\$ 673,841,682
NON-GENERAL FUNDS TOTAL			\$ 1,589,276,461	\$ 493,778,796	\$ 4,932,735	\$ 1,100,430,400
TOTAL ALL FUNDS			\$ 2,271,928,096	\$ 502,588,749	\$ 4,932,735	\$ 1,774,272,082

Fund Balance is the result of the County's prudent management of prior years' resources and is a means that can be used for one-time planned expenses or to mitigate the impact of unanticipated events. The FY 2018-19 budget includes planned Obligated Fund Balance Cancellations of \$8.8 million, or 1.3% for General Fund; and \$493.8 million, or 31.1% for aggregated Non-General Funds. Non-General Funds' Obligated Fund Balances and cancellations of those balances are purpose restricted for the programs or purpose for which each fund was established.

FY 2018-19 Position Summary

Program Name	FY 2017-18			FY 2018-19					Total	
	Adopted Positions	Mid-Year Changes As of 3/31	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Approved	Total Positions	Position Variance	% Variance
PROGRAM I - PUBLIC PROTECTION										
026 District Attorney - Public Administrator	819	5	824	(47)	0	777	66	843	19	2.31
029 Public Administrator	18	0	18	(6)	0	12	7	19	1	5.56
032 Emergency Management Division	19	(2)	17	(1)	0	16	1	17	0	0.00
047 Sheriff Court Operations	384	0	384	0	0	384	0	384	0	0.00
051 Office of Independent Review	2	0	2	0	0	2	0	2	0	0.00
057 Probation	1,333	(45)	1,288	1	0	1,289	0	1,289	1	0.08
058 Public Defender	408	0	408	(26)	0	382	30	412	4	0.98
060 Sheriff-Coroner	3,498	8	3,506	2	0	3,508	0	3,508	2	0.06
GENERAL FUND SUBTOTAL	6,481	(34)	6,447	(77)	0	6,370	104	6,474	27	0.42
109 CO Automated Fingerprint ID	14	0	14	0	0	14	0	14	0	0.00
143 Jail Commissary	41	0	41	0	0	41	0	41	0	0.00
144 Inmate Welfare Fund	22	0	22	0	0	22	0	22	0	0.00
14R Ward Welfare	1	0	1	(1)	0	0	0	0	(1)	-100.00
NON-GENERAL FUNDS SUBTOTAL	78	0	78	(1)	0	77	0	77	(1)	-1.28
TOTAL - PUBLIC PROTECTION	6,559	(34)	6,525	(78)	0	6,447	104	6,551	26	0.40
PROGRAM II - COMMUNITY SERVICES										
012 OC Community Resources	262	0	262	5	0	267	0	267	5	1.91
027 Child Support Services	528	(18)	510	0	0	510	0	510	0	0.00
030 HCA Public Guardian	36	0	36	0	0	36	0	36	0	0.00
042 Health Care Agency	2,631	26	2,657	58	0	2,715	0	2,715	58	2.18
063 Social Services Agency	4,404	(44)	4,360	(6)	0	4,354	0	4,354	(6)	-0.14
GENERAL FUND SUBTOTAL	7,861	(36)	7,825	57	0	7,882	0	7,882	57	0.73
120 OC Public Libraries	396	(5)	391	(5)	0	386	0	386	(5)	-1.28
15F Orange County Housing Authority (OCHA)	113	0	113	0	0	113	0	113	0	0.00
15G OC Housing	11	0	11	0	0	11	0	11	0	0.00





Program Name	FY 2017-18			FY 2018-19					Total	
	Adopted Positions	Mid-Year Changes As of 3/31	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Approved	Total Positions	Position Variance	% Variance
405 OC Parks CSA26	327	1	328	0	0	328	18	346	18	5.49
NON-GENERAL FUNDS SUBTOTAL	847	(4)	843	(5)	0	838	18	856	13	1.54
TOTAL - COMMUNITY SERVICES	8,708	(40)	8,668	52	0	8,720	18	8,738	70	0.81
PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES										
034 OC Watersheds	43	0	43	(2)	0	41	0	41	(2)	-4.65
040 Utilities	20	0	20	0	0	20	1	21	1	5.00
071 Building & Safety General Fund	38	0	38	8	0	46	(1)	45	7	18.42
080 OC Public Works	304	2	306	1	0	307	5	312	6	1.96
GENERAL FUND SUBTOTAL	405	2	407	7	0	414	5	419	12	2.95
115 OC Road	162	0	162	(4)	0	158	1	159	(3)	-1.85
137 Parking Facilities	4	0	4	0	0	4	0	4	0	0.00
280 Airport - Operating	178	0	178	0	0	178	1	179	1	0.56
299 OC Waste & Recycling Enterprise	268	0	268	0	0	268	0	268	0	0.00
400 OC Flood	269	0	269	(3)	0	266	(1)	265	(4)	-1.49
NON-GENERAL FUNDS SUBTOTAL	881	0	881	(7)	0	874	1	875	(6)	-0.68
TOTAL - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES	1,286	2	1,288	0	0	1,288	6	1,294	6	0.47
PROGRAM IV - GENERAL GOVERNMENT SERVICES										
002 Assessor	312	(1)	311	0	0	311	0	311	0	0.00
003 Auditor-Controller	445	3	448	0	0	448	(14)	434	(14)	-3.13
006 Board of Supervisors - 1st District	10	0	10	0	0	10	0	10	0	0.00
007 Board of Supervisors - 2nd District	10	0	10	0	0	10	0	10	0	0.00
008 Board of Supervisors - 3rd District	10	0	10	0	0	10	0	10	0	0.00
009 Board of Supervisors - 4th District	10	0	10	0	0	10	0	10	0	0.00
010 Board of Supervisors - 5th District	10	0	10	0	0	10	0	10	0	0.00
011 Clerk of the Board	29	0	29	0	0	29	0	29	0	0.00
017 County Executive Office	119	0	119	0	0	119	0	119	0	0.00
025 County Counsel	102	0	102	0	0	102	1	103	1	0.98
031 Registrar of Voters	49	0	49	0	0	49	0	49	0	0.00



Program Name	FY 2017-18			FY 2018-19					Total Position Variance % Variance	
	Adopted Positions	Mid-Year Changes As of 3/31	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Approved	Total Positions		
050 Office of the Performance Audit Director	4	0	4	0	0	4	(4)	0	(4)	-100.00
052 OC Campaign Finance and Ethics Commission	2	0	2	0	0	2	0	2	0	0.00
054 Human Resource Services	143	4	147	0	0	147	0	147	0	0.00
059 Clerk-Recorder	113	0	113	0	0	113	0	113	0	0.00
074 Treasurer-Tax Collector	85	0	85	0	0	85	0	85	0	0.00
079 Internal Audit	0	0	0	0	0	0	14	14	14	0.00
GENERAL FUND SUBTOTAL	1,453	6	1,459	0	0	1,459	(3)	1,456	(3)	-0.21
TOTAL - GENERAL GOVERNMENT SERVICES	1,453	6	1,459	0	0	1,459	(3)	1,456	(3)	-0.21
PROGRAM VII - INSURANCE, RESERVES & MISCELLANEOUS										
037 OCIT Shared Services	80	22	102	0	0	102	0	102	0	0.00
056 Employee Benefits	13	3	16	0	0	16	2	18	2	12.50
GENERAL FUND SUBTOTAL	93	25	118	0	0	118	2	120	2	1.69
289 OCIT Countywide Services	61	3	64	0	0	64	0	64	0	0.00
293 Workers' Compensation ISF	21	0	21	0	0	21	0	21	0	0.00
294 Property & Casualty Risk ISF	12	0	12	0	0	12	0	12	0	0.00
296 OC Fleet Services	80	0	80	0	0	80	0	80	0	0.00
297 Reprographics ISF	13	5	18	0	0	18	0	18	0	0.00
OTHER FUNDS SUBTOTAL	187	8	195	0	0	195	0	195	0	0.00
TOTAL - INSURANCE, RESERVES & MISCELLANEOUS	280	33	313	0	0	313	2	315	2	0.64
TOTAL ALL FUNDS										
GENERAL FUNDS TOTAL	16,293	(37)	16,256	(13)	0	16,243	108	16,351	95	0.58
NON-GENERAL FUNDS TOTAL	1,993	4	1,997	(13)	0	1,984	19	2,003	6	0.30
TOTAL ALL FUNDS	18,286	(33)	18,253	(26)	0	18,227	127	18,354	101	0.55

Summary of Net County Costs

Program	Program Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
I	PUBLIC PROTECTION	\$ 1,258,326,465	\$ 816,659,203	\$ 441,667,262
II	COMMUNITY SERVICES	1,747,741,592	1,618,313,263	129,428,329
III	INFRASTRUCTURE & ENVIRONMENTAL	113,094,736	75,989,857	37,104,879
IV	GENERAL GOVERNMENT SERVICES	168,171,413	51,924,265	116,247,148
V	CAPITAL IMPROVEMENTS	64,003,054	41,069,857	22,933,197
VI	DEBT SERVICE	1,542,115	1,305,768	236,347
VII	INSURANCE, RESERVES & MISCELLANEOUS	102,386,846	850,004,008	(747,617,162)
TOTAL GENERAL FUND PROGRAMS		\$ 3,455,266,221	\$ 3,455,266,221	\$ 0
I	PUBLIC PROTECTION	\$ 213,314,218	\$ 213,314,218	\$ 0
II	COMMUNITY SERVICES	838,992,155	838,992,155	0
III	INFRASTRUCTURE & ENVIRONMENTAL	1,048,101,935	1,048,101,935	0
IV	GENERAL GOVERNMENT SERVICES	9,377,811	9,377,811	0
V	CAPITAL IMPROVEMENTS	186,363,630	186,363,630	0
VI	DEBT SERVICE	175,157,707	175,157,707	0
VII	INSURANCE, RESERVES & MISCELLANEOUS	545,773,144	545,773,144	0
TOTAL NON-GENERAL FUNDS PROGRAMS		\$ 3,017,080,594	\$ 3,017,080,594	\$ 0
I	PUBLIC PROTECTION	\$ 1,471,640,683	\$ 1,029,973,421	\$ 441,667,262
II	COMMUNITY SERVICES	2,586,733,747	2,457,305,418	129,428,329
III	INFRASTRUCTURE & ENVIRONMENTAL	1,161,196,671	1,124,091,792	37,104,879
IV	GENERAL GOVERNMENT SERVICES	177,549,224	61,302,076	116,247,148
V	CAPITAL IMPROVEMENTS	250,366,684	227,433,487	22,933,197
VI	DEBT SERVICE	176,699,822	176,463,475	236,347
VII	INSURANCE, RESERVES & MISCELLANEOUS	648,159,990	1,395,777,152	(747,617,162)
TOTAL ALL PROGRAMS		\$ 6,472,346,815	\$ 6,472,346,815	\$ 0



PROGRAM I: PUBLIC PROTECTION

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
026	District Attorney - Public Administrator	150,586,398	88,695,944	61,890,454
029	Public Administrator	3,481,359	1,050,000	2,431,359
032	Emergency Management Division	3,686,223	1,860,200	1,826,023
041	Grand Jury	585,885	0	585,885
045	Juvenile Justice Commission	180,151	0	180,151
047	Sheriff Court Operations	55,034,971	50,648,109	4,386,862
048	Detention Release	1,698,715	10,000	1,688,715
051	Office of Independent Review	454,949	0	454,949
057	Probation	191,953,480	87,646,104	104,307,376
058	Public Defender	76,771,201	4,107,892	72,663,309
060	Sheriff-Coroner	701,909,384	561,930,323	139,979,061
073	Alternate Defense	5,779,891	101,500	5,678,391
081	Trial Courts	66,203,858	20,609,131	45,594,727
GENERAL FUND SUBTOTAL		1,258,326,465	816,659,203	441,667,262
109	County Automated Fingerprint Identification	1,661,024	1,661,024	0
116	Narcotic Forfeiture and Seizure	440,091	440,091	0
118	Regional Narcotics Suppression Program - Department of Justice	7,815,549	7,815,549	0
122	Motor Vehicle Theft Task Force	3,547,644	3,547,644	0
125	Regional Narcotics Suppression Program - Department of Treasury	195,942	195,942	0
126	Regional Narcotics Suppression Program - Other	2,674,182	2,674,182	0
12G	Real Estate Prosecution Fund	1,429,000	1,429,000	0
12H	Proposition 64 - Consumer Protection	4,453,825	4,453,825	0
12J	Proposition 69 - DNA Identification Fund	627,991	627,991	0
132	Sheriff Narcotics Program - Department of Justice	355,280	355,280	0
133	Sheriff Narcotics Program - Other	2,064,159	2,064,159	0
134	Orange County Jail Fund	1,144,718	1,144,718	0
139	Sheriff's Narcotics Program - CALMMET - Treasury	1,222,407	1,222,407	0
13B	Traffic Violator Fund	1,030,052	1,030,052	0
13P	State Criminal Alien Assistance Program (SCAAP)	371,929	371,929	0
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	16,693,347	16,693,347	0
141	Sheriff's Substations Fee Program	1,129,855	1,129,855	0
142	Sheriff's Court Operations - Special Collections	1,200,000	1,200,000	0
143	Jail Commissary	10,641,115	10,641,115	0
144	Inmate Welfare Fund	14,604,328	14,604,328	0
14D	CAL-ID Operational Costs	1,884,518	1,884,518	0
14E	CAL-ID System Costs	34,188,996	34,188,996	0
14G	Sheriff's Supplemental Law Enforcement Services	3,720,318	3,720,318	0



Summary of Appropriations and Revenues (Continued)

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
14H	DA's Supplemental Law Enforcement Services	1,096,500	1,096,500	0
14J	Excess Public Safety Sales Tax	15,000	15,000	0
14Q	Sheriff-Coroner Construction and Facility Development	98,942,395	98,942,395	0
14R	Ward Welfare	136,443	136,443	0
14U	Court Facilities Fund	0	0	0
15N	Delta Special Revenue	27,610	27,610	0
OTHER FUNDS SUBTOTAL		213,314,218	213,314,218	0
TOTAL - PUBLIC PROTECTION		1,471,640,683	1,029,973,421	441,667,262

026 - DISTRICT ATTORNEY - PUBLIC ADMINISTRATOR

Operational Summary

Mission:

To enhance public safety and welfare and create a sense of security in the community through the vigorous enforcement of criminal and civil laws in a just, honest, efficient and ethical manner.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	148,700,502
Total FY 2017-2018 Actual Expenditure + Encumbrance:	145,263,148
Total Final FY 2018-2019:	150,586,398
Percent of County General Fund:	4.36%
Total Employees:	843.00

Strategic Goals:

- The District Attorney represents the People of the State of California in the criminal justice system. Performing this duty requires initiating criminal prosecutions and representing the People in some civil cases. Prosecuting those engaging in criminal conduct to ensure justice for the crime victims, their families and the community at large is essential to maintaining public safety.

Key Outcome Indicators:

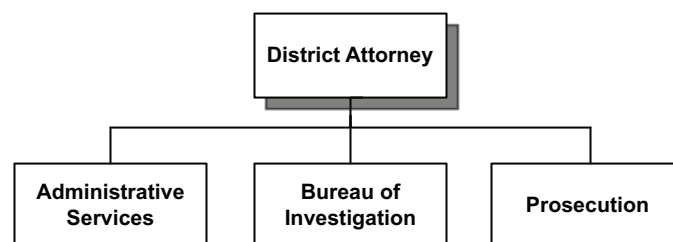
Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
FELONY CONVICTION RATE What: The conviction rate measures the percentage of filed adult felony cases resulting in conviction. Why: Measure the Office's ability to effectively represent the People of the State of California.	Adult felony conviction rate exceeded 95%.	To meet or exceed 90% adult felony conviction rate.	The Office has maintained an excellent conviction rate.

FY 2017-18 Key Project Accomplishments:

- The Orange County District Attorney's Office (OCDA) continues to be committed to fully utilizing forensic DNA technology to solve crime, exonerate the innocent, and prevent future victimization. Since 2010, the OCDA began searching crime scene suspect DNA profiles against individual DNA profiles in our local DNA database. As of mid-March 2018, the OCDA has collected approximately 171,738 voluntary DNA samples from individuals, and the local DNA database contains over 10,230 crime scene suspect DNA profiles provided by accredited law enforcement crime labs. From weekly searches of the local DNA Database, approximately 1,068 persons have been linked to crime scene investigative leads and provided to law enforcement. To preserve the statute of limitations, the OCDA files "John Doe" warrants in cases where a crime scene suspect with a DNA profile exists but a cold hit has yet to occur.
- The OCDA also conducts the county-wide Rapid DNA Program, which features a validated Rapid DNA instrument that is capable of generating a crime scene suspect DNA profile from certain types of evidence in about two hours. The suspect DNA profile obtained can be immediately searched against the local OCDA DNA Database. This combination of advanced DNA technology coupled with the use of the local OCDA DNA Database has provided an investigative lead to law enforcement within a few hours from the commission of a crime. The OCDA is one of only a few agencies in the nation utilizing Rapid DNA technology to solve crimes and has provided 116 investigative leads.

- In 2015, the OCDA, in cooperation with the Public Defender's Office, successfully submitted a federal grant proposal and was awarded \$250,000 over a two-year period to expand the outreach of the OCDA Innocence Review Panel Program. The grant funding enables members of the Public Defender's Office to examine the cases of convicted defendants to determine if they would qualify for the Innocence Review Panel Program. The OCDA, in collaboration with the Public Defender's Office implements the Camille Hill Innocence Review Panel (CHIRP) to identify and review serious cases that were adjudicated when forensic DNA testing was not yet available or when testing was not as sophisticated as it is at the present time. CHIRP is in its final year of the federal Post Conviction DNA Evidence to Exonerate the Innocent Program. Out of 1,075 eligible homicide cases identified in 2015, the program has 227 homicide cases under continued review.
- In 2016, the DNA Unit successfully applied for and was awarded the Sexual Assault Kit Initiative Grant for \$1.8 million over a three-year period. Grant funds will be used to ensure all sexual assault kits have been properly tested and also to expand coordination of services provided to the crime victims and the prosecution of all sexual assault crimes in the County.
- The OCDA has continued its efforts in establishing gang injunctions by pursuing civil court orders that restricts or prohibits documented enjoined gang members from participating in specific acts or activities that may not be inherently criminal within a designated area, or "Safety Zone." The terms are designed to curb intimidating or harassing behavior. If an enjoined gang member violates the terms, he or she will be arrested and face prosecution. Since the inception of the program, 15 permanent injunctions have been issued throughout Orange County, and 2 were recently dismissed in the city of Placentia after gang-related crimes in the designated Safety Zones significantly decreased. These injunctions place restrictions on gang members from the County's most active criminal street gangs in the cities of Anaheim, Fullerton, Garden Grove, Orange, San Clemente, San Juan Capistrano, Santa Ana and Stanton. The injunctions prevent gang members from terrorizing their communities by prohibiting association with gang members, intimidation, drug use or sales, possession of guns or weapons, fighting, blocking free passage, writing graffiti, making gang hand signs, wearing gang clothing, possessing burglary tools, littering, trespassing, and being in the presence of alcohol in public. Violent crimes in the remaining 13 gang injunction safety zones have decreased since the injunctions were put into place.
- The department has continued its efforts with the Orange County Gang Reduction and Intervention Partnership (GRIP) which identifies at-risk youth and aims to prevent minors from joining a criminal street gang. GRIP is operating in 13 cities and 54 schools throughout Orange County and is run by the OCDA, OC Probation Department, OC Sheriff's Department, and various local law enforcement agencies. GRIP collaborates with over 500 community partners, including several Orange County School Districts, Waymakers, Inc., Orange County Department of Education, local businesses, and several faith-based groups on gang suppression, interventions for at-risk students, curfew and truancy sweeps. The commitment includes over 1,500 faculty mentors, 2,500 parent greeters, gang information forums, parent and faculty education, parent involvement meetings, and positive incentive programs. Each of the GRIP schools has seen dramatic decreases in truancy, suspensions and expulsions, and campus crime.

Organizational Summary



Administrative Services - In addition to providing office services support to the prosecution and investigative units mentioned below, the Administrative Services Division pro-

vides a myriad of support services including: Accounting, Budgeting, Facilities, Human Resources, Information Technology, Purchasing, and Research.

Bureau Of Investigation - The Bureau consists of both sworn and non-sworn personnel responsible for providing investigative and other related technical services to support prosecution. Investigators provide trial support by conducting complex investigations as well as interviewing and subpoenaing witnesses and DNA Collection at the four adult justice centers and the Central Jail Arraignment Court (CJ-1). The Bureau conducts ground-up investigations in all categories of fraud and other serious offenses. Investigators also assist other County law enforcement agencies with complex investigations and cases involving multiple jurisdictions. Additionally, the Bureau operates four investigative units:

The Special Investigations Unit investigates all sensitive allegations of criminal misconduct by county and other government employees, including officer-involved shootings and in-custody deaths occurring in Orange County.

The Anti-Terrorism/Organized Crime/Public Integrity Unit works collaboratively with local, state, and federal agencies. It is the only countywide intelligence unit operating to monitor these types of offenses. Investigations conducted by this unit have resulted in prosecution of serious crimes, including murder.

The TracKRS (Taskforce review aimed at catching Killers, Rapists and Sexual Offenders) unit provides a variety of resources to assist in the investigation of homicides and sexual assaults and participates in the multijurisdictional Orange County Cold Case Homicide Task Force.

Public Assistance Fraud investigative staffs prevent, detect, and investigate various forms of Welfare Fraud, Section 8 Housing Fraud, and In-Home Support Services (IHSS) Fraud. These operations are funded by county, state and federal sources.

Prosecution - Prosecution operations are divided into the following five areas:

- **Branch Court Operations:** The unit prosecutes adult misdemeanor crimes in each of the four Justice Centers (Central Justice Center, Harbor Justice Center-Newport Beach, North Justice Center, and West Justice Center). In addition to misdemeanor prosecution, each of the four adult Justice Centers includes a Felony Charging Unit. The Felony Charging prosecutors review potential felony cases presented by police agencies to the justice centers for filing consideration.

- **Felony Operations I:** The Appellate & Training Unit conducts over 700 pretrial motions and writs and appeals annually; acts as a legal advisor to prosecutors by responding to over 1500 requests for legal opinions and assistance annually; and develops and implements an annual training curriculum for District Attorney staff and law enforcement partners through both live training events and regular publications.

The Felony Panel Unit prosecutes a variety of felony crimes and career criminals.

The Public Administrator protects and administers decedent estates when no other viable alternatives exist.

Felony Operations II: The Special Prosecutions Unit prosecutes a variety of specialized felonies (arson, hate crimes, political corruption, and cases dealing with Mentally Disordered Offenders). Additionally, this Unit investigates officer involved shootings.

The Sexual Assault Unit prosecutes rapists, sexually violent predators, child molesters and other violent sexual assaults.

The Homicide Unit prosecutes non-gang related homicides, including those with special circumstances.

The DNA Unit is comprised of specialists in the use of DNA evidence in prosecution.

- **Felony Operations III:** GRIP is a gang crime prevention initiative that aims to prevent juveniles from joining criminal gangs and being victims of or participants in gang crimes. The Gang Injunction program keeps the community safe by curtailing nuisance activity by violent gang members in the safety zone.

The Family Protection Unit prosecutes violent assaults and attempted murders in domestic settings and other felony domestic violence cases. This unit also prosecutes child abuse, child abduction, stalking and elder abuse.

The Major Narcotics Unit prosecutes major narcotic traffickers and illegal drug manufacturers. Additionally, the Narcotic Enforcement Team (NET) handles the distribution of forfeiture proceedings from illegal drug trade.

The Human Exploitation And Trafficking (HEAT) Unit prosecutes perpetrators who sexually exploit and traffic women and underage girls for financial gain, including pimps, panderers and human traffickers.

The Juvenile Justice Center Unit prosecutes felony and misdemeanor juvenile petitions in the Lamoreaux (Juvenile) Justice Center.

- **Felony Operations IV: The Gangs/Target Unit** prosecutes crimes committed by gang members, including murders and attempted murders. This Unit also works with local police departments and probation officers in identifying the most active and hardcore gang members and preventing them from committing further acts of violence in the community.

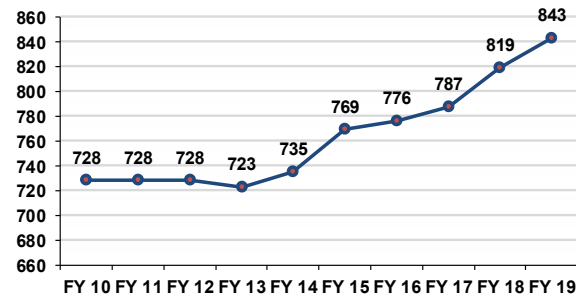
The Major Fraud Unit prosecutes real estate fraud, high tech crime, identity theft, and high-dollar fraud crimes and includes the White Collar Crime Prosecution Team.

The Insurance Fraud Unit prosecutes workers' compensation fraud, auto insurance fraud, medical and disability, and life and annuity fraud crimes. Additionally, this unit prosecutes cases arising out of the Office's Orange County Auto Theft Task Force (OCATT), primarily auto theft rings.

The Public Assistance Fraud Unit prevents, detects and prosecutes crimes related to fraudulent receipt of public assistance. This unit is funded by the Social Services Agency.

The Consumer/Environmental Unit prosecutes complex cases involving environmental crimes and also companies and individuals that engage in fraudulent or unlawful business practices affecting large groups of people.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget includes the addition of 7 positions for the OCDA's IT modernization and 4 positions to meet increased requirements for the misdemeanor discovery process in the branch courts and to support felony panel prosecutions.
- In FY 2017-18, 13 positions were added to manage increased demands of Information Technology Unit and Motor Vehicle Theft Task Force, and to investigate and prosecute frauds at the Sober Living facilities in the county.
- FY 2016-17, 32 positions were added to manage increased current administrative and legal workload demands and further projected increases resulting from growing evidentiary and discovery requirements.
- In FY 2015-16, 11 positions were added to comply with the Peace Officers and Supervising Peace Officers and the County General Unit MOUs' definition of extra help employee and to address the continuing workload demands in the Bureau of Investigation and Facilities Operations Units.
- In FY 2014-15, 7 positions were added to address increased workload demands and the State-funded Workers' Compensation Insurance Fraud program.
- During the FY 2014-15 budget process, 3 positions were added to address increased workload demands and for the State-funded In-Home Supportive Services Program, 10 positions were added for increased workloads in Branch Courts and Violent Crimes Units.
- In FY 2013-14, 9 positions were added for the State funded Disability & Healthcare Insurance Fraud Program; 8 positions were transferred from Funds 116 and

122 as a result of Board-approved consolidation of the District Attorney's budgeted positions; and four positions were added to handle increased CalWORKs cases.

- In FY 2012-13, 7 positions were added to address increased workload in the Special Prosecutions and Special Assignments Units; 4 positions were added to handle the increase in Post Release Community Supervision (PRCS) resulting from the amended AB 109 program requirements; and 1 position was added for the final implementation phase of the amended AB 109 program requirements.
- In FY 2011-12, 5 positions were deleted as a result of the Vehicle License Fee (VLF) countywide budget reduction.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Effective prosecution supports the County's strategic objectives of:

1. Promoting a Healthy Community
2. Building for the Future of our Community
3. Protecting our Community

Attaining these objectives requires, first and foremost, a safe community. Clearly, prosecuting those who commit criminal acts upon residents or visitors, as well as individuals who violate environmental protection laws is critical to ensuring community safety today and for generations to come.

Moreover, the work performed by the District Attorney's Office is essential to the County's mission of:

Making Orange County a safe, healthy, and fulfilling place to live, work and play, today and for generations to come, by providing outstanding, cost-effective regional public services.

The People of the State of California, in particular the residents of Orange County, rely on the OCDA to bring those engaging in criminal activities to justice.

Changes Included in the Base Budget:

The FY 2018-19 Budget represents continued operation at the FY 2017-18 level of service. To meet the FY 2018-19 NCC limit, the OCDA submitted one augmentation request of \$6.5 million to reduce approximately 55 positions including Deputy District Attorneys and Investigators responsible for prosecuting murderers, rapists, child molesters, child abusers, spouse abusers, and other felons to meet basic prosecution. The operations of the OCDA are integrated and interdependent and are vital to upholding public safety, effectively represent the People of the State of California and provide Orange County residents and visitors with a safe community. The augmentation was approved for the full number of positions and \$3.9 million in one-time funding.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add Seven Positions, Appropriations and Net County Cost to Support IT Operations Amount: \$ 696,486	Add seven positions to support ongoing operations associated with the OCDA's IT modernization.	To ensure adequate staffing to comply with statutory and regulatory requirements and increase efficiency of crime investigations and prosecutions.	14505
Restore Fifty-Five Positions and Net County Cost to Maintain Current Level of Service Amount: \$ 3,891,639	Restore 55 positions to effectively and efficiently prosecute crimes.	To ensure adequate staffing to sustain core mandated functions.	14526
Add Four Positions, Appropriations, and Net County Cost for Misdemeanor Case Discovery Process Amount: \$ 326,432	Add four paralegals positions to assist OCDA and to meet legal mandates and prevent cases from being dismissed or compromised.	To ensure adequate staffing to comply with statutory and regulatory requirements and increase efficiency of crime prosecutions.	14588

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Positions	819	832	832	843	11	1.32
Total Revenues	82,644,179	86,966,843	83,539,918	88,695,944	1,729,101	1.99
Total Expenditures/Encumbrances	138,104,471	148,700,502	145,263,148	150,586,398	1,885,896	1.27
Net County Cost	55,460,292	61,733,659	61,723,230	61,890,454	156,795	0.25

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: District Attorney - Public Administrator in the Appendix on page A37

Highlights and Key Trends:

- Each year prosecutors review approximately 73,000 crime reports and file cases involving over 62,000 defendants. To avoid significant increases to the budget, the OCDA continues cost cutting measures by deferring and reducing expenses in services, supplies, and equipment, and eliminating non-essential travel and training.
- The advance of DNA technology is bringing an unprecedented number of cold hit DNA cases into the criminal justice system. These cold hits often identify violent offenders and may implicate statute of limitations so that immediate attention is paramount for public safety. As DNA technology expands, the number of perpetrators identified by DNA cold hits will continue to increase. The DNA Unit continues to explore the DNA paperless database project to scan all metadata, prints, photographs and currently stored documents to increase efficiency.
- Continue to evaluate staffing levels to ensure sufficient resources are available to address both the volume and complexity of caseloads. Caseload demands are managed through staff rotations and in some instances use of volunteer staff.
- Continue to exercise fiscal prudence and closely monitor revenues and expenses. The FY 2017-18 budget included a transfer out of the District Attorney's entire estimated Obligated Fund Balance for Fund 14J, Excess Public Safety Sales Tax to fund existing operations.
- Continue to work collaboratively with CEO/Budget Office and highlight variances and issues, which may impact budget requirements.
- Continue to evaluate the critical needs of the Information Technology unit to ensure sufficient resources are available.

Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Bureau Of Investigation	Program Management	Prosecution	Total
026	District Attorney - Public Administrator	29,712,952	46,756,560	0	74,116,886	150,586,398
029	Public Administrator	0	0	3,481,359	0	3,481,359
116	Narcotic Forfeiture and Seizure	0	0	0	440,091	440,091
122	Motor Vehicle Theft Task Force	0	0	0	3,547,644	3,547,644
12G	Real Estate Prosecution Fund	0	0	0	1,429,000	1,429,000
12H	Proposition 64 - Consumer Protection	0	0	0	4,453,825	4,453,825
14H	DA's Supplemental Law Enforcement Services	0	0	0	1,096,500	1,096,500
Total		29,712,952	46,756,560	3,481,359	85,083,946	165,034,817

029 - PUBLIC ADMINISTRATOR

Operational Summary

Description:

The Public Administrator is committed, when no viable alternatives exist, to compassionately and effectively protect, assist and manage the affairs of resident decedent estates as mandated pursuant to California Probate Code sections 7601-7604.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,012,630
Total FY 2017-2018 Actual Expenditure + Encumbrance:	2,895,760
Total Final FY 2018-2019:	3,481,359
Percent of County General Fund:	0.1%
Total Employees:	19.00

Strategic Goals:

- The Public Administrator (PA) timely and effectively protects and administers decedent estates when there are no other viable persons or entities to administer the estates. This includes a statutory duty to investigate whether family members can be located and if a will or any such other testamentary documents can be found. The PA also arranges for indigent burials, including honorable military interments for veterans where there is no family who can act. When appointed by the court, the PA accepts nomination to administer the estate of a decedent. Staff efforts include, but are not limited to, residence clean outs, marshalling/sale of assets including vehicles, real estate, personal valuables and securities, providing final accounting of all assets for Court approval and distribution of estate proceeds to those whom are entitled thereto.
- Continue to evaluate and improve the current methods for earlier identification of property that is subject to loss, injury, waste or misappropriation, and develop procedures that move estate property through the court process more quickly and efficiently.
- Continue to evaluate and improve the methodology and tools available for identifying decedent estate property and heirs.
- Continue to work with County Counsel to streamline the process for petitioning for Court Appointment to manage estates that are referred to the PA.
- Continue to educate the general public and stakeholders concerning the role of the PA in the location and protection of estate assets.
- Continue to evaluate and improve procedures that enable the PA to communicate with outside organizations regarding administration, including but not limited to, the court system, federal and state tax authorities, and other city, county, state and federal agencies.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
PUBLIC ADMINISTRATOR CASE CLOSURES What: Percentage of Public Administrator closed cases over the past 12 months as measured against incoming decedent's estate cases. Why: Measures the efficiency of administering all estates subject to the Probate Court process.	A total of 31 of the total 161 cases (19%) are expected to be closed during the year.	Goal is to achieve a 20% rate of cases closed over a one year period.	The target rate is nearly met as the department continues to face an increasing number of cases accepted for administration.

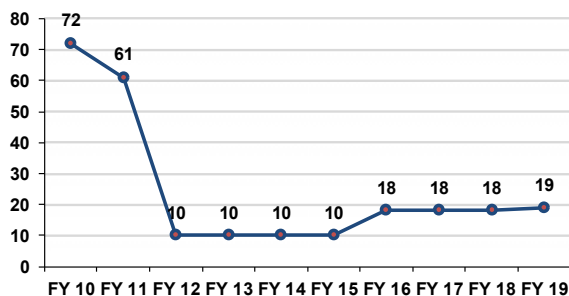
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
COMPLETION PERCENTAGE OF INVESTIGATIONS FROM REFERRALS What: Percentage of Public Administrator referrals completed by investigation. Why: Measures the efficiency of investigating and closing cases by the PA Unit.	Completed 100% of the investigations received as referrals.	Goal is to complete 100% of the investigations from referrals.	A sustainable base level of case intake and completion has been met.

FY 2017-18 Key Project Accomplishments:

- Successfully implemented a process for obtaining Credit Reports on decedents to facilitate the review of assets, securities and debts related to decedent referrals. This allows for more efficient case evaluation at the outset of any investigation.
- Contracted for, designed and fully implemented a new Case Management system, Panosoft, custom designed to fit the needs of the Public Administrator. All Department staff is using the fully operational system as of March, 2018.
- Converted the Personal Property sales process to an online, open market auction via a contracted vendor.
- Continued to maintain open connections with other County Public Administrators, Public Guardians and Public Conservators, increasing the accessibility of information and best practices for all Deputy Staff. The OCDA-PA is now an Executive Committee Member of the State Board of Directors of the California Association of Public Administrators, Public Guardians and Public Conservators.

Ten Year Staffing Trend:



tions were transferred from HCA-Public Guardian (HCA-PG) for case administration, 3 fiduciary positions were transferred from HCA-PG.

- In FY 2010-11, the Board of Supervisors approved Resolution #11-043, effective April 22, 2011, to separate the function of the PG Office from the PA to establish a new department known as the Orange County Public Guardian Department (OCPG). As a result, 50 positions were transferred to the newly established OCPG. In addition, 1 long-term vacant position was deleted.
- In FY 2009-10, 11 positions were deleted in order to stay within the NCC limit.

Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget includes the addition of 1 position to support the case management system and provide technical support.
- In FY 2015-16, 1 position was deleted as a result of the consolidation of the Public Administrator's Office into the OCDA.
- In FY 2014-15, the Board of Supervisors adopted Ordinance #14-001 to consolidate the PA with the OCDA creating the DA-PA. As a result, 3 positions were added in order to effectively administer cases, 3 additional posi-

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to offer courteous and professional service to the public, while accelerating the effective management of all cases in our control. Endeavor to address the needs of heirs, beneficiaries, outside probate counsel, creditors, vendors and those with general interest questions, while at the same time increasing the decision making effort on case issues, and moving all cases to ultimate discharge.

Changes Included in the Base Budget:

The FY 2018-19 Budget represents continued operation at the FY 2017-18 level of staffing. To meet the FY 2018-19 NCC limit, the PA submitted one augmentation request of \$625,092 to reduce six existing positions. The budget was approved and included restoration of the six positions and \$375,055 in funding.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Six Positions to Maintain Current Level of Service Amount:\$ 375,055	Restore six positions to effectively and efficiently administer resident decedent estates as mandated.	Ensure adequate staffing to perform the essential services and sustain core mandated functions.	14453
Add One Position, Appropriations and Net County Cost for Case Management System Implementation and Support Amount:\$ 113,674	Request one Sr. Information Technologist to support the recently implemented case management system.	Ensure adequate staffing to provide necessary IT support.	14610

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018	FY 2017-2018	FY 2018-2019 Final Budget	Change from FY 2017-2018	
		Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Positions	18	18	18	19	1	5.56
Total Revenues	1,044,420	1,070,000	1,246,300	1,050,000	(20,000)	-1.87
Total Expenditures/Encumbrances	2,601,073	3,012,630	2,895,760	3,481,359	468,729	15.56
Net County Cost	1,556,653	1,942,630	1,649,460	2,431,359	488,729	25.16

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Public Administrator in the Appendix on page A41

Highlights and Key Trends:

- Cases continue to trend towards higher value estates in general, with more varied and diverse asset bases for disposition. Deputies are applying innovative ways to shorten the time it takes to marshal financial assets, making case processing less burdensome, while continuing to maintain the high level of fiduciary focus needed to assure the highest and best value attainment for distributees. Staffing continues to be a focus, as growth in caseloads will most likely necessitate growth in staff size and ability.

116 - NARCOTIC FORFEITURE AND SEIZURE

Operational Summary

Description:

Unit proactively addresses narcotic-related crimes in Orange County and vigorously pursues asset forfeiture actions related to those crimes as mandated by Health & Safety Code Sections 11469-11470.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	436,429
Total FY 2017-2018 Actual Expenditure + Encumbrance:	320,336
Total Final FY 2018-2019:	440,091
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Proactively address narcotic-related crimes.
- Ensure consistent enforcement of Health and Safety Code sections 11469 and 11470.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PERCENTAGE OF ELIGIBLE CASES IN WHICH ASSETS WERE SEIZED What: Measures level of effectiveness of the program. Why: Indicates the effectiveness of the program.	On target to meet established goal.	Sustain performance level.	Meeting performance targets.

FY 2017-18 Key Project Accomplishments:

- Continued specialized prosecution of narcotic-related asset forfeiture cases. As of April 2018, opened 101 new cases (seizing \$678,329) and closed/dispersed 119 cases (forfeiting \$907,294).
- Assisted other Deputy District Attorneys and law enforcement from non-narcotics units in pursuing forfeitures under PC 186.2, the Criminal Profiteering Act, and set up a protocol to assist the HEAT unit in pursuing forfeitures.
- Participated in cross-county asset forfeiture round-table meetings regarding current issues in Asset Forfeiture law and procedure.
- Continued to regularly teach Introduction to Asset Forfeiture Class (including Orange County Asset Forfeiture procedures) at the Orange County Sheriff's Department narcotic investigators' school.
- Continued to train all Orange County law enforcement agencies on current Orange County Asset Forfeiture procedures.
- Continued efforts by the asset forfeiture Deputy District Attorney in routinely fielding calls from agencies throughout the county with specific asset forfeiture questions and requests to initiate state forfeitures.

Ten Year Staffing Trend Highlights:

- On December 10, 2013, the Board of Supervisors approved a consolidation of the District Attorney's budgeted positions by transferring three positions from Fund 116 to Budget Control 026, District Attorney-Public Administrator.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	692,065	232,000	256,614	212,000	(20,000)	-8.62
Total Expenditures/Encumbrances	417,864	436,429	320,336	440,091	3,662	0.83
Prior Year Encumbrance Cancellations	104	0	647	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	274,303	(204,429)	(63,074)	(228,091)	(23,662)	11.57
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Narcotic Forfeiture and Seizure in the Appendix on page A101

122 - MOTOR VEHICLE THEFT TASK FORCE

Operational Summary

Description:

The Motor Vehicle Theft Task Force extensively investigates and vigorously prosecutes violations of the criminal code dealing with auto theft and distribution of stolen vehicles and automotive parts. The Motor Vehicle Theft Task Force is a multi-agency, multi-jurisdictional Countywide unit that concentrates its activities on rings of professional vehicle thieves operating to steal, strip and/or sell motor vehicles and their parts. The Task Force is funded by an earmark of vehicle registration fee of \$1 on all registered motor vehicles in Orange County pursuant to Section 9250.14 of the Vehicle Code extended by AB 286 in 2009. This fee funds one-time and on-going operational costs necessary for investigation and prosecution of motor vehicle theft cases.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,250,565
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,250,564
Total Final FY 2018-2019:	3,547,644
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To prosecute criminal violations involving motor vehicle theft occurring in Orange County in a vigorous, efficient, just and ethical manner.
- To reduce the incidence of motor vehicle theft by increased awareness of the public and providing training to local police agencies.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PERCENTAGE OF FILED CASES RESULTING IN CONVICTIONS What: Measures level of effective, just prosecution Why: Indicates effectiveness of prosecution	Conviction rate of 95%	To meet or exceed 2017 Performance Results	This highly experienced unit has been very successful in recovering stolen vehicles and building cases against major auto theft rings.

FY 2017-18 Key Project Accomplishments:

- As of February 2018, the Task Force has recovered 169 stolen vehicles with a value of approximately \$2,287,108 during 203 investigations. The Task Force assisted other law enforcement agencies in the recovery of additional 16 stolen vehicles with an estimated value of \$251,720. The Task Force made 23 arrests and assisted in an additional 11 arrests. Many of these recoveries were VIN-switched and/or fraudulently acquired vehicles, which would have never been recovered without the Task Force's efforts.
- The Task Force filed numerous criminal cases during this period, with 35 of these cases originating from the Task Force's own investigations.

Ten Year Staffing Trend Highlights:

- In FY 2013-14, the Board of Supervisors approved a consolidation of the District Attorney's budgeted positions by transferring 5 positions from Fund 122 to Budget Control 026, District Attorney-Public Administrator.
- In FY 2010-11, 1 clerical position was deleted.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18		Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,978,081	3,147,500	2,997,810	3,056,196	(91,304)	-2.90
Total Requirements	3,281,428	3,250,565	3,250,564	3,547,644	297,079	9.14
Prior Year Encumbrance Cancellations	8,535	0	36,732	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(294,813)	(103,065)	(216,022)	(491,448)	(388,383)	376.83
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Motor Vehicle Theft Task Force in the Appendix on page A107

Highlights and Key Trends:

- The Task Force continues to experience a large number of investigations involving the theft of new and used high-end vehicles by the fraudulent removal of the Lien Holders (Legal Owners) from the vehicle ownership titles. This process is known as "Title Washing." The lien holders are removed by the submission of fraudulent lien sale and/or lien satisfied documents to the California Department of Motor Vehicles (DMV). Once the lien holder/legal owners are removed from the vehicle titles, the suspects use the vehicles in other criminal activities. The suspects will often sell these vehicles to innocent purchasers, trade them in during the purchase of other vehicles, export them out of the country, and/or utilize them as collateral for obtaining cash loans.
- The Task Force also continued to investigate and prosecute "chop shops" (locations where stolen vehicles are stripped and dismantled, and/or identifying numbers are changed); vehicle insurance fraud; and cases involving stolen motorcycles. In the past year, the Task Force has identified an increase in stolen vehicle being VIN switched and sold to innocent purchasers over the internet. In addition, the Task Force has seen an increase in Sport Bike Motorcycle thefts with a low recovery rate and continues to work in conjunction with local agencies regarding this trend.
- The vehicle theft rate differs from city to city and year to year in Orange County. The Task Force is using analysis of statistical data to identify crime patterns to efficiently investigate and prosecute vehicle thefts.

12G - REAL ESTATE PROSECUTION FUND

Operational Summary

Description:

Pursuant to Section 27388 of the California Government Code, Fund 12G was established in April 2009 for deposit of a \$3 fee for the recording of certain real estate instruments by the County Clerk-Recorder. In 2012, Government Code Section 27388 was amended to include additional specific documents and the Clerk-Recorder began collection on those instruments in January of 2013.

The Real Estate Prosecution Fund, authorized and required by the statute, provides a necessary and valuable source of funding for investigating and prosecuting real estate fraud crimes. Funds are required to be used exclusively to fund investigation and prosecution of real estate fraud crimes. The amendment to the statute in 2012 also authorized county boards of supervisors to increase the recording fee up to \$10 per statutory document.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,648,075
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,341,955
Total Final FY 2018-2019:	1,429,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue funding for investigation and prosecution of real estate fraud crimes in Orange County.

FY 2017-18 Key Project Accomplishments:

The Orange County District Attorney's (OCDA) Real Estate Fraud Prosecution Unit continues to successfully investigate and prosecute real estate fraud crimes in Orange County. The OCDA provides a central location for victims to report real estate fraud in Orange County through a link on the OCDA website. As a result, for FY 2017-2018 to date, 56 reports were received. In addition, the office filed six new real estate fraud cases and obtained convictions in six existing real estate fraud cases. The following are some of the complex real estate fraud cases prosecuted in Orange County during FY 2017-2018:

- **People v. Rasher:** The defendant pleaded guilty and was sentenced to state prison for 12 years. The defendant took illegal advance fees from homeowners, telling them he was an attorney working for HUD. He also deposited their "trial payments" into his personal "HUD-Making Home Affordable" account. He victimized over 400 individuals. The loss in this case was over \$2.4 million.
- **People v. Tarbutton:** The loss in this case was well over \$3.2 million. This was an elaborate real estate ("hard-money") investment fraud case. For years, the defendant operated Villa Capital Inc. as a "hard money lender" by soliciting money from private investors for borrowers looking for funds from non-bank lenders. He defrauded over 12 individuals in a "Ponzi" and real estate fraud scheme. He stole from his private investors by keeping the money they lent for borrowers and not funding the loans as promised. Further, he provided the victims with fraudulent real estate documents showing they were lien holders on property deeds. He was charged with 38 felony counts and related enhancements. He was convicted by jury of all counts and enhancements and sentenced to 34 years, 4 months in state prison.

- **People v. Carter:** The defendant accepted a court offer, pleaded guilty to all 42 counts, and was sentenced to three years in state prison. The defendant had voluntarily assumed the duties of a "caretaker" for a 73 year old single female, who lived alone and could not drive due to her poor vision. He would take her to her doctor appointments, hair dresser appointments, lunch, etc. When she died "sometime in March 2016" the defendant had her body cremated without notifying paramedics, doctors, or the coroner. Instead, he contacted a cremation center, lied to them about the day, time, and circumstances of her death, and committed a felony to expedite her cremation. Afterwards, the defendant emptied her bank accounts and remodeled her home. He was identified and arrested after he listed her home for sale.
- **People v. Barker:** This case is active with a pre-trial scheduled in May 2018. The estimated loss is in excess of \$200,000. In this case, the defendant is accused of posing as an attorney under various aliases and soliciting clients by promising to consolidate outstanding debts and/or reduce mortgage payments through loan modifications. The defendant is accused of collecting money from various clients, but never attempting to negotiate debts nor submitting applications on behalf of the clients. It is alleged that when refunds were demanded, the defendant refused to make refunds and laundered the money. The defendant faces a maximum sentence of 22 years and 8 months in state prison.
- **People v. Suleiman, et al:** This case is active and is set for jury trial. The estimated loss is \$2.33 million from over 350 victims. In this case, the defendants are accused of running a sophisticated loan modification conspiracy. Three defendants have been charged with grand theft, money laundering, and charging homeowners illegal advance fees for loan modifications. It is alleged that if the defendants could not obtain a loan modification for a victim, then they would cease communicating with the victim. It is alleged that if the defendants did obtain a loan modification for a victim, they would often lie to the victim, telling him he had been approved for a trial payment and/or he needed to make a lump sum payment to cover shortage in impound account for taxes, etc. It is alleged the defendants then would simply pocket those monies and not forward them to the lender with neither the victim nor lender being the wiser about the "missing payments" that were supposed to be forwarded to the lenders.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018	
		Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,686,880	1,630,000	1,347,559	1,429,000	(201,000)	-12.33
Total Expenditures/Encumbrances	1,677,717	1,648,075	1,341,955	1,429,000	(219,075)	-13.29
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	9,163	(18,075)	5,604	0	18,075	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Real Estate Prosecution Fund in the Appendix on page A117

Highlights and Key Trends:

- Home foreclosures continue to occur and result in fraud perpetrated by loan modification scammers. Most of these loan modification entities are fraud mills that generate illegal upfront fees from distressed victim homeowners. Reporting of fraud involving short sales as well as allegations of real estate investment fraud by those offering high returns on investments are also trends that will result in continuing allegations of criminal real estate fraud. Furthermore, increased financial exploitation of seniors is a trend which will require an increased emphasis in both investigation and prosecution in the area of real estate fraud.

12H - PROPOSITION 64 - CONSUMER PROTECTION

Operational Summary

Description:

Pursuant to the November 2004 ballot initiative Proposition 64, Fund 12H was established to earmark civil penalties resulting from District Attorney prosecution of the violation of unfair competition law to be used exclusively for the investigation, prosecution and enforcement of consumer protection laws.

Strategic Goals:

- District Attorney enforcement of consumer protection laws.

FY 2017-18 Key Project Accomplishments:

- Anticipated to collect over \$1.2 million in settlements/penalties pursuant to Proposition 64. In addition to paying civil penalties, some individuals or entities were required to make full restitution to consumers.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,802,823
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,669,410
Total Final FY 2018-2019:	4,453,825
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Transfers Out to Support IT Operations Amount: \$ 208,946	Increase Transfers Out to support ongoing operations associated with the DA's IT modernization.	N/A	14727

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,800,755	1,050,000	1,877,179	1,259,000	209,000	19.90
Total Expenditures/Encumbrances	2,883,478	3,802,823	1,669,410	4,453,825	651,002	17.11
Prior Year Encumbrance Cancellations	0	0	2,733	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(82,723)	(2,752,823)	210,503	(3,194,825)	(442,002)	16.06
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Proposition 64 - Consumer Protection in the Appendix on page A118

14H - DA'S SUPPLEMENTAL LAW ENFORCEMENT SERVICES

Operational Summary

Description:

Funding was appropriated by the legislature in the Budget Act of 1996 for support of the Citizens Option for Public Safety (COPS) Program. These funds are intended to provide for additional criminal prosecution, put additional officers on the street, and increase availability of jail beds.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,056,500
Total FY 2017-2018 Actual Expenditure + Encumbrance:	995,439
Total Final FY 2018-2019:	1,096,500
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2017-18 Key Project Accomplishments:

- The Supplemental Law Enforcement Services Fund (SLESF) continues to provide the Office with critically needed revenues to fund criminal prosecution, especially prosecutors and support personnel in the homicide and gang units.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget	
				Final Budget	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,164,034	1,056,500	1,255,119	1,096,500	40,000	3.78
Total Expenditures/Encumbrances	1,034,371	1,056,500	995,439	1,096,500	40,000	3.78
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	129,663	0	259,680	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: DA's Supplemental Law Enforcement Services in the Appendix on page A150

041 - GRAND JURY

Operational Summary

Description:

The primary responsibility of the Grand Jury is to inquire of public offenses committed or triable within the County. The Grand Jury carries out this responsibility by hearing evidence presented by the County District Attorney to determine if certain persons should be charged with crimes and stand trial in Superior Court.

The County of Orange is required by law to impanel a grand jury of 19 members who serve a term of one year. This body is mandated to investigate and report on both criminal and civil matters within the county. The major functions of the Grand Jury are divided into criminal indictments and civil investigations.

Strategic Goals:

- To inquire of public offenses committed or triable within the County and investigate or inquire into matters of civil concern.

Budget Summary

Changes Included in the Base Budget:

FY 2018-19 Budget for Grand Jury services include \$585,885 Appropriations and Net County Cost, which is at the same level as FY 2017-18 final budget.

FY 2018-19 \$585,885 Budget includes:

1. \$290,000 for reimbursement of mileage claims and stipend (per diem) for Grand Jury members
2. \$185,000 for reimbursement of Grand Jury administrative support cost to OC Superior Court
3. \$108,876 for County Information Technology cost for Grand Jury members
4. \$2,009 for workers' comp cost allocation for Grand Jury members

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Revenues	0	0	200	0	0	0.00
Total Expenditures/Encumbrances	929,645	585,885	583,437	585,885	0	0.00
Net County Cost	929,645	585,885	583,237	585,885	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Grand Jury in the Appendix on page A53

045 - JUVENILE JUSTICE COMMISSION

Operational Summary

Description:

The Juvenile Justice Commission is comprised of 15 members from the community, two of whom are youth members. The Commissioners are appointed by the Presiding Judge of the Superior Court with the concurrence of the Presiding Judge of the Juvenile Court. By statute, the Commission inquires into the administration of the juvenile court law; conducts inspections of publicly administered institutions housing juveniles and the operation of group homes that serve wards or dependents of the juvenile court; and prepares written reports and recommendations for the Presiding Judge of the Juvenile Court.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	180,151
Total FY 2017-2018 Actual Expenditure + Encumbrance:	179,471
Total Final FY 2018-2019:	180,151
Percent of County General Fund:	0.01%
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

FY 2018-19 Budget for Juvenile Justice Commission services include \$180,151 Appropriations and Net County Cost, which is at the same level as FY 2017-18 final budget.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Expenditures/Encumbrances	174,260	180,151	179,471	180,151	0	0.00
Net County Cost	174,260	180,151	179,471	180,151	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Juvenile Justice Commission in the Appendix on page A58

048 - DETENTION RELEASE

Operational Summary

Description:

Provides pretrial release services for persons charged with felonies. Officers ensure that bail information is available at the time of arraignment and/or make recommendations to the judges as to whether a person should be released on their own recognizance. Detention Release Officers handle on-call magistrate requests and domestic violence matters 24 hours a day.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,698,715
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,686,040
Total Final FY 2018-2019:	1,698,715
Percent of County General Fund:	0.05%
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

FY 2018-19 Budget for Detention Release services includes \$1,698,715 Appropriations and \$1,688,715 Net County Cost, which is at the same level as FY 2017-18 final budget. The OC Superior Court provides administrative support to Detention Release and receives reimbursement from the County.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Revenues	29,463	10,000	31,898	10,000	0	0.00
Total Expenditures/Encumbrances	1,668,924	1,698,715	1,686,040	1,698,715	0	0.00
Net County Cost	1,639,461	1,688,715	1,654,142	1,688,715	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Detention Release in the Appendix on page A60

051 - OFFICE OF INDEPENDENT REVIEW

Operational Summary

Mission:

The Office of Independent Review (OIR) was established by the Board of Supervisors in February 2008 in order to provide a public safety oversight mechanism. In December 2015, the Board of Supervisors (Board) adopted Ordinance 15-022 amending the purpose and intent of the OIR to perform the following functions:

(a) Review systemic issues involving the Orange County Sheriff-Coroner Department, Probation Department, Office of the District Attorney, Office of the Public Defender and the Social Services Agency and serve as an independent resource and counsel for the Board in order to ensure accountability with regard to the performance and operations of relevant County Departments;

At a Glance:

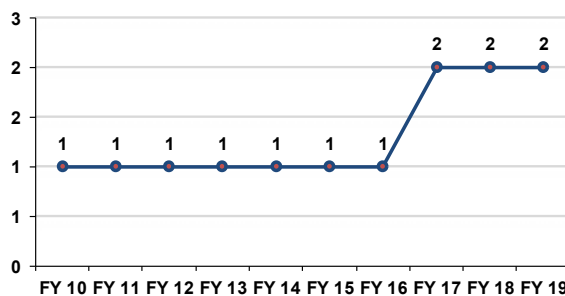
Total FY 2017-2018 Current Modified Budget:	154,949
Total FY 2017-2018 Actual Expenditure + Encumbrance:	124,836
Total Final FY 2018-2019:	454,949
Percent of County General Fund:	0.01%
Total Employees:	2.00

(b) Review specific incidents occurring in relevant County Departments which may identify systemic issues with regard to the performance and operations of those County Departments; and

(c) Provide a resource to ensure that high risk and potential liability issues are identified and addressed through corrective actions.

The Office of Independent Review shall exercise all powers vested in the Board under federal and state law that may be delegated by the Board.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The County utilized one support staff and contracted services to meet the needs of the department. Pursuant to the Board's adoption of Ordinance 15-022, an Executive Manager, Director of the Office of Independent Review, was added in FY 2015-16.

Budget Summary

Changes Included in the Base Budget:

FY 2018-19 Budget for Office of Independent Review include \$454,949 Appropriations and Net County Cost, which is the same as the budget for FY 2017-18.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add Two Positions Partially Offset by One Position Delete and Increase Appropriations and Net County Cost for OIR Staffing Amount: \$ 163,346	Add two OIR Investigator positions partially offset by the deletion of one vacant Executive Secretary position.	Provide investigative support services to ensure adequate review, audit, monitoring, and analyzing of departments.	15053

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Amount	Percent
Total Positions	2	2	2	2	2	2	0	0.00
Total Expenditures/Encumbrances	21,381	154,949	124,836	124,836	454,949	454,949	300,000	193.61
Net County Cost	21,381	154,949	124,836	124,836	454,949	454,949	300,000	193.61

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Office of Independent Review in the Appendix on page A62

057 - PROBATION

Operational Summary

Mission:

As a public safety agency, the Orange County Probation Department (Probation) serves the community using efficient and research-supported corrections practices to: reduce crime, assist the courts in managing offenders, promote lawful and productive lifestyles, and assist victims.

The mission of Probation is to protect the community by conducting investigations for the court, enforcing court orders, assisting victims, and facilitating the re-socialization of offenders. Our pursuit of this mission drives our activities and serves as the philosophical basis and guidance for operational procedures and professional conduct.

Strategic Goals:

Probation has identified four key service areas to measure performance in achieving its mission: Community Safety, Court Support, Victim Services, and Workforce.

■ COMMUNITY SAFETY

Probation is working toward safer communities by employing methods and programs designed to foster better decision making and behavioral changes. Probation focuses on adults and juveniles with a high risk of reoffending with a goal of finding targeted programs designed to reduce recidivism and increase the number of probationers that terminate probation without a new law violation. Probation continues to develop programs that provide educational opportunities, job preparation, and employment referral services to aid probationers in successful transitions that are being offered at the Orange County Day Reporting Centers, Youth Reporting Centers and other facilities. Finally, Probation continues to employ evidence-based programming for all offenders such as Thinking for a Change (T4C), Decision Points and the Accountability Commitment Program, as a means toward reducing recidivism.

■ COURT SUPPORT

Probation is coordinating efforts among all stakeholders with a goal of improving efficiencies and ensuring relevant information is available for making appropriate decisions. Probation strives to build strong relationships with the Court which is often, for the offender, the first to address victim impact, offender accountability, and may dictate the type of supervision and/or rehabilitation and treatment programs the probationer may undergo.

■ VICTIM SERVICES

Probation is assisting victims as part of its core mission. Probation assists victims in understanding their rights to reparation, including assisting them in documenting losses and claims, enforcing restitution orders, pursuing collections, and disbursing funds collected.

■ WORKFORCE

Probation is recognizing that success is dependent on a highly-trained professional staff. Probation is committed to building technical skills, encouraging staff input, and providing a safe and efficient workplace for our employees.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	183,625,392
Total FY 2017-2018 Actual Expenditure + Encumbrance:	183,148,268
Total Final FY 2018-2019:	191,953,480
Percent of County General Fund:	5.56%
Total Employees:	1,289.00

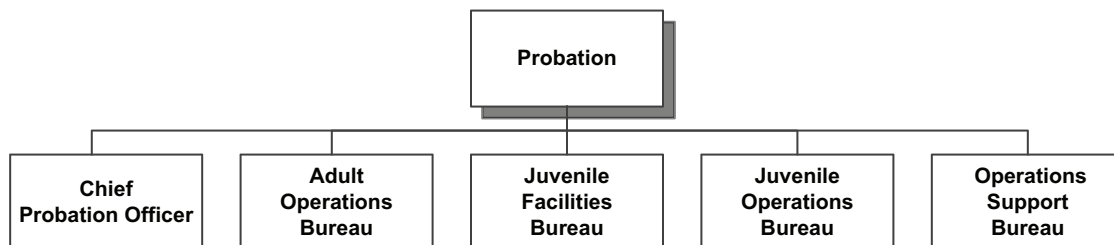
Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PERCENTAGE OF PROBATIONERS TERMINATING FROM FORMAL PROBATION WITHOUT A NEW LAW VIOLATION What: The percent of probationers terminating from formal probation without a new law violation. Why: Measures Probation's success with probationers who do not commit a new violation while supervised.	In FY 2016-17, 68% of 5,192 adults (Probation, Postrelease Community Supervision & Mandatory Supervision) and 60% of 727 juveniles were terminated from formal supervision without an arrest for a new law violation.	Maintain resources and supervision level needed to attain target goal: meet or exceed a rate of 60% or better of adults and juveniles terminating formal probation without any new law violation. Probation will continue to implement Evidence-Based Practice (EBP) recidivism reduction outcome measures.	FY 2016-17 results met or exceeded the target goal. 68% of adults and 60% of juveniles terminated from formal supervision without committing a new law violation.
PERCENTAGE CHANGE IN ADULT PROBATIONERS SATISFACTORILY EMPLOYED AT BEGINNING AND END OF PROBATION What: The change in percent of adult probationers employed at the beginning and completion of probation. Why: Regular gainful employment is an evidence-based key indicator of progress on probation.	In FY 2016-17, there was a 95% gain in the percent of individuals terminated from supervision with satisfactory employment (12.7% at probation entry compared to 24.8% at the point of termination).	Meet or exceed a gain of 40% with one year satisfactory employment at termination.	The FY 2016-17 results exceeded the target goal. Probation continues to utilize the day reporting centers (DRCs), which offer job readiness and employment assistance programs, as well as partner with agencies such as OCWIB, for employment services to offenders, contributing to their success.
ON-TIME FILING OF COURT REPORTS What: The percentage of adult and juvenile court reports completed and delivered on time to the Courts. Why: Measures success of Probation providing timely information to the Courts for appropriate decisions.	During FY 2016-17, 100% of the 336 adult investigations and reports, and 100% of the 1,097 reports from the juvenile investigation officers were completed on time.	Deliver 95% of adult and juvenile court reports within court filing deadlines. These outcome objectives assume continuation of current resource levels.	FY 2016-17 results exceeded the target goal for timely adult and juvenile court reports. Recent changes in legislation have resulted in a substantial increase in reports and additional information required from Juvenile Investigations. Despite these challenges, target goals were still exceeded.
TOTAL DOLLAR AMOUNT OF RESTITUTION COLLECTED FROM OFFENDERS IN THE CURRENT FISCAL YEAR What: Dollars collected from offenders for restitution to victims and welfare fraud repayment. Why: Represents a tangible way of holding offenders accountable and assists victims and the community.	In FY 2016-17, Probation collected \$3,265,096 in restitution, a 36% increase compared to the \$2,395,886 collected in FY 2015-16.	The annual target is to meet or exceed collections of the prior year.	Restitution to the victims continued to be the main focus of Probation's collection efforts. Probation continues enhancing collection tools and working to provide management with data reports that can be used to cost-effectively utilize staffing resources.
TOTAL NUMBER OF WORKERS' COMPENSATION CLAIMS FILED IN THE CURRENT FISCAL YEAR What: The total number of workers' compensation claims filed during the fiscal year. Why: Reflects Probation's safety record and commitment to ensuring a safe and healthy workplace.	In FY 2016-17, there were 208 workers' compensation claims filed and 80 claims accepted. The total claims filed were 13% lower than FY 2015-16; however, the percentage accepted was 4% higher.	File fewer claims for workers' compensation than in the prior fiscal year.	Probation's Safety and Training Officer developed and implemented trainings to encourage a safer environment for the workforce, which significantly reduced worker's compensation claims filed for FY 2016-17.
RECRUITMENT OF PEACE OFFICERS What: Number of applications received for entry-level peace officers in current fiscal year. Why: Recruitment of high quality applicants is critical to maintaining an exceptional workforce.	651 Peace Officer applications were received in FY 2016-17 compared to 0 (zero) in FY 2015-16.	Conduct recruitment and retention measures as needed to meet operational needs while being mindful of budget conditions.	The recruitment for entry-level Deputy Juvenile Correctional Officers reopened in April 2017 to fill staffing shortfalls. To meet current and future Probation operational needs, continuous recruitment for this classification opened as of October 2017.

FY 2017-18 Key Project Accomplishments:

- **SB 81 Multipurpose Rehabilitation Center (MRC)** - Probation successfully secured a conditional award from the Board of State and Community Corrections (BSCC) on April 9, 2015, for the construction of a MRC at Juvenile Hall, in the full award amount of \$17.5M. With this funding, Probation will be able to address several longstanding facility and programming needs at minimal cost to the County, strengthening Probation's efforts towards the rehabilitation of the juvenile population. Probation and OC Public Works continue to work closely with the BSCC and the Department of Finance (DOF) to prepare and complete necessary deliverables to accomplish required project milestones. Probation anticipates receiving approval to advertise for bid to construct the MRC in early Fiscal Year 2018-19. The expected completion date of the MRC construction project is in 2020.
- **South County Field Services Office** - On May 9, 2017, the County successfully closed escrow on a new Probation South County Field Services Office located in Laguna Hills. After an extensive search, a property was identified near the previous South County Field Services Office, enabling Probation to continue to serve the needs of area clients. Throughout Fiscal Year 2017-18, major milestones were achieved, such as the completion of facility space planning and the receipt of Board approval for the award of a Construction Manager At-Risk (CMAR) contract to manage the project. Probation looks forward to serving the South County clients from a safe and newly refurbished base of operation, as well as having additional space for training and programming. Construction completion is anticipated for December 2018.
- **Adult Risks/Needs Assessment Instrument Revalidation** - On June 6, 2017, Probation received Board approval to enter into a contract with The Council of State Governments Ltd. for revalidation of Probation's Risk/Needs Assessment instrument. The purpose of this revalidation is to determine the instrument's continued effectiveness in differentiating adult supervision populations into their probability of committing new offenses. Evidence-based guidelines recommend revalidation of this tool every five years. Probation's current assessment instrument was last validated in 2011 and implemented in 2012. Completion of this project is anticipated for December 2019, upon which Probation will be able to modify its adult assessment instrument to identify current supervision populations into appropriate risk groups (i.e. low, moderate, high risk) and adjust supervision strategies accordingly.
- **Continuous Quality Improvement (CQI)** - In July 2017, the National Institute of Corrections (NIC), an agency within the United States Department of Justice, Federal Bureau of Prisons, awarded Probation a technical assistance grant, at no cost to the County, for the establishment of a Continuous Quality Improvement (CQI) framework for Probation's operations. NIC will assist Probation in creating both a department-wide CQI framework and a formal protocol for the implementation of individualized improvement projects throughout the department. Probation seeks to improve efficiency in operations, develop mechanisms to identify process improvement, build on best practices that lead to better outcomes, and ensure the department consistently focuses on the efficient and effective use of its staffing resources in the pursuit of its mission. This process development will begin in 2018.

Organizational Summary



Chief Probation Officer - The Chief Probation Officer oversees the overall direction, administration, and coordination of the operations and programs of the Probation Department, including the County's juvenile detention and camp/ranch facilities. The Chief Probation Officer coordinates operation of all Probation Department programs and services, directs and consults with the four Chief Deputies of the following Bureaus: Adult Operations, Juvenile Facilities, Juvenile Operations and Operations Support. The Chief Probation Officer works with the Chief Deputies to assign projects and develop goals for their various divisions. The Chief Probation Officer develops and maintains effective working relationships with other social and law enforcement agencies, public officials, the judiciary, and community organizations to assess needs, develop priorities and maintain efficient/effective services; consults with the Board of Supervisors, County Executive Office, and Courts for policy direction and guidance; and provides fiscal oversight of Probation's budget and expenditures.

Adult Operations Bureau - Adult Operations provides services through four distinct operational divisions: Adult Court Services, Adult Field Supervision, Special Supervision and AB109 Field Supervision.

The Adult Court Services (ACS) division completes reports related to pre-plea and sentencing investigations for the criminal courts and provides Resident Probation Officers (RPOs) to the Superior Court Justice Centers operating in Orange County. In addition, the ACS Division processes and monitors a variety of cases subject to Inter-county transfer or the Interstate Compact. The divisional responsibilities also include oversight of Probation's role in the County's Collaborative Courts, including: Drug Courts, DUI Courts, Mental Health Courts and the Veterans Treatment Court.

The Adult Field Supervision is the largest supervision division, supervising over 4,500 adults on formal probation. In addition to their normal supervision duties, the Deputy Probation Officers (DPOs) also provide cognitive behavior therapy to selected offenders. Thinking for a Change and Decision Points are evidence-based cognitive restructuring programs that teach offenders thinking, internal control, social skills, and problem solving techniques.

The Special Supervision (SS) division supervises the following high-risk offender populations: adult and juvenile gang members, adult sex offenders, adult domestic violence offenders, and adult high control (weapons and violently criminally ill) offenders. All DPOs in this division are armed.

Furthermore, this division provides the following department-wide services for appropriate populations: Global Positioning System (GPS) Monitoring Center, Supervised Electronic Confinement (SEC), Radio Dispatch, Forensic Devices Analysis, and K-9 operations. Probation's GPS Monitoring Center, managed by this division, oversees offenders on GPS for tracking and enhanced supervision purposes and is operated pursuant to Penal Code (PC) 1210.07 to .12. SEC is an electronic home detention program for adults, i.e. house arrest, and is operated pursuant to PC 1203.016, where offenders committed to a county jail or other county correctional facility, or granted probation, may voluntarily participate in a home detention program during their sentence, in lieu of confinement in the county jail. Additionally, offenders under formal supervision may be required to wear a GPS tracking device as an additional term of their supervision.

The AB 109 Field Supervision division supervises offenders under the "Public Safety Realignment Act" or simply "Realignment," signed by Governor Brown in 2011. Per PC Sections 3450 through 3465, offenders released from state prison on or after October 1, 2011, who had been incarcerated for a non-serious offense, pursuant to PC 1192.7(c), a non-violent offense, pursuant to PC 667.5(c), or a sex offender deemed not high-risk, as defined by California Department of Corrections and Rehabilitation (CDCR), were released to a local jurisdiction, based on their county of residence, for supervision under Post-release Community Supervision. Supervision of these offenders is not to exceed three years. In addition, individuals convicted of a non-serious offense, pursuant to PC 1192.7(c), non-violent offense, pursuant to PC 667.5(c), non-sex offense, past or present that are placed on Mandatory Supervision under PC 1170(h), are supervised in this division.

These four divisions enforce court orders and assist with the re-socialization of offenders through a combination of direct and supportive actions, based on ensuring community safety, addressing offender accountability, and promoting competency building in adults and juveniles under supervision.

Juvenile Facilities Bureau - The Juvenile Facilities Bureau provides oversight and direction for Juvenile Hall and three camp/ranch juvenile facilities - Joplin Youth Center, Youth Guidance Center, and Youth Leadership Academy. All of the facilities operate 24-hours-per-day, 7-days-per-week and must meet stringent guidelines established by the California Board of State and Community Corrections. Primary

responsibilities include: providing a safe environment for the juveniles in custody, ensuring sufficient well-trained staff are available, developing and providing a broad range of treatment programs to meet the juveniles' needs, adhering to all laws/regulations/licensing requirements for correctional facilities, and overseeing correctional facility maintenance and development.

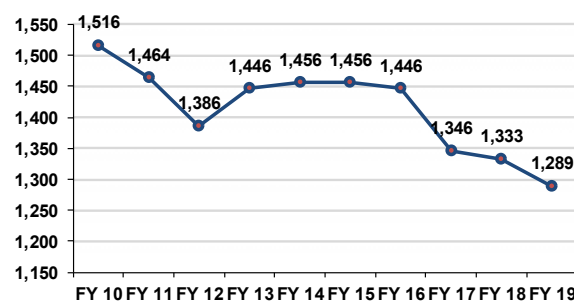
Juvenile Operations Bureau - The Juvenile Operations Bureau provides services through two distinct operational divisions: Juvenile Field Supervision and Juvenile Court Services.

The Juvenile Field Supervision division supervises juvenile offenders in the community on formal probation, including probation youth in out-of-home placement. Programs are also provided that offer alternatives to confinement such as the Accountability Commitment Program, which allows offenders to be released home on electronic confinement to a day-treatment program. In addition, this division is also responsible for Probation's Youth Reporting Centers (YRCs) and the Youth Engagement and Service (YES) program. The YRCs provide services for juvenile offenders in violation, or with a high-risk potential for ongoing delinquency, as well as transitional aftercare services for juveniles released from juvenile facilities. The YES program is a community-based sanction used as an alternative to secure detention for violations of probation and is overseen and operated out of the YRCs. YES incorporates the use of evidence-based cognitive behavioral interventions and provides weekend opportunities for the youth to perform community service close to where the youth reside. Days on the YES program can be ordered by the Juvenile Court or imposed by a Deputy Probation Officer.

The Juvenile Court Services division provides a number of essential functions. This Division provides intake screening services for all juveniles referred by law enforcement agencies for alleged violations of the law, conducts preliminary investigations to determine if further referrals to the District Attorney and Court are necessary, provides Juvenile Court Officers to the Juvenile Court, conducts investigations for the Juvenile Court, administers Truancy Court and Juvenile Recovery Court, and monitors diversion and administrative cases.

Operations Support Bureau - The Operations Support Bureau provides primary support services for Probation's overall operation through five divisions: 1) Administrative and Fiscal, 2) Strategic Support, 3) Information Technology, 4) Professional Standards, and 5) Employee Development & Support Division. This branch of Probation provides administrative and fiscal services, information systems, human resource services, and research and evidence-based practices support for all functions in the Department. The bureau supports Departmental long-range planning, pursuit of outside funding, contract and purchasing administration, community resource monitoring, employee recruitment, hiring, training and operation of the Volunteers in Probation (VIP) and Volunteer Probation Officer (VPO) functions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget includes the addition of 1 position transferred from Fund 14R, Ward Welfare, for long-term sustainability of the position.
- In FY 2017-18, 15 vacant positions were deleted in accordance with the County Position Policy, 1 position was transferred to Employee Benefits, and 29 positions were transferred to OCIT as a result of Probation joining OCIT Shared Services.
- In FY 2016-17, 13 vacant positions were deleted in accordance with the County Position Policy.
- In FY 2015-16, 100 vacant positions were deleted in an effort to offset position needs in the County that were available due to a decrease in the juvenile detention population.
- In FY 2014-15, 10 positions were deleted pertaining to Juvenile Hall operations.

- In FY 2012-13, 18 positions were added as a result of increased workloads due to the implementation of AB109 and eight positions were transferred to Human Resource Services as part of the centralization.
- In FY 2011-12, 60 positions were added to handle the increased workload anticipated from the implementation of AB109.
- In FY 2010-11, 78 vacant positions were deleted as a result of budget reduction measures outlined by the County Executive Office and the Board of Supervisors.
- In FY 2009-10, 50 vacant positions and 2 vacant limited-term positions were deleted as a result of the budget reduction measures outlined by the County Executive Office and the Board of Supervisors.

Officer continues to actively support the Chief Probation Officers of California in the state-wide pursuit of new revenue and the protection of existing revenue sources. Probation continues its commitment to Performance Metrics through regular convening of all managers to examine progress made and make continued strategic refinements, especially as it relates to best practices.

Changes Included in the Base Budget:

The FY 2018-19 Budget includes the transfer of \$85,533 in revenue and expense from Fund 14R, Ward Welfare, offsetting the addition of an Education Assistant position transferred to Probation's Main Operating Budget, Budget Control 057. As revenues continue to decline in Fund 14R, this adjustment will provide long-term sustainability of the position.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Probation submitted a balanced budget, which will continue to serve the public and strive to protect public safety. Probation continues to accept leadership roles on a statewide basis to help facilitate County goals, and continues its lead role related to Criminal Justice Realignment. The Chief Probation

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	1,333	1,288	1,288	1,289	1	0.08
Total Revenues	78,797,212	83,256,430	83,031,628	87,646,104	4,389,674	5.27
Total Expenditures/Encumbrances	179,518,498	183,625,392	183,148,268	191,953,480	8,328,088	4.54
Net County Cost	100,721,286	100,368,962	100,116,640	104,307,376	3,938,414	3.92

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Probation in the Appendix on page A66

Highlights and Key Trends:

- Probation continues to focus on the efficient and effective use of staff resources by reviewing the deployment of existing resources. Performance Metrics and Evidence-Based Practice initiatives are being used in this effort.
- Probation continues to manage with limited resources to protect public safety, as well as the health and security of youthful offenders in custody. Probation will continue its joint efforts with the Courts, other County departments, and community law enforcement and stakeholders, especially as it relates to Criminal Justice Realignment activities.

- Probation continues to make priority improvements to its infrastructure to increase efficiency, while striving for data sharing compatibility with state, county, and local agencies.
- Probation continues to look for grant opportunities to help fund needed department-wide services consistent with its use of best practices.

Budget Units Under Department Control:

No.	Agency Name	Chief Probation Officer	Adult Operations Bureau	Juvenile Facilities Bureau	Juvenile Operations Bureau	Operations Support Bureau	Total
057	Probation	671,558	46,377,895	62,634,602	25,275,367	56,994,058	191,953,480
14R	Ward Welfare	0	0	136,443	0	0	136,443
	Total	671,558	46,377,895	62,771,045	25,275,367	56,994,058	192,089,923

14R - WARD WELFARE

Operational Summary

Description:

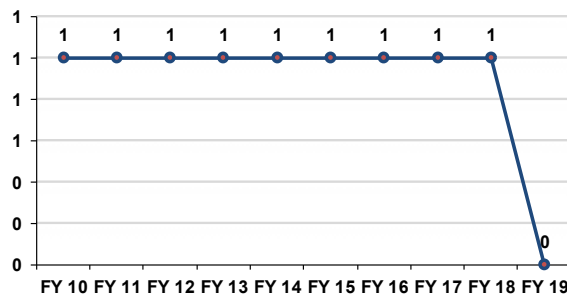
The Ward Welfare Fund is controlled by the Chief Probation Officer and is used for the benefit, education and welfare of detainees confined to Juvenile Hall or other County juvenile facilities and/or for the maintenance of these facilities.

Ward Welfare funds are comprised of proceeds from commissary operations and commissions from the use of collect-only telephones in the County's four juvenile facilities. Proceeds are used to support cultural, educational, and motivational activities for minors in the facilities.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	183,201
Total FY 2017-2018 Actual Expenditure + Encumbrance:	117,531
Total Final FY 2018-2019:	136,443
Percent of County General Fund:	N/A
Total Employees:	0.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Reduced revenue resulted in Probation staffing this function nominally over the past several years. The FY 2018-19 Budget includes the transfer of the 1 remaining position to the Probation Department, Budget Control 057, to provide long-term sustainability of the position.

Budget Summary

Changes Included in the Base Budget:

The Ward Welfare Fund is a self-balancing fund with restricted revenue. The Budget for FY 2018-19 includes the transfer of \$85,533 in revenue and expense to the Probation Department, Budget Control 057, offsetting the transfer of one position for sustainability.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Positions	1	1	1	0	(1)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	109,931	97,200	109,608	106,000	8,800	9.05
Total Requirements	130,611	183,201	117,531	136,443	(46,758)	-25.52
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(20,680)	(86,001)	(7,924)	(30,443)	55,558	-64.60
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Ward Welfare in the Appendix on page A153

058 - PUBLIC DEFENDER

Operational Summary

Mission:

To provide effective, compassionate and high quality representation to the indigent client, and do so in a cost effective manner.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	75,456,462
Total FY 2017-2018 Actual Expenditure + Encumbrance:	74,898,218
Total Final FY 2018-2019:	76,771,201
Percent of County General Fund:	2.22%
Total Employees:	412.00

Strategic Goals:

- The Public Defender has a legal and ethical obligation to represent clients who lack the resources to hire an attorney, as appointed by the courts. All persons charged in criminal cases are entitled to be represented by counsel at all stages of proceedings as guaranteed by the Sixth and Fourteenth Amendments to the United States Constitution, Article I, Section 15 of the California Constitution, and Penal Code section 987.
- The goal of the Offices of the Public Defender is to protect the constitutional rights, privileges and freedoms of individuals by providing the highest quality legal advocacy for all clients in the courts of Orange County in a cost-effective manner.
- This goal will be achieved through the efforts of the staff in each of the primary units of the Offices of the Public Defender.
- These efforts focus on a variety of activities including:
- Advocating for all clients in the Criminal Courts of Orange County.
- Advocating for all clients in the Delinquency Courts of Orange County.
- Advocating the parental rights of clients by providing the highest quality representation in Dependency cases.
- Advocating and protecting the rights of individuals by ensuring that they are treated fairly and equitably in the Mental Health Courts of Orange County.
- Advocating for clients in the Collaborative Courts of Orange County.

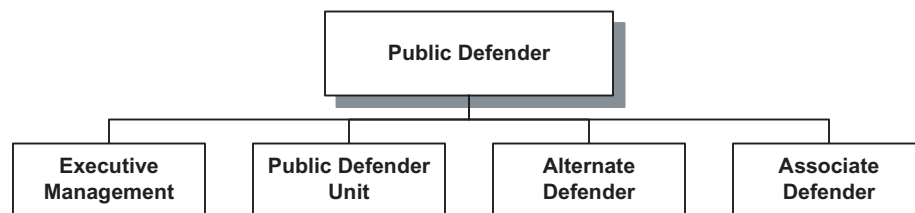
Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PROFICIENCY INDEX RATING USED INTERNALLY AS METHOD TO EVALUATE LEVEL OF SERVICES PROVIDED IN CASES. What: An internal measurement tool to monitor and evaluate quality representation by the Public Defender. Why: The mission of the Public Defender is to provide high quality legal representation to clients.	Maintained high quality and efficient representation in the courts consistent with relevant state and national guidelines and continued to work toward compliance with each of these.	To continue to maintain high quality and efficient representation in the courts consistent with relevant state and national guidelines and continue to work toward compliance with each of these.	The Public Defender began tracking performance measures in 2002 using this Proficiency Index. Findings show above satisfactory performance levels at 99.89% for calendar year 2017.

FY 2017-18 Key Project Accomplishments:

- Successfully implemented Phase II of the new legal case management system that provided access and greater efficiencies for the attorney and investigation staff.
- Paralegal staff collaborated with the Sheriff's Department and provided Moral Reconation Therapy training for in-custody AB109 clients.
- Partnered with other county agencies at Bridges at Kraemer Place to provide legal and resource assistance to homeless individuals.
- Served on seven of the ten committees as part of the Stepping Up Initiative to divert low-level nonviolent offenders with mental illnesses away from jails and into more appropriate treatment services.
- In September 2017, staff members provided resource and legal assistance to attendees at the Expungement Fair at Santa Ana College.
- Partnered and collaborated with the District Attorney, Sheriff's Department, and the Integrated Law and Justice Committee to begin a pilot project with body-worn cameras.
- Provided the most attorney volunteers of all participating law firms to coach students in the Mock Trial Competition.

Organizational Summary



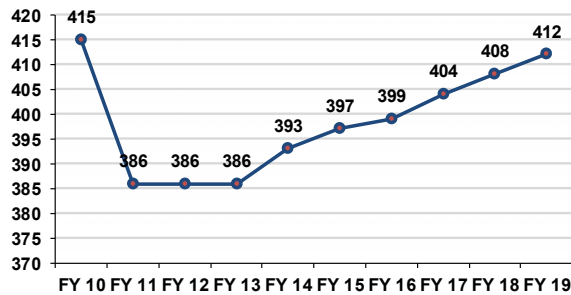
Executive Management - The Public Defender is the Department Head over the Offices of the Public Defender which consists of three distinct and separate law offices. These are the Public Defender Office, the Alternate Defender Office and the Associate Defender Office.

Public Defender Unit - The main unit is referred to as the Public Defender Office and is made up of several distinct sections. The main office is located in the Santa Ana Civic Center and consists of the Felony Panel, the Writs and Appeals section, the Mental Health section which contains the W&I Code 6600 section, the Training section, the Information and Technology section, the Administrative section and the Senior Management Team. In the City of Orange there is a juvenile court branch consisting of the Child Dependency section and the Delinquency section. There are also four branch offices located in Fullerton (North Justice Center), Santa Ana (Central Justice Center), Westminster (West Justice Center), and Newport Beach (Harbor Justice Center). Attorneys and support staff work at each of these locations.

Alternate Defender - The Alternate Defender Office is located in Santa Ana. Attorneys and support staff handle the first level of conflict cases (except for conflict cases arising in capital cases, frauds, W&I Code 6600 cases, and Mental Health). The Alternate Defenders represent clients who, because of a conflict of interest, cannot be represented by the main unit, often because more than one defendant is charged.

Associate Defender - The Associate Defender Office is located in Santa Ana and is staffed by attorneys with a small support staff. This unit primarily handles capital cases and complex homicide cases. These are cases that, because of a conflict of interest, would previously have been handled by court-appointed private attorneys at a greater cost to the County.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

Staffing trends for the Public Defender often reflect demographic, economic, and sociopolitical changes. As a result of the bankruptcy in January of 1995, the Board of Supervisors directed that the Office of the Public Defender be divided into three independent units. These units undertook representation of conflict clients previously represented by court-appointed private lawyers, and the intended effect of this change was to produce annual savings to County taxpayers. The net effect of segmentation in the first year was a savings of \$6 million and savings have since been approximately \$6 million annually.

Over the years, changes in staffing have occurred in part due to the complexity of casework, Proposition 47, realignment and revocation workloads, other workload increases, the three strikes law, changes in Proposition 36, changes in how some juvenile offenders are prosecuted, expansion of attorney responsibilities in delinquency matters, laws mandating increased sentencing, expanded filing of "cold cases" arising from advances in the use of DNA evidence, arraignment court responsibilities, District Attorney filing practices, Propositions 57, 63 and 64, SB 395, and body-worn camera discovery.

- The FY 2018-19 Budget includes 4 new positions to address increased service demands created by police agencies use of body worn-cameras, the implementation of Proposition 63, and the need for a dedicated IT position to address desktop and network security.

- In FY 2017-18, 4 Paralegal positions were added to meet the increased discovery workload created by police agencies use of body-worn cameras and to meet the increased workload due to Proposition 57 and the mandate from the California Supreme Court directing attorneys to provide clients under the age of 26 with detailed sentencing hearings.
- In FY 2016-17, 5 positions were added: 1 Staff Specialist to meet the recruitment workload demands in the Department's Human Resources Unit and 4 Paralegals to meet the increased discovery workload created by police agencies use of body-worn cameras.
- In FY 2015-16 2 part-time, limited term positions were added for the Public Defender's Office to support the grant received from the U.S. Department of Justice titled Post-Conviction Testing of DNA Evidence to Exonerate the Innocent. The grant is a collaborative effort by the Orange County Public Defender's Office and the Orange County District Attorney's Office to review cases for defendants who have been erroneously convicted.
- In FY 2014-15, 4 positions were added as a result of the Orange County Board of Supervisors adopting a resolution on May 13, 2014, authorizing implementation of Assisted Outpatient Treatment, AB 1421 also known as "Laura's Law". The Public Defender's Office is mandated to provide legal representation to those clients affected by Laura's Law and was approved to add 4 additional positions in July 2014.
- In FY 2013-14 2 positions were added to manage the additional responsibilities associated with the State Parole Violation Hearings in conjunction with AB109.
- In FY 2012-13, First Quarter, 6 positions were added for Revocation Hearing and post-Release Community Supervision. In Second Quarter, 1 position was deleted.
- In FY 2010-11, the department deleted 29 positions as a result of the budget reduction measures outlined by the County Executive Office and the Board of Supervisors.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Offices of the Public Defender work diligently to support the Countywide strategic goal of protecting the community by promoting a fair and equitable criminal justice system. The Department focuses on excellence and integrity while remaining fiscally responsible in serving the community of Orange County.

Public Defender services are core business functions mandated by law to represent clients under appointment by the courts. The budget is approximately 83% salaries and benefits and is monitored closely along with any initiatives that may impact services provided.

Changes Included in the Base Budget:

To meet the FY 2018-19 Net County Cost limit, the Public Defender submitted a reduce augmentation in the amount of \$3.7 million requiring the deletion of 26 positions. As the Public Defender budget is comprised of approximately 83% salaries and benefits and in order to maintain current levels of service, the Public Defender submitted an augmentation request to restore \$3.7 million and all 26 positions of which the Budget includes \$2.2 million.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add Three Positions, Appropriations and Net County Cost for Increased Evidentiary and Discovery Requirements Amount: \$ 313,148	Add one Attorney and two Investigative Assistants for body-worn cameras, Proposition 63, People v. Franklin and In re Humphrey.	The Public Defender will monitor workloads and reallocate resources as necessary.	13571
Add One Position, Appropriations and Net County Cost for Desktop and Network Security Amount: \$ 0	Add one Senior IT Security Administrator for desktop and network security.	Ensure adequate desktop and network security of the Department's information systems infrastructure.	13597
Restore Twenty-Six Positions and Net County Cost to Maintain Current Level of Service Amount: \$ 2,213,174	Restoration of twenty-six positions and Net County Cost to maintain current level of service.	The Public Defender will continue to use best practices to manage workloads and measure tasks.	14269

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	FY 2018-2019 Final Budget	Budget Amount	Percent
Total Positions	404	408	408	412	4	0.98
Total Revenues	3,529,013	3,905,023	4,041,873	4,107,892	202,869	5.20
Total Expenditures/Encumbrances	71,988,741	75,456,462	74,898,218	76,771,201	1,314,739	1.74
Net County Cost	68,459,727	71,551,439	70,856,345	72,663,309	1,111,870	1.55

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Public Defender in the Appendix on page A69

Highlights and Key Trends:

- The Offices of the Public Defender continue to provide quality services on approximately 62,000 cases annually and is proactive in addressing workload impacts resulting from the complexity of casework, immigration consequences, body-worn camera discovery, Propositions 47, 57, 63, and 64, Senate Bill 395, expanded sentencing hearings for juvenile offenders, competency requirements for delinquency attorneys, and other impacts of the evolving legal environment.
- The Offices of the Public Defender, in partnership with the Community Corrections Partnership and other County Departments, continue to evaluate and employ best practices to ensure the continued successful implementation of AB109 services aimed at reducing recidivism.
- The Department, in partnership with other County agencies, is a collaborator on the County's Stepping Up Initiative. The goal of the Stepping Up Initiative is to develop a program to divert low-level nonviolent offenders with mental illness and/or substance abuse away from jails and toward more appropriate community-based treatment services.

Budget Units Under Department Control:

No.	Agency Name	Executive Management	Public Defender Unit	Alternate Defender	Associate Defender	Total
058	Public Defender	418,986	67,362,300	7,870,115	1,119,800	76,771,201
15N	Delta Special Revenue	0	27,610	0	0	27,610
	Total	418,986	67,389,910	7,870,115	1,119,800	76,798,811

15N - DELTA SPECIAL REVENUE

Operational Summary

Description:

To provide competent representation to each court-appointed client in an efficient, cost-effective manner and in accordance with professional standards and ethics as established by the courts and by national and state legal organizations.

The Delta Special Revenue Fund was created on behalf of the Orange County Board of Supervisors in an agreement regarding the funding of Case No. 94ZF0195, by Calaveras County. It authorized the Public Defender to hire staff, arrange for space, contract services and arrange for equipment to undertake the action of representation of the defendant. It also authorized costs incurred by other Orange County departments as a result of the defendant's case.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	27,610
Total FY 2017-2018 Actual Expenditure + Encumbrance:	6,027
Total Final FY 2018-2019:	27,610
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,371	1,000	1,975	1,500	500	50.00
Total Requirements	6,005	27,610	6,027	27,610	0	0.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(4,634)	(26,610)	(4,052)	(26,110)	500	-1.88
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Delta Special Revenue in the Appendix on page A168

060 - SHERIFF-CORONER

Operational Summary

Mission:

The men and women of the Orange County Sheriff-Coroner Department are dedicated to the protection of all we serve. We provide exceptional law enforcement services free from prejudice or favor, with leadership, integrity and respect.

Strategic Goals:

- Respond in a timely and effective manner to public safety concerns.
- Provide safe, secure, and efficient incarceration for pre-and post-trial inmates.
- Lead and support County-wide law enforcement efforts.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
NUMBER OF INMATE-ON-INMATE AND INMATE-ON-STAFF ASSAULTS REPORTED IN COUNTY JAILS. What: Promote a safe and secure housing environment for incarcerated inmates as well as staff. Why: To maintain control of our correctional facilities and to ensure the safety of inmates and staff.	In FY 2016-17, the number on inmate-on-inmate assaults reported was 849 cases or 13.9% of the inmate population, the number of assaults on staff was 117 or 1.9% of the inmate population, representing a 2.5 % decrease in inmate-on-inmate assaults and a 56% increase in inmate-on-staff assaults.	Conduct ongoing review of operational procedures to maintain or reduce the number of inmate-on-inmate and inmate-on-staff assaults.	Documenting jail violence statistics has improved substantially since the creation of the Strategy Accountability Focus and Evaluation (S.A.F.E) Division, which began compiling the statistics. The Department will continue to look for a variety of ways to enhance the safety of our inmates and staff.
NUMBER OF INMATE GRIEVANCES HANDLED BY STAFF. What: A formal process for an inmate to address an issue or condition of confinement that affects him/her. Why: Provides a positive outlet, reduces misconduct and improves custody operations for staff & inmates.	In FY 2016-17, the number of inmate grievances filed was 413.	Maintaining fair and appropriate resolution of the grievances filed by inmates.	In FY 2016-17, grievances filed by inmates decreased by 21% as compared to FY 2015-16 total of 523 grievances. The grievance database was upgraded in July 2014 which provides a more robust and stable database to manage the high volume of grievances.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	708,640,686
Total FY 2017-2018 Actual Expenditure + Encumbrance:	708,640,685
Total Final FY 2018-2019:	701,909,384
Percent of County General Fund:	20.31%
Total Employees:	3,508.00

Key Outcome Indicators: (Continued)

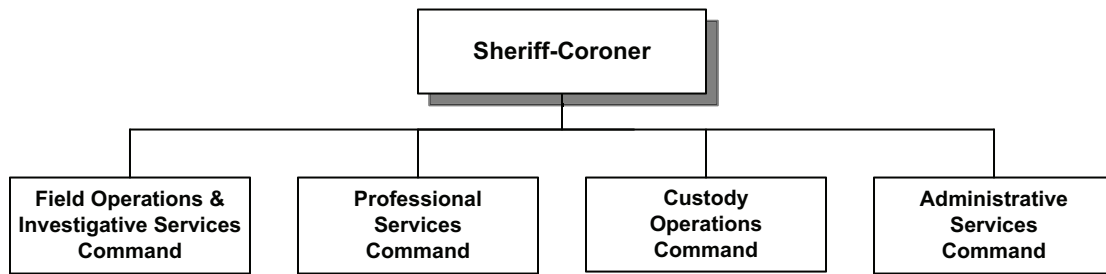
Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
NUMBER OF USE OF FORCE IN CUSTODY OPERATIONS FACILITIES. What: A use of force occurs when department members have to use force to affect an arrest, overcome resistance or prevent escape. Why: Deputies are trained to use objectively reasonable force given the circumstances of an incident.	The number of use of force incidents reported in County jails during FY 2016-17 was 432 incidents or 0.7% of the number of inmates booked into the Orange County Jail system.	Continue to train deputies to ethically use objectively reasonable force to maximize facility security, to minimize injuries to suspects and department members and minimize sustained personnel investigations for improper use of force.	During FY 2016-17, Custody Operations had 432 incidents involving use of force. Of those incidents, 153 involved injuries to inmates or staff. The department has reached its goals in minimizing the number of incidents and trains in the ethical, legal, and appropriate use of force and de-escalation.
RESPONSE TIME TO PRIORITY 1 CALLS FOR SERVICE. What: Timely response to Priority 1 calls for service reduces/limits the potential danger to human life. Why: Staying within the allotted response times, Deputies can assist the public more efficiently.	In 2017, Law Enforcement response time to Priority 1 calls for services is on average 5:44 minutes, which did not meet the target average of 5 minutes.	Maintaining Law Enforcement response time to Priority 1 calls for service in less than or equal to the standard of 5 minutes.	In 2017, the Department's response time to Priority 1 calls for service averaged 5:44. Compared with 2016's average of 5:37 minutes, the Department did not improve its 2017 response time. Priority 1 calls and phone-initiated calls for services increased by 2% and 2%, respectively, compared to 2016.
CRIME RATE ON AREAS PATROLLED BY THE SHERIFF'S DEPARTMENT. What: Measures Crime rate in areas patrolled by the Sheriff's Department. Why: Committed to keep the citizens of Orange County safe by being proactive in reducing crimes.	In 2016, areas patrolled by the Sheriff's Department had a crime rate of 12 per 1,000 residents, which is lower than the County's average of 23 per 1,000 residents.	Within Sheriff's service areas, we expect the crime rate to be lower than the County average.	Sheriff's patrol overall crime rates slightly decrease from 2015 to 2016. According to the Crime Statistics from the FBI's "Crime in the United States", the Department has achieved its planned target crime rates in Sheriff patrol areas were lower than the crime rates of other cities in the County.

FY 2017-18 Key Project Accomplishments:

- The Sheriff's Department was able to secure \$100 million from the State of California for County jail funding. The first phase project at the James A. Musick Facility received State Public Works Board (SPWB) approval (Project Establishment) in March 2013 and includes 512 new rated beds for the County of Orange Adult Detention System. The department also secured a second conditional award for \$80 million from the State of California for County jail funding in January 2014. This second phase project at the James A. Musick Facility received SPWB approval (Project Establishment) in January 2015 and includes 384 rated beds for rehabilitation, treatment and housing. Both projects have been combined for a single bid and construction package. The design development of both of these projects has been completed and they are in the final construction document phase. The projects are being reviewed by the State Fire Marshal and are scheduled to go to bid from 7/9/18 thru 9/13/18. Notice to proceed to the contractor on 11/12/18 and construction from 11/13/18-11/16/20.
- The Orange County Sheriff's Advisory Council (O.C.S.A.C) was formed in 1979 as a California non-profit 501 (c)(3) corporation for the purpose of supporting local law enforcement. There are nearly 500 business and community leaders who are members of the O.C.S.A.C. The O.C.S.A.C. has raised funds for projects and purchases such as: the Drug Education Program and Project 999 (this fund supports officers who are injured in the line of duty and their families in the event of death in the line of duty). They refurbished Laser Village, a state of the art training complex at the Sheriff's Katella Training Center. Funds to refurbish this facility were in excess of \$100,000 in kind contributions. O.C.S.A.C. is responsible for the building of the Peace Officers' Memorial as well as the ongoing maintenance of the Memorial of \$1,200 per month. In the last year we have purchased nine canines for the department including the accompanying training. We have purchased state of the art training equipment for the canines. In the nearly 40 years since O.C.S.A.C. was founded, nearly \$12 million in funding has been contributed to the Orange County communities.
- The Orange County Crime Lab's (OCCL) OCBULLET 3D imaging database has obtained 350 confirmed case hits, including the advanced 50 bullet-to-bullet hits from 3D correlation. Most hits are from cross-jurisdictional cases involving different police agencies.

- The OCCL continues to be one of the leading laboratories in California and in the United States addressing driving-under-the-influence of drugs (DUID), including marijuana. The OCCL is an active participant with California Office of Traffic Safety, and the National Highway Traffic Safety Administration, and regularly testifies in legislative hearings and is directly involved in both California and national policy planning discussions.
- The DNA Bureau of the OCCL exceeded 10,000 CODIS hits in 2017. Due in part to a high quality and very efficient batching and case management system, OCCL DNA productivity is among the best in the country for major crime analysis.
- The OCCL was one of the few forensic laboratories in California to implement analysis of every sexual assault evidence kit collected in Orange County. In 2018, the OCCL implemented direct collection of all Sexual Assault Evidence Kits from the nurses so analysis on every kit is guaranteed.
- The OCCL is working with the Drug Enforcement Agency and other state and federal organizations on the growing fentanyl drug crisis. As a highly potent alternative to heroin, fentanyl is a critical threat to public safety, and is linked to many deaths throughout the state. The OCCL's Controlled Substances Unit identified many analogs of fentanyl, including many disguised as other drugs, and is actively involved in training law enforcement and other agencies on collection, analysis, and safety regarding fentanyl.
- The Sheriff's Department has implemented a multi-year strategic plan to modernize all of the Information Technology Systems. The new systems will provide improved functionality and a better migration path to future technologies. These systems will improve efficiencies department-wide by consolidating multiple disparate systems into a single integrated system that will provide one source for real time information, crime analytics and statistics.
- The Aviation Support Unit (ASU) recruited key medical personnel and encouraged them to join the Sheriff's Department as reserves and public service responders (PSR's). This allowed ASU to become accredited by the Orange County Emergency Medical Services (OCEMS) as a Basic Life Support (BLS) Air Rescue Provider on April 1, 2015. In April 2016, the ASU personnel to include the medics completed hoist training conducted by Advanced Helicopter + Rescue Techniques. In May 2016, ASU completed its first medical search and rescue mission. ASU continued to develop its program and became accredited as an Advance Life Support (ALS) Air Rescue Program on July 12, 2016. ASU has worked to further develop the medical capability of the Sheriff's Department and on September 12, 2016, the Sheriff's Department received accreditation as an ALS agency.
- In 2015, the Orange County Board of Supervisors passed a resolution to support the National Stepping Up Initiative's Call to Action to reduce the number of people with mental illnesses in our county jails. During Fiscal Year 2016-17, the membership of the Orange County Criminal Justice Coordinating Council (OCCJCC), under the direction of Supervisor Todd Spitzer and Sheriff Sandra Hutchens, committed to developing a global Stepping Up Initiative plan in support of that resolution. A committee of subject matter experts and stakeholders was empaneled and began the task of developing a comprehensive 10 point plan. This process included several subcommittee meetings, data analysis, and process reviews throughout the year, with the ultimate goal of completion by the end of the fiscal year. FY 2017-18 accomplishments include SAMHSA-GAINS technical grant awarded for intensive workshop May, 2018, Crisis Assessment Teams (CAT) are now available 24/7 and include services for children, and the County purchased a 44,500 sq. ft. commercial property on 2.1 acres to be utilized as a co-located behavioral health urgent care and restoration center for adults and juveniles in need of crisis stabilization and outpatient treatment. In addition, OC Jails "All in" pilot program for female inmates started in partnership with the Public Defender's Office, Inmate Services, Probation Department and Correctional Health Services. The program has been highly successful and participants have demonstrated a low recidivism rate.

Organizational Summary



Field Operations & Investigative Services Command - Provides patrol services to all unincorporated areas of the County and to 17 independent entities, including 13 municipalities that partner with the Department for law enforcement services. Manages the following Divisions: Airport Operations, North Operations, Southeast and Southwest Operations, and Homeland Security.

Initiates and investigates public offenses and violations relating to crimes against persons and property, sex crimes, family violence, homicide, computer crimes, checks and fraud, vice and gang enforcement and narcotics offenses, as well as the implementation of specialized services and task forces, including special operations. Conducts investigations into circumstances surrounding deaths falling within the Sheriff-Coroner's jurisdiction. Provides critical Countywide forensic science services in support of the investigation and prosecution of criminal cases.

Provides emergency management and preparedness services to the unincorporated areas of Orange County and supports the efforts of the Orange County Operational Area.

The Reserves Bureau is one of the most innovative law enforcement reserve forces in the nation. Reserve officers provide a wide variety of services in the community, volunteering their time to work alongside career law enforcement personnel.

Professional Services Command - Provides personnel, media relations, and record keeping to support the operation of the Department. Conducts law enforcement training for sworn peace officers, reserve peace officers, and professional staff in all phases of state and federal mandated training and continues law enforcement training courses for Sheriff-Cor-

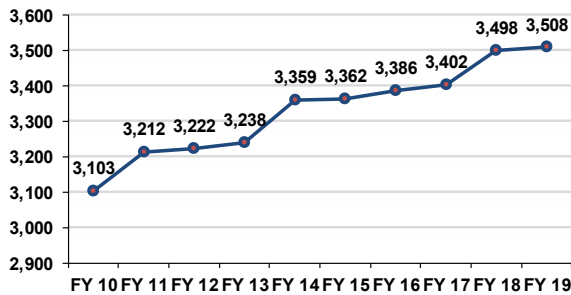
oner personnel and law enforcement agencies throughout Orange County and the State of California. Reviews, enhances, and creates department policies, improves safety through compliance with all mandates, reduces liability, decreases crime through statistical analysis and mapping, assists injured employees in their recovery and return to work and tracks employee performance to increase our commitment to excellence in service to the public.

The Court Operations Division provides bailiffing for all Superior Courts, staffing courthouse holding facilities, Courthouse security, enforcement of warrants of arrest, service and enforcement of civil process, and transportation of mental health conservatees for hearings.

Custody Operations Command - Provides jail functions to hold 65,000 arrestees annually and custodial services to inmates sentenced to serve time in Orange County, including housing, record keeping, recreational activity, food services, commissary and services associated with the secure custody of inmates. Correctional programs offer a variety of life skills and responsibility classes to help inmates re-enter the community as productive, law abiding citizens upon their release from jail.

Administrative Services Command - Provides financial, budget, contract administration for law enforcement services, payroll, building maintenance and construction management, information systems, evidence storage and other business services in support of the Department's law enforcement mission. Provides centralized, coordinated communications systems for all local public safety agencies (law enforcement, fire, paramedic and lifeguard) and general government agencies on a 24-hour basis.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Over the last ten years, staff expansion is primarily due to jail expansion, contract cities, John Wayne Airport, Joint Terrorism Task Force (JTTF), Orange County Intelligence Assessment Center, OC Crime Lab, patrol operations and security services for other agencies.
- FY 2018-19 Budget includes a Technical Augmentation for 2 positions for Law Enforcement Contract, City of Laguna Niguel.
- The FY 2017-18 Budget includes 95 new positions: 4 positions are to address increased service demands in unincorporated areas; 6 for the Orange County Crime Lab Drugged Driving program, DNA Sexual Assault Analysis, and DNA Property Crime Analysis; and 85 positions transferred in from Sheriff-Communications, Budget Control 055. In First Quarter, 7 positions were added, 3 positions to provide expanded law enforcement services in the County's flood control channels, 2 positions transferred from Budget Control 032, Emergency Management Division, 1 position for IT services, and 1 position to reconcile to final city contracts for police services. In Second Quarter, 1 position was added to reconcile with City of Yorba Linda police services contract.
- In FY 2016-17, 6 positions were added to address increased service demands in unincorporated areas and a new Cyber Crime Unit. In the First Quarter, 1 position was added to reconcile to final city contracts for police services.
- In FY 2015-16, 2 positions were added to assist in the development of the Closed Circuit Television (CCTV) upgrade and 1 position was added to support the OC Crime Lab. In First Quarter, 1 position was added to reconcile to final city contracts for police services. In Second Quarter, 9 positions were added, 6 to help eliminate the use of long term extra-help, 4 for the Security Bureau and 1 position was transferred to Budget Control 055, Sheriff-Communication.
- In FY 2014-15, a Technical Augmentation was included to add 2 positions for OC Crime Lab. In First Quarter, 21 positions were added for the Security Bureau, Support Services, OC Crime Lab and the new Saddleback Station for Southeast Patrol Operations.
- In FY 2013-14, First Quarter, 1 position was added for the Law Enforcement Contract, City of Yorba Linda.
- In FY 2012-13, a Technical Augmentation was included to add 16 positions, 17 transferred from Budget Control 047, Sheriff Court Operations offset by 1 position transferred to Budget Control 032, Emergency Management Division for OCalert. In First Quarter, 122 positions were added to handle the increased needs of the department as a result of a new Law Enforcement Contract with the City of Yorba Linda, Deputy Sheriff Training, Central Jails and the OC Crime Lab. One position was transferred to CEO Risk Management.
- In FY 2011-12, a Technical Augmentation was included to add 5 positions transferred from Fund 144, Inmate Welfare Fund to support the Immigration and Customs Enforcement (ICE) contract.
- In FY 2010-11 First Quarter, 1 position was transferred to Budget Control 032 and one to Fund 144. In Second Quarter, 7 positions were transferred from Budget Control 047, Court Operations to support the Immigration and Customs Enforcement (ICE) contract.
- In FY 2009-10, First Quarter, 102 positions were added related to the Contract Partners and in Second Quarter 7 positions were added: 4 positions were transferred from Budget Control 047 and 3 positions added for various grants.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will continue to provide exceptional law enforcement services to the residents of Orange County. The Department will continue to ensure the security, protection and welfare of those incarcerated in our facilities. We have reformed custody operations for the safety of staff and inmates and continually implement changes without reducing the public's safety or services provided.

Changes Included in the Base Budget:

To meet the FY 2018-19 Net County Cost limit the Sheriff's Department submitted a reduce augmentation of \$45.5 million to overtime. In order to maintain current levels of service, the Sheriff Department submitted an augmentation request to restore \$45.5 million of overtime of which the Budget includes \$24.5 million.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for a Coroner Digital Radiography System Amount: \$ 550,000	Carry out the statutory obligation of the Sheriff-Coroner to conduct accurate medico-legal death investigations.	Ensure accurate medico-legal death investigations.	14128
Increase Appropriations, Net County Cost and Transfer To Fund 14Q for Central Jail Electrical Infrastructure Upgrade Amount: \$ 1,500,000	Upgrade the electrical infrastructure to provide maximum safety and surveillance capabilities.	Increase security within Sheriff-Coroner facilities by enhancing safety and surveillance capabilities.	14426
Sheriff-Coroner Replacement Vehicle Requests Amount: \$ 267,303	Replacement of 13 vehicles for a cost of \$267K and the reestablishment of the capital reserve fund for the OC Fleet internal service fund of \$290K.	N/A	14427
Restore Overtime Appropriations and Net County Cost to Maintain Current Level of Service Amount: \$ 24,468,059	Restoration of overtime appropriations to sustain Sheriff's Department operations.	Department's achievement of desired objectives varies by the direct use of overtime in each unit.	14716

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	3,403	3,508	3,508	3,508	0	0.00
Total Revenues	513,270,180	545,326,908	545,326,909	561,930,323	16,603,415	3.04
Total Expenditures/Encumbrances	659,863,243	708,640,686	708,640,685	701,909,384	(6,731,302)	-0.95
Net County Cost	146,593,063	163,313,778	163,313,776	139,979,061	(23,334,717)	-14.29

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner in the Appendix on page A74

Highlights and Key Trends:

- Prop 172 Public Safety Sales Tax Revenue (Prop 172) remains a significant funding source for the Sheriff's Department, but fluctuated with the economy and declined significantly in the past years. Although Prop 172 revenue has experienced growth, it is not significant enough to offset the ongoing operational costs increase in the areas of Salaries & Employee Benefits, Workers' Compensation Insurance, Property & Liability Insurance, fuel, food and other Services & Supplies.
- In response to overall operational cost increases and the decline in State and Federal grants as well as other revenues, the department is focused on reducing the budget without impacting public safety. One of the measures has been to delay in filling vacant positions in order to save costs. In addition, the department reduced/deferred facility maintenance and equipment purchases.
- The Department faces a fluctuating jail population which may impact revenues. The passage of Proposition 47 has reduced the inmate population, however, those same convicts may be re-incarcerated as they miss court dates and fail to pay citations. The AB109 population has also decreased with the passage of Prop 47 due to the reclassification of inmates.

Budget Units Under Department Control:

No.	Agency Name	Field Operations & Investigative Services Command	Professional Services Command	Custody Operations Command	Administrative Services Command	Total
032	Emergency Management Division	3,686,223	0	0	0	3,686,223
047	Sheriff Court Operations	0	0	55,034,971	0	55,034,971
060	Sheriff-Coroner	282,081,980	39,794,562	232,117,099	147,915,743	701,909,384
109	County Automated Fingerprint Identification	0	1,661,024	0	0	1,661,024
118	Regional Narcotics Suppression Program - Department of Justice	7,815,549	0	0	0	7,815,549
125	Regional Narcotics Suppression Program - Department of Treasury	195,942	0	0	0	195,942
126	Regional Narcotics Suppression Program - Other	2,674,182	0	0	0	2,674,182
132	Sheriff Narcotics Program - Department of Justice	355,280	0	0	0	355,280
133	Sheriff Narcotics Program - Other	2,064,159	0	0	0	2,064,159
134	Orange County Jail Fund	0	0	1,144,718	0	1,144,718
139	Sheriff's Narcotics Program - CALMMET - Treasury	1,222,407	0	0	0	1,222,407
13B	Traffic Violator Fund	1,030,052	0	0	0	1,030,052
13P	State Criminal Alien Assistance Program (SCAAP)	0	0	0	371,929	371,929
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	0	0	0	16,693,347	16,693,347
141	Sheriff's Substations Fee Program	1,129,855	0	0	0	1,129,855
142	Sheriff's Court Operations - Special Collections	0	1,200,000	0	0	1,200,000
143	Jail Commissary	0	0	10,641,115	0	10,641,115

Budget Units Under Department Control:

No.	Agency Name	Field Operations & Investigative Services Command	Professional Services Command	Custody Operations Command	Administrative Services Command	Total
144	Inmate Welfare Fund	0	0	14,604,328	0	14,604,328
14D	CAL-ID Operational Costs	0	1,884,518	0	0	1,884,518
14E	CAL-ID System Costs	0	34,188,996	0	0	34,188,996
14G	Sheriff's Supplemental Law Enforcement Services	0	0	0	3,720,318	3,720,318
14Q	Sheriff-Coroner Construction and Facility Development	0	0	0	98,942,395	98,942,395
15L	800 MHz CCCS	0	0	0	13,606,648	13,606,648
Total		302,255,629	78,729,100	313,542,231	281,250,380	975,777,340

032 - EMERGENCY MANAGEMENT DIVISION

Operational Summary

Description:

The Emergency Management Division leads, promotes, facilitates and supports County and Operational Area efforts to mitigate, prepare for, respond to, and recover from disasters. Members of the Emergency Management Division respond to direction provided by the Board of Supervisors, Orange County Emergency Management Council and the Operational Area Executive Board. Duties include direct emergency response, disaster planning, responder training, public education and agency-specific training for fire, flood, earthquake, civil disturbance, tsunami, San Onofre Nuclear Generating Station (SONGS) and terrorism. The Emergency Management Division is responsible to respond and activate the County Emergency Operations Center during times of emergency

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,630,119
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,507,409
Total Final FY 2018-2019:	3,686,223
Percent of County General Fund:	0.11%
Total Employees:	17.00

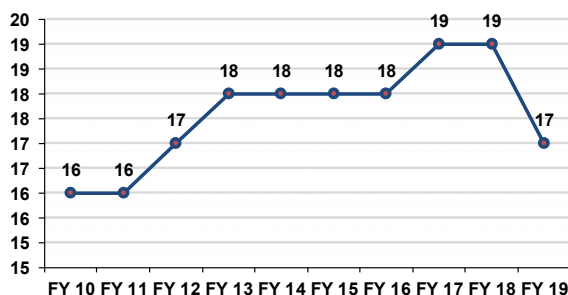
Strategic Goals:

- Maintain the County and Operational Area Emergency Operations Center (EOC) in a constant state of readiness for emergency activation and disaster response, ensuring a cadre of trained responders, capable of managing a large, catastrophic emergency event.
- Update County Emergency Operations Plan and Annexes with corresponding training programs for responders including topics such as: aviation disasters, dam failures, earthquakes, fires, floods, care and shelter, pandemic, terrorism, tsunamis and volunteer management.
- Produce Sheriff's Department specific emergency plans and procedures to ensure business continuity and internal response protocols.
- Conduct specialized training for County and Operational Area Field Level and EOC responders in preparation for planned EOC Exercises and real emergency incidents through the building of Type 3 All Hazards Incident Management Teams.
- Expand the County-wide web based emergency management software with additional components, including resource tracking and mapping. Improve the usability of this system to benefit Orange County and the Cities within the County boundaries.
- Manage the AlertOC emergency notification system and coordinate all other County-wide alert and warning structures in collaboration with Orange County Cities.
- Maintain a plan which provides for an alternate EOC. This includes developing a plan to mobilize people and equipment to an alternate location, as well as researching a longer-term solution to the technical limitations of the existing EOC.
- Lead the revision of the Operational Area Agreement to ensure the Memorandum of Understanding with all local government jurisdictions in the County reflects the processes and procedures in use for emergency preparedness, response and recovery and provides for multi-jurisdictional coordination and collaboration.

FY 2017-18 Key Project Accomplishments:

- The County and Operational Area continue to demonstrate innovation and effectiveness in emergency management, forming a dynamic program capitalizing on continuous improvement in order to provide the best level of service to the whole community including people with disabilities and those with access and/or functional needs.
- Activated the Emergency Operations Center (EOC) for the Canyon II Fire and provided for agency coordination on incidents including a tsunami watch, extreme heat, and extreme cold and also provided for hazard mitigation and community outreach.
- Enhanced the EOC facility including: upgrading the facility layout, reorganizing the use of space, replacing the HVAC system, and implementing additional technology features.
- Updated Annexes to the Orange County and Orange County Operational Area Emergency Operations Plan, including the Debris Management Plan, Disease Outbreak Response Annex, Excessive Temperature Annex, Volunteer and Donations Management Annex, and Threat and Hazard Identification Risk Assessment (THIRA). In addition the San Onofre Nuclear Generating Station Plan was also updated.
- Coordinated a large increase in public information related to the San Onofre Nuclear Generating Station (SONGS), Southern California Edison, and the Nuclear Regulatory Commission. This included numerous public meetings which were held in Orange County, all with high profile and controversial issues.
- Coordinated and managed a multi-agency exercise schedule, which included Tsunami Communication Drill, Alternate EOC Exercise, Recovery Tabletop Exercise and a functional EOC exercise with the scenario of a Complex Coordinated Terrorism Attack.
- Coordinated and contributed to the Operational Area Executive Board, Emergency Management Council and Emergency Management Council Sub-committee on emergency management planning and coordinated all political subdivisions within the Orange County geographical area as required by law.
- Provided support and input to the Orange County Emergency Managers Organization (OCEMO), which represents 115 signatory members of the Orange County Operational Area Agreement and whose mission is to mitigate, prepare for, respond to and recover from the next emergency or catastrophic disaster impacting Orange County.
- Coordinated the Orange County California Citizen Corp Council, including collaboration with program representatives from the Citizen Emergency Response Teams (CERT), Volunteers in Police Services (VIPS), Medical Reserve Corps (MRC), Radio Amateur Civil Emergency Service (RACES), Neighborhood Watch and Fire Corp.
- Supported the Collaborative Organizations Active in Disasters (COAD) group with the creation and implementation of their emergency management plan and training. Continued coordination with the COAD to ensure rapid response protocols are in place for disasters.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During the FY 2017-18 Budget, 2 positions were transferred to Sheriff's Main Operating Budget, Budget Control 060 from the Emergency Management Division.
- During the FY2015-16 Budget, 1 Senior Emergency Management Program Coordinator position was added to take on Department disaster planning.
- During the FY 2012-13 Budget, 1 Administrative Manager I position was added to the Budget in support of the AlertOC program, which was transferred from CEO

to the Emergency Management Division effective July 1, 2012. The addition of this position was offset by deletion of 1 Electrician position from Budget Control 060.

- During the FY 2010-11 First Quarter, 1 Senior Emergency Management Program Coordinator position was added to the Budget, completely funded by the Emergency Management Program Grant. The addition of this position was offset by the deletion of 1 position in Budget Control 060.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Emergency Management Division will continue to provide emergency response, training, mitigation, and preparedness services to the Orange County Operational Area composed of all County governmental agencies, plus all political subdivisions within the geographical boundary of

the County. The County's Emergency Operation Center, located at Loma Ridge, will continue to remain in a constant state of readiness for all emergencies involving earthquakes, tsunamis, nuclear power plant emergencies, sudden and severe energy shortages, civil disturbances, terrorism and acts of war.

Changes Included in the Base Budget:

To meet the FY 2018-19 Net County Cost limit the Emergency Management Division submitted a reduce augmentation of \$137 thousand requiring the deletion of one position. In order to maintain current levels of service, the Emergency Management Division submitted an augmentation request to restore \$137 thousand and one position of which the Budget includes \$137 thousand.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore One Position and Net County Cost to Maintain Current Level of Service Amount: \$ 136,696	Restoration of one position and Net County Cost to sustain current Emergency Management mandated functions of the County.	Meet standard State and Federal requirements for the Sheriff's Department.	13975

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018		Change from FY 2017-2018	
		Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Total Positions	19	17	17	17	0	0.00
Total Revenues	2,083,294	2,125,164	2,003,145	1,860,200	(264,964)	-12.47
Total Expenditures/Encumbrances	3,283,728	3,630,119	3,507,409	3,686,223	56,104	1.55
Net County Cost	1,200,434	1,504,955	1,504,264	1,826,023	321,068	21.33

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Emergency Management Division in the Appendix on page A46

Highlights and Key Trends:

- Emergency Management is increasingly reliant on information systems to produce detailed information during disaster response, such as automated detection for hazardous chemical plumes, rapid damage assessment tools and the ability to produce a common operational picture for all levels of government. Technical support is now required to manage the informational systems used in everyday emergencies. Moving forward, high tech solutions will be required to address catastrophic emergencies.
- Emergency Management leads the County effort to produce the Orange County Hazard Mitigation Plan. This involves emerging science related to climate change and the adaptability of communities to become disaster resilient.
- Emergency Management is leading the effort to improve emergency planning for people with disabilities, and those with access and/or functional needs through a collaborative effort, which includes the building of partnerships with private, non-profit and advocacy groups.
- Emergency Management continues to work on planning, preparing and training for yearly emergency exercises, including those related to terrorism response, earthquakes, flooding, and the San Onofre Nuclear Generating Station spent fuel pools.
- Emergency Management continues to improve current Emergency Plans (County and Operational Area Emergency Operations Plan, Hazard Mitigation Plan, San Onofre Nuclear Generating Station (SONGS)) and Annexes (Terrorism, Aviation Disaster, Mass Evacuation, Recovery) and develop new Annexes (Volunteer and Donations Management).
- Emergency Management continues to lead the County/Operational Area effort on terrorism emergency planning.
- Emergency Management is responsible for maintaining the County/Operational Area Emergency Operations Center in a constant state of readiness (per County Board Ordinance) for activation and exercises.
- Emergency Management continues to receive a high number of requests for public education and preparedness expositions, which fall into an unfunded area. There is no staff dedicated to working with the unincorporated County area residents and community groups. This is an area in which requests will continue to increase as incidents and emergency situations increase.

047 - SHERIFF COURT OPERATIONS

Operational Summary

Description:

In keeping with the Mission and Core Values of the Orange County Sheriff's Department, the Court Operations Division is committed to protect and serve the judiciary and the public with integrity and professionalism by ensuring a safe environment in the Superior Court of Orange County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	65,017,970
Total FY 2017-2018 Actual Expenditure + Encumbrance:	64,727,565
Total Final FY 2018-2019:	55,034,971
Percent of County General Fund:	1.59%
Total Employees:	384.00

Strategic Goals:

- All orders of the Court and civil processes shall be served and enforced with a pledge to providing those services in the most vigilant, efficient and courteous manner.

FY 2017-18 Key Project Accomplishments:

- Court Security Services: The Sheriff and Orange County Superior Court principals continue to meet regularly to converse Court Security Services from an operational and fiscal perspective and to anticipate financial impacts of Federal and State legislation and budget policies. The staffing plan negotiated in FY 2011-12 had been modified in FY 2015-16 with the addition of court security positions. Sheriff Court Operations and Financial managers closely monitor Security costs and have exigency plans in place to modify staffing and reduce costs if the State should change its committed allocation for Court Security Services. The Court Operations Division Commander meets quarterly with her peers around the state to discuss operational and budget trends and to ensure that Orange County is maximizing our resources in providing services to the court.
- Civil Process Services: The backlog of civil process cases has been effectively eliminated through the restoration of previously deleted Civil Process Technician positions and the cautious use of extra help personnel. In the year 2017, one extra help position has been eliminated leaving one position to oversee the remainder of the backlog to be completed before the year end.
- The Civil Process Office Services Bureau has been reorganized to increase efficiencies. An Administrative Manager I oversees the operations in Santa Ana and Newport Beach. An Accountant/Auditor II manages the collection of county fees and streamlines civil fund reconciliation.

Organizational Summary

Sheriff Court Operations - Sheriff Court Operations: Custody Operations Command - Court Operations Division: One of the primary responsibilities of the Department is security of the Courts. Courtroom security is achieved by Deputies and Sheriff's Special Officers (SSOs) assigned as bailiffs for the courtrooms. Bailiffs maintain and preserve order in

courtrooms, ensure proper decorum by remaining ready to meet and control unusual situations, and act to protect judges, witnesses, defendants, other members of the courtroom staff and the public. Additionally, bailiffs sequester juries during deliberations, provide information to Court clientele, schedule arrival and departure of prisoners, maintain custody of prisoners who have matters scheduled in their courtrooms, patrol courthouse hallways, and operate air-

port-style screening for the purpose of weapons interdiction. In 2017, 5.9 million people passed through weapons screening stations on visiting Orange County Courthouses. Costs for all court security activities are reimbursed by Trial Court Funding.

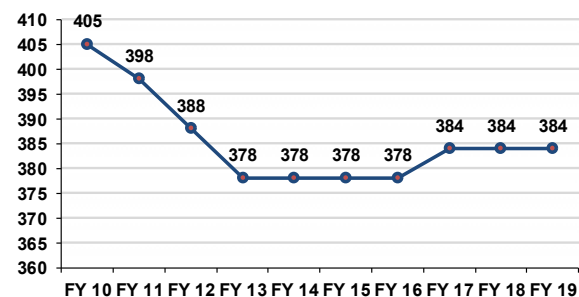
Detention: In addition to limited bailiff assignments, Deputies are assigned to transport and guard prisoners while at Court. Their duties include operation of court holding cells, booking defendants ordered into custody from the courtrooms, and standing guard while high-risk trials are in progress. In calendar year 2017, 62,879 adult prisoners were processed in the Orange County Courts. In that same period, 6,161 juvenile offenders were safeguarded at the Lamoreaux Justice Center (LJC) during court appearances. Temporary holding functions, unlike 24-hour jail functions, are allowable costs under Rule 810 and are also reimbursed through Trial Court Funding. Special Officers in Court Security transport conservatees to and from locked-down mental health facilities and Central Justice Center (CJC). In 2017, 1,039 conservatees were transported over 31,297 miles to ensure their safe attendance at court hearings.

Civil Process Services: This Unit is comprised of Deputy Sheriff IIs, Sheriff's Technicians and professional staff, all committed to case management/processing and field enforcement of Civil Process. These employees serve and enforce the subpoenas, orders, notices, summonses and other processes of the Court. Civil fields Deputies seize property under Court order, sell property seized to satisfy judgments and enforce orders to evict tenants. The Unit has made great strides in reorganizing and streamlining this activity in ways that will ultimately improve services and enhance revenue collections. All of these complementary goals provide a platform upon which an integrated network of user-friendly data gathering services may be expanded and connected with the Superior Court's system to track a case from start to finish. In calendar year 2017, 43,083 individual processes (including temporary restraining orders) were processed and/or served and generated \$1.08 million in County fee revenue.

Administration: Sheriff Court Operations Administration includes three Lieutenants who have oversight responsibility for Justice Center Court Security, Civil Process Services and general administration of the Division.

Executive Management: This activity includes a Captain for Sheriff Court Operations and the Captain's Secretary.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During the FY 2015-16 Budget Process, a total of 6 positions were added for court security.
- In FY 2012-13, two Technical Augmentations were submitted to transfer 17 positions to Budget Control 060 for SWAT services offset by the addition of 7 position for Court Security.
- In FY 2010-11, a Reduce Augmentation was submitted to delete 3 positions in order to meet the Net County Cost limit. In Second Quarter 3 positions were deleted and 7 were transferred to Budget Control 060 for the U.S Immigration and Customs Enforcement (ICE) program.
- In FY 2009-10, Second Quarter 4 positions were transferred to Budget Control 060.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	384	384	384	384	0	0.00
Total Revenues	58,830,935	60,631,108	53,402,298	50,648,109	(9,982,999)	-16.47
Total Expenditures/Encumbrances	63,169,145	65,017,970	64,727,565	55,034,971	(9,982,999)	-15.35
Net County Cost	4,338,210	4,386,862	11,325,267	4,386,862	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Court Operations in the Appendix on page A59

109 - COUNTY AUTOMATED FINGERPRINT IDENTIFICATION

Operational Summary

Description:

The State Department of Justice maintains an automated system, known as the California Identification (CAL-ID) System, for retaining and identifying fingerprints. CAL-ID is a computer system which stores fingerprint information and provides a remarkably high-speed comparison to crime scene prints or prisoners' prints. This budget funds the Sheriff Department's costs for operating the system in Orange County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,542,598
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,432,964
Total Final FY 2018-2019:	1,661,024
Percent of County General Fund:	N/A
Total Employees:	14.00

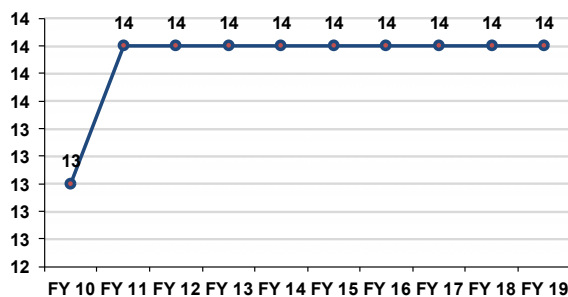
Strategic Goals:

- Install new live scan devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.
- Prepare the Automated Biometric Identification System with programming upgrades in preparation for a Face Recognition program.
- Complete staffing classification study.

FY 2017-18 Key Project Accomplishments:

- Filled critical staffing vacancies.
- Completed competitive procurement and award for Livescan/Biometric Capture Station project.
- Completed several Mobile Identification product evaluations and developed Scope of Work for competitive procurement.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing has remained consistent at 14 positions since FY 2010-11.

Budget Summary

Changes Included in the Base Budget:

The County Automated Fingerprint Identification Fund is a self-balancing budget with restrictive revenue from Court Fines. The Budget for Fiscal Year 2018-19 includes \$1.5 million transfer in from Fund 14D to fund operational costs in Fund 109 when revenue is insufficient to offset the expenditures for that year.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	14	14	14	14	0	0.00
Beginning Fund Balance - Unassigned	0	(50,856)	(50,856)	0	50,856	-100.00
Total Revenues	1,164,908	1,593,453	1,518,347	1,660,824	67,371	4.22
Total Expenditures/Encumbrances	1,232,490	1,542,598	1,432,964	1,661,024	118,426	7.67
Prior Year Encumbrance Cancellations	77	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(16,650)	(1)	34,527	(200)	(199)	19,900.00
Ending Fund Balance - Unassigned	(50,856)	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Automated Fingerprint Identification in the Appendix on page A98

Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palmprint identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include mandatory examiner certification and laboratory accreditation.

118 - REGIONAL NARCOTICS SUPPRESSION PROGRAM - DEPARTMENT OF JUSTICE

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Department of Justice (DOJ) is one of three revenue generating funds established to support the mission of RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff's Department, cities within the County, and Federal Agencies. The program is administered by the Sheriff's Department under the direction of the Sheriff's Department Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The mission of this Program is to identify, disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus for their Organization. RNSP directs drug enforcement efforts throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the U.S. Department of Justice.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	10,475,947
Total FY 2017-2018 Actual Expenditure + Encumbrance:	5,071,217
Total Final FY 2018-2019:	7,815,549
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization.
- Continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2017-18 Key Project Accomplishments:

- During the 2017 calendar year, the RNSP effectively utilized each funding source (Fund 118-RNSP DOJ, Fund 125-RNSP Treasury, Fund 126-RNSP Other) to negatively impact 18 major drug trafficking or money laundering organizations resulting in the arrest of 83 narcotics trafficker/money launderers and the seizure of approximately 724 Kg of cocaine, 366 lbs. of methamphetamine/ICE, 93 lbs. of heroin, 489 lbs. of marijuana, 250 marijuana plants and 24 guns. In addition, RNSP seized approximately \$8.4 million in U.S. currency and \$10 thousand in seized vehicles/property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility. Additionally, RNSP continued to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfill its own goals with large scale narcotic trafficking investigations.

Budget Summary

Changes Included in the Base Budget:

The RNSP-DOJ fund is a self-balancing fund with restricted revenue from the U.S. Department of Justice. This budget, in conjunction with the budgets established for Funds 125 - RNSP Department of Treasury and Fund 126 - RNSP Other, is intended to support the RNSP's operational expenses, and to reimburse overtime costs worked by participating agencies.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	9,848,822	278,288	8,021,656	0	(278,288)	-100.00
Total Expenditures/Encumbrances	5,403,076	10,475,947	5,071,217	7,815,549	(2,660,398)	-25.39
Prior Year Encumbrance Cancellations	43,602	0	107	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	4,489,349	(10,197,659)	2,950,547	(7,815,549)	2,382,110	-23.36
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Department of Justice in the Appendix on page A103

Highlights and Key Trends:

- The RNSP continues to maintain a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these Organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles HIDTA, provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.

- Mexican drug trafficking organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States, which has a direct impact on the domestic market. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. In addition to utilizing a multi-vehicle transport approach for couriers, making it difficult for surveillance teams to target a specific vehicle, RNSP is also experiencing an increased sophistication as cartels shift to Bitcoin as a means to transfer narcotic proceeds, and smart phone applications like Whatsapp to communicate, as technology currently available to RSNP is unable to intercept these communications during a Title III Wire Intercept.
- RNSP continued to experience a significant increase in cocaine seizures in 2017, as cocaine, along with heroin tend to be the drug of choice for the added Fentanyl and Carfentanil enhancement. The US Drug Enforcement Administration (DEA) continues to issue nationwide warnings to law enforcement as Fentanyl can be absorbed through the skin and accidental inhalation of airborne powder can occur, which can be lethal depending on the level of exposure.

125 - REGIONAL NARCOTICS SUPPRESSION PROGRAM - DEPARTMENT OF TREASURY

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Department of Treasury is one of three revenue generating funds established to support the primary mission of RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff's Department, cities within the County, and Federal Agencies. RNSP is administered by the Sheriff's Department under the direction of the Department Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The mission of this Program is to identify, disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus for their Organization. RNSP directs drug enforcement effort throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the U.S. Department of Treasury.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	307,843
Total FY 2017-2018 Actual Expenditure + Encumbrance:	16,474
Total Final FY 2018-2019:	195,942
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization.
- Continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2017-18 Key Project Accomplishments:

- During the 2017 calendar year, the RNSP effectively utilized each funding source (Fund 118-RNSP DOJ, Fund 125-RNSP Treasury, Fund 126-RNSP Other) to negatively impact 18 major drug trafficking or money laundering organizations resulting in the arrest of 83 narcotics trafficker/money launderers and the seizure of approximately 724 Kg of cocaine, 366 lbs. of methamphetamine/ICE, 93 lbs. of heroin, 489 lbs. of marijuana, 250 marijuana plants and 24 guns. In addition, RNSP seized approximately \$8.4 million in U.S. currency and \$10 thousand in seized vehicles/property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility. Additionally, RNSP continued to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfill its own goals with large scale narcotic trafficking investigations.

Budget Summary

Changes Included in the Base Budget:

The RNSP- Department of Treasury fund is a self-balancing fund with restricted revenue from the U.S. Department of Treasury. This budget, in conjunction with the budgets established for Funds 118 - RNSP U.S. Department of Justice and Fund 126 - RNSP Other, is intended to support the RNSP's operational expenses, and to reimburse overtime costs worked by participating agencies.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	149,548	93,594	94,715	3,500	(90,094)	-96.26
Total Expenditures/Encumbrances	248,386	307,843	16,474	195,942	(111,901)	-36.35
Prior Year Encumbrance Cancellations	723	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(98,116)	(214,249)	78,241	(192,442)	21,807	-10.18
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Department of Treasury in the Appendix on page A110

Highlights and Key Trends:

- The RNSP continues to maintain a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these Organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles HIDTA, provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.

- Mexican drug trafficking organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States, which has a direct impact on the domestic market. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. In addition to utilizing a multi-vehicle transport approach for couriers, making it difficult for surveillance teams to target a specific vehicle, RNSP is also experiencing an increased sophistication as cartels shift to Bitcoin as a means to transfer narcotic proceeds, and smart phone applications like Whatsapp to communicate, as technology currently available to RSNP is unable to intercept these communications during a Title III Wire Intercept.
- RNSP continued to experience a significant increase in cocaine seizures in 2017, as cocaine, along with heroin tend to be the drug of choice for the added Fentanyl and Carfentanil enhancement. The US Drug Enforcement Administration (DEA) continues to issue nationwide warnings to law enforcement as Fentanyl can be absorbed through the skin and accidental inhalation of airborne powder can occur, which can be lethal depending on the level of exposure.

126 - REGIONAL NARCOTICS SUPPRESSION PROGRAM - OTHER

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Other is one of three revenue generating funds established to support the mission of the RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff's Department, cities within the County, and Federal Agencies. RNSP is administered by the Sheriff's Department under the direction of the Department's Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The mission of this Program is to identify, disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus for their Organization. RNSP promotes a directed drug enforcement effort throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the State of California, federal grant programs and other miscellaneous revenues.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,544,823
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,050,760
Total Final FY 2018-2019:	2,674,182
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization.
- Continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2017-18 Key Project Accomplishments:

- During the 2017 calendar year, the RNSP effectively utilized each funding source (Fund 118-RNSP DOJ, Fund 125-RNSP Treasury, Fund 126-RNSP Other) to negatively impact 18 major drug trafficking or money laundering organizations resulting in the arrest of 83 narcotics trafficker/money launderers and the seizure of approximately 724 Kg of cocaine, 366 lbs. of methamphetamine/ICE, 93 lbs. of heroin, 489 lbs. of marijuana, 250 marijuana plants and 24 guns. In addition, RNSP seized approximately \$8.4 million in U.S. currency and \$10 thousand in seized vehicles/property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility. Additionally, RNSP continued to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfill its own goals with large scale narcotic trafficking investigations.

Budget Summary

Changes Included in the Base Budget:

The RNSP Other fund is a self-balancing fund with restricted revenue from State Asset Forfeiture and grant funding. This budget, in conjunction with the budgets established for Funds 125 - RNSP Department of Treasury and Fund 118 - RNSP U.S. Department of Justice is intended to support the RNSP's operational expenses, and to reimburse overtime costs worked by participating agencies.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,273,998	1,227,427	1,200,780	1,180,210	(47,217)	-3.84
Total Expenditures/Encumbrances	1,095,352	2,544,823	1,050,760	2,674,182	129,359	5.08
Prior Year Encumbrance Cancellations	17,750	0	1,307	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	196,395	(1,317,396)	151,327	(1,493,972)	(176,576)	13.40
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Other in the Appendix on page A111

Highlights and Key Trends:

- The RNSP continues to maintain a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these Organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles HIDTA, provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.

- Mexican drug trafficking organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States, which has a direct impact on the domestic market. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. In addition to utilizing a multi-vehicle transport approach for couriers, making it difficult for surveillance teams to target a specific vehicle, RNSP is also experiencing an increased sophistication as cartels shift to Bitcoin as a means to transfer narcotic proceeds, and smart phone applications like Whatsapp to communicate, as technology currently available to RSNP is unable to intercept these communications during a Title III Wire Intercept.
- RNSP continued to experience a significant increase in cocaine seizures in 2017, as cocaine, along with heroin tend to be the drug of choice for the added Fentanyl and Carfentanil enhancement. The US Drug Enforcement Administration (DEA) continues to issue nationwide warnings to law enforcement as Fentanyl can be absorbed through the skin and accidental inhalation of airborne powder can occur, which can be lethal depending on the level of exposure.

132 - SHERIFF NARCOTICS PROGRAM - DEPARTMENT OF JUSTICE

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - Department of Justice (DOJ) is to record costs and revenue related to narcotics law enforcement activities and is one of three funds established for this purpose. This fund includes the Sheriff's proportional share of revenue from the U.S. DOJ narcotics forfeitures received by the Regional Narcotics Suppression Program (RNSP) and through the efforts of the Special Enforcement Bureau and the Department's Narcotics Detail.

The goal of the Sheriff's Narcotics Program is to investigate and prosecute narcotics violators on a proactive level. The Program is divided into two details: The North Narcotics/ Parcel and Airport Interdiction Team and South Narcotics. Both the North and South Narcotics Details focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The Parcel and

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,128,301
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,824,187
Total Final FY 2018-2019:	355,280
Percent of County General Fund:	N/A
Total Employees:	0.00

Airport Interdiction Team concentrates their efforts on intercepting narcotics entering the County through the United States Postal Service and through John Wayne Airport. The South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, Yorba Linda and John Wayne Airport. In addition, personnel participating in the RNSP investigate individuals who engage in high-level narcotics trafficking and money laundering enterprises.

Strategic Goals:

- Continue a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities focusing primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures.

FY 2017-18 Key Project Accomplishments:

- During calendar year 2017, the SNP continued a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The SNP focused primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures. During the year, the SNP was involved in numerous narcotics-related investigations. The SNP saw substantial increases in methamphetamine, cocaine, heroin, marijuana and fentanyl. As a result, the SNP served 119 search warrants, made 185 felony drug arrests and seized 449 pounds of methamphetamine, 36 pounds of cocaine, 40 pounds of heroin, 277 pounds of marijuana, 55 firearms and \$656,545 in U.S. currency.

Budget Summary

Changes Included in the Base Budget:

The SNP-DOJ fund is a self-balancing fund with restricted revenue from the U.S. Department of Justice. This budget is intended to fund services and supplies, overtime, equipment and lease costs for part of the Brad Gates Forensic Science Building.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,545,381	1,606,646	1,847,802	0	(1,606,646)	-100.00
Total Expenditures/Encumbrances	2,723,599	3,128,301	1,824,187	355,280	(2,773,021)	-88.64
Prior Year Encumbrance Cancellations	29,201	0	12,368	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(149,017)	(1,521,655)	35,984	(355,280)	1,166,375	-76.65
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Department of Justice in the Appendix on page A123

Highlights and Key Trends:

- The SNP seized a large amount of methamphetamine in 2017. The price of methamphetamine continues to drop to new low. The low price indicates there is an ample supply and the cost of methamphetamine has dropped below the cost of some low-grades marijuana.
- Synthetic drugs are an emerging trend with several overdoses occurring in the Sheriff's jurisdiction. In the past, synthetic drugs such as "spice" (synthetic marijuana) and "bath salts" were the hot topic. Recently, MDMA replaced Ecstasy (MDMA is ecstasy without the binder and sold in powder or rock form instead of pill form). And the SNP has seen juveniles and young adults using synthetic LSD, commonly referred to as "25b". The 25b is purchased over the internet, through countries such as London and Canada. When the United States government declares such drugs illegal, and places them on the banned list, the drug manufacturers just alter the drug's compound or molecular structure, making a slightly altered and legal version of the newly banned substance.
- Proposition 47 continues to make enforcement difficult. Proposition 47, makes most drug possession cases a misdemeanor; the SNP has seen a sharp decrease in calls for assistance from patrol deputies regarding arrestees who will cooperate with law enforcement in exchange for consideration in their new drug cases. The arrestees know they will be cited and released, instead of being booked in the county jail. Therefore, the SNP has been unable to complete as many controlled buys as in the past.
- Heroin use among young adults remains high, and large amounts of heroin continue to be seized. SNP heroin seizures surged to a record high in 2017. Through calls intercepted during court authorized wiretap investigations, the SNP has learned that Mexico is increasing its heroin production. According to intelligence gathered during these intercepted calls, marijuana fields in Mexico are being converted to poppy fields.

- The SNP continues to encounter mid-level drug dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult.
- The SNP continues to see that narcotics traffickers are more aware that law enforcement officers are using GPS trackers to monitor their vehicle's movements. It is common for members of the SNP to observe narcotics traffickers check the undercarriage of their vehicles for GPS trackers that may have been installed by members of law enforcement. Additionally, the SNP has discovered GPS trackers placed on load vehicles have the ability to not only track the vehicle's movement, but can also monitor audio of the interior of a load vehicle. The amount of firearms possessed by drug dealers and narcotics traffickers remains high, and is a serious concern to the safety of law enforcement personnel. In 2017, the SNP seized 55 firearms. The steady seizure of firearms is not known, but the SNP believes that the investigation into and the targeting of more mid-level narcotics traffickers may be the reason.
- In the airport interdiction realm, smugglers of narcotics proceeds are carrying smaller amounts of cash in order to avoid detection. Drug trafficking organizations are using more than one person on the same flight to smuggle narcotics proceeds, by either splitting the cash into multiple bags or by using a lay-off person to distract law enforcement from the actual smuggler. Also, drug trafficking organizations are using commercial airlines and parcel carriers, such as United States Postal Service, United Parcel Service, FedEx and independent freight carriers to transport large amounts of currency and narcotics.
- In the parcel interdiction arena, drug trafficking organizations continue to utilize parcels to send narcotics to states east of California and narcotics proceeds are sent from states in the east to California. Many parcels are gift wrapped and currency is often concealed with other items, such as electronics, clothing, magazines and carbon paper. The trafficking organizations are using vacuum sealed bags, distracting odors and gluing the seams of the parcels to avoid detection.
- The continued partnerships with the United States Postal Service, the United Parcel Service, the Department of Homeland Security, the Federal Bureau of Investigation, the Drug Enforcement Agency, and the Santa Ana Police Department, has been successful in the interdiction of narcotics and narcotics proceeds through parcel, freight and mass transit carriers. The SNP has significantly increased narcotic and narcotic currency seizures at the John Wayne Airport and United States Postal Service through increased enforcement efforts.

133 - SHERIFF NARCOTICS PROGRAM - OTHER

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - Other is to record costs and revenue related to narcotics law enforcement activities and is one of three funds established for this purpose. This fund includes the Sheriff's proportional share of revenue from the State of California narcotics forfeitures through the efforts of the Special Enforcement Bureau and the Department's Narcotics Detail, other grant programs and miscellaneous revenues.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,121,687
Total FY 2017-2018 Actual Expenditure + Encumbrance:	189,574
Total Final FY 2018-2019:	2,064,159
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The goal of the SNP is to investigate and prosecute narcotics violators on a proactive level. The Program is divided into two details: The North Narcotics/Parcel and Airport Interdiction Team and South Narcotics. Both the North and South Narcotics Details focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The Parcel and Airport Interdiction Team concentrate their efforts on intercepting narcotics entering the County through the United States Postal Service and John Wayne Airport. The South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, Yorba Linda and John Wayne Airport. In addition, personnel participating in the Regional Narcotics Suppression Program (RNSP) investigate individuals who engage in high-level narcotics trafficking and money laundering enterprises.

FY 2017-18 Key Project Accomplishments:

- During calendar year 2017, the SNP continued a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The SNP focused primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures. During the year, the SNP was involved in numerous narcotics-related investigations. The SNP saw substantial increases in methamphetamine, cocaine, heroin, marijuana and fentanyl. As a result, the SNP served 119 search warrants, made 185 felony drug arrests and seized 449 pounds of methamphetamine, 36 pounds of cocaine, 40 pounds of heroin, 277 pounds of marijuana, 55 firearms and \$656,545 in U.S. currency.

Budget Summary

Changes Included in the Base Budget:

The SNP-Other fund is a self-balancing budget with restricted revenue from the State of California, other grant programs and miscellaneous revenues. This budget is intended to fund services and supplies and equipment related to narcotics law enforcement activities.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	857,457	575,491	766,163	25,000	(550,491)	-95.65
Total Expenditures/Encumbrances	48,532	2,121,687	189,574	2,064,159	(57,528)	-2.71
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	808,925	(1,546,196)	576,589	(2,039,159)	(492,963)	31.88
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Other in the Appendix on page A124

Highlights and Key Trends:

- The SNP seized a record amount of methamphetamine in 2017. The price of methamphetamine continues to drop to new low. The low price indicates there is an ample supply and the cost of methamphetamine has dropped below the cost of some low-grades marijuana.
- Synthetic drugs are an emerging trend with several overdoses occurring in the Sheriff's jurisdiction. In the past, synthetic drugs such as "spice" (synthetic marijuana) and "bath salts" were the hot topic. Recently, MDMA replaced Ecstasy (MDMA is ecstasy without the binder and sold in powder or rock form instead of pill form). And the SNP has seen juveniles and young adults using synthetic LSD, commonly referred to as "25b". The 25b is purchased over the internet, through countries such as London and Canada. When the United States government declares such drugs illegal, and places them on the banned list, the drug manufacturers just alters the drug's compound or molecular structure, making a slightly altered and legal version of the newly banned substance.
- Proposition 47 continues to make enforcement difficult. Proposition 47, makes most drug possession cases a misdemeanor; the SNP has seen a sharp decrease in calls for assistance from patrol deputies regarding arrestees who will cooperate with law enforcement in exchange for consideration in their new drug cases. The arrestees know they will be cited and released, instead of being booked in the county jail. Therefore, the SNP has been unable to complete as many controlled buys as in the past.
- Heroin use among young adults remains high, and large amounts of heroin continue to be seized. SNP heroin seizures surged to a record high in 2017. Through calls intercepted during court authorized wiretap investigations, the SNP has learned that Mexico is increasing its heroin production. According to intelligence gathered during these intercepted calls, marijuana fields in Mexico are being converted to poppy fields.
- The SNP continues to encounter mid-level drug dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult.
- The SNP continues to see that narcotics traffickers are more aware that law enforcement officers are using GPS trackers to monitor their vehicle's movements. It is common for members of the SNP to observe narcotics traffickers check the undercarriage of their vehicles for GPS trackers that may have been installed by members of law enforcement. Additionally, the SNP has discovered GPS trackers placed on load vehicles have the ability to not only track the vehicle's movement, but can also monitor audio of the interior of a load vehicle.

- The amount of firearms possessed by drug dealers and narcotics traffickers remains high, and is a serious concern to the safety of law enforcement personnel. In 2017, the SNP seized 55 firearms. The steady seizure of firearms is not known, but the SNP believes that the investigation into and the targeting of more mid-level narcotics traffickers may be the reason.
- In the airport interdiction realm, smugglers of narcotics proceeds are carrying smaller amounts of cash in order to avoid detection. Drug trafficking organizations are using more than one person on the same flight to smuggle narcotics proceeds, by either splitting the cash into multiple bags or by using a lay-off person to distract law enforcement from the actual smuggler. Also, drug trafficking organizations are using commercial airlines and parcel carriers, such as United States Postal Service, United Parcel Service, FedEx and independent freight carriers to transport large amounts of currency and narcotics.
- In the parcel interdiction arena, drug trafficking organizations continue to utilize parcels to send narcotics to states east of California and narcotics proceeds are sent from states in the east to California. Many parcels are gift wrapped and currency is often concealed with other items, such as electronics, clothing, magazines and carbon paper. The trafficking organizations are using vacuum sealed bags, distracting odors and gluing the seams of the parcels to avoid detection.
- The continued partnerships with the United States Postal Service, the United Parcel Service, the Department of Homeland Security, the Federal Bureau of Investigation, the Drug Enforcement Agency, and the Santa Ana Police Department, has been successful in the interdiction of narcotics and narcotics proceeds through parcel, freight and mass transit carriers. The SNP has significantly increased narcotic and narcotic currency seizures at the John Wayne Airport and United States Postal Service through increased enforcement efforts.

134 - ORANGE COUNTY JAIL FUND

Operational Summary

Description:

The primary revenue source for this fund is penalty assessments from the Superior Courts. The revenue is used to fund a portion of the operating costs of the Orange County Jails.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,443,167
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,250,944
Total Final FY 2018-2019:	1,144,718
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The Orange County Jail Fund is a self-balancing fund with restricted revenue. This budget is intended to assist in jail operational costs. Annually, it reimburses Sheriff-Coroner to partially offset positions added in 1989 for expansion of the Theo Lacy Branch Jail and, when additional funds are available, it reimburses one-time jail expenditures. The FY 2018-19 Budget includes a transfer out of \$250,000 to Sheriff-Coroner and a transfer out of \$500,000 to Sheriff-Coroner Construction & Facility Development to purchase body scanners.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	319,520	342,000	255,837	280,000	(62,000)	-18.12
Total Requirements	501,189	1,443,167	1,250,944	1,144,718	(298,449)	-20.68
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(181,670)	(1,101,167)	(995,107)	(864,718)	236,449	-21.47
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Orange County Jail Fund in the Appendix on page A125

139 - SHERIFF'S NARCOTICS PROGRAM - CALMMET - TREASURY

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - California Multi-Jurisdictional Methamphetamine Team (CALMMET) - Treasury, is to enable the SNP to maintain a Highway Interdiction Team (HIT). HIT consists of one Deputy Sheriff, one Reserve Deputy and one narcotic K-9 and conducts surveillance and follow-up on intelligence and viable leads to arrest methamphetamine traffickers. By targeting methamphetamine traffickers, manufacturers and distributors, HIT will reduce the trafficking and availability of methamphetamine and precursors, thus reducing the manufacturing, distribution and availability of methamphetamine to the community as well as the youth that are exposed to methamphetamine within the County of Orange.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,861,958
Total FY 2017-2018 Actual Expenditure + Encumbrance:	520,015
Total Final FY 2018-2019:	1,222,407
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The goal of the HIT is to target methamphetamine traffickers who produce or sell significant quantities of methamphetamine utilizing Orange County highways to transport significant amounts of methamphetamine and the proceeds of methamphetamine sales. HIT will arrest and incarcerate those responsible and use State and or Federal law to identify and seize assets related to the manufacturing and distribution of methamphetamine.

FY 2017-18 Key Project Accomplishments:

- During calendar year 2017, the SNP continued a high level of investigations and enforcement regarding narcotics trafficking in Orange County communities. The HIT focused primarily on street-level and mid-level narcotics dealers, domestic highway interdictions, and narcotics proceeds seizures. During the year, the HIT was involved in numerous narcotics-related investigations. As a result, the HIT seized 570 pounds of methamphetamine, 10 pounds of fentanyl, 446 pounds of cocaine, 30 pounds of heroin, 25 pounds of marijuana, and \$311,380 in drug proceeds.

Budget Summary

Changes Included in the Base Budget:

The SNP-CALMMET Treasury fund is a self-balancing budget with restricted revenue. This budget is intended to fund services and supplies and equipment related to Department of Treasury activities.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,135,195	9,000	68,976	20,000	11,000	122.22
Total Expenditures/Encumbrances	109,014	1,861,958	520,015	1,222,407	(639,551)	-34.34
Prior Year Encumbrance Cancellations	38,885	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,065,067	(1,852,958)	(451,039)	(1,202,407)	650,551	-35.11
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Narcotics Program - CALMMET - Treasury in the Appendix on page A129

Highlights and Key Trends:

■ The HIT continues to see a rise in drug trafficking organizations equipping their narcotics load vehicles with hard-wired and "slap-on" global positioning satellite tracking systems. The seized trackers were operational when discovered by the HIT and some of the tracking devices were equipped with microphones, which enable the drug trafficking organizations to listen to the load vehicle driver's cell phone conversations and/or any other conversation between the load driver and other individuals within close proximity to the load vehicle. The utilization of these tracking devices has had a major negative impact on the HIT's ability to attempt controlled deliveries if the load driver agrees to cooperate with law enforcement.

■ The HIT has seen an increase in the number of load vehicles utilizing the gasoline tank as a hidden compartment for the transportation of narcotics from Mexico into the United States. In addition, the HIT has seen an increase in the number of load vehicles occupied by more than a single driver. Traffickers are using more sophisticated electronic compartments as well as basic voids in spare tires.

13B - TRAFFIC VIOLATOR FUND

Operational Summary

Description:

The Traffic Violator Fund was established to collect fees related to the Traffic Violator Apprehension (TVA) Program in the Sheriff's contract cities and unincorporated County areas. The Program is intended to reduce vehicle accidents caused by drivers under the influence, unlicensed drivers and drivers whose licenses are suspended. The accidents are reduced, in part, by impounding their vehicles. The Program also provides for public education regarding the requirements of the Vehicle Code and related safety issues regarding driving under the influence, driver licensing, vehicle registration, vehicle operation and vehicle parking.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,140,925
Total FY 2017-2018 Actual Expenditure + Encumbrance:	212,624
Total Final FY 2018-2019:	1,030,052
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to reduce the overall collision rate each year in Sheriff's contract cities and County unincorporated areas.

FY 2017-18 Key Project Accomplishments:

- Since the implementation in July 2000, the Traffic Violator Apprehension (TVA) and Fee Recovery Program has enhanced traffic enforcement and education efforts within the Sheriff's contract cities. In comparison to FY 2015-16, there was a 6.06% reduction in traffic collisions in Sheriff's contract cities in FY 2016-17.

Budget Summary

Changes Included in the Base Budget:

The Traffic Violator Fund is a self-balancing fund with restricted revenue. This budget is intended to fund/reimburse personnel costs and services and supplies associated with the program. Based on funds available, FY 2018-19 Budget includes Transfers Out of \$285,000 to Budget Control 060 for reimbursement of 2.10 positions.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	198,060	256,120	197,599	256,120	0	0.00
Total Requirements	218,032	1,140,925	212,624	1,030,052	(110,873)	-9.72
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(19,973)	(884,805)	(15,025)	(773,932)	110,873	-12.53
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Traffic Violator Fund in the Appendix on page A130

13P - STATE CRIMINAL ALIEN ASSISTANCE PROGRAM (SCAAP)

Operational Summary

Description:

The Sheriff's State Criminal Alien Assistance Program (SCAAP) Fund was established on November 25, 2003 to comply with GASB 34 requirements for fiduciary funds.

This fund receives annual allocations from the Federal SCAAP program administered by the Bureau of Justice Assistance (BJA). SCAAP is a reimbursement program, which provides Federal assistance for costs associated with incarceration of undocumented criminal aliens who have at least one felony offense or two misdemeanor convictions and held in our jails. Disbursements from the fund are for Sheriff's Department correctional needs.

Strategic Goals:

- Continue to fund costs for correctional purposes.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,786,084
Total FY 2017-2018 Actual Expenditure + Encumbrance:	301,056
Total Final FY 2018-2019:	371,929
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

This fund is a self-balancing fund with restricted revenue, intended to fund costs for correctional purposes. All unassigned fund balance is being allocated to partially offset anticipated reductions in other revenues.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,501,820	1,422,875	5,370	6,000	(1,416,875)	-99.57
Total Expenditures/Encumbrances	1,418,322	1,786,084	301,056	371,929	(1,414,155)	-79.17
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	83,498	(363,209)	(295,686)	(365,929)	(2,720)	0.75
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: State Criminal Alien Assistance Program (SCAAP) in the Appendix on page A132

Highlights and Key Trends:

- SCAAP funding is subject to annual budget approval by the Federal Government. In past years, there has been discussion at the Federal level of discontinuing this funding source. However, in each of the years, the Federal Government continued to approve funding at a reduced level. In prior years, the Department had kept fund balances sufficient to cover ongoing costs for five years. However, as a result of economic challenges that have negatively impacted Budget Control 060, Sheriff-Coroner, the Fund Balance Available in Budget Control 13P has been utilized to offset the revenue shortfall in the Sheriff's Main Operating Budget. Therefore, due to declining revenues, the fund balances are no longer available to offset future year's anticipated costs.

13R - SHERIFF-CORONER REPLACEMENT & MAINTENANCE FUND (SCRAM)

Operational Summary

Description:

The Sheriff-Coroner Replacement & Maintenance Fund 13R was established to provide systematic replacement of key equipment and provide major upgrades/maintenance of Mobile Data Computers (MDC) and the Orange County Automated Telecommunications System (OCATS) - Mainframe/Switcher Fee. The MDC program receives ongoing revenue from contract partners for the replacement/upgrade of MDC equipment. The OCATS - Mainframe/Switcher Fee receives revenue from outside agencies and County departments and from the Contract Cities, Orange County Transportation Authority and John Wayne Airport for the future replacement of Patrol Video Systems.

As part of the County's strategic planning process, replacement and maintenance projects were identified as key priorities funded by Prop 172 revenue. These programs consist of:

1. Payroll system upgrade;
2. Helicopter replacement and major maintenance;
and
3. Department network upgrade.

Strategic Goals:

- Continue to provide funding for planned replacement and major maintenance requirements of key Department equipment to ensure reliability for officer and public safety.

FY 2017-18 Key Project Accomplishments:

- The Sheriff's Department researched options for a new Mobile Data Computer (MDC) platform that would allow for the phased implementation of new technologies that will provide additional functionality as well as enhanced officer safety. This was accomplished by collaborating with other law enforcement agencies that have or are in the process of updating their MDCs. OCSD also hosted focus groups consisting of all stakeholders to identify viable system options. Finally, OCSD performed bench and field testing of the viable options and ultimately received Executive approval for the most appropriate option. Presented City Lieutenants with a proposal for MDC's on patrol motorcycles.
- OCATS II (replacement of the current OCATS on the mainframe) development is near complete. We will be conducting user testing in the few months with implementation into production to follow.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	14,091,616
Total FY 2017-2018 Actual Expenditure + Encumbrance:	197,777
Total Final FY 2018-2019:	16,693,347
Percent of County General Fund:	N/A
Total Employees:	0.00

- Access to California Law Enforcement Telecommunications System (CLETS) via existing OCATS requires second factor authentication. We are building this into the login protocol of the End-user application, ELETE. Currently testing and bug-fixing the application for deployment by the deadline this year.
- OCSD Communications upgraded the San Clemente Police Services Patrol Video System (PVS) DVD burner with a Blue Ray Rimage unit. This unit has the latest state of the art, industrial strength DVD burner used for evidentiary video.
- OCSD Communications installed three PVS video interview rooms at the Southeast substation. This new video technology will greatly assist OCSD investigators to document their findings. The video is automatically archived and stored on the PVS server.
- OCSD Communications installed two custom PVS systems for the Drug Interdiction team. These units are using the latest High Definition video model and have a total of five video cameras that provide almost a 360 degree coverage from the patrol vehicle.

Budget Summary

Changes Included in the Base Budget:

This fund is a self-balancing fund with restricted revenue. The Budget includes planned replacement and major maintenance requirements of key Department equipment scheduled to occur following FY 2017-18.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,150,374	2,353,243	2,873,156	2,586,530	233,287	9.91
Total Expenditures/Encumbrances	1,735,853	14,091,616	197,777	16,693,347	2,601,731	18.46
Prior Year Encumbrance Cancellations	90,526	0	996	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	505,047	(11,738,373)	2,676,375	(14,106,817)	(2,368,444)	20.18
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Replacement & Maintenance Fund (SCRAM) in the Appendix on page A133

Highlights and Key Trends:

- The key trends in mobile computing are the enhancements to connection speed, reliability, coverage and security. The MDC Project will continue to remain in the forefront of these advancements.
- With the increase in cyber-threats, we are in the process of improving our security with a combination of new equipment, better applications and the eventual implementation of multi-factor authentication.
- The Department will continue to plan strategically and to identify other major equipment replacement and maintenance items to be included in this Fund in order to maintain future operational needs of the Department.

141 - SHERIFF'S SUBSTATIONS FEE PROGRAM

Operational Summary

Description:

This fund was established in FY 1991-92 to account for a new developer fee program for the future construction or purchase of Sheriff Substations.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	4,383,986
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,502,653
Total Final FY 2018-2019:	1,129,855
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2017-18 Key Project Accomplishments:

- The Southwest Operations Substation began Phase One of our remodel on September 12, 2017, utilizing funding from Sheriff's Substation Fee Program. This remodel includes but is not limited to: new carpet and paint, new furniture and cubicles, complete transformation of the locker rooms, restroom enhancement and the addition of unisex restrooms and showers. Phase One and Two are complete with construction continuing with Phase Three.

Budget Summary

Changes Included in the Base Budget:

The Sheriff's Substation Fee Program is a self-balancing fund with restricted revenue. The developer deposit fees received will be used for the future construction or purchase of a Sheriff's Substation in South Orange County.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	405,333	2,436,907	631,040	20,000	(2,416,907)	-99.17
Total Expenditures/Encumbrances	43,849	4,383,986	3,502,653	1,129,855	(3,254,131)	-74.22
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	361,484	(1,947,079)	(1,947,079)	(1,109,855)	837,224	-43.00
Ending Fund Balance - Unassigned	0	0	(924,534)	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Substations Fee Program in the Appendix on page A140

Highlights and Key Trends:

- The Southwest Operations Substation building remodel is currently in the final Phase Three with a projected completion date of mid to late June 2018.
- The station serves several law enforcement cities and is occupied 24/7. The parking lot continues to be in need of repair to keep Southwest Operations running at optimum level and to be compliant with current county, city, building, fire and safety codes. The parking lot renovation research and surveying has begun with the intent to begin this project upon completion of Phase Three of the building remodel.

142 - SHERIFF'S COURT OPERATIONS - SPECIAL COLLECTIONS

Operational Summary

Description:

The Sheriff Court Ops - Special Collections was established in FY 2017-18 to receive civil process service fees, governed by Government Codes 26731, 26746, 26746.1, for the Sheriff Court Operations. These fees are restricted for use by the Sheriff's Court Operations to supplement the costs of implementation, maintenance, and purchase of auxiliary equipment furnishings deemed necessary for the administration of the civil process.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	0
Total FY 2017-2018 Actual Expenditure + Encumbrance:	0
Total Final FY 2018-2019:	1,200,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

This fund is a self-balancing fund with restricted revenue. This budget is intended to supplement civil process costs.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	0	0	537,497	1,200,000	1,200,000	0.00
Total Expenditures/Encumbrances	0	0	0	1,200,000	1,200,000	0.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	0	0	537,497	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Court Operations - Special Collections in the Appendix on page A141

143 - JAIL COMMISSARY

Operational Summary

Description:

Commissary Operations is a highly automated, profit-based unit with fiduciary responsibilities over inmate funds. The primary goal for this operation is to provide high quality products and services to those incarcerated in the Sheriff's jail facilities and secondly to provide funding to the Sheriff's Inmate Welfare Fund to support vocational and educational training programs. Under California Penal Code Section 4025, revenue sources for the Inmate Welfare Fund include jail commissary profits.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	11,443,522
Total FY 2017-2018 Actual Expenditure + Encumbrance:	8,386,249
Total Final FY 2018-2019:	10,641,115
Percent of County General Fund:	N/A
Total Employees:	41.00

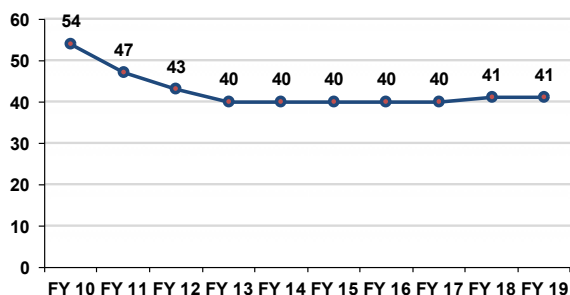
Strategic Goals:

- Continue to provide inmates the opportunity to receive high quality products and services.
- Increase work safety by incorporating safety materials that support long life cycle and material handling operations.
- Establish contracts to upgrade existing conveyor belt and scanner machines, and preventive maintenance for the baler.

FY 2017-18 Key Project Accomplishments:

- Realigned staff positions to maximize business resources and promote transferrable skills.
- Reconfigured layouts to Jail Records and Investigations to maximize space, efficiency, and product accessibility.
- Installed a 750 cu. ft. freezer to support current food service operations.
- Researched and submitted purchase requirements for anti-fatigue mats and warehousing racking systems.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Attrition rate has increased this past year; therefore, recruiting efforts have also increased. Warehouse Workers (WW) have taken the opportunity to promote to Correctional Services Technicians and Correctional Services Technicians (CST) have taken the opportunity to transfer to other facilities in the Department, which is a great experience for these employees. Commissary Operations hired some new employees and also took advantage of the opportunity to allow some experienced employees from other facilities to transfer in.

Budget Summary

Plan for Support of the County's Strategic Priorities:

County Strategic Priorities at the core are to improve the community overall. Commissary's profits are deposited in the Inmate Welfare Fund which provides inmates with education and assistance in a variety of areas. The goal of the education and assistance programs is to help inmates reduce recidivism and alternatively become productive members of the community.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	41	41	41	41	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	8,632,222	8,120,233	8,491,268	8,168,000	47,767	0.58
Total Expenditures/Encumbrances	8,020,351	11,443,522	8,386,249	10,641,115	(802,407)	-7.01
Prior Year Encumbrance Cancellations	2,319	0	20,021	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	614,189	(3,323,289)	125,040	(2,473,115)	850,174	-25.58
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Jail Commissary in the Appendix on page A142

Highlights and Key Trends:

- The number of inmates has balanced out and back to the average, which has allowed for increased sales. Commissary Operations also added some new products to offer to the inmates. With both of these components, Fund 143 sales has increased. The plan is to continue to add some new products to offer a little variety/change to the inmates and continue with increased sales.

144 - INMATE WELFARE FUND

Operational Summary

Description:

The Inmate Welfare Fund allows the majority of Orange County Sheriff-Coroner Department's inmate rehabilitation programs and services to be provided without cost to taxpayers. This fund is financed primarily through revenue generated from inmate use of telephones, profits from inmate purchases from the Jail Commissary Fund 143, interest earned and contracts related to certified inmate education classes, and conducted in partnership with Rancho Santiago Community College District.

Inmate programs and services related to rehabilitation opportunities are mandated by Title 15 Minimum Jail Standards and related case law. These activities are planned, coordinated, conducted, and evaluated at each of the Sheriff Department's jail facilities by the Correctional Programs Unit. Typical programs include certified education in academic studies, vocational education training, and "life skills"

At a Glance:

Total FY 2017-2018 Current Modified Budget:	11,753,528
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,753,412
Total Final FY 2018-2019:	14,604,328
Percent of County General Fund:	N/A
Total Employees:	22.00

classes such as Parenting and Job Development. The Programs Unit also provides opportunities for personal change, including programs focusing on substance abuse recovery, domestic violence and anger management, cognitive based therapy, general and law library services, religious and inspirational programs, and pre-release preparation and post-release assistance, which are all designed to maximize the chances of an inmate's successful transition to the community at release.

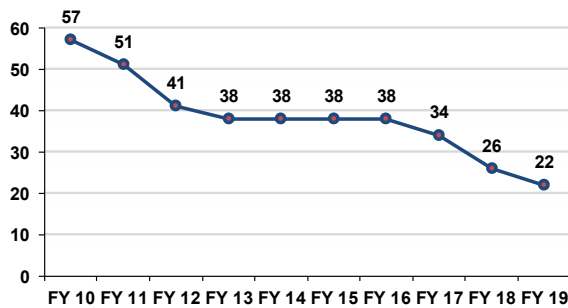
Strategic Goals:

- Provide inmates the opportunity to attend adult-learner classes to improve their life options upon release and to reduce recidivism.
- Remedial and Continuing education classes offer the opportunity to obtain a High School Equivalency Test Certificate, High School Diploma and improve in literacy skills.
- Expand programs that positively impact participants while incarcerated and connect to meaningful activities upon reentry, such as cognitive/behavior programs, job/workforce development coursework, higher education transfer, and community-based referrals.
- Support effective self-help activities, such as Alcoholics/Narcotics Anonymous and faith-based services to help inmates reduce criminal thinking and improve pro-social behavior.
- Cultivate inmates' productive use of time in positive ways by providing reading materials and recreational equipment.
- Through implementation of the Stepping-Up Initiative, develop collaborative and effective In-Custody Programs focused on participants with substance use disorder and mental illnesses.

FY 2017-18 Key Project Accomplishments:

- In partnership with OC Public Defender's Office, OC Probation, and Working Wardrobes, the "All In Program" was established. This program is voluntary, and it is targeted to assist females that are high risk to reoffend, for a successful transition and reentry into the community.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During FY 2017-18, 4 vacant positions were deleted in accordance with the County Position Policy.
- During FY 2016-17, 8 positions were deleted in accordance with the County Position Policy.
- During FY 2015-16, 4 positions were deleted to meet business and operational needs.
- During FY 2011-12, 3 positions were deleted and transferred to Sheriff Court Operations, funded by Trial Court Funding.
- During FY 2010-11, 1 position was added to the budget, 6 positions were deleted, and 5 were transferred to Sheriff Coroner, funded by the Immigration and Customs Enforcement Program.

Budget Summary

Plan for Support of the County's Strategic Priorities:

County Strategic Priorities at the core are to improve the community overall. The Inmate Welfare Fund provides inmates with education and assistance in a variety of areas. The goal of the education and assistance programs are to help inmates reduce recidivism by becoming productive members of the community.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2017-2018	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Total Positions	22	22	22	22	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	4,767,764	3,332,544	5,081,474	5,404,388	2,071,844	62.17
Total Expenditures/Encumbrances	3,885,489	11,753,528	3,753,412	14,604,328	2,850,800	24.25
Prior Year Encumbrance Cancellations	3,745	0	1,133	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	886,021	(8,420,984)	1,329,194	(9,199,940)	(778,956)	9.25
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Inmate Welfare Fund in the Appendix on page A143

Highlights and Key Trends:

- The last couple of years left some uncertainty with telephone revenues but this year an agreement was made, a set commission was established and there was not a significant loss as expected. In addition, the inmate population rate increased which also increased sales; therefore, with these revenue sources, the Inmate Services Division was able to continue with current programs and services and also added some additional programs and services to our inmate population.

14D - CAL-ID OPERATIONAL COSTS

Operational Summary

Description:

This Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with users (33 cities) of the CAL-ID Automated Fingerprint Identification System (AFIS). The Joint Agreement has been amended over the years and now includes 34 cities and the County of Orange. This Fund charges users of the Cal-ID system for any anticipated shortfall in revenues, which offset operational costs for CAL-ID Fund 109. The Remote Access Network (RAN) Board annually recommends how money will be appropriated and expended.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,533,261
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,401,809
Total Final FY 2018-2019:	1,884,518
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Install new live scan devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.
- Prepare the Automated Biometric Identification System with programming upgrades in preparation for a Face Recognition program.
- Complete staffing classification study.

FY 2017-18 Key Project Accomplishments:

- Filled critical staffing vacancies.
- Completed competitive procurement and award for Livescan/Biometric Capture Station project.
- Completed several Mobile Identification product evaluations and developed Scope of Work for competitive procurement.

Budget Summary

Changes Included in the Base Budget:

The Cal-ID Operational Costs Fund (14D) is a self-balancing fund with restricted revenue. The revenue includes fees collected from Cal-ID users (cities). The budget is intended to fund operational costs in Fund 109. The Fiscal Year 2018-19 Budget includes a \$1.5 million transfer out to Fund 109.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	993,668	1,405,995	1,355,642	1,753,772	347,777	24.73
Total Requirements	1,014,320	1,533,261	1,401,809	1,884,518	351,257	22.91
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(20,652)	(127,266)	(46,167)	(130,746)	(3,480)	2.73
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CAL-ID Operational Costs in the Appendix on page A147

Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palmprint identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include mandatory examiner certification and laboratory accreditation.

14E - CAL-ID SYSTEM COSTS

Operational Summary

Description:

This Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with users (33 cities) of the Cal-ID Automated Fingerprint Identification System (AFIS). The Joint Agreement has been amended over the years and now includes 34 Cities and the County of Orange. This fund provides for system replacement and upgrade costs related to the Sheriff-Coroner Department's automated system for retaining and identifying fingerprints, which links with the State system and allows comparison of fingerprints obtained through local arrests with fingerprints in the Statewide system.

Resolution R-98-38 dated January 27, 1998, authorized implementing a \$1.00 fee on vehicle registration (Vehicle Code Section 9250.19) to fund fingerprint identification equipment. The fee was to expire on January 1, 2012, however passage of Assembly Bill 674, which was approved by the Governor on September 1, 2011, extended the authorization indefinitely.

Strategic Goals:

- Install new live scan devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.
- Prepare the Automated Biometric Identification System with programming upgrades in preparation for a Face Recognition program.
- Complete staffing classification study.

FY 2017-18 Key Project Accomplishments:

- Filled critical staffing vacancies.
- Completed competitive procurement and award for Livescan/Biometric Capture Station project.
- Completed several Mobile Identification product evaluations and developed Scope of Work for competitive procurement

At a Glance:

Total FY 2017-2018 Current Modified Budget:	31,945,756
Total FY 2017-2018 Actual Expenditure + Encumbrance:	548,793
Total Final FY 2018-2019:	34,188,996
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	3,218,017	2,815,000	4,053,717	2,900,000	85,000	3.01
Total Expenditures/Encumbrances	621,390	31,945,756	548,793	34,188,996	2,243,240	7.02
Prior Year Encumbrance Cancellations	9,521	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	2,606,147	(29,130,756)	3,504,924	(31,288,996)	(2,158,240)	7.41
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: CAL-ID System Costs in the Appendix on page A148

Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palmprint identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include mandatory examiner certification and laboratory accreditation.

14G - SHERIFF'S SUPPLEMENTAL LAW ENFORCEMENT SERVICES

Operational Summary

Description:

The State Budget Act of 1996 appropriated funds for support of the Citizens' Option for Public Safety (COPS) Program. These funds are intended to put additional officers on the street, construction of jail beds, operate jail facilities, and provide for additional prosecutors. Funds must supplement, not supplant, existing law enforcement services and shall be expended exclusively to provide front-line law enforcement services. Recipients of these funds are restricted to California County Sheriffs, District Attorneys, counties, cities and Special Districts in San Mateo County. The Sheriff-Coroner Department's portion of the FY 2018-19 COPS program is 5.15%, or \$894,458 for jail operations and construction and \$193,154 for front-line law enforcement in the unincorporated areas of the County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,977,520
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,977,519
Total Final FY 2018-2019:	3,720,318
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

This fund is a self-balancing fund with restricted revenue, which supplements jail operations and construction costs, as well as supports front-line law enforcement in the unincorporated areas of Orange County. There are no significant planned changes in FY 2018-19.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,435,568	1,552,203	1,554,063	1,110,185	(442,018)	-28.47
Total Expenditures/Encumbrances	1,256,041	3,977,520	3,977,519	3,720,318	(257,202)	-6.46
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	179,527	(2,425,317)	(2,423,455)	(2,610,133)	(184,816)	7.62
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Supplemental Law Enforcement Services in the Appendix on page A149

Highlights and Key Trends:

- This funding source is subject to State budget approval each year. It is anticipated that the State will continue to approve funding in the future; however, funding levels cannot be projected.

14Q - SHERIFF-CORONER CONSTRUCTION AND FACILITY DEVELOPMENT

Operational Summary

Description:

This fund is used to track major capital construction projects within the Sheriff-Coroner Department. This budget includes funds for specific projects that were established by previous Board action. Each budgeted project is tracked separately within this fund.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	31,168,622
Total FY 2017-2018 Actual Expenditure + Encumbrance:	13,226,781
Total Final FY 2018-2019:	98,942,395
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Aliso Viejo Parking Lot (\$1.2 million): The proposed project consists of replacing the entire asphalt pavement in the rear parking lot with a new structural section. Geotechnical results reveal that the existing pavement needs to be fully replaced. Other improvements include installation of new lighting, metal awnings, ADA-compliant ramp, wash bay with clarifier and sewer line, outdoor lockers, and a sliding gate.
- Central Jail Complex - Replace Air Handlers Phase Two (\$1.5 million): The existing air handling units at the Central Men's and Women's Jails and Sheriff's Headquarters are 47 years old. Replacing the air handlers will ensure reliable heating and cooling systems.
- Intake Release Center Emergency Generators (\$1.8 million): The two 500-kilowatt units operate in parallel and provide backup power to the Intake Release Center and Central Men's and Women's jails in the event of an outage. These generators were installed in 1988. The generators and automatic transfer switches will be replaced with new AQMD compliant generators that will be rightly sized for the load demand of the facilities.
- Theo Lacy Emergency Generator (\$1.3 million): The 1.1 megawatt unit provides backup power to the administrative building and all the inmate barracks. This generator was installed in 1992. The generator and automatic transfer switches will be replaced with a new AQMD compliant generator that will be rightly sized for the load demand of the facility.
- Musick Facility - Assembly Bill (AB) 900 Phase II funding / Musick Expansion Phase One: Project is in the Construction Document phase and bid phase.
- Musick Facility - Senate Bill (SB) 1022 / Musick Phase Two: Project is in the Construction Document phase and bid phase.

FY 2017-18 Key Project Accomplishments:

- Musick facility security fence was substantially completed.
- The renovation of Aliso Viejo station was substantially completed.
- Musick Facility - Assembly Bill (AB) 900 Phase One and Senate Bill (SB) 1022 Phase Two construction documents were submitted to all agencies having authority.

Budget Summary

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Transfer In from Budget Control 036 for Central Jail Renovation Amount: \$ 2,000,000	Renovation and reconfiguration of office space and guard stations within the Central Jail facilities.	Ensure adequate facilities and work environment by increasing accessibility and efficiencies.	14440
Increase Appropriations and Transfer In from Budget Control 036 for Katella Range Facility Upgrade Amount: \$ 500,000	Upgrade Katella Range facility to replace end of life equipment, modernize the range and the building.	Provide a safe, functional training range for law enforcement personnel.	14441
Increase Appropriations and Transfer In from Budget Control 036 for Jail Electronics Security System Amount: \$ 1,781,500	Upgrade jail security electronic control systems that are operating in four of the five OCSD correctional institutions.	Maintain low number of incidents in County jails involving inmate violence.	14442
Increase Appropriations and Transfer In from Budget Control 036 for Jail Hardening Amount: \$ 211,150	Address long term jail hardening measures needed to improve and obtain a higher level of security within jail facilities.	Provide safe and secure jail facilities to the employees and public.	14444
Increase Appropriations and Transfer In from Budget Control 060 for Central Jail Electrical Infrastructure Upgrade Amount: \$ 1,500,000	Upgrade the electrical infrastructure to provide maximum safety and surveillance capabilities.	Increase security within Sheriff-Coroner facilities by enhancing safety and surveillance capabilities.	14849

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev		Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	12,088,886	29,283,049	12,641,155	97,863,475	68,580,426	234.19
Total Expenditures/Encumbrances	12,038,787	31,168,622	13,226,781	98,942,395	67,773,773	217.44
Prior Year Encumbrance Cancellations	9,670	0	2,636,339	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	59,770	(1,885,573)	2,050,713	(1,078,920)	806,653	-42.78
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Construction and Facility Development in the Appendix on page A152

073 - ALTERNATE DEFENSE

Operational Summary

Description:

This budget accommodates the cost of court-appointed private counsel who provide legal services to indigents when the Public Defender has declared a conflict of interest in Criminal and Juvenile Delinquency cases and, as appropriate, in Family Law, Juvenile Dependency, Mental Health and Probate Cases.

The Alternate Defense program provides legal and ancillary services for indigent clients utilizing private vendors for cases in which the Public Defender's Office declares a conflict of interest or is otherwise unavailable. Ancillary services may include, but are not limited to, psychological evaluations and investigative services.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	5,779,891
Total FY 2017-2018 Actual Expenditure + Encumbrance:	5,251,582
Total Final FY 2018-2019:	5,779,891
Percent of County General Fund:	0.17%
Total Employees:	0.00

Strategic Goals:

- Alternate Defense Services continues to provide for the cost of indigent legal services in Criminal, Family Law, Conservatorship and Juvenile Delinquency and Dependency caseloads. This budget request is consistent with the legal requirements and projected caseloads based on the trends, cost factors, and County and court policies known at this time.

Budget Summary

Changes Included in the Base Budget:

FY 2018-19 Budget for Alternate Defense services includes \$5,779,891 Appropriations and \$5,678,391 Net County Cost, which is at the same level as FY 2017-18 final budget. The OC Superior Court provides administrative support to Alternate Defense and receives reimbursement from the County.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Revenues	123,668	101,500	131,627	101,500	0	0.00
Total Expenditures/Encumbrances	5,666,824	5,779,891	5,251,582	5,779,891	0	0.00
Net County Cost	5,543,156	5,678,391	5,119,955	5,678,391	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Alternate Defense in the Appendix on page A81

081 - TRIAL COURTS

Operational Summary

Description:

With the passage of The Lockyer-Isenberg Trial Court Funding Act of 1997 (AB 233), the State of California assumed fiscal responsibility for the operations of all Orange County Trial Courts. AB 233 requires Orange County to make advance fixed Maintenance of Effort - MOE payment (\$54,449,487) to the State to pay its share of Trial Court costs. It also requires Orange County to directly pay for certain specific types of Trial Court costs. This fund has been established to account for these payments and for revenue used to make these payments that is received from fees, fines, and forfeitures imposed by the Trial Courts.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	66,791,938
Total FY 2017-2018 Actual Expenditure + Encumbrance:	66,684,699
Total Final FY 2018-2019:	66,203,858
Percent of County General Fund:	1.92%
Total Employees:	0.00

The Trial Court Facilities Act (SB 1732), established the authority for the transfer of court facilities from the counties to the State. During July 2009 through December 2009, the Board of Supervisors approved transfer agreements and joint occupancy agreements to complete the transfer of court facilities from the County to Judicial Council of California, Administrative Office of The Courts (AOC). SB 1732 requires Orange County to make advance fix County Facility Payment - CFP (\$4,702,351) to the State to pay the Court's share of facility maintenance, utility, and insurance costs. The County's share of facility maintenance and utility costs are paid by OC Public Works and insurance costs are paid by Trial Court Fund 081.

Budget Summary

Changes Included in the Base Budget:

FY 2018-19 Net County Cost (NCC) for Trial Court 081 is \$45,594,727 which is \$1,012,958 (2%) more than the budget for FY 2017-18 due to lower court revenue.

FY 2018-19 Budgeted revenue is estimated to be less than required Revenue MOE payment to the State, which was set in 1997 based on actual revenue receipts in FY 1994-95. FY 2017-18 Trial Court revenue will be lower than FY 1994-95 level.

FY 2018-19 \$66,203,858 Appropriations include:

1. \$54,449,487 AB233 MOE payment to the State,
2. \$4,702,351 SB1732 CFP payment to the State,
3. \$1,490,300 Supplemental Judicial Benefits,
4. \$5,344,445 Victim Witness Services, and
5. \$217,275 Administrative Costs associated with insurance for court facilities, Court transcript costs for Grand Jury Hearings, accounting and telephone services.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Appropriations and Net County Cost for Maintenance of Effort Payments Amount: \$ 1,012,958	Restore \$1.0M funding and Net County Cost	Maintain required MOE payment to the State.	14676

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Revenues	21,079,884	22,210,169	23,354,390	20,609,131	(1,601,038)	-7.21
Total Expenditures/Encumbrances	65,909,310	66,791,938	66,684,699	66,203,858	(588,080)	-0.88
Net County Cost	44,829,425	44,581,769	43,330,309	45,594,727	1,012,958	2.27

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Trial Courts in the Appendix on page A90

12J - PROPOSITION 69 - DNA IDENTIFICATION FUND

Operational Summary

Description:

On November 2, 2004, voters approved Proposition 69, the DNA (deoxyribonucleic acid) Fingerprint, Unsolved Crime, and Innocence Protection Act, which expanded the state-wide program of collecting samples of DNA and storing them in a database and data bank. Among the purposes of the DNA program are helping federal, state and local criminal justice and law enforcement agencies quickly and accurately detect and prosecute people responsible for certain crimes, such as sex offenses, and excluding innocent persons under investigation for such crimes. This fund was established to account for fines collected and distributed pursuant to the passage of Proposition 69.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,664,944
Total FY 2017-2018 Actual Expenditure + Encumbrance:	416,124
Total Final FY 2018-2019:	627,991
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	662,874	584,000	622,891	589,000	5,000	0.85
Total Expenditures/Encumbrances	930,578	1,664,944	416,124	627,991	(1,036,953)	-62.28
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(267,704)	(1,080,944)	206,767	(38,991)	1,041,953	-96.39
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Proposition 69 - DNA Identification Fund in the Appendix on page A119

14J - EXCESS PUBLIC SAFETY SALES TAX

Operational Summary

Description:

Passage of Proposition 172 The Public Safety Sales Tax (PSST) in 1994, provided counties a method to maintain their funding commitment to public protection after the diversion of property tax dollars by the State to school programs. By law, PSST funds not used within any given fiscal year are placed within a PSST surplus fund to meet future public protection needs. Fund 14B was originally created to account for these surplus PSST funds; however, all surplus funds were exhausted and the Board approved closure of Fund 14B in FY 09-10.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,563,253
Total FY 2017-2018 Actual Expenditure + Encumbrance:	2,482
Total Final FY 2018-2019:	15,000
Percent of County General Fund:	N/A
Total Employees:	0.00

On May 20, 2008, the Board of Supervisors established Fund 14J, Excess Public Safety Sales Tax, and directed that all future excess Prop 172 revenues be transferred to this fund for future allocation to designated public safety departments as recommended by the CEO and approved by the Board. The Board further directed proportional use of Prop 172 and General Fund appropriations in the Sheriff-Coroner and District Attorney budgets. While all excess Prop 172 revenues are transferred to Fund 14J, all excess General Fund appropriations are returned to the General Fund for future allocation as recommended by the CEO and approved by the Board.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	781,050	1,318,576	1,318,575	15,000	(1,303,576)	-98.86
Total Expenditures/Encumbrances	6,056,044	1,563,253	2,482	15,000	(1,548,253)	-99.04
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(5,274,994)	(244,677)	1,316,093	0	244,677	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Excess Public Safety Sales Tax in the Appendix on page A151

14U - COURT FACILITIES FUND

Operational Summary

Description:

This fund was initially established to provide funding for Alteration and Improvements (A&I) Projects within County-owned Court facilities. The funding was derived from the facility fees paid by individuals attending traffic school in Orange County.

In FY 2009-10, Court facilities were transferred to the State and no new revenues were received. The carryover funds totaling \$1.4M will be used to address most critical court facility needs to be agreed upon by the County and Courts.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	0
Total FY 2017-2018 Actual Expenditure + Encumbrance:	0
Total Final FY 2018-2019:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	0	0	0	0	0	0.00
Total Expenditures/Encumbrances	0	0	0	0	0	0.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Court Facilities Fund in the Appendix on page A151

PROGRAM II: COMMUNITY SERVICES

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
012	OC Community Resources	66,639,238	60,722,816	5,916,422
027	Department of Child Support Services	58,400,000	58,400,000	0
030	Health Care Agency - Public Guardian	5,605,893	852,047	4,753,846
042	Health Care Agency	712,799,954	644,028,730	68,771,224
063	Social Services Agency	904,296,507	854,309,670	49,986,837
GENERAL FUND SUBTOTAL		1,747,741,592	1,618,313,263	129,428,329
102	Santa Ana Regional Center Lease Conveyance	1,314,814	1,314,814	0
106	County Tidelands - Newport Bay	5,553,379	5,553,379	0
108	OC Dana Point Harbor	33,410,561	33,410,561	0
117	OC Housing Authority - Operating Reserves	5,708,136	5,708,136	0
119	OC Public Libraries - Capital	1,285,336	1,285,336	0
120	OC Public Libraries	57,268,665	57,268,665	0
121	OC Animal Care Donations	76,050	76,050	0
123	Dispute Resolution Program	888,880	888,880	0
124	Domestic Violence Program	1,122,594	1,122,594	0
12A	MHSA Housing Fund	994,004	994,004	0
12C	Child Support Program Development	2,897,845	2,897,845	0
12S	SSA Donations & Fees	1,358,660	1,358,660	0
12W	SSA Wraparound	39,930,382	39,930,382	0
138	Medi-Cal Administrative Activities/Targeted Case Management	1,827,900	1,827,900	0
13N	OC Tobacco Settlement Fund	36,148,386	36,148,386	0
13S	Emergency Medical Services	7,920,172	7,920,172	0
13T	HCA Purpose Restricted Revenues	2,560,650	2,560,650	0
13U	HCA Interest Bearing Purpose Restricted Revenue	71,890	71,890	0
13Y	Mental Health Services Act	210,769,821	210,769,821	0
13Z	Bioterrorism Center for Disease Control Fund	3,907,218	3,907,218	0
146	Workforce Investment Act	19,915,287	19,915,287	0
14T	Facilities Development And Maintenance Fund	4,367,956	4,367,956	0
15F	Orange County Housing Authority (OCHA)	180,904,651	180,904,651	0
15G	OC Housing	9,627,574	9,627,574	0
15H	CalHome Program Reuse Fund	1,014,548	1,014,548	0
15K	Limestone Regional Park Mitigation Endowment	4,500	4,500	0
15U	Strategic Priority Affordable Housing	202,775	202,775	0
16D	OC Animal Shelter Construction Fund	3,237,731	3,237,731	0
405	OC Parks CSA26	152,469,055	152,469,055	0
406	OC Parks Capital	35,041,650	35,041,650	0
459	N. Tustin Landscape & Lighting Assessment District	3,286,854	3,286,854	0
477	County Service Area #22 - East Yorba Linda	53,343	53,343	0



Summary of Appropriations and Revenues (Continued)

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
590	In-Home Supportive Services Public Authority	1,759,572	1,759,572	0
9A0	Debt Service	12,091,316	12,091,316	0
OTHER FUNDS SUBTOTAL		838,992,155	838,992,155	0
TOTAL - COMMUNITY SERVICES		2,586,733,747	2,457,305,418	129,428,329

012 - OC COMMUNITY RESOURCES

Operational Summary

Mission:

Connecting People and Resources.

Strategic Goals:

OC Community Services:

- Link Customers to Services
- Optimize and Leverage Resources
- Housing
- Employment Development

OC Animal Care:

- Animal Care, Enrichment and Placement
- Stakeholder Engagement and Marketing
- Culture and Organizational Development
- Fiscal Stewardship and Sustainability
- New Shelter Onboarding

At a Glance:

Total FY 2017-2018 Current Modified Budget:	66,459,138
Total FY 2017-2018 Actual Expenditure + Encumbrance:	58,547,268
Total Final FY 2018-2019:	66,639,238
Percent of County General Fund:	1.93%
Total Employees:	267.00

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
AVERAGE SPEED OF ANSWER FOR OFFICE ON AGING CALL CENTER CALLS. What: Tracks the average time it takes for calls directed into the Office on Aging Call Center to be answered by a call center staff member. Why: Improved customer service by monitoring the wait time callers experience when contacting the Office.	11 seconds average answered speed.	Under 30 second average answer speed.	Office on Aging is exceeding this goal.
CUSTOMER SATISFACTION - CALL CENTER SURVEY (OFFICE ON AGING). What: The number of customers satisfied with the service provided by Call Center staff. Why: Measures satisfaction of clients with services.	92% of customers satisfied (average).	90% of customers satisfied (average).	Office on Aging is exceeding this goal.

Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
CUSTOMER SATISFACTION - VETERANS SERVICE OFFICE What: The number of customers satisfied with service provided by the Veterans Service officers. Why: Measures satisfaction of clients with services.	96% of customers satisfied (average).	95% of customers satisfied.	Veterans Service Office is exceeding this goal.
CUSTOMER SATISFACTION - SENIOR NON-EMERGENCY MEDICAL TRANSPORTATION (OFFICE ON AGING). What: The number of customers satisfied with service. Why: Measures satisfaction of clients with services.	94% of customers satisfied	95% of customers satisfied.	Office on Aging is on target to meet this goal.
NUMBER OF CLIENTS VISITING VETERANS SERVICE OFFICE. What: The number of clients visiting office. Why: Measures the demand for services.	1,530 clients visiting the Veterans Services Office (quarterly average).	1,511 clients visiting the Veterans Services Office (quarterly average).	Veterans Service Office is exceeding this goal.
NUMBER OF CLIENTS SEEKING EMPLOYMENT SERVICES (COMMUNITY INVESTMENT DIVISION). What: The number of clients seeking employment services who visited the One-Stop Center for the first-time. Why: Measures the demand for services.	15,605 first-time customers.	11,600 first-time customers.	Community Investment Division is exceeding this measure.
PERCENTAGE OF TOTAL REGISTERED ADULT CUSTOMERS ENTERING EMPLOYMENT (COMMUNITY INVESTMENT DIVISION) What: Measures the total registered adult customers entering employment after program participation. Why: Measures the success of services delivered to job seekers.	66% placement in employment of registered adult customers.	65% placement in employment of registered adult customers.	Community Investment Division is exceeding this measure.
EARNINGS PER EMPLOYED REGISTERED ADULT CUSTOMER (COMMUNITY INVESTMENT DIVISION) What: Measures the earnings per employed registered adult customer after program participation. Why: Measures the success of services delivered to job seekers.	\$9,360 (per quarter) earnings per employed registered adult customer.	\$4,957 (per quarter) earnings per employed registered adult customer.	Community Investment Division is exceeding this measure.
SECURE CONTINUUM OF CARE (COC) FUNDS TO SUPPORT HOMELESS PROGRAM. What: Continuum of Care funding from the Department of Housing and Urban Development to support homeless services throughout Orange County. Why: Leveraging Continuum of Care funds expands services to the community	Provided funds to support services and operations of 39 CoC projects (\$23,458,682)	Provide funds to support services and operations of about 40 CoC projects (\$24,000,000)	Homeless program is on target to meet this goal.
LIVE RELEASE RATE (LRR) What: The percentage of cats and dogs who leave the shelter alive through adoption, redemption or placement with a rescue organization. Why: Increases the number of live outcomes and decreases shelter euthanasia.	In FY FY 2016-17, the LRR for dogs was 96% and 54% for cats. Cumulatively, the LRR was 73%.	OC Animal Care is committed to increasing the LRR for cats in the next fiscal year and to maintain or improve the LRR for dogs.	OC Animal Care is hoping that the new facility will encourage community participation, which will result in more live outcomes. Animal Care is also working on applying for grants which will help increase the live release rates for our most at risk population, neonatal kittens.

Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
ESTABLISH REGULAR COMMUNICATION What: OC Animal Care hopes to establish regular communication with all current stakeholders, including cities, volunteers, rescue organizations, the public as well as the veterinary community. Why: To increase connections in the community and establish the organization as a leader in Animal Care.	OC Animal Care has been largely reactive with communications to this point. With the launch of the Strategic Plan this Spring, Animal Care will start to make communications proactive. Because this measure has not yet begun, metrics or results are not yet available.	OC Animal Care hopes to communicate with stakeholders on a daily basis through social media, city council meeting presentations, hosting meetings at the new facility as well as through other established channels.	OC Animal Care will be rolling out the Strategic Plan to all stakeholders this Spring. This will be the start of regular communication and connections with those groups.
FOCUS ON CUSTOMER SERVICE What: OC Animal Care will be conducting regular customer service training for all staff and volunteers to establish and maintain a customer oriented culture. Why: To ensure the public receives exceptional customer service when interacting with staff/volunteers.	OC Animal Care started with Customer Service training in 2017. Since that time, reviews on Google and Yelp have increased somewhat positively.	To increase customer satisfaction and to measure progress through regular surveys.	OC Animal Care is actively working to move towards a customer oriented culture with a plan on increasing trainings over the next year to enhance the level of service provided to the public.
INCREASE LICENSING What: OC Animal Care is working to increase the dog licensing compliance rate in an effort to ensure fiscal sustainability. Why: Licensed animals are returned to owner faster, reducing their shelter time and the associated costs.	OC Animal Care has increased licensing compliance rate to 50%, which is well above the national average of 35%.	OC Animal Care hopes to reach a compliance rate of 60% or higher by the end of 2019.	OC Animal Care has increased licensing compliance and, with the additional focus on customer service and regular communication with stakeholders, is hoping to reach a rate of 60% or higher.
COMPLETION OF ALL POLICIES AND PROCEDURES What: OC Animal Care is updating all Policies and Procedures. Why: The new shelter necessitated a change to many of the existing policies and procedures.	OC Animal Care is still working to find the best procedures tailored for the new shelter surroundings. Program expects to be working on and fine tuning all procedures through the end of the year.	OC Animal Care will be establishing the new policies and procedures by the end of 2018 and will ensure all staff is trained on the updates.	With input from staff, OC Animal Care has begun the process of updating all policies and procedures.

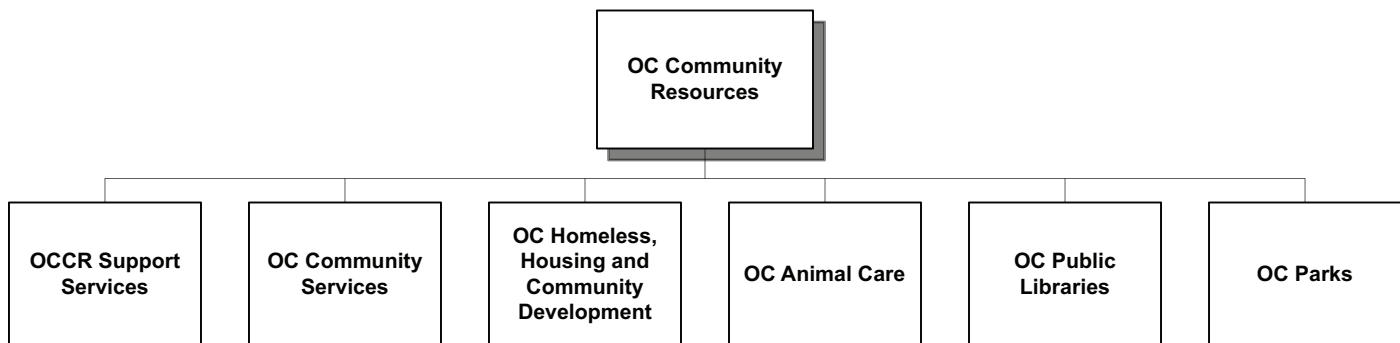
FY 2017-18 Key Project Accomplishments:

- Developed a GIS mapping project for the Office on Aging's health promotion program that displayed population data and program site locations to identify new location needs and gaps in coverage.
- The Office on Aging implemented an expanded volunteer and intern program that streamlined the application process to make it easier for interested individuals to contact the program.
- The Veterans Service Office implemented a new kiosk application to expedite check-in and provide services.
- Published the first OC community Resources Annual Report that highlights project accomplishments for the department.
- The Board of Supervisors approved the selection of Mercy House to operate and maintain the Year Round Emergency Shelter and Multiservice Center (Bridges at Kraemer Place). Phase I construction was completed in May 2017. 100 beds were made available in FY 2017-18 and expanded capacity for the Flood Control Channel Engagement Initiative.
- Increased the Armory opening days from 132 days in FY 2016-17 to more than 241 days in FY 2017-18.
- Orange County Community Resources was awarded \$10,001,903 in Federal Continuum of Care Homeless Assistance Funding for critical housing resources for existing homeless housing and services countywide for individuals and families who are homeless.

OC Animal Care:

- Placed more than 8,800 animals in new homes or with nonprofit animal rescue groups, and returned over 2,500 pets to their owners. These efforts improved live release rates for cats from 50% to 57% and dogs from 95% to 96%.
- Held more than 15 community adoption events, including the “Get Meow-ta Here” Event whereby cat adoptions were free (888 cats adopted from June to August); and participated in the nationwide “Clear the Shelters” annual event, covered by NBC/Telemundo and showcased animals for adoption.
- Completed construction and moved into a new state of the art animal shelter in March 2018.

Organizational Summary



OCCR Support Services - OC Community Resources' Administrative/Support Services function is responsible for all program support activities for the OC Community Resources department which includes purchasing, contracts, finance, accounting, human resources, information technology, research, volunteers, support and safety, staff development, Agenda Staff Report (ASR) coordination, custodian of records, and compliance services.

OC Community Services - OC Community Services offers affordable housing opportunities for renters and homeowners; community revitalization for homeowners and unincorporated communities; and community services for special needs populations such as older adults, veterans, victims of domestic violence or hate crimes, the unemployed, and the homeless.

OC Homeless, Housing and Community Development - Housing and Community Development/Homeless Prevention administers the County's affordable housing development, community development, homeless prevention programs and housing successor agency programs/activities. This includes oversight for financing of multifamily affordable rental housing developments, first time

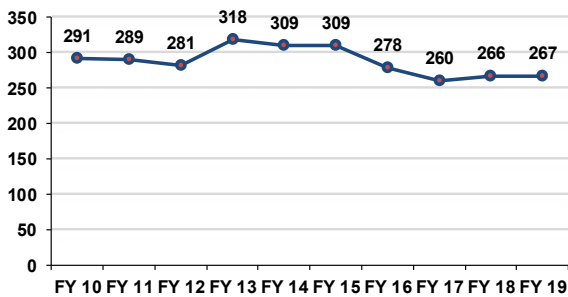
home buyer programs, the distribution of Federal Community Development Block Grant (CDBG), HOME Investment Partnership Act (HOME) and Emergency Solutions Grant (ESG) for public facility and improvement, public service and housing rehabilitation and Continuum of Care Homeless Assistance funds for homeless activities. The Division also provides administration of the County's Housing Successor Agency and provides support for the Housing and Community Development Commission and Continuum of Care Board.

OC Animal Care - OC Animal Care's mission is to provide refuge and care for animals, foster the human-animal bond and promote safety in our community.

OC Public Libraries - OC Public Libraries' mission is to open new worlds to our diverse communities through knowledgeable and friendly staff who are trained in the latest technologies and tools offered at our branches and through our website which will, in turn, enable our patrons to explore resources for leisure, learning, business, and community interaction.

OC Parks - As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During FY 2017-18, 5 positions were added to support the management of increasing homeless programs, including Continuum of Care, permanent supportive housing, and shelter initiatives.
- During the FY 2016-17 budget process, 6 positions were added to OC Community Resources (OCCR) as augmentations; 4 positions were assigned to the Community Investment Division to assist with the CalWORKS program and 2 positions were assigned to the Office on Aging program. In addition, 4 Limited Term positions were deleted in the Third Quarter Budget Adjustment in the Expanded Subsidized Employment (ESE) Program due to funding limitations.
- In FY 2015-16, 24 positions were transferred to Orange County Information Technology (OCIT) as part of the Information Technology centralization process. Four Limited Term positions were added in the Community Investment division to support additional needs in the Expanded Subsidized Employment (ESE) program, 1 Administrative Manager I position was added in Office on Aging to address caseload growth and 1 Administrative Manager II position was added to serve as the County Events Coordinator.
- In FY 2014-15, as part of a minor reorganization to further enhance operational efficiencies and improve customer service, 2 positions transferred to Human Resource Services, 9 positions were transferred to OC Public Works and 25 were transferred to OC Parks and OC Public Libraries. In addition, 4 positions were added to OC Community Services Division and 1 position was added to the OCCR Director's Office.
- In FY 2012-13, 1 position was added to OCCR to address reductions as the result of the elimination of Redevelopment, 2 positions were transferred to CEO/ Risk Management to centralize the County's Safety Program and 8 positions were transferred to Human Resources Services as part of the reorganization of Countywide Human Resource Services.
- In FY 2011-12, 2 positions were deleted through the budget process, 1 position was deleted from OC Housing (Fund 15G) and transferred to OCCR and 38 positions were transferred from other OCCR funds including OC Parks and OC Public Libraries to centralize the newly created Central Projects unit and Contracts Development & Management unit as part of the department's reorganization. These transfers enabled OCCR to better serve its internal customers by increasing efficiency among its units.
- In FY 2010-11, 2 positions were deleted through the budget process, 4 positions were deleted through the vacant position analysis process and 2 positions were transferred to OC Public Library.
- In FY 2009-10, 2 positions were deleted through the limited term and vacant position analysis process.
- In FY 2008-09 Housing and Community Services was renamed OC Community Services (OCCS) and merged into a larger department - OC Community Resources (OCCR), which includes OC Animal Care as well as the Administrative Services function for OCCR. This merge resulted in the addition of 227 positions which were transferred from a variety of funds, including OC Community Services, OC Public Libraries, OC Animal Care, OC Parks, and OC Public Works.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Community Resources was created on March 18, 2008 by the Board of Supervisors to provide greater access to residents and visitors who want to fully utilize the resources available in their communities. This was achieved by bringing together OC Animal Care, OC Community Services, OC Parks, and OC Public Libraries into one agency. Although services provided to these departments are distinct, allow-

ing them to partner together benefits the public by improving the quality and efficiency of service. OC Community Resources will continue to fulfill the goals within each of our program areas and create efficiencies when possible in FY 2018-19.

Changes Included in the Base Budget:

While OC Community Resources' baseline Net County Cost limit will have no growth in FY 2018-19, OC Community Services and OC Animal Care programs will continue to be challenged by increases in salaries and benefits, services, and other costs with either level or minimal increases in rev-

enues. As a result, OC Community Resources' must continue to closely monitor and reduce costs while maximizing the use of existing revenues, including but not limited to: Federal Innovation and Opportunity, Measure M2, State Department of Aging, and other funding sources as well as complying with city revenue billings for OC Animal Care programs.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for Employment Program for Homeless Amount: \$ 200,000	OCCR requests \$200,000 to establish an employment program for the homeless.	The employment program will be evaluated over the first year to determine effectiveness and value.	14746

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	262	267	267	267	0	0.00
Total Revenues	52,859,649	61,316,455	49,694,568	60,722,816	(593,639)	-0.97
Total Expenditures/Encumbrances	57,896,663	66,459,138	58,547,268	66,639,238	180,100	0.27
Net County Cost	5,037,014	5,142,683	8,852,700	5,916,422	773,739	15.05

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Community Resources in the Appendix on page A24

Highlights and Key Trends:

- OC Community Resources continues to face economic challenges of rising costs of maintaining services with flat or minimal increases in funding. As the result of increasing salaries and employee benefits and services and supplies costs, OCCRR reduced expenditures where possible and will continue to subsist on a lean budget.

Budget Units Under Department Control:

No.	Agency Name	OCCR Support Services	OC Community Services	OC Animal Care	OC Public Libraries	OC Parks	Total
012	OC Community Resources	17,378,807	27,149,409	22,111,022	0	0	66,639,238
106	County Tidelands - Newport Bay	0	0	0	0	5,553,379	5,553,379
108	OC Dana Point Harbor	0	0	0	0	33,410,561	33,410,561
117	OC Housing Authority - Operating Reserves	0	5,708,136	0	0	0	5,708,136

Budget Units Under Department Control:

No.	Agency Name	OC CR Support Services	OC Community Services	OC Animal Care	OC Public Libraries	OC Parks	Total
119	OC Public Libraries - Capital	0	0	0	1,285,336	0	1,285,336
120	OC Public Libraries	0	0	0	57,268,665	0	57,268,665
121	OC Animal Care Donations	0	0	76,050	0	0	76,050
123	Dispute Resolution Program	0	888,880	0	0	0	888,880
124	Domestic Violence Program	0	1,122,594	0	0	0	1,122,594
12A	MHSA Housing Fund	0	994,004	0	0	0	994,004
146	Workforce Investment Act	0	19,915,287	0	0	0	19,915,287
15F	Orange County Housing Authority (OCHA)	0	180,904,651	0	0	0	180,904,651
15G	OC Housing	0	9,627,574	0	0	0	9,627,574
15H	CalHome Program Reuse Fund	0	1,014,548	0	0	0	1,014,548
15K	Limestone Regional Park Mitigation Endowment	0	0	0	0	4,500	4,500
15U	Strategic Priority Affordable Housing	0	202,775	0	0	0	202,775
16D	OC Animal Shelter Construction Fund	0	0	3,237,731	0	0	3,237,731
405	OC Parks CSA26	0	0	0	0	152,469,055	152,469,055
406	OC Parks Capital	0	0	0	0	35,041,650	35,041,650
459	N. Tustin Landscape & Lighting Assessment District	0	0	0	0	3,286,854	3,286,854
477	County Service Area #22 - East Yorba Linda	0	0	0	0	53,343	53,343
Total		17,378,807	247,527,858	25,424,803	58,554,001	229,819,342	578,704,811

106 - COUNTY TIDELANDS - NEWPORT BAY

Operational Summary

Description:

Provide the public with safe and enjoyable recreational opportunities that include boating, hiking, interpretive programs, and viewing of marine estuaries.

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

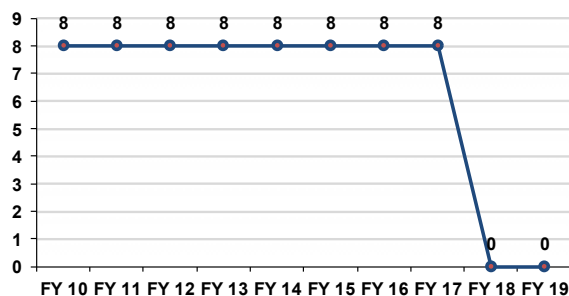
Strategic Goals:

- Ensure public access to recreational facilities while protecting Newport Bay tidelands properties and natural resources entrusted to the County of Orange.

FY 2017-18 Key Project Accomplishments:

- Completed Newport Harbor Patrol Marine Ways Cart Repair Project.
- Converted Upper Newport Bay parking lot to pervious concrete.
- Completed slurry seal of Bayview Bikeway.

Ten Year Staffing Trend:



At a Glance:

Total FY 2017-2018 Current Modified Budget:	9,014,017
Total FY 2017-2018 Actual Expenditure + Encumbrance:	5,780,010
Total Final FY 2018-2019:	5,553,379
Percent of County General Fund:	N/A
Total Employees:	0.00

Ten Year Staffing Trend Highlights:

- In FY 2017-18, eight positions were transferred from Fund 106 to Fund 405 in an effort to maximize the flexibility and effectiveness of staffing assignments to support all OC Parks' Funds. Staff who are working in the Newport Bay Tidelands are charging costs as appropriate to Fund 106.

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 budget includes appropriations for continued work on the East Bluff Erosion Repair Project as well as the potential extension of the bulkhead in Newport Harbor.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	8	0	0	0	0	0.00
Total Revenues	4,753,966	4,713,617	4,621,746	4,458,867	(254,750)	-5.40
Total Requirements	4,847,137	9,014,017	5,780,010	5,553,379	(3,460,638)	-38.39
Prior Year Encumbrance Cancellations	55,558	0	114,486	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(37,612)	(4,300,400)	(1,043,777)	(1,094,512)	3,205,888	-74.55
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page A95

Highlights and Key Trends:

- Services and Supplies remain consistent with previous years' expenses. Fund 106 also continues to pay 15% of Harbor Patrol's requirements.

108 - OC DANA POINT HARBOR

Operational Summary

Description:

Provide public coastal access, environmental stewardship, and maintain a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

Strategic Goals:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast. Facilitating recreational boating, effective communication with our various stakeholder groups, and harbor commercial opportunities.
- Implement the Dana Point Harbor Revitalization Plan.
- Provide resources to commercial tenants to help them meet the County's standard for customer service.
- Continue to pursue improvements in Harbor water quality.

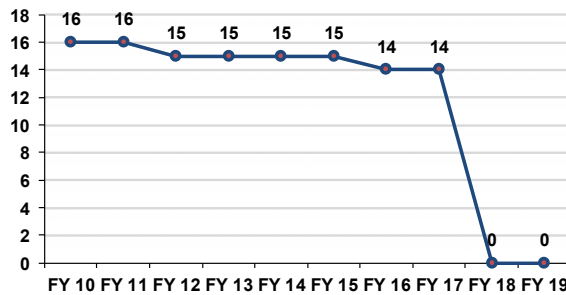
FY 2017-18 Key Project Accomplishments:

- Re-pavement of nine parking lots.
- Repaired and replaced sidewalks on Harbor Island.
- Renovation of OC Sailing and Event Center restrooms.
- Roof replacements on four buildings (seven businesses).
- Replaced OC Sailing and Events Center sewer line.
- Remodel and expansion of Boat House Patio.
- Replacement of dock finger at Dana Wharf Sports Fishing.
- Replacement of parking lot lighting with LED in some parking lots.
- Replaced generator at Harbor Patrol.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	40,180,277
Total FY 2017-2018 Actual Expenditure + Encumbrance:	23,944,579
Total Final FY 2018-2019:	33,410,561
Percent of County General Fund:	N/A
Total Employees:	0.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2017-18, Fund 108 transferred 7 remaining positions to OC Parks Fund 405 as an effort to maximize the flexibility and effectiveness of staffing assignments to support all OC Parks' Funds. Staff who are working on Dana Point Harbor activities are charging costs as appropriate to Fund 108.
- In June 2016, the Board of Supervisors approved the merge of Dana Point Harbor Fund 108 to OCCR/OC Parks during the FY 2016-17 budget process. During the First Quarterly Budget Adjustment, the Board of Supervisors approved the transfer of 4 positions to OC Parks Fund 405; two positions to OC Community Resources (OCCR) Fund 100-012; and 1 position to OC

Waste Recycling Fund 299. The total authorized positions in the FY 2016-17 Modified Budget reduced from 14 to 7 for Fund 108.

- The FY 2015-16 Budget was consistent with 14 positions for Fund 108.
- In FY 2014-15, the Board of Supervisors approved a mid-year budget adjustment to transfer 1 Administrative Manager I from Fund 108 to CEO Real Estate. This reduced the total position count in Fund 108's FY 2014-15 Modified Budget from 15 to 14.
- In February 2011 (mid-year FY 2010-11), the Board of Supervisors approved the deletion of 1 Real Property Agent III position. This reduced the total position count for OC Dana point Harbor from 16 to 15, which was reflected in the position count for the Fund 108 Budget for FY 2011-12.

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget includes appropriations for pier rehab/replacements within the Harbor, as well as work on the picnic shelters in Dana Point Harbor.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev	Final Budget	Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Beginning Fund Balance - Unassigned	7	0	0	0	0	0.00
Total Revenues	27,733,768	28,080,904	28,272,649	28,501,819	420,915	1.49
Total Expenditures/Encumbrances	28,831,723	40,180,277	23,944,579	33,410,561	(6,769,716)	-16.84
Prior Year Encumbrance Cancellations	4,572,448	0	241,675	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	3,474,492	(12,099,373)	4,569,745	(4,908,742)	7,190,631	-59.43
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A97

Highlights and Key Trends:

- OC Dana Point Harbor continues to pursue key steps required to implement the Harbor Revitalization project. This includes developing a final design for the Commercial Core project, finalizing a financial strategy, and acquiring required construction permits. Additional Coastal Development Permits will be required for the Dry Boat Storage Building Project as well as the Marina Improvement Project.

117 - OC HOUSING AUTHORITY - OPERATING RESERVES

Operational Summary

Description:

Excess administrative fees prior to 2004 may be used only for the cost of ongoing administration of OC Community Services' current Housing Choice Voucher program or for other housing related purposes consistent with state and local law, including the development of affordable housing and support of homeless activities as approved by the Board of Supervisors.

Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	4,278,826
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,338,060
Total Final FY 2018-2019:	5,708,136
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget is approximately \$1.42 million higher than the FY 2017-18 Modified Budget with the inclusion of all available fund balance for possible housing projects.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	276,174	192,520	409,541	575,153	382,633	198.74
Total Requirements	1,345,322	4,278,826	1,338,060	5,708,136	1,429,310	33.40
Prior Year Encumbrance Cancellations	3,000	0	2,250	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(1,066,149)	(4,086,306)	(926,269)	(5,132,983)	(1,046,677)	25.61
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Housing Authority - Operating Reserves in the Appendix on page A102

119 - OC PUBLIC LIBRARIES - CAPITAL

Operational Summary

Description:

The Capital Project Fund for OC Public Libraries is used to provide capital improvements to 34 library facilities throughout Orange County. Improvements made in these facilities support OC Public Libraries' (OCPL) mission to open new worlds to our diverse communities by being able to provide facilities where library patrons are able to enjoy the many offerings that the present day library has to offer.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	4,558,243
Total FY 2017-2018 Actual Expenditure + Encumbrance:	419,083
Total Final FY 2018-2019:	1,285,336
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Library facilities constructed or maintained through the Capital Project Fund support the OC Public Libraries' goal to provide and preserve essential infrastructure and community programs.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
PROGRESS IN COMPLETING LIBRARY CAPITAL PROJECTS ON SCHEDULE AND WITHIN BUDGET. What: Measures ability to complete capital improvement projects which improves library services. Why: Growing library population base requires reliable, safe and improved library infrastructures.	Library of the Canyons and OC Public Libraries Headquarters HVAC Project completed. Dana Point HVAC Refurbishment, Aliso Viejo Maker Space, Foothill Ranch Refurbishment scheduled to be completed by end of FY 2017-18.	Irvine/Heritage Park HVAC and Roof Repair Refurbishment will be carried over to next fiscal year. Brea Branch Refurbishment, El Toro Branch Refurbishment, Laguna Woods Refurbishment, and one desk consolidations for La Palma and Stanton scheduled for FY 2018-19.	Given the fact that OC Public Libraries spends approximately \$25 per capita, OC Public Libraries is providing the community safe and inviting facilities that are very much appreciated based on the surveys conducted.

FY 2017-18 Key Project Accomplishments:

- Completed Library of Canyons (Silverado Expansion).
- Completed HVAC refurbishment for OCPL Headquarters.
- Completed Rancho Santa Margarita air handler and ventilation replacement.
- Completed Maker Space for Aliso Viejo Library.
- Complete Dana Point HVAC refurbishment under budget.
- Started branch refurbishment for Foothill Ranch Library.

Organizational Summary

OC Public Libraries - Capital - OC Public Libraries provides professional library services to residents of 24 cities and unincorporated Orange County through a network of 34 branch libraries. Fund 119 is the OC Public Libraries' capital fund and is used to support system-wide library facility capital improvements.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Public Libraries will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to identify critical building components needing repair or replacement to ensure safe and secure facilities, avoid costs of unplanned shut-downs and extend useful life expectancy of library facilities. In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources.

Changes Included in the Base Budget:

The FY 2018-19 Budget is approximately \$2 million lower than the FY 2017-18 Modified Budget. Funds are being carried over from FY 2017-18 due to the HVAC and roof repair refurbishment for Irvine Heritage Park being deferred to FY 2018-19.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	4,585,181	286,445	256,240	290,128	3,683	1.28
Total Expenditures/Encumbrances	3,030,360	4,558,243	419,083	1,285,336	(3,272,907)	-71.80
Prior Year Encumbrance Cancellations	1,105	0	1,030	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,555,927	(4,271,798)	(161,813)	(995,208)	3,276,590	-76.70
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Libraries - Capital in the Appendix on page A104

Highlights and Key Trends:

- In FY 2018-19, building improvements and energy efficiency upgrades will be carved out to increase energy conservation and productivity. Each library branch facility will continue to be maintained and upgrades and enhancements will be provided contingent upon available funding.

120 - OC PUBLIC LIBRARIES

Operational Summary

Description:

OC Public Libraries is the third largest local library system in California that provides professional library services to the residents of 24 cities through a network of 34 community libraries. OC Public Libraries strives to adapt services to community priorities and to empower and enrich our communities by having an open door and free access system.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	55,148,974
Total FY 2017-2018 Actual Expenditure + Encumbrance:	48,273,448
Total Final FY 2018-2019:	57,268,665
Percent of County General Fund:	N/A
Total Employees:	386.00

Strategic Goals:

- Promote self-sufficiency and healthy lifestyles.
- Provide and maintain essential infrastructure and community programs.

Key Outcome Indicators:

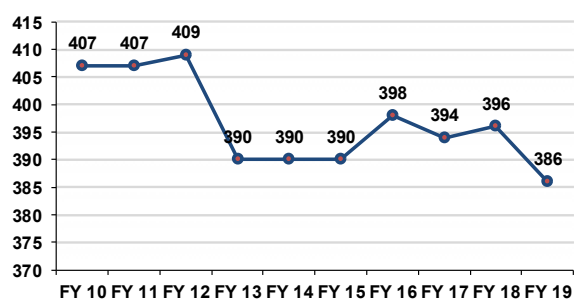
Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
SELF-CHECKOUT MACHINE CIRCULATION RATE. What: Measures increased levels of circulation through self-check machines. Why: Allowing the staff to focus attention on individuals using the library.	OC Public Libraries will begin measuring percentage of items checked out by self-check method compared to staff assisted circulation checkouts.	60% of all checkouts will be generated through self-check machines.	This measure has just been introduced.
CIRCULATION RATE FOR E-MAGAZINES. What: Increase e-magazine circulation by 20%. Why: Indicates the growing trend in e-material usage.	Measures the change in percentage in e-magazine circulation to that of traditional magazine circulation.	Increase funding in e-magazine collection rather than traditional magazines depending on the result.	This measure has just been introduced.
CIRCULATION RATE OF WORLD LANGUAGE MATERIAL. What: Measures the growing usage of non-English language material due to demographic changes. Why: Monitoring usage determines if the library is meeting the needs of its community.	Measures the change in percentage of global language material compared to the same quarter of the previous year.	Increase the circulation of global language material by 20% over the previous year's count; measure for a term of 3 years.	This measure has just been introduced.

FY 2017-18 Key Project Accomplishments:

- Four Career Online High School participants completed the program and earned an accredited High School Diploma.
- Lifelong learning database Lynda.com was launched, offering 6,480 online courses in business, technology and creative skills.
- Hosted the first ever "Genealogy Orange" which featured speaker genetic genealogist CeCe Moore, also known as the DNA Detective, who discussed the various ways that DNA research has positively impacted individuals and families.

- Developed innovative library spaces at the Aliso Viejo, Garden Grove Main, Ladera Ranch and Fountain Valley branches where people can gather to create, invent and learn. Library Maker Spaces serve all ages and areas for STEAM (Science, Technology, Engineering, Arts and Math) Programming, Toddler Stay and Play, as well as Gardening and Culinary Programs.
- Virtual Reality equipment and experiences were enjoyed by teens and adults at the Aliso Viejo and Rancho Santa Margarita Library.
- Launched OC Inspire, a new staff mentoring program which matches mentors and mentees among all levels of staff in OC Public Libraries, providing career guidance, personal empowerment, and succession planning for staff.
- Launched a "Lucky Day" collection, making available in-branch only on a first-come/first-pick basis, popular titles which typically have a long wait list.
- Over 500 people attended the first Comic Orange event which celebrated graphic novels and the art of cartooning. Cartoonist Kevin Fagan of the internationally syndicated comic strip Drabble was the keynote speaker.
- Expanded the partnership with the San Juan Capistrano Mission, Orange County Department of Education and California State University, Fullerton to capture local history and culture of the local Native American group the Juanenos.
- Foreign language material collections were expanded to meet the diverse needs of Orange County residents along with story times in multiple languages. (Arabic, Farsi, Japanese, Korean, Russian and Spanish).

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- As a FY 2017-18 Second Quarter Budget Adjustment, Budget Control 120 deleted 5 part-time positions and converted 5 part-time to full-time positions. Five positions were deleted and added in OC Community Resources' Budget Control 012 as a FY 2017-18 Third Quarter Budget Adjustment to address increased Homeless Prevention activities.
- In FY 2016-17, 1 position was deleted and added in OCCR/Budget Control 012 for the Homeless Continuum of Care Manager to address increased Homeless Prevention activities. Also as an FY 2016-17 First Quarter Budget Adjustment, added 1 Specialist Librarian and 2 Staff Specialist positions from OC Community Resources/Support Services to provide support for the READ/OC Program which transferred back to OC Public Libraries.
- In FY 2015-16, 1 position was deleted to offset the addition of the events coordinator position in OC Community Resources (OCCR). Three positions were transferred with 2 positions added to Budget Control 017, County Executive Office for Social Care Coordination and another position to OCCR/Support Services/Finance & Strategic Planning.
- In FY 2014-15, 1 position was transferred to CEO/Real Estate as part of the CEO Real Estate centralization. Nine positions were transferred from OCCR as part of OCCR's minor reorganization.
- In FY 2011-12, 18 positions were transferred to OCCR when the new Central Project Office was created as the result of the OCCR's re-organization. There was also an additional reduction of 1 position when 2 half-time positions were consolidated to 1 full-time position.
- In FY 2010-11, 2 positions were transferred back from OCCR.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Public Libraries will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program and the employee pay for performance plan. In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources.

Changes Included in the Base Budget:

The total FY 2018-19 Budget for Fund 120 is \$57 million which is \$684,000 lower than the FY 2017-18 Modified Budget due primarily to a decrease in OCCR Administrative Services and IT Hardware costs.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev		Budget	Percent
	As of 6/30/18	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Total Positions	396	386	386	386	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	53,033,592	48,688,633	57,399,062	52,870,697	4,182,064	8.58
Total Expenditures/Encumbrances	49,823,380	55,148,974	48,273,448	53,508,091	(1,640,883)	-2.97
Prior Year Encumbrance Cancellations	552,287	0	1,810,785	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	3,762,499	(6,460,341)	10,936,400	(637,394)	5,822,947	-90.13
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Libraries in the Appendix on page A105

Highlights and Key Trends:

- OC Public Libraries will continue evaluating the interior space of all branches and redesigning them to conform to the one-desk service model. For expediency, confidentiality and efficiency, library users will be able to complete their business transactions at one service location rather than at separate desks for each interaction. Customer needs have changed over the years. The single service desk model will provide a better customer experience while freeing up librarians to spend more time to address complex questions and to increase general interactions with the public.

Fund 120 reflects an 8% increase in overall property tax revenue due to an improving housing market within Orange County.

OC Public Libraries' Operating Budget assumes maintaining current service levels by continuing the five-year plan to upgrade the library computer systems, increasing library book materials and subscription of library collections as well as appropriations allocated for maintenance projects on OC Public Libraries' aging infrastructure.

The FY 2018-19 Budget includes a \$3.7 million contribution to Fund Balance Restricted for the Irvine Set-Aside based on the MOU between the City of Irvine and OC Public Libraries to finance a future Library in the City of Irvine.

- In redesigning the floor configuration, OCPL is anticipating to achieve the following goals:
- Provide a one-stop transaction environment for library users.
 - Extend basic reference by freeing staff to have on the floor interaction with library users.
 - Provide efficient and flexible staffing solution.
 - Use limited space more efficiently in libraries.
 - Change will inevitably be uncomfortable, but with communication and training, staff can adopt the new single service desk model with little difficulty. Some branches have already converted the multiple service desks model into a single service desk and have found it to be successful.

121 - OC ANIMAL CARE DONATIONS

Operational Summary

Description:

Fund 121, OC Animal Care Donations, was established in FY 2015-16 to recognize donation revenues received for OC Animal Care programs.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	145,993
Total FY 2017-2018 Actual Expenditure + Encumbrance:	137,706
Total Final FY 2018-2019:	76,050
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To track all expenditures offset by the Animal Care donations received.

FY 2017-18 Key Project Accomplishments:

- Donations received during FY 2017-18 were used to finance multiple low-cost adoption events which helped find permanent homes for animal residing at the shelter.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	134,000	100,250	120,357	75,600	(24,650)	-24.58
Total Expenditures/Encumbrances	100,920	145,993	137,706	76,050	(69,943)	-47.90
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	33,081	(45,743)	(17,349)	(450)	45,293	-99.02
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Animal Care Donations in the Appendix on page A106

123 - DISPUTE RESOLUTION PROGRAM

Operational Summary

Description:

Provide funding for local dispute resolution services as an alternative to formal court proceedings. The Dispute Resolution service providers meet regularly with judges from the five justice centers who comprise the Small Claims Mediation Committee. In 1998-99, a Dispute Resolution service providers collaborative was formed to better serve the courts and now actively work with court personnel to provide mediation services for appropriate court related or referred cases. They mediate small claims, unlawful detainers, temporary restraining orders, and civil harassment cases.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	918,556
Total FY 2017-2018 Actual Expenditure + Encumbrance:	635,620
Total Final FY 2018-2019:	888,880
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget includes no major changes and remains consistent with the FY 2017-18 Modified Budget.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	644,403	703,976	691,163	705,544	1,568	0.22
Total Expenditures/Encumbrances	607,011	918,556	635,620	888,880	(29,676)	-3.23
Prior Year Encumbrance Cancellations	29,428	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	66,820	(214,580)	55,543	(183,336)	31,244	-14.56
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Dispute Resolution Program in the Appendix on page A108

124 - DOMESTIC VIOLENCE PROGRAM

Operational Summary

Description:

Provide funding for domestic violence shelters in Orange County which provide a temporary "safe haven" for the victims of domestic violence and their children.

Consistent with the Welfare and Institutions Code Sections 18294-18298, the domestic violence shelters provide a range of comprehensive emergency crisis shelter services that are necessary to address the various critical needs experienced by victims of domestic violence and their children such as: emergency crisis sheltering, access to a 24 hour crisis hotline, provision of counseling services, walk-in center, food and clothing, hospital emergency room assistance, transportation referrals and legal assistance.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,111,657
Total FY 2017-2018 Actual Expenditure + Encumbrance:	773,734
Total Final FY 2018-2019:	1,122,594
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget includes no major changes and remains consistent with the FY 2017-18 Modified Budget.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	825,860	805,145	805,056	855,603	50,458	6.26
Total Expenditures/Encumbrances	765,228	1,111,657	773,734	1,122,594	10,937	0.98
Prior Year Encumbrance Cancellations	3	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	60,634	(306,512)	31,322	(266,991)	39,521	-12.89
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Domestic Violence Program in the Appendix on page A109

12A - MHSA HOUSING FUND

Operational Summary

Description:

This fund is used in the development of housing and rental assistance for persons within the Mental Health Services Act (MHSA) target population specifically for loans to developers for affordable housing and rent payments to landlords for rental assistance for MHSA target population clients.

As defined by the State of California's MHSA plan, the target population is "Adults or older adults with serious mental illness as defined by Welfare and Institutions Code Section 5600.3(b), or children and youth with severe emotional disorders as defined in Welfare and Institutions Code Section 5600.3(a), who are eligible for MHSA services in their county of residence and who are homeless or at risk of being homeless."

At a Glance:

Total FY 2017-2018 Current Modified Budget:	994,064
Total FY 2017-2018 Actual Expenditure + Encumbrance:	17,884
Total Final FY 2018-2019:	994,004
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget includes no major changes and remains consistent with the FY 2017-18 Modified Budget.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	8,671	8,500	12,902	12,977	4,477	52.67
Total Requirements	16,990	994,064	17,884	994,004	(60)	-0.01
Prior Year Encumbrance Cancellations	974	0	271	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(7,345)	(985,564)	(4,712)	(981,027)	4,537	-0.46
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: MHSA Housing Fund in the Appendix on page A113

146 - WORKFORCE INVESTMENT ACT

Operational Summary

Description:

Provide services through workforce development systems that increase the employment, retention, and earnings of participants, as well as reduce welfare dependency. Workforce Innovation and Opportunity Act seeks to improve career options for our nation's workers and jobseekers through an integrated, job-driven public workforce system that links diverse talent to businesses.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	19,167,102
Total FY 2017-2018 Actual Expenditure + Encumbrance:	12,771,350
Total Final FY 2018-2019:	19,915,287
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Match Orange County workforce skills and abilities with employer workforce needs.

FY 2017-18 Key Project Accomplishments:

- Over 68,000 customers were served by the One-Stop Center System from January to December 2017.
- The State of California accepted the Orange County Regional Plan and the Orange County Local Plan, which are required by Workforce Innovation and Opportunity Act (WIOA). The main aim of the Regional Plan is the development of "regional sector pathway" programs and the local plan describes how these services will be provided through the Orange County One-Stop Centers and partners.

Budget Summary

Changes Included in the Base Budget:

The Workforce Innovation and Opportunity Act budget reflects a \$605,496 increase compared to the FY 2017-18 Modified Budget. This increase is due to additional Federal Workforce Innovation and Opportunity Act revenues that are projected in FY 2018-19.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	(618,946)	(334,417)	(334,417)	(191,728)	142,689	-42.67
Total Revenues	11,635,239	19,501,519	12,735,806	20,107,015	605,496	3.10
Total Requirements	12,182,254	19,167,102	12,771,350	19,915,287	748,185	3.90
Prior Year Encumbrance Cancellations	831,545	0	139,439	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	(334,416)	0	(230,522)	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Workforce Investment Act in the Appendix on page A144

15F - ORANGE COUNTY HOUSING AUTHORITY (OCHA)

Operational Summary

Description:

As an opportunities catalyst, facilitates the provision of economic housing and community services that enhance the quality of life for the people of Orange County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	174,786,564
Total FY 2017-2018 Actual Expenditure + Encumbrance:	167,283,291
Total Final FY 2018-2019:	180,904,651
Percent of County General Fund:	N/A
Total Employees:	113.00

Strategic Goals:

- Linking customers to services, optimizing and leveraging resources, facilitating the provision of housing and employment development.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
NUMBER OF FAMILIES ASSISTED - FAMILY UNIFICATION PROGRAM What: Reunites families whose children have been or are in danger of being separated from their parent(s). Why: Reunites children who have been removed from their families/parent(s) or those who are in danger.	Assisted an average of 206 families in the Family Unification Program.	Assist 207 families.	OCHA expects to achieve this target.
NUMBER OF FAMILIES GRADUATED - FAMILY SELF SUFFICIENCY (FSS) What: The number of families that graduate from the Family Self Sufficiency Program. Why: Counts the number of families that complete their five-year contract to achieve self-sufficiency.	12 families graduated	8 families graduated	OCHA expects to achieve this target.
NUMBER OF HOUSEHOLDS ASSISTED - SHELTER PLUS CARE (S+C) HOUSING ASSISTANCE PROGRAM What: The number of formerly homeless households with disabilities receiving rental assistance in S+C. Why: Counts the number of special needs clients receiving housing assistance and prevents homelessness.	560 households assisted	Up to 600 households assisted	OCHA expects to achieve this target.
LEASE UP RATE - HOUSING CHOICE VOUCHER PROGRAM What: Percentage of Housing Choice Vouchers or funding used monthly to assist households in the Program. Why: Measures the utilization rate and successful use of these housing resources.	95% lease-up, based on utilization of Housing Assistance Payment funds.	99% lease-up of units or utilization of Housing Assistance Payment funds.	OCHA may not meet this target due to lack of affordable units and high rents in Orange County.

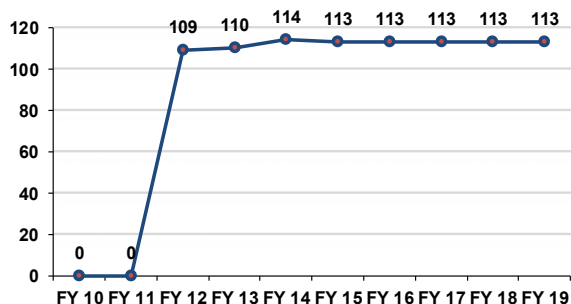
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
AVERAGE/MEDIAN UNIT SUBSIDY OR COST PER UNIT	\$1,060 per unit	\$1,120 per unit	OCHA may not meet this target due to increasing rents in Orange County.
What: Average Housing Assistance Payment (HAP) per unit.			
Why: If cost/unit exceeds projected amount, budget may be insufficient to assist the max # of households.			

FY 2017-18 Key Project Accomplishments:

- Assisted over 25,000 people per month through the Section 8 Housing Choice Voucher Program and other rental assistance programs and achieved HUD high performer Section 8 Management Assessment Program(SEMAP) Performance Measures for 11 years in a row.
- Developed strategy to enhance supportive housing resources for the homeless by allowing up to 50 tenants in the Continuum of Care/Shelter Plus Care Program (CoC/S/C) to transfer to the Housing Choice Voucher program, and making up to 100 Project-based Vouchers available annually for supportive housing projects and making up to 60 turnover Housing Choice Vouchers available annually for homeless persons.
- Assisted VASH and CoC/S+C households with security deposits and move-in costs by innovative use of Tenant Based Rental Assistance funds.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, 1 Planner III position was transferred to Fund 15G following a realignment of duties.
- In FY 2012-13, 2 positions were added to help administer the 268 Special Admission Section 8 Tenant Protection Vouchers for residents of Bethel Towers in Costa Mesa. Another 2 positions were transferred from Fund 15G to address reductions as the result of the elimination of Redevelopment as well as to meet continuing needs for the OC Housing Authority.
- In FY 2011-12, 1 Administrative Manager II was transferred from Budget Control 012 to Fund 15F due to continuing program needs.
- In FY 2010-11, 109 full-time positions were transferred from 15G to the newly-created Fund 15F.

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget is approximately \$6.11 million higher than the FY 2017-18 Modified Budget due to an increase in public assistance payments expenditures.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	113	113	113	113	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	162,773,722	167,411,894	163,892,199	174,115,056	6,703,162	4.00
Total Expenditures/Encumbrances	160,229,096	174,786,564	167,283,291	180,904,651	6,118,087	3.50
Prior Year Encumbrance Cancellations	86,267	0	61,951	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	2,630,894	(7,374,670)	(3,329,141)	(6,789,595)	585,075	-7.93
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Orange County Housing Authority (OCHA) in the Appendix on page A161

15G - OC HOUSING

Operational Summary

Description:

As an opportunities catalyst, facilitates the provision of economic housing and community services that enhance the quality of life for the people of Orange County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	10,532,073
Total FY 2017-2018 Actual Expenditure + Encumbrance:	8,065,104
Total Final FY 2018-2019:	9,627,574
Percent of County General Fund:	N/A
Total Employees:	11.00

Strategic Goals:

- Linking customers to services, optimizing and leveraging resources and facilitating the provision of housing and employment development.

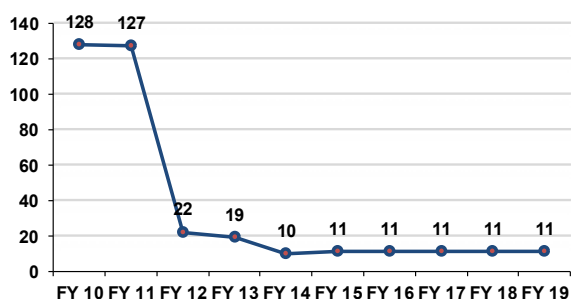
Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
TOTAL UNITS FINANCED What: The number of units financed annually. Why: Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	82 multi-family units constructed.	90 multi-family units constructed.	Housing & Community Development and Homeless prevention is on target to meet this goal.

FY 2017-18 Key Project Accomplishments:

- Completed 82 Affordable Rental Units.
- Provided 26,682 shelter bed nights for 1,668 unduplicated homeless served through the Armory Emergency Shelter Program as of March 29, 2018.
- Preserved and expanded permanent supportive housing beds for at-risk and homeless families and individuals through the award of \$23 million in Federal Continuum of Care Homeless Assistance Funding. Approximately \$274 million has been secured for Orange County to date.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, 1 Planner III position was transferred from OC Housing Authority Fund 15F to realign duties within OC Community Services programs.
- During FY 2012-13, 2 positions were transferred to OC Community Resources' Fund 15F, 1 position to OCCCR Budget Control 012 and 6 positions to OC Parks Fund 405 to address additional needs as the result of the elimination of Redevelopment bringing the total positions to 10.

- During FY 2011-12, 1 position was transferred to Budget Control 012 and 1 position was transferred to OC Parks Fund 405 to address potential reductions as well as continuing needs in other programs within OC Community Resources and 1 position was transferred from 15G to establish the new Contracts Unit in OCCRR/Administrative Services.
- During FY 2010-11, 109 positions previously budgeted in 15G for OC Housing Authority were transferred to the newly established Fund 15F and 4 positions were added due to increased Department of Housing and Urban Development (HUD) and Neighborhood Development and Preservation Project (NDAPP) revenues.
- During FY 2009-10, 1 position was deleted due to long-term vacancy.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Community Resources/Housing & Community Development and Homeless Prevention continues to explore and commit all eligible funding to increase affordable housing in Orange County. Currently, OC Community Resources/Housing & Community Development and Homeless Prevention has allocated Federal HOME, local Housing Successor Agency and Community Development Block Grant (CDBG) monies to the development of affordable housing and will continue to review opportunities for future affordable housing development.

Changes Included in the Base Budget:

The FY 2018-19 Budget reflects a \$904K decrease from the FY 2017-18 Modified Budget due to less available Federal funding for housing development projects.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	11	11	11	11	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	6,207,289	8,943,085	7,589,672	8,429,725	(513,360)	-5.74
Total Requirements	6,776,702	10,532,073	8,065,104	9,627,574	(904,499)	-8.59
Prior Year Encumbrance Cancellations	80,448	0	228,518	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(488,965)	(1,588,988)	(246,915)	(1,197,849)	391,139	-24.62
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Housing in the Appendix on page A162

15H - CALHOME PROGRAM REUSE FUND

Operational Summary

Description:

To separate and track repayments of CalHOME loans, which are reused and loaned to qualified homebuyers for CalHOME funded first time home buyer and housing rehabilitation projects. The CalHOME program provides grants and loans to qualified buyers and homeowners for home purchases and housing rehabilitation projects which facilitate neighborhood preservation.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	778,126
Total FY 2017-2018 Actual Expenditure + Encumbrance:	271
Total Final FY 2018-2019:	1,014,548
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Enhance the livability of the County's unincorporated and participating neighborhoods, and to increase and preserve affordable housing opportunities.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
TOTAL UNITS FINANCED What: The number of units financed annually. Why: Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	82 multi-family units constructed.	90 multi-family units constructed.	OC Community Resources/Housing and Community Development and Homeless Prevention are on target to meet this goal.

Organizational Summary

CalHome Program Reuse - Track repayments of CalHOME loans to be utilized for first-time homebuyer and housing rehabilitation projects.

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget is \$236,422 higher than FY 2017-18 Modified Budget due to an increase in professional services expenditures.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	228,619	5,956	51,390	5,447	(509)	-8.54
Total Expenditures/Encumbrances	9,173	778,126	271	1,014,548	236,422	30.38
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	219,446	(772,170)	51,119	(1,009,101)	(236,931)	30.68
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CalHome Program Reuse Fund in the Appendix on page A163

15K - LIMESTONE REGIONAL PARK MITIGATION ENDOWMENT

Operational Summary

Description:

In November 2014, the Board of Supervisors authorized establishment of Fund 15K, funded by a \$200,000 endowment from the Transportation Corridor Agencies (TCA). The interest earned from this fund is to be spent to maintain a wetlands mitigation area that was installed by TCA in Limestone Nature Preserve.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	7,973
Total FY 2017-2018 Actual Expenditure + Encumbrance:	208
Total Final FY 2018-2019:	4,500
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	5,885	7,973	8,707	4,500	(3,473)	-43.55
Total Expenditures/Encumbrances	198	7,973	208	4,500	(3,473)	-43.55
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	5,687	0	8,499	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page A166

15U - STRATEGIC PRIORITY AFFORDABLE HOUSING

Operational Summary

Description:

Fund 15U supports the development of affordable housing and housing activities for low-income persons and support to the Armory Emergency Shelter Program through the expenditure of excess proceeds from the sale of a portfolio of single-family mortgages in Orange County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	492,284
Total FY 2017-2018 Actual Expenditure + Encumbrance:	392,987
Total Final FY 2018-2019:	202,775
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Housing & Community Development & Homeless Prevention continues to explore and commit all eligible funding to increase affordable housing in Orange County. Currently, Housing & Community Development & Homeless Prevention has allocated Federal HOME, local Housing Successor Agency and Community Development Block Grant (CDBG) monies to the development of affordable housing and will continue to review opportunities for future affordable housing development.

Changes Included in the Base Budget:

The FY 2018-19 Budget is \$289,509 lower than the FY 2017-18 Modified Budget due to decrease in professional services expenditures.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Budget Amount Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0 0.00
Total Revenues	69,579	30,000	53,880	72,000	42,000 140.00
Total Requirements	112,500	492,284	392,987	202,775	(289,509) -58.81
Prior Year Encumbrance Cancellations	0	0	476	0	0 0.00
Inc/(Dec) to Obligated Fund Balances	(42,921)	(462,284)	(338,631)	(130,775)	331,509 -71.71
Ending Fund Balance - Unassigned	0	0	0	0	0 0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Strategic Priority Affordable Housing in the Appendix on page A171

16D - OC ANIMAL SHELTER CONSTRUCTION FUND

Operational Summary

Description:

Fund 16D was established in FY 2015-16 to track revenues and costs associated with the design and construction of the new animal shelter.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	15,204,861
Total FY 2017-2018 Actual Expenditure + Encumbrance:	14,267,101
Total Final FY 2018-2019:	3,237,731
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To track the construction cost payments made over the next eight years by Cities contracting Animal Care services with Orange County.

FY 2017-18 Key Project Accomplishments:

- Construction of the new animal shelter was completed in early 2018 with a grand opening to the public which took place on March 24, 2018.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	26,116,652	8,032,205	7,930,229	2,612,419	(5,419,786)	-67.47
Total Expenditures/Encumbrances	20,859,546	15,204,861	14,267,101	3,237,731	(11,967,130)	-78.70
Prior Year Encumbrance Cancellations	0	0	108,211	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	5,257,106	(7,172,656)	(6,228,661)	(625,312)	6,547,344	-91.28
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Animal Shelter Construction Fund in the Appendix on page A174

405 - OC PARKS CSA26

Operational Summary

Description:

OC Parks encompasses regional, wilderness and historic facilities, as well as coastal areas throughout the County of Orange in California. Featuring 60,000 acres of parkland, open space and shoreline, Orange County's award-winning parks and programs are enjoyed by millions of residents and visitors each year. The park system includes 15 regional parks, five wilderness parks, seven historic parks, 11 beaches, four nature preserves, eight nature centers and 230 miles of regional trails and bikeways. Included within the County's system of regional recreational facilities are native habitat land, California and National Landmarks, the County's archaeological and paleontological collections, as well as the Orange County Zoo.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	119,596,170
Total FY 2017-2018 Actual Expenditure + Encumbrance:	94,856,180
Total Final FY 2018-2019:	152,469,055
Percent of County General Fund:	N/A
Total Employees:	346.00

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

Strategic Goals:

- Meet the regional recreational needs of a growing population in balance with the preservation and protection of natural, cultural and historical resources.
- Preserve and protect the environmental legacy of Orange County for present and future generations.
- Preserve and protect the cultural and historic legacy of Orange County for present and future generations.
- Ensure accessibility to and continuity of the County's beaches, parks, cultural sites, and trails.
- Increase public awareness and appreciation for the natural, cultural, and historic resources of Orange County.
- Create strategic alliances by proactively engaging other organizations and the community-at-large.
- Align organization structure and capabilities with the mission and goals.
- Achieve sustainable long-term financial viability to satisfy operational needs, capital requirements and desired programs and services.
- Ensure that all OC Parks facilities maintain a high level of safety for visitors and employees.

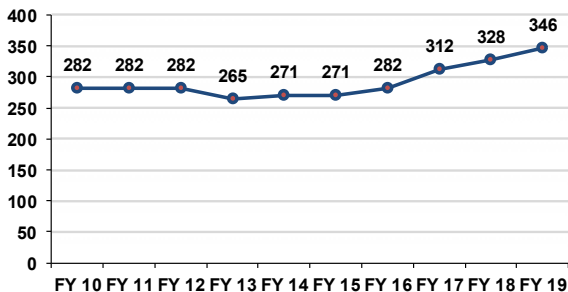
Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
PARK VISITORS. What: The number of park system visitors. Why: Park attendance indicates public usage and how the public values park facilities.	14,329,458 visitors.	15,045,931 visitors.	On target.
PROGRAM PARTICIPANTS. What: The number of visitors participating in programs offered by OC Parks and its agents. Why: Program participation reflects public usage and community involvement with OC Parks activities.	311,740 participants.	327,327 participants.	On target.
OPERATING RESERVE. What: The total reserve as percentage of Fund 405's actual salaries & benefits and services & supplies. Why: Provides sufficient cash flow to ensure continuous operation of OC Parks facilities and services.	25% of Operating Expense held in Operating Reserve.	21% of Operating Expense to be held in Operating Reserve.	Fund 405's operating reserve is in excess of the original 20% target.

FY 2017-18 Key Project Accomplishments:

- Pavement replacement at Key Ranch Historic Park.
- Completion of repairs to Cove Road crib wall at Dana Point Harbor.
- Installation of new monument signs at Santiago Oaks Regional Park, Mile Square Regional Park and Heritage Hill Historical Park.
- Completed replacement of restroom #9 at Irvine Regional Park.
- Sidewalk replacement at Mile Square Regional Park.
- Completed replacement of dust collection system at Irvine Regional Park.
- Completed installation of bioswale at Irvine Ranch Historic Park.
- Completed installation of handwashing station at OC Zoo.
- National Association of Counties (NACo) Achievement Award Winner in Volunteers category for OC Parks Volunteer Program.
- City-County Communications & Marketing Association (3CMA) Award of Excellence in Marketing and Tools - Marketing Event for 2017 OC Parks Wildflower Tour.
- American Society of Civil Engineers (ASCE) Orange County Chapter for Best Flood Management Project of the Year for Wagon Wheel Creek Restoration Plan.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- For FY 2018-19, Fund 405 proposed Expand Augmentations to add 18 positions to provide management of the County's significant and growing archaeological and paleontological collections; respond to the increase in park visitors; to provide new public recreational and educational programs; staff new public facilities; and provide dedicated resources in an effort to protect OC Parks' tree inventory from invasive beetles as well as to plan for habitat restoration throughout Orange County's regional parks.
- In FY 2017-18, 8 positions were transferred from Fund 106 and 7 positions from Fund 108 as an effort of maximizing the flexibility and effectiveness of staffing assignments to support all OC Parks' Funds. In November 2017, the Board of Supervisors approved the transfer of 1 position from Budget Control 017, County Executive Office (CEO) to OC Parks' Fund 405 as a result of a minor reorganization within CEO/Real Estate. The total authorized positions in FY 2017-18 Modified Budget increased to 328.
- In FY 2016-17, 26 positions were added and 35 Extra Help positions were deleted to comply with OC Human Resources Services' direction to convert Extra Help positions to Regular Help. In November 2016, the Board of Supervisors approved the transfer of 4 positions from Fund 108 to Fund 405 as a result of merging Dana Point Harbor to OCCR/OC Parks. The total authorized positions in the FY 2016-17 Modified Budget increased to 312 for Fund 405.
- The FY 2014-15 Budget transferred 4 OC Parks positions to the CEO for the CEO/Real Estate centralization and 1 position transferred to OC Community Resources (OCCR) as part of OCCR's minor reorganization. As additional efforts to realign available resources with the dissolution of OCCR's Central Project Office (CPO), an additional 16 positions were transferred to OC Parks to consolidate OCCR's Capital Improvement Program and Facility Maintenance service groups under the administrative oversight of OC Parks (S&EB expenses offset by funding from OC Public Libraries, OC Animal Care, and OCCR Administration funds). Fund 405's FY 2014-15 Modified Budget resulted in a total of 282 positions.
- In FY 2012-13, the Board of Supervisors approved the transfer of 5 Administrative Manager positions and 1 Staff Assistant position from OC Housing Fund 15G to OC Parks Fund 405. This resulted in a total of 271 positions in FY 2012-13 Modified Budget for Fund 405.
- In FY 2011-12, the Board of Supervisors approved the transfer of 18 construction and project management related positions from Budget Control 405 to Budget Control 012 for the purpose of creating a new Central Project Office (CPO) to coordinate repair and maintenance of all OCCR facilities, including OC Parks. In addition, the Board approved the transfer of 1 Staff Assistant position from Budget Control 012 to Fund 405 to provide assistance to the OC Parks Systems & Resource Management Division. Fund 405's FY 2011-12 Modified Budget resulted in a total of 265 positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Parks' Strategic Plan contains a framework of strategic goals as articulated by stakeholders, support organizations and others through a comprehensive planning process. Key Performance Indicators (KPI) translate the goals into direct action in identifying expected results and outcomes to governing bodies, stakeholders and staff. OC Parks' KPI support the County's core business and culture strategies, and provide a system that allows staff to track key goals in order to maintain alignment with the County's strategic priorities.

Changes Included in the Base Budget:

The FY 2018-19 Budget includes an increase of \$8.7 million in operating cost due to budgetary restructuring that will allow for all operation and maintenance costs in the OC Parks system to be recognized in Fund 405 and fully offset by a charge back to non 405 Funds when appropriate.

FY 2018-19 Budget also includes operating transfers of \$32.2 million to Fund 406 to provide funding for capital project requirements and \$819,000 to Fund 296 for light duty vehicles replacement.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add Two Positions and Appropriations to Maintain Park System Environmental Health Amount: \$ 241,606	OC Parks requires two new positions to deal with invasive species which is killing Park's tree inventory estimated at a value of \$175M.	The increase in positions will allow for more tree surveys and collaboration with outside agencies to develop best management practices and treatment strategies.	14721
Add Nine Positions and Appropriations for Expanded OC Parks Operations Amount: \$ 659,470	OC Parks requires new positions to staff new facilities and planned new facilities.	Additional positions will allow OC Parks to staff current and new facilities allowing for more services to the public.	14722
Add Seven Positions and Appropriations for Archaeological and Paleontological Artifacts Management Amount: \$ 775,650	OC Parks requests seven positions to manage the County's extensive collection of archaeological and paleontological assets.	Analysis of a County-operated model found that OC Parks could provide more curation output and research than a contracted out model and provide more public outreach.	14723

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	312	328	328	346	18	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	99,890,926	100,248,118	110,633,432	117,521,217	17,273,099	17.23
Total Expenditures/Encumbrances	92,709,615	119,596,170	94,856,180	152,469,055	32,872,885	27.48
Prior Year Encumbrance Cancellations	2,802,184	0	1,701,869	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	9,983,496	(19,348,052)	17,479,121	(34,947,838)	(15,599,786)	80.63
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Parks CSA26 in the Appendix on page A232

Highlights and Key Trends:

- OC Parks' Fund 405 expects to receive sufficient revenues in FY 2018-19 to fund park staff, maintenance and improvement contracts, and other expenses required to operate all OC Parks' facilities for public use and to continue provide funding for Fund 406 for capital project requirements in FY 2018-19.
- There will be no contribution made to OC Parks' Fund 405 Operating Reserves in FY 2018-19; however, OC Parks' Fund 405 continues to maintain its established goal for its Operating Reserves of 20% of the actual salaries & benefits and services & supplies in order to sustain OC Park's operation of facilities and services in situations of unforeseen economic changes that may adversely affect OC Parks' cash flow.

406 - OC PARKS CAPITAL

Operational Summary

At a Glance:

Total FY 2017-2018 Current Modified Budget:	30,999,215
Total FY 2017-2018 Actual Expenditure + Encumbrance:	17,100,444
Total Final FY 2018-2019:	35,041,650
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2017-18 Key Project Accomplishments:

- Completion of Wagon Wheel Creek Restoration project at Riley Wilderness Park; obtained ASCE Project of the Year Award.
- Completed stabilization work of Bay View Bridge at Upper Newport Bay Nature Preserve.
- Completed replacement of Arizona Crossing at Santiago Oaks Regional Park.
- Started construction of new Aliso and Wood Canyons Wilderness Park Visitor Center.
- Started construction of new Mile Square Regional Park multi-purpose facility.
- Completion of Cooper Center Site Plan and Feasibility Study.
- Completed Habitat Enhancement Plan for Talbert Regional Park.
- Completed design for the Craig Park Bike Facility.
- Completed elevator upgrade at Old Orange County Courthouse.
- Completed Phase II of maintenance upgrades at Old Orange County Courthouse.
- Completed refurbishment of Restrooms 3, 4, & 6 at Craig Regional Park.

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget for Fund 406 is \$35.0 million, which is approximately \$4.2 million higher than the FY 2017-18 Modified Budget. The increase in Fund Balance Available from Fund 405 has allowed OC Parks to dedicated more money to Capital Project expenditures and begin work on exciting new projects such as the OC Zoo Woodland Exhibit.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	12,380,933	17,794,728	4,803,887	33,310,169	15,515,441	87.19
Total Expenditures/Encumbrances	9,541,584	30,999,215	17,100,444	35,041,650	4,042,435	13.04
Prior Year Encumbrance Cancellations	167,802	0	239,472	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	3,007,151	(13,204,487)	(12,057,085)	(1,731,481)	11,473,006	-86.89
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Parks Capital in the Appendix on page A233

Highlights and Key Trends:

- OC Parks' Fund 406 includes budget allocations for 40 capital projects in FY 2018-19 to maintain and protect park facilities and infrastructure. OC Parks continues to seek grant funding to supplement its revenues to support and expand the OC Parks Capital Improvement Program. The FY 2018-19 proposed budget includes such projects as the OC Zoo Woodland Exhibit, O'Neil Regional Park Amphitheatre Replacement as well as continued contribution to the Countywide Trails and Bikeways Program and restroom/facilities refurbishments at various parks throughout Orange County.

459 - N. TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT

Operational Summary

Description:

Provide for the acquisition, development, and maintenance of local public parks, equestrian and walking trails, and road-related landscape maintenance in the unincorporated North Tustin area.

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,420,390
Total FY 2017-2018 Actual Expenditure + Encumbrance:	136,169
Total Final FY 2018-2019:	3,286,854
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	614,264	592,081	668,701	639,254	47,173	7.96
Total Expenditures/Encumbrances	183,052	3,420,390	136,169	3,286,854	(133,536)	-3.90
Prior Year Encumbrance Cancellations	27,925	0	33,231	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	459,137	(2,828,309)	565,763	(2,647,600)	180,709	-6.39
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: N. Tustin Landscape & Lighting Assessment District in the Appendix on page A236

Highlights and Key Trends:

- The FY 2018-19 Budget for Fund 459 includes \$3 million which will be used for the future development of a park within North Tustin.

477 - COUNTY SERVICE AREA #22 - EAST YORBA LINDA

Operational Summary

Description:

Provide park landscape and other maintenance services for Woodgate Community Park in an unincorporated area adjacent to the City of Yorba Linda. This Fund may be transferred to the City of Yorba Linda if the area is annexed to the city.

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

FY 2017-18 Key Project Accomplishments:

- Maintained safe and enjoyable recreation facilities, including tennis court, basketball court, handball court, and park grounds for public use at Woodgate Community Park.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	66,030
Total FY 2017-2018 Actual Expenditure + Encumbrance:	56,539
Total Final FY 2018-2019:	53,343
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	49,021	48,212	32,556	25,458	(22,754)	-47.19
Total Expenditures/Encumbrances	21,304	66,030	56,539	53,343	(12,687)	-19.21
Prior Year Encumbrance Cancellations	2,234	0	250	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	29,952	(17,818)	(23,733)	(27,885)	(10,067)	56.50
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page A239

027 - DEPARTMENT OF CHILD SUPPORT SERVICES

Operational Summary

Mission:

To enhance the quality of life for children and families by establishing and enforcing court orders for the financial and medical support of children in an effective, efficient, and professional manner.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	60,300,000
Total FY 2017-2018 Actual Expenditure + Encumbrance:	56,170,408
Total Final FY 2018-2019:	58,400,000
Percent of County General Fund:	1.69%
Total Employees:	510.00

Strategic Goals:

The following six goals have been established to align with the State Department of Child Support Services' performance expectations:

- Increase Distributed Net Collections to \$187 million
- Increase per Case Collections to \$2,769
- Maintain percent of Collection on Current Support to 69.2%
- Maintain percent of Cases with Arrears Distributed to 69.1%
- Increase percent of Cases with Support Orders Established to 92.9%
- Maintain State-wide Paternity Establishment Percentage to 100%

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
DISTRIBUTED NET COLLECTIONS What: Total amount of financial support provided to children as a result of services provided by Child Support Services' (CSS) staff. Why: Reliable child support payments assist families in achieving financial self-sufficiency.	Net Collections of \$184 million were distributed.	Increase Distributed Net Collections of \$187 million.	CSS implemented several strategies to increase contact with customers to achieve this goal. Strategies include Early Intervention for immediate contact with the Non-Custodial parents after order obtained and continue to focus on partnerships with parents and reducing payment barriers.
PER CASE COLLECTION What: Total Distributed Net Collections divided by the average monthly caseload for the Federal Fiscal Year (FFY). Why: Improvement on a per case basis indicates more money provided to children for basic necessities.	CSS per case collections increased by approximately 2.7% over FFY 2016.	Increase Per Case Collections to \$2,769 per case.	CSS implemented several strategies to accomplish this goal. Strategies include: connecting parents with County partners in an effort to reduce payment barriers, conducting workshops to encourage Non-Custodial parents to make payments, and maintaining regular solicitation of credit card payments.

Key Outcome Indicators: (Continued)

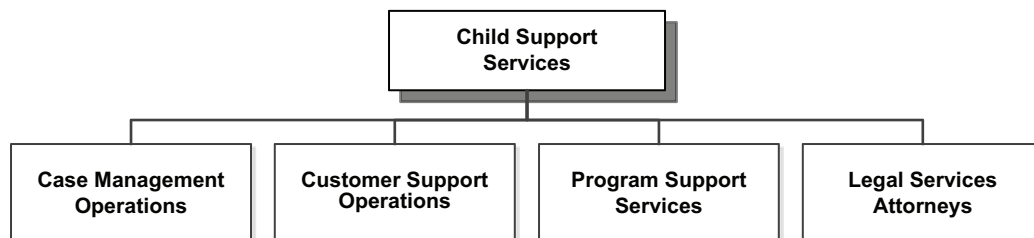
Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
COLLECTIONS ON CURRENT SUPPORT What: Measures the amount of current child support collected as a percentage of the total amount due. Why: Current Support collections are essential to the well-being of children and family self-sufficiency.	CSS collected 68.2% of the total current support owed in FFY 2017.	Maintain collections on current support at an overall percentage of 69.2%.	CSS exceeded the 40.0% federal minimum threshold by collecting 68.2% of current support due. To accomplish this goal CSS connected parents with other County partners to reduce payment barriers and continued efforts to increase the Never Assisted cases by marketing to Non-IVD population.
COLLECTIONS ON ARREARS What: Measures the percentage of cases with arrearage collections to total number of cases with arrears. Why: Payments on arrears and current support provide families with income to meet their basic needs.	CSS collected on 67.9% of cases with arrears owing in FFY 2017.	Maintain the percentage of cases with collections on arrears at 69.1%.	CSS collected 67.9% of cases with arrears owing exceeding the federal performance standard of 40%. Strategies for FFY 2018 include: solicit credit card payments throughout all customer service units and continue enforcement actions to target arrears-only cases.
CASES WITH SUPPORT ORDERS ESTABLISHED. What: Measures cases with support orders established compared to the total caseload. Why: Court orders are necessary to enforce child support, welfare reimbursement, and/or medical support.	FFY 2017 Percent of Cases with Support Orders Established increased by 1.7% over FFY 2016.	Increase the percent of cases with support orders established to 92.9% or above.	CSS established orders on 92.4% of cases. Strategies include utilizing the Case Management Tool to identify cases for order establishment and expediting establishment of orders with an active employer and through Stipulation Team immediately after notification of a Summons and Complaint filing.
STATE-WIDE PATERNITY ESTABLISHMENT What: Measures number of children born that paternity was established in the FFY compared to the prior FFY. Why: Provides legal rights to child support, medical support, inheritance, and other benefits.	CSS exceeded the 50.0% minimum federal performance threshold by establishing 93.9% of cases with support orders.	Maintain or increase State-wide Paternity Establishment Percentage to 100.0%.	CSS exceeded the 50.0% minimum threshold by establishing 93.9% in FFY 2017. Strategies for FFY 2018 include continuing outreach at local hospitals, providing on-site genetic testing, and utilizing the Case Management Tool to identify cases with paternity at issue.

FY 2017-18 Key Project Accomplishments:

- Child Support Services (CSS) served over 66,000 families with 81,000 children, and distributed an average of over \$15 million per month in child support payments in Federal Fiscal Year (FFY) 2017. Monthly distributions represent an increase of 1.0% over the prior year.
- CSS promotes a professional, diverse and skilled workforce through extended learning opportunities; annual hours of professional development per employee were 22.6 hours in FFY 2017. Designed a two-year strategic plan and inventory of all CSS training needs that outlines program and case management topics, leadership development, customer service techniques and targeted topics. The plan allows ongoing monitoring of training hours delivered and available to maximize training.
- Provided Customer Contact Resiliency Training in October 2017 to Call Center, Legal and Customer Contact staff to address: Handling threats from customers to others or self and providing emotional recovery strategies for staff.
- CSS leveraged existing relationships with service providers actively working with Orange County's homeless population and expanded services to assist homeless individuals with their child support needs through outreach, education programs and direct services.
- CSS established a partnership with the Orange County Sheriff's Department to provide direct services to incarcerated parents that may be unaware of child support services and resources available. This past year, CSS made its first visit to OC jails and currently participates in educational workshops providing inmates an opportunity to meet with CSS representative.

- CSS' goal is to ensure families with domestic violence (DV) have safe access to child support services. CSS designated two trained case managers to actively participate in educating our community by hosting on-site child support clinics at various DV shelters and centers, delivering presentations to help educate DV partners about child support and participating in partnership meetings with other DV professionals.
- CSS implemented a Minor Parent Program to address the unique needs of parents under the age of 18. A Care Coordinator provides one-on-one assistance through the child support process while offering community resources such as educational programs, employment programs, food and clothing.
- CSS Research Team created a prediction model that allows CSS to estimate whether a customer is in poverty and the impact of child support payments on poverty levels using data available to child support agencies.
- CSS deployed a comprehensive employee engagement survey to all staff. The survey will provide an overall satisfaction and advocacy source as well as independently rate several factors that contribute to overall employee satisfaction including work environment, culture, professional development, leadership, and retention.

Organizational Summary



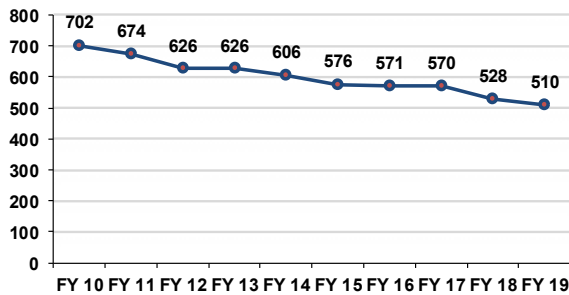
Case Management Operations - This division is responsible for the opening, establishment, modification, and enforcement of child support orders. Case Management Operations staff serve as primary customer service representatives and take administrative enforcement actions that do not require court intervention.

Legal Services Attorneys - This division provides legal guidance and advice associated with child support. Legal Services staff handle all matters that go before the court, including obtaining court orders to establish paternity and financial child support, modification of existing child support orders, and civil enforcement actions.

Customer Support Operations - This division is the first point of contact for customers in person and over the phone. Specifically, the division is responsible for answering general case-related questions, interviewing customers, making collections, handling matters that go before the court as well as completing case reviews. Customer Support Operations staff link customers to community resources, provide legal/court services and offer immediate resolution to customer inquiries.

Program Support Services - This division provides administrative support for the Department. Support Services include financial and purchasing services, facilities management, human resources and information technology, which provides computer technical support, systems applications, and system security. The Division also provides services to all units throughout the Department including Policy and Process Management, Research, Training, and Career Development, and Marketing and Communications.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

With flat or reduced funding for the fifteenth consecutive year, the Department will experience significant challenges in providing quality customer service and effectively operating the program. In order to operate within the current level of funding, the workforce has been downsized through attrition and the Department only fills those positions deemed critical to meet business needs and customer service goals. CSS will continue to analyze its operational needs to ensure high quality customer service is provided to meet the needs of CSS families in the most cost effective manner possible.

- In FY 2017-18, 17 vacant positions were deleted and 1 position was transferred to OCIT. The deletion/transferring of 18 positions reduced the total number of positions from 528 to 510. The reduction of positions is part of CSS' continuing effort to manage our budget and operate with our current level of funding.
- In FY 2016-17, 40 vacant positions were deleted and 2 positions were transferred to HRS. The deletion/transferring of 42 positions reduced the total number of positions from 570 to 528. This was part of CSS's effort to manage our budget and operate with our current level of funding.
- In FY 2015-16, 1 position was deleted due to long term vacancy bringing the total number of positions down from 571 to 570.
- Between FY 2008-09 and FY 2014-15, 131 positions were deleted due to long term vacancies bringing the total number of positions from 702 to 571.

Budget Summary

Plan for Support of the County's Strategic Priorities:

CSS strives to continue to improve efficiency and responsiveness while maximizing the use of available funding from the State and Federal governments. This support the County's mission, "Making Orange County a safe, healthy, and fulfilling place to live, work and play today and for generations to come, by providing outstanding, cost-effective regional public services". The Department ensures that it continues to align with best practices and County strategic objective including:

- Promoting a Healthy Community
- Building for the Future of Our Community

CSS cares about the success of the families it serves and routinely works to provide family-centered services that often extend beyond the traditional child support services. To ensure continued success, the Department focuses on staff development, business efficiencies, collections and performance, and customer service.

Changes Included in the Base Budget:

CSS expects the federal and state allocations to remain flat for FY 2018-19. CSS' FY 2018-19 Budget includes \$58.4 million in appropriations offset by \$55.5 million from Federal (66%) and State (34%) revenue sources. To balance the budget, a transfer of \$2.9 million from Child Support Program Development Fund 12C is included to offset expenditures. CSS has no net county cost included in the FY 2018-19 Budget.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	528	510	510	510	0	0.00
Total Revenues	55,525,656	60,300,000	56,170,410	58,400,000	(1,900,000)	-3.15
Total Expenditures/Encumbrances	55,525,585	60,300,000	56,170,408	58,400,000	(1,900,000)	-3.15
Net County Cost	(71)	0	(3)	0	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Department of Child Support Services in the Appendix on page A39

Highlights and Key Trends:

- CSS continues to meet and exceed all federal performance expectations. The success of CSS plays a key role in assisting families in achieving and maintaining self-sufficiency.
- Through strategic planning, CSS continues to evaluate existing program and processes and when possible implement new technologies to achieve efficiencies, improve performance, and increase effectiveness of programs.

Budget Units Under Department Control:

No.	Agency Name	Case Management Operations	Customer Support Operations	Program Support Services	Legal Services Attorneys	Total
027	Department of Child Support Services	17,040,990	15,268,391	23,056,646	3,033,973	58,400,000
12C	Child Support Program Development	2,897,845	0	0	0	2,897,845
	Total	19,938,835	15,268,391	23,056,646	3,033,973	61,297,845

12C - CHILD SUPPORT PROGRAM DEVELOPMENT

Operational Summary

Description:

The Child Support Program Development Fund was established in FY 2005-06 to comply with Governmental Accounting Standards Board 34 requirements for fiduciary funds.

As required by Code of Federal Regulations Title 45, Subtitle A, Section 74.22, all Federal funds advanced must be maintained in an interest bearing account and the interest earned must be reported as abatement on Administrative Expense Claims. Child Support Services (CSS) deposits monthly Federal and State advances into Fund 12C and records monthly revenue based on actual cash expenditures to General Fund Budget Control 027. The fund is used to meet critical needs of CSS not covered by State and Federal funding.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	4,636,062
Total FY 2017-2018 Actual Expenditure + Encumbrance:	2,752,855
Total Final FY 2018-2019:	2,897,845
Percent of County General Fund:	N/A
Total Employees:	0.00

CSS also maintains a Building Reserve account in Fund 12C to reimburse the excess of non-claimable principal over the claimable building depreciation expenses for the capital lease of 1015 and 1055 N. Main Street buildings.

Budget Summary

Changes Included in the Base Budget:

The Budget includes a transfer of \$2.9 million to Child Support Services, Budget Control 027, to balance the budget. Included in \$2.9 million is a \$356K transfer out of the Building Reserve account to reimburse the excess of non-claimable principal over the claimable building depreciation expenses. Interest earnings is the Fund's primary revenue source, which is estimated at \$280K.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,233,881	187,432	2,260,575	280,000	92,568	49.38
Total Expenditures/Encumbrances	1,027,850	4,636,062	2,752,855	2,897,845	(1,738,217)	-37.49
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	206,031	(4,448,630)	(492,280)	(2,617,845)	1,830,785	-41.15
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Child Support Program Development in the Appendix on page A114

042 - HEALTH CARE AGENCY

Operational Summary

Mission:

In partnership with the community, protect and promote the health and safety of individuals and families in Orange County through assessment and planning, prevention and education, and treatment and care.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	670,057,364
Total FY 2017-2018 Actual Expenditure + Encumbrance:	640,108,064
Total Final FY 2018-2019:	712,799,954
Percent of County General Fund:	20.63%
Total Employees:	2,715.00

Strategic Goals:

- **Assessment and Planning:** Be well prepared for any and all disease outbreaks or emergencies; and inform policy makers and health practitioners in Orange County (OC) through analysis and dissemination of local health data, information, and evidence-based practices.
- **Prevention and Education:** Achieve significant reduction in the infectious, episodic and chronic disease rates within OC; promote physical and mental health and wellness; and improve overall quality of life for individuals and families in Orange County.
- **Treatment and Care:** Deliver exceptional health care services that will improve the overall health of people in Orange County; and achieve a steady reduction in disease morbidity and mortality in Orange County.
- **Administration and Workforce:** Secure and efficiently provide and manage resources to address the health needs of Orange County individuals and families; and become the employer of choice in OC.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
INVESTIGATE HIGH-RISK FOODBORNE COMMUNICABLE DISEASES WITHIN 24 HOURS OF RECEIPT OF FAXED REPORTS. What: Monitor and analyze the occurrence of disease in Orange County in a timely and efficient manner. Why: Timely investigation is essential to communicable disease surveillance, prevention and control.	100% of all faxed reports for high-risk foodborne communicable diseases had investigation initiated within 24 hours of receipt.	Contact investigation of all (100%) high risk foodborne communicable diseases that are initiated within 24 hours of receipt of faxed reports.	As of FY 2017-18, first quarter (Q1), 100% of all contact investigation of high risk foodborne communicable disease faxed reports had investigations initiated within 24 hours of receipt.
HCA PERSONNEL PARTICIPATION IN DRILLS AND EXERCISES FOLLOWING SPECIFIC FUNCTIONAL TRAINING. What: To prepare Orange County to respond to health related disasters and reduce health impacts. Why: To reduce mortality and morbidity that could result from natural or man-made disaster.	90% of HCA personnel have participated in drills and exercises following specific functional training.	80% of HCA personnel participating in drills and exercises following specific functional training.	Current available data for FY 2016-17 year-end, shows 90% of HCA personnel participated in drills and exercises following specific functional training. This measure is on target to reach goal by the end of the fiscal year.

Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PUBLICATION WEB PAGE VIEWS PER MONTH. What: Respected resource in Orange County for health data and information, and health care best practices. Why: Conducting research and promoting best practices to help improve the health of OC residents.	1,261 average publication web page views per month.	900 average publication web page views per month.	As of FY 2017-18 Q1, there were 1,239 average publication web page views per month. This measure is on target to meet the average monthly publication webpage views of 900 per month by the end of the fiscal year.
BEACH MILE DAYS (BMD) CLOSURES. What: Monitor and provide public notification about ocean water condition to recreational water users. Why: Protect public health by limiting exposures to illness-causing contaminants in the water.	17 Beach Mile Days (Closures per Calendar Year; 5-year moving average)	Fewer than 10 Beach Mile Days (Closures per Calendar Year; 5-year moving average)	As of FY 2017-18 Q1, there were 4.3 BMD closures. Measure is currently meeting target.
BEACH MILE DAYS (BMD) POSTING. What: Monitor and provide public notification about ocean water condition to recreational water users. Why: Protect public health by limiting exposures to illness causing contaminants in the water.	16.5 Beach Mile Days (Posting April through October)	Fewer than 100 Beach Mile Days (Posting April through October)	As of FY 2017-18 Q1, there were 15.8 BMD postings. Measure is currently meeting target.
STROKE NEUROLOGY RECEIVING CENTER (SNRC) INTERVENTION RATE. What: Evidence-based guidance and regulatory oversight to first responders and emergency care providers. Why: Improve health outcome of acute illness by early recognition and medical intervention.	40% intervention rate for Stroke Neurology Receiving Center (SNRC).	50% intervention rate for Stroke Neurology Receiving Center (SNRC).	Current available data for FY 2016-17 year-end, shows a 40% intervention rate for SNRC. Rate is slightly below target.
NUMBER OF HAND WASH VIOLATIONS FOUND DURING INSPECTION. What: Inspect and investigate food service facilities to reduce incidence of foodborne illness. Why: Protect public health by ensuring food sold in OC is safe and produced under sanitary conditions.	1,594 hand wash violations found during inspection.	10% reduction (fewer than 1,114) in hand wash violations annually.	As of FY 2017-18 Q1, there were 425 hand wash violations found during inspections. Handwashing continues to be a main focus in a quality risk-based inspection.
RESTAURANTS AND MARKETS RECEIVING AN AWARD OF EXCELLENCE. What: Inspect and investigate food service facilities to reduce incidence of disease-causing violations. Why: Protect public health by ensuring food sold in OC is safe and produced under sanitary conditions.	31% of restaurants and markets received an Award of Excellence.	50% of restaurants and markets receiving an Award of Excellence.	As of FY 2017-18 Q1, 31% of restaurants and markets received an Award of Excellence, which has not met the annual target.
KINDERGARTEN CHILDREN UP-TO-DATE WITH VACCINATIONS. What: Vaccination against preventable diseases, especially in children. Why: To prevent and reduce the occurrence and spread of preventable infectious diseases.	95.5% of children entering kindergarten were up-to-date for vaccinations.	95% of children entering kindergarten who are up-to-date for vaccinations.	The most current data (CY 2016) showed that 95.5% of children entering kindergarten were up-to-date for vaccinations. For the first time since data was collected for this measure, target was met.
YOUTH WHO SMOKE. What: To prevent and reduce the use of tobacco in Orange County. Why: Tobacco use imposes physical, emotional and economic toll on individuals, families and communities.	5.0% of youth smoking.	Less than 14.6% of youth smoking.	Current available data from 2015-2017 survey showed that 5.0% of Orange County youth smoke. This measure currently meets target.

Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
DECREASE RATE OF ENROLLMENT IN DRINKING DRIVER REPEAT OFFENDER PROGRAM. What: To reduce the negative outcomes associated with the use of alcohol in Orange County. Why: Alcohol abuse imposes physical, emotional and economic tolls on individuals, families and public.	19.1 per 1,000 previous offenders enrolled in Drinking Driver Repeat Offender Program.	3% reduction from the previous FY year-end rate (fewer than 19.1 per 1,000) in previous offenders enrolled in Drinking Driver Repeat Offender Program.	The DUI Recidivism rate for the FY 2017-18 Q1 is 16.6, which currently meets target.
CALLS TO SUICIDE PREVENTION HOTLINE SERVING ORANGE COUNTY. What: Provide prevention and intervention services to OC residents with untreated mental illness. Why: To prevent or reduce the onset of mental health disorders and long-term adverse impact.	8,475 calls to suicide prevention hotlines serving OC.	4,000 or more calls to suicide prevention hotlines serving OC.	As of FY 2017-18 Q1, the Suicide Prevention calls totaled 2,892, an increase over the previous year's Q1. Contributing factors include increased mental health/suicide prevention promotion and community outreach and engagement/ trainings, as well as implementation of AB 2246 in schools.
PROMOTION OF CHILDREN EATING FRUITS AND VEGETABLES. What: To improve the nutritional status of Orange County children. Why: To prevent and reduce adulthood obesity and the risk for a number of chronic diseases.	88.0% of Women, Infants and Children (WIC) fruit and vegetable vouchers that were issued to low-income children (1-5 years) were redeemed.	95% of WIC fruit and vegetable vouchers issued to low-income children (1-5 years) redeemed.	Current available data for FY 2015-16 year-end, showed 88.0% of WIC fruit and vegetable vouchers issued to low-income children (1-5 years) were redeemed.
PROMOTION OF NEWBORNS EXCLUSIVE BREASTFEEDING. What: Improve the nutritional status of Orange County children. Why: To prevent and reduce adulthood obesity and the risk for a number of chronic diseases.	32% of newborns met Health People (HP) 2020 and Centers for Disease Control and Prevention (CDC) recommendation for exclusive breastfeeding through three months.	46% of newborns meeting HP 2020 and CDC recommendation for exclusive breastfeeding through three months	Current available banded two-year data for 2014-15 showed that 32% of Orange County newborns met the HP 2020 and CDC recommendations for exclusive breastfeeding through 3 months. Target for measure has not been met.
OBESE JUVENILES MAINTAINING OR LOSING WEIGHT AFTER THREE MONTHS OF INSTITUTIONALIZATION. What: Health care to juvenile detainees, to prevent and treat illness and injuries in juvenile facilities. Why: OC has a responsibility to provide timely and appropriate health care for minors in custodial care.	54% of obese juveniles maintained or lost weight after three months of institutionalization.	70% or more of obese juveniles maintaining or losing weight after three months of institutionalization.	For FY 2017-18 Q1, 96% of obese juveniles maintained or lost weight after three months of institutionalization. This measure has met target.
COMPLIANCE WITH ICE PERFORMANCE BASED NATIONAL DETENTION STANDARDS (PBNDS) BY CATEGORY: MANDATORY. What: Health care to detainees, to prevent and treat illness and injuries in facilities. Why: OC has a responsibility to provide timely and appropriate health care for adults in custodial care.	100% compliance with 17 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNDS) by category: Mandatory.	100% compliance with 17 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNDS) by category: Mandatory.	Current available data from 2016 inspection showed 100% compliance with 17 ICE Performance-Based National Detention Standards (PBNDS) by category: Mandatory. This performance measure meets the target.
COMPLIANCE WITH ICE PERFORMANCE BASED NATIONAL DETENTION STANDARDS (PBNDS) BY CATEGORY: IMPORTANT. What: Health care to detainees, to prevent and treat illness and injuries in facilities. Why: OC has a responsibility to provide timely and appropriate health care for adults in custodial care.	100% compliance with 92 Immigration and Customs Enforcement (ICE) Performance Based National Detention Standards (PBNDS) by category: Important.	100% compliance with 92 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNDS) by category: Important.	Current available data from 2016 inspection showed 100% compliance with 92 ICE Performance-Based National Detention Standards (PBNDS) by category: Important. This performance measure meets the target.

Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
CRISIS RESPONSE FROM DISPATCH TO ARRIVAL IN 30 MINUTES. What: Provide mental health emergency response services to people in crisis in a timely manner. Why: Prompt response and care in mental health crisis may prevent harm to self or injury to others	79% of adult and 56% of child crisis responses, from dispatch to arrival, in 30 minutes.	75% of crisis response from dispatch to arrival in 30 minutes.	As of FY 2017-18 Q1, 82% of adult crisis and 51% of child crisis had a response time (from dispatch to arrival) of 30 minutes or less. Adult crisis response continues to exceed annual target while child crisis is within range of target.
CRISIS RESPONSES DIVERTED FROM HOSPITALIZATION AND/OR INCARCERATION. What: Provide mental health emergency response services to people in crisis in a timely manner. Why: Prompt response and care in mental health crisis may prevent harm to self or injury to others.	40% of adult and 56% of child crisis responses were diverted from hospitalization and/or incarceration.	60% of crisis responses diverted from hospitalization and/or incarceration.	As of FY 2017-18 Q1, 40% of adult and 55% of child crisis responses were diverted. For adults, first quarter data remains constant at 40% as the acuity of calls remains high. For children, first quarter data continues to hover just below the target.
PATIENTS WITH ACTIVE TUBERCULOSIS (TB) COMPLETING PRESCRIBED TREATMENT. What: Provide health care clinics to protect, promote & improve the overall health of eligible patients. Why: Low-cost health service enables access for underserved persons, leading to improved health outcomes.	94% of patients with active tuberculosis completed prescribed treatment.	93% of patients with active tuberculosis completing prescribed treatment.	Current available data from FY 2016-17 year-end showed 94% of patients with active TB completed prescribed treatment. Target was met. Factors that lead to non-completion within 12 months of diagnosis includes medication side effects and adverse events, and patient refusal to complete.
PATIENTS ON HIV MEDICATIONS WHO ACHIEVE UNDETECTABLE HIV VIRAL LOAD. What: Provide health care clinics to protect, promote & improve the overall health of eligible patients. Why: Low-cost health service enables access for underserved persons, leading to improved health outcomes.	94% of patients on HIV medications achieved undetectable HIV viral load.	90% of patients on HIV medications who achieve undetectable HIV viral load.	As of FY 2016-17 year-end data, 94% of patients on HIV medication achieved undetectable HIV viral load. Target was met.
PSYCHIATRIC HOSPITAL DAYS FOR ADULT FULL SERVICES PARTNERSHIP (FSP) MEMBERS. What: Provide health care clinics to protect, promote & improve the overall health of eligible patients. Why: Low-cost health service enables access for underserved persons, leading to improved health outcomes.	64% decrease in psychiatric hospital days for adult FSP members.	Decrease of 60% or more in psychiatric hospital days for adult FSP members.	As of FY 2017-18 Q1, there was an 84% decrease in psychiatric hospital days for adult FSP members. The FSP program was well above their target goal and continues to work closely with members to address symptoms and behaviors that can lead to psychiatric hospitalization.
INCREASE PERCENT OF ADAS CLIENTS SEEKING SERVICES AT DISCHARGE WHO DID NOT USE THEIR PRIMARY DRUG OF CHOICE IN PAST 30 DAYS. What: Reduction/elimination of the use of an individual's primary drug of choice. Why: Successful alcohol/drug treatment will result in improved health and abstinence.	86% of clients seeking Alcohol and Drug Abuse Services (ADAS) services at discharge that did not use their primary drug of choice in past 30 days.	82% of clients seeking ADAS services at discharged who did not use their primary drug of choice in past 30 days.	As of FY 2017-18 Q1, an increase percent of 103% of clients seeking ADAS services at discharge had not used their primary drug of choice in the past 30 days. Measure continues to exceed target due to the focus on use of evidence based practices.
CHANGE IN REVENUE, IN AGGREGATE, TO PRIOR FISCAL YEAR. What: Maximize available financial resources to provide Health Care services to OC residents. Why: To ensure that the Agency has the necessary resources to provide core services to the community.	12% variance from \$478,011,268 in revenue, in aggregate, to prior fiscal year.	+2% or higher change in revenue, in aggregate, to prior fiscal year.	As of FY 2017-18 Q1, there was a 19% variance in revenue, in aggregate, to prior fiscal year which meets the target.

Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
TIMELINESS OF HUMAN SERVICES CONTRACT SOLICITATION. What: To develop, manage, and monitor contracts for HCA to ensure standards for quality and timeliness. Why: To support programs so they can effectively provide timely core services.	Average length of time was 22 weeks for all Human Services Contracts solicitations from request to recommendation.	Average length of time will be 30 weeks for all Human Services Contracts solicitations from request to recommendation.	As of FY 2017-18 Q1, the average length of time for all Human Services Contracts solicitation from request to recommendation was 21 weeks; meeting target.
TIMELINESS OF PRICE AGREEMENT SOLICITATIONS. What: To develop, manage, and monitor contracts for HCA to ensure standards for quality and timeliness. Why: To support programs so they can effectively provide timely core services.	Average length of time was 13 weeks for all Price Agreement solicitations from request to recommendation.	Average length of time will be 16 weeks or less for all Price Agreement solicitations from request to executed contract	As of FY 2017-18 Q1, the average length of time for all Price Agreement solicitations from request to recommendation was 14 weeks. Measure continues to exceed annual target.

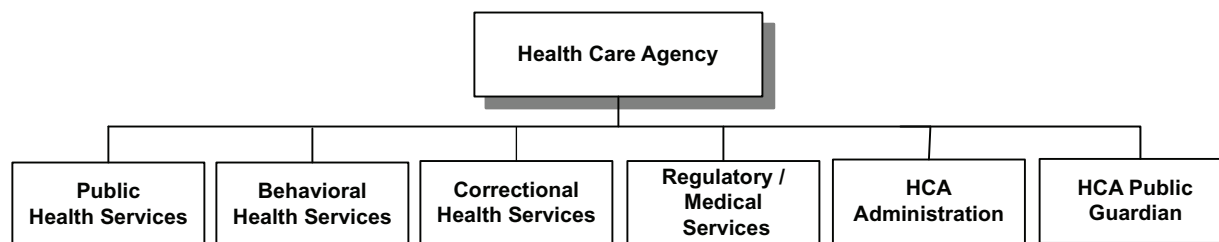
FY 2017-18 Key Project Accomplishments:

- The Whole Person Care (WPC) pilot program officially began in July, promoting increased communication between hospital emergency rooms, CalOptima, community clinics, OC Health Care Agency Behavioral Health Services and Public Health Services as well as recuperative care providers to improve access and navigation of services for Medi-Cal beneficiaries struggling with homelessness.
- The OC Health Care Agency, in partnership with members of the Orange County Board of Supervisors, presented a Food Safety Seminar in the City of Garden Grove in October. This first-of-its-kind seminar provided more than 330 attendees the opportunity to learn, directly from HCA Health Inspectors, how to achieve successful restaurant inspections and earn the coveted Award of Excellence for food safety and sanitation practices.
- The Orange County Board of Supervisors accepted a three-year, \$6 million Proposition 47 grant award in June after the OC Health Care Agency partnered with the Probation Department, Orange County Sheriff's Department, Public Defender, District Attorney, Collaborative Courts, community and faith based organizations, and community members to form a local advisory committee and submit a proposal. The project aims to reduce recidivism in the criminal justice system, particularly for individuals with mental health and/or substance use issues. Funding will largely be utilized to create a contracted Community Support and Recovery Center to focus on re-entry issues for individuals being released from jail in Orange County.
- The OC Health Care Agency's Emergency Medical Services division became the first in the nation to fully launch the "Search, Alert, File, Reconcile" model of health information exchange in February of 2017. This system enables emergency medical technicians and paramedics in Orange County to immediately access a patient's past medical history when evaluating and treating in the field. In May 2017, the implementation of this electronic system that enables the instantaneous sharing of a patient's medical history from ambulance to hospital was recognized by the Journal of Emergency Medical Services for its innovation.
- The OC Health Care Agency released the Orange County's 2017-19 Health Improvement Plan in January on behalf of the Orange County Health Improvement Partnership (HIP), which lays out assessments, goals, objectives and strategies for addressing the priority health areas and overall public health system over the next three years. The HIP consists of over 35 public and private sector organizations that work together through a countywide initiative called "Orange County's Healthier Together".
- The OC Health Care Agency's Environmental Health Division (EH) provided disaster relief and emergency response support to Santa Barbara County in connection with the Thomas Fire (the largest in California history) and January 2018 storms. Through a Mutual Aid request, Hazardous Materials Specialists conducted hazardous materials assessment and

debris removal in the neighborhoods of Montecito where homes were destroyed by the fire, garages buckled under the heavy weight of mud flow and swimming pools were buried in 20 feet of debris.

- The OC Health Care Agency reached the seventh level of eight successive stages in the use of electronic health records (EHR), regulated by the Health Information and Management Systems Society (HIMSS) Electronic Medical Record Adoption Model (EMRAM), and is among only 21% of a select few outpatient organizations in the United States to achieve this level of certification. This level of designation generally indicates that health records at nearly all of HCA's outpatient facilities are almost fully automated/paperless and the advanced Information Technology processes have either begun to evaluate its data for care delivery process improvements or have already documented significant improvements in this area. This certification was made possible through the diligent efforts of the EHR Manager, in collaboration with key Behavioral Health Services (BHS) and Public Health Services (PHS) clinical and administrative staff who provided HIMSS with the necessary supporting data and evidence to reach this level.
- The HCA Portal is now live at almost all Behavioral Health Services clinic locations currently using the full Electronic Health Record. The HCA Portal is an EHR right in the palm of your hand via mobile device or easily accessed on a computer. Clients have secure access 24/7 to view their own personal health information, visit summaries, request routine appointments, exchange secure non-urgent messages with their clinics and providers and access helpful resources and tools like the OC Links information and referral line.
- OC Health Care Agency Public Health Services has taken proactive steps to prevent (or reduce the risk of) a Hepatitis A outbreak in Orange County. The Agency has five Public Health Nurses dedicated fulltime to serving homeless clients through the CHAT-H (Comprehensive Health Assessment Team - Homeless) program. The best way to prevent Hepatitis A is through vaccination, thus these nurses have been encouraging all homeless individuals to get vaccinated by their primary medical providers or at special vaccination clinics at locations where they're already receiving meals and other supportive services. HCA also provided Hepatitis A information (prevention, symptoms and vaccination resources) to shelters and organizations who serve the homeless. Plans are in the works to provide additional, onsite vaccinations to clients in Behavioral Health Services residential and outpatient programs and our colleagues in Correctional Health Services will be screening individuals at intake and offering vaccinations to incoming inmates with a recent history of homelessness and/or drug use. In addition, through HCA's Employee Health Division, the County made vaccinations available to County employees who have ongoing, close contact with homeless and illicit drug using individuals.

Organizational Summary



Public Health Services - Public Health Services protects and promotes public health and safety through efforts focused on communicable disease control; preventive strategies to maintain and improve the health of the public; and programs and services that enhance access to healthcare.

The divisions within Public Health Services include: Disease Control & Epidemiology, California Children's Services (CCS), Family Health, Health Promotion, Public Health Laboratory, and Public Health Nursing.

Behavioral Health Services - Behavioral Health Services provides culturally and linguistically appropriate services for eligible County residents to prevent substance use and mental health disorders; when signs are present, to intervene early and appropriately; and when assessments indicate that

treatment is required, to provide the right type of treatment, at the right place, by the right person/programs to help individuals achieve and maintain the highest quality of health and wellness. Behavioral Health Services consists of the following function areas: Children, Youth, and Prevention Services, Adult and Older Adult Services, Authority and Quality Improvement Services, and Conditional Release Program.

Correctional Health Services - County entities are mandated to provide health care services to the individuals detained in their County correctional facilities. Correctional Health Services provides these essential and mandatory health care services to those individuals housed in the Orange County correctional facilities. Correctional Health Services is comprised of Adult Correctional Health Services, Juvenile Health Services and Pediatric Health Care Services at Orangewood Children and Family Services. Correctional Health Services provides 24/7 direct patient care services, as well as managing and overseeing contractual agreements for hospital inpatient and outpatient care and specialty clinic services for both adults and juveniles maintained in the County of Orange facilities operated by the Sheriff's Department, Probation Department, and the Social Services Agency.

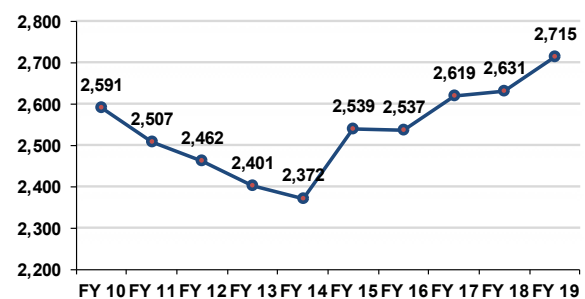
Regulatory/Medical Services - Regulatory/Medical Services is comprised of: Emergency Medical Services (EMS), Health Disaster Management (HDM), Medical Safety Net (MSN), Environmental Health, and Employee Health. EMS plans, coordinates, and oversees prehospital and emergency medical care systems. HDM structures the Agency's emergency response functions related to all-hazards planning including bioterrorism, pandemic influenza, natural disasters, and other County health-related disasters. MSN provides medical care to low-income Orange County residents with an urgent or emergent medical condition and meets the County's obligation under Welfare & Institutions Code Section 17000. Environmental Health protects our community from harmful conditions in the environment focusing on food safety, healthy business operations and appropriate waste management. Employee Health provides occupational health services for all departments and agencies for the County of Orange.

HCA Administration - Administrative Services provide internal support to the Agency's service areas as well as interface in certain circumstances with the Agency's external community organizations, contractors, and other stakeholders. HCA's administrative divisions are: Accounting Services, Contract Services, Financial Services, Human Resource Services, Information Technology, Management Services, and Purchasing Services.

HCA Public Guardian - The Public Guardian serves the community by providing investigative, administrative and fiduciary services to adults who are unable to provide their own basic needs of food, shelter, clothing, medical and psychiatric care due to a severe mental disorder or disabling physical condition. Public Guardian deputies and staff are committed to ensure that individualized personal treatment, supervision and financial oversight are provided so that conservatees achieve their highest level of self-determination, autonomy and independence.

The Office of the Public Guardian is the only designated investigator for LPS conservatorships and is dedicated to the physical and financial safety of persons unable to do so on their own, who are conserved when there are no viable alternatives to a public conservatorship. The Superior Court determines whether a conservatorship should be established following court proceedings. The Court can appoint the Public Guardian as a conservator of the person only, estate only (for probate) or both person and estate.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget increased positions by 84, which is the result of positions added in the FY 2017-18 First Quarter Budget Report and Board Approved Agenda Staff Report for various identified needs throughout Behavioral Health Services and Correctional Health Services.

- The FY 2017-18 Budget increased positions by 12, due to conversion of personal services contractors to 4 regular status positions to meet ongoing program needs and by 8 positions to expand Outreach and Engagement services.
- The FY 2016-17 Budget increased positions by 82, which is the net of 84 positions added in the FY 2015-16 First Quarter Budget Report, and the transfer of 1 position to CIO and 1 position to HRS in the Second Quarter Budget Report.
- The FY 2015-16 Budget decreased positions by 2, due to the deletion of 2 limited-term positions for Medical Services, transfer of 1 position to CEO for real estate services, and transfer of 1 position from Budget Control 030, Health Care Agency - Public Guardian.
- The FY 2014-15 Budget increased positions by 167, primarily due to conversion of extra help positions to regular status for Behavioral Health Services programs.
- The FY 2013-14 Budget decreased positions by 29, due to centralization of Human Resources and the Safety Office, and implementation of the Net County Cost contingency plan.
- The FY 2012-13 Budget decreased positions by 61, due to the Agency's declining revenues and cost containment efforts.
- The FY 2011-12 Budget decreased positions by 45, due to the Agency's declining revenues and cost containment efforts.
- The FY 2010-11 Budget decreased positions by 84, due to the Agency's declining revenues and cost containment efforts.

- The FY 2009-10 Budget decreased positions by 154, due to the transfer of 152 positions to OC Community Resources for Animal Care Services, 30 positions were added for Mental Health Services Act programs, and 32 positions were deleted for mid-year reductions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Costs to support Board-approved strategic priority in the Health Disaster Management Bioterrorism Program have been included in the budget, up to levels funded by Federal grants. Also included in the budget are Board-approved health priorities funded from Tobacco Settlement Revenue. Appropriations for operational costs associated with budgeted information technology and capital improvement projects are included in the budget.

Changes Included in the Base Budget:

The FY 2018-19 Budget increased \$42.7 million, primarily related to increases in the Mental Health Services Act program. This increase is offset by increased categorical revenues. Reductions and cost containment measures implemented in prior years are carried forward into the FY 2018-19 budget in order to align Department expenditures with available funding levels.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	2,623	2,657	2,657	2,715	58	2.18
Total Revenues	533,186,140	606,626,680	589,122,840	644,028,730	37,402,050	6.17
Total Expenditures/Encumbrances	574,804,031	670,057,364	640,108,064	712,799,954	42,742,590	6.38
Net County Cost	41,617,891	63,430,684	50,985,224	68,771,224	5,340,540	8.42

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Health Care Agency in the Appendix on page A54

Highlights and Key Trends:

- HCA is working with the Board, CEO and our partner agencies to address the health needs of Orange County's homeless population and to expand Crisis Stabilization services. Efforts have included implementation of the Whole Person Care pilot program and acquisition of a site for a Behavioral Health campus. DHCS has approved HCA's plan for a new Drug Medical Organized Delivery system (DMC-ODS) to provide a continuum of Substance Use Disorder services, reimbursable under DMC, for residents of Orange County to address the opioid crisis and increase resources available to those who are experiencing homelessness and struggle with substance abuse.
- HCA continues to meet the challenge of providing needed and often mandated health services with limited resources. At State and federal levels, legislative measures aimed at budget reduction could have a significant impact on local funding for health care services. HCA continues to monitor the Affordable Care Act and its potential impacts on the covered population, as well as the impact of the redirection of health realignment growth revenues to In-Home Supportive Services. Staffing vacancies continue to be a challenge in HCA's ability to meet statutory mandates and service level goals. Pursuit of external funding opportunities to support health care services in Orange County remains a priority.

Budget Units Under Department Control:

No.	Agency Name	Public Health Services	Behavioral Health Services	Correctional Health Services	Regulatory/Medical Services	HCA Administration	HCA Public Guardian	Total
030	Health Care Agency - Public Guardian	0	0	0	0	0	5,605,893	5,605,893
042	Health Care Agency	121,696,961	429,319,402	82,284,252	69,534,151	9,965,188	0	712,799,954
138	Medi-Cal Administrative Activities/Targeted Case Management	0	0	0	0	1,827,900	0	1,827,900
13S	Emergency Medical Services	0	0	0	0	7,920,172	0	7,920,172
13T	HCA Purpose Restricted Revenues	0	0	0	0	2,560,650	0	2,560,650
13U	HCA Interest Bearing Purpose Restricted Revenue	0	0	0	0	71,890	0	71,890
13Z	Bioterrorism Center for Disease Control Fund	0	0	0	0	3,907,218	0	3,907,218
Total		121,696,961	429,319,402	82,284,252	69,534,151	26,253,018	5,605,893	734,693,677

030 - HEALTH CARE AGENCY - PUBLIC GUARDIAN

Operational Summary

Description:

The Orange County Public Guardian is committed, when no viable alternatives exist, to compassionately and effectively protect, assist and manage the affairs of residents unable to care for themselves due to a medical condition or who may be a danger to themselves or others, due to mental illness.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	5,739,945
Total FY 2017-2018 Actual Expenditure + Encumbrance:	5,062,930
Total Final FY 2018-2019:	5,605,893
Percent of County General Fund:	0.16%
Total Employees:	36.00

Strategic Goals:

- Public Guardian will continue to compassionately and efficiently serve as the conservator of persons and estates for individuals placed on conservatorship pursuant to the Lanterman, Petris Short (LPS) act, Welfare and Institutions Code Sections 5000 et.seq. or provisions of the Probate Code Sections 1800 et.seq.
- For clients on conservatorship pursuant to the LPS act, the conservator will obtain and monitor the provisions of the individualized mental health plan.
- Clients on a conservatorship pursuant to the Probate Code, will receive a "needs-based assessment" to determine the appropriateness and extent of the conservatorship.
- Public Guardian will continue to provide information to the general public concerning the role of Public Guardian and the services they provide, including providing information and support to private conservators.
- Public Guardian will continue to work closely with its community partners and Adult Protective Services to collaborate on effective solutions that allow residents to continue to independently remain in a community setting while safely providing for their basic needs.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
ADMINISTRATIVE DEPUTY CASELOADS - LANTERMAN, PETRIS SHORT (LPS) ACT What: Obtain and monitor implementation of the individualized mental health treatment plan. Why: Intent is to ensure that those on conservatorship have individualized mental health treatment plan.	100% of all new LPS appointments have mental health treatment plans	100% of LPS new appointments will have mental health treatment plans	Treatment plans are obtained for all conservatees' at new appointment to ensure the conservatees' needs are identified, and appropriately provided for.
ADMINISTRATIVE DEPUTY CASELOAD - PROBATE (CODE SECTIONS 1800 ET.SEQ.) What: An assessment to determine the needs of a conservatee, part of their care plan & goal setting. Why: Conducting "needs-based assessment" to maximize the benefit of community based services.	100% of conservatees had needs-based assessments completed by facility and PG staff.	100% of conservatees will have needs-based assessments completed by facility and PG staff.	Needs-based assessment is required once a year for probate clients. Program staff completed assessments on 41% of their total caseload while the balance was completed by treatment facility staff.

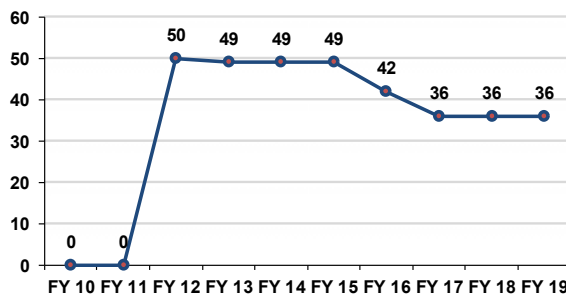
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
DEPUTY CERTIFICATION REQUIREMENTS. What: Percentage of deputies in compliance with training certification requirements. Why: Deputy certification is newly required by the Jones Bill (AB 1363).	99% of deputies meet certification requirements	100% of deputies meet certification requirements	PG experienced staffing turnover and shortages in FY 2015-16. Moreover, PG resources for in-house training were severely impacted in 2016. PG staff continue to seek opportunities for new resources to provide in-house training to meet certification requirements and projected goal.

FY 2017-18 Key Project Accomplishments:

- New referral investigations to determine if a client needs a conservator or if the Public Guardian should act as conservator increased by almost 14% in FY 2017-18 and Public Guardian served as conservator in 797 cases.
- Worked collaboratively with the courts to eliminate 100% of the accounting backlog on behalf of Public Guardian conservatee client and trust estates.
- Continued with the established three estate contracts: two tax preparation services contracts and an investment advisory and management services contract to meet critical requirements for client case and estate management.
- The Public Guardian, partnering with the Public Administrator and OCIT, is in the process of upgrading its outdated case management system, ePages, and is targeting to go live in summer, 2018. This system upgrade will stabilize and improve functionality and efficiencies for Public Guardian operations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2015-16, 6 positions and their related responsibilities were transferred to the Auditor-Controller for Public Guardian fiduciary services.
- In FY 2014-15 the number of positions decreased by 7 due to the transfer of 6 positions to Budget Control 029, Public Administrator, and 1 position to Budget Control 042 for Health Care Agency Information Technology services.
- During FY 2011-12, 1 vacant position was deleted as part of the budget reduction measures implemented by the County.
- As part of the FY 2011-12 budget adoption process, the Public Guardian and Public Administrator's Office was separated and reorganized and included a transfer of 50 positions from Budget Control 029.

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget increases \$535,000, primarily related to increases in negotiated salaries and benefits and increases in professional services. This increase is offset by an increase in cost apply out. Reductions and cost containment measures implemented in prior years are carried forward into the FY 2018-19 budget in order to align Department expenditures with available funding levels.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	36	36	36	36	0	0.00
Total Revenues	1,095,609	986,099	826,457	852,047	(134,052)	-13.59
Total Expenditures/Encumbrances	4,933,641	5,739,945	5,062,930	5,605,893	(134,052)	-2.34
Net County Cost	3,838,032	4,753,846	4,236,472	4,753,846	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Health Care Agency - Public Guardian in the Appendix on page A42

Highlights and Key Trends:

- HCA continues to face the challenge of providing needed and often mandated health services with limited resources. At State and federal levels, legislative measures aimed at budget reduction could have a significant impact on local funding for Public Guardian services. Public Guardian continued to meet statutory mandates and departmental goals despite staffing vacancies. HCA continues to work with the District Attorney's Office and the Chief Executive Office to replace the near-obsolete Electronic Records Management System (ePages) shared by the Health Care Agency-Public Guardian (HCA-PG), and District Attorney - Public Administrator (DAPA). System replacement is anticipated to be complete in summer, 2018.

138 - MEDI-CAL ADMINISTRATIVE ACTIVITIES/TARGETED CASE MANAGEMENT

Operational Summary

Description:

This fund is used to account for the federal reimbursement of certain eligible costs for Medi-Cal Administrative Activities and Targeted Case Management activities that are passed through the State to the County and to Community-Based Organizations (CBOs).

This fund is for the monitoring of the financial transactions of Medi-Cal Administrative Activities/Targeted Case Management (MAA/TCM) funds.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,807,954
Total FY 2017-2018 Actual Expenditure + Encumbrance:	965,152
Total Final FY 2018-2019:	1,827,900
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,894,314	1,807,954	199,184	1,827,900	19,946	1.10
Total Expenditures/Encumbrances	1,674,573	1,807,954	965,152	1,827,900	19,946	1.10
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	219,740	0	(765,969)	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Medi-Cal Administrative Activities/Targeted Case Management in the Appendix on page A128

13S - EMERGENCY MEDICAL SERVICES

Operational Summary

Description:

This fund is used to account for Emergency Medical Services revenue earned by the Health Care Agency that has pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The sources of revenue deposited to this fund are court fines and State allocations used to pay for emergency medical indigent services.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	7,789,858
Total FY 2017-2018 Actual Expenditure + Encumbrance:	7,454,975
Total Final FY 2018-2019:	7,920,172
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev		Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	7,538,422	7,789,858	7,475,032	7,920,172	130,314	1.67
Total Expenditures/Encumbrances	7,536,857	7,789,858	7,454,975	7,920,172	130,314	1.67
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,566	0	20,057	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Emergency Medical Services in the Appendix on page A134

13T - HCA PURPOSE RESTRICTED REVENUES

Operational Summary

Description:

This fund is used to account for revenues earned by the Health Care Agency that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. Revenues in this fund may include court-ordered fines and penalties, donations, and/or fees.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,763,277
Total FY 2017-2018 Actual Expenditure + Encumbrance:	951,659
Total Final FY 2018-2019:	2,560,650
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,831,488	3,586,000	3,269,857	1,877,500	(1,708,500)	-47.64
Total Expenditures/Encumbrances	1,081,363	3,763,277	951,659	2,560,650	(1,202,627)	-31.95
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	750,125	(177,277)	2,318,198	(683,150)	(505,873)	285.36
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: HCA Purpose Restricted Revenues in the Appendix on page A135

13U - HCA INTEREST BEARING PURPOSE RESTRICTED REVENUE

Operational Summary

Description:

This fund is used to account for HCA carryover purpose restricted revenues that are required to be interest bearing. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund is State allocations used to pay for mental health services.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	51,000
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,802
Total Final FY 2018-2019:	71,890
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev	Final Budget	Budget	Percent
		As of 6/30/18	As of 6/30/18		Amount	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	54,303	51,000	74,040	71,890	20,890	40.96
Total Expenditures/Encumbrances	23,760	51,000	3,802	71,890	20,890	40.96
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	30,543	0	70,238	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: HCA Interest Bearing Purpose Restricted Revenue in the Appendix on page A136

13Z - BIOTERRORISM CENTER FOR DISEASE CONTROL FUND

Operational Summary

Description:

This fund is used to account for Centers for Disease Control and Prevention (CDC) Bioterrorism revenues earned by the Health Care Agency that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund will be State allocations used to pay for approved bioterrorism projects.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	4,555,883
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,814,501
Total Final FY 2018-2019:	3,907,218
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget	
				Final Budget	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	5,007,023	4,497,360	3,759,480	3,907,218	(590,142)	-13.12
Total Expenditures/Encumbrances	5,000,363	4,555,883	3,814,501	3,907,218	(648,665)	-14.23
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	6,660	(58,523)	(55,021)	0	58,523	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Bioterrorism Center for Disease Control Fund in the Appendix on page A138

063 - SOCIAL SERVICES AGENCY

Operational Summary

Mission:

To deliver quality services that are accessible and responsive to the community, encourage personal responsibility, strengthen individuals, preserve families and protect vulnerable adults and children.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	907,962,173
Total FY 2017-2018 Actual Expenditure + Encumbrance:	871,628,654
Total Final FY 2018-2019:	904,296,507
Percent of County General Fund:	26.17%
Total Employees:	4,354.00

Strategic Goals:

- To lead and support a shared community responsibility for the safety and well-being of vulnerable children and adults through the provision of child and adult abuse prevention, intervention and protective services.
- To provide services for helping vulnerable adults and children receive needed health care, food, shelter and clothing.
- To contribute to the reduction of individuals living below the poverty level by providing assistance and supportive services that promotes employment opportunities and family self-sufficiency.
- To provide Social Services Agency staff and its partners with the resources, training, and administrative support needed for delivering professional, efficient, responsive, and mandated services to residents of Orange County.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
RECURRENCE OF MALTREATMENT WITHIN 12 MONTHS OF CHILDREN INVESTIGATED FOR ABUSE. What: % of recurrence of maltreatment of children investigated for abuse. Why: Mitigating abuse and neglect of children is critical to prevent recurrence of maltreatment.	7.7% of the children with substantiated allegations of child maltreatment had an additional substantiated maltreatment allegation during the subsequent 12 months.	Achieve mandate of equal to or less than 9.1%; Increase intervention services & use of Family Resource Centers, collaborate with CalWORKs on mutual client cases, maximize parent mentors to support birth parents & provide linkages to community-based resources to provide aftercare to exiting families.	SSA has met the goal and continues to improve in this area, as the 2016 Plan Results yielded a 9.1% recurrence rate.
WORK PARTICIPATION RATE (WPR): PERCENTAGE OF CALWORKS CASES THAT MET FEDERAL WORK PARTICIPATION CRITERIA. What: % of CalWORKs families participating in approved work activities for the mandated minimum hours. Why: Participation helps needy families prepare for and achieve employment leading to self-sufficiency.	Achieved 38.8% WPR in Federal Fiscal Year (FFY) 2016-17.	Achieve at least 50.0% WPR.	The FFY 2016-17 WPR represents a 3.2% decrease from FFY 2015-16. SSA continues to explore best practices and implement new strategies for Welfare-To-Work case management and employment support services to increase client engagement and improve outcome performance.

Key Outcome Indicators: (Continued)

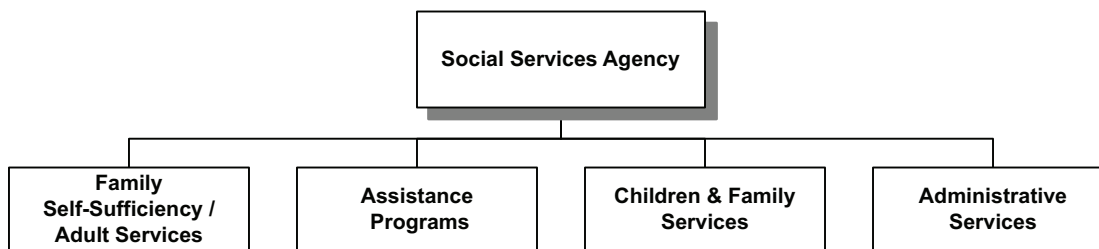
Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
CONTINUING SERVICE CENTER CALLS FOR CALFRESH AND MEDI-CAL. What: % of monthly average Service Center calls answered within four minutes. Why: Prompt response to clients' calls by Service Center is an important measure of customer service.	Complete data not available due to mid-year software platform migration issues.	Achieve goal of 80.0% of calls answered within 4 minutes, improving customer service.	We continue to make progress with 71.0% of calls answered within 4 minutes in first quarter & 77.0% in second quarter of FY 2016-17. However, in July 2016, the average time to answer calls was 6 minutes, 32 seconds. By June 2017, the average time to answer calls had decreased to 3 minutes, 24 seconds.
TIMELY DETERMINATION OF ELIGIBILITY FOR MEDI-CAL AND CALFRESH. What: % of timely determinations of Medi-Cal and CalFresh eligibility. Why: Prompt review of eligibility ensures that clients receive benefits to which they are entitled.	Medi-Cal timely determination of eligibility 97.3%. CalFresh timely determination of eligibility 97.4%.	Meet or exceed State and Federal performance mandates for Medi-Cal 90.0% and CalFresh 95.0%.	Medi-Cal and CalFresh eligibility determinations continue to meet or exceed timeliness performance standards. Increased use of technology to streamline business processes and expanded client "self-help" has enabled the agency to continue to meet program mandates with record numbers of clients.
TIMELY RESPONSE TO INVESTIGATIONS OF ELDER ABUSE OF ADULT PROTECTIVE SERVICES (APS). What: % of initial client contact completed (within 10-days) Why: APS is mandated to perform an in person investigation within 24 hours to 10 days.	99.5% of initial client contact was completed within 10 days.	Achieve Agency goal of 90.0%.	Prior to April 2017, APS was conducting a random sampling of cases to obtain this data. In April 2017, a new database, AIM II, now provides real-time of all cases. To date in FY 2017-18, APS has achieved 97.0%, a slight decrease, as staff works to transition to the new system.

FY 2017-18 Key Project Accomplishments:

- In 2017, SSA launched the "Be the One" public awareness campaign to raise awareness of the risks and indicators of the commercial sexual exploitation of children. Major campaign deliverables included a press conference which was featured in multiple media outlets, bus tail signage on 10 Orange County Transportation Authority buses, and a video message at John Wayne Airport which regularly plays at the five baggage claim terminals. Additionally, SSA continued to enhance services and placement options to serve commercially sexually exploited youth through collaborative efforts with community partners and the design of a new Resource and Support program to be launched in 2018.
- SSA was awarded two 2017 Achievement Awards from the National Association of Counties (NACo) for the Mobile Response Vehicle Outreach serving homeless clients at The Courtyard and the Eliminating Racial Disparity and Disproportionality Fairness in Families video, respectively.
- SSA applied for and received an allocation from the California Department of Social Services to implement the Bringing Families Home program. Through this allocation, SSA will be able to support up to 31 families annually working through the dependency court process to reunify who are experiencing homelessness as a barrier to reunification with housing assistance.
- The Family Resource Centers (FRCs) supported by SSA and managed through SSA's Families and Communities Together (FaCT) program, partnered with the Family Self-Sufficiency division to enhance Family Stabilization services by co-locating FaCT and CalWORKs Welfare-to-Work case managers. As a result of this co-location, FaCT saw Family Stabilization referrals increased from 29 clients in FY 2015-16 to 118 clients in FY 2016-17.
- The California Department of Social Services (CDSS) continues to recognize SSA for outstanding delivery of CalFresh benefits to Orange County residents. Recognition included excellent performance in the timely processing of 30-Day Applications.
- SSA maintained an average of 97% timeliness rate for Medi-Cal applications processed and a 96% timeliness rate for Medi-Cal redeterminations processed in FY 2016-17.

- In support of the County's efforts to address homelessness, SSA deployed its Mobile Response Vehicle (MRV) to the Courtyard Transitional Center in Santa Ana weekly during 2017. SSA staff fielded over 4,000 inquiries and processed over 1,400 applications for Medi-Cal, CalFresh, General Relief, and CalWORKs. Additionally, in February 2018, SSA deployed the MRV to the Santa Ana River Trail in support of the County's efforts to house individuals living on the riverbed. Over the course of ten days, staff fielded over 700 inquiries and processed 277 applications for Medi-Cal, CalFresh, and General Relief.
- The All Families Temporary Assistance for Needy Families (TANF) Work Participation Rate (WPR) that met federal work participation criteria increased to 40.1% in Federal Fiscal Year 2015-16, as compared to the prior year's WPR of 31.8%.
- Recognizing that homelessness and housing stability in the CalWORKs Program continue to be challenging problems that impact children's well-being and parents' ability to engage in employment, SSA placed 61 families in permanent housing through the CalWORKs Housing Support Program (HSP) in FY 2016-17.
- In-Home Supportive Services staff have continued to improve the rate of timely annual reassessments achieving 91.6% in FY 2016-17, surpassing the state goal of 80%.
- In April 2017, Adult Protective Services (APS), in collaboration with SSA's Information Technology Services and the Child Abuse Registry, redesigned and launched a new APS database called AIM II. This system incorporated state mandated requirements and federal data elements to be collected beginning in 2018.
- In 2017, Operation Santa Claus distributed over 41,600 toys and gifts to nearly 18,000 children, including Orange County foster children and other Orange County children in need whose families are receiving services from the County.

Organizational Summary



Family Self-Sufficiency / Adult Services - Administers Federal, State, and County mandated CalWORKs program, Refugee Cash Assistance program, and Foster Care Eligibility determinations to provide basic assistance to families, individuals, and children. Provides Welfare-To-Work and Refugee Employment Services to enable disadvantaged individuals and families to become self-sufficient through job training and employment. Also protects the aged and disabled from abuse and exploitation so that they may live in a safer environment. In-Home Supportive Services provides a wide range of domestic and personal care services to allow

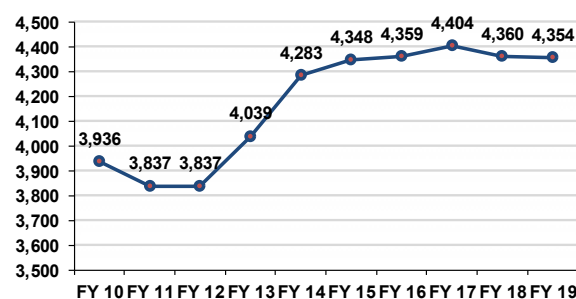
persons with disabilities and elderly individuals to live safely at home. Adult Protective Services provides services to prevent or remedy neglect, abuse, and/or exploitation of adults who are unable to protect their own interests because of age or disability.

Assistance Programs - Administers Federal, State, and County mandated assistance programs including Medi-Cal, CalFresh (Food Stamps), Cash Assistance Program for Immigrants, and General Relief.

Children & Family Services - Protects children through the prevention or remedy of conditions which may result in abuse and promotes maintaining families so that children can remain in or return safely to their homes.

Administrative Services - Supports the goals of the Agency by implementing, facilitating, and coordinating administrative services and projects through financial and facility management, human resources, accounting, technology, training, research, contract and procurement services, strategic planning and communication, child care coordination, legislative analysis, emergency services coordination, volunteer and outreach coordination, quality support and program integrity functions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2018-19, SSA staffing levels decreased by 6 positions due to mid-year deletions during FY 2017-18 Third Quarter Budget Adjustment process that will be effective July 1, 2018.
- In FY 2017-18 SSA staffing levels decreased by a total of 44 positions during the Second Quarter Budget process due to transfer of 2 positions to OCPW and deletion of 42 vacant positions.
- In FY 2016-17, SSA staffing levels increase by a total of 45 positions with 50 positions added through the budget process to address caseload growth in the Medi-Cal and CalFresh programs offset by the deletion of 5 administrative support positions through the Third Quarter Budget Adjustment process.
- In FY 2015-16, SSA staffing levels increased by a total of 11 positions with 2 added through the budget process to address Child Welfare Services case record reviews; 12 positions added for in In-Home Supportive Services and Children and Family Services; and 3 positions deleted in the Administrative Services Division.
- In FY 2014-15, SSA staffing levels increased by 65 positions due to mid-year additions of 88 positions in CalWORKs, In-Home Supportive Services, Children and Family Services and Administrative Services offset by the deletion of 2 administrative support positions transferred to CEO Real Estate and 21 Group Counselor positions.
- In FY 2013-14, SSA staffing levels increased by a net of 244 positions due to mid-year additions of Medi-Cal, CalWORKs, CalFresh and administrative support. SSA also transferred 1 administrative support position to CEO Real Estate.
- In FY 2012-13, SSA staffing levels increased by a net of 202 positions due to positions added to meet the demands of expanded Medi-Cal offset by positions deleted due to the centralization of Human Resource Services.
- SSA staffing levels remain the same from FY 2010-11 to FY 2011-12.
- In FY 2010-11, SSA staffing levels decreased by 99 positions due to mid-year deletions of vacant positions as part of budget reductions measures implemented by the County.
- In FY 2009-10, SSA staffing levels decreased by 69 positions due to first quarter deletion of vacant positions as part of budget reduction measures implemented by the County.

Budget Summary

Plan for Support of the County's Strategic Priorities:

SSA has confirmed strategies for focusing staff efforts and use of available resources for the achievement of the Agency's goals. The SSA Leadership Development Team monitors the status of the goals, assesses progress made on improving outcomes and performance measures, confirms that identified strategies are on target and identifies needed modifications to action plans.

The strategies were developed with the input of all SSA Divisions to embrace the achievement of the Agency's vision, mission, and goals to support the priorities of the Board of Supervisors, as outlined in the Strategic Financial Plan and approved budget. To achieve its goals within available funding to address client needs and increasing caseloads, SSA is committed to the following:

- Maximize the use of resources for the achievement of the Agency's goals
- Enhance communication, especially through proactive outreach to media by highlighting positive accomplishments
- Plan strategically and identify required modifications to action plans
- Promote innovative ideas and continue to seek operational efficiencies
- Monitor the status of goal achievement through outcome performance measures
- Confirm that strategies and internal business processes are appropriately aligned with goals and outcome measures
- Leverage technology
- Engage in interagency and interdepartmental collaboration regarding mutual clients
- Foster community partnerships (both existing and new/additional)

Changes Included in the Base Budget:

SSA's FY 2018-19 Budget was developed based on a combination of budget reductions and the use of reserves. Budget reductions were developed with the goal of ensuring mandated and core services are protected while minimizing legal risk and ensuring compliance with prescribed standards and regulations. These actions were necessitated by continued increases to entitlement programs such as General Relief, In-Home Supportive Services (IHSS) and Foster Care Assistance; general cost of doing business increases primarily associated with salaries and benefits increases; the new IHSS Maintenance of Effort (MOE) structure; and lower Federal and State administrative funding for programs such as IHSS, CalWORKs and CalFresh.

Based on the Governor's January Budget, most Federal and State program allocations are projected to be level with the exception of Medi-Cal, CalWORKs and CalFresh. The Medi-Cal allocation is anticipated to increase by \$4.2M. Allocations for CalWORKs and CalFresh programs are expected to decrease with total program reductions anticipated to be approximately \$2.4M for CalWORKs and \$1.3M for CalFresh.

SSA's budget consists of increases in salary and benefits, contracts for services, information technology, facility maintenance and other services required to ensure continued operations. SSA continues to look for opportunities to reduce costs, maintain reserve balances and adhere to CEO guidance related to discretionary funding. SSA will continue with a freeze on annual leave and vacation payouts and with ongoing assessments to shift positions to funded programs.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	4,404	4,354	4,354	4,354	0	0.00
Total Revenues	806,946,644	857,975,336	821,641,848	854,309,670	(3,665,666)	-0.45
Total Expenditures/Encumbrances	856,454,736	907,962,173	871,628,654	904,296,507	(3,665,666)	-0.43
Net County Cost	49,508,092	49,986,837	49,986,807	49,986,837	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Social Services Agency in the Appendix on page A77

Highlights and Key Trends:

- With the State's restructuring of the IHSS MOE and shifting significant costs to counties, SSA began looking for opportunities to 'glide down' while counties continue to work with the State and stakeholders to find a viable, long-term solution. Estimates from the California State Association of Counties (CSAC) indicate that the current MOE structure will become fiscally unsustainable starting in FY 2019-20.
- Due to new IHSS MOE structure, continued growth in entitlement assistance payments, reduction in Federal and State funding for various major programs and general cost of doing business increases, SSA will continue to maintain a higher vacancy factor and look for opportunities to reduce overall costs. Despite cost reduction efforts, expenditure growth is expected to outpace NCC limit growth and available funding from Federal and State sources. SSA plans to utilize reserves to help bridge the gap and to glide down but anticipates that the department's available reserves will be severely diminished over the next several years.
- In FY 2016-17, the Child Abuse Registry reported on 29,753 families regarding 48,907 children versus 28,247 reports regarding 51,103 children in FY 2015-16. The calls in FY 2016-17 generated Immediate Responses referrals on 6,931 children and generated Ten Day responses on 20,665 children. Compared to calls in FY 2015-16, this reflects a decrease in Immediate Response referrals and a decrease in Ten Day Response referrals for the Children and Family Services Emergency Response Program.
- California's Child Welfare Continuum of Care Reform eliminates lower level group homes, limits stays in shelter care and sets standards for Short-Term Residential Therapeutic Programs. It is designed to better serve California's foster children and improve and expand home-based family care through additional training and support. SSA has been working and will continue to work with the community and the State to transition our County's emergency shelter, the Orangewood Children and Family Center, to a 10-day temporary shelter. Additionally, SSA will continue to support group homes as they transition their programs to Short-Term Residential Therapeutic Programs. SSA is also working to improve the Resource Family Approval process and has purchased a new software, Binti, to provide enhanced case management tracking and support.
- Calls to the Adult Protective Services (APS) Registry in FY 2016-17 showed an increase in call volume and in reports taken. In FY 2016-17, there were 16,696 calls to the APS Registry compared to 14,707 calls in FY 2015-16. This is an increase of 13.5%. However, in FY 2016-17, there were 12,312 reports taken, an increase of 4%, as compared to 11,843 reports taken in FY 2015-16.
- Medi-Cal provides health care coverage to California residents who have limited resources and income. The Health Care Reform expansion in California started with the Affordable Care Act (ACA) pre-enrollment from October 2013 to December 2013 and full implementation in January 2014. In the beginning when ACA was implemented, there were noticeable increases in Medi-Cal caseload. Medi-Cal caseload increased 53.8% in FY 2014-15 and 12.9% in FY 2015-16. With each subsequent year, a larger proportion of the eligible population is enrolled in Medi-Cal with lower numbers expected in future years. In FY 2016-17, Medi-Cal growth continued although at a relatively small rate, at 2.7% as compared to the previous FY 2015-16. It is projected that there will be a 0.6% increase in FY 2017-18 and a 2.2% increase in FY 2018-19, however, there is uncertainty on how Medi-Cal caseload growth will be affected in the future with recent talks about replacement of the Affordable Care Act.
- CalFresh is influenced by many factors, including the economy and program changes. CalFresh caseloads increased a total of 119% since the great recession from FY 2009-10 through FY 2015-16. More recently, CalFresh caseloads actually decreased slightly by 1.6% in FY 2016-17 compared to FY 2015-16. It is projected that CalFresh caseloads will continue to decrease slightly in FY 2017-18 by 3.8% and 1.4% in FY 2018-19.
- General Relief caseloads increased 49.6% in FY 2013-14 as a result of changes to the eligibility requirements and aid level approved by the Board of Supervisors. Caseload growth continues for this program with an 18.1% increase in FY 2014-15, a 2.8% increase in FY 2015-16, and an increase of 8.8% in FY 2016-17. It is projected that there will be a slight decrease of 0.6% in FY 2017-18 but a projected increase of 4.1% in FY 2018-19.

Budget Units Under Department Control:

No.	Agency Name	Family Self-Sufficiency / Adult Services	Assistance Programs	Children & Family Services	Administrative Services	Total
063	Social Services Agency	313,759,280	166,770,561	283,113,064	140,653,602	904,296,507
102	Santa Ana Regional Center Lease Conveyance	0	0	0	1,314,814	1,314,814
12S	SSA Donations & Fees	0	0	1,358,660	0	1,358,660
12W	SSA Wraparound	0	0	39,930,382	0	39,930,382
14T	Facilities Development And Maintenance Fund	0	0	0	4,367,956	4,367,956
590	In-Home Supportive Services Public Authority	1,759,572	0	0	0	1,759,572
Total		315,518,852	166,770,561	324,402,106	146,336,372	953,027,891

102 - SANTA ANA REGIONAL CENTER LEASE CONVEYANCE

Operational Summary

Description:

This fund was established to reserve the positive cash flow occurring at the beginning of the Santa Ana Regional Center (SARC) Lease Conveyance term which will be used to offset the negative cash flow occurring at the end of the lease term.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	963,933
Total FY 2017-2018 Actual Expenditure + Encumbrance:	963,469
Total Final FY 2018-2019:	1,314,814
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	77,863	69,851	107,906	82,708	12,857	18.40
Total Requirements	617,521	963,933	963,469	1,314,814	350,881	36.40
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(539,658)	(894,082)	(855,563)	(1,232,106)	(338,024)	37.81
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Santa Ana Regional Center Lease Conveyance in the Appendix on page A92

12S - SSA DONATIONS & FEES

Operational Summary

Description:

This fund includes donations for the benefit of the residents of Orangewood Children and Family Center. It also includes money received from Children's Services Vital Records (Birth Certificates) and Child Abuse Services License Plate Fees. These birth certificate and license plate funds will be used to reimburse Social Services Agency for child abuse services and neglect prevention and intervention programs operated by private non-profit organizations or public institutions of higher education.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,313,763
Total FY 2017-2018 Actual Expenditure + Encumbrance:	996,098
Total Final FY 2018-2019:	1,358,660
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev		Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,038,999	976,909	1,032,879	849,764	(127,145)	-13.01
Total Expenditures/Encumbrances	959,800	1,313,763	996,098	1,358,660	44,897	3.41
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	79,199	(336,854)	36,781	(508,896)	(172,042)	51.07
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: SSA Donations & Fees in the Appendix on page A121

12W - SSA WRAPAROUND

Operational Summary

Description:

This fund includes Federal, State, and County share deposits related to the enrolled Wraparound caseloads. These funds are used to reimburse the Social Services Agency for Wrap-around contract provider, administrative, and other Wrap-around re-investment costs.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	54,984,441
Total FY 2017-2018 Actual Expenditure + Encumbrance:	46,412,328
Total Final FY 2018-2019:	39,930,382
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	23,109,461	31,351,540	30,690,418	21,286,860	(10,064,680)	-32.10
Total Requirements	25,625,205	54,984,441	46,412,328	39,930,382	(15,054,059)	-27.38
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(2,515,744)	(23,632,901)	(15,721,910)	(18,643,522)	4,989,379	-21.11
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: SSA Wraparound in the Appendix on page A122

14T - FACILITIES DEVELOPMENT AND MAINTENANCE FUND

Operational Summary

Description:

This fund was established to budget and account for facilities projects approved in the County's Strategic Financial plan. The fund is utilized for the repair and maintenance of Tustin Family Campus, Orangewood Children and Family Center, Eckhoff, and other county-owned facilities occupied by the Social Services Agency. In addition, use of this fund has expanded for other Agency needs such as moving costs and other program related needs.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,080,356
Total FY 2017-2018 Actual Expenditure + Encumbrance:	314,847
Total Final FY 2018-2019:	4,367,956
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	739,620	700,709	828,985	761,686	60,977	8.70
Total Expenditures/Encumbrances	326,601	2,080,356	314,847	4,367,956	2,287,600	109.96
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	413,018	(1,379,647)	514,138	(3,606,270)	(2,226,623)	161.39
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Facilities Development And Maintenance Fund in the Appendix on page A154

590 - IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

Operational Summary

Description:

This fund was established to budget and account for the In-Home Supportive Services (IHSS) Public Authority (PA) administration costs.

The IHSS PA maintains a registry of available homecare providers, provides training to IHSS recipients and providers and acts as employer of record to IHSS providers for the purpose of collective bargaining for wages and benefits.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,976,913
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,709,231
Total Final FY 2018-2019:	1,759,572
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To provide the elderly, blind and individuals with disabilities assistance in finding a prescreened homecare provider who will enable them to live independently and remain safely in their homes; to provide training and education to IHSS providers and recipients.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,790,719	1,976,913	1,694,433	1,759,572	(217,341)	-10.99
Total Expenditures/Encumbrances	1,774,408	1,976,913	1,709,231	1,759,572	(217,341)	-10.99
Prior Year Encumbrance Cancellations	2,992	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	19,303	0	(14,798)	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: In-Home Supportive Services Public Authority in the Appendix on page A276

13N - OC TOBACCO SETTLEMENT FUND

Operational Summary

Description:

This fund administers the allocation and use of the County's share of the national Tobacco Settlement in accordance with the conditions set forth in a local initiative, Measure H, approved by the voters on November 7, 2000.

On November 23, 1998 the major American cigarette manufacturers agreed to a settlement (Master Settlement Agreement [MSA]) of litigation brought by the Attorneys General of 46 States (including California), five U.S. territories and the District of Columbia. In addition to restrictions related to cigarette advertising and underage smoking, the MSA requires that the tobacco companies pay the participants an estimated \$206 billion over a 25 year period, and \$9 billion annually thereafter in perpetuity. After certain adjustments, the payments are distributed on the basis of population (2000 census), with California estimated to receive about 12.0%. Fifty percent of California's allocation remains at the State level; the other 50% is distributed among eligible cities and counties. Orange County's portion of the local share is about 7.27% of the allocable local government share.

Although no conditions are placed on the use of Tobacco Settlement Revenue (TSR) local share by the MSA or State statute, Measure H, which took effect on July 1, 2001, restricts the use of TSR to specific health and public safety initiatives. Measure H was upheld in the Superior Court and requires that 80% of the TSR be restricted to specific health related categories, with the remaining 20% restricted to public protection programs. This revenue reimburses the Health Care Agency and the Sheriff-Coroner according to their claims for applicable costs and the available balance. Measure H applies only to TSR received after July 1, 2001.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	36,381,727
Total FY 2017-2018 Actual Expenditure + Encumbrance:	26,753,868
Total Final FY 2018-2019:	36,148,386
Percent of County General Fund:	N/A
Total Employees:	0.00

The specific categories are as follows:

1. Seniors & Persons with Disabilities: 19% is allocated to this Measure H category.
2. Emergency Room Physicians & Specialists: 23% is allocated to this Measure H category.
3. Tobacco Prevention & Control: 12% is allocated to this Measure H category.
4. Child & Family Health Services: 20% is allocated to this Measure H category.
5. Comprehensive E.R. Services/Trauma Centers: 6% is allocated to this Measure H category.
6. Public Safety Program & Services: 20% is allocated to this Measure H category.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	26,685,227	24,956,258	31,858,540	25,655,034	698,776	2.80
Total Expenditures/Encumbrances	27,720,419	36,381,727	26,753,868	36,148,386	(233,341)	-0.64
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(1,035,192)	(11,425,469)	5,104,672	(10,493,352)	932,117	-8.16
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Tobacco Settlement Fund in the Appendix on page A131

13Y - MENTAL HEALTH SERVICES ACT

Operational Summary

Description:

This fund is used to account for Mental Health Services Act revenues earned by the County of Orange that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund will be State allocations used to pay for approved mental health services.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	188,565,508
Total FY 2017-2018 Actual Expenditure + Encumbrance:	178,522,838
Total Final FY 2018-2019:	210,769,821
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	154,214,267	152,776,938	170,704,422	159,648,134	6,871,196	4.49
Total Expenditures/Encumbrances	138,074,851	188,565,508	178,522,838	210,769,821	22,204,313	11.77
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	16,139,416	(35,788,570)	(7,818,416)	(51,121,687)	(15,333,117)	42.84
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Mental Health Services Act in the Appendix on page A137

9A0 - PUBLIC FINANCING PROGRAM

9A1 Major Activities

* The purpose of these funds is to construct facility improvements, address funding and expenditure activity, and provide for administrative expenses of the Orange County Development Agency (OCDA) and the CEO Single Family Housing Fund.

9A1 Funds

Budget Control Number	OCDA + CEO Single Family Housing	FY 2018-2019 Appropriations		FY 2018-2019 Revenue	
15B	CEO Single Family Housing	\$	10,000	\$	10,000
170	Housing Asset Fund		12,091,316		12,091,316



PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL RESOURCES

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
034	OC Watersheds	15,151,328	15,151,328	0
040	Utilities	26,852,461	7,439,568	19,412,893
071	Building & Safety General Fund	14,978,638	14,894,638	84,000
080	OC Public Works	56,112,309	38,504,323	17,607,986
GENERAL FUND SUBTOTAL		113,094,736	75,989,857	37,104,879
113	Building and Safety	661,000	661,000	0
115	OC Road	149,462,869	149,462,869	0
128	Survey Monument Preservation	400,300	400,300	0
135	Real Estate Development Program	2,319,006	2,319,006	0
137	Parking Facilities	6,576,300	6,576,300	0
140	Air Quality Improvement	184,342	184,342	0
148	Foothill Circulation Phasing Plan	625,530	625,530	0
151	South County Roadway Improvement Program (SCRIP)	3,313,200	3,313,200	0
15T	El Toro Improvement Fund	2,448,071	2,448,071	0
273	OCWR Capital Project Fund	48,550,580	48,550,580	0
274	OCWR Corrective Action Escrow	256,192	256,192	0
275	OCWR - Environmental Reserve	17,283,456	17,283,456	0
279	OCWR - Landfill Post-Closure Maintenance	44,765,758	44,765,758	0
280	Airport - Operating Enterprise	197,900,310	197,900,310	0
281	Airport Construction Fund	51,848,600	51,848,600	0
283	Airport Debt Service Fund	83,068,875	83,068,875	0
284	OCWR - FRB/Bee Canyon Landfill Escrow	1,307,573	1,307,573	0
285	OCWR - Bankruptcy Recovery Plan	0	0	0
286	OCWR - Brea/Olinda Landfill Escrow	1,938,971	1,938,971	0
287	OCWR - Prima Deshecha Landfill Escrow	837,085	837,085	0
295	OCWR Importation Revenue Sharing	50,919,000	50,919,000	0
299	OC Waste & Recycling Enterprise	171,378,861	171,378,861	0
400	OC Flood	166,695,138	166,695,138	0
403	OC Santa Ana River	90,085	90,085	0
404	OC Flood - Capital	45,250,207	45,250,207	0
468	County Service Area #13 - La Mirada	10,058	10,058	0
475	County Service Area #20 - La Habra	10,568	10,568	0
OTHER FUNDS SUBTOTAL		1,048,101,935	1,048,101,935	0
TOTAL - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES		1,161,196,671	1,124,091,792	37,104,879



080 - OC PUBLIC WORKS

Operational Summary

Mission:

The primary mission of OC Public Works is to protect and enrich the community through efficient delivery and maintenance of public works infrastructure, planning, and development services. OC Public Works' vision is to "provide excellent, innovative, and professional public works projects and services to our community." OC Public Works accomplishes its mission and strategic objectives through a dedicated professional workforce that values integrity, accountability, service, and trust.

OC Public Works is organized around the department's ten core service areas: OC Fleet Services, OC Development Services, Administrative Services, OC Facilities - Design & Construction, OC Facilities Maintenance & CUF, OC Infrastructure Programs, OC Construction, OC Operations &

At a Glance:

Total FY 2017-2018 Current Modified Budget:	56,847,249
Total FY 2017-2018 Actual Expenditure + Encumbrance:	51,387,687
Total Final FY 2018-2019:	56,112,309
Percent of County General Fund:	1.62%
Total Employees:	312.00

Maintenance, OC Survey, and OC Environmental Resources. These core service areas support the three Strategic Initiatives adopted by the Board of Supervisors:

- Protecting Our Community
- Building for the Future of Our Community
- Promoting a Healthy Community

Strategic Goals:

- OC Public Works has developed three overarching department goals for 2018 to support the County's Strategic Priorities:
 - 1) Improve Delivery of Capital Improvement Projects
 - 2) Enhance the Built Environment through Infrastructure
 - 3) Improve Quality of Life through Policy Efforts
- OC Public Works seeks to achieve these goals through various strategic initiatives. The OC Public Works Capital Improvement Program (CIP) approved by the Board annually is part of a larger 20-year Strategic Plan meant to ensure the stability of project management aligned with available funding streams to accomplish infrastructure project delivery. OC Infrastructure Programs delivers 90% of projects outlined in the horizontal Capital Improvement Program.
- OC Public Works also provides County leadership on projects supporting the greater County community. OC Public Works provides project management services for the County Animal Shelter, the Anaheim Homeless Shelter, the new Building 16, the Central Utility Facility and other large scale vertical projects.
- Innovation and technology initiatives are core to gaining efficiencies in service delivery and strategic management. OC Public Works is currently expanding its Customer Relationship Management System with a Land Management System application, a Project and Construction Information Management System, a Centralized Maintenance Management System, and a Grants Management System to create efficient and streamlined services, self-service options for customers, and improve reporting capabilities.
- OC Public Works protects the community by providing excellent customer service and meeting regulatory compliance measures through OC Environmental Resources/Agricultural Commissioner, OC Facilities - Design & Construction, OC Facilities Maintenance & CUF and building & safety issues through OC Development Services permit, planning and code enforcement services.

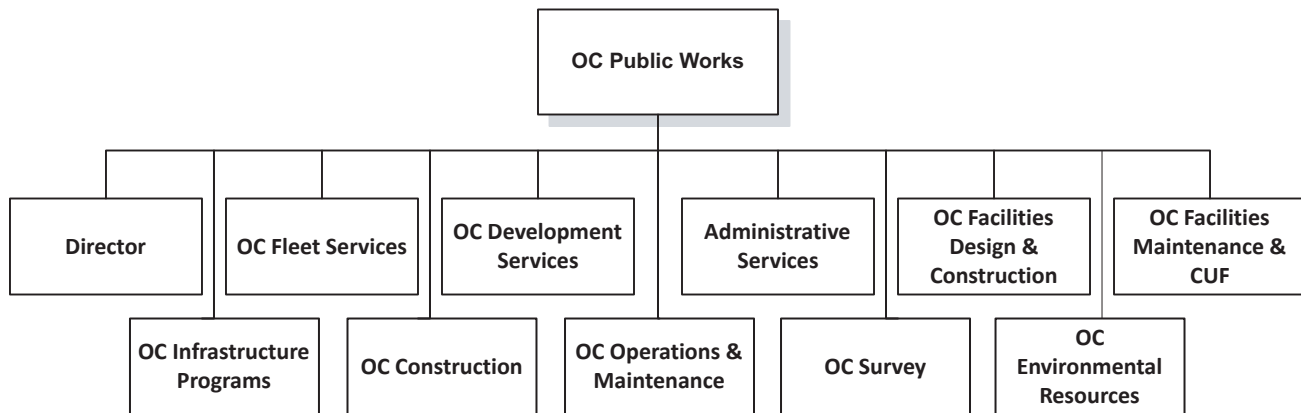
Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
OC FACILITIES MAINTENANCE: FACILITY WORK ORDER REQUESTS COMPLETED WITHIN 30 DAYS. What: Measures the percentage of work requests completed within 30 days. Why: Public & employees rely on building & grounds to be safe, clean, comfortable & healthy environments.	69%	70%	Facilities Maintenance productivity is impacted by the high percentage vacancy factor for tradesmen and project managers. In addition, 82% of the work orders received were for unforeseen events. Staff is currently working with Human Resources to fill vacancies.
OC DEVELOPMENT SERVICES: % NEIGHBORHOOD PRESERVATION CASES WITH INITIAL RESPONSE WITHIN 3 BUSINESS DAYS. What: Measures percentage of code violation complaints (cases) responded to within 3 business days. Why: Enforcing state and local codes is necessary to protect the health and safety of the community.	98%	97%	Neighborhood Preservation is meeting its goal of responding to 97% of code violation complaints within 3 business days.
OC DEVELOPMENT SERVICES: CUSTOMER SERVICE SATISFACTION. What: Measures % of OC Development customer evaluations that rate "very satisfied" or "mostly satisfied." Why: Allows Development Service to better evaluate the quality of services & focus on areas requiring improvement.	99%	99%	Daily customer surveys show that OC Development Services is achieving a 99% success rate in customer service satisfaction.
OC DEVELOPMENT SERVICES: % OF DISCRETIONARY PERMIT PLAN SUBMITTALS RESPONDED TO WITHIN 30 DAYS. What: Measures percentage of discretionary permit plan submittals responded to within 30 days. Why: Verifies that plans adhere to County planning standards and ensures excellent customer service.	95%	95%	Planning and Land Development are meeting the targeted goal of responding to 95% of all discretionary permits within 30 days.

FY 2017-18 Key Project Accomplishments:

- Completion of the new OC Animal Care Facility
- Completion of the Central Utilities Facility Infrastructure Upgrade project in the Civic Center
- Completion of the new OC Parks Mile Square Multipurpose Facility
- Completion of structural steel frame for the new Building 16 in the Civic Center
- Launched the new Customer Relationship Management (CRM) system and the myOCeServices portal, allowing the public to submit and track service requests, while enabling staff to better manage service requests
- Completed comprehensive Orange to Green Zoning code update draft for Planning Commission comment and consideration
- Completed procurement and implementation of a Grants Management Software Solution

Organizational Summary



Director - The OC Public Works Director's Office provides overall guidance for operating the Department, oversees a total of approximately 922 OC Public Works positions, and ensures that OC Public Works provides quality services to other County departments and to the public.

See also Fund 468 Co Service Area #13-La Mirada and Fund 475 Co Service Area #20-La Habra.

OC Fleet Services - Transportation provides professional fleet management services for a fleet of approximately 3,000 vehicles and special-use equipment. Services include: vehicle life-cycle management, procurement, maintenance/repair, and compliance with state and federal emissions regulations.

Administers two Clean Air funds (Fund 140 and Fund 270) to promote and support the County's efforts to reduce greenhouse gas emissions.

Also see Fund 140 Air Quality Improvement; and under Program VII, see Fund 270 Compressed Natural Gas Enterprise, and Fund 296 OC Fleet.

OC Development Services - Manages the planning and development entitlement requirements of private and public project applicants within unincorporated County areas. OC Development planners, engineers, inspectors, technicians, and administrative support personnel serve both the current advance and environmental advance planning, through stewardship of the physical environment, future residents of Orange County. Community outreach and involvement with the stakeholders of the County of Orange (residents, busi-

ness owners, and Board-appointed committees) is critical in OC Development Services' efforts to maintain clean, healthy and safe neighborhoods in the unincorporated communities within Orange County. In developing relationships with and working alongside stakeholders, a true community approach towards developing and preserving unincorporated County communities can be achieved.

Also see Budget Control 071 Building & Safety General Fund and Fund 113 Building & Safety-Operating Reserve.

Administrative Services - Administrative Services provides the administrative management framework for the organization. Staff accomplishments in this business unit are rarely visible to the public as they work behind the scenes to support the department. The functions include Accounting Services, Finance Services, Human Resources Services, Information Technology Services, Procurement Services, Business Services, and Central Quality Assurance. Administrative Services provides essential support services, ensures proper internal controls are in place, and established policies and procedures to ensure the smooth functioning of this department with all of its many partners.

Also see Fund 137 Parking Facilities.

OC Facilities - Design & Construction - Responsible for the alteration and construction, compliance, and custodial services of County-owned buildings and facilities. The most visible product of the unit is the construction and maintenance of functional, practical, and aesthetically pleasing facilities for both business and recreational use of the employees and residents of the County of Orange.

OC Facilities - Maintenance & CUF - Facilities operates and maintains all County facilities and facilitates and manages capital projects. Facilities has also taken the lead in exploring, investing in and implementing green technology solutions for the County.

Also see Budget Control 040 Utilities.

OC Facilities Maintenance & CUF will continue to support the 240 Orange County operated facilities and ensure safe and functional facilities for County employees and the public. Facilities will continue working on the facilities condition assessment for County facilities to transform the County from a reactive to a proactive and cost-efficient environment.

OC Infrastructure Programs - OC Infrastructure Programs is focused on three of the department's core services: 1. Maintaining public safety through the planning and design of flood control facilities that protect the region from flooding; 2. Maximizing the efficiency of the County's network of roads and bridges that facilitate the safe conveyance of people and goods; 3. Enhance alternative modes of transportation by increasing bikeways and investigating other options. OC Infrastructure Programs also organizes the Traffic Committee Meeting for the purpose of improving traffic conditions in the unincorporated areas of Orange County. Customers include other County departments and agencies, Orange County residents, businesses, cities, developers, and other County, State and Federal agencies (e.g., Orange County Transportation Authority, California Department of Transportation, and United States Army Corps of Engineers).

Also see Fund 115 OC Road, Fund 148 Foothill Circulation Phasing Plan, Fund 151 South County Roadway Improvement Program, Fund 400 OC Flood, Fund 403 OC Santa Ana River, and Fund 404 OC Flood - Capital.

OC Construction - OC Construction provides the public with safe and efficient infrastructure and supports the Board's Strategic Initiatives, by managing capital improvement construction contracts and providing inspection services for the construction of roads, storm drains, and bridges in the unincorporated areas of Orange County; provides quality assurance materials testing services; provides

geotechnical recommendations for design of County infrastructure and developer projects; ensures contractors' activities comply with the National Pollutant Discharge Elimination System (NPDES); and administers the County's Pavement Management Program.

OC Operations & Maintenance - OC Operations & Maintenance provides a wide range of maintenance services to Orange County's unincorporated areas, 380 miles of flood control channels, four dams, eight pump stations, 33 retention basins and 320 miles of county roads. OC Operations & Maintenance provides maintenance services for the contracted cities of Lake Forest, Mission Viejo and Dana Point. OC Operations & Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of a devastating earthquake, fire, or storm events.

OC Survey - The Map Checking and Right-of-Way Business Unit is responsible for providing technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. This Business Unit performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. This Business Unit provides technical review for all County Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other County Agencies involved in real estate transaction. This Business Unit is responsible for technical review and approvals for all annexations within the County. This Business Unit also provides new addresses and facilitates address revisions within the unincorporated territory of the County.

The Field Survey Business Unit performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. This Business Unit provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works.

The Geospatial Services Business Unit provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. This Business Unit is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the County. This Business Unit maintains the geodetic infrastructure,

including bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network. This Business Unit also provides Aerial Photography and Videos using UAV (Drones) and provides GIS Application Development and Support to all County departments who need mapping exhibits and products.

OC Environmental Resources - OC Environmental Resources is comprised of OC Watersheds and OC Agricultural Commissioner.

Ensures value to consumers and fair business competition by validating all weighing and measuring devices used in commerce throughout Orange County.

Safeguards the health and safety of the public, the environment, and pesticide applicators through enforcement of state and federal regulations on pesticides.

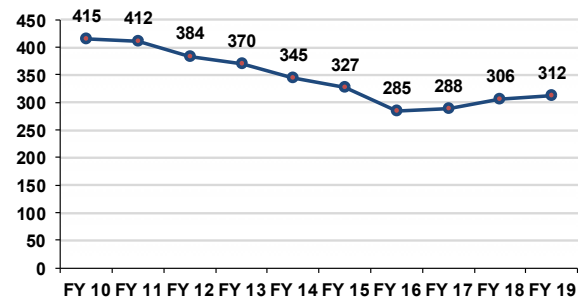
Protects agriculture and the natural environment through detection, prevention, and control of harmful plant diseases and pests.

Controls vegetation and pests that pose a risk to the safe operation of County infrastructure as well as vegetation that poses a fire risk in unincorporated areas.

Clients include retail businesses, gasoline stations, agricultural producers, pesticide control companies, landscaping firms, taxi and ambulance companies, nurseries, apartment owners, mobile home parks, recycling companies, and the general public

Also see Budget Control 034 OC Watersheds.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2018-19 Budget totals 312 positions, which includes Technical Augmentation Requests adding a net 1 position to Budget Control 080, and Expand Augmentation requests adding 5 positions, which include +1 for Administrative Services/Card Access, +1 OC Facilities - Maintenance & CUE, and +3 for OC Environmental Resources/Agricultural Commissioner.
- The FY 2017-18 Budget totals 304 positions, which includes Technical Augmentation Requests adding net five positions to 080 OC Public Works (+3 from 040, +3 from 400, and -1 from 080) and a Reduce Augmentations deleting 1 position moving to 115 OC Road. Additionally, an Expand Augmentation request added 1 position to 080 moving from 400 OC Flood. To maintain the overall position count, all positions changes were accomplished by utilizing existing positions within OC Public Works total positions. Two positions, +1 Project Manager and +1 Senior Project Manager, were transferred from Social Services as part of the Second Quarter Budget Report, bringing the FY 2017-18 Modified Budget total positions to 306.
- The FY 2016-17 Budget for Budget Control 080 totaled 288. The mid-year position adjustments included: First Quarter reflected net 11 (transfers include net +10 from 115 OC Road and +1 from 400 OC Flood) for a Modified Budget total of 299 positions.
- The FY 2015-16 Budget for Budget Control 080 totaled 285. The mid-year position adjustments included: First Quarter reflected net -1 (transfers include net +1 from 034, net -1 to 137, net -2 to 071, net +1 from 115) and Second Quarter added 1 position from OC Flood for a Modified Budget total of 285 positions.

- The FY 2014-15 Budget for Budget Control 080 totaled 327 positions, which included Technical Budget Augmentation Requests transferring 18 positions (5 positions to Auditor-Controller for Accounts Payable and 13 positions to CEO Real Estate). The mid-year position adjustments included: Department Reorganization Phase I totaled net -3, First Quarter reflected net -45 (Reorganization Phase II net -14 positions, Strategic Integration moving Information Technology Services (ITS) to CEO ITS totaling -30 positions, and Miscellaneous position moves totaling net -1 position) and Second Quarter adjustments included the transfer of six positions from OC Community Resources for the centralization of Central Project Office (CPO) for a Modified Budget total of 285 positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Public Works provides leadership in support of County-wide priorities and initiatives such as the Civic Center Facilities Strategic Plan and project management of the new Building 16 project, the new OC Animal Care Facility, the Courtyard, and the new Kraemer Homeless Shelter. OC Public Works is also working to enhance the Customer Relationship Management System to support a One Stop Shop within the new Building 16 to support County-wide services for constituents visiting the Civic Center. Appropriations for operational costs associated with budgeted capital improvement projects are included in the budget.

Changes Included in the Base Budget:

Budget Control 080 OC Public Works FY 2018-19 Budget includes an appropriations request of \$56,112,309, which is \$734,940(1.3%) lower than the FY 2017-18 Modified Budget. There is no growth in Net County Cost support allocated by CEO to County General Fund budget controls to offset increases in ongoing operating costs out of the department's control. To meet the FY 2018-19 Net Count Cost Limit, OC Public Works submitted a Reduce Level of Service augmentation in the amount of \$397,252, along with a corresponding Restore Level of Service augmentation needed to maintain current service levels.

The Revenue Budget of \$38,504,323 is \$1,009,986 lower (-2.56%) primarily due to lower Charges for Services revenue for reimbursable expenditures.

The Net County Cost Limit of \$17,607,986 is higher by \$274,778, which represents a decrease of \$688,590 for one-time Net Count Cost restoration and vehicle costs approved in FY 2017-18 offset by increase for FY 2018-19 Restore Level of Service Augmentation of \$397,252 and one-time Expand Level of Service Augmentations of \$566,116.

In addition, the FY 2018-19 Budget includes Technical and Expand Level of Service augmentations for a total increase of seven positions in Budget Control 080 OC Public Works. Position moves within OC Public Works align staff with the overall departmental needs while augmentations for new positions address the growing need for resources required to maintain current service levels and mandates.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Positions, Appropriations and Net County Cost for Weights and Measures Amount:\$ 123,566	Add one Agricultural Standards Inspector position and purchase a specialized equipment for the Agricultural Commissioner, Weights and Measures Unit.	Annual completion rates will be used to measure program performance.	12017
Add Two Positions, Appropriations and Net County Cost for Agricultural Commissioner Amount:\$ 172,144	Add two Agricultural Standards Inspector positions to the Agricultural Commissioner Division.	Ensure OCPW meets MOE requirements and receives its portion of the CA Un-refunded Gas Tax funds.	14348

Approved Budget Augmentations and Related Performance Results: (Continued)

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for Facilities Maintenance & Engineering for One-Time S&S Procurement Amount:\$ 263,800	OCPW OC Facilities Maintenance is requesting to modernize the existing tools and equipment. This request will improve productivity, reduce project and incident service times, reduce on-the-job injuries and improve compliance with building code requirements. Also request to increase the maintenance appropriations budget to support additional maintenance requests from County Departments.	This request supports the County's Mission of providing outstanding, cost-effective regional public services and three of the four Business Values, including Excellence to provide responsive and timely services, Stewardship to seek cost-effective and efficient methods and Innovation to use leading-edge innovative technology.	14353
Add One Position, Appropriations, and Net County Cost for Access Control Services Amount:\$ 110,748	Add one Information Technologist II position to the ACS for conduct system upgrades and service enhancements.	The Information Technologist II position will increase productivity and enhance physical security in County facilities.	14383
Purchase Six Replacement Light Duty Vehicles for Ag. Comm, Design & Construction, and Fac Ops Amount:\$ 160,870	Request NCC for General Fund Vehicles, previously funded by Budget Control 004, Miscellaneous Fund.	Replacement of older vehicles will enable OC Public Works to maintain efficient operations.	14455
Restore Maintenance Appropriations to Maintain Current Level of Service Amount:\$ 397,252	Restore appropriations providing maintenance services vital to the County.	Restore funding for agricultural programs and facilities maintenance.	14509
Add One Position Offset by Position Deleted from Building & Safety General Fund, Budget Control 071 Amount:\$ 0	Add one Administrative Manager I to Budget Control 080, OC Public Works OC Facilities Maintenance & CUF from Budget Control 071, Building & Safety General Fund, for Central Utility Facility.	Ensure appropriate staffing to perform essential compliance and core functions.	14846

Final Budget History:

Sources and Uses	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Total Positions	299	306	306	312	6	1.96
Total Revenues	31,459,565	39,514,041	34,061,111	38,504,323	(1,009,718)	-2.56
Total Expenditures/Encumbrances	46,102,328	56,847,249	51,387,687	56,112,309	(734,940)	-1.29
Net County Cost	14,642,763	17,333,208	17,326,576	17,607,986	274,778	1.59

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Works in the Appendix on page A85

Highlights and Key Trends:

- Standardize process for California Environmental Quality Act (CEQA) review

- The Zoning Code Update will address landscaping and water conservation; water quality; parking, mobility and connectivity; use regulations; development standards; sober living; nuisance; tree preservation; other zoning code fixes. Some of the items are technically outside of the Zoning Code, but will be part of the same process. The goal is to bring this item to the Planning Commission in Spring 2018 to address current legislation and the needs of the department.

Budget Units Under Department Control:

No.	Agency Name	Director	OC Fleet Services	OC Development Services	Administrative Services	OC Facilities - Design & Construction	OC Facilities - Maintenance & CUF	OC Infrastructure Programs	OC Construction	OC Operations & Maintenance	OC Survey	OC Environmental Resources	Total
034	OC Watersheds	0	0	0	433,673	0	0	0	0	0	12,500	14,705,155	15,151,328
040	Utilities	0	0	0	119,062	0	26,733,399	0	0	0	0	0	26,852,461
071	Building & Safety General Fund	3,532,723	0	11,004,303	52,102	0	0	0	0	389,510	0	0	14,978,638
080	OC Public Works	1,879,964	0	6,559,586	20,542,591	4,932,366	11,331,256	128,000	467,500	3,579,037	381,920	6,274,089	56,112,309
113	Building and Safety	661,000	0	0	0	0	0	0	0	0	0	0	661,000
115	OC Road	41,827,743	0	516,931	2,700,255	0	0	74,240,672	7,629,384	14,594,635	6,980,200	973,049	149,462,869
128	Survey Monument Preservation	0	0	0	0	0	0	0	0	0	400,300	0	400,300
137	Parking Facilities	878,664	0	0	5,697,636	0	0	0	0	0	0	0	6,576,300
140	Air Quality Improvement	0	184,342	0	0	0	0	0	0	0	0	0	184,342
148	Foothill Circulation Phasing Plan	0	0	0	56,525	0	569,005	0	0	0	0	0	625,530
151	South County Roadway Improvement Program (SCRIP)	3,313,200	0	0	0	0	0	0	0	0	0	0	3,313,200
270	Compressed Natural Gas Enterprise Fund	0	382,123	0	0	0	0	0	0	0	0	0	382,123
296	OC Fleet Services	0	35,375,682	0	0	0	0	0	0	0	0	0	35,375,682
400	OC Flood	19,964,346	0	442,686	2,789,907	0	0	82,116,516	8,300,694	32,756,521	9,967,581	10,356,887	166,695,138
403	OC Santa Ana River	0	0	0	0	0	0	90,085	0	0	0	0	90,085
404	OC Flood - Capital	0	0	0	460,289	0	0	43,625,218	0	252,000	912,700	0	45,250,207
468	County Service Area #13 - La Mirada	10,058	0	0	0	0	0	0	0	0	0	0	10,058
475	County Service Area #20 - La Habra	10,568	0	0	0	0	0	0	0	0	0	0	10,568
Total		72,078,266	35,942,147	18,492,506	32,852,040	4,932,366	38,633,660	200,200,491	16,397,578	51,571,703	18,655,201	32,309,180	522,096,138

034 - OC WATERSHEDS

Operational Summary

Description:

To provide strategic leadership on water quality and water resources across Orange County and beyond.

Pollutants from the urban environment can degrade surface waters such as creeks and beaches, making them less able to support, fishing, swimming, wildlife habitat, and other beneficial uses. In addition to federal and state mandates, greater public awareness and environmental activism have created a new level of expectation for local government to address surface water quality and watershed protection issues. These regulations have no dedicated funding to offset costs. The OC Watersheds Program was created in 2000 to provide regional leadership and coordination of surface water quality and watershed protection efforts. Its mission is to preserve, protect, and enhance coastal resources and

At a Glance:

Total FY 2017-2018 Current Modified Budget:	14,508,790
Total FY 2017-2018 Actual Expenditure + Encumbrance:	12,589,830
Total Final FY 2018-2019:	15,151,328
Percent of County General Fund:	0.44%
Total Employees:	41.00

inland surface waters throughout Orange County. OC Watersheds serves as the lead agency for all 34 cities in Orange County, the OC Flood Control District, and other public and private entities in complying with the countywide municipal stormwater permits as well as for numerous surface water quality regulations specific to individual bodies of water within Orange County. It also provides hydrographic and precipitation monitoring countywide, integrated water resource planning, and environmental assessment.

Strategic Goals:

- Provide leadership to County agencies and departments, cities, other agencies, and the public on protecting the beneficial uses of surface waters throughout Orange County.
- Promote science as a foundation for innovative and effective environmental regulations and water quality solutions.
- Advance the scientific understanding of water quality to effectively protect the beaches, streams, and estuaries of Orange County.
- Build collaborative relationships with the public and private sectors as well as the public at large to develop consensus on water resource issues, leverage resources, and achieve efficiencies of scale.
- Achieve compliance with water quality laws and regulations for all County agencies and departments as well as partnering organizations.
- Provide integrated watershed planning solutions to water resource issues that benefit the County, cities, and water districts throughout Orange County.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
AVERAGE GRADE IN THE HEAL THE BAY REPORT CARD BASED ON THREE DISTINCT REPORTING PERIODS THROUGHOUT THE YEAR; SUMMER SEASON, WINTER SEASON, AND WET WEATHER. What: Heal the Bay issues a beach water quality report card for beaches throughout California. Why: Tracking beach water quality grades is a general indicator of overall water quality.	The average grade of the three reporting periods issued by Heal the Bay is 3.3 on a scale of 4. (A+ grades are worth 4.25 points).	The target is 4.0 (An A grade average).	Achieved a 4.0 grade point average for Orange County beaches during summer months, a 3.8 grade point average during winter months, and a 2.1 grade point average during wet weather. 15 Orange County beaches qualify for the Beach Honor Roll.
TOTAL NUMBER OF PARTNERS IN CURRENT COOPERATIVE AGREEMENTS. What: Regional leadership preserving, protecting, and enhancing coastal resources and surface waters. Why: A measure of our leadership success is the total number of partners participating.	Number of cumulative partners across all cooperative agreements reached an all-time high of 170, a 6.3 percent increase.	175 cumulative partners across all cooperative agreements.	We continue to expand our partnerships and have external partners voluntarily join cooperative programs that we lead.

FY 2017-18 Key Project Accomplishments:

- OC Watersheds reorganization: In January of 2018, OC Watersheds implemented a structural reorganization by aligning three of its core services (stormwater management, watershed management, and monitoring & assessment) within watershed management area boundaries for north and south Orange County. Countywide services such as mitigation program management and support of the County's efforts as an agency to comply with municipal stormwater permits were consolidated into one group as well.
- Integrated Regional Water Management (IRWM) Plan Updates: The IRWM Plans are on track for approval by the end of the fiscal year.
- Mitigation Program: The Mitigation Program wrapped up its second full year of implementation and received regulatory agency sign-off of one of OC Public Works mitigation sites along Aliso Creek.

Organizational Summary

OC Watersheds - Countywide Municipal Stormwater Program: Coordinate regional compliance activities and programs for two municipal National Pollutant Discharge Elimination System (NPDES) permits. The County, serving as the lead permittee for the 36 municipal stormwater permittees, develops compliance programs, conducts countywide water quality monitoring of creeks, channels, bays, and harbors; conducts water pollution investigations; and performs spill response and abatement. The County also coordinates the Local Implementation Program with County agencies and departments to ensure the County's own compliance, including best management practices for all County facilities and conditioning new development with water quality protection requirements.

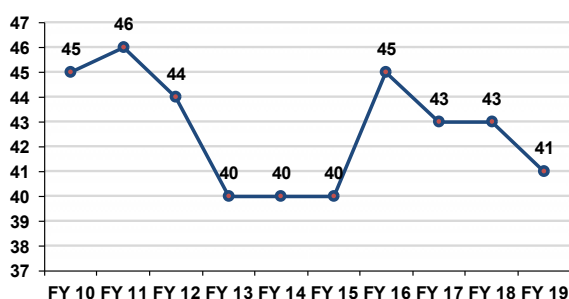
Total Maximum Daily Load (TMDL) Programs: These regulations are adopted by state and federal agencies to address water quality impairments in specific bodies of water. TMDLs adopted to date include sediment, nutrients, fecal coliform and toxic contaminants in the Newport Bay watershed; indicator bacteria for south Orange County beaches and Aliso Creek; and metals and indicator bacteria for Coyote Creek.

Watershed Resources and Mitigation Programs: The 11 watersheds in Orange County have been grouped into two Watershed Management Areas (WMAs) to increase opportunities for collaborative partnerships with cities and special districts. Collaborative management plans have been developed for each WMA to integrate water quality, flood control, water supply, and environmental enhancement projects across multiple agencies and partners. The Mitigation Pro-

gram oversees the post-construction maintenance and monitoring of performance standards of OC Public Works Department mitigation sites, which are established as compensatory mitigation for impacts from capital improvement projects and infrastructure maintenance.

Technical support to County agencies and departments includes operation of the Automated Local Evaluation in Real Time (ALERT) telemetry network, an automated hydrologic and meteorological data collection system of over 100 rainfall, water level, and other sensors located in flood control channels, reservoirs, basins, and throughout Orange County. OC Watersheds also conducts hazardous materials investigations for all County land acquisitions as well as other environmental and technical services as required.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget for Budget Control 034 OC Watersheds includes 41 positions, a decrease of 2 positions from the FY 2017-18 Modified Budget resulting from a Technical Augmentation. One Civil Engineer and 1 Civil Engineering Assistant position are transferring to OC Infrastructure Programs in Budget Control 400 OC Flood. These position moves further align workload and supervision of Civil Engineer positions.
- FY 2016-17 Budget included 43 staff positions, a decrease of 2 positions from the FY 2015-16 Budget. In the FY 2015-16 First Quarter Budget Report, 1 Planner IV position was moved to Budget Control 080 OC Public Works and 1 Civil Engineer position to Budget Control 071 Building & Safety as the Department continues the reorganization process. The position movements are to further align staff and anticipated work with the units and duties that they support.

- The FY 2015-16 Budget included 45 staff positions, an increase of 5 positions from the FY 2014-15 Budget. During FY 2014-15, 4 new positions were added to this fund including one Environmental Engineering Specialist, 2 Environmental Resources Specialist II, and 1 Civil Engineer. One Administrative Manager I position was transferred to Budget Control 034 OC Watersheds from Budget Control 080 OC Public Works.
- The Budget for FY 2014-15 included 40 staff positions, with 39 of those assigned to support the OC Watersheds Division and one assigned to support the OC Development Services assisting customers in the Development Processing Center.
- During FY 2011-12, 2 vacant positions were deleted; and 2 positions were transferred to Budget Control 080 OC Public Works.
- In FY 2010-11, 1 long-term vacant position was deleted and 1 position was transferred to Budget Control 115 OC Road.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to expand partnerships with cities, special districts, landowners, and other parties to improve Orange County's water resources and achieve cost savings. Negotiate for practicable conditions in the National Pollutant Discharge Elimination System permits scheduled to be reissued in 2019. Expand the County's proactive role in formulating new regulations to ensure practical implementation and cost effectiveness, as well as modifying existing regulations.

Changes Included in the Base Budget:

OC Public Works Budget Control 034, OC Watersheds, FY 2018-19 Budget of \$15,151,328 is \$624,538 higher than the FY 2017-18 Modified Budget through Second Quarter Adjustments. Equipment and Intangible Assets increased primarily due to one-time ALERT 2 equipment upgrade and replacement costs of software application for Laboratory Information Management System (LIMS).

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	43	43	43	41	(2)	-4.65
Total Revenues	12,568,797	14,508,790	12,327,675	15,151,328	642,538	4.43
Total Expenditures/Encumbrances	12,962,994	14,508,790	12,589,830	15,151,328	642,538	4.43
Net County Cost	394,196	0	262,155	0	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Watersheds in the Appendix on page A47

Highlights and Key Trends:

- Regulatory mandates continue to increase in number, scope, and complexity. The Santa Ana and San Diego Regional Water Quality Control Boards reissue municipal National Pollutant Discharge Elimination System (NPDES) permits for the County, cities, and OC Flood Control District every five years. In each renewal cycle, mandates are added and expanded to increase the protection of the drinking water supply, fishing, swimming, and other uses of Orange County's streams, bays, harbors, and beaches.
- In addition to NPDES requirements, state and federal regulators periodically assess the health of waterways. When data show pollution levels are impairing the uses of those waters, they are added to a list of water quality impairments under the Federal Clean Water Act. In the most recent updates still undergoing approval, the list of impairments in Orange County increased from 119 to 166. A new regulation called a Total Maximum Daily Load (TMDL) is then developed to correct each impairment. To date, 33 TMDLs have been adopted that impose corrective measures on the County, OC Flood Control District, cities, and other public and private entities. Both the currently adopted mandates and the growth trend in this regulatory arena are expected to outpace the Department's resources to address the problems, as well as outpace the Department's ability to sustain compliance.
- The County has taken a leadership role in crafting regulatory approaches as well as investing in science and regulatory development to bring forward TMDL and other regulations for adoption by the Regional Boards. In collaboration with Riverside and San Bernardino Counties, regulators, and other stakeholders, a major revision to the Santa Ana Regional Board's basin plan was completed to rationalize recreational water quality standards for streams and channels. In a similar proactive manner, efforts are being undertaken with the San Diego Regional Board and the County and City of San Diego to address recreational water quality standards in both fresh and marine waters, including conducting an innovative cost benefit analysis.
- Integrated Regional Water Management Plans have been completed for all three Watershed Management Areas to develop collaborative water management strategies and integrate the management of water supply, water quality, flood management, and natural resource protection. The plans identify solutions to meet regulatory mandates and other water needs, and establish a context for multiple agencies to collaborate on implementation. The plans also position Orange County agencies for grant funding opportunities and prioritize implementation projects for each Watershed Management Area.

040 - UTILITIES

Operational Summary

Description:

Construct, operate, and maintain public facilities with excellence and pride for the benefit of the public we serve. OC Utilities Fund provides utility sustainability monitoring and invoice processing for utilities and trash collection for County Departments. OC Utilities operates the Central Utility Facility (CUF) which provides steam and chilled water for heating and cooling to County, City, State, and Federal facilities within the Civic Center as well as electricity to County facilities. This group is also responsible for operations and maintenance of the County's building automation system controlling heating, cooling, and lighting throughout the County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	29,903,178
Total FY 2017-2018 Actual Expenditure + Encumbrance:	29,903,178
Total Final FY 2018-2019:	26,852,461
Percent of County General Fund:	0.78%
Total Employees:	21.00

Strategic Goals:

- Operate the CUF in the most cost-effective and efficient manner possible and provide non-interrupted service to all stakeholders.
- Monitor utility usages and investigate usages or costs out of the norm; monitor changes to utility tariffs and evaluate and minimize where possible, impact to stakeholders; identify and implement energy efficiency projects.
- Monitor and provide corrections to climate control prior to stakeholders' knowledge of any deviations whenever possible.
- Establish a countywide utility/energy demand strategy by creating a utility demand profile for each county facility and evaluate and develop cost/carbon reduction capital and maintenance projects. Continue to improve efficiencies and customer service through increased communication and implementation of new technology.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
CUF - DECREASE USAGE ON PURCHASED WATER. What: CUF - Purchased Water. Why: Decrease water usage and operating costs.	Upgraded the water chemistry program and chemicals.	Continue to fine tune the new program for maximum water savings for both the CUF operations and external County building cooling towers.	The cooling tower and chemical system were replaced as part of the infrastructure project. The operations staff has been provided with training on how to operate this new system and how to help maximize water savings.

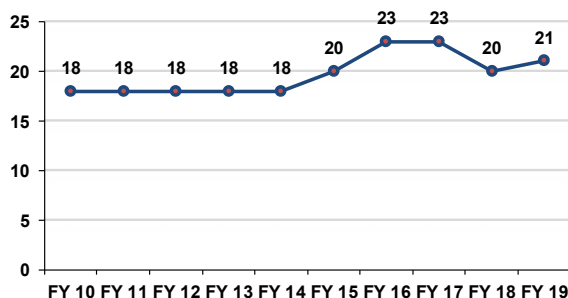
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
UTILITIES - DECREASE UTILITY COSTS What: Utilities - Purchased Utilities Why: More efficient buildings save the environment and lowers County overhead	Continued to work with California Public Utilities Commission (CPUC) funded contractor, The Energy Network, as well as Southern California Edison, San Diego Gas & Electric and Southern California Gas Company to minimize rate increases and increased costs.	Move forward with additional audits to generate more energy efficiency projects. Continue to utilize CPUC and utility funding programs for rebates and no cost financing.	Completed multiple lighting retrofit projects with more in planning and working to complete the AB 802 mandated benchmarking reporting for County buildings.

FY 2017-18 Key Project Accomplishments:

- The CUF upgrades and Civic Center campus infrastructure replacement project continues to move forward. Construction is progressing as expected. The underground piping installation on the East end of the Civic Center campus is over 95% complete. The CUF staff continues to support the construction. Management and staff continue to support the Architect & Engineer (A&E) on these projects.
- The County continues working with the California Public Utilities Commission funded SoCalREN (formally the Energy Network) on energy efficiency and retrofit projects for all County facilities. Additional energy audits are scheduled to take place to identify additional projects. In 2017, Utilities completed lighting upgrades at Clark Park, 405 W. 5th Street parking structure and the Tustin Library building automation system retro-commissioning. These projects had a combined electric savings of 165,582 KWH per year. Although the total construction value was \$284,309, the County cost was reduced to \$63,527 through rebates and zero percent on bill financing. The average return on investment for these combined projects is 4.7 years.
- Solar projects completed their fifth year in service.
- Building Automation Systems (BAS) continues to work closely with Facility Operations HVAC group and County stakeholders to maximize staff and visitor comfort while at County facilities by responding quickly to hot and cold calls and equipment malfunctions and breakdowns. An expansion of the current monitoring network is in the beginning stages of implementation. This new program will enable staff to more closely monitor environmental conditions enabling more preemptive actions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget includes 21 positions, including an Expand Augmentation adding 1 Administrative Manager II reallocated from a different OC Public Works' Budget Control to aligning the staff with the Budget Control directly supported further improving customer service.
- The FY 2017-18 Budget totals 20 positions, which included a Technical Augmentation reducing three (-3) positions for transfer Budget to Facilities Operations within Budget Control 080.
- The FY 2016-17 Budget position count remained constant at 23.

- The FY 2015-16 Modified Budget included 23 staff position, an increase of three positions from the FY 2014-15 Budget. During FY 2014-15, 3 new positions were transferred to this fund including 1 Senior Information Technologist and 2 Information Technician II positions from the Building Automation Systems unit of OC Facilities Maintenance. The changes in staffing were to better align staff with the utility management goals. The staffing of positions at the CUF did not remain constant due to retirements and other unforeseen reasons. The CUF ran recruitments for an operator, assistant operator, and extra help positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

With the Execution of the CUF Master Plan and the Hutton Tower steam project, the CUF facility will gain greater reliability in supporting County, State, City and Federal agencies operating in the Civic Center. This project will additionally increase the overall efficiency of the CUF and further lowering facility operating cost.

Changes Included in the Base Budget:

OC Public Works Budget Control 040, Utilities, FY 2018-19 Budget of \$26,852,461 is \$1,983,676 (7%) lower than the FY 2017-18 Modified Budget through Second Quarter Adjustments. Salaries and Employee Benefits increased by \$387K and utilities increased by \$6.6M offset by a decrease in Other Charges (\$2.5M) for final bond payment and (\$6.1M) decrease in Intrafund Transfer.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Position to Utilities Offsetting One Position Deleted in OC Flood, Fund 400 Amount: \$ 0	Add one Administrative Manager II position to Budget Control 040, Utilities from Fund 400, OC Flood.	N/A	14843

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	23	20	20	21	1	5.00
Total Revenues	6,638,282	8,029,087	8,029,087	7,439,568	(589,519)	-7.34
Total Expenditures/Encumbrances	13,756,717	29,903,178	29,903,178	26,852,461	(3,050,717)	-10.20
Net County Cost	7,118,435	21,874,091	21,874,091	19,412,893	(2,461,198)	-11.25

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page A52

Highlights and Key Trends:

- Energy surveys and modeling efforts have provided the Facilities Operation team with critical data in supporting our constant focus to develop a more sustainable future, by supporting the development of capital planning targeted to reduce agencies operational demands reducing the County's overall environmental footprint.

071 - BUILDING & SAFETY GENERAL FUND

Operational Summary

Description:

Safeguard the quality of life in unincorporated Orange County through stewardship of the environment and application and enforcement of building, water, and grading regulations.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	15,640,411
Total FY 2017-2018 Actual Expenditure + Encumbrance:	14,699,578
Total Final FY 2018-2019:	14,978,638
Percent of County General Fund:	0.43%
Total Employees:	45.00

Strategic Goals:

- Improve productivity and customer services.
- Improve business processes and efficiencies through Development Services' primary technology initiative.
- Improve business practices and gain efficiencies by refining processes.
- Increase efficiency and decrease processing time for discretionary permit reviews.
- Implement Land Management System (LMS).

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	
	Results	Target	How are we doing?
PERCENTAGE OF PLAN CHECK REVIEWS COMPLETED WITHIN TARGET. What: Timely completion of plan check review. Why: To facilitate timely project completion and ensure excellent customer service and predictability.	99% (exceeds target)	97% timely completion of plan check review of customers' projects.	OC Development Services is achieving a 99% success rate in completing plan check reviews. The turnaround time for the first plan check review is 15 business days and rechecks of 10 business days after re-submittal. In the case of follow up plan checks, every effort is made to expedite the review.
PERCENTAGE OF INSPECTIONS PERFORMED WITHIN TARGET. What: Timely completion of inspections. Why: To facilitate timely project completion and ensure excellent customer service and predictability.	99.10% (exceeds Target)	99% timely completion of inspections.	OC Development Services is achieving a 99% success rate in completing inspections. The turnaround time for inspections is within the next work day as requested by permittees and builders.

FY 2017-18 Key Project Accomplishments:

- OC Development Services launched the new Customer Relationship Management (CRM) system and the myOCeServices portal, allowing the public to submit and track service requests, while enabling staff to better manage service requests. To date, more than 4000 service requests have been submitted via the CRM portal since the system went live.
- Completed final inspection for OC Animal Care Facility.
- Completed final inspection for Bridges at Kraemer Place (Phases 1 and 2).

Organizational Summary

Building & Safety General Fund - Building, Grading, and Land Use Permits: oversees the processing and issuance of Building and Grading permits. Services include: online and over-the-counter permit processing, property record research and handling customer inquiries. Overall, this unit facilitates the "one stop shop" approach to development permit processing, is often the first point of contact for many new customers to OC Development Services and enforces provisions of National Pollutant Discharge Elimination System (NPDES) permits.

Subdivision Plan Check/Inspections: In conjunction with other departmental service areas, County departments and outside government agencies, staff reviews, approves, issues, and inspects street and drainage improvement plans; provides staff support to Subdivision Committee; administers the Master Plan of Drainage; and enforces provisions of NPDES permits.

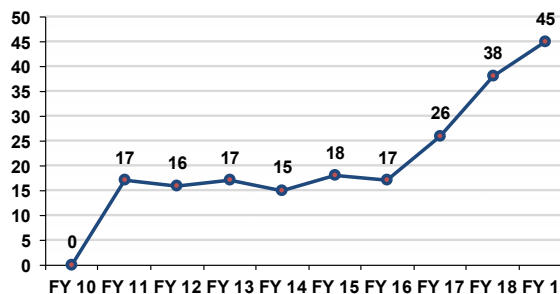
Grading & Building Plan Check: Reviews and approves all plans for grading, building improvements and community development for compliance with County grading code and manual, building codes and ordinances; issues grading and building permits (plumbing, electrical, mechanical, and solar) and use and occupancy certificates; and, reviews acoustical reports for compliance with County land use and noise compatibility standards.

Building & Grading Inspection Services: Certified inspectors conduct regular inspections to ensure construction of safe and secure buildings through the application of building & grading codes and ordinances.

Encroachment Permit Inspection Services: Regular inspections of County Property Permits approved for use in Road and Flood right-of-way to ensure permitted work meets compliance with OC Public Works Standard Plans, Standard Specifications for Public Works (Green Book), and approved plans and specifications.

OC Operations & Maintenance - Provides support to Building and Safety as needed.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget for Budget Control 071, Building and Safety General Fund, includes 45 positions, which is inclusive of a Technical Augmentation for 8 positions. This includes 4 positions from OC Road and 4 positions from OC Flood. An Expand Augmentation to delete 1 (-1) position for transfer to different OC Public Works' budget control is also included in the budget. A Reduce Level of Service Augmentation deleting 1 Administrative Manager I position to offset an addition to OC Public Works, Budget Control 080, is also included in the budget. These position moves further align staff to the services provided and the OC Development Services permit and fee structure.
- The FY 2017-18 Budget for Budget Control 071, Building and Safety General Fund, included 38 positions, which included a Technical Augmentation for 12 positions, 11 Inspection positions and one Land Development positions. This includes 7 positions from OC Road and 5 positions from OC Flood. These position moves further align staff to the services provided and the OC Development Services permit and fee structure.
- FY 2016-17 positions remained constant at 26.
- In the First Quarter of FY 2015-16, 9 positions were moved into Budget Control 071. This includes 1 Administrative Manager II position, 3 Administrative Manager I positions, 2 Civil Engineer positions, 1 Project Manager III position, 1 Planner IV position, and 1 Staff Specialist position.
- In the First Quarter of FY 2014-15, 1 Staff Specialist was transferred into Budget Control 115 OC Road. The reallocation of the position was part of OC Public Work's restructuring to increase efficiencies.

- A Technical Adjustment was included in the FY 2013-14 budget submittal to move 1 Civil Engineering Assistant and 1 Construction Inspector to Budget Control 400, OC Flood. The positions provided direct support primarily to OC Flood Fund. In the Second Quarter of FY 2013-14, 1 Building Inspector IV and 2 Sr. Building Inspector positions were moved into Budget Control 071, Building and Safety General Fund. The positions primarily provided direct support to Building and Safety General Fund.
- In the Second Quarter of FY 2011-12, 1 Senior Civil Engineer position was moved into Budget Control 071, Building and Safety General Fund. The position primarily provided direct support to Building and Safety General Fund.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Implementation of Customer Relation Management/Land Management System and Over-the-Counter services.

Scan documents for electronic storage.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	26	38	38	45	7	18.42
Total Revenues	15,499,940	15,556,411	14,615,578	14,894,638	(661,773)	-4.25
Total Expenditures/Encumbrances	15,583,940	15,640,411	14,699,578	14,978,638	(661,773)	-4.23
Net County Cost	84,000	84,000	84,000	84,000	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Building & Safety General Fund in the Appendix on page A80

Highlights and Key Trends:

- OC Development Services will continue to perform engineering plan check services and inspections for the build-out of Planning Area 2 of the Ranch Plan Planned Community, including the 974,000 square-foot Reata Glenn Continuing Care Retirement Community. In addition, there are a number of infill single family residential subdivision projects expected to build-out in FY 2018-19.

Changes Included in the Base Budget:

OC Public Works Budget Control 071, Building and Safety General Fund, FY 2018-19 Budget of \$14,978,638 is \$661,773 (4.23%) less than the FY 2017-18 Modified Budget. This reflects an increase in Salaries and Employee Benefit Costs of \$560K, and in decrease of \$1.1M in Services and Supplies resulting from decreased costs for Professional services related to Developer Planned Consultant expenses and direct charges for services provided within the department. The FY 2018-19 budget is less due to \$350K less in Software costs estimated from the vendor's deliverables for the CRM/LMS System when compared to FY 2017-18. A decreased amount of \$300K of Intrafund Transfers is also budgeted in FY 2018-19 when compared to FY 2017-18. The overall decrease is offset by a decrease in the Transfer-In from Fund 113, The Building and Safety Operating Reserve.

In addition, the FY 2018-19 Budget includes technical augmentations for an increase of eight positions in Budget Control 071, Building and Safety General Fund. Position moves within the Building and Safety General Fund align staff to the services provided and the OC Development Services permit and fee structure.

- OC Public Works/OC Development Services continues to work with the Developmental Processing Review Committee, appointed by the Board of Supervisors, and through the Local Government Affairs Committee of the Building Industry Association of Orange County to streamline processes and review development-related policy matters.
- When comparing FY 2017-18 with the same period during FY 2016-17, the data reflects an approximate 5% increase in the number of building permits issued. Based on recent data and current market activity, the permit volume is expected to slowly begin to decrease over the next year.

113 - BUILDING AND SAFETY

Operational Summary

Description:

Fund 113 Building and Safety - Operating Reserve was established to manage reserves that will be used for future anticipated expenses for Budget Control 071 Building and Safety General Fund.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,009,327
Total FY 2017-2018 Actual Expenditure + Encumbrance:	674,943
Total Final FY 2018-2019:	661,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 113 Building and Safety - Operating Reserve contains Reserves and Fund Balance Assigned that will be used to minimize fee increases in future years for Budget Control 071 Building and Safety General Fund. Fund 113 also collects OC Development Services 3% Technology Fee which is used to fund technological improvements for Budget Control 071.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 113 Building and Safety - Operating Reserve effectively manages the resources available for the support of Budget Control 071 Building and Safety General Fund. Building and Safety staff continues providing excellent and efficient customer service through the execution of Land Use Planning and Engineering Service contracts to support the availability of adequate resources for planning application and plan check review.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,926,438	554,500	628,240	661,000	106,500	19.20
Total Expenditures/Encumbrances	1,975,249	1,009,327	674,943	661,000	(348,327)	-34.51
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	951,189	(454,827)	(46,703)	0	454,827	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Building and Safety in the Appendix on page A99

115 - OC ROAD

Operational Summary

Description:

Provide the public with a safe and reliable roadway system and plan for future transportation demands. The Road Fund is used to design, construct, maintain, manage and operate approximately 330 miles of the public road system in the unincorporated areas of Orange County, including traffic engineering and traffic signal operations and maintenance services. Road Fund positions are also used to provide roadway and traffic signal maintenance services to several cities within Orange County, on a full cost recovery basis. The fund also supports construction inspection and quality assurance inspections related to the construction of infrastructure within unincorporated communities.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	117,201,015
Total FY 2017-2018 Actual Expenditure + Encumbrance:	89,816,159
Total Final FY 2018-2019:	149,462,869
Percent of County General Fund:	N/A
Total Employees:	159.00

Strategic Goals:

- Maximize the use of Highway User Tax revenues and continue to secure state and federal grants needed to implement the capital improvement program and to maintain the unincorporated Orange County road system.
- Enhance efficiency and public service through workload balancing and streamlining the project delivery process for road infrastructure projects to ensure successful delivery.
- Maintain the quality of roads in Orange County through the Pavement Maintenance Program.
- Enhance customer service by providing the residents and visitors of Orange County with infrastructure maintenance services delivered in a timely and cost effective manner.
- Improve delivery of maintenance projects through the development of a multi-year maintenance improvement program for County and OC Flood Control District facilities, which will be annually updated.
- Increase efficiency through improved monitoring of equipment to more effectively manage the acquisition, maintenance, condition and utilization of equipment annually.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
PERCENTAGE OF ROAD PROJECTS WITH PS&E COMPLETED TO ADVERTISE FOR BID WITHIN THE FISCAL YEAR. What: Measures the percentage of design phase completed for Road projects budgeted each fiscal year. Why: Road projects require completed designs to advertise for bid and begin construction.	Completed design phase for 90% of the budgeted Road projects.	To complete design phase for 90% of budgeted Road projects.	The performance measure is on target.

Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
NUMBER OF REPORTED TRAFFIC ACCIDENTS PER MAINTAINED MILE OF UNINCORPORATED COUNTY ROADS. What: This measure reports the relative safety of County roads based on the number of accidents per mile. Why: This measure monitors the overall trend of accidents on unincorporated Orange County roadways.	1.63 accidents per maintained mile reported for all unincorporated County roads (arterials, collector and local roads), as taken from the Road Index.	Maintain 1.7 or less reported accidents per maintained mile per fiscal year for all unincorporated County roads (arterials, collector and local roads), as taken from the Road Index.	The accident ratio has remained relatively constant over several years. This measure is on target.
FOR COUNTY ROADS, ACHIEVE A PAVEMENT CONDITION INDEX RATING OF 80, OR 1% INCREASE IN THE PCI RATING. What: PCI rating indicates the condition of roadway asphalt concrete pavement. Why: To receive MM2 funds the county should have a PCI rating of 75, or an increase by a minimum of 1%.	County roads received a PCI rating of 80.	Receive a PCI rating of 81.	The county road conditions have steadily increased and have a PCI rating of 80. It is anticipated that the county roads will achieve a PCI rating of 80 or above.
PERCENTAGE OPERATIONS & MAINTENANCE ROAD RELATED WORK ORDER REQUESTS RESPONDED TO WITHIN 72 HOURS. What: Percent of O&M medium/low priority work order requests responded to within established standards. Why: Responding to work order requests is an important indicator of customer service program success.	100% of Operations & Maintenance (O&M) Road related medium/low priority work order requests were responded to within 72 hours.	The goal is to respond to 100% of Operations & Maintenance incoming Road related work orders within 72 hours.	Operations & Maintenance protocol is for an Area Inspector to check/respond to any issue received, through phones, walk-ins, or online complaints within 3 days of receipt. O&M continues to meet this goal and has added the ease of submitting requests via https://myoceservices.ocgov.com/ .
PERCENTAGE OF WEATHER RELATED EVENTS RESPONDED TO WITHIN ONE TO TWO HOURS FROM DISPATCH TO ON SCENE. What: Measures how quickly O&M is able to respond to weather related events, specifically emergencies. Why: Early mobilization of resources saves lives and reduces risk of loss to people and property.	100% of weather related emergency events were responded to within one to two hours from dispatch to on the scene with personnel and equipment resources.	The target for Operations & Maintenance is to have 100% of weather related emergency events responded to within one to two hours from dispatch to on the scene with personnel and equipment resources.	We have experienced a relatively mild storm season. Effective preventative maintenance activities resulted to absence of major damages to road facilities. Addressed incidents through regular inspection and scheduling, Department Operations Center activation, and emergency responses.

FY 2017-18 Key Project Accomplishments:

- Completed design of multiple drainage, bridge, transportation projects
- Developed the County's Bridge Preventative Maintenance Program
- Completed construction of the slurry seal of Crown Valley Parkway & Oso Parkway project
- Completed construction of the Foothill Blvd and Hewes Ave asphalt overlay project
- Completed construction of the Lambert Road bikeway project
- Completed construction of the Crawford Canyon Road Drainage Project
- Substantially completed construction of the La Pata Gap Closure project (Schedule B)

Organizational Summary

OC Road - Programming Business Unit - Develops and administers County's transportation capital improvement program; develops Project Programming Reports; manages road funding; and secures and manages grant-funding projects. Administers road fee programs and maintains the Disadvantaged Business Enterprise Program.

Traffic & Design Business Unit - Designs and manages road, bikeway, storm drain, and bridge projects in the unincorporated areas of Orange County. Conducts traffic safety investigations; provide traffic-engineering support to Design Business Unit, OC Construction, and Traffic Committee as well as plan, design, and operation of traffic signal systems.

Project Management Business Unit - Provides project management-based oversight for all infrastructure capital improvement projects. Also works with water/sanitation districts, utility companies and other public agencies to relocate, modify and/or protect facilities to facilitate construction projects.

Regulatory Permits Business Unit - Secures regulatory permits and meets environmental requirements; to protect species and habitat; and mitigate the impact of projects.

OC Construction - Manages capital improvement construction contracts and provides inspection services for the construction of roadways, road maintenance improvements, bridges, and bikeways in the unincorporated areas of Orange County; provides quality assurance materials testing services; provides geotechnical recommendations for design of County infrastructure and development projects; ensures contractors' activities comply with the National Pollutant Discharge Elimination System (NPDES) administers the County's Pavement Management Program.

OC Operations & Maintenance - Provides a wide range of maintenance services to Orange County's unincorporated areas and 320 miles of maintained county roads. Operations and Maintenance also provides maintenance services for the contracted cities of Lake Forest (On-Call services), Mission Viejo and Dana Point, as well as the San Joaquin Hills Transportation Corridor Agency and the Foothill/Eastern Transportation Corridor Agency. Operations and Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events.

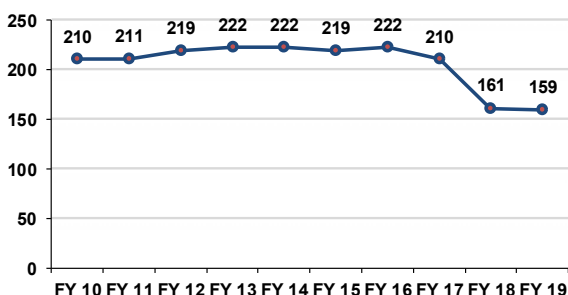
Map Checking and Right-of-Way Business Unit - Provides technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. This Business Unit performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. This Business Unit provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other county Agencies involved in real estate transaction. This Business Unit is also responsible for technical review and approvals for all annexations within the County. This Business Unit provides new addresses and facilitates address revisions within the unincorporated territory of the county.

Field Survey Business Unit - Performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. This Business Unit provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works.

Geospatial Services Business Unit - Provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. This Business Unit is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the county. This Business Unit maintains the geodetic infrastructure including: bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network. This Business Unit also provides Aerial Photography and Videos using UAV (Drones), and provides GIS Application Development and Support to all County departments who need mapping exhibits and products.

Development Support Business Unit - Manages the County's role in the planning, financing, plan checking, and construction of public and privately owned highways, streets, and related infrastructure built or funded by planned community developers in the unincorporated areas of Orange County planned communities

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget for Budget Control 115 OC Road includes 159 positions, which includes position augmentations for a reduction of 4 positions (Technical Augmentations transferring positions from Budget Control 115 OC Road to other Budget Controls within the OC Public Works Department. An Expand Augmentation to add one (+1) Laborer position in the Vegetation and Pest Management Unit to 115 OC Road) is also included in the budget.
- The FY 2017-18 Budget for Budget Control 115 OC Road included 162 positions, including position augmentations for a net reduction of 23 positions (Technical Augmentation -24 transferring positions from Budget Control 115 OC Road to other Budget Controls within the OC Public Works Department and Expand Augmentation request +1 to add one position to 115 OC Road moving from Budget Control 080).

Budget Summary

Plan for Support of the County's Strategic Priorities:

Provide the public with an efficient road system to improve quality of life and plan for the demands of the future. OC Public Works' core responsibility is to provide an efficient roadway system for the traveling public within the unincorporated areas and contract cities in the County.

OC Public Works serves the residents of and visitors to Orange County, through the safe and efficient movement of people and goods throughout unincorporated areas of Orange County roadways. OC Public Works is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Infrastructure, OC Construction, OC Survey, OC Operations & Maintenance, OC Development Services to meet the public's needs through the planning, design, construction, and oversight of the County's 330 miles (320 maintained miles and 10 non-maintained miles) of unincorporated area roadways.

Improve delivery of Capital Improvement Projects by completing workload balancing analyses and fiscal year allocation for the construction phase of horizontal road projects in the Department's Capital Improvement Program. Continue the use of a pavement management system to manage long-term maintenance of unincorporated areas of Orange County roadways.

OC Public Works continues to evaluate and recommend emerging technologies and sustainable development techniques such as the use of warm mix asphalt and reuse of existing roadbed materials where possible.

Improve customer service and branding by enhancing revenue for Materials Laboratory and other construction services through outreach to Orange County cities and districts.

Continue to promote the use of Job Order Contracting (JOC) to deliver road maintenance construction projects.

Develop written guideline to help walk designers and project managers through the JOC delivery process.

Continue to partner with and provide construction management and materials testing services to other County Departments, such as Dana Point Harbor and OC Community Resources on projects that support the County's roadway system.

Implement a rotation program that supports the Department's goals of improving cross-training and succession development.

Changes Included in the Base Budget:

The FY 2018-19 Budget is \$149,462,870 which is \$32,261,855 (28%) higher than the FY 2017-18 Modified Budget. The increase is primarily due to increase of \$26.2M in other charges primarily for payments to other governmental agencies (\$13.2M for Oso Parkway Bridge project and \$11.6M for Cow Camp Road Segment 2), \$18M Special Items required to balance budget along with a decrease (15.1M) in Professional Service Contracts.

The FY 2018-19 Adopted Revenue is \$149,462,869 which is \$32.7M (28%) higher than FY 2017-18 Modified Budget. The increase is primarily due to SB1 revenues of \$37.2M and HUTA increase of \$6.7M offset by decrease to grants for capital projects \$8.4M and reduced revenue from direct billings to Flood Fund as a result of moving staff to Fund 400 \$1M.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Position, Appropriations and Revenue for Vegetation and Pest Management Amount: \$ 56,088	Add one Laborer position in the Vegetation and Pest Management Unit.	Position must be filled and operate to comply with PL-84-99 and Dept. of Dam Safety requirements.	14327

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Total Positions	185	162	162	159	(3)	-1.85
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	86,091,498	117,201,015	92,119,962	149,462,869	32,261,854	27.52
Total Expenditures/Encumbrances	99,757,489	117,201,015	89,816,159	149,462,869	32,261,854	27.52
Prior Year Encumbrance Cancellations	6,346,110	0	2,089,912	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(7,319,880)	0	4,393,715	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Road in the Appendix on page A100

Highlights and Key Trends:

■ The County is continuing to pursue opportunities to promote active transportation and complete streets within unincorporated areas.

■ The County continues to seek opportunities to utilize alternative delivery methods for construction of major roadway projects.

■ SB1 monies will be continued to be used to fill County's deferred road maintenance needs.

128 - SURVEY MONUMENT PRESERVATION

Operational Summary

Description:

California Government Code Section 27584 authorizes this Fund to pay for County Surveyor costs for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

Strategic Goals:

- Maintain County survey markers.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	345,649
Total FY 2017-2018 Actual Expenditure + Encumbrance:	155,925
Total Final FY 2018-2019:	400,300
Percent of County General Fund:	N/A
Total Employees:	0.00

Organizational Summary

Survey Monument Preservation - This balanced Fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	82,054	89,449	81,292	79,000	(10,449)	-11.68
Total Requirements	135,611	345,649	155,925	400,300	54,651	15.81
Prior Year Encumbrance Cancellations	0	0	17,520	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(53,557)	(256,200)	(57,112)	(321,300)	(65,100)	25.41
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page A112

137 - PARKING FACILITIES

Operational Summary

Description:

To provide well maintained professionally operated parking facilities serving the public while conducting business with City, County, Federal, and State agencies as well as providing parking for many of those agency's employees.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	8,065,449
Total FY 2017-2018 Actual Expenditure + Encumbrance:	6,724,364
Total Final FY 2018-2019:	6,576,300
Percent of County General Fund:	N/A
Total Employees:	4.00

Strategic Goals:

- Ensure that parking structures are properly maintained, addressing deferred maintenance items as needed to avoid incurring unbudgeted emergency expenses; and that they are operated in a safe, efficient and effective manner.
- Identify and evaluate revenue generating and cost saving opportunities hourly, daily and monthly parking rates, cross-training parking operator personnel to increase skill levels and providing greater depth of resources that may be utilized when needed for project assignments.

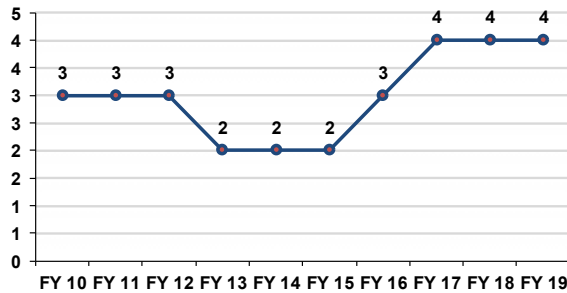
FY 2017-18 Key Project Accomplishments:

- Parking Rates increase went into effect July 1, 2017.
- Completed the LED Lighting upgrades, re-striping and securing at Transit Tower (P8).
- Converted Transit Tower (P8) from wireless to fiber optic.
- Implemented Nest Operations at Transit Tower (P8).
- Completed Euro MasterCard Visa (EMV) Chip upgrade at Twin Towers (P7), Transit Tower (P8), Manchester Complex, Civic Center Lot 1, Lot 2 and Civic Center Garage.
- Completed installation of Pay-on-Foot machines at Manchester Complex and Twin Towers (P7).

Organizational Summary

Parking Facilities - The Parking fund is used to account for costs and revenue associated with providing parking facilities to the public and employees. Segregating this fund from the General Fund allows for analysis of the parking facilities impact to the General Fund. Revenue is generated by providing paid parking to public users as well as County owned paid parking lots and parking spaces leased by the County to internal and external agencies. Operating and maintenance costs are for the parking structures at Manchester, Transit Tower, Hutton Twin Towers, Civic Center Lot 1, Lot 2, and Lot 3, Civic Center Garage, Westminster Lot 1 and Lot 2, and the County's shared cost associated with the operation of OC Civic Center Maintenance Authority parking structures/lots. The Parking fund also provides financing to meet debt service obligations for the Manchester parking structures.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget remains at 4 full-time staff.
- The FY 2017-18 Budget remains at 4 full-time positions.
- The FY 2016-17 Budget includes 4 staff positions, an increase of 1 position from the FY 2015-16 Budget to increase business operations efficiency and further improve customer service.
- The FY 2015-16 Budget includes 3 staff positions, an increase of 1 position from the FY 2014-15 budget.
- During FY 2014-15, an Administrative Manager I position was transferred into Budget Control 137, Parking Facilities from Budget Control 080, OC Public Works as part of the Board approved restructuring of OC Public Works.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Total Positions	4	4	4	4	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	6,780,630	7,531,404	7,266,921	6,576,300	(955,104)	-12.68
Total Expenditures/Encumbrances	6,296,818	8,065,449	6,724,364	5,419,139	(2,646,310)	-32.81
Prior Year Encumbrance Cancellations	16,568	0	734	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	500,380	(534,045)	543,292	1,157,161	1,691,206	-316.68
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page A127

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue monitoring clientele operating hours to efficiently manage staffing level for maximum customer service at peak operating hours while minimizing operating costs.

Continue operating parking control facilities according to County electronic security standards and within secure banking credit processing standards and practices.

Complete timely repairs and capital projects to maintain the safety and functionality of each facility.

Changes Included in the Base Budget:

The Budget continues the practice of billing all County Departments that utilize parking facilities for County employees in the Civic Center area.

The FY 2018-19 Budget is \$5,419,139 which is \$2,871,968 (35%) less than the FY 2017-18 Modified Budget. The decrease is primarily due to completion of debt service payments for the central utility facility.

140 - AIR QUALITY IMPROVEMENT

Operational Summary

Description:

The Air Quality Improvement Fund was established pursuant to the passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source is AB 2766 funding provided by the State of California. The County of Orange receives approximately \$140,000 per year in subvention funds from the South Coast Air Quality Management District (SCAQMD) as part of the AB 2766 program.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	587,733
Total FY 2017-2018 Actual Expenditure + Encumbrance:	468,983
Total Final FY 2018-2019:	184,342
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Since 1991, local governments have received AB 27661 funds to implement programs that reduce air pollution from motor vehicles. A Motor Vehicle Registration fee surcharge of \$6 per vehicle is collected by the Department of Motor Vehicles and allocated to the SCAQMD for disbursement. One dollar and sixty cents goes to local governments, based on population, for qualifying Clean Air projects. Orange County continues to seek out and implement programs that reduce air pollution.

FY 2017-18 Key Project Accomplishments:

- Provided \$35K in funding support for the County's Rideshare Program. Emission reductions related to this program are reported to the SCAQMD.
- Budgeted and purchased two electric forklifts for \$130K for Probation and the District Attorney/Public Administrator to maintain compliance with Clean Air Rules for Large Spark Ignition (LSI).
- Budgeted and purchased a CNG street sweeper for \$408K to maintain compliance with Fleet Rule 1186.1.

Organizational Summary

Air Quality Improvement - The AB 2766 Subvention Program provides a funding source for cities and counties to meet requirements of federal and state Clean Air Acts, and for implementation of motor vehicle emission reduction measures in the SCAQMD Air Quality Management Plan (AQMP). The legislation creating this revenue source provides for oversight of the use of these monies by local governments. Air districts that receive AB 2766 monies report annually to California Air Resources Board (CARB) on the use and results of the programs funded by the fees. Cities and counties under SCAQMD's jurisdiction provide annual program and financial information to the SCAQMD.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County of Orange will continue to fund clean air projects with these funds in support of the County's Green Fleet Plan. Funding of \$35,000 will be used to help support the County's Rideshare Program.

Changes Included in the Base Budget:

Purchase of two electric forklifts for \$130,000.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	176,443	156,572	172,839	145,300	(11,272)	-7.19
Total Expenditures/Encumbrances	120,316	587,733	468,983	184,342	(403,391)	-68.63
Prior Year Encumbrance Cancellations	1	0	600	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	56,127	(431,161)	(295,544)	(39,042)	392,119	-90.94
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page A139

Highlights and Key Trends:

- Use of AB2766 Subvention Funds will continue to promote quantifiable strategies that specifically reduce motor vehicle emissions. Subvention Funds will be considered as a source of funding to encourage the development of motor vehicle emission reduction measures or projects that result in the reduction of motor vehicle emissions in conjunction with the County's Green Fleet Plan.

148 - FOOTHILL CIRCULATION PHASING PLAN

Operational Summary

Description:

Provide for the acquisition and construction of roads, bridges and intersection improvements as outlined by the Foothill Circulation Phasing Plan (FCPP) adopted October 14, 1987.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	897,818
Total FY 2017-2018 Actual Expenditure + Encumbrance:	216,658
Total Final FY 2018-2019:	625,530
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Complete required projects according to priority and stay within the financial requirements of bond financing.
- Maintain, manage, and monitor the Alton Parkway 11.43-acre Wildlife Corridor Link Habitat Mitigation site in until Spring 2019, then transfer it to the City of Irvine.
- Maintain, manage, and monitor the Alton Parkway Off-site Habitat Mitigation site in Aliso Creek until FY 2021-22. The mitigation consists of an eradication program that addresses a total of 14.41 acres of previously occurring invasive vegetation within an overall 82-acre enhancement area.
- Fund three intersection improvement projects within the City of Lake Forest as the lead agency: El Toro Road at Jeronimo Road, El Toro Road at Toledo Way, and Los Alisos Boulevard at Muirlands Boulevard. The projects are not on the City's 2-year Capital Improvement Plan, but are on its list of potential future projects.

FY 2017-18 Key Project Accomplishments:

- The Alton Parkway Wildlife Corridor Link successfully supported a nesting pair of State and federally listed Endangered least Bell's vireos (*Vireo Bellii Pusillus*) for the first time since the mitigation site creation in spring 2012. The site also supported a nesting pair of federally listed Threatened coastal California gnatcatchers (*Polioptila Californica*).

Organizational Summary

Foothill Circulation Phasing Plan - OC Infrastructure Programs: Financing, acquisition and construction of roads, bridges, traffic signals and intersection improvements within the fee program area of benefit.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The FCPP funded road improvements are intended to reduce congestion and increase regional mobility in the foothill area of southeastern Orange County.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	504,388	151,892	544,747	108,000	(43,892)	-28.89
Total Expenditures/Encumbrances	493,855	897,818	216,658	625,530	(272,288)	-30.32
Prior Year Encumbrance Cancellations	86,396	0	26,803	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	96,930	(745,926)	354,892	(517,530)	228,396	-30.62
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page A145

Highlights and Key Trends:

- FCPP funds are used to finance the engineering and construction costs of the FCPP improvements including the County's annual administrative, plan checking and inspection expenses.

151 - SOUTH COUNTY ROADWAY IMPROVEMENT PROGRAM (SCRIP)

Operational Summary

Description:

Provide for the acquisition and construction of roads, bridges, and intersection improvements as outlined by the South County Roadway Improvement Program (SCRIP) adopted November 8, 2004.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	36,453,545
Total FY 2017-2018 Actual Expenditure + Encumbrance:	28,000,000
Total Final FY 2018-2019:	3,313,200
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Ensure timely collection and management of SCRIP development fees to fund infrastructure.
- Plan, design and secure environmental and regulatory permits necessary to construct SCRIP infrastructure projects.
- Complete construction of SCRIP infrastructure projects consistent with their schedule and implementation goals.

FY 2017-18 Key Project Accomplishments:

- Completion of the La Pata Extension Project, Gap Connector (Phase I).

Organizational Summary

South County Roadway Improvement Program (SCRIP)
- OC Infrastructure Programs: Design and construction of key infrastructure arterials, bridges, and intersections within the fee program area to include Antonio Parkway, Cow Camp Road (Segment 2) and La Pata Avenue (Phase II). Partner with Rancho Mission Viejo (RMV) and the Transportation Corridor Agency (TCA) for design and construction of "F" Street (Los Patrones Parkway) between Oso Parkway to Cow Camp Road.

Budget Summary

Plan for Support of the County's Strategic Priorities:

SCRIP's core responsibility is to provide a safe and efficient infrastructure system to improve mobility for new developments within the unincorporated South County region. SCRIP is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Construction, OC Survey, OC Infrastructure Programs, and OC Development Services to meet the public's needs through the planning, design, construction, and oversight of the County's new infrastructure.

Continue to collaborate with CEO Public Finance and the District Engineer in processing Community Facilities District's reimbursement requests from RMV.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	(25,641,203)	(10,857,252)	(10,857,252)	(23,080,646)	(12,223,394)	112.58
Total Revenues	14,783,951	47,310,797	11,023,180	26,393,846	(20,916,951)	-44.21
Total Requirements	0	36,453,545	28,000,000	3,313,200	(33,140,345)	-90.91
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	(10,857,252)	0	(27,834,072)	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: South County Roadway Improvement Program (SCRIP) in the Appendix on page A158

Highlights and Key Trends:

- SCRIP funds are used to leverage local and regional funds to obtain full funding for SCRIP infrastructure projects. Increase the County's roadway mileage inventory and help improve regional mobility.

400 - OC FLOOD

Operational Summary

Description:

Provides Countywide flood protection by improving and maintaining the Orange County Flood Control District's (OCFCD) 380 miles of flood control channels, four dams, 13 pump stations, 33 retention basins, and other flood control infrastructure. OC Public Works designs and constructs new flood control improvements each year. In addition, flood control improvements conditionally constructed as part of new development are inspected and accepted into the flood control system for maintenance. Rainfall and stormwater flows throughout the County are monitored twenty-four hours a day for potential storm damage to OCFCD and County operated facilities. This diligent oversight enables a quick response in the event of danger to persons and property in Orange County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	198,374,300
Total FY 2017-2018 Actual Expenditure + Encumbrance:	167,214,117
Total Final FY 2018-2019:	166,695,138
Percent of County General Fund:	N/A
Total Employees:	265.00

Strategic Goals:

- Continue efforts to raise the level of protection in Orange County to the 100-year level.
- Ensure the availability of a minimum of \$35 million in Flood Fund emergency reserves.
- Diligently work with other counties and flood management entities to monitor potential State and Federal efforts to raise the flood protection levels to as high as a 500-year storm frequency level. Even increasing the required level of protection to a 200-year level could place over 18 cities in a newly defined floodplain which would require residents, businesses and property owners to purchase flood insurance. Included are cities which were recently removed from the 100-year storm floodplain as a result of improvements from the Santa Ana River project. In addition, the Federal Emergency Management Agency's (FEMA) 2009 revisions to their Flood Insurance Rate Maps (FIRMs) include a designation for areas protected by levees. These recent efforts and changes must be monitored as they could result in the imposition of flood insurance requirements for properties situated behind levees, even when such levees meet Federal levee criteria.
- Continue to research and assess the flood dangers present within the County by furthering the study and reporting of Hydrologic and Hydraulic response of watersheds within the County of Orange.
- Continue to work with the California State Association of Counties (CSAC) and the Department of Water Resources (DWR) to seek equitable distribution of flood control funding resulting from Propositions 1E and 84 and continue to directly seek subvention program reimbursements to complete the Santa Ana River Mainstem Project.
- Continue to develop innovative flood control practices, advancing the state of the industry flood control expertise.
- Provide the residents, commerce and visitors of Orange County with infrastructure maintenance services delivered in a timely and cost effective manner.

- Develop a multi-year maintenance program for County and OCFCD facilities aimed at improving the delivery of maintenance projects; this program will be annually updated prior to March of each year.
- Focus on improving the partnership among OC Public Works' Service Areas as well as external municipal agencies.
- Enhance digital mapping and facility assessments by developing a Master Flood Control Plan.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PERCENT OF FLOOD CAPITAL IMPROVEMENT PROJECTS WITH DESIGN PHASE COMPLETED. What: Completion of design phase for Flood Control projects are required for projects to be awarded for construction. Why: Progress & completion of CIPs achieves the goal of protecting life and property from flood damage.	100% of design phase completed.	Target of 89.0% of design phase.	All capital improvement projects programmed for 2017 have completed the design phase. These projects are currently being advertised and in process of award for construction.
AMOUNT OF GRAFFITI REMOVED WITHIN UNINCORPORATED COUNTY OF ORANGE BASED ON AVERAGE DAILY PRODUCTION. What: Measure of how much graffiti the County is actively mitigating within flood control channels and other County facilities. Why: This is a constant visible problem for the County and its residents that needs to be controlled.	Removed 1,538,000 square feet of graffiti from the flood channels and other County facilities.	Target is to remove 1,400,000 square feet of graffiti from the flood control channels and other County facilities.	The County's graffiti program has been successful throughout the years, but it has been a constant challenge to keep up with the ever growing demand to control the problem. The program continues to evolve to meet the needs of the community.

FY 2017-18 Key Project Accomplishments:

- Completed design for the Fullerton Creek Channel Improvements (Phase 1) CMAR project.
- Completed design for the San Juan Creek Channel Improvements (Phases 4, 5, & 6) CMAR project.
- Completed design for San Joaquin Channel Improvements project and delivered via JOC.
- Completed design and construction for the Trash Booms (Phase 1) project on Brea Creek Channel and East Garden Grove-Wintersburg Channel.
- Completed design for Lane Channel Improvements.
- Completed construction of the Greenville-Banning Channel Improvements.
- Completed Flood Control Channel Engagement Initiative (FCCEI) for the Santa Ana River.
- Provided Aerial Photography and Videos services capturing countywide project development throughout its phases allowing County's staff and the public to remotely view and track progresses. GIS Web mapping documentation was created for the following projects and made accessible through YouTube: Animal Care Facility, Building 16, Bridges at Kraemer, La Pata Road Extension, Edinger Bridge, Crawford Canyon Road, Fullerton Channel, Dana Point Harbor, Santa Ana River Dredging, Canyon Fire and Flood Control Channel Engagement Initiative for the Santa Ana River.
- Complete GIS based condition assessment tool for Orange County Flood Control District Facilities Master Flood Control Plan by June 2018.
- Created a new website ocgis.com to provide County staff and the Public with GIS services.

Organizational Summary

OC Flood - OC Infrastructure:

Develops and administers County's flood capital improvement program; develops Project Programming Reports; manages flood funding; and secures and manages grant-funding projects.

Designs and manages all flood channels projects in the unincorporated areas of Orange County. This effort includes the study of Hydrologic and Hydraulic response within the County's various watersheds, the prioritization of Capital Improvement Projects with a focus on removal from Floodplain, improving flood protection, increasing system efficiency, and the reduction of recurring maintenance costs. Deliverables related to this work include watershed studies and reports in addition to the development of Plans, Special Provisions, and Estimates for Flood Capital Improvement Projects.

The Service Area provides project management and oversight for all flood infrastructure capital improvement projects. Also works with water/sanitation districts, utility companies and other public agencies to relocate, modify and/or protect facilities to facilitate construction of flood control projects.

Secures regulatory permits and meet the environmental requirements; to protect species and habitat; and mitigate the impact of projects.

OC Environmental Resources:

The Environmental Data Management Business Unit is responsible for operation of an advance flood warning system called Automated Local Evaluation in Real Time (ALERT) which consists of multiple flood control channel/basin water level sensors, rain gauges and other weather sensors located at 85 sites throughout the County. Data from the ALERT system is fed directly to the OC Public Works Department Operations Center as well as the County's Emergency Operations Center during storm events. ALERT also supports regulatory compliance monitoring programs and provides real-time hydrologic data to OC Public Works staff and the public.

One third of the ALERT network sites are water-level gauges. These gauges are used to monitor real-time water level height in flood control channels, basins and lakes. Gauges are monitored daily and serviced monthly. Service at sites includes inspection, calibration, stream gauging, data collection and needed repairs. Data collected in real-time and via downloads is processed and archived.

Environmental Data Management also maintains a network of 25 historical precipitation sites. Each site measures every 0.01 inch of rainfall. The data is stored at the site, bimonthly all sites are serviced which includes calibration, cleaning and data download. The data then undergoes a Quality Assurance/Quality Control process and is archived. The data is used in flood design, hydrology, permitting and water quality.

OC Operations & Maintenance:

OC Public Works/Operations and Maintenance provides a wide range of maintenance services to Orange County's unincorporated areas, 380 miles of flood control channels, four dams, 13 pump stations, and 33 retention basins. Operations and Maintenance also provides maintenance services for the contracted cities of Lake Forest (On-Call services), Mission Viejo and Dana Point, as well as, the San Joaquin Hills Transportation Corridor Agency and the Foothill/Eastern Transportation Corridor Agency. Operations and Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events.

OC Construction:

OC Construction manages capital improvement construction contracts and provides inspection services for the construction of Flood Channels, Flood Channel Improvements, and storm drain improvements in the unincorporated areas of Orange County; provides quality assurance materials testing services; provides geotechnical recommendations for design of County infrastructure and developer projects; ensures contractors' activities comply with the National Pollutant Discharge Elimination System (NPDES) administers the County's Pavement Management Program.

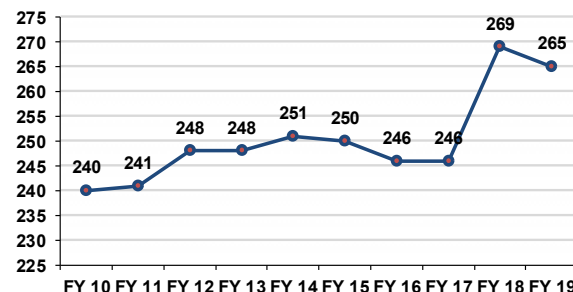
OC Survey:

The Map Checking and Right-of-Way Business Unit is responsible for providing technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. Map Checking also performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. The Right-of-Way Business Unit provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other County agencies involved in real estate transaction. OC Survey is also responsible for technical review and approvals for all annexations within the County. The business unit provides new addresses and facilitates address revisions within the unincorporated territory of the County.

The Field Survey Business Unit performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. Field Survey provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works.

The Geospatial Services Business Unit provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. This business unit is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the County. Geospatial Services maintains the geodetic infrastructure, including bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network. Geospatial Services also provides Aerial Photography and Videos using UAV (Drones), and provides GIS Application Development and Support to all County departments who need mapping exhibits and products.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2018-19 Budget for Budget Control 400, OC Flood includes 265 positions, a net decrease of 4 positions from the FY 2017-18 Modified Budget. Position count changes are a result of the following Technical Augmentation Requests: 4 positions are transferring to Budget Control 071 Building & Safety General Fund, 2 positions are transferring to Budget Control 080, OC Public Works, 2 positions are transferring from Budget Control 034, OC Watersheds and 1 position is transferring from Budget Control 080, OC Public Works. These position moves further align staff and anticipated work with the programs and duties that they support. An Expand Augmentation deleting one position to offset the addition of an Administrative Manager II into Budget Control 040, Utilities, is also included in the budget.
- The FY 2017-18 Budget includes 269 staff positions, a net increase of 23 positions from FY 2016-17 Budget. Positions were transferred into Budget Control 400, OC Flood from other Budget Controls within OC Public Works. The transfer of these positions increased operational efficiency of OC Public Works by aligning the staff with the Budget Control directly supported further improving customer service.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Flood Programs:

Negotiate, draft and obtain Board approval of a Maintenance Agreement between OCFCD and Caltrans for the Reinforced Concrete Boxes within I-405 whereby Caltrans accepts its structural maintenance and OCFCD accepts responsibility of maintenance for hydraulic conveyance.

Negotiate and prepare a Cooperative Agreement for a Trabuco Creek Channel Fishway and Invert Stabilization Project among OCFCD, California Trout, Trout Unlimited, Caltrans, City of San Juan Capistrano, Department of Fish and Wildlife and National Marine Fisheries Service.

Obtain Board approval of agreements and real estate transactions among OCFCD, Heritage Fields and the City of Irvine associated with realignment of Marine Way at Marshburn Channel.

Finalize a quitclaim of OCFCD Salt Creek easement(s) to Moulton Niguel Water District for flood plain purposes.

Obtain OCFCD acceptance of Grant Deeds from the City of Tustin for segments of Peters Canyon Channel in accordance with D02-119, as approved by the Board.

Prepare a Cooperative Agreement between OCFCD and OCTA for the OC Street Car Project at Santa Ana River for approval by the Board.

Negotiate, draft and obtain Board approval of an agreement between OCFCD and the San Juan Basin Authority allowing use of OCFCD facilities for San Juan Basin Authority's proposed groundwater recharge project.

Assist facilitation of the Right of Entry and Use Agreement program for authorizing use of OCFCD land in coordination with County Property Permits and CEO/Real Estate Services.

Complete Phase 1 for Levee Recertification of Facilities, Huntington Beach Channel (D01), Talbert Channel (D02), Fountain Valley Channel (D05) and Santa Ana River (E01).

Prepare and obtain Board approval of a Westminster Bike-way agreement with the City of Westminster. Transfer Rancho Road right-way to City of Westminster to allow a portion of Rancho Road to continue to serve as a public road and enable the property to continue to serve flood control purposes for the public.

Complete Hydrology Reports in support of the CIP and complete La Paz Channel (L04) and Laguna Canyon Channel (I02) Hydrology Reports.

Obtain Board approval of the Water Resources Development Act (WRDA) Section 214 Memorandum of Agreement (MOA) between OCFCD/County and USACE for expedited Section 408 permit review and approval.

Changes Included in the Base Budget:

OC Public Works Budget Control 400 OC Flood FY 2018-19 Budget of \$166,695,138 is \$31,629,162 (15.9%) lower than the FY 2017-18 Modified Budget through Second Quarter Adjustments. Structure & Improvements decreased primarily due to the aligning of programmed projects to be consistent with the OC Public Works multi-year Board approved Capital Improvement Program Plan.

The FY 2018-19 Revenue Budget of \$142,146,693 is \$4,509,911 higher than FY 2017-18. The increase is primarily due to the property tax increase of \$7,597,308 offset with a decrease in Intergovernmental and Miscellaneous Revenues of \$3,447,689. The Reserve amount for FY 2018-19 is \$24,548,445 which is lower than FY 2017-18 by \$36,139,073.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	260	269	269	265	(4)	-1.49
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	132,310,365	137,686,782	140,033,635	142,146,693	4,459,911	3.23
Total Expenditures/Encumbrances	145,874,575	198,374,300	167,214,117	166,695,138	(31,679,162)	-15.96
Prior Year Encumbrance Cancellations	7,338,514	0	2,224,917	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(6,225,696)	(60,687,518)	(24,955,565)	(24,548,445)	36,139,073	-59.55
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Flood in the Appendix on page A229

Highlights and Key Trends:

- OC Public Works continues to transition to alternative project delivery methods for flood control improvement projects. The industry continues to look for sustainable solutions to flood control design that include retaining and treating water. The industry has increased its focus on investigating, quantifying, evaluating the impacts of sea level rise and climate change on flood control infrastructure.
- Integrated Regional Watershed Management (IRWM) - Incorporate Water Quality and Habitat Enhancements into the Flood Control Infrastructure. Orange County's channels are currently being designed with a much broader vision beyond the safe conveyance of floodwaters that includes environmental habitat, in-stream sediment stabilization, erosion protection, water quality treatment and recreational uses. OC Public Works continues to work with cities and other agencies to accommodate multiple uses, while providing for a specific level of flood capacity. These multiple uses sometimes compete, and accommodating them requires additional planning, permitting, mitigation, construction, operation, and maintenance costs.
- Flood Insurance Rate Increases - Orange County has approximately 22,700 acres comprising 37,332 parcels within the FEMA 100-year floodplain. Since the passing of the Biggert-Waters Flood Insurance Reform Act of 2012 (BW-12), FEMA has raised flood insurance rates for properties within the high risk (Zone A) areas to reflect the true risk of properties to make the National Flood Insurance Program (NFIP) more financially stable, and change how Flood Insurance Rate Map (FIRM) updates impact policyholders. The changes mean premium rate increases for some policyholders over time. However, with the Homeowner Flood Insurance Affordability Act (HFIAA) of 2014 that modified BW-12 but did not eliminate all of the increases required, flood insurance rate increases are still expected.
- Appropriations for capital improvement projects are included in the budget.
- Flood Control Facilities needs continue to grow to accommodate environmental remediation projects.

403 - OC SANTA ANA RIVER

Operational Summary

Description:

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	80,120
Total FY 2017-2018 Actual Expenditure + Encumbrance:	57
Total Final FY 2018-2019:	90,085
Percent of County General Fund:	N/A
Total Employees:	0.00

Operational Summary

OC Santa Ana River - Santa Ana River (SAR) Environmental Enhancement Fund: The main activities of the SAR Environmental Enhancement Fund are the reconstruction and rehabilitation of the Santa Ana River Bike Trail along the stretch of the Santa Ana River and the sale of sand.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	4,535	3,943	6,666	500	(3,443)	-87.31
Total Expenditures/Encumbrances	52	80,120	57	90,085	9,965	12.43
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	4,482	(76,177)	6,608	(89,585)	(13,408)	17.60
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Santa Ana River in the Appendix on page A230

404 - OC FLOOD - CAPITAL

Operational Summary

Description:

Remove the flood threat in Orange County from the Santa Ana River (SAR).

At a Glance:

Total FY 2017-2018 Current Modified Budget:	74,554,677
Total FY 2017-2018 Actual Expenditure + Encumbrance:	41,602,639
Total Final FY 2018-2019:	45,250,207
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to work with the State Legislature, through the Orange County delegation and the Board of Supervisors to ensure Department of Water Resources (DWR) processes claims and disburses flood control subventions in accordance with the historical practice of "First in - First out."
- Support the Orange County Flood Control District (OCFCD), through Orange County's delegation, to continue working aggressively with the State Legislature to include Santa Ana River Mainstem Project subvention funding in the State budget for previously submitted as well as upcoming claims. At risk is the ability to acquire property needed for the completion and full operation of Prado Dam.
- Continue efforts to work with Orange County's Congressional delegation to increase Federal appropriations for the Santa Ana River Mainstem Project.
- Continue to purchase properties or flowage easements behind Prado Dam which are required for the completion of construction and ultimate operation of the dam.

Organizational Summary

OC Flood - Capital - Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet Santa Ana River (SAR) and Prado Dam Project construction schedule. Endeavor to obtain additional funding to complete the SAR project including Prado Dam.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Complete Right-of-Way (ROW) and Utility relocation certification for USACE FY 2018 workflow.

Identify and schedule ROW acquisition for Prado Dam Reservoir by March 31, 2018.

In cooperation with USACE, complete the construction of the SAR Reach 9 Phase 5A Project.

In cooperation with USACE, complete the widening of the Santa Ana River Trail using grant funds as part of the Reach 9 Phase 5A Project.

In cooperation with the USACE, complete the construction of the SAR Phase 4 and Phase 5B projects.

Finalize the turn-over of the SAR Reach 9 Phase 2B and Phase 3 projects to OCFCD for future operation and maintenance.

JOC contracts for the pipe severing of the abandoned SARI Line.

In cooperation with Riverside County Flood Control and Water Conservation District (RCFC&WCD) and USACE, grant the required easements and rights-of-way within the OCFCD-owned Green River Golf Club for the Santa Ana River Burlington Northern Santa Fe (BNSF) Railroad Bridge Protection Project.

As part of the BNSF Railroad Bridge Protection Project, construct the knuckle fill extension to complete the slope protection at the Green River Golf Club access driveway and reconstruction of Aliso Creek Bridge #1 at the Green River Golf Club.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	6,698,784	29,380,242	12,816,054	16,896,000	(12,484,242)	-42.49
Total Requirements	15,719,985	74,554,677	41,602,639	45,250,207	(29,304,470)	-39.31
Prior Year Encumbrance Cancellations	1,456,989	0	494,875	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(7,564,211)	(45,174,435)	(28,291,709)	(28,354,207)	16,820,228	-37.23
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Flood - Capital in the Appendix on page A231

468 - COUNTY SERVICE AREA #13 - LA MIRADA

Operational Summary

Description:

Provide for maintenance of local collector sewers in an unincorporated Orange County island adjacent to the City of La Mirada, near the City of Fullerton.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	10,098
Total FY 2017-2018 Actual Expenditure + Encumbrance:	7,498
Total Final FY 2018-2019:	10,058
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	10,233	10,098	10,463	10,058	(40)	-0.39
Total Expenditures/Encumbrances	8,668	10,098	7,498	10,058	(40)	-0.39
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,565	0	2,965	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page A237

475 - COUNTY SERVICE AREA #20 - LA HABRA

Operational Summary

Description:

Originally established to provide sewer maintenance services in unincorporated area islands surrounded by the City of La Habra. Over the years, these island areas were progressively annexed into the City such that the remaining islands are either undeveloped or are served by private septic sewers. As a result, the City no longer provides sewer services or makes any charges to this fund. Annexation proceedings of the remaining islands are pending. If completed, this fund will be dissolved and, in accordance with State law, its fund balances will be transferred to the City.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	10,298
Total FY 2017-2018 Actual Expenditure + Encumbrance:	517
Total Final FY 2018-2019:	10,568
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev		Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	11,946	10,298	13,724	10,568	270	2.62
Total Expenditures/Encumbrances	581	10,298	517	10,568	270	2.62
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	11,365	0	13,207	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #20 - La Habra in the Appendix on page A238

135 - REAL ESTATE DEVELOPMENT PROGRAM

Operational Summary

Description:

This Fund receives note payments, rents from cafeterias, automated teller machines and vendor carts, as well as lease revenue from County properties. In order to establish new revenue streams and preserve existing ones, investments necessary to lease or develop County real estate are made such as planning, appraisal, advertising, property maintenance and improvement. Revenue from these projects is transferred to the General Fund annually or carried over in the Fund for future Corporate Real Estate needs.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,648,624
Total FY 2017-2018 Actual Expenditure + Encumbrance:	94,937
Total Final FY 2018-2019:	2,319,006
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Maximize income and services provided by cafeterias, automatic teller machines, vendor carts and other real estate leases, licenses, permits and notes.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to generate revenue for the General Fund through sound management of available real estate assets.

Changes Included in the Base Budget:

The FY 2018-19 Budget is lower than the FY 2017-18 Modified Budget, due to lower reimbursement from Fund 135 to Budget Control 017 for Legal/Consultant services required of CEO Real Estate.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,055,472	585,961	1,843,135	675,000	89,039	15.19
Total Expenditures/Encumbrances	54,259	2,648,624	94,937	2,319,006	(329,618)	-12.44
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,001,213	(2,062,663)	1,748,198	(1,644,006)	418,657	-20.30
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Real Estate Development Program in the Appendix on page A126

15T - EL TORO IMPROVEMENT FUND

Operational Summary

Description:

The Irvine Redevelopment Agency, the County of Orange, and the City of Irvine entered into certain Property Tax Transfer and Pre-Annexation agreement on March 4, 2003, which was implemented on March 18, 2005. As per these agreements, the El Toro Improvement Fund 15T Budget receives revenue from the Successor Agency to the Irvine Redevelopment Agency based on incremental property tax amount. The use of this revenue is restricted to legally allowable County infrastructure, facilities, and development needs in the area pursuant to the 2003 agreement.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,965,038
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,625,957
Total Final FY 2018-2019:	2,448,071
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2017-18 Key Project Accomplishments:

- Master planning of 100 Acre Parcel (100AP), which includes detailed guidelines and development standards was completed November 2017.
- Master planning of West Alton Parcel (WAP), which includes detailed guidelines and development standards to ensure proper implementation of the project vision, completed. The Board of Supervisors approved the Development Plan, Final EIR, Findings, and Mitigation Monitoring and Reporting Plan in November 2017. The WAP Final Environmental Impact Report is anticipated for Board consideration in May 2018.

Budget Summary

Changes Included in the Base Budget:

As per County Implementation Agreement No. 1, Fund 15T receives County Facility Payment (CFP) revenue within 30 days after the close of the fiscal year. During FY 2007-08 through FY 2016-17, Fund 15T received \$4.6 million from the City of Irvine. During this period, Fund 15T spent \$3.1 million for eligible activities related to the development of El Toro parcels. As of June 30, 2017, there was \$1,767,209 fund balance available. On July 10, 2018, City of Irvine paid \$3,973,015.29 for FY 2017-18 and FY 2018-19 CFP payments to the County. FY 2018-19 Appropriations will be adjusted in First Quarter Budget Reporting process to appropriated \$4M received in July 2018.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,273,122	1,940,900	47,165	1,705,000	(235,900)	-12.15
Total Expenditures/Encumbrances	98,933	2,965,038	1,625,957	2,448,071	(516,967)	-17.43
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,174,189	(1,024,138)	(1,578,792)	(743,071)	281,067	-27.44
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: El Toro Improvement Fund in the Appendix on page A170

Highlights and Key Trends:

- In December 2011, the California Supreme Court upheld Assembly Bill X1 26 dissolving redevelopment agencies effective February 1, 2012. The City of Irvine elected to become Successor Agency to the Irvine Redevelopment Agency.
- On July 9, 2014, Court Approved Stipulated Judgment to recognize \$292,000,000 Enforceable Obligation (ROPS) between Successor Agency to the dissolved Irvine Redevelopment Agency (RDA) and CA Department of Finance. The Stipulated Judgment requires fix \$4,380,000 per year distribution from the incremental property taxes to taxing entities pursuant to Health & Safety Code Section 34183(a)(4) (Residual Distribution 1st) and then distributing the remaining \$292 million and other ROPS.
- On December 11, 2017, Successor Agency Irvine RDA approved FY 2018-19 ROPS, which shows Total Outstanding Debt or Obligations of \$302,564,477 including:
 - A. Implementation Agreement No. 1 County Facility Payment payable to County of Orange \$41,973,000
 - B. Implementation Agreement No. 2 Flood Control Facility Payment to County of Orange \$650,000
 - C. Cooperative Agreement Admin Cost Payment to City of Irvine \$250,000
 - D. Stipulated Judgment Enforceable Obligation Payment to City of Irvine \$259,691,477

274 - OCWR CORRECTIVE ACTION ESCROW

Operational Summary

Description:

The Corrective Action Escrow fund was established as required by state regulations to demonstrate financial assurance for corrective action, in the event that corrective action is necessary, at three active and two closed County of Orange landfills.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	153,192
Total FY 2017-2018 Actual Expenditure + Encumbrance:	0
Total Final FY 2018-2019:	256,192
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	1,084,456	80,192	80,192	146,192	66,000	82.30
Total Revenues	71,369	73,000	106,351	110,000	37,000	50.68
Total Expenditures/Encumbrances	0	153,192	0	256,192	103,000	67.23
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	1,075,634	0	0	0	0	0.00
Net Position - Ending Balance	80,191	0	186,543	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR Corrective Action Escrow in the Appendix on page A180

280 - AIRPORT - OPERATING ENTERPRISE

Operational Summary

Mission:

The Mission of John Wayne Airport is to plan, direct and provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	182,360,116
Total FY 2017-2018 Actual Expenditure + Encumbrance:	128,592,544
Total Final FY 2018-2019:	197,900,310
Percent of County General Fund:	N/A
Total Employees:	179.00

Strategic Goals:

- Maintain a safe and secure environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate in an environmentally responsible manner.
- Operate as a financially efficient and self-supporting aviation facility.
- Implement ongoing and new capital improvement projects.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
SUCCESSFULLY PASS THE FEDERAL AVIATION ADMINISTRATION (FAA) ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION. What: The FAA conducts an annual inspection to ensure that the Airport is being operated in a safe manner. Why: Failing the inspection may lead to decertification and loss of all commercial air service.	Passed with a minor correctable action.	Pass the Annual Part 139 Inspection with no correctable action.	JWA is taking all steps necessary to continue to achieve a full pass with no correctable actions.
SURVEY RATING OF EITHER "SATISFIED" OR "VERY SATISFIED" ON A 5-POINT SCALE. What: Surveys of passengers conducted to learn their views of Airport's facilities and services. Why: Surveys identify facility and service improvements to add value to the passenger experience.	91 percent of residential survey respondents and 94 percent of passenger survey respondents gave the airport a rating of either "satisfied" or "very satisfied" on a 5-point scale.	The Passenger Survey is conducted biannually, and will not be conducted again until summer 2019.	The Passenger Survey was completed in FY 2017-18.
ENSURE ALL REQUIRED ENVIRONMENTAL PERMITS ARE IN PLACE AND IN GOOD STANDING. What: JWA is subject to various environmental regulations, many of which require permits. Why: To comply with all applicable regulations and ensure environmentally sensitive operations.	100% of all required environmental permits are in place.	Have 100% of all required environmental permits in place.	The Airport anticipates that 100% of all required environmental permits will continue to be in place.

Key Outcome Indicators: (Continued)

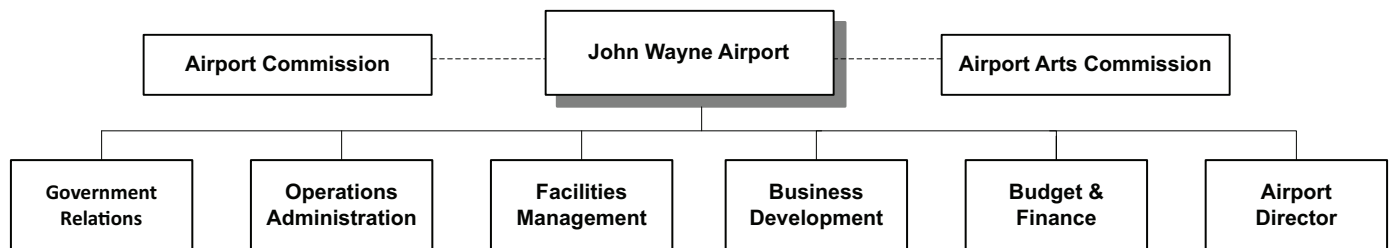
Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
MAINTAIN A DEBT SERVICE COVERAGE OF AT LEAST 175%. What: Bond Indenture requires Airport net revenues each FY of at least 125% of debt service requirement. Why: Demonstrates both prudent fiscal management and the ability to repay bonded debt.	The debt coverage for FY 2016-17 was 668%.	Continue to maintain debt service coverage above the 175% internal minimum target.	Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate coverage imposed by indenture.
MAINTAIN A RESERVE CASH CONTINGENCY OF \$50 MILLION. What: A contingency for unforeseen operating emergencies, catastrophic events and to minimize disruption. Why: Reserve contingency is a key component of sound fiscal management.	The Airport maintained a reserve contingency of \$50 million.	Maintain a reserve contingency of \$50 million.	The Airport anticipates maintenance of the \$50 million reserve contingency for FY 2016-17.
IMPLEMENT ONGOING AND NEW CAPITAL IMPROVEMENT PROJECTS. What: Preserve and enhance the Airport's facilities and infrastructure. Why: To maintain a safe and secure environment and provide a positive experience to the traveling public.	Completed projects including Paularino Street Gate Improvement, Taxiway B Rehabilitation, Terminal C Taxi Staging Area and completed 90 percent of the Terminal A and B Improvement Project structural column seismic retrofit.	Complete the Terminal A and B Improvements Project, Terminal Air Handlers Replacement and other capital improvements throughout the Airport.	The Airport is currently on schedule to meet the anticipated completion of planned capital improvement projects.

FY 2017-18 Key Project Accomplishments:

- Exercised partial early redemption of \$27,210,000 bonds effective July 1, 2017, that resulted in total future interest cost savings of \$13,556,150. This redemption helped the Airport maintain our current favorable bond ratings.
- Selected as the Best Large Airport in the 2017 North America Airport Satisfaction Study by J.D. Power, based on responses from 34,695 North American travelers.
- Implemented free Wi-Fi, offering increased speed from 5 mps to 20 mps; one-step sign in; improved coverage throughout the terminal, ticketing areas and sidewalks; four hours of free connectivity; and no advertising.
- Made significant progress on the multi-year Terminals A and B Improvements Project, including new paint, lighting and carpeting, improvements to the Americans with Disabilities Act pedestrian ramps, and completion of about 90 percent of the structural column seismic retrofit.
- Completed the Federal Aviation Administration-mandated Triennial Full-Scale Disaster Exercise to test the Airport Emergency Plan and allow first responders to practice responding to a mass casualty incident.
- Released the 2017 Passenger Survey results, which showed that 91 percent of residential survey respondents and 94 percent of passenger survey respondents gave the airport a rating of either "satisfied" or "very satisfied" on a 5-point scale.
- Upgraded the 3D Flight Track Viewer, which includes mobile device capabilities with a user-friendly interface, making it easier for the public to view aircraft flight tracks originating or ending at JWA, as well as overflights within the surrounding airspace at any time.
- Completed the transition of the Eastside Fixed Base Operation (FBO) and Westside Hangars from Signature Flight Support to ACI Jet on April 1, 2017, with no interruption of services to General Aviation operations.

- Worked with a professional photographer to create 12 roadway banners on the upper roadway highlighting individual OC Parks, encouraging residents and guests to explore and discover these incredible treasures. The banners remained on display from July through November.
- The Airport successfully passed the Federal Aviation Administration (FAA)'s Part 139 annual certification inspection.
- John Wayne Airport maintained its strong credit ratings by Moody's (Aa3), Fitch (AA-) and Standard and Poor's (AA-).

Organizational Summary



Government Relations - Includes Government Relations, Access and Noise, Communications, Customer Relations, and Public/Media Relations. Manage government, media and community relations, customer relations and communications at John Wayne Airport. Respond to media and public inquiries; serve as front-line customer service agents; coordinate Ambassador and Tour Guide volunteer programs; plan and organize museum-quality exhibitions; disburse information via the Airport Web site; track local, state and federal legislation; enforce the Phase 2 Commercial Airline Access Plan and Settlement Agreement; educate the surrounding communities about access and noise issues; and handle noise complaints.

Operations Administration - Includes Operations, Information Systems, Law Enforcement (Sheriff-Coroner) and Aircraft Rescue and Firefighting (Orange County Fire Authority). Ensure that John Wayne Airport operates safely, securely, and effectively and within the scope of strict federal regulations. Conduct airport inspections; address the needs of all tenants, patrons, and other customers; oversee the administration of general aviation aircraft tie-down spaces; issue and track employee identification badges and other access cards and keys; manage parking facilities; and monitor the activities of ground transportation providers. Manage all aspects of Information Systems.

Facilities Management - Includes Engineering, Airport Development, Planning, and Maintenance. Provide engineering studies and analysis of Airport facility requirements; manage planning and project management of improvement projects; prepare grant applications for federal

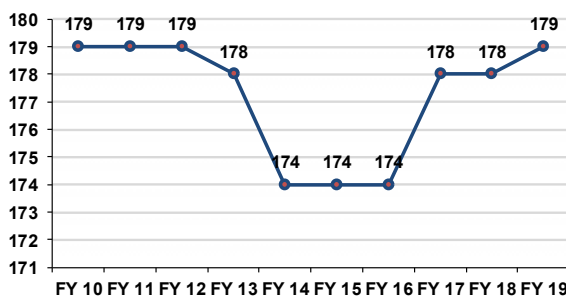
assistance under the FAA Airport Improvement Program; amend the Airport Master Plan and revise the Airport Layout Plan; provide staff support to Airport Land Use Commission (ALUC) and coordinate California Environmental Quality Act (CEQA) clearance for Airport projects; ensure compliance of Airport facilities with environmental regulations; and manage all aspects of Airport facilities maintenance.

Business Development - Includes Asset Management, Purchasing and Insurance. Manage concession planning and revenue development activities; negotiation and administration of leases, licenses, concession agreements and easements; and the acquisition and sale of real property and related appraisal and condemnation issues. Administer the Airport Concession Disadvantaged Business Enterprise Program and manage Airport procurement and insurance requirements.

Budget & Finance - Includes Budget, Finance and Accounting. Manage Airport budget, finance, debt management, cash and liquidity management, and fixed asset control; oversee airport rates and charges preparation; prepare revenue budget and projections; provide administrative support for ASR coordination. It also includes Auditor-Controller's satellite JWA Accounting unit. Manage lease and concession revenue account control, Purchase Order and Non-Purchase Order accounts payable; and oversee accounting processes for FAA Grants, bond and investments, tie downs, ground transportation, and passenger facility charges.

Airport Director - Includes the Office of the Airport Director, Human Resources, Quality Assurance and Compliance and Administrative Services. Develop airport policy and administer all activities associated with the operation of John Wayne Airport. Also, includes County Counsel's satellite attorneys who are assigned to the Airport. Provide legal advice and representation to the Airport. The Office of the Director has direct responsibilities for five airport divisions: Public Affairs, Operations, Facilities, Business Development and Budget & Finance.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2018-19 Budget includes 179 positions, which includes an Expand Augmentation adding a Staff Specialist position for Operations Division. No new positions were added in FY 2017-18 and FY 2016-17. One Storekeeper I and 1 Administrative Manager III (SPL) were converted from limited-term to regular positions in FY 2016-17. Four positions were added in FY 2015-16. One Administrative Manager I, 2 Trades Helper IIs and 1 limited-term Storekeeper I. In FY 2013-14, 2 positions, a Technical Systems Specialist and an IT Systems Technician II were transferred from CEO/IT to John Wayne Airport. In FY 2012-13, 4 positions were transferred out of John Wayne Airport due to the centralization of Human Resources and Safety functions. One Administrative Manager II, 1 Administrative Manager I and 1 Staff Specialist were transferred to Human Resource Services. One Safety and Training Officer was transferred to CEO/Risk Management. One position was deleted in FY 2011-12, an Airport Communications Operator, in conjunction with 5% overall vacancy policy.

- Four positions were added for FY 2009-10, a Senior Systems Programmer/Analyst, 2 Information Systems Technicians and a Building Inspector IV. Two positions were added for FY 2008-09, an Administrative Manager I and a Procurement Contract Specialist. Six positions were added in FY 2007-08, a Senior Land Surveyor, a Survey Party Chief, a Survey Instrumentman, a Rodman & Chainman, a Systems Programmer/Analyst II and an Airport Maintenance Worker II.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Revenues are utilized to operate the Airport, repay revenue bonds, fund facility capital improvements or maintenance projects and support aviation planning in order to provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

Changes Included in the Base Budget:

Fund 280 total revenue budget increased from FY 2017-18 modified budget by \$5K or .0036%, excluding transfers between Airport funds. Increased revenues are projected for Transportation Network Companies (TNC) and Landing Fees.

Fund 280 total expense increased from FY 2017-18 modified budget by \$19M or 11%. Services and supplies budget increased by \$1.8M due to Computerized Maintenance Management System (CMMS) implementation, new environmental studies, and many maintenance project getting deferred from FY 2017-18 to FY 2018-19. The primary factor for the increase is \$45M transfer from Fund 280 to 283 to cover partial early redemption of 2009 Bonds.

Fund 281 Capital Improvements expense budget decreased by \$18M due to the P202-Terminal Improvement project coming close to completion this fiscal year.

Fund 283 expense increased by \$65M due to partial early redemption of 2009 Bonds for potential savings of \$38.9M.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Position for Records Management Program Amount:\$ 0	To provide emergency management and security support, including recurring training and plan updates, to ensure that the Airport community maintains continuity of operations current response strategies and tactics at the Airport.	Performance will be measured based on successful execution and implementation of a sustainable training and records management program in support of the Airport Emergency Plan (AEP).	14033

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Budget Amount	Percent
Total Positions	178	178	178	179	1	0.56
Net Position - Beginning Balance	55,359,531	(14,632,018)	(14,632,018)	14,933,921	29,565,939	-202.06
Total Revenues	280,090,457	196,992,134	133,926,556	138,811,347	(58,180,787)	-29.53
Total Expenditures/Encumbrances	217,475,389	178,721,812	128,592,544	197,900,310	19,178,498	10.73
Prior Year Encumbrance Cancellations	2,750,553	0	2,287,834	0	0	0.00
Inc/(Dec) to Reserves	135,357,169	3,638,304	(24,915,161)	(44,155,042)	(47,793,346)	-1,313.62
Net Position - Ending Balance	(14,632,018)	0	17,904,989	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Airport - Operating Enterprise in the Appendix on page A184

Highlights and Key Trends:

- The FY 2018-19 priorities are to operate a financially efficient and self-supporting aviation facility with conservative fiscal policies to continually provide safe and superior services to the traveling public and the Airport's tenants

■ Budget Priorities:

- Exercise prudence in managing and prioritizing operating expenses and other expenditures and maintain a viable diversification of revenue sources.
- Appropriate cash reserves and other financing sources for continuing capital improvements at the Airport.

■ Finance and Operating Priorities:

- Control operating expenses and cash outlay to maintain the Airport competitiveness via costs reimbursed (compensatory) through airline rents and fees given the Airport's growth constraints (Settlement Agreement)
- Maintain long-term sustainable and diversified revenue streams and remain vigilant to revenue trends and opportunities
- Utilize cost-effective available financing sources and provide adequate wherewithal to maintain the Airport facilities and infrastructure in good condition
- Maintain strong debt coverage exceeding the Bond Indenture Rate Covenant requirement.

Budget Units Under Department Control:

No.	Agency Name	Government Relations	Operations Administration	Facilities Management	Business Development	Budget & Finance	Airport Director	Total
280	Airport - Operating Enterprise	3,892,638	44,812,544	44,082,822	2,285,939	100,043,788	2,782,579	197,900,310
281	Airport Construction Fund	0	0	51,820,000	0	28,600	0	51,848,600
283	Airport Debt Service Fund	0	0	0	0	83,068,875	0	83,068,875
	Total	3,892,638	44,812,544	95,902,822	2,285,939	183,141,263	2,782,579	332,817,785

281 - AIRPORT CONSTRUCTION FUND

Operational Summary

Description:

Fund 281 was established to segregate the Airport's Capital Improvement Program project expenses from Fund 280 operational expenses as the funding sources for the two respective funds are different. Expenditures in this fund are financed by transfers from the Airport's Operating Fund (Fund-Department 280-280) and Debt Service Fund (Fund-Department 283-280), Federal and State grants and by interest earnings on the cash balance in the Fund.

Strategic Goals:

- All strategic goals for John Wayne Airport are contained in the narrative for Airport Operating Fund 280.

FY 2017-18 Key Project Accomplishments:

- All key project accomplishments for the Airport are contained in the narrative for Airport Operating Fund 280.

Ten Year Staffing Trend Highlights:

- Capital Improvements. Ongoing and new capital projects are accounted for and budgeted in this fund.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to fund capital projects that provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	128,266,718
Total FY 2017-2018 Actual Expenditure + Encumbrance:	(1,596,420)
Total Final FY 2018-2019:	51,848,600
Percent of County General Fund:	N/A
Total Employees:	0.00

Changes Included in the Base Budget:

Expenditures in this fund are financed by transfers from the Airport's Operating Fund (Fund-Department 280-280), Federal and State grants and by interest earnings on the cash balance in the Fund.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	(2,405,876)	87,515,025	87,515,025	45,807,037	(41,707,988)	-47.66
Total Revenues	149,776,732	40,751,693	5,933,727	6,041,563	(34,710,130)	-85.17
Total Expenditures/Encumbrances	152,370,855	128,266,718	(1,596,420)	51,848,600	(76,418,118)	-59.57
Prior Year Encumbrance Cancellations	86,176	0	1,197,661	0	0	0.00
Inc/(Dec) to Reserves	(92,428,850)	0	48,520,212	0	0	0.00
Net Position - Ending Balance	87,515,026	0	47,722,621	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Airport Construction Fund in the Appendix on page A188

Highlights and Key Trends:

- All key trends for the Airport are contained in the narrative for Airport Operating Fund 280.
- Appropriations for operational costs associated with budgeted capital improvement projects are included in the budget of Airport Operating Fund 280.

283 - AIRPORT DEBT SERVICE FUND

Operational Summary

Description:

Fund 283 provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 2009. The bonds were issued to finance the Airport Improvement Plan. Passenger Facility Charge (PFC) revenues are also recorded in this fund.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	57,832,082
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,129,206
Total Final FY 2018-2019:	83,068,875
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to comply with Bond Coverage/Rate Covenant requirements in accordance with the Bond Indenture.
- Maintain Moody's Aa3 rating, Standard and Poor's AA- rating and Fitch AA-rating on JWA revenue bonds.
- Monitor PFC revenue collections, not to exceed the amended aggregate limit.

FY 2017-18 Key Project Accomplishments:

- All key project accomplishments for the Airport are contained in the narrative for Airport Operating Fund 280.

Organizational Summary

John Wayne Airport Debt Service - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide repayment of Airport Revenue Bonds.

Changes Included in the Base Budget:

JWA will utilize PFC revenue and transfers in from the JWA Operating Fund (Fund-Department 280-280) to make debt service payments. All changes in the Budget are contained in the narrative for Airport Operating Fund 280.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	14,980,134	29,406,257	29,406,257	1,228,263	(28,177,994)	-95.82
Total Revenues	32,769,699	28,425,825	28,584,413	73,606,964	45,181,139	158.94
Total Expenditures/Encumbrances	73,267,714	17,800,275	3,129,206	83,068,875	65,268,600	366.67
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	(54,924,138)	40,031,807	52,268,542	(8,233,648)	(48,265,455)	-120.57
Net Position - Ending Balance	29,406,258	0	2,592,923	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Airport Debt Service Fund in the Appendix on page A191

Highlights and Key Trends:

- All key trends for the Airport are contained in the narrative for Airport Operating Fund 280.

284 - OCWR - FRB/BEE CANYON LANDFILL ESCROW

Operational Summary

Description:

State regulations require landfill operators to demonstrate financial assurance for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulation requirements.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,660,573
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,657,519
Total Final FY 2018-2019:	1,307,573
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget Amount	Percent
Net Position - Beginning Balance	829,123	1,301,573	1,301,573	906,573	(395,000)	-30.35
Total Revenues	253,719	259,000	378,035	401,000	142,000	54.82
Total Requirements	681,268	3,660,573	3,657,519	1,307,573	(2,353,000)	-64.28
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	(900,000)	(2,100,000)	(2,100,000)	0	2,100,000	-100.00
Net Position - Ending Balance	1,301,574	0	122,089	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR-FRB/Bee Canyon Landfill Escrow in the Appendix on page A192

286 - OCWR - BREA/OLINDA LANDFILL ESCROW

Operational Summary

Description:

State regulations require landfill operators to demonstrate financial assurance for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulation requirements.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,557,171
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,219,810
Total Final FY 2018-2019:	1,938,971
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev		Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Net Position - Beginning Balance	1,766,114	1,606,285	1,606,285	1,406,971	(199,314)	-12.41
Total Revenues	338,098	345,000	503,758	532,000	187,000	54.20
Total Expenditures/Encumbrances	897,927	2,557,171	1,219,810	1,500,000	(1,057,171)	-41.34
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	(400,000)	(605,886)	(605,886)	438,971	1,044,857	-172.45
Net Position - Ending Balance	1,606,285	0	1,496,119	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Brea/Olinda Landfill Escrow in the Appendix on page A194

287 - OCWR - PRIMA DESHECHA LANDFILL ESCROW

Operational Summary

Description:

State regulations require landfill operators to demonstrate financial assurance for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulation requirements.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,098,085
Total FY 2017-2018 Actual Expenditure + Encumbrance:	492,443
Total Final FY 2018-2019:	837,085
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget	
				Final Budget	Amount	Percent
Net Position - Beginning Balance	666,085	(1,306)	(1,306)	556,085	557,391	-42,679.25
Total Revenues	178,693	182,000	266,248	281,000	99,000	54.39
Total Requirements	1,684,354	1,098,085	492,443	837,085	(261,000)	-23.77
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	(838,270)	(917,391)	(917,391)	0	917,391	-100.00
Net Position - Ending Balance	(1,306)	0	689,890	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Prima Deshecha Landfill Escrow in the Appendix on page A195

299 - OC WASTE & RECYCLING ENTERPRISE

Operational Summary

Mission:

To provide waste management services, protect the environment, and promote recycling in order to ensure a safe and healthy community for current and future generations.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	199,022,000
Total FY 2017-2018 Actual Expenditure + Encumbrance:	156,674,270
Total Final FY 2018-2019:	171,378,861
Percent of County General Fund:	N/A
Total Employees:	268.00

Strategic Goals:

- To maintain a financially sound, flexible long-term plan for local solid waste disposal and management services.
- To maintain protection of Orange County's public health, safety, and its environment.
- To sustain the economic viability of the Orange County solid waste disposal system by ensuring consistent and reliable public fees/rates and adequate revenues to maintain efficient, cost-effective and high-quality OC Waste & Recycling operations.
- To provide a fair, objective, open, planning process that is: presented in non-technical, easily understood terms, applicable to an evaluation matrix, responsive to and involves stakeholders and the public, and results in public understanding.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
LONG-TERM PERMITTED SYSTEM CAPACITY AND NUMBER OF YEARS OF LANDFILL LIFE WITHIN EXISTING PHASE. What: Measures if Orange County meets state minimum standard of providing 15 years of landfill capacity. Why: Maintains adequate long-term landfill capacity to avoid expensive out-of-county disposal options.	Greater than 15 years for long-term Permitted System Capacity. Years of Landfill Life within Existing Phase: 6 years for Frank R. Bowerman Landfill, 7 years for Olinda Alpha Landfill, and 6.9 years for Prima Deshecha Landfill.	Greater than 15 years of long-term permitted system capacity and greater than or equal to three years of landfill life in existing phases of active landfills.	The Department has more than adequate capacity to fulfill state minimum standard. Results indicate that the Department exceeded the performance target of at least three years in the number of years of landfill life within existing phase for Frank R. Bowerman and Prima Deshecha Landfills.
TOTAL VISITS AT 4 HOUSEHOLD HAZARDOUS WASTE COLLECTION CENTERS AND FOR MATERIAL EXCHANGE PROGRAM. What: Collect household hazardous waste from County residents at four centers. Why: Reduce illegal and improper household hazardous waste disposal.	158,431 visits to the four Household Hazardous Waste Collection Centers and 26,417 visits for the Material Exchange Program.	2% increase in visits to the four Household Hazardous Waste Collection Centers and the Material Exchange Program from the past three years' average.	Both the number of residents using the Hazardous Waste Center and its Material Exchange Program exceeds the goals due to public education/outreach programs.
NUMBER OF MONETARY ENFORCEMENT ACTIONS AND NOTICES OF NON-COMPLIANCE. What: Inspection reports of the landfills prepared by regulatory agencies. Why: To continuously monitor, maintain, and comply with mandated Federal, State and local requirements.	One monetary enforcement action resulted from two notices of non-compliance issued in 2016. Seven notices of non-compliance: Six for probe exceedance and one for odor nuisance.	Zero monetary enforcement actions and less than seven notices of non-compliance.	Results indicate the Department did not meet the performance target due to failure to renew permits, violation of probe exceedance and site maintenance requirements, and odor nuisance.

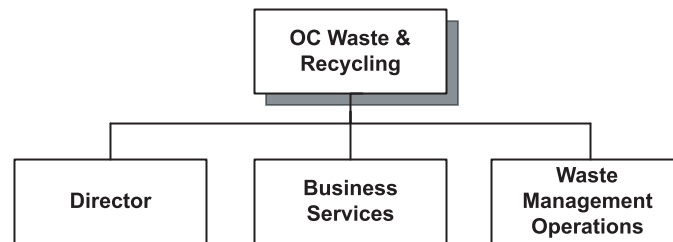
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
COMPLIANCE WITH HABITAT MITIGATION PERMIT REQUIREMENTS & COMPENSATORY HABITAT MITIGATION INITIATED. What: Measures the effectiveness & performance of habitat mitigation as required by Federal/State agencies. Why: Federal/State regulations require habitat mitigation to be completed prior to a development phase.	100% compliance with habitat mitigation permit requirements and 100% compensatory habitat mitigation initiated (i.e., in the ground) prior to impact at Frank R. Bowerman, Olinda Alpha and Prima Deshecha Landfills.	85-99% compliance with habitat mitigation permit requirements and initiate 85-99% compensatory habitat mitigation (i.e., in the ground) prior to impacting existing native habitat at Frank R. Bowerman, Olinda Alpha and Prima Deshecha Landfills.	All existing mitigation sites are in compliance and met the performance target of 100%. Habitat mitigation has been implemented for Frank R. Bowerman, Olinda Alpha, and Prima Deshecha Landfills and new construction projects are proceeding at all three landfill sites.
TOTAL AMOUNT OF RENEWABLE ENERGY GENERATED IN MEGAWATTS (MW) HOURS. What: The target renewable energy production demonstrates maximizing the beneficial use of landfill gas. Why: Utilizing landfill gas to generate renewable energy offsets costs & maintains a stable disposal rate	470,614 MW hours of renewable energy.	Greater than or equal to 470,600 MW hours of renewable energy.	Results indicate that conversion of solid waste into landfill gas from Olinda Alpha, Prima Deshecha and FRB Landfills cumulatively generated renewable energy that exceeded the goal of 290,000 MW hours and provided electricity to Orange County residents.
PUBLIC CONTACTS WITH EDUCATIONAL PURPOSE, COMMUNITY EVENT PARTICIPATION, AND EARNED MEDIA COVERAGE. What: Provide ongoing educational outreach about recycling and waste diversion. Why: To comply with legislation, regulations, promote waste treatment, diversion and recycling behaviors.	521,347 direct public contacts with educational purposes, 20 outreach events, and 10 occurrences of earned media coverage.	Greater than 550,000 public contacts with educational purpose, participate in 22 community events, and earn a minimum of 8 media coverage instances.	We are succeeding in building a next-generation educational outreach program that combines large-scale, regional marketing and event contracts with marquis partners with a broad suite of grass-roots educational activities, programs and materials.
TARGET RESERVES LEVEL AND REGULATORY REQUIREMENT COMPLIANCE. What: Indicates the financial stability of the County's solid waste disposal system. Why: Ensures long-range self-sustainability of Orange County's solid waste disposal system.	49% Reserves level of the annual operating budget and 100% Regulatory Requirement Compliance.	25% Target Reserves level of the annual operating budget and greater than or equal to 100% Regulatory Requirement Compliance.	Results indicate that the Department has reserves in excess of the targeted 25%, is financially stable, and has set aside the required funds for Financial Assurances related to Closure, Post Closure, and Corrective Action.
DAILY UTILIZATION RATE FOR CORE EQUIPMENT. What: Measures the efficiency of daily machine usage. Why: To efficiently manage solid waste at the Orange County landfills.	71.5% Daily utilization rate for core equipment.	Limit the standby time and utilize the core equipment 65% or more based on industry standard.	The utilization rate for core equipment exceeded the target and industry standard of 69%.

FY 2017-18 Key Project Accomplishments:

- Completed comprehensive landfill soils and renewable technologies studies to address statewide waste diversion mandates.
- Assumed responsibility for the operation and maintenance of the landfill gas collection and control system at the Coyote Canyon Landfill.
- Completed foundational activities to implement use of drones for objectives tied to site and construction project monitoring, contractor bids, safety, daily operations and more.
- Launched Organics Initiative and pilot composting projects at all three active landfills.
- Released the Fourth Cycle Regional Recycling and Waste Reduction competitive grant to selected programs that focused on organic waste diversion, recycling and education.
- Created inaugural Earth Day Open House and Environmental Fair, co-hosted with 5th District.
- Received seven awards from professional associations recognizing operational excellence.

Organizational Summary



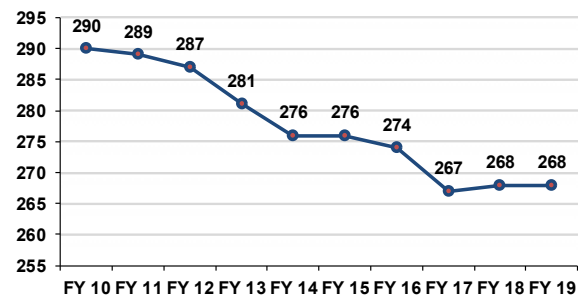
Director - OC Waste & Recycling's Director provides oversight, policy direction and leadership to ensure the Department remains mission centered, strategically planned and effectively organized; oversees a total of 268 positions; provides cost effective and efficient waste management services to the County and facilitates both the development and achievement of the Department's goals and strategic priorities. The Office of the Director includes strategic communication, public affairs activities, educational and recycling activities, and human resources functions.

Business Services - Conducts Department accounting, budget and landfill administration, finance, asset control and purchasing/procurement activities, coordinates administration and maintenance of the Department's information systems with OC-IT; provides general administration support services; administers the Waste Disposal Agreements, importation agreements and manages contracts for solid waste and collection services in the unincorporated areas; maintains and manages the Countywide Integrated Waste Management; provides Departmental business planning and support; provides legislative and regulatory analysis and support; provides contract compliance services; administers the material regulations, recycling and household hazardous waste programs; coordinates insurance services; provides safety and emergency preparedness services for the Department.

Waste Management Operations - Operates and manages daily activities at the Olinda Alpha, Frank R. Bowerman, and Prima Deshecha Landfills which accept residential, commercial and industrial non-hazardous waste for disposal; manages and maintains various closed landfill sites. Department's liaison with local, state and federal regulators; manages the habitat program and provides California Environmental Quality Act compliance services; manages the renewable energy programs; manages the regulatory

compliance program handling all related reporting and permitting for the Department; responsible for the Department's capital improvement project planning and management, including contract administration and contract quality assurance/quality control support.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2018-19 and FY 2017-18, the total authorized positions remained unchanged at 268. In FY 2016-17, an Administrative Manager III position was transferred to OCWR from OCCR. In FY 2015-16, 7 regular positions were transferred to OCIT as part of the centralization. In FY 2014-15, 2 regular positions were deleted as part of a reorganization in accordance with an internal strategic planning process. In FY 2012-13, 4 regular positions were transferred to Human Resources Department and 1 regular position was transferred to CEO Risk Management as part of recentralization. In FY 2011-12, 6 regular positions were deleted in accordance with CEO direction. In FY 2010-11, 2 regular positions were deleted in accordance with Board direction. In FY 2009-10, 1 regular position was deleted due to a retirement and subsequent redistribution of job duties.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenue sharing to the County General Fund and Orange County cities. In addition, the Department continues its support of the County with multi-year lending to OC Community Resources, Probation, and Sheriff-Coroner for one-time costs.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	268	268	268	268	0	0.00
Net Position - Beginning Balance	53,688,599	63,260,054	63,260,054	24,380,621	(38,879,433)	-61.46
Total Revenues	118,910,511	135,761,946	143,658,225	146,998,240	11,236,294	8.27
Total Expenditures/Encumbrances	120,939,211	182,152,634	156,674,270	153,140,431	(29,012,203)	-15.92
Prior Year Encumbrance Cancellations	4,049,462	0	3,136,072	0	0	0.00
Inc/(Dec) to Reserves	(7,550,693)	16,869,366	16,758,665	18,238,430	1,369,064	8.12
Net Position - Ending Balance	63,260,053	0	36,621,416	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Waste & Recycling Enterprise in the Appendix on page A222

Highlights and Key Trends:

- OC Waste & Recycling will continue to support the County General Fund in FY 2018-19 with an estimated transfer of \$8 million from net importation revenue sharing.
- OC Waste & Recycling continues to integrate disposal capacity into strategic financial and operational planning, maintains a competitive disposal rate, and continues to manage risk/liability through diligent administrative practices.
- OC Waste & Recycling continues with its ongoing habitat mitigation efforts.
- OC Waste & Recycling operates and maintains state of the art environmental control systems and continues to work towards increasing the beneficial reuse of landfill gas at the landfills.
- OC Waste & Recycling will continue development of the County's landfills in FY 2018-19 with large capital expansion projects.

Budget Units Under Department Control:

No.	Agency Name	Director	Business Services	Waste Management Operations	Total
273	OCWR Capital Project Fund	0	4,290,580	44,260,000	48,550,580
275	OCWR - Environmental Reserve	0	17,283,456	0	17,283,456
279	OCWR - Landfill Post-Closure Maintenance	0	44,765,758	0	44,765,758
295	OCWR Importation Revenue Sharing	0	50,919,000	0	50,919,000
299	OC Waste & Recycling Enterprise	2,985,343	71,326,653	97,066,865	171,378,861
	Total	2,985,343	188,585,447	141,326,865	332,897,655

273 - OCWR CAPITAL PROJECT FUND

Operational Summary

Description:

Fund 273 was established to provide a separate fund for OC Waste & Recycling capital improvement project expenses. Expenditures in this fund are financed by transfers from OCWR's Operating Fund (Fund-Department 299-299).

At a Glance:

Total FY 2017-2018 Current Modified Budget:	66,947,576
Total FY 2017-2018 Actual Expenditure + Encumbrance:	15,523,629
Total Final FY 2018-2019:	48,550,580
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- All strategic goals for OC Waste & Recycling are contained in the narrative for OC Waste & Recycling Fund 299.

FY 2017-18 Key Project Accomplishments:

- Completed Phase VIIIB-2 Soil Buttress and Liner project at the Frank R. Bowerman Landfill. This project created 10.5 million cubic yards of useable air space which is estimated to generate approximately \$275 million in tonnage revenue.
- Completed the Frank R. Bowerman Crews Quarters and Storage Facility project. This project provides a safe, secure, and low maintenance crews quarters as well as provides additional storage and secure space for materials and tools.

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget of \$48.6M is \$18.4M (27.5%) lower than the FY 2017-18 Modified Budget due to OCWR's capital project schedule. The FY 2018-19 budget includes \$39.5M in projects at the Prima Deshecha Landfill, \$3.8M in projects at the Frank R. Bowerman Landfill, and \$0.95M in projects at the Olinda Alpha Landfill. Expenditures in this fund will be financed by Fund Balance Unassigned and transfers in from OCWR's Operating Fund (Fund-Department 299-299).

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	13,267,263	14,983,576	14,983,576	19,450,580	4,467,004	29.81
Total Revenues	32,571,085	51,964,000	48,666,590	29,100,000	(22,864,000)	-43.99
Total Expenditures/Encumbrances	5,863,000	66,947,576	15,523,629	48,550,580	(18,396,996)	-27.47
Prior Year Encumbrance Cancellations	238,456	0	266,600	0	0	0.00
Inc/(Dec) to Reserves	25,230,227	0	28,407,621	0	0	0.00
Net Position - Ending Balance	14,983,576	0	19,985,516	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR Capital Project Fund in the Appendix on page A178

275 - OCWR - ENVIRONMENTAL RESERVE

Operational Summary

Description:

The Environmental Reserve Fund was established for the purpose of setting aside monies for unknown and/or unforeseen environmental liabilities, including County legal remediation liability at the County's active landfill sites, closed landfill sites, and former refuse disposal stations. The fund provides the financial resources to fund these liabilities in order to prevent those financial demands from impacting funding required for day-to-day operations.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	13,757,157
Total FY 2017-2018 Actual Expenditure + Encumbrance:	886,438
Total Final FY 2018-2019:	17,283,456
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget of \$8.4M is \$5.4M (39.1%) lower than the FY 2017-18 Modified Budget. This is due to transfers related to lending to other County departments. One technical augmentation for FY 2018-19 of \$3.5M was submitted to allow for the transfers of OCWR funds in support of the Musick facility expansion and for Probation Department's gymnasium.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	33,616,009	5,542,967	5,542,967	13,383,456	7,840,489	141.45
Total Revenues	962,696	685,102	1,369,646	400,000	(285,102)	-41.61
Total Expenditures/Encumbrances	15,048,382	13,757,157	886,438	8,350,000	(5,407,157)	-39.30
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	13,987,357	(7,529,088)	(7,529,088)	5,433,456	12,962,544	-172.17
Net Position - Ending Balance	5,542,966	0	13,555,263	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Environmental Reserve in the Appendix on page A181

279 - OCWR - LANDFILL POST-CLOSURE MAINTENANCE

Operational Summary

Description:

State regulations require OC Waste & Recycling provide financial assurance for postclosure maintenance activities at all closed landfills. As needed, OC Waste & Recycling transfers monies into this fund to comply with the regulations and fund current/future expenses.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	38,378,585
Total FY 2017-2018 Actual Expenditure + Encumbrance:	11,317,019
Total Final FY 2018-2019:	44,765,758
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The FY 2018-19 Budget of \$32.7M is \$1.1M (3.6%) higher than the FY 2017-18 Modified Budget due to transfers to other County departments for multi-year lending. Two technical augmentations for FY 2018-19 were submitted totaling \$23.5M to allow for the transfers of OCWR funds in support of the Musick facility expansion and for Probation Department's gymnasium.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Net Position - Beginning Balance	10,924,750	22,863,069	22,863,069	12,315,800	(10,547,269)	-46.13
Total Revenues	17,036,410	15,515,516	5,957,939	12,449,958	(3,065,558)	-19.75
Total Expenditures/Encumbrances	22,476,195	31,600,671	11,317,019	32,748,667	1,147,996	3.63
Prior Year Encumbrance Cancellations	689,753	0	283,322	0	0	0.00
Inc/(Dec) to Reserves	(16,688,350)	6,777,914	6,777,914	(7,982,909)	(14,760,823)	-217.78
Net Position - Ending Balance	22,863,068	0	11,009,397	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR - Landfill Post-Closure Maintenance in the Appendix on page A182

285 - OCWR - BANKRUPTCY RECOVERY PLAN

Operational Summary

Description:

Fund 285 was established to record waste importation revenue and expenditures based on the County's bankruptcy recovery plan. Importation net proceeds were used to support the debt service payments for bankruptcy related debt. The final bankruptcy obligation was paid off in FY 2017-18 and was closed at year-end.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	46,714,513
Total FY 2017-2018 Actual Expenditure + Encumbrance:	42,357,175
Total Final FY 2018-2019:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18		Budget	
				Final Budget	Amount	Percent
Net Position - Beginning Balance	205,497	206,617	206,617	0	(206,617)	-100.00
Total Revenues	45,545,367	46,447,896	43,599,494	0	(46,447,896)	-100.00
Total Requirements	45,544,247	46,714,513	42,357,175	0	(46,714,513)	-100.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	(60,000)	(60,000)	0	60,000	-100.00
Net Position - Ending Balance	206,617	0	1,508,936	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR - Bankruptcy Recovery Plan in the Appendix on page A193

295 - OCWR IMPORTATION REVENUE SHARING

Operational Summary

Description:

To continue waste importation in accordance with Amendment I to the Waste Disposal Agreements, deposit revenues from imported waste, fund OCWR disposal system, and distribute net importation revenue sharing to the County and Orange County cities.

Strategic Goals:

- To stabilize disposal rates for County of Orange residents and provide net importation revenue sharing to the County and Orange County cities.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	41,688,439
Total FY 2017-2018 Actual Expenditure + Encumbrance:	41,688,433
Total Final FY 2018-2019:	50,919,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

Fund 295 was established in FY 2017-18 upon closure of OCWR Fund 285 Bankruptcy Recovery Plan, as the County's bankruptcy related obligations were satisfied in FY 2017-18. The FY 2018-19 Budget of \$50.9M includes net importation revenue sharing of \$8M to the County and \$8M to Orange County cities.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev		Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Net Position - Beginning Balance	0	0	0	0	0	0.00
Total Revenues	0	41,688,439	40,326,335	50,919,000	9,230,561	22.14
Total Requirements	0	41,688,439	41,688,433	50,919,000	9,230,561	22.14
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	0	0	(1,362,098)	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCWR Importation Revenue Sharing in the Appendix on page A210



PROGRAM IV: GENERAL GOVERNMENT SERVICES

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
002	Assessor	38,342,148	130,000	38,212,148
003	Auditor-Controller	16,408,677	7,829,417	8,579,260
006	Board of Supervisors - 1st District	1,308,283	0	1,308,283
007	Board of Supervisors - 2nd District	1,308,283	0	1,308,283
008	Board of Supervisors - 3rd District	1,308,283	0	1,308,283
009	Board of Supervisors - 4th District	1,308,283	0	1,308,283
010	Board of Supervisors - 5th District	1,308,283	0	1,308,283
011	Clerk of the Board	4,870,102	66,001	4,804,101
014	CAPS Program	11,358,029	0	11,358,029
015	Property Tax System Centralized O&M Support	3,494,451	0	3,494,451
017	County Executive Office	23,080,460	6,843,057	16,237,403
025	County Counsel	9,898,770	3,332,610	6,566,160
031	Registrar of Voters	16,223,572	5,482,261	10,741,311
050	Office of the Performance Audit Director	802,765	0	802,765
052	OC Campaign Finance and Ethics Commission	451,656	0	451,656
054	Human Resource Services	6,378,556	2,058,989	4,319,567
059	Clerk-Recorder	14,880,000	14,880,000	0
074	Treasurer-Tax Collector	13,146,317	11,301,930	1,844,387
079	Internal Audit	2,294,495	0	2,294,495
GENERAL FUND SUBTOTAL		168,171,413	51,924,265	116,247,148
107	Remittance Processing Equipment Replacement	75,811	75,811	0
12D	Clerk-Recorder Special Revenue Fund	8,052,000	8,052,000	0
12E	Clerk-Recorder Operating Reserve Fund	1,050,000	1,050,000	0
12P	Assessor Property Characteristics Revenue	200,000	200,000	0
OTHER FUNDS SUBTOTAL		9,377,811	9,377,811	0
TOTAL - GENERAL GOVERNMENT SERVICES		177,549,224	61,302,076	116,247,148

002 - ASSESSOR

Operational Summary

Mission:

To serve the citizens of Orange County by valuing all legally assessable property with uniformity and impartiality, producing property tax assessment rolls in accordance with the laws of the State of California, and helping property owners understand their property valuations.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	38,641,895
Total FY 2017-2018 Actual Expenditure + Encumbrance:	37,050,423
Total Final FY 2018-2019:	38,342,148
Percent of County General Fund:	1.11%
Total Employees:	311.00

Strategic Goals:

- Identify and properly assess and value all taxable property in Orange County, aiming to achieve top ranked results for the Assessment Practice Survey (audit) conducted by the Board of Equalization (BOE) and ensuring all taxpayers receive the exemptions they are eligible.
- Advocate on behalf of the taxpayers through the Taxpayer Advocate Office and extend the annual assessment appeals filing deadline from September 15th to November 30th.
- Make property information more accessible and assist taxpayers, by establishing a South County public service office.
- Establish credit card capability for the public service counter as an added service to the taxpayer without convenience fee for amounts under \$500.
- Enhance operational efficiency and productivity through the use of technology and adopt procedures to meet the needs of the workforce and support to the public.
- Encourage employee development by providing access to relevant training opportunities.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
VALUE ALL TAXABLE PROPERTY IN ORANGE COUNTY. What: Fulfills the Assessor's Constitutional mandates. Why: Implements the provisions of Proposition (Prop) 13 and other property tax laws.	Valued 943,771 real property parcels and 117,126 business/personal property (unsecured assessments) accounts.	Continue to value all taxable property in the County, an estimated 949,000 real property parcels and 117,000 business and personal property accounts.	We continue to respond to market dynamics and trends that change significantly from year to year, revisions in property tax laws, a workload that is increasing and a workload mix that is shifting continually.
PUBLISH THE SECURED AND UNSECURED ASSESSMENT ROLLS OF VALUE PRIOR TO JULY 1, EVERY YEAR. What: Fulfills the Assessor's Constitutional mandates. Why: Establishes the basis for property tax assessments that fund schools and local government services.	Published the Secured and Unsecured Assessment Rolls by June 27, 2017 (not completed by prior Assessor on time since 2008).	Publish the Secured and Unsecured Assessment Rolls by June 26, 2018.	We are in the process of valuing all taxable property in the County for the FY 2018-19 Assessment Rolls of Value.

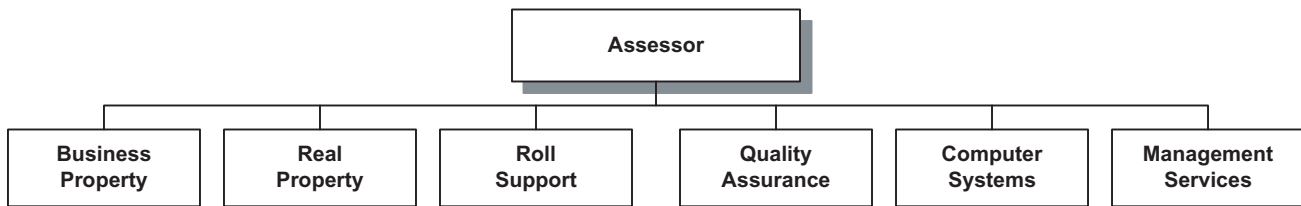
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
IMPLEMENT HOMEOWNER, VETERAN & INSTITUTIONAL EXEMPTIONS FOR ELIGIBLE INDIVIDUALS AND ORGANIZATIONS. What: Limits or reduces taxable value, as mandated by the State Constitution. Why: Qualifying individuals and organizations receive the tax-saving benefits of these exemptions.	More than 423,000 Homeowners, Veterans and Institutional Exemptions were enrolled.	Implement exemptions in accordance with property tax laws.	We process claims and application forms on a continuous basis.
APPLY TAXABLE VALUE RESTRICTIONS ADOPTED BY CALIFORNIA VOTERS. What: Restricts taxable value based on qualifying events, such as declines in value. Why: Implements Prop. 13 and other property tax laws that restrict the taxable value of property.	Applied taxable value restrictions to eligible parcels in accordance with property tax laws. Value may be restricted if property declines in value (Prop 8), is transferred between parent and child, or is purchased as a replacement residence by a senior citizen or disabled property owner.	Continue to proactively apply taxable value restrictions to eligible properties in accordance with property tax laws.	We process claims and application forms on a continuous basis, and evaluate parcels for Prop. 8 conditions annually.
CONTINUE TO PRODUCE LOCAL ASSESSMENT ROLLS THAT MEET LEGAL QUALITY STANDARDS. What: The BOE conducts periodic surveys to determine if assessment rolls meet legal quality standards. Why: Reduces appeals and related costs, provides uniformity statewide, builds confidence in the system.	Orange County's Local Assessment Rolls meet legal quality standards established by Government Code Sections 15640 and 15642. The minimum legal quality rating is 95.0%.	Continue to produce assessment rolls in accordance with property tax laws and exceed the minimum assessment ratio of 95.0%. The recent sample by the BOE of the assessment rolls indicated an assessment ratio of 99.98%.	The Department continuously monitors the status of property tax laws and state rules. The Assessor Department's property assessment practice is modified to implement changes in the law. There are only three recommendations in the supplemental assessment practices survey dated June 2017 from BOE.

FY 2017-18 Key Project Accomplishments:

- For a third year, extended the regular appeals filing period from September 15th to November 30th, and saved approximately \$300,000 in mailing costs. Every year, the Assessor must notify the Clerk of the Board to extend the appeals deadline to November 30th, giving the taxpayer longer to file their appeal after they receive their property tax bill.
- The Annual Roll was delivered on June 27, 2017, for processing by the Auditor-Controller and Treasurer-Tax Collector to issue timely tax bills
- The Annual Rolls of Value totaled \$557.8 billion, an increase of \$31.67 billion over the previous year.
- The Taxpayer Advocate Office helped 1,027 taxpayers with any Assessor Department issues they had for the 2017 year. The most common issues related to assistance for exclusions from reappraisal under propositions 58, 60 & 90, resolving penalties applied for failure to file change of ownership statement and issues with valuation of real property.
- Reduced the number of assessment appeals filed from a high of 19,057 to 6,599 this year by accurate valuations of properties that are transferred as well as more accurately valuing proposition 8 recoveries.
- The Assessor Department received recognition from the State Board of Equalization for successfully completing the supplemental assessment practices survey, a first for Orange County, for assessment quality, and for fair and efficient tax administration.

Organizational Summary



Business Property - Audits and appraises business personal property and assesses all trade fixtures, leased equipment, boats and aircraft with taxable situs in Orange County.

Real Property - Appraises real property, new construction and reassessable changes in ownership, and maintains records on all real property parcels including residential, commercial, rural, industrial and special use properties.

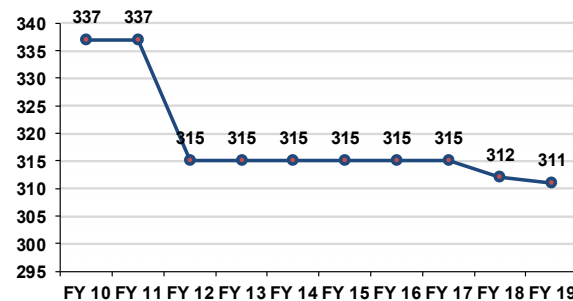
Roll Support - Reviews and maintains recorded documents evidencing a change in ownership of real property, prepares Assessor parcel maps and processes homeowner, veteran and institutional exemptions.

Quality Assurance - Provides appraisal methodologies, procedures, training and quality control for roll production, audit and appraisal staff.

Computer Systems - Provides programming and data processing services, system security and technical services to support the development of the Assessment Rolls of Value.

Management Services - Provides fiscal management, process integration, contract administration, procurement and personnel services, general department administration and public service support to the public and other government agencies.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- While the number of real estate parcels have steadily grown over the years, the Assessor's staffing has continued to decline over the same period. Strategic investment in technology, a strong commitment to staff development, a relatively lean management structure and empowered work teams support increased department productivity by allowing staff to work more effectively each year.
- During the FY 2017-18 Second Quarter Budget Adjustment Report, 1 Auditor-Appraiser III position was deleted due to being vacant over 18 months.
- During the FY 2016-17 Second Quarter Budget Adjustment Report, 3 staff performing human resources duties were transferred to Human Resource Services.
- The Assessor Department budgeted staff level (282 funded positions) is similar to the number of positions in 1977 (41 years ago). The Department continues to use extra-help and limited overtime labor to manage seasonal workload fluctuations and to complete significant workload increases and fluctuations. The Assessor would like to hire more staff to canvas for business tax compliance.

- A major challenge to the Department is mitigating the loss of extremely experienced and knowledgeable staff due to retirement. This Department will continue to face this challenge as many of the department's remaining experienced professional staff is past retirement eligibility requirements. Combining the impact from the recent retirements with ongoing hiring constraint due to budget challenges, there are short-term and long-term challenges related to hiring, training, quality of product, and the production of the Annual Rolls for future years.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Assessor Department recognizes the County's Strategic Priorities and will continue to operate in coordination with those priorities to the extent they do not conflict with the Department's constitutional mandates to produce Rolls of Value and provide valuation services to the Orange County's property owners and businesses.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	312	311	311	311	0	0.00
Total Revenues	159,775	198,000	220,728	130,000	(68,000)	-34.34
Total Expenditures/Encumbrances	37,180,247	38,641,895	37,050,423	38,342,148	(299,747)	-0.78
Net County Cost	37,020,472	38,443,895	36,829,694	38,212,148	(231,747)	-0.60

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Assessor in the Appendix on page A10

Budget Units Under Department Control:

No.	Agency Name	Business Property	Real Property	Roll Support	Quality Assurance	Computer Systems	Management Services	Total
002	Assessor	5,945,390	11,209,508	9,894,506	720,192	2,593,810	7,978,742	38,342,148
12P	Assessor Property Characteristics Revenue	0	0	0	0	0	200,000	200,000
	Total	5,945,390	11,209,508	9,894,506	720,192	2,593,810	8,178,742	38,542,148

12P - ASSESSOR PROPERTY CHARACTERISTICS REVENUE

Operational Summary

Description:

The Assessor's Property Characteristics Revenue Fund (Fund 12P) is subject to the Revenue and Taxation Code Section 408.3 and will be used to support, maintain, improve, and provide creation, retention, automation, and retrieval of assessor information. Accordingly, part of these funds may be used to purchase system tools (e.g. computers, servers and software), for collecting and maintaining assessor information data. There is no expiration date for the fund. Interest earned from the fund will be deposited in County General Fund based on Management decision.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	200,000
Total FY 2017-2018 Actual Expenditure + Encumbrance:	0
Total Final FY 2018-2019:	200,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

This budget is consistent with the priorities and operational plans contained in the Assessor Department's Business Plan and Strategic Financial Plan. Expenditures incurred in this fund will follow the guidelines set forth in Revenue and Taxation Code Section 408.3.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	155,937	200,000	222,268	200,000	0	0.00
Total Expenditures/Encumbrances	0	200,000	0	200,000	0	0.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	155,937	0	222,268	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Assessor Property Characteristics Revenue in the Appendix on page A120

003 - AUDITOR-CONTROLLER

Operational Summary

Mission:

The Auditor-Controller's mission is to promote public oversight, provide accountability, and support financial decision-making for the County. The Auditor-Controller's vision is to be the County's trusted source of financial information to account for the past, direct the present, and shape the future.

As the Auditor-Controller's Office carries out its vision and mission, it will conduct business with the highest ethical and due diligence standards and demonstrate commitment to the citizens of Orange County, other County departments, special districts, and its own employees.

Strategic Goals:

- To assist the County in controlling financial risk.
- To promote accountability by developing and enforcing systems of accounting controls.
- To anticipate and meet the County's needs for financial services and reliable information.
- To increase countywide organizational effectiveness by making appropriate investments in our staff and technology.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	
	Results	Target	How are we doing?
PERFORM MANDATED REVIEWS AND AUDITS AND SUBMIT REQUIRED REPORTING TIMELY. What: Quarterly reviews and annual audits of the Treasury, audits of the County investments, biennial audits of the Probation Juvenile Records & Accounts, and triennial audits of the Tax Redemption Officer. Why: Perform reviews and audits as required by California law.	The legislatively mandated reviews and audits were completed and the required reports submitted timely for FY 2016-17.	Perform and submit timely mandated reviews and audits for FY 2017-18.	We are on schedule to complete mandated reviews and audits in accordance with California law.
COMPLETION OF THE ANNUAL AUDIT PLAN DEVELOPED BY THE AUDITOR-CONTROLLER. What: The Annual Audit Plan provides a core guide for audits of the County's high risk business processes and operations to be initiated during the fiscal year. Why: The Annual Audit Plan provides a guide and a measure to evaluate progress towards a goal.	An Audit Plan was developed and audits have been performed.	Auditor-Controller Internal Audit Division will complete 70% of the FY 2018-19 adjusted Audit Plan.	We are on schedule to complete 70% of the FY 2017-18 adjusted Audit Plan.

Key Outcome Indicators: (Continued)

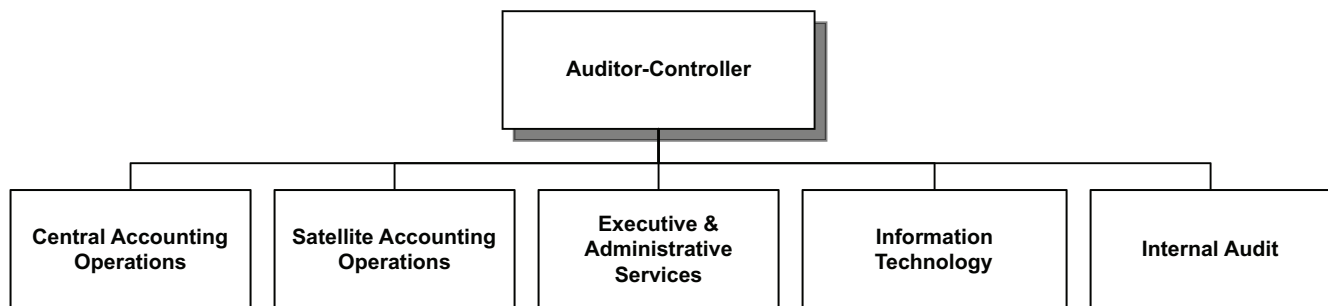
Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
HAVE THE AUDITOR-CONTROLLER REPRESENTED ON SPECIFIC OVERSIGHT COMMITTEES. What: Auditor-Controller or staff will attend 100% of these committee meetings. Why: Ensures the Auditor-Controller provides full support for these oversight committees.	Most meetings were attended by the Auditor-Controller with the balance being attended by senior Auditor-Controller staff.	Auditor-Controller or senior staff will attend the following oversight committee meetings: Audit Oversight Committee, Treasury Oversight Committee, Public Financing Advisory Committee, CAPS+ Steering Committee, PTS Steering Committee, OCTA Taxpayer Oversight Committee.	The Auditor-Controller continues to provide full support for these oversight committees.
RECEIVE AN UNMODIFIED OPINION ON COMPLIANCE WITH LAWS, REGULATIONS, AND GRANTS PROVISIONS. What: Measures compliance with requirements in administering Federal and State programs. Why: Provides assurance that there are no material weaknesses in controls affecting compliance.	The County received an unmodified opinion for its FY 2016-17 CAFR, and that the County complied, in all material respects, with the requirements that could have a direct and material effect on each of its major federal programs reported in the Single Audit for the year ended June 30, 2017.	Continue to receive an unmodified opinion in a timely manner for all accounting related areas, and continue to meet the requirements of the U.S. Office of Management and Uniform Guidance.	The County received an opinion that the County complied, in all accounting related areas covered by GAAP and the Single Audit Report for FY 2016-17, except for the noncompliance requirements regarding CFDA No.17.258/17.259/17.278 Workforce and Innovation Opportunity Act Cluster.
RECEIVE A RATING OF AT LEAST 90% IN OVERALL SATISFACTION IN THE ANNUAL SURVEY OF COUNTY VENDORS. What: The survey measures vendors' satisfaction with services provided. Why: The survey results and feedback are used to meet and exceed the expectations of County vendors.	The vendor survey resulted in an overall rating of 92% being "Very Satisfied" or "Satisfied" with the County's payment processing services.	The Auditor-Controller will continue to strive to achieve a 90% overall satisfaction rating.	In FY 2017-18, overall satisfaction was 92%; timeliness was 88%; courtesy was 96%; and responsiveness was 92%. The vendor ratings are based on the contract inception at the department through the final payment issued by the A/C.
MEET ALL BI-WEEKLY PAYROLL DEADLINES FOR ALL 26 PAY PERIODS. What: Measures ability to meet biweekly County payroll deadlines. Why: To ensure County employees can rely on being paid consistently and without delay.	The bi-weekly payroll deadlines were met for all pay periods in FY 2016-17.	The Office expects to meet all bi-weekly payroll deadlines during FY 2017-18.	During the fiscal year, the payroll cycle continued to be completed timely with an average of 18,700 County and special district employees being paid.

FY 2017-18 Key Project Accomplishments:

- Maintained appropriation control over the County's \$6.2 billion budget.
- Prepared the County of Orange property tax rolls in the total amount of \$7 billion and distributed the related tax proceeds to schools, cities, special districts, redevelopment trust funds, and County funds.
- Completed a revenue generating lease audit that identified approximately \$3 million in underpaid rent to the County.
- Prepared the Orange County Auditor-Controller FY 2017-18 Internal Audit Annual Report to help the public better understand the relevance, goals, and results of the Internal Audit Division.
- Successfully implemented a new audit management software solution to enhance the efficiency of how internal audits are conducted and managed.
- Completed a new comprehensive IT risk assessment.
- Prepared the FY 2016-17 Comprehensive Annual Financial Report (CAFR) and received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the FY 2016-17.

- Prepared the annual Orange County Citizens' Report for FY 2016-17, which provides an overview of the County's financial condition, and received FY 2016-17 Award for Outstanding Achievement in Popular Annual Financial Report from GFOA.
- Prepared the annual State Controller's Financial Transaction Report for FY 2016-17.
- Prepared the County's FY 2017-18 Budget in a timely manner.
- Prepared the CWCAP in conformance with the Federal Uniform Guidance for FY 2018-19.
- Processed over \$5.5 billion in vendor payments and continued to exceed an overall 90% vendor satisfaction rating.
- Successfully implemented all County and Special District union negotiated changes to employee pay and deductions in the CAPS+ HR/Payroll System and met all bi-weekly payroll deadlines for over 18,000 employees.

Organizational Summary



Central Accounting Operations - The Central Operations Division core services are those that one traditionally associates with the Auditor-Controller's Office such as accounts payable services, financial reporting, and maintenance of the property tax rolls. The Claims unit audits and allows payments which are statutorily required or which are provided for in contracts approved by the Board or by the County's Purchasing Agent. These payments are for a large variety of goods and services which are necessary to keep the county functioning. One of the major services provided by the Financial Reporting unit is the preparation of the County's Comprehensive Annual Financial Report (CAFR), which is a presentation of the County's financial information. It is used by the public, bond-rating agencies, government, and internally to examine the financial health of the County. The Financial Reporting unit is also responsible for preparing the Single Audit Report, a federal requirement for governments that receive federal financial assistance and is required to continue receiving such assistance. Other core services include payroll completed for an average of 18,700 County and special district employees, countywide cost plan to help departments maximize revenues from federal and

state funding sources for the recovery of County indirect costs, and the preparation of the adopted line-item County budget. The General Accounting unit provides vital checks and quality controls for the County's financial records and performs daily monitoring and reconciliation of the County's bank accounts. In addition, staff prepare mandated financial reports, record and monitor County capital asset records, and support the financial needs of the County. The Property Tax unit performs the Auditor-Controller's statutorily mandated functions related to property tax. This includes the allocation and apportionment of property tax collections, and the establishment and maintenance of the property tax rolls. The main property tax rolls include the secured, unsecured, and supplemental rolls. Property taxes are a significant source of revenue for cities, schools, redevelopment property tax trust funds, special districts, and the County. The timely and accurate allocation and apportionment of property taxes to these taxing entities is essential for them to meet their mandates and maintain their cash flow. Maintenance of the property tax rolls involves ensuring that property tax liabilities are accurate and appropriate.

Satellite Accounting Operations - The Satellite Accounting Division provides specialized accounting services to eight departments. The departments are the Health Care Agency (HCA), OC Community Resources (OCCR), OC Waste & Recycling (OCWR), John Wayne Airport (JWA), OC Public Works (OCPW), the Social Services Agency (SSA), the County Executive Office Public Finance (CEO/PF) Section, and County Counsel. The accounting services provided are varied and are in accordance with the needs of each host department. Examples of these specialized services are the performance of accounting functions such as reimbursement claiming, financial reporting, accounts receivable, accounts payable, payroll, job cost accounting, grant accounting, special information reports for management decision making, providing consultation on special projects, and determining strategies to accomplish business objectives. Reimbursement claims prepared by the Satellite Accounting units exceed \$940 million. This amount does not include funds from drawdowns, allocations, invoicing, and cost applies. Drawdown amounts exceed \$370 million.

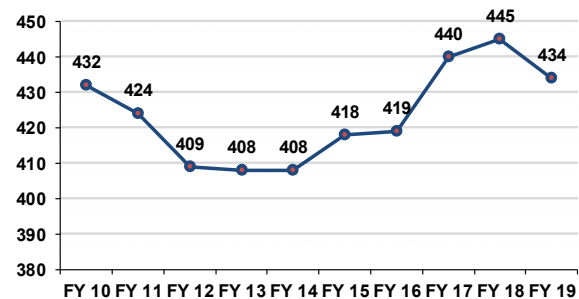
Executive & Administrative Services - The Executive Management Team provides leadership and direction for the department. The Division also includes the Administrative Services Unit that is responsible for purchasing, budget management, and administrative support and provides central administrative support to the rest of the Auditor-Controller Department.

Information Technology - The Information Technology Division keeps the Auditor-Controller and Countywide financial systems running accurately and timely. Their support enables the Auditor-Controller's Office and financial professionals throughout the County to run systems and access the information necessary to perform their jobs. Some of the systems supported by the division include the county-wide CAPS+ Financial and Procurement and CAPS+ Human Resource and Payroll Systems, CAPS+ System Security & Workflow administration, document imaging and management system (ERMI), Financial and Procurement Data Warehouse, Personnel Data Warehouse, Training Partner learning management system, and property tax systems. These systems are a vital component of the County's infrastructure and are required for County operations, such as financial planning, budget development, maintaining financial records, generating financial statements, collecting costs for federal and state program billings, procuring goods and services, making vendor and trust disbursements, process-

ing the County's payroll, and administering personnel records. The Division takes the lead in system developments to increase County efficiency such as VTI (payroll timesheets) and Mileage Claims, and provides considerable support to the County's system upgrade efforts.

Internal Audit - The Internal Audit Unit performs the Auditor-Controller's legally mandated audits required by the Government Code and the Welfare Institutions Code. These include quarterly reviews and an annual audit of the Treasurer's Statement of Assets, and the biennial audit of the Probation Department's books and accounts. At the request of the Treasury Oversight Committee, the Unit performs monthly monitoring of the investment portfolio for compliance with the Investment Policy Statement. Additional responsibilities include investigating financial fraud allegations and cash losses reported by County management. In addition, the Unit provides support to County departments/agencies on areas of concern.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2018-19 - The Budget totals 434 positions, which includes transferring 14 positions to the Internal Audit Department.
- FY 2017-18 - Mid-Year Adjustments - Added 1 Administration Manager III for Redevelopment Property Tax Trust Fund (RPTTF) to staff the oversight boards of the Successor Agencies. Added 1 Administrative Manager I position and 1 Sr. Accountant/Auditor I position in Staff Services unit. Total FY 2017-18 budgeted positions was 448.

- FY 2016-17 - Transferred 1 Administration Manager II, 1 Administrative Manager I, and 1 Accountant-Auditor II, from Employee Benefits to Auditor-Controller. The FY 2016-17 Budget included 2 additional Senior Accountant/Auditor I positions in the Staff Services unit. Total FY 2016-17 budgeted positions was 445.
- FY 2015-16 - Mid-Year Adjustments - Transferred 14 positions, 1 Director of Internal Audit, 1 Administrative Manager III, 8 Administrative Manager II, 3 Administrative Manager I and 1 Staff Specialist from the Internal Audit Department to Auditor-Controller Internal Audit Division. Transferred 1 Administrative Manager I from Auditor-Controller to CEO. Added 1 Administrative Manager I in Central Operations as part of the First Quarterly Budget Adjustment Report (QBAR). Transferred 6 positions, 1 Administrative Manager II, 1 Sr. Accountant Auditor I, 3 Accounting Technician, 1 Accounting Specialist from HCA Public Guardian to HCA Accounting, and added 1 Administrative Manager I to Central Operations as part of the Second QBAR. Total FY 2015-16 budgeted positions was 440.
- FY 2014-15 - Transferred 4 Accounting Specialists and 1 Senior Accounting Assistant from OCPW to OCPW Accounting. Base Budget was 418 positions. FY 2014-15 Mid-Year Adjustments - Added 1 Administrative Manager I in the Information Technology division. Base Budget was 419 positions.
- FY 2013-14 - Deleted 1 Administrative Manager III, 1 Administrative Manager II, and 1 Administrative Manager I in the CAPS Program Management Office. Transferred 1 Senior IT Applications Developer, 1 IT Applications Developer II, and 1 Network Engineer I from Treasurer-Tax Collector to A-C Systems. Base budget was 408 positions. FY 2013-14 Mid-Year Adjustments - Transferred 1 Accounting Office Supervisor I and 1 Accounting Assistant II from Social Services Agency Accounting to Social Services Agency. Added 4 Accounting Assistant II, 2 Accounting Specialists, and 1 Senior Accounting Assistant to Social Services Agency Accounting. Base Budget was 413 positions.
- FY 2012-13 - Transferred 1 Administrative Manager I and 1 Information Technologist I from the County Procurement Office to A-C Systems. Transferred 3 HR positions to Human Resources Services as part of the Second QBAR for HRS Recentralization. Base Budget was 408 positions.
- FY 2011-12 - Restored Limited Term Systems Programmer/Analyst II in A-C Information Technology. Base Budget was 414 positions. FY 2011-12 Mid-Year Adjustments - Deleted 1 Limited Term Accounting Assistant II in OCCR Accounting. Deleted 1 Accounting Assistant II in SSA Accounting. Deleted 1 Limited Term IT Applications Developer II in A-C Systems PTMS Support. Deleted 1 Limited Term Administrative Manager II and 1 Senior IT Applications Developer in Systems which expired 6/30/2012. Base budget was 409 positions.
- FY 2010-11 - Transferred 1 Accounting Office Supervisor II, 2 Senior Accounting Assistants, 1 Accounting Specialist, and 1 Accounting Assistant II to Treasurer-Tax Collector. Transferred 1 Administrative Manager III and 1 Systems/Programmer Analyst II to A-C Systems from Treasurer-Tax Collector. Modified Budget of 424 positions.
- FY 2010-11 Mid-Year Adjustments - Transferred 1 Accounting Office Supervisor I and 1 Accounting Specialist from OCPW to OCPW Accounting. Transferred 1 Senior Technical Systems Specialist from CEO HRD to the A-C Information Technology Division. Deleted 1 Limited Term Accounting Technician, 4 Limited Term Administrative Manager I, 6 Limited Term Administrative Manager II, and 1 Limited Term Administrative Manager III as part of the CAPS+ Limited Term Position Clean Up. Deleted 2 Limited Term Systems Programmer/Analyst II in A-C Information Technology which expired 6/30/2011. Base Budget was 413 positions.
- FY 2009-10 - Transferred 1 Supervising Collections Officer, 2 Collection Officers, 1 Accounting Assistant II, and 1 Office Technician to Treasurer-Tax Collector. Modified Budget of 432 positions. FY 2009-10 Mid-Year Adjustments - Deleted 1 Limited Term Administrative Manager II in CAPS+ Finance Upgrade Project. Deleted 1 Accounting Assistant II and 1 Secretary II in HCA Accounting. Deleted 1 Information Systems Technician in SSA Accounting. Deleted 1 Accounting Specialist in Claims & Disbursing. Base Budget was 427 positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Although the Auditor-Controller does not have responsibility for a specific priority item, the department will continue to promote public oversight, provide accountability and support financial decision making for the County in a cost-efficient manner.

Changes Included in the Base Budget:

The FY 2018-19 Budget for the Auditor-Controller defunded seven positions in order to meet the Net County Cost Limits. Also, fourteen positions were transferred to the Internal Audit Department.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Separate Internal Audit from A/C Amount: \$ 2,294,495	Reduce \$2,294,495 in Salaries and Employee Benefits and Services and Supplies and transfer 14 positions from A/C to Internal Audit.	Re-establish Internal Audit as a separate department reporting directly to the Board of Supervisors.	15070
Reduce A/C Baseline Appropriations Amount: \$ 656,570	Reduce funding for the Auditor-Controller baseline appropriations by \$656,570.	Reduce funding for the Auditor-Controller baseline appropriations by \$656,570.	15073

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Positions	445	448	448	434	(14)	-3.13
Total Revenues	7,469,727	7,929,601	7,680,495	7,829,417	(100,184)	-1.26
Total Expenditures/Encumbrances	19,330,292	19,757,123	19,122,125	16,408,677	(3,348,446)	-16.95
Net County Cost	11,860,565	11,827,522	11,441,630	8,579,260	(3,248,262)	-27.46

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Auditor-Controller in the Appendix on page A13

Highlights and Key Trends:

- The Auditor-Controller Department has been able to continually meet established Net County Cost limits through careful analysis, planning, and limiting requests to those that are essential to the mission and goals of the department.

Budget Units Under Department Control:

No.	Agency Name	Central Accounting Operations	Satellite Accounting Operations	Executive & Administrative Services	Information Technology	Internal Audit	Property Tax	Total
003	Auditor-Controller	7,007,558	4,697,994	2,207,559	911,769	306,043	1,277,754	16,408,677
014	CAPS Program	11,358,029	0	0	0	0	0	11,358,029
015	Property Tax System Centralized O&M Support	3,494,451	0	0	0	0	0	3,494,451
	Total	21,860,038	4,697,994	2,207,559	911,769	306,043	1,277,754	31,261,157

014 - CAPS PROGRAM

Operational Summary

Description:

The CAPS+ Program budget control was established by Board Minute Order dated November 1, 2005 for the purpose of managing all appropriations and expenditures relating to the CAPS+ Systems (County-wide Accounting and Personnel System). The CAPS+ Financial & Procurement, Human Resources & Payroll, and Performance Budgeting (PB) information systems are a vital component of the County's infrastructure. These systems are required for County operations to track financial transactions, financial planning and budget development. This information is leveraged in the generation of the County's financial statements (Comprehensive Annual Financial Report), and for collecting costs for federal and state billings. The system is also used in the procurement of goods and services and making vendor payments. The CAPS+ system also tracks all Human Resources Personnel records and generates the County's payroll for over 18,000 employees.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	11,849,536
Total FY 2017-2018 Actual Expenditure + Encumbrance:	11,585,122
Total Final FY 2018-2019:	11,358,029
Percent of County General Fund:	0.33%
Total Employees:	0.00

Strategic Goals:

- **Continuous Improvement:** Keep improving the functionality of the CAPS+ Systems and related administrative practices with the on-going expansion of features and capabilities which demonstrate a clear return on investment. Following best practices the County should strive to leverage the ERP to its fullest capabilities. The oversight of these systems is managed by the Auditor-Controller and the County Executive Officer with input from a CAPS+ Advisory Committee.
- **Single-Source Solution:** Position CAPS+ to be the single source of Financial, Procurement, Payroll, Human Resources, and Budget information within the County to minimize system redundancy, reduce related costs, and eliminate conflicting data.
- **Stay Current with Technology:** Keep the CAPS+ Systems at the leading edge of information technology to leverage the County's workforce and improve services for our constituents.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
MAINTAIN SYSTEM OPERATIONAL READINESS. What: Ensures that County staff has access to information systems resources. Why: CAPS+ is required for key administrative processes and its availability impacts staff productivity.	The CAPS+ systems maintained the 99% availability of scheduled up-times with processing completed on time according to established schedules.	On-line systems to be available and fully functional 99% of scheduled up-times and processing to be completed on time 99% of established schedules while upgrading the Financial/Procurement system to version 3.10.	The team is on target.
COMPLETE MAJOR PROJECTS ON TIME AND WITHIN BUDGET. What: Measures project management effectiveness. Why: CAPS+ projects typically have county-wide impacts and compete for limited County funds.	CAPS+ Financial System was upgraded from CGI Advantage 3.7 to 3.10. Phase 1 and 2 of the CAPS+ Payroll / Labor Data Warehouse were upgraded from CGI Advantage 3.8 to 3.11. All projects were completed on time and within budget.	Staff will work with multiple vendors on the CAPS+ Financial/ Procurement System Upgrade, the CAPS+ Payroll / Labor Data Warehouse, and the CAPS+ Human Resources/ Payroll to maintain these systems with all vendor updates (patches) being applied on a timely basis.	Both the CAPS+ CGI Advantage Human Resource/ Payroll Upgrade and Phase 3 of the CAPS+ Payroll/Labor Data Warehouse project are projected to be completed on time and with budget.
MAINTAIN A HIGH LEVEL OF SYSTEM USER SATISFACTION. What: Measures relative satisfaction with CAPS+ in meeting the County's business needs. Why: A formalized feedback mechanism is needed to ensure CAPS+ is meeting the needs of the County.	The satisfaction survey has been sent to users and results will be compiled.	Maintain a 90% or greater overall satisfaction rating and utilize results of the survey to identify and address user concerns.	The results of the survey were reviewed and addressed and the survey will be conducted annually.

FY 2017-18 Key Project Accomplishments:

- The CAPS+ System was used to manage a \$6.2 billion County budget and process 1,002,676 financial transactions in the CAPS+ Financial/Procurement System and 1,490,694 Personnel/Payroll transactions in the CAPS+ HR/Payroll System.
- Staff resolved 7,947 help desk tickets and completed mandatory maintenance task.
- The CAPS+ Payroll Data Warehouse reports were implemented adding additional reporting to the Warehouse along with additionally reports being added to the CAPS+ Financial Data Warehouse.
- The CAPS+ ARA (Access Request Application) was enhanced to include access request for the HR Data Portal.
- The County's timekeeping system, VTI was upgraded to version 5.0. Additionally, initiated efforts on the functional expansion of the system. Finally, initiated efforts with moving the Sheriff's department onto the VTI system.

Organizational Summary

Central Operations - Includes Operations and Maintenance, User Support, On-going Minor Enhancements, and Strategic Initiatives.

Operations and Maintenance: Provides support for the operations of the systems according to established schedules, processing deliverables, and service levels. It also provides software maintenance to ensure the timely and accurate processing of finance, purchasing and human resources information.

User Support: Provides system documentation, training and assistance for the CAPS+ user community.

On-Going Minor Enhancements: Provides on-going improvements to the CAPS+ systems which improve the utility of the system, enhances staff productivity, and demonstrates a clear return on investment.

Strategic Initiatives: Provides vision for the program, focuses on the realization of benefits to stakeholders, and transforms the organization to meet its targeted performance.

Budget Summary

Plan for Support of the County's Strategic Priorities:

CAPS+ System supports the County's directive to provide core Enterprise Resource Planning (ERP) processes while assessing process improvements such as improved invoice processing and the implementation of accounts receivable. Support the research and consideration of an Enterprise eProcurement solution. Bring Sheriff onto VTI and the full deployment of mileage claims.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Revenues	379,660	80,000	0	0	(80,000)	-100.00
Total Expenditures/Encumbrances	11,061,868	11,849,536	11,585,122	11,358,029	(491,507)	-4.15
Net County Cost	10,682,208	11,769,536	11,585,122	11,358,029	(411,507)	-3.50

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CAPS Program in the Appendix on page A27

Highlights and Key Trends:

- County business needs are driving an increasing demand for more information system capabilities. With the drive to reduce paper processing and RFP will be developed and released to automate professional reimbursement (i.e. Tuition Reimbursement, Mileage Claims Update, Travel expense). Look to leverage the ERP and implement the Accounts Receivable & Invoice Processing. Pending budget, look to implement both Employee Self Service and Management Self Service which will allow employees access to update personal information and have greater access to key information in a single location.

015 - PROPERTY TAX SYSTEM CENTRALIZED O&M SUPPORT

Operational Summary

Description:

The main source of General Purpose Revenue for the County of Orange is property taxes. Property Tax Revenue in the County of Orange is derived from about 1.7 million assessments annually, with a valuation of close to \$500 billion, and results in \$6.6 billion in tax revenues received and apportioned throughout the County. The Property Tax System (PTS) Centralized Operations and Maintenance (O&M) Budget Control 015 was established in FY 2014-15 under the Auditor-Controller Department to centralize the costs and resources related to the administration of the PTS. The system is primarily used by the Auditor-Controller, Clerk of the Board, and the Treasurer-Tax Collector, and includes interfaces with the Assessor and the Clerk-Recorder.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	9,994,451
Total FY 2017-2018 Actual Expenditure + Encumbrance:	9,779,519
Total Final FY 2018-2019:	3,494,451
Percent of County General Fund:	0.1%
Total Employees:	0.00

Strategic Goals:

- Centralize the PTS administration to facilitate coordination and data sharing, and to increase visibility and association of related issues between the Auditor-Controller, Clerk of the Board, and Treasurer-Tax Collector.
- Ensure continuity of property tax processing and management of assets.
- Provide for a more cohesive resource and budget plan.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PROPERTY TAX SYSTEMS SERVICE CONTINUITY What: Within constraints of the PTS IT Team, ensure continuity of core and peripheral PTS applications. Why: Interruption impacts department operations, and may have financial and legal ramifications.	System support, functionality and availability of PTS was met for 99% of scheduled up-times and scheduled timely for 99% of established schedules. The project to re-platform the core legacy tax system into a modernized property tax system is underway.	Continue modernization of core property tax system. Modernize peripheral property tax applications in the legacy environment. Target full functionality and availability of core property tax system at 99% of scheduled up-times and processing to be completed on time for 99% of established schedules.	The team is on target.
PROPERTY TAX SYSTEM COMMUNICATION PLAN What: Implement and provide effective PTS support to property tax administration departments. Why: Effective support and communication promotes stakeholder participation, collaboration and oversight.	Communicated to the Departments by regularly issuing status reports to each of the PTS departments and meeting with them on a regular basis to discuss issues, business requirements, timelines, and resource allocation.	Improve transparency by implementing a regular communications plan that lists issues, timelines, and resource allocation.	The team is on target.

FY 2017-18 Key Project Accomplishments:

- Maintained the Property Tax Systems to support the County's calculation, billing and collection of \$7 billion of property taxes, the bulk of the revenue coming from the approximately 873,000 Secured bills generated by its core Assessment Tax System (ATS).
- Resolved approximately 220 IT requests for issue resolution requiring application development and data fixes, testing, and deployment.
- Ensured continuity of Assessment Appeals application processing by replacing the Online Assessment Appeals Data Entry System (OAA-DES) with a more modern Online Data Entry System (ODESY).
- Continued to provide reliable information and enhanced communication with the public by 1) introducing new functionality to allow the public to subscribe to certain email and text notifications, 2) upgrading the Interactive Voice Response system with new features to update phone announcements more interactively, and 3) upgrading the online property tax system web server.
- Implemented state-mandated changes to tax administration processes.

Organizational Summary

Information Technology - Ensure PTS continuity and integration across departments and mitigate risks that could lead to property tax processing delays, failures, or unmet mandates.

Identify, recommend and implement additional improvements that will result in improved business process efficiencies and service continuity across departments.

Promote intra-department cross-training program that covers at-risk critical functions.

Continue to look for viable open platform alternatives to replace the aging legacy system.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The maintenance and re-platform of the current and eventual upgrade of the Property Tax System is a strategic technology initiative that supports the business needs of the County.

Changes Included in the Base Budget:

The PTS Steering Committee will continue to look for innovative solutions to effectively administer the property tax system processes by working collaboratively with all stakeholders and other California counties.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Revenues	0	6,500,000	6,500,000	0	(6,500,000)	-100.00
Total Expenditures/Encumbrances	3,331,260	9,994,451	9,779,519	3,494,451	(6,500,000)	-65.04
Net County Cost	3,331,260	3,494,451	3,279,519	3,494,451	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Property Tax System Centralized O&M Support in the Appendix on page A28

Highlights and Key Trends:

- The PTS Steering Committee will continue to look for innovative solutions to effectively administer the property tax system processes by working collaboratively with all stakeholders and other California counties, while promoting transparency and knowledge-sharing.

006 - BOARD OF SUPERVISORS - 1ST DISTRICT

Operational Summary

Mission:

Orange County Supervisor Andrew Do represents the First District communities of Garden Grove, Westminster, Santa Ana, Midway City and portions of Fountain Valley.

Andrew Do's mission is to sustain the opportunities and character of our County while making consistent progress towards enhancing our services through innovation and strategic planning.

His top priorities are:

1. Using County resources to aid our homeless and create affordable housing.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,195,656
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,166,134
Total Final FY 2018-2019:	1,308,283
Percent of County General Fund:	0.04%
Total Employees:	10.00

2. Investing in Orange County's public infrastructure and housing.
3. Fully funding Orange County's law enforcement agencies to keep our neighborhoods safe and making sure our community is prepared for emergencies.
4. Supporting small businesses by eliminating burdensome regulations that impede innovation.

Strategic Goals:

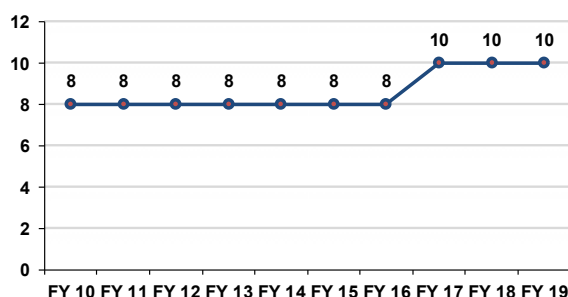
- Keeping our community safe from the effects of prison realignment and reclassification and decriminalization of drug crimes.
- Supporting Orange County's public school children by increasing access to recreational facilities and after-school opportunities.
- Advocating for substantial transit funding to meet the needs in Central Orange County.
- Eliminating costly regulations that impede innovation and hurt Orange County's small businesses.
- Investing in the County's aging infrastructure and securing the County's long-term fiscal health.
- Expanding access to vital health care services for seniors and low-income families.

FY 2017-18 Key Project Accomplishments:

- **Homelessness:** linked 732 individuals from the Santa Ana Riverbed Trail to motel-housing; completed the assessments of 234 homeless individuals living at the Civic Center, clearing the Plaza of the Flags of encampments that have been there for over 30 years; extended the availability of 400 emergency shelter beds; engaged 1,182 unsheltered homeless in Orange County; and hosted the first Homeless Connect event at the Courtyard Transitional Shelter in Santa Ana, connecting our homeless directly to services.
- **Mental Health and Healthcare:** Purchased property for the County's first mental health facility; conducted the most extensive Member Health Needs Assessment in CalOptima's 22-year history; hosted a Provider Forum for mental health stakeholders to address gaps in services and how we can improve our mental health care.
- **Housing:** Directed \$90.5 million of Mental Health Services Act funding for short-term housing options and permanent supportive housing programs.

- **Public Safety:** Hosted three public safety community meetings in the district with local public safety officials and leaders.
- **Infrastructure:** Broke ground on the first step of the 20-year plan to overhaul the Santa Ana Civic Center with Building 16. Revamping the Civic Center will ensure the County is using facilities and taxpayers' dollar efficiently and effectively.
- **Freeway Infrastructure:** Secured financing for Orange County's largest transportation venture, the \$1.9 billion I-405 Improvement Project. The project will improve one of the most congested highways in the nation that crosses through the First District.
- **Transit Infrastructure:** Advanced the OC Streetcar Project which will connect Harbor Blvd in Garden Grove to the Santa Ana Merto-link Station, increasing high quality transit options for our most popular routes.
- **Regional Mobility:** Enhanced bus service through our Bus Service Plan and Transit Master Plan by allocating more resources to our busiest routes: 44% of bus boardings occur in the cities of the First District.
- **Active Transportation:** Coordinated the Go Human, Redefine Hazard Ave. event in Garden Grove to encourage the use of active transportation, easing traffic and promoting healthy living.
- **Emergency Preparedness:** Advocated for the Westminster and East Garden Grove flood protection project in Washington D.C. This flood control project would eliminate \$13 million in annual flood insurance premiums for our residents, reduce the risk of flooding for over 120,000 residents and prevent the loss of 30,000 structures equaling \$4 billion in property loss.
- **Public Health:** Held a Food Safety Seminar in Garden Grove for Orange County's \$10 billion food service industry to easily get their health permits; sponsored two free health fairs in the district offering dental, vision and health screenings; hosted three free flu shot events making flu prevention more accessible to our residents.
- **Recreation:** Created a Multiuse Facility at Mile Square Park to expand low-cost, family-friendly recreational opportunities in Central Orange County.
- **Culture & Diversity:** Installed a 27" x 30" plaque on the Miguel Hidalgo statue at Mile Square Park sharing the story of Hidalgo and honoring our Hispanic heritage here in Orange County. This statue along with the Ronald Reagan and General Tran Hung Dao statues in Mile Square Park celebrate our diversity in Orange County while showcasing our shared values of freedom, independence, and democracy.
- **Community Pride:** Facilitated a community clean up in Santa Ana to revitalize and refurbish our parks.
- **Community Celebration:** Hosted the Summer Freedom Festival, Moon Festival, and Tet Festival at Mile Square Park to celebrate the diversity and culture of our County. The Summer Freedom Festival featured the inaugural Sound of OC Competition where youth bands and artists showcased their talents, encouraging and supporting arts, music and culture.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the 10 positions budgeted for First District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.

Budget Summary

Changes Included in the Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years.

FY 2018-19 Adopted Base Budget Net County Cost is calculated to be \$1,308,283 for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19 Budget include no changes to number of positions.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	1,170,005	1,195,656	1,166,134	1,308,283	112,627	9.42
Net County Cost	1,170,005	1,195,656	1,166,134	1,308,283	112,627	9.42

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 1st District in the Appendix on page A17

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 1st District
006	Board of Supervisors - 1st District	1,308,283
	Total	1,308,283

007 - BOARD OF SUPERVISORS - 2ND DISTRICT

Operational Summary

Mission:

The mission of Supervisor Michelle Steel and her office is to represent, advocate for, and openly communicate with the citizens of the 2nd District, which includes Costa Mesa, Cypress, Huntington Beach, La Palma, Los Alamitos, Newport Beach, Seal Beach, Stanton, a portion of Buena Park, a portion of Fountain Valley, and the unincorporated areas of Anaheim Island and Rossmoor. And, to carry out the legislative and executive functions of the Board of Supervisors as authorized under California Law including the adoption of ordinances, resolutions, and rules. To oversee the activities of county agencies and departments, establish policy, determine annual budget allocations, approve contracts for public

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,195,656
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,052,637
Total Final FY 2018-2019:	1,308,283
Percent of County General Fund:	0.04%
Total Employees:	10.00

improvement projects and other specialized services, conduct public hearings on matters such as zoning appeals and planning, and make appointments to various local boards and commissions. And most importantly, to ensure that the tax dollars provided by the hard working citizens of the County of Orange are spent wisely and efficiently as the County conducts the core business of public safety, public health, environmental protection, regional planning, public assistance social services, and transportation.

Strategic Goals:

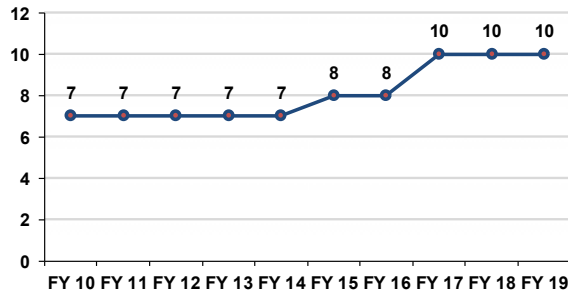
- Ensure cost effective and efficient delivery of service and remove bureaucratic red tape in each and every department within the County of Orange.
- Conduct the business of the County of Orange openly and transparently, including a clean and competitive contract bidding process, and maintain an open door policy.
- Ensure the County of Orange employs the best and brightest by implementing a sustainable compensation system that is fair to both employees and taxpayers.
- Pursue initiatives that will streamline and modernize County operations, provide the highest level of County service at the lowest cost, and improve the quality of life for 2nd District residents.

FY 2017-18 Key Project Accomplishments:

- Continued to lead opposition to new fees and tax increases at the county.
- Continued to lead the effort at John Wayne Airport to ensure the highest level of customer service, to encourage free competition, and to protect the quality of life of the surrounding community.
- Contracted with Joel Kotkin and Marshall Toplansky of Chapman University to perform a study on the current economic trends and climate in Orange County and to work with local county leaders to create a better future.
- Proclaimed August as Childhood Cancer Awareness month in the County of Orange.
- Commemorated the 100 year anniversary of the Boy Scouts of America's Troop 1.
- Proclaimed Probation Services Week in the County of Orange.
- Sponsored a PAVA wetlands clean-up at the Bolsa Chica Conservancy in Huntington Beach.
- Honored Mesa Water District's financial achievement of eliminating its unfunded pension liability.

- Proclaimed September as Prostate Cancer Awareness Month in Orange County.
- Oversaw the groundbreaking of Building 16.
- Proclaimed September as National Preparedness Month in Orange County.
- Proclaimed September as Hunger Action Month in Orange County.
- Proclaimed Childhood Lead Poisoning Prevention Week in Orange County.
- Hosted a meeting with the Orange County Congressional delegation, Chairman of Homeland Security, and the Chairman of the Subcommittee on Water Resources and Environment, to discuss flood protection, infrastructure planning, and airport facilities.
- Co-Hosted the 1st Annual Food Safety Seminar with Vice Chair Andrew Do.
- Opened the first Satellite Veterans Service Office in Orange County at Joint Forces Training Bas in Los Alamitos.
- Recognized the emergency response efforts in Canyon Fire 2.
- Proclaimed November as Grand Jury Awareness Month in Orange County.
- Unveiled Hands-Only CPR training kiosks at John Wayne Airport.
- Recognized the designation of the Orange County Veterans Park Memorial.
- Presented a resolution to members of the Korean community in recognition of the upcoming XXIII Olympic Winter Games in PyeongChang.
- Proclaimed January 13, 2018, Korean American Day, the 115th Anniversary of the first Korean immigrants landing in America, beneficiaries of the American Dream achieved through free markets, law and order, and freedom of speech and association.
- Opened the new state-of-the-art Animal Shelter in Orange County.
- Hosted a local habitat restoration project with Bolsa Chica Conservancy at Harriet Weider Park in Huntington Beach.
- Presented a resolution for the March 27, 2018 meeting to condemn the California "Sanctuary" law and take legal action against the state.
- Proclaimed April as Autism Awareness Day in Orange County.
- Proclaimed May 26, 2018 as John Wayne Day in Orange County for the third year.
- Commemorated the 103rd anniversary of the Armenian Genocide and remembering the 1.5 million Armenians, about 75% of the worlds' population of Armenians at the time, who were murdered.
- Hosted the Second Annual Hiring Fair in Orange County
- Served on the Children and Families Commission of Orange County
- Served on the Orange County Transportation Authority Board of Directors
- Served on the CalOptima Board
- Served on the Orange County Audit Oversight Committee

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the 10 positions budgeted for Second District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.
- One Executive Assistant position was added during FY 2014-15 First Quarter Budget Report to equalize the number of positions to each District.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	983,871	1,195,656	1,052,637	1,308,283	112,627	9.42
Net County Cost	983,871	1,195,656	1,052,637	1,308,283	112,627	9.42

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 2nd District in the Appendix on page A18

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 2nd District
007	Board of Supervisors - 2nd District	1,308,283
	Total	1,308,283

Budget Summary

Changes Included in the Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years.

FY 2018-19 Budget Net County Cost is calculated to be \$1,308,283 for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19 Budget include no changes to number of positions.

008 - BOARD OF SUPERVISORS - 3RD DISTRICT

Operational Summary

Mission:

The County of Orange is a regional service provider and planning agency representing all residents of Orange County. The core businesses of the County are public safety, public health, environmental protection, regional planning, public assistance social services, and aviation. The Board of Supervisors, as authorized under California law, functions as both a legislative and executive body. In its legislative duties, the Board adopts ordinances, resolutions and rules within the limits prescribed by State law. As an executive body, the Board oversees the activities of County agencies and departments, establishes policy, determines annual budget allocations, approves contracts for public improvement projects and other specialized services, conducts public hearings on

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,195,656
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,028,683
Total Final FY 2018-2019:	1,308,283
Percent of County General Fund:	0.04%
Total Employees:	10.00

matters such as zoning appeals and planning, and makes appointments to various boards and commissions. Third Supervisorial District represents the citizens of Orange, Villa Park, Yorba Linda, Tustin, portions of Anaheim and Irvine, the unincorporated areas of, North Tustin, El Modena, Orange-Olive, Orange Park Acres, Modjeska Canyon, Santiago Canyon, Silverado Canyon and Trabuco Canyon.

Strategic Goals:

Strive daily to represent the interests of the men, women and children of Orange County and continue to make Orange County the best place to live, work and play. Set policy and give direction on County priorities identified in the County's Strategic Plan and in the following areas:

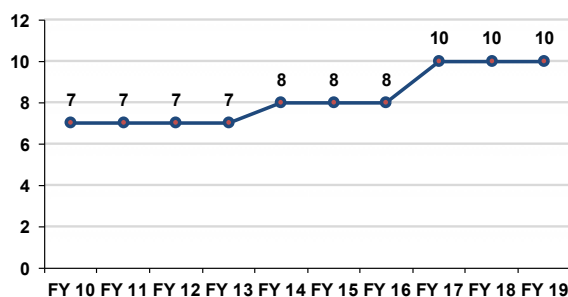
- **Fiscal Solvency** - Ensure the County of Orange's financial health by continuing to provide structurally balanced budgets for its operating funds.
- **Government Transparency** - Work to improve government efficiency and transparency. Expand community outreach, public information and constituent involvement in county government.
- **Infrastructure** - Actively seek Capital Improvement opportunities to expand and properly manage the County's infrastructure including roads, parks and buildings.
- **Organizational Structure** - Develop and maintain a viable and effective county government organizational structure to provide county services. Identify cost saving measures and methods to improve government efficiency.
- **Public Safety** - Protect and enhance public safety by ensuring adequate public safety resources are available for our citizens, families, children, businesses and visitors.

FY 2017-18 Key Project Accomplishments:

- Fought Human Trafficking as co-chair of CSEC, Launched "Be the One" Campaign with OCTA
- Chaired Orange County Criminal Justice Council (OCCJCC)
- Completed Stepping Up Initiative Report
- Contributed to success of 13th Annual Crime Victims' Survive and Thrive Run/Walk

- Spearheaded a joint four-part directive to clear the Santa Ana River Trail of illegal encampments
- Provided leadership and vision in opening Bridges at Kraemer Place, the County's first year-round, whole-service homeless shelter.
- Advocated for improved safety measures on Santiago Canyon Road, resulting in the installation of five solar-powered speed signs.
- Initiated collaborative process to bring three American Heart Association's Hands-Only CPR training kiosks to John Wayne Airport.
- Approved and dedicated OC Animal Care shelter in the Third District
- Issued formal protest letter to the FAA and directed the legal action attaching the County to a lawsuit filed by the City of Newport Beach to oppose the FAA's NextGen Project altering flight patterns in an out of John Wayne Airport.
- Worked with Anaheim, OCFA, and Orange to provide leadership and promote cohesion in response to two devastating fires that swept through much of the Third District in late September and October.
- Served as Public Safety Outreach Committee Chairman for the OC Drowning Prevention Task Force, including promoting a multi-lingual awareness campaign through OC Transit bus wraps, online digital messages, public safety announcements at Angels games, and encouraging use of water-watcher tags.
- Recognized Third District Student for winning 2018 Eco Challenge Poster Contest at Angels Stadium.
- Participated in the 23rd Annual CHOC Harley-Davidson Ride and Toy Drive, where hundreds of riders came to support CHOC and donate toys.
- Appointed Judge Nomoto-Schumann to Campaign Finance and Ethics Commission, Supervisor Spitzer's initiative which
- was sent to voters in 2016 and serves to increase transparency and accountability in local government.
- Hosted a series of Town Hall events to promote transparency in government and provide education of community issues.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the 10 positions budgeted for Third District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.
- One regular Executive Aid position was added during FY 2012-13 Second Quarter.

Budget Summary

Changes Included in the Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years.

FY 2018-19 Budget Net County Cost is calculated to be \$1,308,283 for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19 Budget include no changes to number of positions.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	948,603	1,195,656	1,028,683	1,308,283	112,627	9.42
Net County Cost	948,603	1,195,656	1,028,586	1,308,283	112,627	9.42

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 3rd District in the Appendix on page A19

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 3rd District
008	Board of Supervisors - 3rd District	1,308,283
	Total	1,308,283

009 - BOARD OF SUPERVISORS - 4TH DISTRICT

Operational Summary

Mission:

The Fourth Supervisorial District represents the citizens of Anaheim, Brea, Buena Park, Fullerton, La Habra, Placentia and several unincorporated areas.

Our mission is to deliver effective and affordable County services to the people of the Fourth District and Orange County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,195,656
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,151,739
Total Final FY 2018-2019:	1,308,283
Percent of County General Fund:	0.04%
Total Employees:	10.00

Strategic Goals:

- Provide leadership, formulate new ideas and build consensus on programs and projects benefiting the Fourth District and all of Orange County.
- Serve as the personal conduit between Anaheim, Brea, Buena Park, Fullerton, La Habra and Placentia constituents and Orange County government.

FY 2017-18 Key Project Accomplishments:

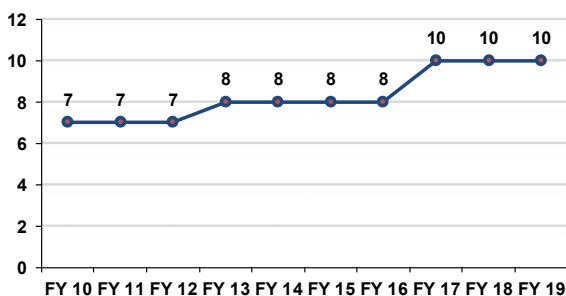
- Continue to successfully represent the six cities and over 600,000 constituents district-wide on issues concerning the Fourth District and county.
- On July 1, 2017, the County of Orange made the final debt service payment to bondholders of the Lease Revenue Refunding Bonds, Series 2005, retiring all bond debt related to the County's recovery from the 1995 Chapter 9 bankruptcy filing. The County will conclude its bankruptcy recovery process by taking any necessary judicial or administrative action to terminate the Second Amended Plan of Adjustment. The estimated timeframe for the completion of all close-out activity is late 2018.
- Successfully completed the renovations of Clark Park with the addition of two new multi-purpose fields creating practice space for local soccer and football youth teams. Furthermore, the county is working with the City of Fullerton to potentially partner with the city in the joint operation and management of the fields in the future.
- Working with the City of La Habra and the OC Local Agency Formation Commission, supported the annexation process for six unincorporated county areas to improve service, increase efficiency and reduce costs.
- Participated in voting for various county initiatives to address the issue of homeless in the county:
 - Voted for the approval of a lease agreement with Mercy Housing to develop the proposed Placentia Veteran's Village that will provide housing for 49 homeless and/or disabled United States Veterans. On 2.34-acres of unimproved vacant land owned by the Orange County Flood Control District, as governed by the Board of Supervisors, Mercy Housing will construct an apartment complex consisting of 49 fully furnished apartment homes and on-site offices for support services.
 - Continued working with county staff, homeless advocates and community leaders in developing a system of care that includes shelter, permanent supportive housing, meals programs, whole person care initiative, crisis stabilization units, continuum of care programs and identifying funding opportunities.

- Continuing to direct County Behavioral Health Staff to maintain a presence at the Civic Center and homeless encampments along the various flood control channels wherein the homeless have congregated to educate them on resources available to assist with various.

OCTA

- Continuing work on completing the entire 66 mile OC Loop recreational trail in north and central Orange County with construction projects on remaining segments. The county is expected to begin work on FY 2018-19 on major bicycling crossings in Placentia to complete another segment of The Loop.
- As a proponent for building out the county's trail system, working with OCTA staff to develop the first countywide Active Transportation Plan to improve planning for walking paths and bikeways. For example, the Fourth District office is working with cities such as Brea (The Tracks at Brea), Tustin and Santa Ana in the building of bikeway connection points to city centers in an effort to reduce the need for short car trips in favor of walking or cycling to a destination.
- Voted to secure a \$629 million federal loan for the I-405 Improvement Project, which will pay for a major portion of the \$1.9 billion worth of freeway improvements set to begin construction by early next year. OCTA officials signed the final documents with the U.S. Department of Transportation's Build America Bureau for the loan through the Transportation Infrastructure Finance and Innovation Act, commonly called TIFIA. The TIFIA loan is expected to save about \$300 million over the 35-year life of the loan as compared to traditional bond financing. The loan will be repaid solely using revenue collected from drivers who choose to use the 405 Express Lanes being built as part of the project.
- OCTA continued efforts to help improve air quality along with the Metrolink and brought into service new clean locomotives that reduce emissions by up to 85% compared to the other locomotives operating throughout the region. They also have up to 64% more horsepower, include Positive Train Control and Crash Energy Management technology and equipped with enhanced on-board engine diagnostics that is expected to reduce delays caused by mechanical issues. The entire fleet of new Tier 4 clean locomotives cost \$279 million.
- The past year marked the completion of the final two underpasses in the \$663 million OC Bridges program, at State College Boulevard and Raymond Avenue. During the last five years, a total of seven bridges and underpasses were built to separate car and pedestrian traffic from the busy freight rail line running through Fullerton, Anaheim and Placentia. Each overpass and underpass improves travel times, cuts air pollution by eliminating the need for cars to idle at railroad gates and enhances safety in the community. At least 70 trains travel the busy BNSF rail line each day, with the number of trains projected to increase to 130 trains each day by 2030. Without the bridges and underpasses, a train - some up to a mile long - would block one of the intersections every 10 minutes.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the 10 positions budgeted for the Fourth District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.
- One regular Staff Aid II position was added during FY 2011-12 First Quarter to convert to extra help.

Budget Summary

Changes Included in the Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years.

FY 2018-19 Budget Net County Cost is calculated to be \$1,308,283 for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19 Budget include no changes to number of positions.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	1,051,065	1,195,656	1,151,739	1,308,283	112,627	9.42
Net County Cost	1,051,065	1,195,656	1,151,739	1,308,283	112,627	9.42

(1) .Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 4th District in the Appendix on page A20

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 4th District
009	Board of Supervisors - 4th District	1,308,283
	Total	1,308,283

010 - BOARD OF SUPERVISORS - 5TH DISTRICT

Operational Summary

Mission:

The County of Orange is a regional service provider and planning agency representing all residents of Orange County. The core businesses of the County are public safety, public health, environmental protection, regional planning, public assistance social services, and aviation. The Board of Supervisors, as authorized under California law, functions as both a legislative and executive body. In its legislative duties, the Board adopts ordinances, resolutions and rules within the limits prescribed by State law. As an executive body, the Board oversees the activities of County agencies and departments, establishes policy, determines annual budget allocations, approves contracts for public improvement projects and other specialized services, conducts public hearings on

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,195,656
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,083,931
Total Final FY 2018-2019:	1,308,283
Percent of County General Fund:	0.04%
Total Employees:	10.00

matters such as zoning appeals and planning, and makes appointments to various boards and commissions. The Fifth Supervisorial District represents the citizens of Aliso Viejo, Dana Point, a portion of Irvine, Laguna Beach, Laguna Hills, Laguna Niguel, Laguna Woods, Lake Forest, Mission Viejo, Rancho Santa Margarita, San Clemente, San Juan Capistrano, and the unincorporated areas of Coto de Caza, Las Flores, Newport Coast and Ladera Ranch.

Strategic Goals:

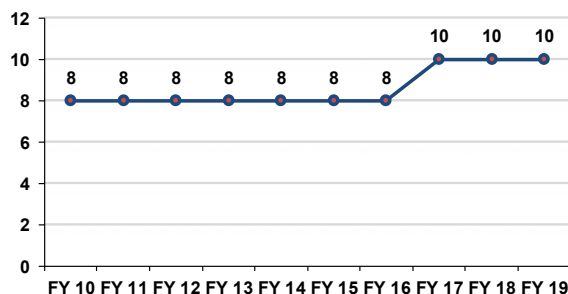
- To represent the people of the Fifth District by enhancing and protecting the quality of life, promoting economic prosperity and being an effective advocate for Fifth District issues.

FY 2017-18 Key Project Accomplishments:

- Successfully represented over 600,000 constituents in South Orange County who reside within 11 cities and unincorporated communities.
- Represented Orange County on California State Association of Counties - Elected 2nd Vice President for 2018 Urban Counties of California; Served on Executive Committee and as Co-Vice Chair of Housing, Land Use, and Transportation Committee.
- Represented Orange County on the California Transportation Commission Road Charge Technical Advisory Committee.
- Received Orange County Business Council's (OCBC) 2017 Public Sector Leadership Award.
- Received California Travel Association 2017 California Travel Excellence in Tourism Advocacy of the Year Award.
- Invested in a Public Private Partnership model for the Dana Point Harbor Revitalization Project and selected our P3 partner which will allow the completion of the revitalization while reducing the cost to the public and utilizing private sector expertise.
- Reduced taxes for homeowners and business owners by participating in Urban Agricultural Incentive Zone for the City of San Juan Capistrano.
- Protected neighborhoods from unregulated commercial marijuana in unincorporated communities.
- Began the I-5/El Toro Road Interchange Project Environmental phase, which will decrease congestion and increase safety.

- Continued road improvements to I-5 in South County: Improvements from PCH to Vista Hermosa were completed.
- Achieved consensus to move forward with federalization of the Ortega Widening Project.
- Allocated additional resources towards the creation of permanent supportive housing for the homeless.
- Approved contract and began construction of the new Aliso and Wood Canyons Visitor Center which is scheduled to be completed in 2018.
- Reviewed and Revised the County's Contract Policy Manual.
- Entered into a Public Private Partnership with hospitals to create designated facilities for patients experiencing a psychiatric emergency.
- Partnered with OCIT and launched myOCgov mobile application that provides greater access to government and community services using geo location tools.
- Hosted the 2nd annual South County Pet Expo at Lake Forest Sports Park with 6,000 attendees, over 100 booths, and a book-signing with New York Times best-selling author and motion picture screenwriter of "A Dog's Purpose," Bruce Cameron.
- Hosted quarterly meetings of the South County Homelessness Roundtable and launched the quarterly South County Faith Leaders Forum on Homelessness.
- Hosted the 10th Annual South County Senior Summit with over 1200 attendees.
- Hosted a South County community forum titled "Under The Flightpath" at Laguna Niguel City Hall with a standing room only audience in both the Council Chambers and Community Room.
- Hosted the 7th annual South County Job Fair, held at the Laguna Hills Mall.
- Co-Hosted the 2nd annual Celebrate Ladera event.
- Co-Hosted the 10th annual Fete de la Musique event in Laguna Beach.
- Hosted the Dana Point Harbor 50-Year Time Capsule Plaque Dedication event at Baby Beach.
- Co-Hosted the 2017 Tall Ships Festival.
- Co-Hosted the 9th annual South County Veterans Resource Fair at Saddleback College.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the 10 positions in Fifth District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.

Budget Summary

Changes Included in the Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years.

FY 2018-19 Budget Net County Cost is calculated to be \$1,308,283 for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19 Budget include no changes to number of positions.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	1,152,251	1,195,656	1,083,931	1,308,283	112,627	9.42
Net County Cost	1,152,251	1,195,656	1,083,931	1,308,283	112,627	9.42

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 5th District in the Appendix on page A21

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 5th District
010	Board of Supervisors - 5th District	1,308,283
	Total	1,308,283

011 - CLERK OF THE BOARD

Operational Summary

Mission:

The Mission of the Clerk of the Board of Supervisors (COB) is to provide the County and its citizens easy access to information; and guidance to facilitate fair, equitable and open participation in the decision and policy making of Orange County government.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	4,909,416
Total FY 2017-2018 Actual Expenditure + Encumbrance:	4,909,348
Total Final FY 2018-2019:	4,870,102
Percent of County General Fund:	0.14%
Total Employees:	29.00

Strategic Goals:

- Facilitate the decision and policy making of Orange County government.
- Ensure the assessment appeals process is fair, timely and equitable; and promote public understanding of the process.
- Ensure records are maintained, legislative history of the County is preserved and documents are readily available to our clients.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PERCENT OF CHANGES/CORRECTIONS TO AGENDA AFTER DISTRIBUTION What: Measurement of COB's accuracy and training of COB staff and County agencies. Why: Ensures compliance with Brown Act and identifies areas requiring training.	94% of published agenda titles were accurate with no errors (0.49% error rate for COB, 5.2% error rate for County Departments).	95% of agenda titles published with no errors.	COB continues to maintain a low error rate while utilizing more aggressive tracking and reporting of errors, and additional workload.
PERCENT OF ACCURATELY COMPLETED AND TIMELY FILED ASSESSMENT APPEALS APPLICATIONS. What: Indicator of taxpayers' and agents' understanding of form and process and the use of e-filing. Why: Measures success of the COB's training and outreach efforts and use of online e-file application.	86% of 2015 and 91% of 2016 applications were completed accurately and timely filed.	87% of 2017 applications accurately completed and timely filed.	With the increased use of e-filing, accurate and timely filings have leveled out.
PERCENT OF ASSESSMENT APPEAL CLAIMS DECIDED OR WAIVED WITHIN 2 YEAR DEADLINE. What: Indicator of success managing workload to ensure required actions are taken before legal deadline. Why: Assesses whether procedures & staffing results in processing appeals within the statutory deadline.	Although the 2 year deadline has not yet expired for all of the 2016 filings, 99.7% of the appeals have been resolved or waived. For 2015, 100% of the appeals have been resolved or waived.	100% of appeals resolved or waivers filed, excluding cases in litigation.	COB is meeting anticipated goal due to high priority placed on tracking of database information and appeals.

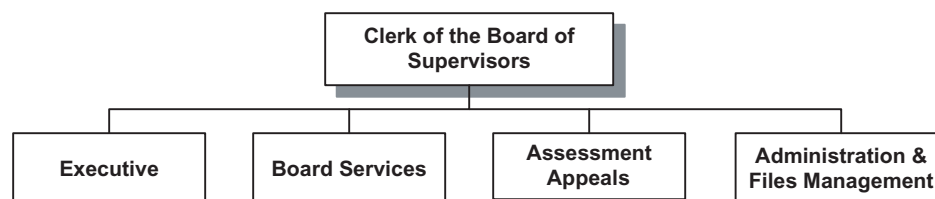
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PERCENT OF ASSESSMENT APPEALS HEARINGS HELD OR SCHEDULED WITHIN ONE YEAR OF FILING. What: Indicator of efficiency in processing and scheduling appeals. Why: Measures COB's success in meeting its customer service goal & reducing second year protective filings.	35% of 2017 filings (still in progress) and 72% of 2016 filings are projected to hold initial hearings within one year.	75% of hearings scheduled within one year, excluding filings with applicant waivers.	COB has been successful in scheduling hearings within one year.
RESULTS OF CUSTOMER SATISFACTION SURVEY: % FINDING ASSESSMENT APPEAL WORKSHOPS OVERALL SATISFACTORY. What: Indicator of success in meeting clients' needs and providing understanding of appeals process. Why: Measures success in educating filers on how to prepare for their hearing which impacts COB workload.	100% of attendees rated workshop as overall satisfactory or better and the number of workshops conducted has remained the same as prior year due to high interest.	97% of attendees rating workshops as overall satisfactory or better.	COB has consistently received overall favorable ratings from its workshop survey respondents.
RESULTS OF CUSTOMER SATISFACTION SURVEY: % FINDING COB DEPT SERVICES OVERALL FAVORABLE. What: Indicator of COB's success in meeting our clients' needs. Why: Measures COB's success in meeting the needs of our customers in a professional and courteous manner.	100% rated COB as overall satisfactory or better.	100% rating COB as overall satisfactory or better.	COB has consistently received overall favorable ratings from its customers.

FY 2017-18 Key Project Accomplishments:

- Processed an estimated 7,912 assessment appeal filings.
- Processed approximately 1,160 agenda items for the Board of Supervisors meetings including preparation and publications of approximately 65 legal notices.
- Processed approximately 1,100 money or damages claims, lawsuits & subpoenas and 90 claims for refund of overpayment of taxes and/or penalties paid.
- Held 10 assessment appeals public workshops on how to prepare for your hearing.
- Processed 7,000 Conflict of Interest/Form 700 filings and processed 30 code amendments.

Organizational Summary



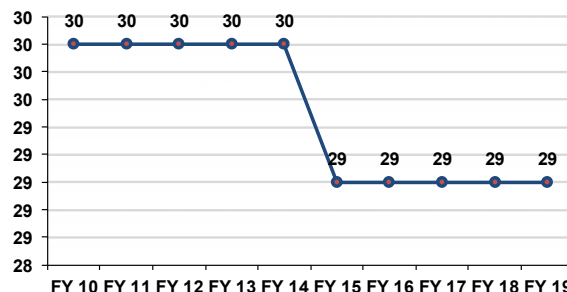
Clerk of the Board - Executive - Provides leadership and vision, management oversight and direction to all Clerk of the Board functions; performs administrative functions including Budget preparation and monitoring, human resources, legislative analysis and proposals, oversees preparation of strategic financial plan and monitors progress in meeting goals and performance indicators.

Board Services - Prepares and publishes agendas for Board of Supervisors and other authorities in accordance with legal requirements for public meetings; records and publishes actions taken by the Board; maintains official rosters of Boards, Commissions and Committees; processes legal publications, postings and notices; receives and administers bid openings for projects; administers oaths of office for various elected and appointed officials and employees; serves as filing officer for Statement of Economic Interest forms; receives and processes claims, summons and complaints against the County; assists with budget monitoring.

Assessment Appeals - Receives and processes assessment appeal applications; schedules hearings in accordance with legal requirements; prepares minutes and processes actions of the Appeals Boards and Hearing Officers; provides assistance and education on the assessment appeals process to the general public and professional groups through workshops, brochures, the internet and individual assistance.

Administration & Files Management - Provides files management of all records that the Clerk of the Board is required to maintain; responds to Public Record Act requests; assists County staff and the public with research and retrieval of information; prepares strategic financial plan and monitors progress in meeting goals and performance indicators; budget preparation and monitoring; provides technical knowledge and coordination in development and implementation of automation projects; provides end-user system support services; performs purchasing, petty cash and payroll functions for COB, the Board of Supervisors offices and Office of the Performance Audit Director.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Even with increased workload and additional responsibilities and services, COB has not increased staffing levels for over ten years and has minimized the need for seasonal extra-help for Assessment Appeals. This has been accomplished primarily through automation of previously labor-intensive activities.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Facilitate the decision and policy making of Orange County government.

Ensure the assessment appeals process is fair, timely and equitable; and promote public understanding of the process.

Ensure records are maintained, legislative history of the County is preserved and documents are readily available to our clients.

Changes Included in the Base Budget:

The Base Budget includes a reduce augmentation of approximately \$400,000 for services and supplies to meet the Net County Cost limit.

The Adopted Budget includes a restore augmentation of \$199,919 for services and supplies.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Appropriations and Net County Cost to Maintain Current Level of Service Amount: \$ 199,919	Restoration request would allow COB to be able to continue to conduct business and fully serve the Board Offices and public.	COB would be able to continue to conduct business and fully serve the Board Offices and public. COB would continue to be able to meet the 2-year statutory deadline for all Assessment Appeals hearings.	14361

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	29	29	29	29	0	0.00
Total Revenues	170,486	75,999	67,595	66,001	(9,998)	-13.16
Total Expenditures/Encumbrances	4,555,299	4,909,416	4,909,348	4,870,102	(39,314)	-0.80
Net County Cost	4,384,813	4,833,417	4,841,753	4,804,101	(29,316)	-0.61

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk of the Board in the Appendix on page A22

Highlights and Key Trends:

- Improve Public Records Act Request process by implementing the new system to track and respond to requests received by Clerk of the Board.
- Work with CEO and CEO-IT to develop requirements for future RFP for new OC Agenda system.
- Re-engineering of Assessment Appeals systems: Assessment Tax System (ATS) will now be a web-based system called Property Tax System (PTS); Data Entry System (DES) will be replaced by a new system (ODESY).

Budget Units Under Department Control:

No.	Agency Name	Clerk of the Board - Executive	Board Services	Assessment Appeals	Administration & Files Management	Total
011	Clerk of the Board	529,960	1,593,394	1,657,609	1,089,139	4,870,102
	Total	529,960	1,593,394	1,657,609	1,089,139	4,870,102

017 - COUNTY EXECUTIVE OFFICE

Operational Summary

Mission:

The mission of the County Executive Office (CEO) is to support and implement Board policy and direction through corporate action and leadership, communication and coordination of strategic and regional planning, and to ensure effective service delivery through efficient management of the County's workforce and resources, and to identify and respond to needs in a proactive style focused on customer service.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	23,598,749
Total FY 2017-2018 Actual Expenditure + Encumbrance:	21,933,722
Total Final FY 2018-2019:	23,080,460
Percent of County General Fund:	0.67%
Total Employees:	119.00

Strategic Goals:

- Facilitate, support and ensure the implementation of decisions by the Board of Supervisors in a proactive style focused on customer service.
- Improve County government's effectiveness in addressing community issues and needs.
- Ensure the financial strength and integrity of the County of Orange.
- Preserve and advance the regional services and infrastructure that the Orange County community relies upon by working collaboratively with other levels of government and community based organizations to ensure that regional issues and needs are addressed.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
CONSOLIDATION OF HUMAN RESOURCE SERVICES. What: Efforts are ongoing across the County to provide greater consistency and efficiencies. Why: Effective service delivery is achieved by standardizing hiring methods, promotions & workforce mgmt.	To ensure HR standards and practices are consistently applied.	Transition activities are continuing with a goal of increased efficiencies at the conclusion of the centralization process.	Centralization is still in process.
UPGRADE COUNTY OF ORANGE CREDIT RATING. What: Ratings by major bond rating company, which indicate financial credit worthiness. Why: Credit ratings impact the County's borrowing cost; higher ratings mean lower interest rates on bonds	Standard & Poor's maintains the County's credit rating of "AA+", while its rating on outstanding general obligation debt also remains at "AA".	Maintain/Improve ratings.	In FY 2017-18, the three primary credit rating agencies, which includes S&P Global Ratings, Fitch Ratings and Moody's Investor Service reaffirmed the County's issuer credit rating of AA+/AA+/Aa1.

Key Outcome Indicators: (Continued)

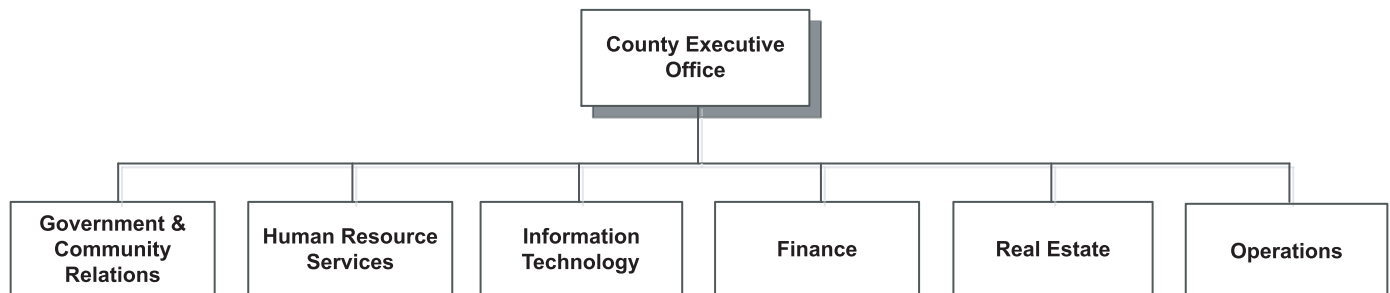
Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
TRANSITION TO A COUNTY-WIDE MANAGED SERVICES IT MODEL FOR VOICE AND DATA NETWORK. What: Upgrade aging voice and data network and provide end-to-end support using a managed services model rather than a decentralized model. Why: Accomplishes Board's directive to centralize services, implement standards and better manage costs.	Implementation of next-generation voice and network environment is approximately 80% complete.	Further transformation of County-wide voice and data network, including distribution of new phone equipment for users to be completed by June 30, 2018, not including jail facilities.	We are continuing a multi-year project to create a new network with next-generation technology. The effort will extend through June 30, 2018, not including jail facilities.
CONSOLIDATE REAL ESTATE FUNCTIONS AND ENHANCE REVENUE OPPORTUNITIES. What: Leverage the County's real estate assets for greater efficiency, management & revenue opportunities. Why: Emphasis on real estate assets provides County with cost savings & revenue to promote programs/goals	CEO provides real estate counsel, land development services and leasing representation. The Land Development Team leads entitlements and developments; Real Estate Services maintains and enhances County owned and occupied facilities and assets.	Develop additional real estate projects in the County with a goal of providing a significant and consistent revenue stream.	Continued to collaborate with County departments and other entities in successfully completing Real Estate projects.

FY 2017-18 Key Project Accomplishments:

- The County Executive Office (CEO) Finance Division and other offices provided diligent efforts in monitoring the budget and maintaining accurate budget projections for the Department, which resulted in a balanced budget at year-end. Vacancy Factor for salary savings and cost savings measures utilized for Services & Supplies resulted in the Net County Cost Limit being met at year-end.
- Standardized Request for Proposal (RFP) Evaluation forms were implemented County-wide in January 2018 for all standard RFPs and Human Services RFPs.
- The Board Adopted Contract Policy Manual (CPM) was fully implemented on August 1, 2017.
- Received Government Finance Officers Association's Distinguished Budget Presentation Award for FY 2017-18 Budget.
- The Central Utility Facility (CUF) Infrastructure Upgrade Project is in progress. This project includes upgrading aging equipment systems at the CUF and utility pipes in the Santa Ana Civic Center area with more energy efficient and environmentally responsible systems. This project is anticipated to be completed by 2019.
- On January 17, 2018, the County on behalf of Reassessment District No. 17-1R (Newport Coast Phase IV) issued bonds in the amount of \$28,425,000 in Improvement Bonds to refund four series of Newport Coast Phase IV Assessment District No. 01-1 bonds. The bonds received an underlying A rating and AA insured rating from Standard & Poor's Global Ratings. The average annual taxpayer savings per parcel is \$891.
- On January 24, 2018, the County on behalf of South Orange County Public Financing Authority issued bonds in the amount of \$51,940,000 in Special Tax Revenue Refunding Bonds, (Ladera Ranch) 2018 Series A, refunding the 2005 series of bonds. The bonds received an underlying A- rating and insured AA rating from Standard and Poor's (S&P) Global Ratings. The average annual tax payer savings per parcel is \$316.
- On February 22, 2018, the County on behalf of Community Facilities District 2017-1, Village of Esencia (Improvement Area I) issued bonds in the amount of \$76,950,000. Bond proceeds deposited into the project fund will be used to construct district infrastructure including Cow Camp Road and Bridge, street improvements, Santa Margarita Water District infrastructure and a regional sports park.

- On December 12, 2017 the Board of Supervisors approved the issuance of short-term Taxable Pension Obligation Bonds (POBs) to prepay a portion of the County's FY 2018-19 employer pension obligation, in return for a 4.5% discount (\$9.7M savings) on the County's annual required contribution.
- The Request for Proposal (RFP) for Dana Point Harbor Revitalization project was released and the Board of Supervisors approved the selection of the Master Developer.
- The County of Orange held a ceremonial groundbreaking on September 28, 2017 for the new Building 16, the first building to be constructed, as part of the County's Civic Center Facilities Master Plan for the Civic Center area in Santa Ana. The future six-floor building is expected to be completed in 2020.
- On December 2, 2017, OCIT in conjunction with the Office of the CEO, OCIT led the implementation of an enterprise-wide solution to be in compliance with the County's Records Management Policy that was approved by the Board of Supervisors on September 26, 2017. This effort included coordination with 15 agencies/departments, affected 6,750 email accounts, and resulted in the deletion of 38 million emails.
- OCIT has continued its efforts in refreshing out of date servers and desktops to meet security mandates and support the County's business needs. Since July 1, 2017, 146 servers have been upgraded or replaced and over 3,760 new laptop and desktop computers have been deployed with the upgraded Windows operating systems. Over 380 unsupported network devices have been replaced and new equipment standards are in place to ensure continued compliance going forward.
- Through the implementation of a Shared Services model for the provision of IT support and services to Child Support Services, County Executive Office, OC Community Resources, OC Public Works, OC Waste & Recycling and Probation, the County has taken key steps toward improving its ability to uplift technology and keep pace with industry advancements in areas such as cloud computing, mobile design and data analytics.

Organizational Summary



Government & Community Relations - The Government & Community Relations Office includes Legislative Affairs, Communications, Administration and Special Projects, which includes Agenda Review. Priorities in this area are developing proactive communication strategies and strengthening the County's legislative presence.

Human Resource Services - The Chief Human Resource Officer (CHRO) oversees County classification and recruitment, employee benefits, employee and labor relations, learning and organizational development and Human Resources operations. The HRS office also works with Board of Supervisors to reduce the two largest cost centers: pensions and medical insurance costs, by negotiating changes to

collective bargaining agreements. Recentralization of Human Resources resulted in full compliance with state and local HR regulations and coordinated management of all County Human Resources activities. The mission of the office is to attract, retain, and develop a highly skilled and competent workforce so that County departments can provide outstanding services to their customers.

Information Technology - The Chief Information Officer (CIO) oversees an organization that delivers innovative and effective technology solutions to all County agencies/departments by utilizing two service delivery models - Shared Services and Managed Services. Services included in these models are enterprise cybersecurity, service desk, desktop

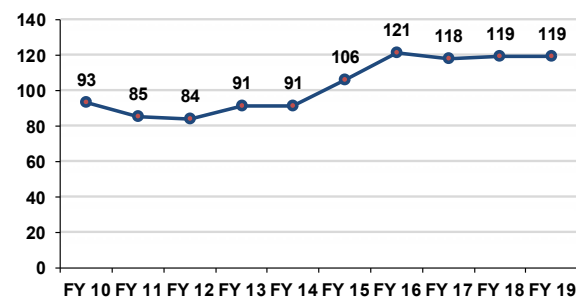
services, project management and business analysis, application development and support, network and internet access, server hosting, voice communications, and data center services. Key areas of focus for this Division include the expansion of the Shared Services model to create operational, and ultimately, financial efficiencies through collaborative enterprise technology solutions. In addition, OCIT is developing a strategic technology plan to lead the County towards innovative solutions to support internal customers, as well as providing cost effective service delivery to County constituents.

Finance - The Chief Financial Officer (CFO) oversees the County budget, fiscal services, public finance, procurement and risk management functions. The CFO's office works to ensure the financial stability of the County by managing County revenues and expenditures in a responsive manner. The office is responsible for creation of the budget, through the County Budget Office, which also monitors and develops the County's long-range Strategic Financial Plan, as well as special projects. The County Procurement Office is responsible for overseeing County contracts and agreements. The Fiscal Services Unit is responsible for developing, managing and monitoring the County Executive Office's budget and processing all financial transactions for the Department in an accurate and timely manner. The Public Finance Unit is primarily responsible for managing programs designed to access funds for the construction and acquisition of public facilities, and for the implementation of programs targeted to enhance the well-being of the community. Finally, the Risk Management Office preserves and protects the human and capital assets of the County departments allowing them to meet their missions without unnecessary cost.

Real Estate - The Chief Real Estate Officer (CREO) oversees the County's real estate function by providing real estate counsel, land development services and renewable energy initiatives and leasing representation. The CREO Real Estate team currently is comprised of two teams, (1) Land Development Team which leads the entitlements and development process for the County's land assets in order to provide revenue and cost savings for the County and (2) Real Estate Services which leads all real estate matters concerning the leasing, constructing, operating and maintaining County-owned/occupied facilities and assets. Real Estate Services provides support to County departments (clients) that include analysis and recommendations to assist with their real estate decision making.

Operations - The Chief Operating Officer (COO) provides supervision over all appointed department heads, as well as administrative review over all other County departments. Important goals of this structure include allowing the County Executive Officer increased time to provide more direct service to the Board of Supervisors and focus on policy making, allowing consistency in direction to all departments, developing coordinated strategies to implement County goals and helping to ensure compliance with all local, state and federal regulations. The COO is responsible for helping implement the Board's goals of consolidation, efficiency and savings. Examples include the consolidation of Public Administrator with District Attorney and Public Guardian with Health Care Agency, as well as reorganization of Orange County Public Works.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2018-19: Total authorized positions remain constant at 119.
- FY 2017-18: The FY 2016-17 First Quarter Budget Reporting Process added 1 Administrative Manager I position in support of the Community Corrections Partnership (CCP) Committee. Total authorized positions increased from 118 to 119.
- FY 2016-17: The FY 2015-16 First Quarter Budget Reporting Process deleted 6 positions (2 Administrative Manager II, 1 IT Systems Technician II, 1 IT Supervisor, 1 Information Technologist II and 1 IT Business Analyst II) for inclusion in Budget Control 037 - IT Support Services and Budget Control 289 - Information & Technology. The FY 2015-16 First Quarter Budget Reporting Process also added 1 Administrative Manager I position offset by the deletion of 1 Administrative Manager I position from Budget Control 003 - Auditor-Controller

in support of economic analysis, and added 1 Administrative Manager III position and 1 Staff Specialist position offset by the deletion of 2 Office Supervisor A positions from Budget Control 120 - OC Public Libraries for coordination of homeless services. Total authorized positions decreased from 121 to 118.

- FY 2015-16: In the Adopted Budget, 1 Administrative Manager I position on Leave of Absence, 1 vacant Staff Specialist position from CEO Administration and 1 vacant Administrative Manager II position from Budget Office were defunded to meet the Net County Cost Limit; however, these positions were restored during the Final Budget Process. To accommodate the increased CEO Fiscal Services and County Procurement Office (CPO) workload, as a result of the CEO/Human Resource Services/Real Estate Consolidation, 2 vacant positions were deleted from Fund 297 to offset the requested addition of 2 Procurement Contract Specialist positions to CPO and a vacant Staff Specialist position was deleted from Real Estate to offset the requested addition of 1 Accounting Technician position to CEO Fiscal Services. After augmentations, total authorized positions increased to 121.
- FY 2014-15: In the Adopted Budget, 1 Secretary II position was defunded from Corporate Real Estate to meet the Net County Cost Limit. As part of the County Executive Office and Human Resource Services Reorganization, 2 positions, which includes the Chief Human Resources Officer and Executive Secretary I were transferred in from Department 054 to Department 017 during Phase I of the Consolidation. In an effort to centralize County Executive Office Real Estate functions, 13 positions, which includes 2 Administrative Manager II's, 4 Administrative Manager I's, 5 Real Property Agent III's, 1 Real Property Technician and 1 Secretary I were transferred in from OC Public Works responsible for Real Estate Services. The First Quarter Budget Reporting Process transferred in 1 Office Specialist position and 1 Office Technician position from Human Resource Services in support of Administrative services functions associated with the County Executive Office and Human Resource Services Reorganization, 1 Administrative Manager I position from Dana Point in support of real estate functions and 1 Administrative Manager I position from Utilities in support of Special Projects and added 1 new Office Specialist position in support of the Board of Supervisors' reception area. The Second Quarter Budget Reporting Process transferred in 8 Real Estate positions, which includes 2 Administrative Manager I's, 2 Administrative Manager II's, 3 Real Property Agent III's and 1 Staff Specialist from HCA, SSA, OC Public Libraries and OC Parks. Total number of positions increased by 15 in FY 2014-15, mostly due to the centralization of Corporate Real Estate Services to CEO. The total authorized positions increased to 119.
- FY 2013-14: In the Adopted Budget and as part of the 5% VLFAA reduction Plan, 2 vacant positions were defunded, which includes 1 Staff Specialist for Communications and 1 IT Systems Technician II for Hall of Administration IT Support. The First Quarter Budget Reporting Process deleted 1 vacant Deputy County Executive Officer position from OC Infrastructure and added 1 Staff Specialist position for the Department's Reorganization. Also, the First Quarter Budget Reporting Process transferred 1 Environmental Engineering Specialist position from CEO Land Development to OC Public Works and added 1 Administrative Manager I position. The Second Quarter Budget Reporting Process transferred 1 Technical Systems Specialist position from Hall of Administration IT Support to Clerk of the Board. Also, the Second QBAR transferred 1 IT Systems Technician II position from Hall of Administration IT Support to County Counsel. The Third Quarter Budget Reporting Process transferred in 1 Administrative Manager I position from Human Resource Services in support of administrative services functions, which is included in Phase II of the County Executive Office and Human Resource Services Reorganization. Also, the Third Quarter Budget Reporting Process transferred in 1 Administrative Manager I position from Social Services Agency in support of Corporate Real Estate functions relating to the acquisition, leasing and management of County Real Estate Assets.
- FY 2012-13: In the Adopted Budget, 3 regular positions were transferred to other Budget Controls. Two positions were transferred to the Auditor-Controller 003 to permanently support the CAPS+ System. The third position was transferred to the Information and Technology ISF 289 to align the position to the appropriate budget according to work assignments. The First Quarter Budget Reporting Process transferred in 12 positions from OC Public Works to implement the reassignment of the County Corporate Real Estate unit in accordance with the Board of Supervisor's recommendation approved on October 23, 2012. The Second Quarter Budget Reporting Process transferred out 2 positions to Budget Control 054 Human Resources Services (HRS) as part of the HRS Recentralization.

- FY 2011-12: In the Adopted Budget, 5 positions were defunded to meet the target Net County Cost Limit. One defunded position was later deleted as part of the mid-year VLF reductions.
- FY 2010-11: In the Adopted Budget 6 regular positions were transferred to the Information and Technology ISF 289 to meet the Net County Cost limit and to align the positions to the appropriate budget according to work assignments. The First Quarter Budget Reporting Process transferred 1 regular vacant position to the Human Resources Department and deleted another vacant position.
- FY 2009-10: The First Quarter Budget Reporting Process deleted 4 regular and 1 limited-term vacant positions. The Second Quarter Budget Reporting Process transferred 1 regular position to the Information and Technology Internal Service Fund (ISF) 289 to align the position to the appropriate budget according to work assignments.
- FY 2008-09: In the Adopted Budget, 2 positions were deleted to meet the Net County Cost limit. The Second Quarter Budget Reporting Process deleted 2 limited-term positions formerly used for the CAPS+ Project and 1 regular position in CEO IT. The Third Quarter Budget Reporting Process deleted 1 regular position from CEO Government & Public Services.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County Executive Office continues to lead the Board's strategic planning process, update the Strategic Financial Plan and continue development and implementation of the County's financial systems, integrate and coordinate regional planning efforts, provide leadership in the development of the County's financial technology and administrative functions and support the Board in developing and pursuing the Orange County Legislative Platform.

Changes Included in the Base Budget:

FY 2018-19 Budget meets the Net County Cost (NCC) Limit of \$16,237,403. The increase in expenditure budget from FY 2017-18 to FY 2018-19 is due to the decrease in Intrafund Transfer offset by the increase in Charges for Services revenue.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Positions	119	119	119	119	0	0.00
Total Revenues	4,781,905	7,361,346	5,885,916	6,843,057	(518,289)	-7.04
Total Expenditures/Encumbrances	21,414,390	23,598,749	21,933,722	23,080,460	(518,289)	-2.20
Net County Cost	16,632,485	16,237,403	16,047,806	16,237,403	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Executive Office in the Appendix on page A30

Highlights and Key Trends:

- Once implemented, the Computerized Maintenance Management System (CMMS) and Visual Lease will provide current and comprehensive data to support strategic planning for County real estate assets.

Budget Units Under Department Control:

No.	Agency Name	Government & Community Relations	Human Resource Services	Information Technology	Finance	Real Estate	Operations	Total
004	Miscellaneous	0	0	0	95,140,690	0	0	95,140,690
017	County Executive Office	4,525,496	133,028	398,828	11,695,088	5,188,334	1,139,686	23,080,460
019	Capital Acquisition Financing	0	0	0	1,542,115	0	0	1,542,115
037	OCIT Shared Services	0	0	2,703,474	0	0	0	2,703,474
038	Data Systems Development Projects	0	0	8,313,298	0	0	0	8,313,298
039	IBM Mainframe	0	0	2,395,550	0	0	0	2,395,550
041	Grand Jury	0	0	0	585,885	0	0	585,885
045	Juvenile Justice Commission	0	0	0	180,151	0	0	180,151
048	Detention Release	0	0	0	1,698,715	0	0	1,698,715
054	Human Resource Services	0	6,378,556	0	0	0	0	6,378,556
056	Employee Benefits	0	2,147,132	0	0	0	0	2,147,132
073	Alternate Defense	0	0	0	5,779,891	0	0	5,779,891
081	Trial Courts	0	0	0	66,203,858	0	0	66,203,858
104	Criminal Justice Facilities - Accumulative Capital Outlay	0	0	0	19,836,622	0	0	19,836,622
105	Courthouse Temporary Construction	0	0	0	1,205,000	0	0	1,205,000
12J	Proposition 69 - DNA Identification Fund	0	0	0	627,991	0	0	627,991
135	Real Estate Development Program	0	0	0	0	2,319,006	0	2,319,006
13N	OC Tobacco Settlement Fund	0	0	0	36,148,386	0	0	36,148,386
13Y	Mental Health Services	0	0	0	210,769,821	0	0	210,769,821
14J	Excess Public Safety Sales Tax	0	0	0	15,000	0	0	15,000
15I	Countywide IT Projects Non-General Fund	0	0	4,313,298	0	0	0	4,313,298
15J	Pension Obligation Bonds Debt Service	0	0	0	15,045,100	0	0	15,045,100
15T	El Toro Improvement Fund	0	0	0	2,448,071	0	0	2,448,071
15Y	Teeter Series A Debt Service Fund	0	0	0	68,214,000	0	0	68,214,000
289	Information Technology ISF	0	0	103,835,770	0	0	0	103,835,770
290	Insured Health Plans ISF	0	190,720,073	0	0	0	0	190,720,073
291	Unemployment ISF	0	7,097,407	0	0	0	0	7,097,407
292	Self-Insured PPO Health Plans ISF	0	83,287,753	0	0	0	0	83,287,753
293	Workers' Compensation ISF	0	0	0	61,780,114	0	0	61,780,114
294	Property & Casualty Risk ISF	0	0	0	42,891,424	0	0	42,891,424

Budget Units Under Department Control:

No.	Agency Name	Government & Community Relations	Human Resource Services	Information Technology	Finance	Real Estate	Operations	Total
298	Self-Insured Benefits Internal Service Fund	0	9,183,673	0	0	0	0	9,183,673
29W	Wellness Program Internal Service Fund	0	3,272,040	0	0	0	0	3,272,040
29Z	Life Insurance ISF	0	1,029,041	0	0	0	0	1,029,041
9A0	PUBLIC FINANCING PROGRAM (PGM II)	15,000	0	0	10,000	0	0	25,000
9B0	PUBLIC FINANCING PROGRAM (PGM V)	0	0	0	110,912,534	0	0	110,912,534
9C0	PUBLIC FINANCING PROGRAM (PGM VI)	0	0	0	65,347,912	0	0	65,347,912
Total		4,540,496	303,248,703	121,960,218	818,078,368	7,507,340	1,139,686	1,256,474,811

054 - HUMAN RESOURCE SERVICES

Operational Summary

Description:

To attract, retain, and develop a highly skilled and competent workforce so that County departments can provide outstanding services to their customers.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	6,465,319
Total FY 2017-2018 Actual Expenditure + Encumbrance:	5,660,279
Total Final FY 2018-2019:	6,378,556
Percent of County General Fund:	0.18%
Total Employees:	147.00

Strategic Goals:

- Ensure compliance with federal, state, and local human resources and employee benefits regulations and policies.
- Attract, retain, and develop a highly skilled and competent workforce.
- Develop and maintain an ethical organizational culture that serves as the platform for employee engagement, innovation, and productivity.
- Administer a fair and balanced employee discipline/appeals process.
- Administer an effective labor negotiations program that provides an adequate and sustainable total compensation package for our employees.
- Administer an effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices.
- Develop and maintain human resource systems that provide for the efficient and effective accomplishment of County-wide and Department business goals.

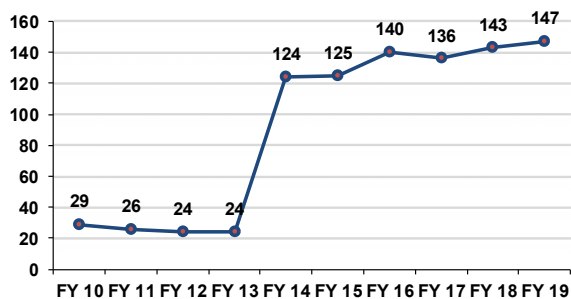
Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
ENSURE COMPLIANCE, STANDARDIZATION AND UNIFORM APPLICATION OF FEDERAL, STATE & LOCAL HR REGULATIONS. What: State law requires compliance with all rules. Non-compliance can result in takeover of operations. Why: Ensuring compliance with regulations increases efficiencies and reduces the County's risk exposure.	The centralization of the Classification/Compensation, Recruitment, Learning & Organizational Development, and Employee & Labor Relations Units increased compliance with federal, state, and local Human Resources (HR) regulations.	Finalize the consolidation of remaining Human Resource Services (HRS) functions into HRS headquarters, including Return-to-Work, HR Analytics, and Employment Records and Transaction Processing.	The County HR process has been complying with all federal, state and local HR regulations in a consistent manner across all departments under the guidance of HRS.
ACHIEVE EFFICIENT AND EFFECTIVE DELIVERY OF COUNTY-WIDE HR SERVICES. What: Affords consistency, supports increased performance, & enables best practices for entire County. Why: HRS is an essential part of the County's infrastructure, supporting every aspect of its operation.	Continued to develop effective IT capabilities in HRS. In addition, identified and addressed transaction processing inconsistencies/errors.	Continue to centralize HRS functions and plan/implement County-wide employee development opportunities in a standardized manner.	As more HRS Units are consolidated, they will be able to standardize and review their processes, leading to the realization of greater efficiencies.

FY 2017-18 Key Project Accomplishments:

- Redesigned and launched New Employee Orientation (NEO) with videos and new Branding.
- Kicked off County Executive Office (CEO) Customer Service program to be expanded County-wide.
- Launched Integrated Talent Management System (ITMS) Project Implementation.
- Launched Administrative Management Classification and Compensation Study.
- Developed and launched pilot of Professional Development Experience (PDX) Ignite program for non-supervisory personnel.
- Launched a new Recruitment Process Model reducing the "time to fill" from 12-16 weeks to 8 weeks for a 5-day job posting.
- Conducted maintenance studies of 51 classifications covering 323 positions for a total cost of over \$2 million.
- In partnership with other HRS Divisions, launched the Supervisor ID Pilot Project in CAPS+ for HR and Auditor-Controller in preparation of the Integrated Talent Management System Project.
- Developed and launched the Personnel Records Request (PRR) Form, a Business Process Management tool, which eliminates paper, expedites processes and improves information accuracy.
- Launched a streamlined online Annual Volunteer/Intern Survey that provides automated updates to monthly counts, sends email workflow alerts to the Volunteer/Intern Unit and reduces processing time.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2018-19 - Total authorized positions increased from 143 to 147. The FY 2017-18 Second Quarter Budget Adjustment Report transferred 4 positions (1 Administrative Manager I, 1 Staff Specialist and 2 Office Specialist) to Human Resource Services (HRS) from OC Community Resources (OCCR) in support of recruiting services.
- FY 2017-18 - Total authorized positions increased from 136 to 143. The FY 2016-17 Second Quarter Budget Adjustment Report added 7 positions, in which 2 positions (1 Office Specialist and 1 Administrative Manager II) were included to address increasing and ongoing demands of Employee Leave & Return-to-Work/Classification-Compensation and 5 positions (1 Office Technician, 1 Office Specialist, 1 Staff Assistant, 1 Staff Specialist and 1 Administrative Manager I) were transferred to Human Resource Services (HRS) from Child Support Services (CSS) and Assessor in support of HRS consolidation.
- FY 2016-17 - Total authorized positions decreased from 140 to 136. The FY 2015-16 First Quarter Budget Adjustment Report deleted 4 positions (1 Information Technologist I, 1 Senior Information Technologist, 1 Information Technologist II and 1 Senior IT Business Analyst) for inclusion in Budget Control 037 - IT Support Services and Budget Control 289 - Information & Technology ISF, due to integration of CEO Information Technology.
- FY 2015-16 - Total authorized positions increased from 125 to 140, primarily due to mid-year budget adjustments to add 12 positions for Learning & Organizational Development and transfer-in of 3 positions from other departments for centralized services.
- FY 2014-15 - The Chief Human Resources Officer and Executive Secretary positions transferred to the County Executive Office. The First Quarter Budget Adjustment Report transferred out 1 Office Specialist position and 1 Office Technician position to the County Executive Office in support of Administrative services functions associated with the County Executive Office and Human Resource Services Reorganization, transferred in 1 Administrative Manager II position and 1 Administrative

tive Manager I position from OC Community Resources and added 1 Administrative Manager I in support of Learning & Organizational Development and transferred in 1 position from OC Road as a Staff Specialist and 1 position from OC Flood as a Staff Specialist in support of Human Resource services for OC Public Works. The Second Quarter Budget Adjustment Report added 1 Office Specialist position and 3 Staff Specialist positions in support of Human Resource services for recruitment and employment records/transaction processing and added 2 limited-term Administrative Manager I positions, 1 limited-term Staff Development Specialist position, 1 regular Staff Development Specialist position, 1 limited-term Office Specialist position and three regular Office Specialist positions in support of Learning & Organizational Development supervisor and manager programs.

- FY 2013-14 - Two positions transferred from Budget Control 054 to Employee Benefits, Budget Control 056. Six positions were added to support staff workloads related to the implementation of the Affordable Care Act. One Administrative Manager I position transferred to the County Executive Office.
- FY 2012-13 - One hundred HR positions from agencies/departments transferred to HRS on March 8, 2013 to implement the re-centralization of HR function into the HRS Department.
- FY 2010-11 - Two positions were deleted in the FY 2010-11 budget approval process effective April 1, 2011 due to CAPS+ HR implementation completion. A vacant Staff Specialist position was deleted as part of the First Quarter Budget Adjustment Report and a Senior Technical Systems Specialist was transferred to the Auditor-Controller Department as part of the Third Quarter Budget Adjustment Report.

- FY 2009-10 - An Administrative Manager I position was deleted as part of the First Quarter Budget Adjustment Report.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Strategic Planning, Workforce Planning and Succession Planning have been identified as Strategic Priorities by the Board of Supervisors and Department Heads. With actual and impending retirements, the County needs to assure that a highly skilled workforce is prepared for future opportunities and responsibilities as openings arise. Human Resource Services (HRS) has been identified as the lead department in addressing this important issue. HRS is continuing to consolidate all County-wide efforts and organize an efficient method of delivery of HR services in this area.

Changes Included in the Base Budget:

The FY 2018-19 Budget meets the Net County Cost (NCC) Limit of \$4,319,567. The decrease in expenditure budget from FY 2017-18 to FY 2018-19 is due to the increase in Salaries and Employee Benefits and one-time Services and Supplies offset by the increase in Intrafund Transfer for HR services provided to departments. The slight decrease in Charges for Services revenue budget from FY 2017-18 to FY 2018-19 is due to the increase in reimbursement through Intrafund transfers. The decrease in NCC from FY 2017-18 to FY 2018-19 is due to the removal of the every other year Equal Employment Opportunity on-line training.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	143	147	147	147	0	0.00
Total Revenues	1,681,014	2,081,628	1,602,399	2,058,989	(22,639)	-1.09
Total Expenditures/Encumbrances	5,469,094	6,465,319	5,660,279	6,378,556	(86,763)	-1.34
Net County Cost	3,788,081	4,383,691	4,057,881	4,319,567	(64,124)	-1.46

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Human Resource Services in the Appendix on page A64

Highlights and Key Trends:

- Implementing technology to effectively deliver and track employee development in core competencies such as leadership, communication and functional expertise through an integrated talent management system.
- Supporting the County with organizational development, employee development and performance management.
- Developing a comprehensive case management system to enhance Human Resource Services' ability to: track information, identify emerging trends, mine data for key insights, maintain a repository of critical data to provide for continuity of operations, and provide an information and communication flow between and among County agencies/departments.
- Increasing consistency throughout the County through current policies, procedures and documented practices.
- Utilizing SharePoint online collaboration platform enables staff (regardless of location) to collaborate in real-time and use features such as knowledge sharing, document management, co-authoring, version control, discussions board, and social capabilities, which promote employee engagement and in turn, increases the overall productivity at the workplace.
- Utilizing assessments during the hiring and selection process that focus more on exploring soft skills.
- Utilizing talent data analytics to increase retention, evaluating skill gaps and building better employment offers.

025 - COUNTY COUNSEL

Operational Summary

Mission:

To provide the highest quality legal advice and representation to the Board of Supervisors, elected and appointed department heads, County agencies/departments and staff, and Board-governed special districts.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	9,522,379
Total FY 2017-2018 Actual Expenditure + Encumbrance:	9,483,664
Total Final FY 2018-2019:	9,898,770
Percent of County General Fund:	0.29%
Total Employees:	103.00

Strategic Goals:

- Provide highly competent legal advice to clients on matters related to their public duties and responsibilities in the administration of the public's business, in accordance with high ethical and professional standards.
- Effectively prosecute and defend civil actions in which clients are involved.
- Deliver all legal services to clients as efficiently and economically as possible.

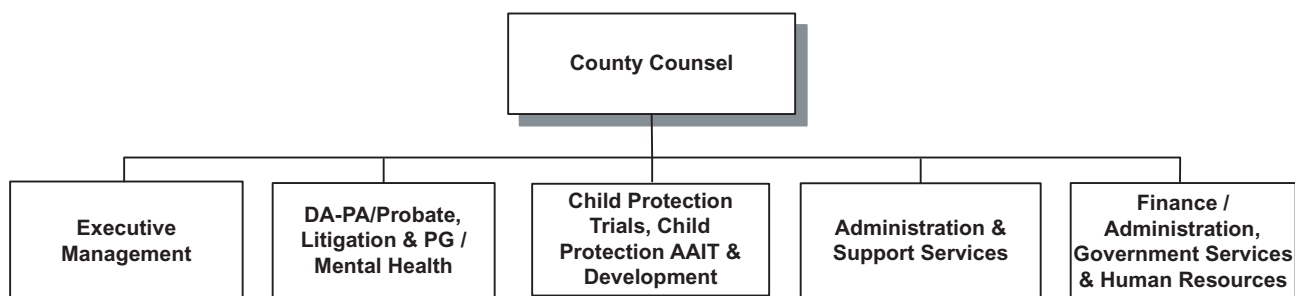
Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PERCENTAGE OF WRITTEN OPINIONS THAT ARE UPHELD. What: Measurement of the quality of legal advice. Why: Provides measure of quality of services provided.	No office opinions were challenged in court this fiscal year.	Maintain 90% or better rate of success.	County Counsel is producing sound, well-analyzed and accurate legal opinions that withstand (and do not provoke) challenges in court.
PERCENTAGE DEPENDENCY CASES UPHELD ON APPEAL. What: Measurement of the quality of services provided by County Counsel. Why: Provides measure of quality and effectiveness of services provided.	Approximately 90% of all appeals were won.	The office's goal is to continue to maintain its record of success and attain a 90 percent or better rate of success.	County Counsel is meeting its own ambitious goal and continues demonstrating it is providing sound legal advice and representation.
PERCENTAGE OF MENTAL HEALTH CASES WON OR RESOLVED WITH APPROVAL OF CLIENT. What: Measurement of the quality of services provided by County Counsel. Why: Provides measure of quality of services provided.	Over 95% of cases were won or resolved to the client's satisfaction.	Maintain 90% or better rate of success.	In this area, the County Counsel's office is exceeding its own ambitious goal by 5%. A 95% rate of favorable results is very impressive.
PERCENTAGE OF GENERAL LITIGATION CASES WON OR RESOLVED WITH APPROVAL OF CLIENT. What: Measurement of quality of services provided by County Counsel. Why: Provides measure of quality and effectiveness of services provided.	Over 90% of all cases handled were won or resolved to the client's satisfaction.	Maintain 90% or better rate of success.	The General Litigation Division continues its excellent performance, as shown by a success rate of successful outcomes and/or satisfactory settlements that exceed 90%, above the office's goal.

FY 2017-18 Key Project Accomplishments:

- **Homelessness.** Supported the Board, CEO, and multiple County agencies in their efforts to address the homelessness challenge. Successfully developed the legal support for the County's environmental remediation project at the Santa Ana River. Negotiated removal of restraining order on the project. Advised CEO Real Estate on homeless shelter facilities.
- **Ensuring an Equal Opportunity Work Environment.** County Counsel partnered with Human Resource Services on (1) providing live, in-person sexual harassment prevention training to every County manager and supervisor, and (2) negotiating labor agreements with employee organizations.
- **Transparency in Government.** Our office responded swiftly to the California Supreme Court's holding in the San Jose decision that public business conducted on private devices and accounts may be subject to disclosure under the Public Records Act. Our office developed policies and trainings consistent with the holding that now serve as models statewide, and also developed a records retention policy that enables the County to more efficiently manage its data systems.
- **Stewardship of County Assets.** Defended the Board's award of interim Fixed Base Operator leases at John Wayne Airport. County Counsel obtained compensation from a social services provider following its decision to breach its County contracts and cease operations in California.
- **Orange County Employees Association v. County of Orange.** County Counsel attorneys prevailed in a long-standing lawsuit by OCEA challenging the Sheriff's decision to classify Sheriff's Special Officers as security officers. This result ensures the Sheriff can appropriately classify and utilize security for public safety.

Organizational Summary



Executive Management - The Executive Management team provides oversight for the department. The County Counsel attends Board of Supervisors' meetings and provides legal services to the Board of Supervisors and department heads. Three attorney Executive Managers perform the most complex legal tasks, provide legal advice to members of the Board of Supervisors and their staff and department heads, and supervise attorney teams.

DA-PA/Probate, Litigation & PG/Mental Health - The DA-PA/Probate and HCA-PG/Mental Health teams provide litigation and all advisory services to the District Attorney/Public Administrator and the HCA/Public Guardian. The General Litigation team represents the County in litigation and supervises litigation that is assigned to outside counsel. The team provides centralized oversight for civil litigation activities of the County as mandated by Government Code sections 26521 and 27642.

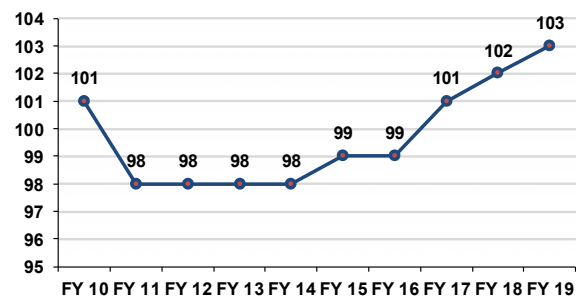
Child Protection Trials, Child Protection AAIT & Development - The Child Protection Trial team and the Child Protection Appeals, Advisory, Intake and Training teams represent the Social Services Agency in Juvenile Court cases concerning abused, abandoned, molested or neglected children in both the trial court and on appeal, and provide court-related advisory services, policy and procedure drafting, intake petition drafting, and intensive training. The Development and Facilities team provides legal advice to OC Public Works, OC Community Resources, and OC Waste and Recycling. The attorneys draft and review CEQA, public works, land use, flood, and roads contracts, leases, licenses, permits, deeds and conveyances, and franchises. Similar services are provided for Harbors, Beaches and Parks, Housing and Community Development, the County Library System, and related County entities within OC Community Resources.

Administration and Support Services - The Administrative and Support Services team provides administrative and clerical support for County Counsel attorneys. Responsibilities include: direct secretarial support to the attorneys, law library support and resources, human resources functions, budget, records management, computer systems and network administration, accounting, safety, and purchasing.

Finance/Administration, Government Services & Human Resources - The Finance/Administration team provides legal advice to the Board of Supervisors, elected officials and County departments and agencies on public finance matters and tax collection issues, and contract related services and advice, conflict of interest issues, and elections. The Government Services team provides legal advice to the Board of Supervisors, elected officials and County departments and agencies on law enforcement issues, as well as general purchasing and contract related services and advice. The Human Resources team provides advice, counsel and representation to central Human Resource Services (HRS) as well as individual department clients on issues related to the myriad of labor and employment laws that affect the entire legal relationship between the County as a public employer, its employees, and the employees' exclusive representatives. The practice area impacts critical aspects of daily County operations including recruitment, hiring, payment of wages and benefits, pension and retirement, health and benefit plans, promotions, performance reviews, discipline and discharge, leave laws, policy development, labor practices, collective bargaining obligations, and equal employment opportunity and anti-discrimination laws. Members of the team provide related

consultation, draft advisory opinions, draft and review policies and procedures, draft and review related ordinances and contracts, and represent various agencies before administrative bodies, regulatory agencies, the courts, and neutral third-party arbitrators in grievances. They also provide training to County agencies on topics related to human resources.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2018-19, 1 Data Entry Technician was added to support Public Administrator and Public Guardian teams.
- In FY 2016-17, 1 Deputy Attorney IV was added to support the Campaign Finance and Ethics Commission with a 0.5 FTE cost apply from County Counsel.
- In the FY 2015-16 First Quarter Budget Report, 1 Administrative Manager I was added to provide administrative support of the County's Fraud Hotline and 1 Staff Assistant was deleted. Two Administrative Manager II positions were also added as the responsibility for the Fraud Hotline was transferred from the Auditor-Controller to County Counsel.
- One Senior Deputy Attorney was added in FY 2014-15 to support Laura's Law.
- One Office Technician was deleted in the Second Quarter Budget Report of FY 2013-14, and 1 IT Systems Technician II was added in the Third Quarter Budget Report of FY 2013-14.
- One Senior Legal Secretary and 1 Staff Assistant were deleted in FY 2010-11.
- One Legal Secretary was deleted in the First Quarter Budget Report in FY 2009-10. Two Attorney III positions were deleted in FY 2009-10.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Office of County Counsel is dedicated to the principle that thoughtful, credible and ethical legal services support the County's strategic initiatives and lead to fewer lawsuits, lower liability costs, better services and better County government. County Counsel will continue to improve efficiencies, effectiveness, and economies within the department through the use of technology for communications, document review and production of legal research. The Office continues to identify cost saving and additional revenue opportunities. We will continue to re-purpose our resources to where the demand for legal services is greatest.

Changes Included in the Base Budget:

The Budget includes the addition of one Data Entry Technician to support attorneys and legal support staff assigned to the District Attorney-Public Administrator/Probate team and the Health Care Agency's Public Guardian/Mental Health team.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Position Offset by an Increase in Cost Apply and a Reduction in Temp Help Amount:\$ 0	County Counsel requests adding one Data Entry Technician position to support the attorneys and legal support staff assigned to the Health Care Agency's Public Guardian/Mental Health team and the District Attorney-Public Administrator/Probate team.	Ensure appropriate staffing to perform essential services and sustain core mandated functions.	11979

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
		Budget	Actual Exp/Rev ⁽¹⁾		Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18		Amount	Percent
Total Positions	102	102	102	103	1	0.98
Total Revenues	3,521,773	2,956,219	3,761,421	3,332,610	376,391	12.73
Total Expenditures/Encumbrances	9,467,053	9,522,379	9,483,664	9,898,770	376,391	3.95
Net County Cost	5,945,280	6,566,160	5,722,243	6,566,160	0	0.00

(1) .Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Counsel in the Appendix on page A35

Highlights and Key Trends:

- We are experiencing an escalation in demand for legal services in the areas of homelessness, subpoenas for jail records and Public Records Act requests. It is anticipated by the Health Care Agency there will be an increase in need for legal services should there be changes to the Affordable Care Act. In other areas of our practice, including juvenile dependency, juvenile dependency appeals, probate, and general civil litigation, our workload is steady.

031 - REGISTRAR OF VOTERS

Operational Summary

Mission:

To provide election services for the citizens of Orange County to ensure equal access to the election process, protect the integrity of votes, and maintain a transparent, accurate and fair process.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	17,441,141
Total FY 2017-2018 Actual Expenditure + Encumbrance:	15,868,618
Total Final FY 2018-2019:	16,223,572
Percent of County General Fund:	0.47%
Total Employees:	49.00

Strategic Goals:

- Ensure public confidence in the elections process by conducting transparent and accurate elections. Make elections accessible to all eligible voters. Continual quality improvement in the operations of the department.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
TOTAL NUMBER OF VOTER EDUCATION AND VOLUNTEER RECRUITMENT/REGISTRATION EVENTS. What: The number of events our office participates in calculated 60 days prior to a scheduled election (or the entire year in off-year elections). Why: Provide voter education, recruit poll workers, and offer voter registration services.	67 events were attended in 2017.	The target for 2018 is 60 events.	The Registrar of Voters creates an extensive marketing plan for a comprehensive approach to raising voter awareness and educating voters throughout Orange County. We will continue to create and attend events throughout Orange County.
THE NUMBER OF CONTACTS MADE WITH THE PUBLIC THAT COULD POSSIBLY LEAD TO ELECTION VOLUNTEERS. What: The percent of contacts made at outreach events based on the total number of estimated impressions. Why: Provide opportunities to register to vote and ensure enough election volunteers are available.	2.7% of estimated attendees at outreach events were contacted in 2017.	The target for 2018 is 10%.	The Registrar of Voters participates in various events of all scales throughout Orange County. Identifying high-impact events to return to and exploring new events to reach voters and volunteers is a top priority for the Registrar of Voters.
DEATH RECORDS PROCESSED OF DECEASED VOTERS. What: Death records processed as a percentage of total registered voters. Why: Update the voter database in order to reconcile the voter data with changes in voter disposition.	0.12% of total registered voters were processed.	The target for 2018 is 0.06%.	The Registrar of Voters is always looking for new and innovative ways of identifying deceased voters, including additional data sources, in order to remove as many deceased voters as possible. As a percentage of registered voters, we believe the numbers will be consistent from year to year.
TOTAL NUMBER OF VOTER REGISTRATION PROCESSING ERRORS. What: Total number of registration processing errors as a percentage of the total registrations processed. Why: Identify common problem areas with registrations.	1% of the total registrations processed contained errors based on random sampling.	The target for 2018 is 3.5%.	The overall voter registration errors have been reduced due to an increase in the use of the Online Voter Registration system.

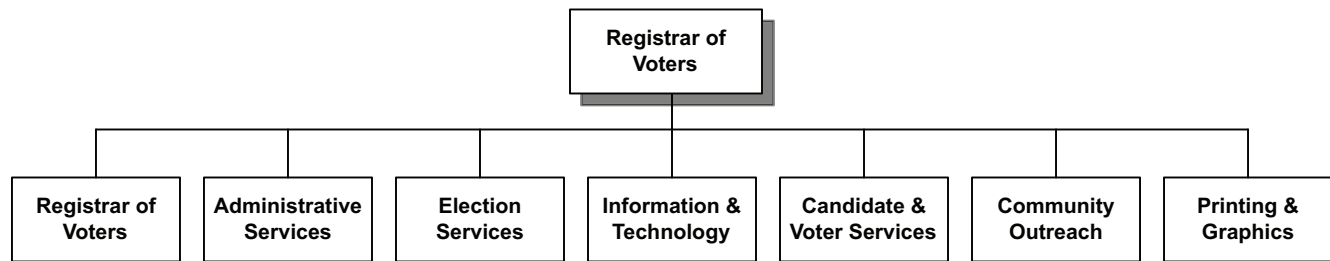
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
SATISFACTION OF POLL WORKERS. What: Provides the percentage of poll workers surveyed the overall quality of service provided. Why: Provide Orange County voters consistent and convenient access to well-managed poll sites.	In 2017 the Registrar of Voters did not conduct any election.	The target for 2018 is 90%.	Customer service will continue to be enhanced to ensure proper satisfaction levels of the volunteers. Results from the Poll Worker satisfaction surveys have consistently been in the "Excel" range.
THE NUMBER OF ELIGIBLE BALLOTS. What: Total number of ballots cast determined to be eligible as a percentage of total ballots returned. Why: Reconcile all votes cast against voter eligibility to ensure that every eligible vote is counted.	In 2017 the Registrar of Voters did not conduct any election.	The target for 2018 is 99%.	Ensure all eligible ballots cast are counted. Although some ballot returned are truly not eligible and should not be counted, this is expected to remain a low percentage.
THE NUMBER OF DAYS IT TAKES TO CERTIFY AN ELECTION. What: The election is certified within the pre-determined time frame based on the number of ballots cast. Why: Maintain a rigorous tabulation process that ensures an efficient and accurate count for votes cast.	In 2017 the Registrar of Voters did not conduct any election.	The target for 2018 is certification in 30 days.	The Registrar of Voters is consistently under the goal for days taken to certify an election. Not meeting the target in this case is a positive outcome. We understand the need for accurate elections to be certified as timely as possible.
DATA ENTRY MONTHLY TOTALS. What: All data entry and registered voter maintenance as a percentage of the registered voters. Why: These activities are performed in order to maintain an accurate voter registration list.	2.4% of the registered voters per month.	The target for 2018 is 2.51% of the registered voters per month.	The Registrar of Voters has been conducting a large amount of activities to update the voter registration database. The Registrar of Voters has updated hundreds of thousands of voter records during this fiscal year.
BALLOT CREATION CYCLES. What: Number of proofing cycles during ballot creation to make ballots ready for production. Why: Reducing the number of proofing cycles improves efficiency and improves the ballot creation process.	In 2017 the Registrar of Voters did not conduct any election.	The target for 2018 are 2 ballot creations and proofing cycles.	The Registrar of Voters continually improves its quality control processes to improve efficiency and accuracy. Proofing cycles are dictated by changes from external sources beyond our control. The number of proofing cycles continue to decrease over time due to process improvements.

FY 2017-18 Key Project Accomplishments:

- Conducted the 2018 Primary Election efficiently and without any major incidents.
- Our use of geocoding for voter addresses improves accuracy and assists when we are making boundary or precinct updates.
- Implemented online voter registration in California, which has expanded voter access across the state.
- Military and overseas voters can access their ballot online via our Uniformed and Overseas Citizens Absentee Voting Act online portal.
- Candidates can now make an appointment to complete their candidate filing online.
- First County in the state to develop a custom "I Voted" sticker for vote-by-mail voters.
- Continue to offer MyBallot program. MyBallot is an award winning student election program that allows students to build their own ballots, run a student election, and learn how to tally votes.
- Sixty members of the public participated in the 2018 Election Academy. The Election Academy is an academic program designed to teach participants all aspects of elections in Orange County.
- Installed new ballot mailing technology, which has improved the efficiency of ballot packet production, mailing and sorting. Implemented unique full ballot tracking technology, which has improved transparency and increased confidence levels.

Organizational Summary



Registrar Of Voters - Provides overall direction, leadership, and management of the department working closely with the six units in the agency. Serves as the direct interface with the federal government, Secretary of State and elected officials.

Administrative Services - Provides accounting, budget, human resource, and purchasing support as well as various other services.

Election Services - Conducts polling place and poll worker recruitment. The poll worker recruitment program includes the County Poll Worker Program and the nationally recognized Student Poll Worker Program. Provides warehouse and election logistics functions.

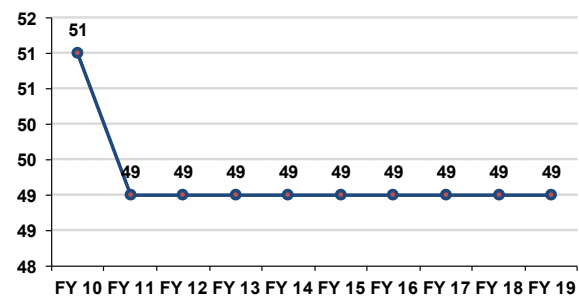
Information & Technology - Provides IT support as well as data entry and files (which handles voter registration and petition processing). Responsible for the precinct and polling place mapping functions.

Candidate & Voter Services - Handles candidate filing, campaign contribution filing and voter registration processing. Also has a role in ballot creation, sample ballot creation and alternative voting operations such as vote-by-mail and early voting.

Community Outreach - Conducts and participates in outreach and special events throughout Orange County. Responsible for the department's adherence to the Voting Rights Act, including bilingual poll worker recruitment, customer service, and translation services for six additional languages: Chinese, Korean, Spanish, Vietnamese, Tagalog, and Farsi (Persian). Provides consistent messaging from the Registrar of Voters to the public via internet, print, and electronic media concerning election issues. Responsible for all training functions within the department.

Printing & Graphics - Prints all election documents including official ballots. In addition, provides quality, on time, and cost effective design, printing, and bindery services for County of Orange departments and other jurisdictions/organizations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2015-16: During the Second Quarter Budget Report, the staffing and reporting alignment of Reprographics ISF changed from County Executive Office to the Registrar of Voters.
- FY 2009-10: Mid year, deleted 1 Staff Specialist position and 1 Office Specialist position as a result of the vacant position freeze approved by the Board of Supervisors.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Registrar of Voters is dedicated to providing professional and customer service oriented election services. We take pride in the fact that our methods of delivering election services have become the standard for counties throughout the United States.

The Registrar of Voters will continue to exceed the expectations of Orange County citizens, government, community organizations, and the news media in every aspect of our operations. We strive for excellence in overall election management services and in our role as custodians of registered voter records.

Changes Included in the Base Budget:

The Registrar of Voters FY 2018-19 Budget includes costs anticipated for the November 2018 General Election and \$175,000 Expand Augmentation to purchase four mail extraction machines.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Appropriations and Net County Cost for Four Mail Extraction Machines Amount:\$ 175,000	The Registrar of Voters requests appropriations and Net County Cost for replacement of four mail extraction machines, which are critical to the increased demands of the vote-by-mail process.	Continue to improve efficiency and effectiveness with the processing of vote-by-mail ballots.	14765

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Positions	49	49	49	49	0	0.00
Total Revenues	6,809,290	2,587,094	3,206,563	5,482,261	2,895,167	111.91
Total Expenditures/Encumbrances	15,850,439	17,441,141	15,868,618	16,223,572	(1,217,569)	-6.98
Net County Cost	9,041,149	14,854,047	12,662,055	10,741,311	(4,112,736)	-27.69

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Registrar of Voters in the Appendix on page A43

Highlights and Key Trends:

■ Orange County has seen growth in vote-by-mail voting without all vote-by-mail elections. The percentage of Orange County voters choosing to vote-by-mail is increasing, while the percentage of votes completed at polling places is rapidly declining.

■ Overall survey results from voters and poll workers reflect extremely well on the operations and services provided by the Registrar of Voters. Several customer service surveys will be taken during the November 2018 General Election to measure performance.

Budget Units Under Department Control:

No.	Agency Name	Registrar Of Voters	Administrative Services	Election Services	Information & Technology	Candidate & Voter Services	Community Outreach	Printing & Graphics	Total
031	Registrar of Voters	1,968,787	1,160,118	7,641,980	3,024,793	1,303,173	1,124,721	0	16,223,572
297	Reprographics ISF	0	0	0	0	0	0	6,918,044	6,918,044
	Total	1,968,787	1,160,118	7,641,980	3,024,793	1,303,173	1,124,721	6,918,044	23,141,616

050 - OFFICE OF THE PERFORMANCE AUDIT DIRECTOR

Operational Summary

Mission:

The mission of the Office of the Performance Audit Director (OPAD) is to independently and objectively assess the performance of County of Orange operations and programs and provide the Board of Supervisors and County Executive Management with reliable, insightful, and useful recommendations to make sound business decisions.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	302,765
Total FY 2017-2018 Actual Expenditure + Encumbrance:	105,948
Total Final FY 2018-2019:	802,765
Percent of County General Fund:	0.02%
Total Employees:	0.00

Strategic Goals:

- Provide unfiltered, independent, and objective performance audits of the efficiency and effectiveness of County operations and programs.
- Provide advisory services to the Board of Supervisors regarding topical policy and management issues.

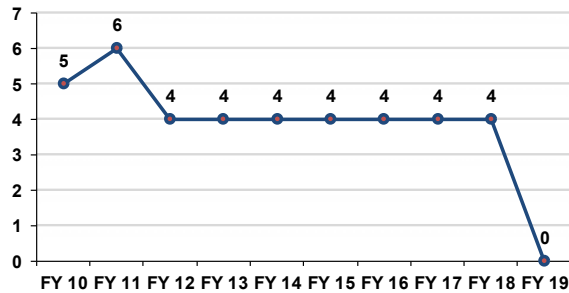
Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
CLIENT SATISFACTION What: Client satisfaction survey to measure Audit Client's satisfaction level. Why: Provides high-quality audit services and to receive client feedback and suggestions for improvement.	N/A	N/A	All positions are currently vacant. No audits are in process.
CONCURRENCE WITH AUDIT RECOMMENDATIONS What: Percentage of audit recommendations agreed with by the audited agency/department. Why: It provides a measure of validity of the findings, usefulness, and improvement opportunities.	N/A	N/A	All positions are currently vacant. No audits are in process.

Organizational Summary

Performance Audit Group - This group provides performance audit and advisory services, including follow-up audits. As a small office, this group also provides some administrative services for the office, such as budget management and purchasing.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2018-19: Deletion of all 4 positions.
- FY 2010-11: The Office was allocated a position and resources to hire an employee dedicated to conducting follow-up audits. This same year, however, the 2 vacant positions, which had never been filled (1 Administrative Manager III and 1 Executive Secretary) were deleted from the Office's staffing, resulting in a staffing level of 4 employees.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OPAD supports the County's mission of providing outstanding and cost-effective public services by: (1) hiring, developing, and retaining exemplary audit staff; (2) assessing County agencies/departments' performance results; (3) researching and benchmarking best practices; and (4) making recommendations to improve the County's operational efficiency and effectiveness.

Changes Included in the Base Budget:

The Budget includes the deletion of four positions with no impact to appropriations or Net County Cost limit.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Delete Four Positions Amount:\$ 0	Delete four positions from OPAD with no decrease in appropriations or NCC.	Delete four positions from OPAD with no decrease in appropriations or NCC.	15061

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	FY 2018-2019 Final Budget	Budget Amount	Percent
Total Positions	4	4	4	0	(4)	-100.00
Total Expenditures/Encumbrances	72,721	302,765	105,948	802,765	500,000	165.14
Net County Cost	72,721	302,765	105,948	802,765	500,000	165.14

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Office of the Performance Audit Director in the Appendix on page A61

052 - OC CAMPAIGN FINANCE AND ETHICS COMMISSION

Operational Summary

Mission:

On June 7, 2016 Orange County Voters approved Measure A, which calls for the establishment of a Campaign Finance and Ethics Commission (Ethics Commission). On June 28, 2016, the County Board of Supervisors established the budget for the Ethics Commission. Ethics Commission will provide oversight of the County's Campaign Reform Ordinance, Lobbyist Registration and Reporting Ordinance, the Gift Ban-Ordinance and sections 6 and 9 of the County Code of Ethics and Commitment to Public Service.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	451,656
Total FY 2017-2018 Actual Expenditure + Encumbrance:	400,283
Total Final FY 2018-2019:	451,656
Percent of County General Fund:	0.01%
Total Employees:	2.00

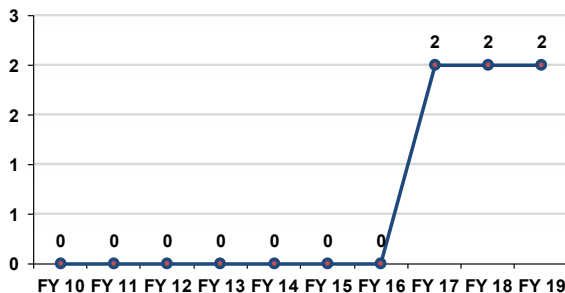
Strategic Goals:

- Provide oversight of the County's Campaign Reform Ordinance, Lobbyist Registration and Reporting Ordinance, the Gift Ban-Ordinance and sections 6 and 9 of the County Code of Ethics and Commitment to Public Service.

FY 2017-18 Key Project Accomplishments:

- In FY 2017-18, the Office of the Campaign Finance of Ethics Commission successfully launched the Commission website. The website allows the public to access the FY 2017-18 accomplishments of the Office that includes the new lobbyist portal, information on the updated Ethics AB 1234 training program and compliance, access to the 2018 Campaign Manual and the Executive Director's Quarterly Reports.
- By the end of 2018, the office will have an independent campaign tracking system in place and will have completed four campaign disclosure audits for FY 2017-18.

Ten Year Staffing Trend:



Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Budget Percent
Total Positions	2	2	2	2	0	0.00
Total Revenues	0	0	3,800	0	0	0.00
Total Expenditures/Encumbrances	131,953	451,656	400,283	451,656	0	0.00
Net County Cost	131,953	451,656	396,483	451,656	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Campaign Finance and Ethics Commission in the Appendix on page A63

059 - CLERK-RECORDER

Operational Summary

Mission:

The Clerk-Recorder's mission is to maintain a safe and secure repository for public records; and to provide cost effective platforms to easily access records, while safeguarding the confidentiality of personal information.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	14,900,000
Total FY 2017-2018 Actual Expenditure + Encumbrance:	13,282,349
Total Final FY 2018-2019:	14,880,000
Percent of County General Fund:	0.43%
Total Employees:	113.00

Strategic Goals:

- Improve the delivery and access of public records through the use of advancing technologies.
- Maintain and safeguard sensitive personal information contained in public records.
- Provide courteous, helpful and economical service to the public.
- Detect and minimize real estate fraud and identify theft through the use of multiple security measures.

Key Outcome Indicators:

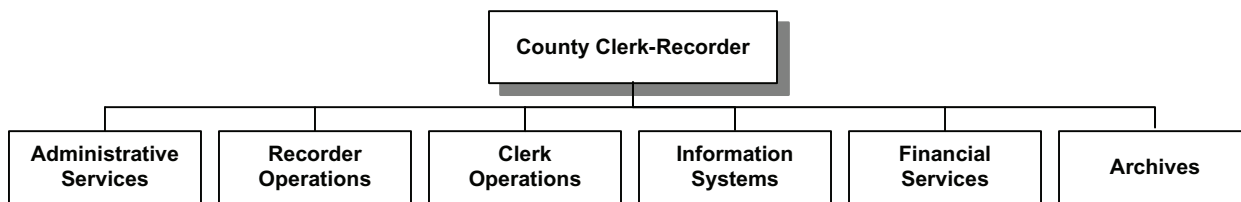
Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
ACHIEVE A RATE OF AT LEAST 60% FOR ELECTRONICALLY RECORDED DOCUMENTS TO TOTAL DOCUMENTS RECORDED. What: Measures Department effectiveness at using technology to efficiently record real property documents. Why: Electronic recordings improves the efficiency of Department Recording operations.	Electronic recordings accounted for 65% of total real property recordings.	Achieve a rate of 65% for electronically recorded documents.	The Department is using technology to provide faster and more efficient service.
ACHIEVE A 90% OR BETTER RATING OF "OUTSTANDING" OR "GOOD" ON CUSTOMER SATISFACTION SURVEY. What: Measures customer satisfaction with department services. Why: Providing courteous and helpful customer service is a Department strategic goal.	Customers rated Department services as "Outstanding" or "Good" 95% of the time.	Achieve a 90% or better positive rating on customer satisfaction surveys.	Customer responses indicate that the department is continuing to provide excellent customer service.
INDEX AT LEAST 98% OF RECORDED DOCUMENTS WITHIN 48 HOURS. What: Measures the timeliness and efficiency of the Department's indexing services before releasing the recorded document to the public. Why: Indicates the quality and accuracy of the Department's recording and indexing services.	The Department indexed 100% of recorded documents within 48 hours.	Index at least 98% of recorded documents within 48 hours.	The Department is maintaining a high efficiency rate with its recording and indexing services.

FY 2017-18 Key Project Accomplishments:

- Marriage Licenses increased by 1.5% over the prior year, and Marriage Ceremonies increased by 6.3%.
- Passport Application revenue has increased by 34.5% over the prior year.

- Certified Copies of Birth have increased by 5.1% over the prior year.
- Offered extended business hours on Valentine's Day, which included 151 Marriage Ceremonies performed.
- Held special Saturday Passport Days in June and July, which resulted in the issuance of 104 and 84 passport applications, respectively.
- The Clerk-Recorder Auto-Indexing and Redaction system was recognized with an Achievement Award from the National Association of Counties (NACo).
- Implemented new electronic Fictitious Business Name Statement (FBN) filing system.

Organizational Summary



Administrative Services - The Clerk-Recorder is one of seven countywide elected officials. The Administrative Services division directs and oversees all department administrative activities.

Recorder Operations - The Recorder Operations division is responsible for examining, recording, and indexing official real property documents presented for recording. The Recorder maintains a permanent record of these documents and transactions in order for the public to access and view the records.

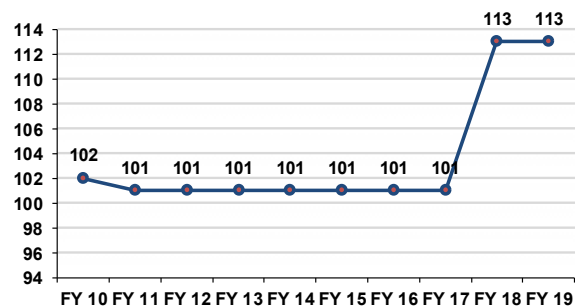
Clerk Operations - The Clerk Operations division maintains and provides certified copies of birth, death, and marriage certificates issued within the County of Orange. The Clerk issues marriage licenses, performs civil marriage ceremonies, files fictitious business name statements, processes passport applications, files notary public oaths and bonds, and registers professional photocopiers, process servers, and unlawful detainer assistants.

Information Systems - The Information Systems division provides technical and user support for all automated systems within the Clerk-Recorder Department. Staff provides short and long term automation planning, systems installation, user training, system maintenance, and telecommunications support.

Financial Services - The Financial Services division is responsible for the fiscal integrity of the department by providing accounting, budget, and purchasing related duties.

Archives - The Archives division catalogs and maintains County historical records and other materials that have long term, historical value. These historical records, photographs, correspondence, property records, collections of artifacts, or other materials on the history of Orange County are available to the public, researchers, and historical organizations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2018-19 and 2017-18: No new positions were added.
- FY 2016-17: Twelve positions were added during the First Quarter Budget Report.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Clerk-Recorder Department will continue to explore and implement operational measures that improve customer service and maximize efficiencies. Appropriations for operational costs associated with budgeted capital improvement projects are included in the budget.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	113	113	113	113	0	0.00
Total Revenues	13,637,562	14,900,000	13,282,349	14,880,000	(20,000)	-0.13
Total Expenditures/Encumbrances	13,637,562	14,900,000	13,282,349	14,880,000	(20,000)	-0.13
Net County Cost	0	0	0	0	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder in the Appendix on page A71

Highlights and Key Trends:

- The Clerk-Recorder will be implemented upgraded version of Vital Records, Clerk applications, and Cashiering applications, which will improve the efficiency of department operations.

Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Recorder Operations	Clerk Operations	Information Systems	Financial Services	Archives	Total
059	Clerk-Recorder	3,609,042	2,538,311	3,691,120	3,527,100	1,038,743	475,684	14,880,000
12D	Clerk-Recorder Special Revenue Fund	10,000	6,043,000	400,000	1,588,000	11,000	0	8,052,000
12E	Clerk-Recorder Operating Reserve Fund	1,050,000	0	0	0	0	0	1,050,000
	Total	4,669,042	8,581,311	4,091,120	5,115,100	1,049,743	475,684	23,982,000

12D - CLERK-RECORDER SPECIAL REVENUE FUND

Operational Summary

Description:

The Clerk-Recorder Special Revenue Fund contains revenue generated from specific fees mandated by state law with expenditure eligibility requirements. This fund is required in order to comply with Auditor-Controller policies and Generally Accepted Accounting Principles.

The fund total is comprised of four sub-funds:

Modernization: This charge is mandated by Government Code 27361. The funds generated by this charge shall be available solely to support, maintain, improve and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents. Revenue is generated from recording real property transactions.

Health Statistics: This charge is mandated by Health & Safety Code 103625. The funds generated by this charge shall be available for the purpose of defraying the administrative costs of collecting and reporting with respect to those fees and for other costs as follows: (1) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems. (2) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis. Revenue is generated from providing certified copies of birth, death and marriage records.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	8,000,000
Total FY 2017-2018 Actual Expenditure + Encumbrance:	5,453,568
Total Final FY 2018-2019:	8,052,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Micrographics: This charge is authorized by Government Code 27361.4. The funds generated by this charge shall be used to defray the cost of converting the county recorder's document storage system to micrographics. Revenue is generated from filing every instrument, paper or notice for record.

Security Measures: This charge is mandated by Health and Safety Code 103525.5. The funds generated by this charge shall be used to defray the costs of the additional security features required by Sections 103526 and 103526.5, such as efforts to develop safety and security measures to protect against fraudulent use of birth, death and marriage records. Revenue is generated from providing certified copies of birth, death and marriage records.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	5,344,094	5,300,000	4,484,127	5,510,000	210,000	3.96
Total Expenditures/Encumbrances	5,127,991	8,000,000	5,453,568	8,052,000	52,000	0.65
Prior Year Encumbrance Cancellations	133,741	0	25,259	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	349,844	(2,700,000)	(944,181)	(2,542,000)	158,000	-5.85
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder Special Revenue Fund in the Appendix on page A115

12E - CLERK-RECORDER OPERATING RESERVE FUND

Operational Summary

Description:

The Clerk-Recorder Operating Reserve Fund was established to separate restricted revenues out of Clerk-Recorder Fees which are not eligible for County General Fund use. State law mandates that revenues collected for these specific Clerk-Recorder Fees can only be used to reimburse the Clerk-Recorder for operational costs of services rendered. The Operating Reserve Fund is utilized to offset future Clerk-Recorder Department costs of these services.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	1,105,000
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,692
Total Final FY 2018-2019:	1,050,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	369,581	1,020,000	224,157	1,050,000	30,000	2.94
Total Expenditures/Encumbrances	1,428	1,105,000	1,692	1,050,000	(55,000)	-4.97
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	368,154	(85,000)	222,465	0	85,000	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder Operating Reserve Fund in the Appendix on page A116

074 - TREASURER-TAX COLLECTOR

Operational Summary

Mission:

The mission of the Office of the Treasurer-Tax Collector (TTC) is to ensure safe and timely receipt, deposit, collection and investment of public funds.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	13,478,159
Total FY 2017-2018 Actual Expenditure + Encumbrance:	12,452,719
Total Final FY 2018-2019:	13,146,317
Percent of County General Fund:	0.38%
Total Employees:	85.00

Strategic Goals:

- Invest public funds in a manner that provides for maximum security of principal and maintains the public trust.
- Maintain sufficient liquidity to enable participants to meet their operating cash requirements.
- Obtain a stable market rate of return throughout budgetary and economic cycles.
- Provide timely, cost-effective, accurate and courteous customer service.
- Invest resources to develop and maintain knowledgeable and competent staff.
- Act in an ethical and professional manner while maintaining honest, respectful and open communications.
- Streamline cashing and collection processes to increase timely collection of public revenues for the benefit of Orange County citizens.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
ANNUAL PROPERTY TAX COLLECTION RATES. What: Annual percent of property tax collected during the fiscal year. Why: It measures County revenue by identifying the percent of property taxes collected.	TTC exceeded target of meeting FY 2015-16 secured and unsecured prop tax collection rates. Actuals: FY 2016-17 actual collection rates were: secured taxes 99.39% and unsecured 98.20% as of June 30, 2017. Target: FY 2015-16 target collection rates were: secured taxes 99.33% and unsecured 97.83%.	To meet or exceed FY 2015-16 secured and unsecured property tax collection rates.	TTC exceeded target of meeting FY 2015-16 secured and unsecured property tax collection rates. FY 2017-18 collection rates were: secured 99.36% and unsecured 98.57%.
AVERAGE MONTHLY NET ASSET VALUE (NAV) FOR OC AND EDUCATIONAL MMF'S (OCMMF & OCEMMF). What: Net Asset Value measures the safety and liquidity of Orange County Money Market Funds (OCMMF) & Orange County Educational Money Market Fund (OCEMMF). Why: A NAV of 1.0000 means if all investments were sold, investors would get 100% of principal back.	TTC exceeded its target of maintaining average NAV of 1.0000. Actuals: During FY 2016-17, TTC maintained an average NAV of 1.0005 in OCMMF and 1.0004 in OCEMMF.	To maintain an average monthly NAV of 1.0000 in OCMMF and OCEMMF.	TTC exceeded its target of maintaining average NAV of 1.000. Average NAV was 1.0008 in OCMMF and 1.0009 in OCEMMF.

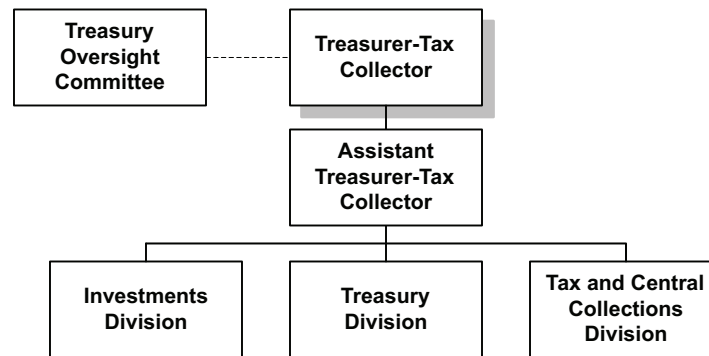
Key Outcome Indicators: (Continued)

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
NUMBER OF INVESTMENT POOL NON-COMPLIANCE INCIDENTS REPORTED. What: The number of non-compliance incidents reported during a fiscal year. Why: It measures TTC's compliance with State code and the Investment Policy Statement.	TTC did not meet its target of having zero incidents of non-compliance in FY 2016-17 and had one compliance incident.	To have zero incidents of non-compliance in FY 2017-18.	TTC did not meet its target of having zero incidents of non-compliance in FY 2017-18. TTC had three compliance incidents in FY 2017-18.
DAILY CASH LIQUIDITY FOR FORECASTED EXPENDITURES FOR CURRENT DAY & NEXT TWO TRADING DAYS PLUS A BUFFER. What: To have sufficient funds available for forecasted expenditures/voluntary participants' redemptions for the current day & next 2 trading days & have a cash buffer for unexpected redemptions/outflows. Why: It measures the cash available for forecasted expenditures & voluntary pool participant redemptions.	TTC did not meet the target. TTC met 100% of the daily operational cash needs & voluntary pool participant redemptions, but, on 4 days, cash balances did not meet 100% of forecasted expenditures/redemption requests for the current day & the next 2 trading days plus the \$75 million as per the target.	To maintain 100% of trading days with cash balances equal to forecasted expenditures for the current day & the next two trading days, plus the additional \$75 million, and added, on 1/25/18, the Local Agency Investment Fund and Cash balances to the daily cash balance amount.	TTC did not meet the target on 18 trading days. TTC did meet 100% of daily operational cash needs and voluntary pool participant redemption requests, but on 18 trading days, cash balances did not include 100% of the cash buffer for potential redemptions/unexpected outflows available.

FY 2017-18 Key Project Accomplishments:

- Protected the safety of the public funds entrusted to the Treasurer with no investment losses and met the investment objectives of safety, liquidity and yield.
- Maintained the Standard and Poor's highest rating on both of the short-term investment pools.
- Increased the amount of electronic check payments (eChecks) by taxpayers for property taxes by 25% or \$373 million and increased total electronic payments by 3.7% or \$492 million as of June 30 from the same time in the prior year.
- Reached a record collection rate for secured property taxes of 99.39% as of June 30, 2017 and a collection rate for secured property taxes of 99.36% as of June 30, 2018.
- Added a text reminder/informational message option for property taxes and other subscription lists.
- Implemented successfully the Medallion Signature Guarantee program (first ever government entity to be provider of these services).
- Implemented successfully VOIP telephone services in the Department.
- Successfully coordinated local County Treasurers and state agencies to have the State sign legislation to exempt unsecured property tax lien releases from the new SB 2 \$75 property transaction fee saving taxpayers over \$750,000 annually.
- Paid off the last of the County's external bankruptcy debt.
- Have successfully had online and mailed secured property tax bills available in September for the last four years.
- Renewed City of Westminster Shared Service contract to provide them with printing and payment processing services.

Organizational Summary



Investments Division - Responsible for investment of all public funds, portfolio management, broker/dealer relations, investment/economic research, credit research, assistance with school district general obligation bond issuances, and serves as liaison for Treasury Oversight Committee and custody services.

Treasury Division - Accounting/Compliance Unit: Responsible for the receipt, tracking and reconciling of all Investment Pool Participants funds, including the allocation of interest to the County, school districts and special districts. Provides monitoring of compliance with the Investment Policy Statement, investment accounting, financial reporting, reconciliations of cash to bank deposits, and accounting for unclaimed monies. Coordinates all Treasury audits.

Budget Unit: Prepares property tax roll reconciliations, coordinates Department budget preparation, performs budget-to-actual monitoring and reporting, and coordinates or performs cost studies.

Administration Unit: Provides safety, security and disaster coordination, coordinates payroll (outsourced to Auditor-Controller), facility operations, and telephones for all department operations.

Cash Management Unit: Provides all County bank-related services and relationship management, cash optimization and forecasting, and financial electronic commerce solutions. Coordinates incoming and outgoing electronic payment options via wire, ACH, Book Transfer, eCheck, and credit/debit card payments and assists with cash postings.

Human Resources and Information Technology Units: TTC has agreements with CEO-Human Resource Services (HRS) and the Auditor-Controller to provide human resource services and information technology services. HRS provides a Human Resources Manager, recruiting, training, and other services. Auditor-Controller Information Technology (AC-IT) Unit provides systems development and maintenance support for certain treasury and tax collection related applications required for the cashiering, depositing, accounting, investment, and collection of funds. AC-IT also provides hardware, software, and network maintenance and support to all TTC systems and staff.

Procurement Unit: TTC has outsourced certain Procurement functions to the County's Central Procurement Operations and this unit provides all purchasing-related functions and oversight of all Department contracts.

Tax and Central Collections - Taxpayer Services Unit: Handles all incoming phone calls and emails from taxpayers regarding questions on property taxes.

Accounts Receivable Unit: Provides billing and accounts receivable services for several County departments, and processes receipts from real estate leases, Franchise Fees and other fees.

Tax Enforcement Unit: Enforces collection of unsecured property taxes.

Central Collections Unit: Provides collection services for various delinquent invoices for county departments, and handles general correspondence.

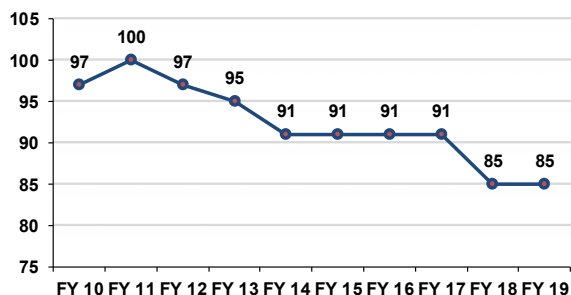
Tax Collection Services Unit: Responsible for collecting prior year secured property taxes and performing cashing for property tax bills and certain other County invoices paid by customers in person.

Bankruptcy Unit: Receives all bankruptcy notices and files appropriate claims for unpaid invoices to recover public funds.

Remittance Unit: Provides automated remittance processing for all property tax rolls, refund accounting, tax roll accounting, and imaging and payment processing for some county departments.

- Some of the reasons TTC has been able to reduce staff and realize significant operating efficiencies are due to 1) economies of scale from the high volume of annual transactions and incoming payments; 2) investment in advanced technology, which is scalable and is able to efficiently process taxpayer incoming payments from invoices and property tax bills; and 3) continually enhancing its web presence by significantly increasing the property tax records available online, adding electronic payment options, and marketing those online options to the public that have resulted in decreased number of incoming calls and taxpayer questions for routine items and reducing the number of payments that need to be manually processed.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Treasurer-Tax Collector's position count remains at 85. The 85 positions will allow the department to continue to provide cost-effective core services in the areas of treasury management, tax and central collections and investments for the County, cities, special districts and school districts.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18		Budget Amount	Percent
Total Positions	85	85	85	85	0	0.00
Total Revenues	11,138,027	11,633,772	11,567,402	11,301,930	(331,842)	-2.85
Total Expenditures/Encumbrances	12,590,275	13,478,159	12,452,719	13,146,317	(331,842)	-2.46
Net County Cost	1,452,248	1,844,387	885,318	1,844,387	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Treasurer-Tax Collector in the Appendix on page A82

Budget Summary

Plan for Support of the County's Strategic Priorities:

The TTC will continue to support all service plan goals in support of the County Strategic Initiatives. The TTC will continue its efforts to reduce its Net County Cost by focusing on ways to further streamline processes to increase revenue collections and decrease costs.

Changes Included in the Base Budget:

The FY 2018-19 Budget was submitted at the NCC Limit, and reflects ongoing operating efficiencies that are primarily attributed to the TTC's ability to continue to automate processes within the Department.

Highlights and Key Trends:

- Maintained the public trust by meeting the investment objectives of safety, liquidity and yield.
- Met all daily cash needs of the County, School and Community College Districts and voluntary pool participants.
- Reduced investment administrative costs and increased assets under management that have increased net yields safely to pool participants.
- Increased current year secured (record high) and unsecured property tax collection rates.
- Increased use of eCheck, the most cost-effective payment option that provides a detailed email receipt option and same day credit feature.
- Provided cost-effective short-term financing options to school districts per State law.

Budget Units Under Department Control:

No.	Agency Name	Treasury Division	Tax and Central Collections	Investments Division	Total
074	Treasurer-Tax Collector	6,238,031	5,859,844	1,048,442	13,146,317
107	Remittance Processing Equipment Replacement	0	75,811	0	75,811
	Total	6,238,031	5,935,655	1,048,442	13,222,128

107 - REMITTANCE PROCESSING EQUIPMENT REPLACEMENT

Operational Summary

Description:

Establish reserves for the replacement of Remittance Processing Equipment.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	76,410
Total FY 2017-2018 Actual Expenditure + Encumbrance:	650
Total Final FY 2018-2019:	75,811
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Cost effectively process payments.

FY 2017-18 Key Project Accomplishments:

- Maintained reserves which will be needed in the future to purchase replacement equipment.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The TTC will continue to support all service plan goals in support of the County Strategic Initiatives.

Changes Included in the Base Budget:

The FY 2018-19 Budget was submitted at a slightly lower amount than the FY 2017-18 Budget. Specifically, the FY 2018-19 Budget was \$75,811, and the FY 2017-18 Budget was \$76,410.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	27,006	7,300	39,747	10,600	3,300	45.20
Total Expenditures/Encumbrances	5,589	76,410	650	75,811	(599)	-0.78
Prior Year Encumbrance Cancellations	77	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	21,494	(69,110)	39,098	(65,211)	3,899	-5.64
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Remittance Processing Equipment Replacement in the Appendix on page A96

Highlights and Key Trends:

- The FY 2018-19 Budget includes \$75,811 of appropriations that will be used for the purchase of remittance processing equipment.

079 - INTERNAL AUDIT

Operational Summary

Mission:

The mission of the Internal Audit Department (IAD) is to provide highly reliable, independent, objective evaluations, and business and financial consulting services to the Board of Supervisors and County management to assist them with their important business and financial decisions.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	0
Total FY 2017-2018 Actual Expenditure + Encumbrance:	0
Total Final FY 2018-2019:	2,294,495
Percent of County General Fund:	0.07%
Total Employees:	14.00

Strategic Goals:

- Maintain integrity, objectivity, and independence in providing professional internal audits and advisory services. Our business objectives are to: provide department-focused services, execute high-quality work, facilitate cost-effective projects, and promote professional development.

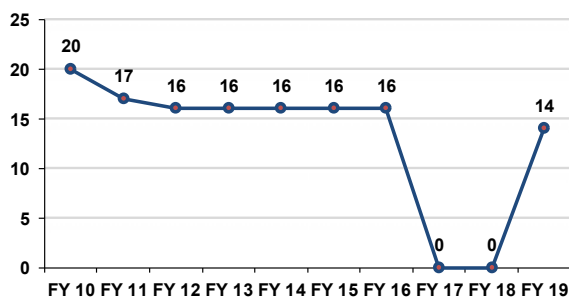
Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
PROFESSIONALISM OF THE AUDIT DEPARTMENT. What: Customer service surveys. Why: We request departments complete a customer service survey after every audit. Departmental feedback helps ensure we maintain professional courtesy and provide value added services.	N/A	Achieve an average overall rating of 4.0 or higher.	We have received very good customer service scoring from initial customer service surveys received.
USEFULNESS OF AUDIT FINDINGS AND RECOMMENDATIONS. What: Recommendations concurred by management. Why: Demonstrates our commitment to partner with departments to improve operations and that our recommendations add value and have merit.	N/A	80% of audit recommendations receive a management response of "concur" or "partially concur".	Initial reports issued by the department indicate management concurrence with our recommendations.
PROFESSIONAL TRAINING FOR IAD STAFF. What: Professional training for staff. Why: Training helps ensure staff skills are current and relevant to our mission.	N/A	100% of staff complete at least 40 hours of continuing professional education or training per fiscal year.	Staff are taking training classes as time permits. Preliminary training plans have been established.

Organizational Summary

The IAD consist of 14 budgeted positions including 12 professional auditors and two administrative staff members. Our professional audit team performs the core department function of planning and conducting audits based on a comprehensive annual risk assessment.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The IAD was re-established as a separate department independent of the County Auditor-Controller by Board Resolution 18-068 effective July 1, 2018.
- From August 2015 through June 2018, the county internal audit function operated under the Auditor-Controller Department.
- In FY 2015-16, there are no changes in position count. Due to budgetary constraints, we are unable to fill 1 vacant position.
- In FY 2014-15, there were no changes in position count. Due to budgetary constraints, we were unable to fill 1 vacant position.
- In FY 2013-14, there were no changes in position count.
- In FY 2012-13, there were no changes in position count.

- In FY 2011-12, there were no changes in position count. The administrative duties of our retired Administrative Manager (including Budgeting, Human Resources, and Purchasing) continued to be performed by the professional audit staff.
- In FY 2010-11, the Board of Supervisors directed Internal Audit to transfer a Senior Auditor II (Administrative Manager I) position to the Office of the Performance Audit Director; therefore, the staffing level was reduced by 1 position. Also, 1 remaining vacant position was deleted in the First Quarter Budget Adjustment.
- In FY 2009-10, we continued to be unable to fill 3 vacant positions due to budget constraints and subsequently two of the three vacant positions were deleted.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The IAD supports and assists the Board of Supervisors and County executive management in the accomplishment of their strategic business goals and objectives by providing independent audit and advisory services. Internal Audit's contribution is testing and reporting on County internal control systems to ensure effectiveness and efficiency of business operations.

The IAD is committed to a process of continuous learning by keeping updated on relevant issues in business and industry with regard to accounting trends and financial best practices and applies professional auditing standards to all audit engagements.

Changes Included in the Base Budget:

The IAD was re-established as a separate department independent of the County Auditor-Controller by Board Resolution 18-068 effective July 1, 2018.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Re-establish Internal Audit Amount: \$ 2,294,495	Re-establish \$2,294,495 in Salaries and Employee Benefits and Services and Supplies and 14 positions to Internal Audit.	Re-establish Internal Audit as a separate department reporting directly to the Board of Supervisors.	15069

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	0	0	0	14	14	0.00
Total Expenditures/Encumbrances	0	0	0	2,294,495	2,294,495	0.00
Net County Cost	0	0	0	2,294,495	2,294,495	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Internal Audit in the Appendix on page A84

Highlights and Key Trends:

- **Department Start-Up Impact on Audit Plan:** On June 26, 2018, Board Resolution 18-068 established the Internal Audit Department effective July 1, 2018. This resulted in an adjustment of available audit resources for the re-established Internal Audit Department and the FY 2018-19 Audit Plan was prepared with consideration of this adjustment. Some audits initially identified as high risk are listed on the Audit Plan as “time-permitting” audits. As staffing resources become available, time-permitting audits will be completed. Otherwise, these audits will remain as high risk and be included in next year’s Audit Plan.
- **Dynamic Financial Environment of the County:** This includes managing budgetary constraints caused by state legislature changes or economic conditions beyond our control. Such an environment requires flexibility in the annual Audit Plan. As such, Internal Audit must be ready to respond to unscheduled assignments from a majority of the Board of Supervisors. We estimate hours required for Board of Supervisors' requested audits based on history and reserve hours in the Audit Plan specifically for this purpose.
- **Staff Retention and Replacement:** Because the IAD is a small department, each of our staff is significant to the accomplishment of the Audit Plan.
- **Information Technology (IT) issues:** The pace of technological advancement and the benefits to be realized by implementing these advances to improve County business operations is increasing at an accelerating speed. As such, Information Technology Audits continue to be an important part of our audit efforts. The IT audit process complements and may integrate with the Internal Control Audits (ICA). ICAs are audits that determine whether controls and processes are in place over critical business processes, and include an evaluation of the adequacy and integrity of internal controls.



PROGRAM V: CAPITAL IMPROVEMENTS

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
036	Capital Projects	55,689,756	34,314,156	21,375,600
038	Data Systems Development Projects	8,313,298	6,755,701	1,557,597
GENERAL FUND SUBTOTAL		64,003,054	41,069,857	22,933,197
104	Criminal Justice Facilities - Accumulative Capital Outlay	19,836,622	19,836,622	0
105	Courthouse Temporary Construction	1,205,000	1,205,000	0
15D	Countywide Capital Projects Non-General Fund	49,299,223	49,299,223	0
15I	Countywide IT Projects Non-General Fund	4,313,298	4,313,298	0
15L	800 MHz CCCS	13,606,648	13,606,648	0
9B0	Construction	98,102,839	98,102,839	0
OTHER FUNDS SUBTOTAL		186,363,630	186,363,630	0
TOTAL - CAPITAL IMPROVEMENTS		250,366,684	227,433,487	22,933,197

036 - CAPITAL PROJECTS

Operational Summary

Mission:

The Capital Projects Budget consists of recommended new and previously approved capital projects and major maintenance projects for the County of Orange with the following two exceptions:

1. Since FY 1997-98, all new capital projects which are funded by departmental revenue are typically budgeted directly in the departmental budget.
2. Capital Projects requests which fall under department responsibility, such as OC Parks, OC Road, OC Flood, John Wayne Airport, OC Community Resources, and OC Waste and Recycling are excluded from the Capital Projects process. Capital Projects related to these programs are prioritized and budgeted by the responsible department in its specific capital budget.

Strategic Goals:

- Provide safe County facilities to all internal and external constituents of the County of Orange.
- Comply with various mandates in providing safe and secure County facilities to employees, contractors, customers and visitors to the County of Orange.
- Promote creative, cost-effective and innovative thinking in maintaining, preserving and upgrading County facilities.

FY 2017-18 Key Project Accomplishments:

- OCCR - BRIDGES AT KRAEMER PLACE: On December 13, 2016, the Board of Supervisors selected the option of a multi-phase construction process for the Bridges at Kraemer Place, with the direction to complete Phase I in the Spring of 2017, which had a limited scope that addressed, at minimum, health, safety, and building code requirements to allow the Facility to be partially occupied and operational as early as possible. Completion of Phase II in the spring of 2018 finished the buildout of improvements for full occupancy of the building providing for 200 beds and programs and services serving the population.
- CENTRAL UTILITY FACILITY (CUF) INFRASTRUCTURE UPGRADE: The County of Orange operates a CUF which houses two gas fired turbine engines totaling 10.4 megawatts of electricity, generating up to 128,000 pounds of steam and 7,000 tons of cooling on a 24 hour/day, 365 day/year basis to County and the City of Santa Ana, State and Federal buildings in the Santa Ana Civic Center Campus. This project upgraded the existing aging infrastructure, including the replacement of chillers, and the cooling towers, installation of fire-tube boiler and as well upsizing and replacing chilled water piping originally installed in 1968. The upgrade also optimized the newer Cogen operations and incorporated the

At a Glance:

Total FY 2017-2018 Current Modified Budget:	58,787,868
Total FY 2017-2018 Actual Expenditure + Encumbrance:	56,583,570
Total Final FY 2018-2019:	55,689,756
Percent of County General Fund:	1.61%
Total Employees:	0.00

Capital assets are defined as assets of a long-term character that are intended to be held or used in operations, such as land, structures and improvements, equipment, intangible, and infrastructure.

installation of electrical switchgear, feeder and conduit to support new Building 16 utilities and provided three and half miles of new chilled water piping supplying over four million square feet of real estate in the Civic Center. The primary project was completed in June 2018, and a subsequent phase to replace one absorber will be completed in December 2018.

- **GATES - REPLACE VARIABLE-AIR-VOLUME (VAV) BOXES - THREE PHASES:** This multi-year project provides for the replacement of deteriorated ductwork and VAV boxes throughout the Gates Building. The first phase, consisting of the second and fourth floors, has been completed. The design portion of the second phase, consisting of first and third floors, was completed in FY 2017-18 with the construction planned for FY 2018-19.
- **HOA - REPLACE AIR HANDLERS ONE AND TWO:** This project provided for the retrofit of air handlers one and two in the basement of the County's Hall of Administration Building. Work includes retrofit and rework of ductwork for supply of cold air, bypass and return air; condensate drains and supports; chilled water piping and controls. Construction was completed in June 2018.
- **HOA - REPLACE VIDEO SURVEILLANCE SYSTEM:** This project provided for the upgrade of the Hall of Administration's Video Surveillance System. Work included upgrading and integrating security software; replacing old analog cameras with new digital cameras; and renovations to the Security Kiosk including security equipment, monitors and counter space for improved efficiency.
- **CUF - CONNECT STEAM TO GATES/OSBORNE: CUF Connections & Chiller Coils Replacement:** This project connected the Gates and Osborne buildings to the CUF for supply of steam for hot water and heating. The project also included replacement and upgrade of the chiller coils and removal of the existing boilers. CUF efficiency will be increased from approximately 60% to over 70% as a result of increasing the CUF thermal load. Construction was completed under the CUF Infrastructure Upgrade Project in June 2018.
- **HEALTH CARE AGENCY (HCA) - PARKING LOT REPLACEMENT:** This project provided for the pavement repairs, replacement and restriping of HCA's 17th Street clinic public and employee parking lots to enhance disabled access, prevent further deterioration, prolong its useful life and bolster safety measures.
- **HCA LAB - REPLACE ROOF:** This project provided for the covering of the roof of the HCA Lab building with an elastomeric coating extending the life of the roof system by ten years and creating a waterproof layer protecting the building's structure and its contents to eliminate the harmful effects of moisture encroachment to the building, contents, labs and occupants.
- **HCA - HEALTH CLINIC - REPLACE FIVE PACKAGE HEAT PUMPS:** This project provided for the replacement of five Package Heat Pump Units at the 17th Street Clinic. Previous units had reached the end of their life cycle. The new units will provide efficiencies in operating equipment resulting in energy savings annually and improved indoor comfort and air quality.
- **HCA - HEALTH CLINIC - REPLACE AIR DUCTS IN UNITS 11, 12 AND 15:** This multi-year project provides for the replacement of air ducts in Units 11, 12 and 15 of the 17th Street Clinic, which supplies conditioned air to Maternal, Child Health, Dental, and Immunization areas. The replacement of these air ducts will improve the air quality for the public and employees. In the first year, FY 2017-18, the design services contract was encumbered and the design/engineering phase initiated with construction to begin in FY 2018-19.
- **HCA - EPIDEMIOLOGY - REPLACE EIGHT 5-TON HEAT PUMP:** This multi-year project provides for the replacement of eight existing heat pumps that provide treated air to the facility and also repairs/replaces equipment platforms, controls, plenums, and ducting to ensure proper zoning and air balance throughout the building. In the first year, FY 2017-18, the design services contract was encumbered and the design/engineering phase initiated with construction to begin in FY 2018-19.
- **HCA - 405 W. 5TH STREET PARKING STRUCTURE SECURITY ENHANCEMENTS:** This project provided for improved security at the County's P8 Transit parking structure; providing a safe environment for employees and visitors. The enhancements included gates at vehicle entrances, woven aluminum fencing around the perimeter of the ground floor and improved graphics at stairs, elevators and within the parking structure. In addition, the project included upgraded ADA access at the new secure garage pedestrian entry gates.

- **COUNTY OPERATIONS CENTER (COC) - BLDG B-REPLACE AIR HANDLERS:** This multi-year project located in the COC - Building B, replaces the building's three Air Handlers and associated ducting and piping which are well past their expected life cycle and beyond economical repair. This project will improve the fresh air intake, adding economizers, replacing VAV boxes and included Building Automation and Energy Management Systems. The new system will provide efficiencies in operating equipment resulting in energy savings annually and improved indoor air quality. The design and development of construction documents was completed in FY 2016-17 with the award and start of the first construction phase consisting of the third floor in FY 2017-18.
- **HCA LAB - REPLACE 8 AIR HANDLERS:** This multi-year project provides for the replacement of air handling equipment that services the 1725 17th Street Clinic with new energy efficient air handlers and controls. In the first year, FY 2017-18, the design services contract was encumbered and the design/engineering phase initiated with construction planned to begin in FY 2018-19.
- **OC PUBLIC LAW LIBRARY ELEVATOR MODERNIZATION:** This project provided for the upgrade and modernization of Elevator number one at the OC Public Law Library. Upgrades include modernized electronic controller, new hall stations and an ADA compliant elevator cab.
- **SSA - ECKHOFF 840 - REPLACE HVAC DUCT SYSTEMS - SHERIFF'S PORTION:** This project provides for the replacement of air distribution ducts throughout the SSA 840 Eckhoff building. The replacement of these air ducts will improve the air quality for the public and employees. In the first year, FY 2017-18, the assessment and planning phase contracted and initiated with construction to begin in FY 2018-19.
- **CITY DRIVE CUF - MICRO GRID STUDY:** This project, completed in July 2018, was a study to investigate the feasibility of installing a County owned micro grid to provide thermal and electric utilities to the campus in and around the Manchester Office Building (MOB) hereafter referred to as the City Drive Campus. The study included energy studies, cost estimation, and life cycle cost analysis on construction of a single central utility facility and/or a multi resource arrangement for the campus. The City Drive Campus is specifically: MOB, MOB North & South Parking, Juvenile Hall, Orangewood, Theo Lacy Jail and OC Sheriff Department R&D as well as possible future buildings. The City Drive Campus is located in the general area of 301 The City Drive, Orange, CA. Review of the study will be used to prepare future strategic financial planning for County energy efficiency project(s) at the campus.
- **COC - BLDG B - REPLACE CHILLER PLANT:** This multi-year project replaces the existing chiller plant that serves the County Operations Center campus tenant buildings. The new chiller plant will provide new energy efficient chillers, operate with compliant refrigerant, and replace the combination of pneumatic/electronic control system with modern Building Automation and Energy Management Systems.
- **COC CAMPUS - INSTALL ELECTRICAL SUB METERING:** This project provides for the installation of electrical sub-metering connecting all buildings for the purposes of accuracy in monitoring of electrical usage at the COC campus.
- **909 MAIN - REPLACE CHILLER AND COOLING TOWER:** This multi-year project provides for the replacement of deteriorated Chiller, Cooling Tower and Pumps as they are at the end of their service life. The design portion will be encumbered and the design process started in FY 2017-18 with the construction phase to begin in FY 2018-19.
- **HCA 405 W. 5TH STREET - REPLACE ROOF:** This project will provide for the replacement of the existing roof with a new compliant single ply membrane roof system providing a weather-tight building envelope protecting the building structure and operations housed at the 405 W. 5th Street Office Building.
- **HCA - COC - BLDG C - 2ND FLOOR RESTROOM RENOVATE ADD UNISEX:** This project provides for the renovation and upgrades to COC - Building C second floor public restrooms and public hallways including expanding the women's restroom, improvements to the men's restroom and the addition of a unisex restroom.

Budget Summary

Changes Included in the Base Budget:

FY 2018-19 Budget in Capital Projects Budget Control 036 includes \$55,689,756 Appropriations, \$34,314,156 Revenue, and \$21,375,600 Net County Cost (NCC) for new and carry-over capital and maintenance/repair projects for various County facilities.

FY 2018-19 NCC of \$21,375,600 includes:

1. \$11,545,678 funding for continuing capital projects from FY 2017-18.
2. \$533,667 for new capital and critical maintenance/repair projects.
3. \$803,605 for mid-year contingencies & change orders.
4. \$4,492,650 for various Sheriff Capital Projects.

Augmentations which were approved excludes \$4,492,650 Expand Level of Service Augmentation for various Sheriff Capital Projects which were approved.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase One-Time Appropriations and Net County Cost for Central Jail Renovation Amount: \$ 2,000,000	Renovation and reconfiguration of office space and guard stations within the Central Jail facilities.	Ensure adequate facilities and work environment by increasing accessibility and efficiencies.	14487
Increase One-Time Appropriations and Net County Cost for Katella Range Facility Upgrade Amount: \$ 500,000	Upgrade Katella Range facility to replace end of life equipment, modernize the range and the building.	Provide a safe, functional training range for law enforcement personnel.	14734
Increase One-Time Appropriations and Net County Cost for Jail Electronics Security System Amount: \$ 1,781,500	Upgrade jail security electronic control systems that are operating in four of the five OCSD correctional institutions.	Maintain low number of incidents in County jails involving inmate violence.	14735
Increase One-Time Appropriations and Net County Cost for Jail Hardening Amount: \$ 211,150	Address long term jail hardening measures needed to improve and obtain a higher level of security within jail facilities.	Provide safe and secure jail facilities to the employees and public.	14736

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018	FY 2017-2018	FY 2018-2019 Final Budget	Change from FY 2017-2018	
		Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Revenues	34,137,061	43,642,159	41,494,661	34,314,156	(9,328,003)	-21.37
Total Expenditures/Encumbrances	55,468,722	58,787,868	56,583,570	55,689,756	(3,098,112)	-5.27
Net County Cost	21,331,661	15,145,709	15,088,909	21,375,600	6,229,891	41.13

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Capital Projects in the Appendix on page A48

FY 2018-2019 New Capital Project Requests

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
Child Support Services				
1	CSS - 1055 North Main - Redesign and Renovate Break Area	300,000	0	300,000
Justification/Comments: This request is to redesign and renovate the existing break area for staff on the second floor at 1055 North Main Street. The existing area is approximately 187 square feet for approximately 415 staff members. The proposed plan is to add 859 square feet of available space adjacent to the existing break area. The total estimated cost for this project is \$300,000.				
Recommendations: Recommend funding \$300,000 from Child Support Services (100-027-027-P002-4200).				
OC Public Works				
2	OCIT - Orange County Data Center - Refresh and Upgrade Computer Room Air Handlers	241,827	0	241,827
Justification/Comments: This request is to refresh five Air Handlers that are approximately 27 years old and upgrade three of the units Intelligent Communications (iCOM) cards. The Air Handlers need constant monitoring to ensure functionality and beyond their useful life expectancy. The iCOM cards will allow all Computer Room Air Handlers to communicate for better efficiency. The total estimated cost for this project is \$241,827.				
Recommendations: Recommended funding \$241,827 from Fund 289, OCIT Countywide Services (289-017-289-P649-4200-XP289806).				
3	OCIT - Orange County Data Center - Upgrade MeeFog Humidification System	434,545	0	434,545
Justification/Comments: This request is to replace the existing MeeFog system that provides and keeps humidity within the conditioned space that houses the County Operations Center business computer systems. The existing system is beyond its expected life cycle and economic repair. The humidity provided by the MeeFog system is critical in the operation of the computer servers. The total estimated cost for this project is \$434,545 in FY 2018-19 and \$25,078 in FY 2019-20				
Recommendations: Recommended funding \$434,545 from Fund 289, OCIT Countywide Services (289-017-289-P648-4200-XP289804).				
4	OCIT - Orange County Data Center - Upgrade and Install Redundant Bus and Automatic Transfer Switch	2,438,776	0	2,438,776
Justification/Comments: This request is for the addition of a secondary power Bus and Automatic Transfer Switch (ATS). This will allow the OC Data Center to have redundant power feeds and allow the buildings electrical load to be transferred between two Buses. In FY 2017-18, the existing ATS had potential service-impacting damage and work was completed to install a secondary ATS and rebuild the primary ATS. The total estimated cost for this project is \$2,438,776.				
Recommendations: Recommended funding \$2,438,776 from Fund 289, OCIT Countywide Services (289-017-289-P650-4200-XP289807).				
5	OCIT - Orange County Data Center - Replace Roof	1,436,603	0	1,436,603
Justification/Comments: This request is for replacement of the existing roof lining at the OC Data Center. The existing roof is over 25 years old and is beyond its useful life expectancy and warranty. Patchwork has been performed over the life of the roof but it is now beyond economical repair. The total estimated cost for this project is \$1,436,603.				
Recommendations: Recommended funding \$1,436,603 from Fund 289, OCIT Countywide Services (289-017-289-P651-4200-XP289805).				
6	CUF - Upgrade GCS Switchgear TSP HMIs	57,091	0	57,091
Justification/Comments: This request is to upgrade the GCS switchgear Touch Screen Processor (TSP) Human Machine Interfaces (HMI) with new touch screens at the Central Utility Facility. The existing touch screens are no longer supported by the manufacturer. The total estimated cost for this project is \$57,091.				
Recommendations: Recommended funding \$57,091 from Budaet Control 040, Utilities, funded by savings from FY 2017-18 in Budaet Control 040 (100-080-040-3520-1402).				

FY 2018-2019 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
7	CUF - Replace HRSG Economizers	377,046	0	377,046
Justification/Comments: This request is to replace the Heat Recovery Steam Generator economizers at the Central Utility Facility. Some of the tubes are beyond their useful life and the others are near end of life. They have experienced several tube failures and expect more to fail. The total estimated cost for this project is \$377,046 in FY 2018-19 and \$33,113 in FY 2019-20.				
Recommendations: Recommended funding \$377,046 from Budget Control 040, Utilities, funded by savings from FY 2017-18 in Budget Control 040 (100-080-040-3520-1402).				
8	CUF - Replace Steam Pressure Reduction Station	76,643	0	76,643
Justification/Comments: This request is to replace the steam pressure reduction station at the Central Utility Facility. The existing station is original equipment and approximately 50 years old. The equipment is beyond its useful life expectancy and economical repair. The total estimated cost for this project is \$76,643 in FY 2018-19 for design and \$608,582 in FY 2019-20 for construction.				
Recommendations: Recommended funding \$76,643 from Budget Control 040, Utilities, funded by savings from FY 2017-18 in Budget Control 040 (100-080-040-3520-1402).				
9	CUF - Replace Gas Compressors HMI	104,072	0	104,072
Justification/Comments: This request is to replace the gas compressors Human Machine Interfaces at the Central Utility Facility. This project is to analyze and potentially replace the existing units. The gas compressors supply gas to the gas turbines and have been experiencing problems. The total estimated cost for this project is \$104,072.				
Recommendations: Recommended funding \$104,072 from Budget Control 040, Utilities, funded by savings from FY 2017-18 in Budget Control 040 (100-080-040-3520-1402).				
10	CUF - Replace GCS HVAC Unit	69,245	0	69,245
Justification/Comments: This request is to replace the HVAC unit serving the GCS electrical room at the Central Utility Facility. The unit has required several repairs and is beyond its practical life cycle. This unit serves the electrical room for the gas turbines and electrical distribution to the Civic Center. The total estimated cost for this project is \$69,245.				
Recommendations: Recommended funding \$69,245 from Budget Control 040, Utilities, funded by savings from FY 2017-18 in Budget Control 040 (100-080-040-3520-1402).				
11	CUF - Replace HRSG Duct Burner System	182,458	0	182,458
Justification/Comments: This request is to replace the Heat Recovery Steam Generators duct burner system at the Central Utility Facility. The systems software is no longer supported and needs to be upgraded. The duct burners have needed increased repairs and beyond their practical life cycle. The total estimated cost for this project is \$182,458 in FY 2018-19 for design and \$265,451 in FY 2019-20 for construction.				
Recommendations: Recommended funding \$182,458 from Budget Control 040, Utilities, funded by savings from FY 2017-18 in Budget Control 040 (100-080-040-3520-1402).				
12	CUF - Replace CEMS Analyzers	143,951	0	143,951
Justification/Comments: This request is to replace the Continuous Emission Monitor analyzers at the Central Utility Facility. The existing equipment is reaching end of life and there have been some failures. The equipment monitors the emissions from the gas turbines and they cannot be operated without this equipment. The total estimated cost for the project is \$143,951 in FY 2018-19 and \$17,517 in FY 2019-20.				
Recommendations: Recommended funding \$143,951 from Budget Control 040, Utilities, funded by savings from FY 2017-18 in Budget Control 040 (100-080-040-3520-1402).				

FY 2018-2019 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
13	OCCR - Historic Courthouse - Replace Steam and Chilled Lines	235,132	0	235,132
Justification/Comments: This request is to replace the steam, chilled water, condensate and condensate return lines at the Historic Courthouse. The location of the lines run from the Courthouse under Broadway to the HOA building. The existing lines are at the end of their expected life cycle. The total estimated cost for this project is \$235,132 in FY 2018-19 for design and \$933,573 in FY 2019-20 for construction.				
Recommendations: Recommended funding \$235,132 from Fund 406, OC Parks (406-012-406-P964-4200).				
14	Building Automation System Engineering Study	150,588	150,588	0
Justification/Comments: This request is for an engineering review of the existing systems, at County owned facilities, to determine what systems require an upgrade and identify what is the expected remaining system life cycle. There are components including software beyond its useful life and is no longer supported and controllers that are no longer sold. This study will also identify the best options and benefits for possible phase out of proprietary systems. The total estimated cost for this project is \$150,588.				
Recommendations: Recommended funding \$150,588 from Budget Control 036 (100-036-036-PI02-1900).				
15	COC - Campus - Emergency Generator Switchgear Upgrade	253,361	253,361	0
Justification/Comments: This request is to upgrade existing electrical switchgear at 1300 Grand Avenue, County Operations Center, to create a redundancy if damage were happen to one side of the equipment. The redundant switchgear will take over and continue to provide power to the entire campus. This project will also create a separation of emergency power from the Data Center with the addition of a new generator that will service the emergency electrical needs of the COC campus, leaving the existing generator to be dedicated to the Data Center. The total estimated cost for this project is \$253,361 in FY 2018-19 for design and \$2,304,416 in FY 2019-20 for construction.				
Recommendations: Recommended funding \$253,361 from Budget Control 036 (100-036-036-PI03-4200).				
16	1143 Fruit Street - Security Cameras and Gates	45,356	45,356	0
Justification/Comments: This request is for the addition of security cameras and motorized gates to increase security at 1143 E. Fruit Street facility. The total estimated cost for this project is \$45,356 in FY 2018-19 for design and \$187,813 in FY 2019-20 for construction,				
Recommendations: Recommended funding \$45,356 from Budget Control 036 (100-036-036-PI04-1400).				
17	HCA - 401 Tustin - Interior Building Painting	176,882	0	176,882
Justification/Comments: This request is for the painting of all interior walls at 401 Tustin facility. The painting of the interior walls is recommended because the facility is a high traffic full occupancy building and the existing paint is at the end of life cycle. This facility has the use from staff, clients and visitors. The total estimated cost for this project is \$176,882.				
Recommendations: Recommended funding \$176,882 from Budget Control 036 (100-036-036-PI05-1402).				
18	HCA - 401 Tustin - Replace Resilient Flooring	308,018	0	308,018
Justification/Comments: This request is to replace the resilient flooring at 401 Tustin facility. The replacement of the flooring is recommended because the facility is a high traffic full occupancy building and the existing flooring is at the end of life cycle. This facility has the use from staff, clients and visitors. The total estimated cost for this project is \$308,018.				
Recommendations: Recommended funding \$308,018 from Budget Control 036 (100-036-036-PI06-1402).				

FY 2018-2019 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
19	HCA - 405 Building - OCIAC Threat Assessment Recommendations	103,429	0	103,429
Justification/Comments: This request is to increase security and safety for staff and clients at 405 W. 5th Street building from Orange County Intelligence Assessment Center (OCIAC) Threat Assessment Recommendations. The project includes window tinting, identifying secured areas with layered security, locking devices, enhanced security of data server rooms, data storage rooms, cameras, access cards and possible facility hardening at the exterior of the building. The total estimated cost for this project is \$103,429 in FY 2018-19 for design and \$294,754 in FY 2019-20.				
Recommendations: Recommendations: Recommended funding \$103,429 from Budget Control 036 (100-036-036-PI07-1900).				
20	HCA - 405 Building - Replace Air Compressors Second and Third Floors	208,821	0	208,821
Justification/Comments: This request is to replace air compressors on the second and third floors at 405 W. 5th Street building. The existing units are at the end of their projected life expectancy and economic repair. This project will maintain HVAC components at an optimum level as well as keep the equipment running at minimum building standards. The total estimated cost for this project is \$208,821.				
Recommendations: Recommended funding \$208,821 from Budget Control 036 (100-036-036-PI08-4200).				
21	CUF - Replace Emergency Generator	95,856	95,856	0
Justification/Comments: This request is to replace the existing emergency power generator at the Central Utility Facility. The existing unit is at the end of its life cycle and is beyond economic repair. The total estimated cost for this project is \$95,856 in FY 2018-19 for design and \$2,459,921 in FY 2019-20 for construction.				
Recommendations: Recommend funding \$95,856 from Budget Control 036 (100-036-036-PI09-420) subject to further assessment of the project and alternative funding.				
22	CUF - Replace/Rehab Roofing	1,168,383	1,168,383	0
Justification/Comments: This request is to remove and replace the existing roofing, flashing, pipe supports, conduit supports and equipment platforms at the Central Utility Facility. The existing roof is at the end of its expected life cycle and requires maintenance on a regular basis. The total estimated cost for this project is \$1,168,383 in FY 2018-19 and \$53,128 in FY 2019-20.				
Recommendations: Recommend funding \$1,168,383 from Budget Control 036 (100-036-036-PI10-420) subject to further assessment of the project and alternative funding.				
23	HCA - Clinic - Refresh Business Office and Mailroom	300,797	0	300,797
Justification/Comments: This request is to refurbish the Business Office and Mailroom, at 1725 17th Street Clinic, in order to make the existing space more conducive to day to day operations of tracking patient/doctor activity and enhancing the workflow for documentation for all services provided. The refurbishment would include remodeling of the office, some HVAC and electrical re-work, paint, flooring, and millwork.				
Recommendations: Recommended funding \$300,797 from Budget Control 036 (100-036-036-PI22-1400).				
Probation				
24	Juvenile Hall Campus - FY 2018-19 Capital Improvement Plan and Maintenance Projects	2,028,081	2,028,081	0
Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Juvenile Hall Campus CIP, which includes the Youth Leadership Academy, provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Total cost of recommended projects is anticipated to be \$2,028,081 in FY 2018-19.				
Recommendations: Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.				

FY 2018-2019 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
25	Youth Guidance Center (YGC) - FY 2018-19 Capital Improvement Plan and Maintenance Projects	358,060	358,060	0
Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Youth Guidance Center CIP provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Total cost of recommended projects is anticipated to be \$358,060 in FY 2018-19.				
Recommendations: Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.				
26	Joplin Youth Center (JYC) - FY 2018-19 Capital Improvement Plan and Maintenance Projects	329,915	329,915	0
Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Joplin Youth Center CIP provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Total cost of recommended projects is anticipated to be \$329,915 in FY 2018-19.				
Recommendations: Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.				
Sheriff-Coroner				
27	Sheriff - Loma Ridge - Replace Emergency Generators	185,400	0	0
Justification/Comments: This request is to replace the twin backup generators at Loma Ridge Emergency Operations Center. The engines that run the generators are no longer supported by the manufacturer. Replacement parts and support from the manufacturer are becoming limited. The generators are part of the long-term backup systems to provide power in the event of a power outage. The total estimated cost for this project is \$185,400 in FY 2018-19 for design and \$1,107,250 in FY 2019-20 for construction.				
Recommendations: Recommendations: Defer for consideration in First QBAR FY 2018-19.				
28	Sheriff - Theo Lacy - Replace Air Handlers Mod I and J	360,500	0	0
Justification/Comments: This request is to replace nine Air Handlers to Theo Lacy Mods I & J. The Air Handlers provide cooling and heating in Mods I & J. The total estimated cost for this project is \$360,500 in FY 2018-19 for design and \$2,035,280 in FY 2019-20 for construction.				
Recommendations: Recommendations: Defer for consideration in First QBAR FY 2018-19.				
29	Sheriff - Intake Release Center - Replace Air Handlers	500,000	0	0
Justification/Comments: This request is to design and replace 21 Air Handler units located on the roof of the Intake Release Center (IRC). The Air Handlers provide cooling and heating to the IRC. The total estimated cost for this project is \$500,000 in FY 2018-19 for design and \$4,935,000 in FY 2019-20 for construction.				
Recommendations: Recommendations: Defer for consideration in First QBAR FY 2018-19.				
30	Sheriff - Theo Lacy - Repair Shower and Restroom in Barracks F & G	625,000	0	0
Justification/Comments: This request is to demolish and repair the floors, floor drains, walls, water proofing and fixtures at Theo Lacy F & G barracks. The total estimated cost for this project is \$625,000 in FY 2018-19 and \$625,000 in FY 2019-20.				
Recommendations: Recommendations: Defer for consideration in First QBAR FY 2018-19.				

FY 2018-2019 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
Social Services Agency				
31	SSA - Orangewood - Replace HVAC Units in Buildings D & J	349,789	0	349,789
Justification/Comments: This request is for the ongoing replacement of HVAC units at the Orangewood Children and Family Center Buildings D & J. The facility is a California Department of Social Services licensed residential facility and is operational 24/7. Most of the 91 HVAC units were installed as original equipment and are beyond their economic life and economic repair. 41 HVAC units have been replaced and the remaining 50 HVAC units will be evaluated and considered for replacement. The estimated cost for the project is \$349,789 in FY 2018-19 and \$350,000 in subsequent years until all remaining units are replaced.				
Recommendations: Recommended funding \$349,789 from Social Services Agency (100-063-063-P443-4200-F348-S85145).				
32	SSA - Orangewood - Replace Roof of School Building	304,919	0	304,919
Justification/Comments: This request is for replacement of the existing roof at Orangewood Children and Family Center School Building. The existing roof is 31 years old and is beyond economical repair. This project is in line with other roof replacements done throughout the campus. The total estimated cost for this project is \$304,919.				
Recommendations: Recommended funding \$304,919 from Social Services Agency (100-063-063-P448-4200-F348-S85145).				
33	SSA - Central Regional Office - Resurface Parking Lot and Replace Curb	240,230	0	240,230
Justification/Comments: This request is for the repair, seal coating and restriping of the parking lot and to replace the curb at the Central Regional Office. The resurfacing of the parking lot is needed to maintain the smooth even surface for daily use by clients and employees. The project will include 50 linear feet of new curb, two inch A/C top layer, rewire gate sensors and restriping. The total estimated cost for this project is \$240,230.				
Recommendations: Recommended funding \$240,230 from Social Services Agency (100-063-063-1400-1400-F202-S36000).				
34	SSA - Manchester Office Building - Paint Interior and Replace Carpet	167,440	0	167,440
Justification/Comments: This request is for the painting of all interior walls and replacement of existing carpet at the Manchester Office Building Third floor area. The existing paint and carpet have been subject to heavy use and wear and is at the end of its useful life expectancy. The facility is a high traffic full occupancy building and the painting will coincide with the carpet replacement to minimize disruption. The total estimated cost for this project is \$167,440.				
Recommendations: Recommended funding \$167,440 from Social Services Agency (100-063-063-4140-1400-F304-S36000).				
35	SSA - Central Regional Office - Rehab Air Handlers and Replace HVAC	376,553	0	376,553
Justification/Comments: This request is for the rehab of six existing Air Handlers and replacement of two HVAC units at the Central Regional Office. The six Air Handlers are 17 years old and the two HVAC units are over 30 years old. The units have been repaired numerous times and are now beyond economical repair. Rehab and replacement will ensure the building has sufficient heating and air conditioning for its users. The total estimated cost for this project is \$376,533.				
Recommendations: Recommended funding \$376,553 from Social Services Agency (100-063-063-P447-4200-F202-S36000).				
36	SSA - 800 Eckhoff - Paint Interior Walls & Replace Carpet	552,666	104,067	448,599
Justification/Comments: This request is for the painting of all interior walls and replacement of existing carpet at the 800 Eckhoff Building. The existing paint and carpet have been subject to heavy use and wear and is at the end of its useful life expectancy. The facility is a high traffic full occupancy building and the painting will coincide with the carpet replacement to minimize disruption. The total estimated cost for this project is \$552,666.				
Recommendations: Recommended funding \$448,599 from Social Services Agency (100-063-063-4140-1400-F002-S36400) and \$104,067 funding from Budget Control 036 for the OC Sheriff Communications portion (100 -036-036-PI01-1402).				
Total Cost		15,287,433	4,533,667	9,082,866

FY 2018-2019 Rebudgeted Capital Projects

Budget Control	Object	Unit	Budget Control/ Description	Project Name	FY 2017- 2018 Budget	FY 2018- 2019 Budget	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
036	1400	P000	OCPW	Contingency Projects - Unallocated	1,223,644	1,747,861	803,605	944,256	Countywide Capital Projects Fund 15D and new funds for ongoing operations
036	1400	P932	OCPW	Warranty Work - Completed Projects	25,000	25,000	0	25,000	Countywide Capital Projects Fund 15D
036	1400	PA31	OCPW	Courts - County Share Of Cost	500,000	500,000	500,000	0	
036	1400	PE20	OCPW	HOA - 5th Floor Refresh	100,000	100,000	0	100,000	Countywide Capital Projects Fund 15D
036	1400	PF04	OCPW	HCA - Lab - 600Kw Generator Replacement	60,279	60,279	0	60,279	Countywide Capital Projects Fund 15D
036	1400	PF37	OCPW	HOA - Metal Gates And Fences	300,000	296,368	0	296,368	Countywide Capital Projects Fund 15D
036	1400	PF40	OCPW	Building 11 - Metal Gates And Fences	25,870	25,870	0	25,870	Countywide Capital Projects Fund 15D
036	1400	PG08	OCPW	HOA Projects	150,000	142,747	0	142,747	Countywide Capital Projects Fund 15D
036	1400	PG09	OCPW	OCPW - Special Projects	0	948,365	948,365	0	
036	1400	PH11	OCPW	MOB - Replace Backflow Devices	48,434	92,526	92,526	0	
036	1400	PH26	OCPW	HCA - COC - Building C - 2nd Floor Restroom	50,000	15,000	0	15,000	Countywide Capital Projects Fund 15D
036	1402	PC15	OCPW	Year-Round Emergency Shelter/ Service Center	564,732	24,000	0	24,000	Countywide Capital Projects Fund 15D; \$24,000 for Civic Center
036	1900	P000	OCPW	OCPW Accounting Charges	88,094	87,775	87,775	0	
036	1900	P759	OCPW	Corporate Real Estate Projects	1,000,000	5,800,000	1,000,000	4,800,000	Countywide Capital Projects Fund 15D and new funds for ongoing operations
036	1900	PC15	OCPW	Year-Round Emergency Shelter/ Service Center	7,049,001	6,310,370	0	6,310,370	Countywide Capital Projects Fund 15D; \$2,609,849 for Kraemer, \$2,538,732 for Courtyard, \$302,831 for Contingency, \$315,000 for Armory, \$293,958 for OCSD Outreach Team and \$250,000 for Database
036	1900	PC16	OCPW	Civic Center Master Plan	240,000	121,227	75,000	46,227	Countywide Capital Projects Fund 15D and new funds for ongoing operations
036	1900	PD20	OCPW	Various Buildings - Arc Flash Compliance	398,804	271,473	0	271,473	OC Public Libraries Fund 120, Countywide Capital Projects Fund 15D, OC Fleet Services Fund 296, OC Parks CSA26 Fund 405

FY 2018-2019 Rebudgeted Capital Projects (Continued)

Budget Control	Object	Unit	Budget Control/ Description	Project Name	FY 2017- 2018 Budget	FY 2018- 2019 Budget	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
036	1900	PE18	OCPW	El Toro Development	3,405,871	3,405,871	0	3,405,871	\$2,105,871 from Countywide Capital Projects Fund 15D and \$1,300,000 from Real Estate Development Program Fund 135
036	1900	PE29	OCPW	HCA - 17th Street - Feasibility Study	100,000	7,915	0	7,915	Countywide Capital Projects Fund 15D
036	1900	PH07	OCPW	City Drive CUF - Micro Grid Study	91,093	1,202	0	1,202	Countywide Capital Projects Fund 15D
036	4200	P571	OCPW	800 MHz - Newport Coast	245,949	626,000	0	626,000	Capital Project Reimbursement from Non-General Fund 15L
036	4200	P921	OCPW	909 Main - Replace Fire Alarm	108,471	5,000	5,000	0	
036	4200	P924	OCPW	Gates Building - Replace Fire Alarm	83,000	76,727	0	76,727	Countywide Capital Projects Fund 15D
036	4200	PA18	OCPW	Gates Building - Replace Elevator Controls & Controllers	42,000	5,076	5,076	0	
036	4200	PC15	OCPW	Year-Round Emergency Shelter/ Service Center	7,577,740	54,423	0	54,423	Countywide Capital Projects Fund 15D; \$54,423 for Kraemer
036	4200	PC16	OCPW	Civic Center Master Plan	10,000	7,500	0	7,500	Countywide Capital Projects Fund 15D
036	4200	PD06	OCPW	Various Buildings - Install Tridium Alarm Front End	942,960	78,658	0	78,658	Countywide Capital Projects Fund 15D
036	4200	PF02	OCPW	HCA - 17th Street - Paint, Flooring, Update Bathrooms	79,323	14,000	0	14,000	Countywide Capital Projects Fund 15D
036	4200	PF05	OCPW	HCA - Clinic - 300Kw Generator Replacement	179,835	179,835	0	179,835	Countywide Capital Projects Fund 15D
036	4200	PF06	OCPW	HCA - Clinic - Replace 13 Air Handlers	2,771,318	2,771,318	0	2,771,318	Countywide Capital Projects Fund 15D
036	4200	PF08	OCPW	HCA - Clinic - Replace Air Ducts In Units 11, 12, 15	252,755	14,042	0	14,042	Countywide Capital Projects Fund 15D
036	4200	PF09	OCPW	HCA - Epidemiology - Replace Eight 5 Ton Heat Pumps	304,564	282,864	0	282,864	Countywide Capital Projects Fund 15D
036	4200	PF10	OCPW	HCA - Capital Projects	4,308,558	3,130,981	0	3,130,981	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF12	OCPW	HCA - Clinic- Replace Hot Water Reheat Coils	1,196,374	1,194,664	0	1,194,664	Countywide Capital Projects Fund 15D
036	4200	PF14	OCPW	COC - Building B - Replace Air Handlers	543,370	565,100	503,677	61,423	Countywide Capital Projects Fund 15D
036	4200	PF16	OCPW	Gates - Replace VAV Boxes Phase II Of III	885,987	889,000	0	889,000	Countywide Capital Projects Fund 15D
036	4200	PG01	OCPW	HCA - Lab - Replace 8 Air Handlers	1,079,060	911,486	0	911,486	Countywide Capital Projects Fund 15D
036	4200	PG09	OCPW	OCPW - Special Projects	189,000	187,000	0	187,000	Countywide Capital Projects Fund 15D

FY 2018-2019 Rebudgeted Capital Projects (Continued)

Budget Control	Object	Unit	Budget Control/ Description	Project Name	FY 2017- 2018 Budget	FY 2018- 2019 Budget	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
036	4200	PG10	OCPW	OCPW - Elevator Modernization	332,738	4,315	0	4,315	Countywide Capital Projects Fund 15D
036	4200	PG21	OCPW	Sheriff - 800MHz San Clemente Radio Site	50,000	135,828	0	135,828	Capital Project Reimbursement from Non-General Fund 15L
036	4200	PG22	OCPW	Sheriff - 800MHz Huntington Beach Sanitation District Radio Site	300,000	185,000	0	185,000	Capital Project Reimbursement from Non-General Fund 15L
036	4200	PH01	OCPW	Eckhoff 840 - Replace HVAC Ducting Systems	143,349	10,000	10,000	0	
036	4200	PH08	OCPW	COC - Building B - Replace Chiller Plant	117,875	445,544	339,887	105,657	Countywide Capital Projects Fund 15D
036	4200	PH09	OCPW	COC Campus - Install Electrical Sub Metering	157,357	157,357	0	157,357	Countywide Capital Projects Fund 15D
036	4200	PH10	OCPW	Gates - Replace Building Generator	184,364	786,992	667,839	119,153	Countywide Capital Projects Fund 15D
036	4200	PH12	OCPW	OCCR - Midway City - Replace HVAC and Ventilation System MRP	86,677	208,639	185,962	22,677	Countywide Capital Projects Fund 15D
036	4200	PH17	OCPW	909 Main - Replace Chiller and Cooling Tower	116,123	1,249,427	1,238,304	11,123	Countywide Capital Projects Fund 15D
036	4200	PH27	OCPW	Anita Drive Facility	7,834,050	5,100,000	0	5,100,000	Countywide Capital Projects Fund 15D - New funds for ongoing operations
036	4801	P000	OCPW	Probation - Rebudgeted/Continuing Capital Projects	3,000,000	283,944	283,944	0	Probation - Rebudgeted/Continuing Capital Projects
036	4801	PE21	Sheriff	Sheriff - Central Men's Jail-Rebuild Air Handling Units	1,406,080	1,462,323	1,462,323	0	
036	4801	PF28	Sheriff	Sheriff - Loma Ridge Communications Redundancy	418,600	418,600	0	418,600	Countywide Capital Projects Fund 15D
036	4801	PH18	Sheriff	Sheriff - Theo Lacy Facility - Kitchen Floor Replacement	300,000	650,000	650,000	0	
036	4801	PH22	Sheriff	Sheriff - Replace All Target Equipment	350,000	350,000	350,000	0	
036	4801	PH23	Sheriff	Sheriff - IRC - Replace Emergency Generators 8375 and 8376	70,000	1,840,000	1,840,000	0	
036	4801	PH24	Sheriff	Sheriff - Theo Lacy - Replace Emergency Generator Unit 8983	70,000	1,300,000	1,300,000	0	
Total FY 2018-2019 Rebudgeted Capital Project					51,158,299	45,565,492	12,349,283	33,216,209	

15D - COUNTYWIDE CAPITAL PROJECTS NON-GENERAL FUND

Operational Summary

Description:

Fund 15D was established to allow unspent funds, at June 30, for various Budget Controls that can be transferred to Countywide Capital Projects Non General Fund 15D and re-budgeted for those capital projects in the following year.

Budget Control 036 is used to budget and account for countywide capital projects funded primarily with Net County Cost or General Fund. These projects can be multi-year in duration and any unspent or unencumbered funds at year-end flow back into the County General Fund as Fund Balance Unassigned (FBU). Fund 15D allows some of the Board approved capital project funding to carryover in Fund 15D.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	59,717,050
Total FY 2017-2018 Actual Expenditure + Encumbrance:	51,051,089
Total Final FY 2018-2019:	49,299,223
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Provide safe County facilities to all internal and external constituents of the County of Orange.
- Comply with various mandates in providing safe and secure County facilities to employees, contractors, customers, and visitors to the County of Orange.
- Promote creative, cost-effective and innovative thinking in maintaining, preserving, and upgrading County facilities.

Budget Summary

Changes Included in the Base Budget:

Capital Projects Fund 15D FY 2018-19 Base Budget of \$49,299,223 includes:

1. \$1,000,000 Appropriations for the Central Utility Facility (CUF) Infrastructure Upgrades funded from Bond Proceeds (New)
2. \$6,388,793 Appropriations for Bridges at Kraemer Place and other emergency shelters funded from Miscellaneous Budget Control 004 (\$2,781,266 Re-budget and \$3,607,527 one-time funding)
3. \$5,443,132 Appropriations for carryover capital projects from FY 2017-18 (Re-budget). This includes \$2,105,871 Appropriations for Phase II of El Toro Development project
4. \$14,780,331 Appropriations for HCA capital projects. \$9,680,331 carryover from FY 2017-18 projects (Re-budget) and \$5,100,000 for Anita property tenant improvements (New)
5. \$4,433,600 Appropriations for carryover Sheriff-Coroner capital projects from FY 2017-18 (Re-budget)

6. \$1,250,000 Appropriations for CUF. \$250,000 for Transfer Out to General Fund Reserves for CUF Reserves (Transfer in from Budget Control 040) and \$1,000,000 Transfer out to Budget Control 040 for Capital Projects (Re-budget)
7. \$16,003,367 Appropriations for Facilities Master Plan from OC Waste & Recycling importation revenue; \$8,013,380 (New) and \$7,989,987 (Re-budget)

Budgeting CUF Bonds proceed revenue and capital project in Fund 15D will avoid Net County Cost impacts on Budget Control 036.

FY 2017-18 Third Quarter Budget Adjustment Request (QBAR) includes a transfer of \$18,323,329 from Budget Control 036 to Fund 15D Reserves, for carryover projects:

1. \$25,000 Warranty Work - Completed Projects
2. \$100,000 HOA - 5th Floor Refresh
3. \$60,279 HCA - Lab - 600Kw Generator Replacement
4. \$296,368 HOA - Metal Gates And Fences
5. \$25,870 Building 11 - Metal Gates And Fences
6. \$142,747 HOA Projects
7. \$6,435 HCA - 1300 Grand - Second Floor Duct Cleaning
8. \$2,781,266 Bridges at Kraemer Place and other emergency shelters
9. \$53,727 Civic Center Master Plan
10. \$35,001 Various Buildings - Arc Flash Compliance
11. \$2,105,871 El Toro Development
12. \$7,915 HCA - 17th Street - Feasibility Study
13. \$1,202 City Drive CUF - Micro Grid Study
14. \$76,727 Gates Building - Replace Fire Alarm
15. \$78,658 Various Buildings - Install Tridium Alarm Front End
16. \$179,835 HCA - Clinic - 300Kw Generator Replacement
17. \$2,771,318 HCA - Clinic - Replace 13 Air Handlers
18. \$149,645 HCA - Clinic - Replace 5 Package Heat Pumps
19. \$14,042 HCA - Clinic - Replace Air Ducts In Units 11, 12, 15
20. \$242,864 HCA - Epidemiology - Replace Eight 5 Ton Heat Pumps
21. \$4,102,848 HCA - Capital Projects
22. \$1,194,664 HCA - Clinic- Replace Hot Water Reheat Coils
23. \$61,423 COC - Building B - Replace Air Handlers
24. \$889,000 Gates - Replace VAV Boxes Phase II of III
25. \$911,486 HCA - Lab - Replace 8 Air Handlers
26. \$187,000 Deferred Maintenance - Facility Asset Replacement
27. \$4,315 OCPLL - Elevator Modernization
28. \$39,000 HCA - Clinic - Mold Remediation
29. \$105,657 COC - Building B - Replace Chiller Plant
30. \$157,357 COC Campus - Install Electrical Sub Metering
31. \$119,153 Gates - Replace Building Generator
32. \$22,677 OCCR - Midway City - Replace HVAC and Ventilation System MRP
33. \$11,123 909 Main - Replace Chiller and Cooling Tower
34. \$418,600 Sheriff - Loma Ridge Communications Redundancy

FY 2017-18 Year-End \$31,328,316 fund balance includes:

1. \$18,323,316 Third QBAR 2017-18 carryover funds
2. \$4,015,000 Sheriff - Automated Jail System carry-over from FY 2015-16
3. \$1,000,000 carry-over transfer to Budget Control 040 for Capital Projects
4. \$7,989,987 OC Waste & Recycling Importation Revenue for Civic Center Master Plan

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	77,736,522	58,617,076	58,617,073	17,970,907	(40,646,169)	-69.34
Total Expenditures/Encumbrances	80,879,446	56,508,295	51,051,089	49,299,223	(7,209,072)	-12.75
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(3,142,924)	2,108,781	7,565,984	(31,328,316)	(33,437,097)	-1,585.61
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Countywide Capital Projects Non-General Fund in the Appendix on page A160

038 - DATA SYSTEMS DEVELOPMENT PROJECTS

Operational Summary

Description:

The Data Systems Development Projects budget was established to provide funding for selected, new Information Systems projects for County Agencies and Departments.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	10,455,041
Total FY 2017-2018 Actual Expenditure + Encumbrance:	10,455,041
Total Final FY 2018-2019:	8,313,298
Percent of County General Fund:	0.24%
Total Employees:	0.00

Strategic Goals:

- Provide excellent customer service to all internal and external constituents of the County of Orange.
- Ensure transparent and fiscally responsible stewardship of IT assets.
- Promote creative, cost-effective and innovative thinking.
- Foster a culture of team work and collaboration across Countywide IT functions.

FY 2017-18 Key Project Accomplishments:

- **BOARDROOM AV UPGRADE:** This project replaces the existing Boardroom's Crestron audio, video and control system that has reached end-of-life. Final design document was completed and the project was assigned to OC Public Works (OCPW) for implementation. OCPW completed detailed project execution plan and presented it to all stakeholders. OCPW awarded the project and issued the Notice to Proceed on June 20, 2018.
- **COMPUTERIZED MAINTENANCE MANAGEMENT SYSTEM (CMMS):** The CMMS solution will provide the County with a centralized data repository of County real estate and facility assets for use in planning, scheduling, documenting, and managing all facets of facility maintenance. The CMMS will enable enhanced capital, maintenance and utility cost tracking as well as the ability to develop mitigation strategies for facility-related issues. Key accomplishments included:
 - Board approval of contract.
 - Identification of project funding resources for configuration and deployment period (December 2017 - December 2019).
 - Project kickoff and deployment of AssetWorks AiM application in a test environment.
 - Participation of three separate County entities (CEO Real Estate, OC Public Works, and OC Sheriff's Department) in application configuration.
 - Completion of business process workflows for Real Estate & Asset Management module.
 - Initial data collection for "Common Core" data set.
 - Introduction of application to additional County entities with similar CMMS application requirements.
- **HRS DATA ANALYTICS PROJECT PHASE II:** This project enhances the capabilities delivered in Phase I and deploys additional reports for Employee Benefits. The project is 100% completed and all developed components have been moved to production environment. Key accomplishments included:
 - Implemented the new Ad-hoc environment using power BI analytical tool.

- Designed eight new portal reports.
 - Added 10+ new features.
 - Resolved data discrepancy on multiple reports.
 - Streamlined user access processes.
- **INTEGRATED TALENT MANAGEMENT SYSTEM (ITMS):** This solution will provide an integrated, consistent, end-to-end framework for the County to conduct performance management, learning management and onboarding. Selection of implementation partner was completed, contract awarded, and kickoff conducted with vendors to initiate project planning.
- **PUBLIC DEFENDER CASE MANAGEMENT SYSTEM:** This is a new case management application for the Public Defender with the ability to integrate with other Justice Partners (e.g., District Attorney, Courts, etc.) The project is 95% completed with the system fully up and operational. The remaining 5% consists of the interfaces with the DA, Treasurer/Tax-Collector, and the Courts.
- **SECURE DNS:** Purpose of the Secure DNS initiative is to further protect and enhance the County against internet ransomware and malicious cyber-attacks. Three cyber-security products were evaluated and scored against pre-defined selection criteria. Two Proof of Concept tests were conducted with Zscaler being chosen as the preferred solution by the selection team. Zscaler has been procured and installed. The Secure DNS Project is complete.
- **SOFTWARE DEFINED NETWORK (ACI):** Software Defined Network technologies make network design more open and interoperable, leading to lower costs, increased flexibility and control, plus greater innovation. Cisco ACI has been selected for a Pilot implementation. Once the Pilot has been deemed successful, ACI will be used as the platform to support existing and future County Networks design and maintenance requirements. The ACI hardware and vendor implementation support and training have been procured. Target date for completion of the Pilot is September 2018.
- **SERVICENOW IMPLEMENTATION FOR OCIT SHARED SERVICES - PHASE I:** The goal of this project is to implement a single IT service desk ticketing system that integrates with existing Managed Services ticketing systems and replaces separate help desk solutions currently in place at Child Support Services (CSS), OC Public Works (OCPW), and Probation. The integrated solution will improve the Service Desk experience for Shared Services end users by establishing a single point of contact, standardizing processes and definitions, and enhancing reporting and delivery. Key accomplishments include:
- Selection of the SAIC instance of ServiceNow as the platform for the OCIT Shared Services ticketing system.
 - Redesign of SAIC ServiceNow portal home page to meet OCIT and County requirements.
 - Deployment and testing of ServiceNow application upgrade.
 - Completion of requirements gathering and workflow configuration for ServiceNow deployment at CSS.
 - Consolidation of CSS help desk ticket entry in ServiceNow.
 - Initiation of requirements gathering for OCPW and Probation.
 - Development of new metrics-based reports for use by Shared Services customers.

Budget Summary

Changes Included in the Base Budget:

The Budget includes key Information Technology (IT) initiatives that were recommended for FY 2018-19 by the IT Executive Council. FY 2018-19 Budget includes \$8,313,298 Appropriations, \$6,775,701 Revenue, and \$1,557,597 Net County Cost (NCC) for new and carryover IT projects for various County departments.

FY 2018-19 NCC limit \$4,000,000 (\$1,557,597 NCC plus \$2,442,403 for OCIT VoIP loan repayment from Fund 289, OCIT Countywide Services) includes:

1. \$560,999 funding continuing IT projects from FY 2017-18.
2. \$2,889,660 for new IT Projects.
3. \$549,341 for mid-year contingencies

FY 2018-19 Budget also includes the revenues below:

1. \$4,273,878 Transfer in from Fund 15I for FY 2017-18 carryover projects (Re-budget) and \$39,420 transfer in from Fund 15I for Integrated Talent Management System.
2. \$2,442,403 Transfer in from Fund 289 for the repayment of VoIP loan (New).

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Final Budget	Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Revenues	3,665,200	9,080,816	5,888,413	6,755,701	(2,325,115)	-25.60
Total Expenditures/Encumbrances	9,491,497	10,455,041	10,455,041	8,313,298	(2,141,743)	-20.49
Net County Cost	5,826,297	1,374,225	4,566,628	1,557,597	183,372	13.34

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Data Systems Development Projects in the Appendix on page A50

FY 2018-2019 Rebudgeted Data Systems Development Projects

Budget Control	Object	Unit	Budget Control/Description	Project Name	FY 2017-2018 Budget	FY 2018-2019 Budget	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
038	1940	IA02	OCIT	Enterprise Data Management Solution	0	134,631	0	134,631	Countywide Capital Projects Fund 15I
038	1940	IA06	OCIT	eAgenda Upgrade	0	97,000	0	97,000	Countywide Capital Projects Fund 15I
038	1940	IH02	OCIT	IT Service Desk Ticketing Management	0	440,000	0	440,000	Countywide Capital Projects Fund 15I
038	1940	IH05	OCIT	Network Security - Email Cryptography	0	250,000	0	250,000	Countywide Capital Projects Fund 15I
038	1940	IH10	OCIT	Identity Government & Administration	0	245,000	0	245,000	Countywide Capital Projects Fund 15I

FY 2018-2019 Rebudgeted Data Systems Development Projects (Continued)

Budget Control	Object	Unit	Budget Control/Description	Project Name	FY 2017-2018 Budget	FY 2018-2019 Budget	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
038	1941	IH03	Sheriff	Sheriff - Cisco Wireless Replacement	300,000	300,000	0	300,000	Countywide Capital Projects Fund 15I
038	1941	IH08	OCPW	Real Estate Portfolio Tool (CMMS)	1,941,780	1,745,999	560,999	1,185,000	Countywide Capital Projects Fund 15I - New Funds for ongoing operations
038	1941	IH11	OCIT	Countywide IT Security Remediation	511,129	511,129	0	511,129	Countywide Capital Projects Fund 15I
038	4040	IA07	Sheriff	Board of Supervisors Creston Communication Panel	876,458	79,858	0	79,858	Countywide Capital Projects Fund 15I
038	5000	I999	OCIT	Contingency - Unallocated	847,082	1,580,601	549,341	1,031,260	Countywide Capital Projects Fund 15I - New Funds for ongoing operations
Total FY 2018-2019 Rebudgeted Capital Project					4,476,449	5,384,218	1,110,340	4,273,878	

Data Systems Development Projects

Number	Project Description	CEO Approved Projects			Total
		Dept Req Amounts	Budget Control 038	Other Budget Control	
Auditor-Controller					
1	eProcurement	2,500,000	0	0	0
Justification/Comments: Automated system to streamline and enhance efficiencies in procurement of goods and services.					
IT Investment Review Committee Comments: Last study dated 2012, recommend pursuing collaboration with A-C, County Procurement, and Expediter Governance to update findings and long-term needs.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					
2	Employee & Manager Self-Service for CAPS+ HR/Payroll System	1,121,304	0	0	0
Justification/Comments: This functionality enables Employees and Managers access to view and submit basic personnel changes anytime and anywhere. ESS securely gives employees access to view their HR and Payroll data maintained in the CAPS+ System. MSS enables managers to easily access and take action on relevant data that is pertinent to their daily activities, with workflow capabilities to their HR records team.					
IT Investment Review Committee Comments: Recommend this project be part of future solution that would include Employee Benefits.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					

Data Systems Development Projects (Continued)

Number	Project Description	Dept Req Amounts	CEO Approved Projects		
			Budget Control 038	Other Budget Control	Total
3	Vendor Self Service for CAPS+ Financial/Procurement	1,269,390	0	0	0
Justification/Comments: A web-based portal that supports secure vendor self-service registration and updates, electronic invoicing, and financial inquiries.					
IT Investment Review Committee Comments: Recommend pursuing this as a feature in eProcurement solution.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					
District Attorney - Public Administrator					
4	Records Management System	513,332	513,332	0	513,332
Justification/Comments: The Record Management System (RMS) addresses the need for a fully integrated public safety information system with wireless capabilities for secured data sharing with other law enforcement database partners. The total estimated implementation cost for this project is \$360,620 in FY 2018-19 and \$152,712 in FY 2019-20 with estimated ongoing costs of \$100,680.					
IT Investment Review Committee Comments: Recommend funding, however, concurrently seek funding from OC Integrated Law & Justice.					
Recommendations: IT Executive Council recommended funding \$513,332 from Budget Control 038 if OC Integrated Law & Justice does not fund.					
Health Care Agency					
5	Web Proxy	200,000	0	0	0
Justification/Comments: Implement agency-dedicated web proxy servers to broaden access and enhance capacity-related performance.					
IT Investment Review Committee Comments: Project not recommended for FY 2018-19.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					
6	Business Intelligence and Clinical Analytics	700,000	0	700,000	700,000
Justification/Comments: Provide business intelligence and analytics system that allows for data mining and analytical processing and presents key historical and predictive data to facilitate clinical decision making. The total estimated implementation cost for this project is \$700,000 in FY 2018-19 and \$450,000 in FY 2019-20 with estimated ongoing costs of \$150,000 in FY 2020-21.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department.					
7	Electronic Health Record (EHR) Interoperability	750,000	0	750,000	750,000
Justification/Comments: Enable sharing of Electronic Health Record data and collaborate with contract and community partners to improve accuracy, streamline decision making, and advance delivery of healthcare. The total estimated implementation cost for this project is \$750,000 in FY 2018-19 and \$750,000 in FY 2019-20 with estimated ongoing costs of \$150,000 in FY 2020-21.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department.					

Data Systems Development Projects (Continued)

Number	Project Description	CEO Approved Projects			
		Dept Req Amounts	Budget Control 038	Other Budget Control	Total
8	ePrescribe	250,000	0	250,000	250,000
Justification/Comments: Increase efficiency, improve accuracy, and establish consistency in prescription practices by expanding use of electronic prescription, ePrescribe, to controlled substances, which is currently only used for non-controlled substances. The total estimated implementation cost for this project is \$250,000 in FY 2018-19 with estimated ongoing costs of \$37,500 in FY 2019-20.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended project and funding will be appropriated through the department.					
John Wayne Airport					
9	Multiprotocol Label Switching (MPLS) Router Set Up	1,140,000	0	1,140,000	1,140,000
Justification/Comments: Install new data-carrying technique for high-performance telecommunications networks to control incoming and outgoing traffic by separating airport network traffic from the firewall. The total estimated implementation cost for this project is \$1,140,000 in FY 2018-19 and \$582,000 in FY 2019-20 with estimated ongoing costs of \$50,000 in FY 2020-21.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department.					
OC Information Technology					
10	Implementation of Office 365 Integrated Management Tool	200,000	0	0	0
Justification/Comments: Implement a hosted Office 365 management tool that supports reporting, auditing, delegation, user training, and service monitoring to allow each agency to oversee access.					
IT Investment Review Committee Comments: Recommend that this project be revisited after a successful proof of concept.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					
11	Orange County Cyber Threat Management Center	1,157,000	0	0	0
Justification/Comments: Establish center to centralize the collection and analysis of security events and threats.					
IT Investment Review Committee Comments: Recommend that this project be revisited when Cybersecurity Assessments have been completed.					
Recommendations: IT Executive Council recommended deferral of this project until the Cyber Security Assessments have been completed.					
12	Create an Enterprise Lab Environment	180,000	0	0	0
Justification/Comments: Create lab environment where configurations, patches, and upgrades can be tested before they are applied to the production environment.					
IT Investment Review Committee Comments: Project not recommended for FY 2018-19 as scope is still in development.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					

Data Systems Development Projects (Continued)

Number	Project Description	Dept Req Amounts	CEO Approved Projects		
			Budget Control 038	Other Budget Control	Total
13	Agile Center of Excellence	200,000	0	0	0
Justification/Comments: Create an enterprise Agile Center of Excellence that provides training, coaching, and mentoring of Agile practices to facilitate innovation and promote collaboration.					
IT Investment Review Committee Comments: Recommend the use of SharePoint as a repository for countywide information technology access to this data.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					
14	Pilot Software Defined WAN Technology	230,000	0	0	0
Justification/Comments: Prepare for network redesign or new managed network services contract with proof of concept to meet the dynamic computing and storage needs of modern cloud technologies or transport requirements.					
IT Investment Review Committee Comments: Recommend that this project be revisited when the Data Center Software Defined Network Pilot is deemed successful.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					
15	OCDC Software Defined Network Enhancements	225,000	0	0	0
Justification/Comments: Add security and load balancing features into county infrastructure to fully automate the software defined network provisioning process.					
IT Investment Review Committee Comments: Recommend that this project be revisited when the Data Center Software Defined Network Pilot is deemed successful.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					
16	Supervisorial Boundaries Redistricting	25,000	0	0	0
Justification/Comments: Contract services for a Census application to support redistricting and map realignment.					
IT Investment Review Committee Comments: Recommend that this project be revisited and funded in FY 2019-20.					
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.					
17	County of Orange Website Redesign & New Content Management	1,500,000	0	350,000	350,000
Justification/Comments: Replace County's legacy end-of-life eGov platform with a state-of-the-art secure fully hosted and managed web service. The total estimated cost for this project is \$1,500,000.					
IT Investment Review Committee Comments: Refine scope and fund initial phase, then develop methodology to share costs with departments.					
Recommendations: IT Executive Council recommended funding \$350,000 from Budget Control 038 in FY 2017-18. Future funding will be appropriated through department charges.					

Data Systems Development Projects (Continued)

Number	Project Description	CEO Approved Projects			
		Dept Req Amounts	Budget Control 038	Other Budget Control	Total
18	VoIP Replacement	6,598,000	0	6,598,000	6,598,000
Justification/Comments: Migrate from the Atos' Cisco hosted service to a new telephony solution, as contract with Atos expires in March 2019. The total estimated implementation cost for this project is \$6,598,000 in FY 2018-19 with estimated ongoing costs of \$648,000 in FY 2019-20.					
IT Investment Review Committee Comments: Recommend that a plan is developed prior to the Atos contract expiration in March 2019.					
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department with costs recovered through ISF Fund 289.					
19	Virtual Machine Environment	800,000	0	800,000	800,000
Justification/Comments: Replace aging virtual server infrastructure hardware components and add new ones to meet computing infrastructure expansion needs. The total estimated implementation cost for this project is \$800,000 in FY 2018-19 with estimated ongoing costs of \$40,000 in FY 2019-20.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department with costs recovered through ISF Fund 289.					
20	Enterprise Service Bus (ESB) Software	200,000	0	200,000	200,000
Justification/Comments: Implement Enterprise Service Bus software (ESB) to integrate and exchange data between systems, agencies, and external vendors. ESB provides secured transaction processing, error handling, and central integration logic. The total estimated ongoing costs for this project is \$200,000.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department with costs recovered through ISF Fund 289.					
21	Integrated Talent Management System	166,451	166,451	0	166,451
Justification/Comments: Ongoing project from FY 2015-16 to produce an Integrated Talent Management System that allows for the automation, tracking, and management of fundamental human resource services, such as learning and performance. The total estimated three year implementation cost for this project is \$1,556,423 with estimated ongoing costs of \$700,000 in FY 2021-22.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended this project. Other funding will be appropriated through the department as charges out to departments.					
22	County Enterprise Network Re-design	265,000	265,000	0	265,000
Justification/Comments: Contract professional services to assess the network infrastructure and develop a network design that will meet the County's evolving business and technology needs and prepare the County for the next renewal of the new network managed services contract and hardware refresh cycle. The total estimated implementation cost for this project is \$265,000.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended funding \$265,000 from Budget Control 038.					

Data Systems Development Projects (Continued)

Number	Project Description	CEO Approved Projects		
		Dept Req Amounts	Budget Control 038	Other Budget Control Total
23	Dark Fiber Evaluation	170,000	170,000	0 170,000
Justification/Comments: Evaluate the feasibility and any cost savings associated with installing a dark fiber network between the downtown area and the Orange County Data Center to address bandwidth limitations and network control. The total estimated cost for this project is \$170,000.				
IT Investment Review Committee Comments: Project recommended.				
Recommendations: IT Executive Council recommended funding \$170,000 from Budget Control 038.				
24	User Provisioning	300,000	300,000	0 300,000
Justification/Comments: Convert manual new hire process to an electronic one integrated and synchronized with the employee onboarding process. The total estimated implementation cost for this project is \$300,000.				
IT Investment Review Committee Comments: Project recommended.				
Recommendations: IT Executive Council recommended funding \$300,000 from Budget Control 038.				
25	Enterprise Phone Directory	250,000	250,000	0 250,000
Justification/Comments: Replace the existing phone directory management system to enhance communication countywide by automating the synchronization of directory data and establishing the necessary policies and procedures for improving data consistency. The total estimated implementation cost for this project is \$250,000.				
IT Investment Review Committee Comments: Project recommended.				
Recommendations: IT Executive Council recommended funding \$250,000 from Budget Control 038.				
26	Enterprise Customer Relationship Management Strategy and Architecture	150,000	150,000	0 150,000
Justification/Comments: Identify architecture for a countywide Customer Relationship Management/case management system to centralize, consolidate, and share data. The total estimated implementation cost for this project is \$150,000.				
IT Investment Review Committee Comments: Recommend leveraging Salesforce and evaluation of other Customer Relationship Management applications for use across the enterprise.				
Recommendations: IT Executive Council recommended funding \$150,000 from Budget Control 038.				
27	Project Portfolio Management Tool	225,000	225,000	0 225,000
Justification/Comments: Provide a new project portfolio management tool with dashboards and reporting functions, resource planning and allocation capabilities, and record-level security permissions to effectively prioritize and manage the volume and complexity of information technology projects. This tool should integrate with other enterprise systems (e.g. timecard, financial, and payroll) to capture actual data and estimates. The total estimated implementation cost for this project is \$225,000 in FY 2018-19 with estimated ongoing costs of \$100,000 annually starting in FY 2019-20.				
IT Investment Review Committee Comments: Project recommended.				
Recommendations: IT Executive Council recommended funding \$225,000 from Budget Control 038.				

Data Systems Development Projects (Continued)

Number	Project Description	CEO Approved Projects		
		Dept Req Amounts	Budget Control 038	Other Budget Control Total
28	Innovation Funding	250,000	100,000	0 100,000
Justification/Comments: Establish an innovation governance framework to foster innovative solutions and ideas for research and development of new technologies. The total estimated cost for this project is \$100,000 in FY 2018-19, any future year request will be submitted through the IRC process.				
IT Investment Review Committee Comments: Feasible under current system.				
Recommendations: IT Executive Council recommended funding \$100,000 from Budget Control 038.				
OC Public Works				
29	Software Solution for Agricultural Commissioner	3,025,000	0	0 0
Justification/Comments: Implement a coordinated software solution to update Agricultural Commissioners' processes by integrating systems and automating field inspection data entry.				
IT Investment Review Committee Comments: Recommend collaboration with other counties or seek State solution since State forms are used in all counties.				
Recommendations: IT Executive Council did not recommend this project for FY 2018-19.				
30	Grant Management Software	660,000	0	660,000 660,000
Justification/Comments: Implement grant management application to increase efficient communications between staff, information systems, and customers, and further streamline the recording and reporting of metrics related to private, local, state, and federal grants. The total estimated implementation cost for this project is \$660,000 in FY 2018-19 with estimated ongoing costs of \$60,000 in FY 2019-20.				
IT Investment Review Committee Comments: Project recommended.				
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department.				
31	Financial Software Program (Finance Tracker)	250,000	0	250,000 250,000
Justification/Comments: Purchase or generate a software program that tracks capital improvement project actual costs to budget, and provides monthly revenue and expenditure projections in a dashboard format to further enhance customer services and efficiency. The total estimated three year implementation cost for this project is \$750,000.				
IT Investment Review Committee Comments: Recommend that the project interfaces with County Executive Office - Budget to facilitate sharing of the interface developed across the enterprise.				
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department.				
32	Laboratory Information Management System (LIMS)	197,000	0	197,000 197,000
Justification/Comments: Replace legacy database managing environmental monitoring data to expand efficiency and integrate mobile applications critical for field staff. The total estimated implementation cost for this project is \$197,000 in FY 2018-19 with estimated ongoing costs of \$45,000 in FY 2019-20.				
IT Investment Review Committee Comments: Project recommended.				
Recommendations: IT Executive Council recommended this project and funding will be appropriated through the department.				

Data Systems Development Projects (Continued)

Number	Project Description	CEO Approved Projects			
		Dept Req Amounts	Budget Control 038	Other Budget Control	Total
Public Defender					
33	Modernizing Courtrooms	749,877	749,877	0	749,877
Justification/Comments: Replace aging wireless network access and add CAT6 cabling to counsel tables in each courtroom to support the expansion of electronic discovery. The total estimated implementation cost for this project is \$355,877 in FY 2018-19 and \$394,000 in FY 2019-20 with estimated ongoing costs of \$16,260 in FY 2019-20.					
IT Investment Review Committee Comments: Project recommended.					
Recommendations: IT Executive Council recommended funding \$749,877 from Budget Control 038.					
Registrar of Voters					
34	New Electronic Voting System	20,000,000	0	20,000,000	20,000,000
Justification/Comments: Replace an aging voting system approaching the end of its useful life. The total estimated cost for this project is \$20,000,000.					
IT Investment Review Committee Comments: Project recommended, ROV to pursue funding from State.					
Recommendations: IT Executive Council recommended this project and encourages seeking funding from the State.					
Total Cost		46,417,354	2,889,660	31,895,000	34,784,660

104 - CRIMINAL JUSTICE FACILITIES - ACCUMULATIVE CAPITAL OUTLAY

Operational Summary

Description:

The primary revenue sources are surcharges and penalty assessments on parking violations fees & fines, criminal fees & fines, and operating transfers from the County General Fund. Revenue is used for acquisition, debt service, maintenance, or operations of criminal justice facilities. The major activity is payment of rent associated with the Sheriff's Forensic Sciences Building. Remaining funds are used for maintenance and capital projects for criminal justice facilities.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	24,667,756
Total FY 2017-2018 Actual Expenditure + Encumbrance:	4,928,297
Total Final FY 2018-2019:	19,836,622
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2017-18 Key Project Accomplishments:

■ JOPLIN YOUTH CENTER (JYC)

- REPAIR AND PAINTING VARIOUS: Completed continuous painting maintenance and various repairs throughout the facility providing longevity and greater resistance to day-to-day institutional use.

■ JUVENILE HALL (JH)

- REHAB ROOF - OLD KITCHEN AND MEDICAL AREA: Completed the rehabilitation of existing roofs on the Old Kitchen and the Medical Areas at Juvenile Hall.
- DUCT CLEANING VARIOUS: Completed continuous cleaning and sanitizing of the air distribution system for all heating, ventilating and air conditioning systems.
- SECURITY CAMERA AND DATA RETENTION PROJECT: The purpose of the project is to upgrade the current surveillance equipment and archiving capacity for Juvenile Hall and Youth Leadership Academy. The project is comprised of two phases. Phase I was completed in June 2017, consisting of the purchase of camera data room equipment and hardware from Dell/EMC. Phase II will provide for the construction portion of the project, which includes installation of video encoders, network switches, video management software/programming, additional cameras, interior and exterior cabling/fiber optics for backbone pathways to the new server room, and HVAC and electrical upgrades completing the surveillance system in a new server room located in the Administration Building. Award and start of construction is anticipated to commence in late FY 2017-18 with anticipated project completion in FY 2018-19.
- MULTIPURPOSE REHABILITATION CENTER (MRC) PROJECT: The approximately 25,000 square feet new facility purpose is to enhance the rehabilitation of youthful offenders. This will be accomplished by increasing family involvement, expanding the capacity and enhancing the effectiveness of rehabilitation programs, treatment and services, improving the continuity and effectiveness of services and treatment and increasing opportunities for youth to participate in more recreational, vocational, educational, and social activities with a gymnasium and multipurpose space. Anticipated BOS Award of Construction in 2019; Anticipated project completion in 2020.

■ YOUTH LEADERSHIP ACADEMY (YLA)

- INTERIOR PAINTING VARIOUS: Completed continuous painting maintenance and various repairs throughout the facility providing longevity and greater resistance to day-to-day institutional use.
- DUCT CLEANING VARIOUS: Completed continuous cleaning and sanitizing of the air distribution system for all heating, ventilating and air conditioning systems.

■ YOUTH GUIDANCE CENTER (YGC)

- REPLACE HVAC PACKAGE UNITS AND CLEAN DUCTWORK (GYM): Completed the replacement of two rooftop HVAC units including exposed ductwork, spring isolators, mounts and disconnects.
- MODULAR BUILDINGS - REPLACE CARPET: Completed carpeting in many areas throughout the classroom modular buildings.
- REPAIR AND PAINTING VARIOUS: Completed continuous painting maintenance and various repairs throughout the facility providing longevity and greater resistance to day-to-day institutional use.

■ SOUTH COUNTY PROBATION OFFICE

- 23271 VERDUGO PROBATION BUILDING: The County of Orange Board of Supervisor's approved the purchase and sale agreement of the Verdugo property in December 2016 and escrow closed in May 2017. The approximately 14,000 square foot facility's purpose is to provide for the new South County Probation Regional office. Based on Probation's programming requirements this tenant improvement project consists of complete demolition of all interior walls, plumbing fixtures and piping, electrical, exterior windows, roofing and roof mounted HVAC units. The new interior improvements include walls, doors, interior glazing, electrical, plumbing fixtures, piping, fire alarm and security systems. New exterior improvements include windows, roofing and roof mounted HVAC units. The new exterior hard-scape improvements include handicap accessible ramp and handicap parking stalls, new auto impound area and limited landscaping. Anticipated project completion in December 2018.

Budget Summary

Changes Included in the Base Budget:

FY 2018-19 Appropriation Budget is \$19,836,622, which includes:

1. \$13,840,854 for Probation's Juvenile Hall (JH) Multipurpose Gym
2. \$2,868,244 for capital & maintenance projects for Probation facilities
3. \$2,602,184 for debt service payment on Sheriff-Coroner's facility
4. \$525,340 for mid-year contingency projects

FY 2018-19 Revenue Budget is \$14,522,427, which includes:

1. \$1,215,617 operating revenue from Courts and interest
2. \$3,000,000 operating transfer in from Budget Control 036
3. \$3,500,000 loan from OC Waste & Recycling for JH Multipurpose Gym
4. \$6,806,810 revenue from State Construction for JH Multipurpose Gym
5. The remaining balance is funded from the \$5,314,195 projected carryover fund balance from FY 2017-18.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	7,645,665	15,277,441	5,892,763	14,522,427	(755,014)	-4.94
Total Expenditures/Encumbrances	6,719,847	24,667,756	4,928,297	19,836,622	(4,831,134)	-19.58
Prior Year Encumbrance Cancellations	44,504	0	94,162	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	970,323	(9,390,315)	1,058,628	(5,314,195)	4,076,120	-43.41
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Criminal Justice Facilities - Accumulative Capital Outlay in the Appendix on page A93

105 - COURTHOUSE TEMPORARY CONSTRUCTION

Operational Summary

Description:

This budget accumulates revenue from surcharges and penalty assessments on parking violations and criminal fines. The revenue is restricted by Government Code for acquisition, debt service, maintenance, and operation of courthouse facilities. Most of the revenue provides partial payment against Juvenile Justice Center Facility Certificates of Participation Debt Service on Lamoreaux Justice Center construction.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,663,715
Total FY 2017-2018 Actual Expenditure + Encumbrance:	3,663,714
Total Final FY 2018-2019:	1,205,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The primary use of these court penalties, fines, and fees is to make \$3.9 million Debt Service payments on Juvenile Justice Center Bonds and Civic Center Expansion COP, which will be paid off in June 2019.

FY 2018-19 Adopted Budget is \$1,205,0002, which is \$2,458,092 lower than FY 2017-18 Modified Budget due to payment of the final debt service payment from bond reserve. FY 2011-12 State Controller's Court revenue audit findings resulted in a substantial decline (\$1.9 million or 42%) in ongoing revenue to Fund 105. FY 2013-14 revenue was not sufficient to fund the bond payments in Fund 105. In order to avoid the projected negative fund balance at the year-end (6/30/14), a resolution for a General Fund Tempo-

rary Transfer "Resolution" to loan up to \$1.3 million from the County General Fund to Fund 105 was submitted for Board consideration. This resolution avoided the projected negative cash balance in Fund 105 and allowed the Fund to meet the required debt service obligation. The County Board of Supervisors approved a similar resolution for \$2.5 million on June 26, 2012. The \$2.5 million loan was not recorded as an Operating Transfer-In to Fund 105, which resulted in a positive cash balance but a negative fund balance at the year-end. Fund 105 will repay \$2.5 million to the General Fund whenever excess funds are available in Fund 105 after meeting its Debt Service obligations. After final payment of the Juvenile Justice Center Bonds in June 2019 or earlier, all available funds (including bond reserves) in Fund 105 will be used to repay all loans from the County General Fund before transferring the remaining balance to the State.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	(3,569,077)	(3,459,950)	(3,459,950)	(3,527,453)	(67,503)	1.95
Total Revenues	3,743,981	7,123,665	3,677,443	4,732,453	(2,391,212)	-33.56
Total Expenditures/Encumbrances	3,647,178	3,663,715	3,663,714	1,205,000	(2,458,715)	-67.10
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(12,324)	0	12,324	0	0	0.00
Ending Fund Balance - Unassigned	(3,459,950)	0	(3,458,545)	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Courthouse Temporary Construction in the Appendix on page A94

Highlights and Key Trends:

- In 2002, Trial Court Facilities Act (SB 1732) established the authority to transfer court facilities from the counties to the State. The County worked diligently with the State, Administrative Office of the Courts, to transfer all the trial court facilities before December 31, 2009. The Lamoreaux Justice Center was transferred November 24, 2009.
- Juvenile Justice Center Facility Lease Revenue Refunding Bonds issued in FY 2011-12 resulted in annual savings of \$1.3 million starting FY 2012-13, Fund 105 annual savings equals (62%) or \$0.8 million.
- FY 2011-12, the California State Controller's Office completed the Court revenue audit, which resulted \$4.7 million net decrease in Fund 105 revenue. Fund 105 projected negative cash and fund balance at the end of FY 2011-12. In order to keep positive cash balance in Fund 105, on June 26, 2012, the County Board of Supervisors approved a temporary borrowing of \$2.5 million funds from General Fund to Fund 105. Accordingly, Auditor-Controller processed the temporary borrowing resolution and transferred \$2.5 million to Fund 105.
- FY 2012-13, Fund 105 revenue declined by \$1.9 million and the fund was projected to have a negative fund balance in FY 2013-14, which required additional borrowing from the County General Fund.
- FY 2014-15, Fund 105 revenue continued to decline and the fund was projected to have a negative fund balance. An Operating Transfer In of \$1.7 million was approved by the County Board of Supervisors on June 24, 2014 to minimize loans from the County General Fund. As of June 30, 2016, the County General Fund loaned total \$3.8 million to Fund 105. In addition, the County General Fund contributed funds to Fund 105 to make the debt service payments.

15I - COUNTYWIDE IT PROJECTS NON-GENERAL FUND

Operational Summary

Description:

Fund 15I was established to allow unspent funds, at June 30, mostly for Budget Control 038 funds to be transferred to Countywide Information Technology (IT) Projects Non-General Fund 15I and re-budgeted for those IT projects in the following year. Budget Control 038 is used to budget and account for countywide IT projects funded primarily with Net County Cost or General Fund. These projects can be multiyear in duration and any unspent or unencumbered funds at year-end flow back into the County General Fund as Fund Balance Unassigned (FBU). Fund 15I allows some of the Board approved IT project funding to carryover in Fund 15I.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	11,592,693
Total FY 2017-2018 Actual Expenditure + Encumbrance:	11,461,536
Total Final FY 2018-2019:	4,313,298
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

IT Projects Non-General Fund 15I FY 2018-19 Base Budget of \$4,313,298 includes Operating Transfer Out to Budget Control 038 for:

1. \$134,631 Enterprise Data Management Solution
2. \$39,420 Integrated Talent Management System
3. \$97,000 eAgenda Upgrade
4. \$440,000 IT Service Desk Ticketing Management
5. \$300,000 Sheriff - Cisco Wireless Replacement
6. \$250,000 Network Security - Email Cryptography
7. \$1,185,000 Real Estate Portfolio Tool (CMMS)
8. \$245,000 Identity Government & Administration
9. \$511,129 Countywide IT Security Remediation
10. \$79,858 Board of Supervisors Crestron Communication Panel
11. \$1,031,260 Contingency - Unallocated

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	12,183,321	4,856,450	4,856,450	0	(4,856,450)	-100.00
Total Expenditures/Encumbrances	590,628	11,592,693	11,461,536	4,313,298	(7,279,395)	-62.79
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	11,592,693	(6,736,243)	(6,605,086)	(4,313,298)	2,422,945	-35.97
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Countywide IT Projects Non-General Fund in the Appendix on page A164

15L - 800 MHz CCCS

Operational Summary

Description:

The 800 MHz Countywide Coordinated Communications System (CCCS) Fund 15L was established to provide separate accountability for the coordinated communications system serving public safety and public works agencies of the County and 34 cities. This fund maintains monies deposited by cities, the Orange County Fire Authority and other participating agencies through 800 MHz Cost Sharing infrastructure payments; this fund also includes contract reserve funds. In addition, miscellaneous communications expenses, such as rents and utilities for remote sites, are paid from this fund.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	35,941,348
Total FY 2017-2018 Actual Expenditure + Encumbrance:	34,880,130
Total Final FY 2018-2019:	13,606,648
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Provide a state of the art interoperable two-way radio communications system for First Responders and other public works and public service agencies.
- Continue system life extension work, extending the useful life of the 800 MHz CCCS network and subscriber fleet, as a migration path towards the next generation system.
- Finalize and close out of the Federal Communications Commission (FCC) required Rebanding project.
- Provide reliable installation and maintenance services.
- Continue working with the 800 MHz CCCS Governance Committee and County Counsel to draft a replacement of the 800 MHz CCCS joint agreement.

FY 2017-18 Key Project Accomplishments:

- Continued the 800 MHz CCCS system life extension program to extend the useful life of the network and subscriber equipment. This included a network update to software release 7.15; implementing Radio Management server; upgrading backbone microwave path equipment; installation/configuration of MPLS backhaul network; antenna system replacement; installation of DC power systems and upgrading multiple law dispatch consoles.
- Finalized a Joint Agreement Amendment that included a system migration plan and budget estimates with our key partners including the Orange County City Managers Association, Orange County Chiefs' of Police and Sheriff's Association, Orange County Fire Chiefs Association, Orange County Lifeguard Association, 800 MHz User Group and 800 MHz Governance Committee.
- Continued the engineering and planning of the Moro Ridge 800 MHz radio site to improve public safety radio coverage between Laguna Beach and Newport Beach along Pacific Coast Highway.
- Continued modifications and improvements to other existing radio sites.

- 800 MHz Rebanding planning efforts continued for this FCC mandated program designed to mitigate interference being caused to public safety. A frequency reconfiguration agreement was approved and Sheriff Communications received the FCC approved frequency plan for our area. The Division continues non frequency specific Rebanding work as allowed by law including continued development of over 1,000 radio templates.
- The Division successfully completed reprogramming nearly 18,000 subscriber radios, returning 335 trunking base stations and 45 conventional repeaters well ahead of the scheduled deadline.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Sheriff's Communications & Technology Division continues to provide centralized operation, maintenance and financial management of the 800 MHz Countywide Coordinated Communications System (CCCS), supporting the County's strategic priorities by providing reliable communications and technical support, which enables first responders and public works employees to efficiently perform their duties.

Changes Included in the Base Budget:

The 800 MHz Countywide Coordinated Communications (CCCS) fund is a self-balancing budget with restricted revenue. The Budget includes a balancing entry to reflect over-financing to match anticipated Fund Balance Available at year-end. This budget is intended to fund 800 MHz CCCS equipment and infrastructure costs that will be used in future years for 800 MHz CCCS equipment purchases and radio site development.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	22,302,875	34,427,183	34,190,412	13,606,648	(20,820,535)	-60.47
Total Expenditures/Encumbrances	24,997,266	35,941,348	34,880,130	13,606,648	(22,334,700)	-62.14
Prior Year Encumbrance Cancellations	2,656	0	330,419	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(2,691,735)	(1,514,165)	(359,300)	0	1,514,165	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: 800 MHz CCCS in the Appendix on page A167

Highlights and Key Trends:

- Interoperable communications for first responders.
- Extending the useful life of the 800 MHz CCCS network and subscriber fleet, as a migration path continues towards the next generation system that includes P25 compliance.
- FCC required Rebanding planning and implementation.

9B0 - PUBLIC FINANCING PROGRAM

9B1 Major Activities

* The purpose of these funds is to construct and/or acquire sewer, regional roadway and public infrastructure facility improvements funded from bond proceeds issued on behalf of the Assessment Districts and to administer other long-term requirements of the Districts.

9B1 Funds

Budget Control Number	Assessment District Construction Title	FY 2018-2019 Appropriations		FY 2018-2019 Revenue	
431	Special Assessment-Top of the World Improvement	\$	59,650	\$	59,650

9B2 Major Activities

* The purpose of these funds is to construct and/or acquire public facility improvements (e.g. roads, fire stations, libraries, etc.) funded from bond proceeds issued on behalf of the Community Facilities Districts (CFD), and to administer other long-term requirements of the Districts.

9B2 Funds

Budget Control Number	Public Facilities Improvements	FY 2018-2019 Appropriations		FY 2018-2019 Revenue	
540	CFD 2015-1 RMV (Village of Esencia) Construction	\$	1,914,989	\$	1,914,989
559	CFD 2016-1 RMV (Village of Esencia) Construction		34,293,200		34,293,200
561	2017-1 RMV (Village of Esencia) Construction		61,835,000		61,835,000

PROGRAM VI: DEBT SERVICE

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
016	2005 Lease Revenue Refunding Bonds	0	0	0
019	Capital Acquisition Financing	1,542,115	1,305,768	236,347
GENERAL FUND SUBTOTAL		1,542,115	1,305,768	236,347
15J	Pension Obligation Bonds Debt Service	15,045,100	15,045,100	0
15Q	Pension Obligation Bond Amortization	13,741,000	13,741,000	0
15Y	Teeter Series A Debt Service Fund	68,214,000	68,214,000	0
9C0	Debt Service	78,157,607	78,157,607	0
OTHER FUNDS SUBTOTAL		175,157,707	175,157,707	0
TOTAL - DEBT SERVICE		176,699,822	176,463,475	236,347

016 - 2005 LEASE REVENUE REFUNDING BONDS

Operational Summary

Description:

Make timely debt service payments on the 2005 Lease Revenue Refunding Bonds Series 2005.

The 1996 Recovery Certificates of Participation (COPs) were sold in June 1996 to raise funds to pay the County's creditors. The issued amount was \$760,800,000.

In August 2005, the County issued the 2005 Lease Revenue Refunding Bonds, in the amount of \$419,755,000, (the "Bonds") to refund and decrease the outstanding 1996 Recovery COPs, Series A.

Debt service on the Bonds was previously paid from revenues diverted annually by State Statute for this purpose. Those diverted revenues cease after FY 2015-16. However, this fund will continue to receive net revenue from imported trash (see Fund 285) deposited in the County landfills. The Bonds were paid off in July 2017.

Strategic Goals:

- Make timely debt service payments on the 2005 Lease Revenue Refunding Bonds.

FY 2017-18 Key Project Accomplishments:

- In July 2017, the final debt service payment of 2005 Lease Revenue Refunding Bonds was made.
- In FY 2017-18, plan B-13 final payments for County Administered Accounts were made.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,556,304
Total FY 2017-2018 Actual Expenditure + Encumbrance:	2,530,013
Total Final FY 2018-2019:	0
Percent of County General Fund:	0%
Total Employees:	0.00

Any funds not needed to pay debt service are transferred from this agency to Fund 15Z, Plan of Adjustment Available Cash.

In FY 2017-18, all outstanding balances of plan B-13 claims were paid. This fund will be closed in FY 2017-18.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Revenues	22,963,550	2,556,304	2,557,115	0	(2,556,304)	-100.00
Total Expenditures/Encumbrances	22,963,550	2,556,304	2,530,013	0	(2,556,304)	-100.00
Net County Cost	0	0	(27,102)	0	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions..

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: 2005 Lease Revenue Refunding Bonds in the Appendix on page A29

019 - CAPITAL ACQUISITION FINANCING

Operational Summary

Description:

Make timely debt service payments on the 2012 Juvenile Justice Center (JJC) Lease Revenue Refunding Bonds and to make trustee payments for other refunded bonds.

The 2002 Bonds were issued to redeem the 1992 JJC COPs. The 1992 JJC COPs were sold to refund a 1989 COP, the proceeds of which were used to construct the Betty Lou Lamoreaux Juvenile Justice Center, Juvenile Hall Administration Facility, Juvenile Intake Facility, and parking structures.

In 2012, the County refunded its 2002 Juvenile Justice Center Bonds for an annual debt service savings of approximately \$1 million.

In June 2019, the 2012 JJC Bonds will be fully redeemed.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	5,853,655
Total FY 2017-2018 Actual Expenditure + Encumbrance:	5,837,583
Total Final FY 2018-2019:	1,542,115
Percent of County General Fund:	0.04%
Total Employees:	0.00

Strategic Goals:

- Make timely debt service payments on 2012 Juvenile Justice Center Leased Revenue Refunding Bonds.

Budget Summary

Changes Included in the Base Budget:

In FY 2018-19, the final payment on the 2012 JJC Bonds will be made. A portion of the final payment will be made using Bond Reserves which results in a decrease in 019 NCC.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Revenues	4,980,336	4,981,726	4,981,874	1,305,768	(3,675,958)	-73.79
Total Expenditures/Encumbrances	5,839,569	5,853,655	5,837,583	1,542,115	(4,311,540)	-73.66
Net County Cost	859,233	871,929	855,709	236,347	(635,582)	-72.89

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Capital Acquisition Financing in the Appendix on page A33

022 - PREPAID PENSION OBLIGATION

Operational Summary

Description:

To record revenues and expenditures related to the Taxable Pension Obligation Bonds issued for the prepayment, at a discount, of the County's annual pension contribution.

In January 2017, the County issued its 2017 Pension Obligation Bonds in the amount of \$375.54 million. The proceeds, combined with funds from certain County departments, prepaid the County's FY 2017-18 pension contribution. The net savings of the prepayment was \$12.014 million.

The FY 2018-19 budget does not include appropriations to prepay the FY 2019-20 pension obligation. If savings can be realized by prepaying the FY 2019-20 obligation, County Executive Office will return to the Board to request additional appropriations.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	105,000
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,882
Total Final FY 2018-2019:	0
Percent of County General Fund:	0%
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Revenues	6,288	105,000	31,697	0	(105,000)	-100.00
Total Expenditures/Encumbrances	1,392	105,000	1,882	0	(105,000)	-100.00
Net County Cost	(4,897)	0	(29,815)	0	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Prepaid Pension Obligation in the Appendix on page A34

15J - PENSION OBLIGATION BONDS DEBT SERVICE

Operational Summary

Description:

This fund is used to record the debt service payments on the County's Pension Obligation Bonds: Series 1994A, Refunding Series 1996A and Refunding Series 1997A. The 1994 Bonds were paid off in 2004 and 1996A were paid off in September 2016, the 1997 obligations remain. These bonds are a General Fund obligation.

On October 20, 1999, the Board of Supervisors directed the County Executive Office to proceed with actions necessary to eliminate this debt obligation. On March 31, 2000, and June 11, 2000, the County purchased through a tender offer 45% of the outstanding bonds, about \$288.3 million, and then canceled them. The cost of the purchase was about \$179.0 million.

The remaining Pension Obligation Bonds with a par value of \$350,823,000, were successfully prepaid through an economic defeasance on June 22, 2000. Available funds, including the FY 1999-00 Tobacco Settlement Revenue allocation to the County, were irrevocably pledged for payment, in full, of the bonds and invested in AAA rated debt securities issued by the Federal Home Loan Bank, Federal National Mortgage Association (FNMA). The FNMA securities, along with cash on hand, will be sufficient to pay principal and interest on the bonds when due and payable.

The FY 2018-19 Budget for this fund contains appropriations to record the debt service payments made by the bond trustee from the defeasance escrow fund. There is no "out-of-pocket" payment required from the County.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	15,045,550
Total FY 2017-2018 Actual Expenditure + Encumbrance:	15,035,378
Total Final FY 2018-2019:	15,045,100
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To record debt service payments made by the trustee on the defeased Pension Obligation Bonds.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	21,018,721	8,359,300	8,360,060	8,359,300	0	0.00
Total Requirements	39,157,011	15,045,550	15,035,378	15,045,100	(450)	0.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(18,138,290)	(6,686,250)	(6,675,319)	(6,685,800)	450	-0.01
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Pension Obligation Bonds Debt Service in the Appendix on page A165

15Q - PENSION OBLIGATION BOND AMORTIZATION

Operational Summary

Description:

To record the use of the County's investment account held by the Orange County Retirement System (OCERS) for normal and unfunded accrued actuarial liability (UAAL) costs.

In 1994 taxable Pension Obligation Bonds were sold to finance the County's UAAL obligation. The County deposited \$318.3 million in an investment account held by OCERS. The investment account is a part of the OCERS investment pool and as such earns the same rate of return.

The investment account was initially used to make annual payments to satisfy the County's UAAL obligation according to a 15-year amortization schedule in lieu of County cash

At a Glance:

Total FY 2017-2018 Current Modified Budget:	0
Total FY 2017-2018 Actual Expenditure + Encumbrance:	0
Total Final FY 2018-2019:	13,741,000
Percent of County General Fund:	N/A
Total Employees:	0.00

contributions; however, in 1996 the County and OCERS concluded an agreement by which the UAAL is amortized according to a 28-year schedule and the investment account is used to pay an annually declining portion of the County's normal cost obligation. Based on subsequent agreements between the County and OCERS, the County now has the discretion to determine annually how much of the investment account to use to pay employer pension contributions.

Strategic Goals:

- Use of the County's investment account in the Orange County Employees Retirement System for normal and unfunded accrued actuarial pension costs.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	14,236,334	0		13,741,000	13,741,000	0.00
Total Requirements	0	0	0	13,741,000	13,741,000	0.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	14,236,334	0		0	450	-0.01
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Pension Obligation Bond Amortization in the Appendix on page A165

15Y - TEETER SERIES A DEBT SERVICE FUND

Operational Summary

Description:

To record the expenses and revenues related to the Teeter Program; the funding of which was restructured in 2013 from a commercial paper program to a Note Purchase and Reimbursement Agreement. The Teeter Program is an alternate secured property tax distribution plan. Normally, the secured property taxes collected by a County are distributed to taxing agencies (e.g. school districts), resulting in less than 100% of the tax levy being distributed because of delinquencies. Under the Teeter Plan, the County distributes 100% of the levy to the taxing agencies and in exchange receives the right to keep the delinquent taxes, penalties and interest.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	104,479,403
Total FY 2017-2018 Actual Expenditure + Encumbrance:	60,435,175
Total Final FY 2018-2019:	68,214,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget included \$21.1M transfer to General Fund, but the actual transfer to General Fund was zero. FY 2018-19 Budget includes \$6M transfer to General Fund.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	54,542,362	69,764,000	69,344,086	68,214,000	(1,550,000)	-2.22
Total Expenditures/Encumbrances	34,613,776	104,479,403	60,435,175	68,214,000	(36,265,403)	-34.71
Prior Year Encumbrance Cancellations	0	0	16,800	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	19,928,586	(34,715,403)	8,925,712	0	34,715,403	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Teeter Series A Debt Service Fund in the Appendix on page A172

9C0 - PUBLIC FINANCING PROGRAM

9C1 Major Activities

* The purpose of these funds is to provide for debt service of bonds issued on behalf of the Assessment Districts (AD).

9C1 Funds

Budget Control Number	Assessment Districts	FY 2018-2019 Appropriations		FY 2018-2019 Revenue	
433	Golden Lantern Reassessment District 94-1 Debt Service	\$	386,807	\$	386,807
507	Irvine Coast Assessment District 88-1 - Debt Service		5,228,617		5,228,617
516	Assessment Dist 01-1 Ziani Project - Debt Service		634,508		634,508
523	Newport Coast AD 01-1 Group 2 Debt Service		1,260,848		1,260,848
52T	Newport Coast AD 01-1 Conversion #1 Debt Service		1,789,768		1,789,768
534	AD 01-1 Group 3 Debt Service		1,517,888		1,517,888
536	Newport Coast AD 01-1 Group 4 Conversion Debt Service		1,210,183		1,210,183
551	Assessment District 92-1 Newport Ridge - Debt Service		2,417,058		2,417,058

9C3 Major Activities

* The purpose of these funds is to provide for debt service of bonds issued on behalf of the Community Facilities Districts (CFD).

9C3 Funds

Budget Control Number	Community Facility Districts	FY 2018-2019 Appropriations		FY 2018-2019 Revenue	
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	\$	1,605,060	\$	1,605,060
487	Ladera CFD 2002-01 Debt Service		5,154,125		5,154,125
488	Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service		3,022,000		3,022,000
501	Rancho Santa Margarita CFD 87-5(A) - Debt Service		222,906		222,906
505	Foothill Ranch CFD 87-4 - Debt Service		8,809,312		8,809,312
509	Rancho Santa Margarita CFD 87-5B - Debt Service		1,685,795		1,685,795
513	Coto de Caza CFD 87-8 - Debt Service		3,393,523		3,393,523
517	Rancho Santa Margarita CFD 87-5C - Debt Service		1,648,472		1,648,472
521	Rancho Santa Margarita CFD 87-5D (A) - Debt Service		1,313,247		1,313,247
530	CFD 2004-1 Ladera Debt Service		7,178,111		7,178,111
533	CFD 01-1 Ladera - Debt Service		2,216,197		2,216,197
541	CFD 2015-1 RMV (Village of Esencia) Debt Service		6,886,262		6,886,262
547	CFD 00-1 (Series A of 2000) Ladera - Debt Service		2,096,840		2,096,840
549	Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service		1,392,078		1,392,078
555	CFD 2003-1 Ladera Debt Service		4,278,307		4,278,307
560	CFD 2016-1 RMV (Village of Esencia) Debt Service		6,845,695		6,845,695
562	CFD 2017-1 RMV (Village of Esencia) Debt Service		5,964,000		5,964,000



PROGRAM VII: INSURANCE, RESERVES & MISCELLANEOUS

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2018-2019 Appropriations	FY 2018-2019 Revenue	FY 2018-2019 Net County Cost
004	Miscellaneous	95,140,690	25,618,119	69,522,571
037	OCIT Shared Services	2,703,474	2,703,474	0
039	IBM Mainframe	2,395,550	0	2,395,550
056	Employee Benefits	2,147,132	1,682,249	464,883
100	General Fund	0	820,000,166	(820,000,166)
GENERAL FUND SUBTOTAL		102,386,846	850,004,008	(747,617,162)
14C	Class B-27 Registered Warrants	0	0	0
14Y	Indemnification Reserve	0	0	0
14Z	Litigation Reserve	0	0	0
15Z	Plan of Adjustment Available Cash	0	0	0
270	Compressed Natural Gas Enterprise Fund	382,123	382,123	0
289	OCIT Countywide Services	103,835,770	103,835,770	0
290	Insured Health Plans ISF	190,720,073	190,720,073	0
291	Unemployment ISF	7,097,407	7,097,407	0
292	Self-Insured PPO Health Plans ISF	83,287,753	83,287,753	0
293	Workers' Compensation ISF	61,780,114	61,780,114	0
294	Property & Casualty Risk ISF	42,891,424	42,891,424	0
296	OC Fleet Services	35,375,682	35,375,682	0
297	Reprographics ISF	6,918,044	6,918,044	0
298	Self-Insured Benefits ISF	9,183,673	9,183,673	0
29W	Wellness Program ISF	3,272,040	3,272,040	0
29Z	Life Insurance ISF	1,029,041	1,029,041	0
OTHER FUNDS SUBTOTAL		545,773,144	545,773,144	0
TOTAL - INSURANCE, RESERVES & MISCELLANEOUS		648,159,990	1,395,777,152	(747,617,162)



100 - GENERAL FUND

Operational Summary

Description:

General Purpose Revenues (GPR), including Property Taxes, Sales Taxes, Property Tax Administration Fees, and other miscellaneous sources, are recorded in Fund 100. GPR is the primary component of Net County Cost which is used to fund County mandated services to the citizens of Orange

County. The General Fund also includes obligated fund balances (reserves) set aside for specific uses including contingencies, capital projects, and strategic priorities. The obligated fund balances (OFB) are increased if positive Fund Balance Unassigned (FBU) is recorded at the end of a fiscal year. OFB is reduced to fund strategic priorities or capital projects as approved by the Board of Supervisors during the budget process or quarterly budget report process.

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Beginning Fund Balance - Unassigned	53,809,835	46,745,332	46,745,332	0	(46,745,332)	-100.00
Total Revenues	735,787,859	794,902,657	805,907,054	811,190,213	16,287,556	2.04
Total Expenditures/Encumbrances	41,710,462	0	39,090,373	0	0	0.00
Prior Year Encumbrance Cancellations	12,763,953	0	8,566,988	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	38,973,076	36,700,001	38,971,127	(8,809,953)	(45,509,954)	-124.01
Ending Fund Balance - Unassigned	721,678,110	804,947,988	783,157,875	820,000,166	15,052,178	1.87

(1) General Fund budget control prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: General Fund in the Appendix on page A91

004 - MISCELLANEOUS

Operational Summary

Description:

This budget control is a compilation of miscellaneous General Fund activities including: County General overhead recovery from non-General Funds (CWCAP) and select General Fund agencies, miscellaneous General Fund transfers to non-General Funds, contingency appropriations for unanticipated salary and benefits issues, and appropriations to fund General Fund recommended budget augmentation requests.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	70,064,446
Total FY 2017-2018 Actual Expenditure + Encumbrance:	67,300,537
Total Final FY 2018-2019:	95,140,690
Percent of County General Fund:	2.75%
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾		Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Total Revenues	49,764,777	26,571,872	25,770,511	25,618,119	(953,753)	-3.59
Total Expenditures/Encumbrances	72,561,640	70,064,446	67,300,537	95,140,690	25,076,244	35.79
Net County Cost	22,796,863	43,492,574	41,530,026	69,522,571	26,029,997	59.85

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Miscellaneous in the Appendix on page A16

037 - OCIT SHARED SERVICES

Operational Summary

Description:

The mission of OC Information Technology is to provide innovative, reliable, and secure technology solutions that support County agencies and departments in the delivery of quality public services.

Budget Control 037 - The IT positions within this budget control were consolidated from OC Information Technology's Shared Services Departments, which include Child Support Services (CSS), County Executive Office (CEO), OC Community Resources (OCCR), OC Public Works (OCPW), OC Waste & Recycling (OCWR), and Probation. This consolidation resulted in the subsequent implementation of a Shared Services model for providing IT services. This model will enable the achievement of greater efficiencies through the use of pooled resources, increased knowledge-sharing, streamlined processes, and standardized hardware and software.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,481,380
Total FY 2017-2018 Actual Expenditure + Encumbrance:	2,481,380
Total Final FY 2018-2019:	2,703,474
Percent of County General Fund:	0.08%
Total Employees:	102.00

Service Areas under this budget control include Infrastructure and Communications services, Business Relationship Management, and Application Development and Support.

Strategic Goals:

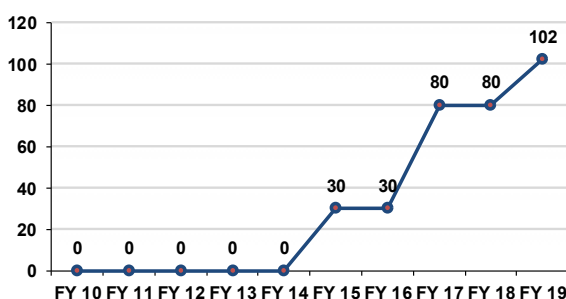
- Provide IT services and solutions that enable Shared Services Department workforces to be more connected, efficient, and mobile.
- Enable resources to be directed toward technological improvements and innovative solutions rather than duplicative equipment, applications, and projects.
- Increase learning and professional development opportunities for staff and improve succession planning through cross-training.

FY 2017-18 Key Project Accomplishments:

- Eliminated duplicative efforts by individual departments by developing enterprise or multi-department applications (i.e., a single application that can be used across departments). For example, OCIT developed OC Expediter, an enterprise procurement system that has now been implemented by 17 County departments.
- Virtualized 84% of servers across the six Shared Services Departments, which will reduce support, maintenance, and utility costs. Typical savings from virtualization of servers is 20-40%.
- Created hardware and software standards across the six Shared Services departments, which enables more efficient technical support and reduces administrative burden. For example, three standard desktop computer models will replace the 60 different models currently deployed across the six Shared Services departments.

- During the FY 2017-18 First Quarter Budget Report, 22 positions were transferred into Budget Control 037, one from Child Support Services and twenty-one positions from Probation in an effort to continue moving towards a Countywide Shared Services IT model.
- Implemented a Microsoft System Center Configuration Manager server in Azure that manages distribution points located at each of the Shared Services departments. This solution provides consistency of delivery for operating system images, patches, and all supported software. It significantly expedites delivery of services to the end users.
- Worked with the cellular providers to setup iPhones with the Apple Device Enrollment Program (DEP), to provide a true Enterprise Mobile Device Management solution that is very "Light Touch" and provides a better customer experience, where the phones can ship directly to the end user and setup with only an email address and password. All software and configuration is done seamlessly in the background. A Proof of Concept was done with the MobileIron solution at OCWR. Future deployments will be done with Microsoft's Intune solution which will provide additional savings to the departments as the licensing is included.
- OCIT was instrumental in the IT design, implementation, and setup for the new state of the art Animal Care facility.
- OCIT is in the process of upgrading the Operating System and deployment of several hundred new computers for Child Support Service, OC Public Library, Probation, and OC Public Works.
- OCIT staff are currently migrating from seven different domains into the newly formed OCIT domain. The staff will utilize all Office 365 services, including Exchange Online, to provide seamless access to all applications and email from anywhere at any time. Provisions were made that allow staff to more easily support all Shared Services departments.
- Beginning the migration from four unique service desk software and support solutions to one common platform with one support phone number for all Shared Services customers.
- Focused on cross-training IT staff to aid succession planning and creating a team-based, collaborative organizational culture and defined IT career paths to attract new talent.
- Implemented an OCIT Countywide communications process so internal and external news and notifications are distributed through our Stakeholder Communications Manager.
- Gained state, local, and national recognition through awards from the National Association of Counties, Center for Digital Government, Association of California Cities, and Orange County Business Council.
- Established the Solutions Development team, which focuses on rapidly developing innovative IT solutions. For example, the team developed two mobile applications: Pet Track for OC Animal Care and myOCgov, which links citizens with the County's services through their mobile devices.
- Initiated the migration of current software applications to the cloud (versus hosting those applications on physical computer servers located in County facilities), which will decrease real estate footprint, utility, and maintenance costs.
- Developed a business intelligence solution for the Probation Department, which enables the department to make data-driven resource allocation decisions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In the First Quarter of FY 2017-18, 22 positions were transferred into Budget Control 037, 1 from Child Support Services and 21 positions from Probation. One position was transferred to Fund 289, OCIT Countywide Services, with an overall net increase of 21 positions.
- In the Second Quarter of FY 2017-18, 2 positions were transferred into Budget Control 037 from Fund 289 and 1 position was transferred out to Fund 289, this resulted in a net increase of 1 position. The positions were transferred to align staff to their service functions.

- During FY 2015-16, 50 IT positions from County Executive Office (including Human Resource Services and CEO budget), Child Support Service, OC Community Resources and OC Waste & Recycling were transferred to Budget Control 037 under the oversight of OCIT.
- During FY 2014-15, 30 IT positions from OC Public Works were transferred to the newly established Budget Control 037 under the oversight of OCIT.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to review opportunities to expand OCIT's Shared Services model to create innovative and collaborative enterprise solutions to support our customers and their constituent facing programs.

Continue to promote Countywide, collaborative efforts to reduce duplicative technology equipment, applications, and projects in order to gain operational efficiencies and consistent delivery of IT services.

Changes Included in the Base Budget:

OCIT Shared Services Budget Control 037 FY 2018-19 Budget of \$2,703,474 is \$222,094 higher than the FY 2017-18 Modified Budget. The Salaries and Benefits cost increase of \$894K reflects the addition of 22 positions, which were added in mid FY 2017-18, and are included for an entire year in FY 2018-19. Services and Supplies also increased in FY 2018-19 by \$192K resulting from increased costs to annual lease costs, temporary help staffing to backfill for vacancies, increased staff support cost from Fund 289, and increased training and tuition reimbursement costs due to the addition of 22 positions added in FY 2017-18. Intrafund Transfers from County departments increased by \$829K, and Other Financing Uses also decreased by \$36K.

The overall expenditure increase is offset by an increase of \$222K in revenue.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Total Positions	79	102	102	102	0	0.00
Total Revenues	1,920,666	2,481,380	2,481,380	2,703,474	222,094	8.95
Total Expenditures/Encumbrances	1,920,666	2,481,380	2,481,380	2,703,474	222,094	8.95
Net County Cost	0	0	0	0	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCIT Shared Services in the Appendix on page A49

Highlights and Key Trends:

- Through the implementation of a Shared Services model for the provision of IT support and services to Child Support Services, County Executive Office, OC Community Resources, OC Public Works, OC Waste & Recycling and Probation, the County has taken key steps toward improving its ability to uplift technology and keep pace with industry advancements in areas such as cloud computing, mobile design, and data analytics.

039 - IBM MAINFRAME

Operational Summary

Description:

The IBM Mainframe fund was created to help offset the cost of the mainframe. Initially, the total cost of the mainframe was recovered by charging departments for their utilization. As departments moved off the mainframe, the total cost was covered by fewer departments. Therefore, beginning FY 2008-09, it was determined that all costs associated with the mainframe be removed from the departments budgets and placed in Budget Control 039 as part of the General Fund.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,395,550
Total FY 2017-2018 Actual Expenditure + Encumbrance:	2,395,550
Total Final FY 2018-2019:	2,395,550
Percent of County General Fund:	0.07%
Total Employees:	0.00

Strategic Goals:

- When the last remaining large-scale County application on the mainframe (the County's Property Tax System) is migrated to an open systems platform, the County will be able to retire the mainframe.

FY 2017-18 Key Project Accomplishments:

- Significant progress continues to be made in software upgrades to bring the system to supportable levels. The remaining upgrades to the mainframe's operating system, communications software and other control products are in their final stages.
- The mainframe continues to be maintained for future upgrades of the Operating System and vendor's software to maintain system currency, operational efficiency, and platform security.
- OCIT has begun to conduct a formal mainframe disentanglement assessment.

Budget Summary

Changes Included in the Base Budget:

The Budget is within Net County Cost.

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Total Expenditures/Encumbrances	3,170,544	2,395,550	2,395,550	2,395,550	0	0.00
Net County Cost	3,170,544	2,395,550	2,395,550	2,395,550	0	0.00

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: IBM Mainframe in the Appendix on page A51

Highlights and Key Trends:

- The County has replaced the aging Mainframe System to enable Property Tax System's (PTS) continued operation. The PTS is undergoing a re-write which is anticipated to be completed in August 2019, after which time the County will be able to retire the mainframe.

056 - EMPLOYEE BENEFITS

Operational Summary

Description:

Employee Benefits administers a wide variety of self-funded benefits and group insurance plans for County employees, retirees and their dependents.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,058,204
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,637,397
Total Final FY 2018-2019:	2,147,132
Percent of County General Fund:	0.06%
Total Employees:	18.00

Strategic Goals:

- The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2017-18 Key Project Accomplishments:

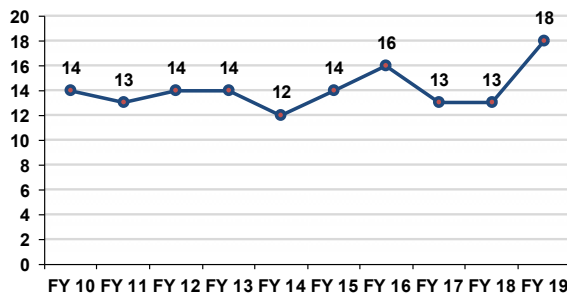
- To address the significant impact of prescription drugs on overall costs, Employee Benefits facilitated a market check that resulted in negotiation of additional prescription discounts and rebates for the Wellwise Choice and Wellwise Retiree PPO Health Plan prescription contract. This resulted in \$1.7 million in claims savings. The market check also resulted in additional one-time pharmacy rebate revenue which over-realized the FY 2017-18 budget by \$1.6 million.
- In 2018, plan design changes were implemented to: address rising industry costs for prescription drugs, modernize certain benefits or terms to be more consistent with the industry and best practices with the goal of more efficient and standardized claim processing to reduce the risk of claim processing errors, and be consistent with various laws and regulation. These changes are projected to save \$264,000 for employees and \$683,000 for retirees in 2018.
- Blue Shield of California and Optum Rx contracts were renewed for 2018 including the addition of telehealth and ABA service with no additional administrative fees.
- Employee Benefits assisted in the recovery of \$10,000 in unpaid health insurance premiums.
- Employee Benefits implemented a rollover provision for the Health Care Reimbursement Accounts. This will allow participants to roll over up to \$500 of unused contribution into the next plan year.
- While savings attributable to wellness initiatives are difficult to validate or quantify, the County's 2016, 2017, and 2018 medical rate changes compared to market averages have been trending in low single digits (negative for some plans) and have far exceeded these targets. During rate renewal for 2018, the rates were significantly lower than regional trend and resulted in \$9.6 million in budget savings which is in part attributable to the Wellness program and its resulting favorable claims experience.
- Recent data from the County's Wellness program administrator, StayWell, indicates 17% of employees improved their risk over time and the average number of health risks continue to decrease.
- Employees are actively participating in OC Healthy Steps Wellness program with an 87% participation rate versus industry average 47% participation and StayWell's Book of Business of 42%.
- The unit modification of the PM/PS bargaining unit resulted in 10 classification moving to that unit. Approximately 100 employees became eligible for Accidental Death and Dismemberment insurance. Employee Benefits coordinated the enrollment of these employees.

- A new three year contract for the audit of the Association of County Deputy Sheriffs (AOCDS) was created and implemented with both County and AOCDS concurrence.
- A Request for Information process was completed to obtain additional information about Value Based Care in a self-funded PPO plan.

Organizational Summary

Employee Benefits - Employee Benefits designs, implements and administers a wide variety of self-funded benefits and insurance plans for County employees, retirees and their dependents.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2018-19, 1 limited term and 1 regular Staff Specialist were added to support projects and ongoing operational needs and to convert 2 Extra Help positions.
- In FY 2017-18, there were 2 limited term Administrative Manager I and 1 regular Administrative Manager II positions added. These positions were added to support an analysis of the County's Delivery Model. In addition, there are several critical one time projects that require planning and implementation in order to support the strategic improvement of our benefits administration while the current program team supports the implementation and ongoing day to day programs and services.

- In FY 2016-17, the accounting functions and associated 3 positions were transferred to the Auditor-Controller, Budget Control 003. The transfer of the accounting functions to Auditor-Controller would improve standardization and consistency as well as address concerns with recruitment and retention. After the transfer, total authorized positions decrease to 13.
- In FY 2015-16 Adopted Budget, 1 Senior Accountant/Auditor I position was added as an augmentation to support the implementation of the Affordable Care Act - Employer Shared Responsibility mandate. One Administrative Manager II was added to support the Insurance Working group and provide additional program management support. Total authorized positions increased to 16.
- In FY 2013-14, 2 additional positions were transferred from Budget Control 054 to Budget Control 056 to support programmatic and finance duties.
- In FY 2012-13, 2 Information Technology positions were transferred to Budget Control 054 as part of the Human Resource Services centralization.
- One limited term position was added in November 2011 to help implement the Patient Protection and Affordable Care Act (PPACA) and perform accounting duties.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Employee Benefits Division supports the Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

The benefits administrative fee for the Wellness program is being booked directly into 29W rather than first being booked into Fund 100, Budget Control 056. This change was made as the result of a request from the Auditor-Controller to alleviate a CWCAP negative NCC balance in 056.

In FY 2018-19, the Budget included adding one limited term and one regular Staff Specialist to support projects and ongoing operational needs and to convert two Extra Help positions.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Limited Term and One Regular Position for Employee Benefits Operations Amount:\$ 0	Add one Staff Specialist and one limited term Staff Specialist position through June 2020, to comply with the County extra help policy and to evaluate Employee Benefits projects and ongoing operational needs.	Employee Benefits will be able to maintain current customer service levels and meet operational needs.	13856

Final Budget History:

Sources and Uses	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	13	16	16	18	2	12.50
Total Revenues	1,668,756	1,654,907	1,434,902	1,682,249	27,342	1.65
Total Expenditures/Encumbrances	1,690,812	2,058,204	1,637,397	2,147,132	88,928	4.32
Net County Cost	22,056	403,297	202,495	464,883	61,586	15.27

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Employee Benefits in the Appendix on page A65

Highlights and Key Trends:

- The budget includes the addition of one limited term and one regular Staff Specialist to support projects and ongoing operational needs and convert two Extra Help positions.

14C - CLASS B-27 REGISTERED WARRANTS

Operational Summary

Description:

Certain tort claims which existed prior to the County's filing for Chapter 9 Bankruptcy Protection in December 1994 are classified as "B27 Claims." This fund records available revenues and payments for Class B27 claims as required under the County's Second Amended Modified Plan of Adjustment (Bankruptcy Recovery Plan). This fund will be closed in FY 2017-18.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	2,727
Total FY 2017-2018 Actual Expenditure + Encumbrance:	2,695
Total Final FY 2018-2019:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	23	27	21	0	(27)	-100.00
Total Expenditures/Encumbrances	2	2,727	2,695	0	(2,727)	-100.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	21	(2,700)	(2,674)	0	2,700	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Class B-27 Registered Warrants in the Appendix on page A146

14Y - INDEMNIFICATION RESERVE

Operational Summary

Description:

To provide for indemnification of the Representative and others under the County's Second Amended Modified Plan of Adjustment (Bankruptcy Recovery Plan) as required by court order for the distribution of bankruptcy related litigation proceeds. This fund will be closed in FY 2017-18.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	114
Total FY 2017-2018 Actual Expenditure + Encumbrance:	113
Total Final FY 2018-2019:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	0	0	0	0	0	0.00
Total Requirements	3,369	114	113	0	(114)	-100.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(3,369)	(114)	(113)	0	114	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Indemnification Reserve in the Appendix on page A156

14Z - LITIGATION RESERVE

Operational Summary

Description:

To provide a reserve for potential litigation costs incurred by the Representative under the County's Bankruptcy Plan of Adjustment (Bankruptcy Recovery Plan) as required by court order for the distribution of bankruptcy related litigation proceeds. This fund will be closed in FY 2017-18.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	377
Total FY 2017-2018 Actual Expenditure + Encumbrance:	376
Total Final FY 2018-2019:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	0	0	0	0	0	0.00
Total Requirements	11,224	377	376	0	(377)	-100.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(11,224)	(377)	(376)	0	377	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Litigation Reserve in the Appendix on page A157

15Z - PLAN OF ADJUSTMENT AVAILABLE CASH

Operational Summary

Description:

This fund records the use of the annual excess of diverted revenues needed to meet the debt service requirements of the 1996 Recovery Certificates of Participation and now the 2005 Lease Revenue Bonds (see Fund 100, Budget Control 016). The money in this fund is used to amortize bankruptcy related losses to County Administered Accounts in accordance with the Second Amended Modified Plan of Adjustment. This fund will be closed in FY 2017-18.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	19,689,751
Total FY 2017-2018 Actual Expenditure + Encumbrance:	19,689,566
Total Final FY 2018-2019:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The Final B-13 claims to County Administered Accounts were paid off in FY 2017-18. This Fund will be closed in FY 2017-18.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	17,124,582	2,562,495	2,562,311	0	(2,562,495)	-100.00
Total Expenditures/Encumbrances	13,591,744	19,689,751	19,689,566	0	(19,689,751)	-100.00
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	3,532,838	(17,127,256)	(17,127,256)	0	17,127,256	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Plan of Adjustment Available Cash in the Appendix on page A173

270 - COMPRESSED NATURAL GAS ENTERPRISE FUND

Operational Summary

Description:

OC Fleet Services mission is to deliver high quality fleet management services to the employees and elected officials serving the County of Orange. OC Fleet Services strive toward the highest levels of safety and reliability in a cost-effective and efficient manner that supports clean air rules and regulations and the County's objectives for reducing emissions.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	414,590
Total FY 2017-2018 Actual Expenditure + Encumbrance:	379,145
Total Final FY 2018-2019:	382,123
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The County has an approved Green Fleet Plan. In June 2005 the County of Orange Board of Supervisors adopted the Green Fleet Concept Plan, recognizing the need to transition to a model green fleet operation utilizing alternative fuel vehicle (AFV) technology to comply with South Coast Air Quality Management District (SCAQMD) Fleet Rules 1191 and 1196. This Plan called for the construction of a County operated CNG fueling station as an integral part of the County's infrastructure to promote a successful implementation of the Green Fleet Plan.
- Identification of options regarding low-emission, CNG vehicles that have the least environmental and economic cost while meeting related mandates.
- Identification and implementation of best practices related to fuel conservation and low-emission, CNG vehicles, with the goal of exceeding mandates where practical.
- Utilization of grant funding to achieve goals.

FY 2017-18 Key Project Accomplishments:

- This station has seen a steady decline in sales since 2014. The contributing factors for this are: 1)Our largest customer, CR&R Environmental Services, has built its own CNG infrastructure at their staging yards and is not reliant on purchasing retail CNG. 2)Yellow cab, our second largest customer, closed its staging yard in Anaheim due to the loss of sales to UBER on the corridor between John Wayne Airport (JWA) and Disneyland. 3)Petroleum fuel is experiencing a glut in the market, due to the influx of oil from fracking. As long as petroleum fuel is selling for less than \$4.00/gallon, there is no financial incentive to switch to CNG.

Organizational Summary

Compressed Natural Gas Enterprise Fund - Operate and maintain a public access CNG fueling station that will service the needs of the County of Orange departments and the public on a 24 hour/7 day per week basis. Administers a standard preventative maintenance program in accordance with manufacturer's requirements to achieve station uptime of 98 percent.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County of Orange will continue to acquire low-emission vehicles and support CNG infrastructure that will promote the County's Green Fleet Plan.

Changes Included in the Base Budget:

OC Public Works has determined that since we must dis-pense at least 200K GGE's per year to breakeven on our operations and are currently only dispensing 150K GGE's, that is in our interest to outsource the operations of our CNG Station to a third party vendor. An RFP is ready for solicitation and the award of a contract should be completed by July 1, 2018.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	166,295	(32,087)	(32,087)	34,051	66,138	-206.12
Total Revenues	327,190	380,772	350,085	348,072	(32,700)	-8.58
Total Expenditures/Encumbrances	526,613	414,590	379,145	361,773	(52,817)	-12.73
Prior Year Encumbrance Cancellations	1,040	0	18,863	0	0	0.00
Inc/(Dec) to Reserves	0	(65,905)	(65,905)	20,350	86,255	-130.88
Net Position - Ending Balance	(32,088)	0	23,620	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Compressed Natural Gas Enterprise Fund in the Appendix on page A176

Highlights and Key Trends:

- The construction and implementation of a County of Orange CNG fueling station available to the County and the public and the expansion of the low-emission and alternative-fuel fleet demonstrate the County's continued commitment to the use of alternative fuels and to improve the air quality for the residents of and visitors to Orange County.
- The County has long been a leader in the adoption and use of alternative fuels and clean fuel technologies.
- The County is confident that future alternative-fuel infrastructure projects will proceed smoothly as accumulated knowledge and experience are applied to the implementation of the County's ongoing alternative fuels program.

289 - OCIT COUNTYWIDE SERVICES

Operational Summary

Description:

The mission of OC Information Technology (OCIT) is to provide innovative, reliable, and secure technology solutions that support County departments in the delivery of quality public services.

Budget Control 289 - OCIT Countywide Services includes Infrastructure and Communication Services, Information Security, Managed Services Delivery, Administrative Services, Applications Development and Support, Business Relationship Management, Program Management, Business Analysis, and Strategy, Innovation and Architecture.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	90,215,163
Total FY 2017-2018 Actual Expenditure + Encumbrance:	68,442,566
Total Final FY 2018-2019:	103,835,770
Percent of County General Fund:	N/A
Total Employees:	64.00

Strategic Goals:

- Provide excellent customer service to OCIT's customers.
- Decrease the County's IT security risks by implementing a comprehensive IT security program.
- Develop uniform, standardized, and efficient processes and policies.
- Establish a program to explore public/private partnerships.
- Unify enterprise service delivery model for Managed and Shared Services.
- Provide opportunities for workforce to advance competencies and growth.
- Implement enterprise-level technology that allows County customers to utilize online services on any device from anywhere.
- Develop technology architecture and road maps that guide IT decision-making and ensure that the County is moving forward in technology.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	
	Results	Target	How are we doing?
IMPROVED IT SERVICE DELIVERY - NETWORK & VOIP TRANSFORMATION What: Countywide Transformation of the network and VoIP implementation. Why: Replaces the County's aging network and voice infrastructure.	During 2017, 80% of the sites were transformed.	The Transformation Project is scheduled to be completed by September 30, 2018, not including jail facilities.	The Countywide Transformation Project is significantly behind schedule due to: 1. The larger and more complex sites were pushed to the end of the schedule. 2. Vendor performance issues

Key Outcome Indicators: (Continued)

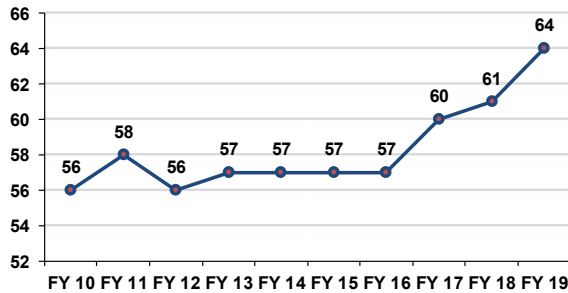
Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
CONTINUE TO MIGRATE DEPARTMENT SITES What: Support site updates to the portal to promote cross-department collaboration & information sharing. Why: Provides the ability for business users to create and share information and data.	Performance issues were addressed on an application and infrastructure basis, with substantial reductions in load times.	During 2018, continue to support IntraOC and agency/department-specific Intranet.	OCIT is on target with agencies/departments requests for setting up, configuring SharePoint collaboration sites, and workflows.
ORGANIZATIONAL EXCELLENCE What: Establish measures, structures, processes, and rewards to motivate employees to excel in service delivery. Why: Fosters staff development and recognition with the goal of enhanced customer service delivery.	Conducted an Employee Engagement Survey to assess employee satisfaction; held monthly Employee Focus Group to solicit feedback; and implemented a staff recognition program.	Continue to support the Innovation Engine Teams development of innovative projects that may be implemented Countywide where feasible.	During FY 17-18, OCIT implemented Innovation Engine Teams that enabled employees to work on various innovative projects through self-forming teams.

FY 2017-18 Key Project Accomplishments:

- **ENTERPRISE PRIVACY & CYBERSECURITY:** The team has successfully implemented a Governance Risk and Compliance (GRC) system to provide a central repository for tracking findings (to include vulnerability and patching issues) obtained from a variety of scanning, auditing and assessing sources. With the completion of the Countywide third party assessment and audits, all reports have been uploaded to the system and reported to the Board. In the past year, the team performed monthly vulnerability scans for the participating departments. The information obtained from these scans and threat intelligence sources were used to prioritize, drive patch, and vulnerability management activities.
 - OCIT is in progress of implementing a Security Information and Event Management (SIEM) system. This system is an enterprise cybersecurity threat lifecycle management. It logs security and forensic data, behavior analytics, assess and analyze threats, determine risk and mitigate threats and risks.
 - OCIT has implemented the first phase of Data Loss Prevention (DLP) Policy for emails. DLP policy monitors sensitive and confidential data being sent from the County to outside the network and notifies users to encrypt these types of data prior to sending. Cybersecurity Awareness Training is still in progress with 65% completion as of July 6, 2018. OCIT also developed two specialized trainings for the law and justice departments and HIPAA designated covered components.
- **DESKTOP HARDWARE REFRESH PILOT PROGRAM:** In collaboration with CEO/Budget, OCIT has developed a five year technology refresh plan to provide a recommended roadmap for desktop and laptop assets for future department needs. This plan ensures that department desktops are appropriately refreshed to adhere to basic security and operational support requirements. The new equipment deployment commenced in April 2018.
- **IDENTITY & ACCESS MANAGEMENT (OCid IAM) SOLUTION:** The scope of the IAM activities includes setting up and maintaining data feeds from OCid to other sources such as VoIP, SMS, CAPS+, and ARA; synchronizing with departments' directories; implementing connectivity with departments to provide access to Office 365; upgrading and maintaining the Active Directory Federated Services (ADFS), the infrastructure for Single-Sign-On, both on premises and on the cloud; and updating configurations to provide Single-Sign-On for enterprise applications (including OC Expediter, HR Data Portal, Office 365, and VTI). Key accomplishments included:
 - Provisioning Single-Sign-On for applications deployed during this period, including the OC Waste and Recycling (OCWR) Master Capital Expenditures Planning (MCEP) system and the Emergency Preparedness System.
 - Assisting departments with troubleshooting domain controller sync issues.

- **ENTERPRISE OC EXPEDITER:** Three new departments were on-boarded to OC Expediter: Auditor-Controller, Clerk of the Board (including Board of Supervisor Offices), and Clerk-Recorder. Key accomplishments included:
 - A cybersecurity assessment of OC Expediter was completed with successful results.
 - Three significant software releases were deployed containing features, enhancements, and fixes needed to meet business needs.
- **SHAREPOINT ONLINE (IntraOC - County Intranet):** The scope of the SharePoint Online activities includes: management of County's Collaboration Services program; IntraOC policies and governance; site collection design; branding and information architecture; user access integration with OCid/ADFS; shared feature and functionality maintenance and operation; collaboration site provisioning; user group provisioning and access management; content owner training and support; online service delivery solution recommendations; development; administration and support; and site availability monitoring; and troubleshooting. Key accomplishments included:
 - Establishment of two Extranet sites to allow for County departments to collaborate with partners outside the County.
 - Created 30 collaboration sites.
 - 65% of OCIT users' SharePoint permissions have been copied over to their user new account.
 - SharePoint backup software has been migrated to newer Cloud base platform.
 - Supported an average of 20+ service requests per week.
- **eGOV - WEB CONTENT MANAGEMENT SYSTEM:** The scope of the eGov program activities include providing enterprise web content management and website delivery systems; establishing, updating, and maintaining Countywide eGov policies, guidelines and standards; incorporating website design, branding and information architecture services; implementing website portal and shared online features; providing department-specific website development services and support; offering online service delivery point solution recommendations, development, deployment, administration and support; and performing vendor relationship and management. Key accomplishments included:
 - Trained 20 new users.
 - Supported an average of 20+ service requests per week.
- **NETWORK & VoIP TRANSFORMATION:** Migrated 156 sites to the converged network and VoIP. More than 19,000 County employees and vendors have been migrated to the new system.
- **GOVGRANTS (OCPW/OCWR):** Production Go Live on June 29, 2018. GovGrants is a grants management solution that assists agencies with executing grant processes, monitoring finances, and managing overall performance. The implementation of this application: enables more efficient communications between staff, County information systems and stakeholders; provides the technology for a Countywide Grants Management System and delivers a more streamlined and efficient recording and reporting of metrics at all levels within the County regarding the elements of private, local, state and federal grants. The implementation included best practice processes which can be leveraged to additional department rollouts.
- **OCWR MASTER CAPITAL EXPENDITURE PLANNING APPLICATION:** Production Go Live on May 31, 2018. MCEP is a management information system developed for Orange County Waste & Recycling to automate the labor-intensive landfill planning process. MCEP is currently being piloted across the County's three active landfill sites.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In the First Quarter of FY 2017-18, 4 positions were transferred into Fund 289, 1 from Budget Control Fund 037, and 3 from Probation which resulted in a net increase of 4 positions.
- In the Second Quarter of FY 2017-18, 1 position was transferred into Fund 289 from Budget Control 037, and 2 positions were transferred out to Budget Control 037 which resulted in a net decrease of 1 position.
- In FY 2016-17, 1 position was transferred to Fund 289 for realignment to meet the business needs of the organization.
- In FY 2015-16, 22 positions were added: 1 from OC Road, 3 from OC Community Resources, 2 from County Executive Office, 1 from Human Resource Services, 5 from Publishing, 1 from Health Care Agency, 7 from OCIT Shared Services and 2 new positions to Fund 289. Fund 289 transferred 19 positions to Budget Control 037 with the establishment of Shared Services, this resulted in a net increase of 3 positions.
- In FY 2011-12, OCIT added 1 position for realignment to meet the business needs of the organization.
- In FY 2010-11, OCIT deleted 2 positions for realignment to meet the business needs of the organization.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Leverage and collaborate with vendors and partners to shift service areas of responsibility to where the County can gain the greatest economies of scale.

Partner with agencies and departments to understand their business needs and assist them in strategizing business solutions.

Foster and develop innovative ideas and solutions.

Continue to evaluate and implement OCIT's Shared Services model where appropriate.

Changes Included in the Base Budget:

FY 2018-19 Budget is \$103.8M, a \$13.6M increase over the FY 2017-18 Modified Budget due to new estimated infrastructure projects, Building 16 costs, Voice Core Solution, Managed Services Transition Costs, and appropriations added to Fund 289 IT projects funded by Budget Control 038. FY 2018-19 capital improvement projects include \$3.75M re-budget for the Cooling Plant Refresh and \$2.5M for Network Equipment for Building 16.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	62	64	64	64	0	0.00
Net Position - Beginning Balance	9,519,493	7,053,774	7,053,774	14,470,797	7,417,023	105.15
Total Revenues	70,113,997	72,005,756	71,278,725	81,279,332	9,273,576	12.87
Total Expenditures/Encumbrances	71,475,396	90,215,163	68,442,566	103,835,770	13,620,607	15.09
Prior Year Encumbrance Cancellations	619,585	0	131,574	0	0	0.00
Inc/(Dec) to Reserves	1,723,904	(11,155,633)	(8,310,911)	(8,085,641)	3,069,992	-27.52
Net Position - Ending Balance	7,053,774	0	18,332,418	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Information Technology ISF in the Appendix on page A196

Highlights and Key Trends:

■ During FY 2017-18, OCIT's Countywide Cybersecurity Program has continued to expand their efforts to facilitate the implementation and maintenance of administrative and technical controls to ensure safeguards exist to protect and mitigate risks to County data, information and operational technology systems. The mandatory annual 2018 Cybersecurity Awareness Training (CSAT) was launched in January 2018. Employees are expected to complete training during the month they completed CSAT last year. As of March 2018, over 63% of employees have completed their assigned training. This year, CSAT was expanded to cover additional training offerings such as the Criminal Justice Information Systems (CJIS) training and Health Insurance Portability and Accountability Act (HIPAA) for departmental staff that have annual training requirements for these topics.

■ OCIT Enterprise Security continued to chair the Cybersecurity Joint Task Force (CSJTF) by working with the County departments technologies and operations teams to develop the County Cybersecurity Manual. The CSJTF has been meeting on a monthly basis and is working on finalizing the manual in April or May of 2018.

290 - INSURED HEALTH PLANS ISF

Operational Summary

Description:

The Insured Health Plans Internal Service Fund (ISF) provides health benefits to employees, retirees, and their dependents enrolled in fully insured health plans.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	189,274,097
Total FY 2017-2018 Actual Expenditure + Encumbrance:	174,115,122
Total Final FY 2018-2019:	190,720,073
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 290 is one of the funds under Employee Benefits. The Employee Benefits Division supports the Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2017-18 Key Project Accomplishments:

- Although medical and prescription costs continue to drive increases in health plan premiums, Kaiser and Cigna health plan premiums were lower than budget and increased less than the industry trend. The actual 2018 health plan premium changes were an increase of 6.55% for Cigna and a decrease of 1.45% for Kaiser. Employee participation in the OC Healthy Steps wellness program continues to have a positive impact on the rising cost of healthcare. Avoided health care costs as a result of improvement in risk factors related to chronic disease alone are estimated in excess of 1 million dollars.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 290 is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Human Resources Department's Business and Strategic Plan as they relate to the design, implementation and administration of employee benefits programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

Medical inflation (trend) nationwide continues to rise causing an increase in medical, hospital, and prescription drug costs. These rising costs are reflected in an increase in health plan premiums. In calendar year 2019, the premium rates are projected to increase by 8% for employees, 9.5% for pre-Medicare retirees and 10% for Medicare retirees.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	2,802,343	7,733,021	7,733,021	6,384,073	(1,348,948)	-17.44
Total Revenues	174,037,064	181,541,076	173,895,488	184,336,000	2,794,924	1.53
Total Requirements	169,106,386	189,274,097	174,115,122	190,720,073	1,445,976	0.76
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	7,733,021	0	7,513,386	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves..

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Insured Health Plans ISF in the Appendix on page A200

Highlights and Key Trends:

- Medical inflation (trend) continues to rise causing an increase in medical, hospital, and prescription drug costs for the County and other employers nationwide. Increases in the cost of current and new prescription drug treatments continue to have a large impact on the overall cost of healthcare.
- Fiscal Year 2018-19 budget already reflects the positive impact of the OC Healthy Steps Wellness Program on medical trend which impacted the 2018 health plan rates. The actual 2018 health plan premium changes was an increase of 6.55% for Cigna and a decrease of 1.45% for Kaiser due to better than expected medical trend. In calendar year 2019, the premium rates are projected to increase by 8% for employees, 9.5% for pre-Medicare retirees and 10% for Medicare retirees.

291 - UNEMPLOYMENT ISF

Operational Summary

Description:

The Unemployment Internal Service Fund (ISF) provides for self insurance of unemployment claims, administrative fees and related programs associated with the State mandated unemployment insurance program.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	8,205,341
Total FY 2017-2018 Actual Expenditure + Encumbrance:	910,518
Total Final FY 2018-2019:	7,097,407
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The Employee Benefits Division supports the Human Resource Services Business and Strategic Plan in the administration of a cost effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

Unemployment claims experience has continued to trend at the same level as last fiscal year. This has allowed the rate holiday for County departments to be continued from FY 2013-14 through FY 2018-19. The fund has sufficient reserves to fund potential economic downturns or internal labor market issues.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	9,194,118	8,142,509	8,142,509	7,020,670	(1,121,839)	-13.78
Total Revenues	88,686	62,832	117,699	76,737	13,905	22.13
Total Requirements	1,140,295	8,205,341	910,518	7,097,407	(1,107,934)	-13.50
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	8,142,509	0	7,349,689	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Unemployment ISF in the Appendix on page A201

Highlights and Key Trends:

- Due to the economic downturn, layoffs and the Federal extension program, the number of claims and amount of benefit paid significantly increased to its highest level in FY 2009-10. The Federal legislation had increased the benefit from 26 to 46 weeks and weekly maximum benefit from \$450 to \$475.
- To assist the Departments with their NCC budget targets no premiums were charged from July 2009 through February 2010. In FY 2010-11, the claims experience improved slightly from FY 2009-10 which enabled the Unemployment rate charged to Departments to be reduced in FY 2011-12 from .0028 to .0027 of payroll. The claims experience in FY 2011-12 improved slightly from FY 2010-11 and allowed the Unemployment rate charged to Departments to remain at .0027 of payroll in FY 2012-13. Unemployment claims experience has continued to decline to levels commensurate with FY 2007-08. The drop in claims has allowed for rate holiday for County departments from FY 2013-14 through FY 2018-19.

292 - SELF-INSURED PPO HEALTH PLANS ISF

Operational Summary

Description:

The County Self-Insured PPO Health Plans Internal Service Fund (ISF) provides for self-insured health benefits and administrative fees associated with medical and prescription claims from employees, retirees, and their dependents enrolled in the Wellwise Choice, Sharewell Choice, Wellwise Retiree, and Sharewell Retiree health plans.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	84,470,048
Total FY 2017-2018 Actual Expenditure + Encumbrance:	65,228,108
Total Final FY 2018-2019:	83,287,753
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 292 is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2017-18 Key Project Accomplishments:

- Employee participation in the OC Healthy Steps wellness program continues to have a positive impact on the rising cost of healthcare. As a result of favorable claims experience and the positive impact on fund balance, the actual 2018 employee health plan premiums increased by just 2.0%. In addition, avoided health care costs as a result of improvement in risk factors related to chronic disease alone are estimated in excess of \$1 million.
- To address the significant impact of prescription drugs on overall costs, Employee Benefits facilitated a market check that resulted in negotiation of additional prescription discounts and rebates for the Wellwise Choice and Wellwise Retiree PPO Health Plan prescription contract. This resulted in \$1.7 million in claims savings. The market check also resulted in additional one-time pharmacy rebate revenue which over-realized the FY 2017-18 budget by \$1.6 million.
- In 2018, plan design changes were implemented to: address rising industry costs for prescription drugs, modernize certain benefits or terms to be more consistent with the industry and best practices with the goal of more efficient and standardized claim processing to reduce the risk of claim processing errors, and be consistent with various laws and regulation. These changes are projected to save \$264,000 for employees and \$683,000 for retirees in 2018.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 292 is one of the funds under Employee Benefits. The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

Medical inflation (trend) nationwide continues to rise as a result of increases in medical, hospital, and prescription drug costs and costs associated with chronic disease. These rising costs are reflected in an increase in 2018 of 2% of health plan premiums, which is better than expected employee claims experience. The lower than expected employee trend reflects low medical trend that is due in part to the OC Healthy Steps Wellness Program. The premium revenue budget assumes an 8.5% premium increase for employees and 7% increase for retirees in 2019.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	12,228,878	15,279,775	15,279,775	16,546,600	1,266,825	8.29
Total Revenues	65,509,110	69,190,273	67,699,908	66,741,153	(2,449,120)	-3.53
Total Requirements	62,459,339	84,470,048	65,228,108	83,287,753	(1,182,295)	-1.40
Prior Year Encumbrance Cancellations	1,126	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	15,279,775	0	17,751,574	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Self-Insured PPO Health Plans ISF in the Appendix on page A202

Highlights and Key Trends:

- Medical inflation (trend) continues to rise causing an increase in medical, hospital, and prescription drug costs for the County and other employers nationwide.
- 2017 employee health plan premiums were decreased by 2.0%.
- 2018 employee health plan premiums were increased by just 2.0%.
- Fiscal Year 2018-19 budget reflects the positive impact of the Wellness Program on the actual 2018 employee health plan rates. The premium revenue budget assumes an 8.5% premium increase for employees and 7% increase for retirees in 2019.

293 - WORKERS' COMPENSATION ISF

Operational Summary

Description:

The Workers' Compensation Internal Service Fund (ISF) is a division of CEO Risk Management whose mission is to preserve and protect the human and capital assets of the County of Orange.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	60,470,641
Total FY 2017-2018 Actual Expenditure + Encumbrance:	59,976,020
Total Final FY 2018-2019:	61,780,114
Percent of County General Fund:	N/A
Total Employees:	21.00

Strategic Goals:

- It is the goal of the self-insured Workers' Compensation Program to provide prompt state-mandated benefits and quality medical care to injured County employees. This program also integrates workers' compensation benefits with specific benefits within labor agreements.
- The Safety and Loss Prevention Program and the Americans with Disabilities Act (ADAA) Compliance Program strive to provide a safe environment for both County employees and members of the public who visit County facilities and receive County services through its proactive safety, loss prevention, training and inspection programs; develop risk metrics, analyze frequency and severity of accident trends at the agency/department level, determine root cause accident factors and implement risk mitigation strategies based on those findings. This strategy complements current departmental efforts to reduce the total cost of workers' compensation claims.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	How are we doing?
	Results	Target	
WORKERS' COMPENSATION PROGRAM LOSS EXPERIENCE (LOSS RATE AND CLAIM FREQUENCY) What: Average loss per \$100 of payroll and average number of claims per \$1 million of payroll. Why: Provides a benchmarking comparison with other California counties.	Loss Rate was \$1.36/\$100 of payroll; Claim Frequency was \$0.96/\$1 million of payroll.	Remain below the benchmark average for other California counties.	Loss Rate was \$1.36/\$100 of payroll and Claim Frequency was \$0.96/\$1 million of payroll, both below the average of \$2.00/\$100 of payroll and \$1.40/\$1 million of payroll, respectively, from a total of 49 California counties included in the benchmarking comparison study performed by an actuarial firm.

FY 2017-18 Key Project Accomplishments:

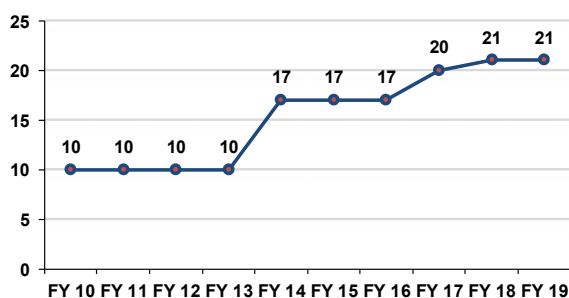
- Completed the ninth year audit of the Third Party Administrator's (TPA) technical performance on claims handling.
- Completed the eighth year financial/program audit of the managed care cost containment providers and processes.
- Continue the process of expedited resolution of workers' compensation claims through Compromise and Release (C&R) settlements to reduce outstanding claim liabilities.
- Continued to employ strategies to reduce opioid use by claimants, including the use of C&R to avoid future liability.
- Continued to utilize the pilot program to expedite medical care for sworn personnel with orthopedic injuries to accelerate recovery and return to work.

- Implemented a Claims Concierge program for sworn personnel to enhance customer service and decrease litigation.
- Continue to actively pursue Workers' Compensation abuse and fraud.
- Changed Pharmacy Benefits Management (PBM) vendors which resulted in decreased opioid usage, increased use of less expensive generic medications and savings below the State of California pharmaceutical fee schedule; implementation of customized formularies to eliminate many maintenance medications also resulted in significant cost savings.
- Continued to achieve cost savings in lost time payments as modified duty days outpaced lost workdays by partnering with County departments and the TPA's Return to Work Program.
- Currently implementing an Enterprise Safety Management Database (OC Safety) at Social Services Agency and Health Care Agency to move towards paperless management.
- Rolled out a web-based Safety Data Sheet Management System countywide which now gives all County employees access to hazardous chemical information.
- Produced video version of Workplace Violence training for County supervisors and managers to enable on-going training efforts.
- Initiated time studies to better evaluate office ergonomic risks for certain job classifications perceived as high risk.
- Created an American with Disabilities Act (ADA), Title II, Handbook for the County of Orange as a resource to assist departments in implementing ADA requirements.
- Continue to secure Excess Workers' Compensation insurance to mitigate County exposure to catastrophic losses.
- Updated the yearly actuarial study for the Workers' Compensation Program.
- Continue to develop, refine and analyze risk metrics, including workers' compensation claim trends and detailed loss analyses for all County departments to aid in their loss prevention efforts.

Organizational Summary

Workers' Compensation ISF - Workers' Compensation insurance and claim administration, Safety and Loss Prevention and Americans with Disabilities Act (ADAA) Compliance.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, 1 Administrative Manager II was transferred into the Safety and Loss Prevention program to focus on County safety initiatives.
- In FY 2015-16, 2 additional Safety and Training Officer positions and 1 Administrative Manager I were added to the Safety and Loss Prevention program.
- In FY 2012-13, 7 Safety and Training Officer positions transferred into the Safety and Loss Prevention program from various County agencies/departments due to the centralization of the County safety services within CEO Risk Management.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Support the overall mission of the County Executive Office and the Strategic Financial Plan.

Final Budget History:

Changes Included in the Base Budget:

Workers' Compensation charges to program participants will increase in FY 2018-19 as a result of a strategic funding decision to increase program funding as outlined in the Board approved funding policy.

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	21	21	21	21	21	0.00
Net Position - Beginning Balance	89,466	216,501	216,501	189,709	(26,792)	-12.38
Total Revenues	55,980,523	60,254,140	59,861,551	61,590,405	1,336,265	2.21
Total Expenditures/Encumbrances	56,069,989	60,470,641	59,976,020	61,780,114	1,309,473	2.16
Prior Year Encumbrance Cancellations	216,502	0	194,220	0	0	0.00
Inc/(Dec) to Reserves	0	0	102,032	0	0	0.00
Net Position - Ending Balance	216,502	0	194,220	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Workers' Compensation ISF in the Appendix on page A204

Highlights and Key Trends:

- Workers' Compensation claim costs are increasing due to rising medical costs, however, the County's loss rate and claim frequency are significantly below the benchmark average for other California counties.

294 - PROPERTY & CASUALTY RISK ISF

Operational Summary

Description:

The Property & Casualty Risk Internal Service Fund (ISF) is a division of CEO Risk Management whose mission is to preserve and protect the human and capital assets of the County of Orange.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	37,574,852
Total FY 2017-2018 Actual Expenditure + Encumbrance:	37,574,851
Total Final FY 2018-2019:	42,891,424
Percent of County General Fund:	N/A
Total Employees:	12.00

Strategic Goals:

- It is the goal of the Property & Casualty Risk ISF to reduce costs associated with damage to County physical assets, bodily injury and property damage claims filed by the public and the management of claims in litigation. This goal is achieved by acquiring commercial insurance, effective liability claims management, prudent administration of the self-insured Liability Program, and providing risk assessment and risk mitigation consultation services to all County departments.

Key Outcome Indicators:

Performance Measure	2017 Business Plan	2018 Business Plan	
	Results	Target	How are we doing?
LIABILITY PROGRAM LOSS EXPERIENCE (LOSS RATE AND CLAIM FREQUENCY) What: Average loss per \$100 of payroll and average number of claims per \$1 million of payroll. Why: Provides a benchmarking comparison with other California counties.	Loss Rate was \$0.33/\$100 of payroll; Claim Frequency was \$0.36/\$1 million of payroll.	Remain below the benchmark average for other California counties.	Loss Rate was \$0.33/\$100 of payroll and Claim Frequency was \$0.36/\$1 million of payroll, both below the average of \$0.51/\$100 of payroll and \$0.63/\$1 million of payroll, respectively, from a total of 49 California counties included in the benchmarking comparison study performed by an actuarial firm.

FY 2017-18 Key Project Accomplishments:

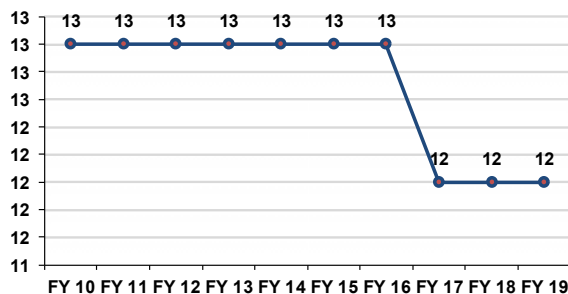
- Continue to enhance risk metrics, including liability claims and litigation trends for key County departments to aid in their loss prevention efforts through the use of the new Risk Management Information System (RMIS).
- Continue to conduct early risk assessments of liability and property claims to identify cases that may be adverse and would benefit from prompt resolution.
- Continue to provide monthly claims/litigation reports to OC Sheriff's Department and Social Services Agency.
- Continue to provide a monthly legal report of significant incident/claims and all Employment litigation cases to the Board of Supervisors.
- Continue training/development on litigation for public entity, immunities, civil rights, and control of attorneys assigned to cases.
- Currently in the process of reviewing the subrogation process to achieve further efficiencies.
- Continue to successfully place and evaluate commercial insurance coverage for diverse and complex County needs.
- Updated the insurance manual which is available to County departments in SharePoint.

- Currently creating a new boilerplate for evidence of self-insurance requests made by CEO Real Estate.
- Simplifying the process for determining appropriate insurance limits for Network Security & Privacy Liability.
- Currently working with the OC Sheriff's Department to roll out the County's first Owner Controlled Insurance Program (OCIP) for the James Musick Jail Expansion Project.
- Continue to provide training to County staff on the County's insurance requirements.
- Continue to work closely with the County's Procurement Office to implement a new internal software program to track insurance compliance.
- Achieved the 75% funding on a Confidence Level basis for the Property & Casualty Risk Program as recommended by the Board in May 2012.
- Updated the yearly actuarial study for the Property and Casualty Risk Program.

Organization Summary

Property & Casualty Risk ISF - The Property & Casualty Risk ISF administers and manages the County's Liability Claims Management Program, the Property Insurance and Contract Insurance Requirements Programs, and the Administration and Financial Management Program.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, 1 Administrative Manager II was transferred to the Workers' Compensation ISF to increase the position's focus on County safety initiatives.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Support the overall mission of the County Executive Office and the Strategic Financial Plan.

Changes Included in the Base Budget:

Property & Casualty Risk charges to program participants have been reduced in FY 2018-19.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Total Positions	12	12	12	12	0	0.00
Net Position - Beginning Balance	3,308,908	3,835,202	3,835,202	11,108,382	7,273,180	189.64
Total Revenues	32,044,631	33,739,650	33,739,650	31,783,042	(1,956,608)	-5.79
Total Requirements	35,353,539	37,574,852	37,574,851	42,891,424	5,316,572	14.15
Prior Year Encumbrance Cancellations	3,835,201	0	3,611,710	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	3,835,202	0	3,611,711	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Property & Casualty Risk ISF in the Appendix on page A207

Highlights and Key Trends:

- Commercial insurance market conditions are currently stable.

296 - OC FLEET SERVICES

Operational Summary

Description:

OC Fleet Services mission is to deliver high quality fleet management services to the employees and elected officials serving the County of Orange. OC Fleet Services strive toward the highest levels of safety and reliability in a cost-effective and efficient manner that supports clean air rules and regulations and the County's objectives for reducing emissions.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	39,278,607
Total FY 2017-2018 Actual Expenditure + Encumbrance:	22,652,636
Total Final FY 2018-2019:	35,375,682
Percent of County General Fund:	N/A
Total Employees:	80.00

Strategic Goals:

- Ensure County owned vehicles operate efficiently and are in compliance with South Coast Air Quality Management District's (SCAQMD) emissions standards and the County's clean air objectives.
- Standardize fleet management services countywide to increase efficiency, safety, and reduce cost.
- Ensure County owned vehicles are safe and in compliance with government fleet standards to reduce the risk of bodily injury to County employees and the general public.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
FLEET EQUIPMENT UPTIME What: Measures overall Fleet availability to meet customer service needs Why: Measures overall Fleet efficiency	Achieved 96%	Goal 95%	Industry Best Practice is 95%
AVERAGE AGE OF THE FLEET What: Measure of overall average of the Fleet Why: An old Fleet costs more to operate than a new Fleet	6.2 Years	5.9 Years	Fleet Modernization goal is 4.0 years average age
FLEET TECHNICIAN PRODUCTIVE HOURS What: Measures Productive (billable) hours as a percent of total available hours Why: Measures Fleet technician productive hours	83% Billable Productivity	80% Rate Model Productivity Factor	Achieving Rate Model budgeted billable hours

FY 2017-18 Key Project Accomplishments:

- Completed Phase I installation of GPS/Telematics equipment on 1,100 light duty vehicles throughout County departments (excluding OC Sheriff's Department).
- Complete the final draft of County-wide Policy on full usage for Vehicle Telematics Sustainability features to reduce fuel consumption, decrease vehicle maintenance costs and improve operational efficiencies.
- Continued Fleet Modernization efforts which have lowered the average age of the fleet from 7.4 years to 6.7 years.

Organizational Summary

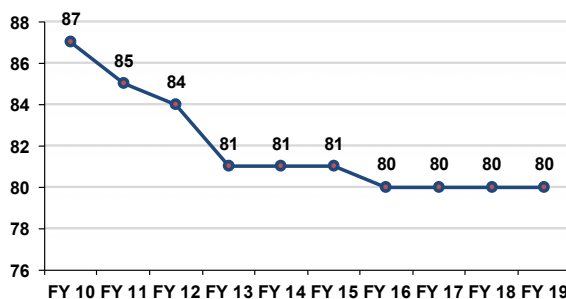
OC Fleet Services - OC Fleet Services/Transportation ISF provides professional fleet management services for a fleet of approximately 3,000 vehicles and special-use equipment. Services include: vehicle life-cycle management, procurement, maintenance/repair, and compliance with state and federal emissions regulations.

Administers two Clean Air Funds (140 and 270) to promote and support the County's efforts to reduce greenhouse gas emissions.

Administers compliance testing program to ensure compliance with SCAQMD emissions regulations.

Operates a motor pool for the daily rental of vehicles and administers a standard preventative maintenance program in accordance with manufacturer's requirements. Performs routine vehicle repair services to ensure safety and compliance and administers the County's fuel program that includes operation of two county fuel stations and one Compressed Natural Gas (CNG) station. Enforces County vehicle rules and regulations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- OC Fleet Services, Fund 296, FY 2018-19 Budget includes 80 staff positions. During FY 2014-15, 1 position was deleted as part of the OC Public Works restructuring.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Fleet Services supports the County's strategic priorities by providing world-class fleet management services to departments, ensuring that County vehicles are ready and operative in a safe and efficient manner to support County departments in their mission to deliver outstanding, cost effective, regional public services. To accomplish this goal, OC Fleet Services performs the following:

1. Support industry Automotive Service Excellence (ASE) Certification and training at County garages and maintain certifications at each garage.
2. Perform routine safety inspections during preventative maintenance and perform repairs as necessary to ensure compliance with vehicle Original Equipment Manufacture (OEM) standards and warranties.
3. Maintain compliance with Cal/OSHA, Department of Transportation (DOT), and County Risk Management safety regulations.
4. Enforce vehicle replacement schedules to eliminate older and more costly vehicles from the County's fleet.

Changes Included in the Base Budget:

OC Fleet Services Fund 296 FY 2018-19 Budget of \$28.6 million is \$5.5 million (16%) lower than the FY 2017-18 Modified Budget. This is primarily due to a decrease in purchase/replacement of vehicles.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
BC296 Vehicle Request for BC080 Amount:\$ 239,000	Increase of fixed asset to replace OC Public Works Budget Control 080 vehicles previously funded by Budget 004.	Maintain efficient operations through timely replacement of vehicles.	14483
Purchase of 13 Sheriff-Coroner Replacement Vehicles Amount:\$ 557,000	Replacement of 13 vehicles for a cost of \$557K funded by a transfer in of \$267K and accumulated depreciation of \$290K.	N/A	14552

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Budget Amount	Percent
Total Positions	80	80	80	80	0	0.00
Net Position - Beginning Balance	618,839	4,656,589	4,656,589	3,106,568	(1,550,021)	-33.29
Total Revenues	29,630,629	32,782,136	33,323,520	31,231,487	(1,550,649)	-4.73
Total Expenditures/Encumbrances	20,123,535	34,443,123	22,652,636	29,507,746	(4,935,377)	-14.32
Prior Year Encumbrance Cancellations	380,734	0	580,587	0	0	0.00
Inc/(Dec) to Reserves	5,850,078	2,995,602	10,348,430	4,830,309	1,834,707	61.25
Net Position - Ending Balance	4,656,588	0	5,559,630	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Fleet Services in the Appendix on page A212

Highlights and Key Trends:

- Phase II GPS/Telematics will commence in FY 2018-19. In Phase II, data reporting hierarchies will be established to allow County departments to monitor vehicle performance and operating profiles.

297 - REPROGRAPHICS ISF

Operational Summary

Description:

OC Printing & Graphics is a division of the Registrar of Voters department whose mission is to provide quality and cost effective printing services (OC Printing & Graphics is the working title for official designation of Reprographics).

At a Glance:

Total FY 2017-2018 Current Modified Budget:	7,608,395
Total FY 2017-2018 Actual Expenditure + Encumbrance:	4,046,041
Total Final FY 2018-2019:	6,918,044
Percent of County General Fund:	N/A
Total Employees:	18.00

Strategic Goals:

- Provide quality printing services by meeting or exceeding customer requirements.
- Enhance operational efficiency and productivity through the use of technology.

Key Outcome Indicators:

Performance Measure	2017 Business Plan Results	2018 Business Plan Target	How are we doing?
CUSTOMER SATISFACTION WITH OC PRINTING & GRAPHICS. What: Percentage of customers that are satisfied with their jobs and/or level of service. Why: Indicates customer satisfaction on the services provided by OC Printing & Graphics.	N/A	The target for 2018 is 90%.	Customer surveys will be distributed soon. This was temporarily on hold due to the construction project currently in progress. New indicators will be included to align with the business plan such as tracking of repeat issues, jobs per month, number of customers, or print volume per month.
OC PRINTING & GRAPHICS EFFICIENCY. What: Percentage of OC Printing & Graphics jobs completed and delivered on time. Why: Indicates efficiency of services provided to customers.	Average number of days to complete jobs went down to 12 days.	The target for 2018 is 7 days to complete average jobs.	Significant improvements on efficiency. The number of days to complete jobs are decreasing based on the day the job was submitted. Previously, the outcome was measured by the day the job was approved. Jobs have been completed faster including the time it takes for the customer to approve the job.

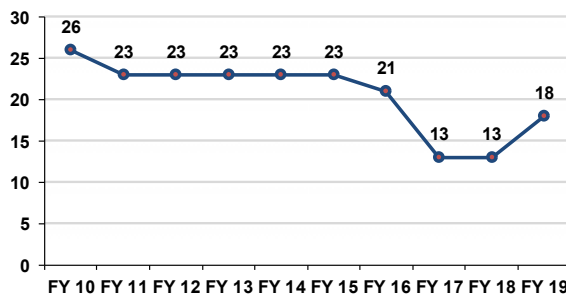
FY 2017-18 Key Project Accomplishments:

- Fulfilled approximately 85% of orders in-house.
- Printed over 1.4 million ballots for the June 2018 Primary Election.
- Maintained statewide ballot printing certification. This allows for growth to other cities and municipalities with ballot printing needs.
- Provided improved services to our printing customers while integrating technology and innovation.
- Modernized equipment to allow for lower costs and support service offerings to include variable printing data.
- Developed marketing campaign to reach out to customers and communicate the benefits of using the offered services and products.
- Updated branding to include a full transition of the department marketing and advertising materials under the new title of OC Printing and Graphics (a division of the Registrar of Voters).

Organizational Summary

Publishing Services - Prints all election documents including official ballots. In addition, provides quality, on time, and cost-effective design, printing, and bindery services for County of Orange departments and other jurisdictions/organizations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2017-18: First Quarter Budget Report (QBAR) included the addition of 5 positions (Administrative Manager I, Office Assistant, Accounting Assistant II, Offset Press Operator, and Bindery Technician).

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾ As of 6/30/18	FY 2017-2018 Actual Exp/Rev As of 6/30/18	FY 2018-2019 ⁽¹⁾ Final Budget	Change from FY 2017-2018 Budget	
					Amount	Percent
Total Positions	13	18	18	18	0	0.00
Net Position - Beginning Balance	630,327	1,847,920	1,847,920	1,329,827	(518,093)	-28.04
Total Revenues	4,509,649	5,760,475	4,244,206	5,588,217	(172,258)	-2.99
Total Expenditures/Encumbrances	3,533,570	7,608,395	4,046,041	6,918,044	(690,351)	-9.07
Prior Year Encumbrance Cancellations	198,650	0	36,330	0	0	0.00
Inc/(Dec) to Reserves	(42,865)	0	196,596	0	0	0.00
Net Position - Ending Balance	1,847,921	0	1,885,819	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Reprographics ISF in the Appendix on page A216

Highlights and Key Trends:

- The need for on-demand printing and variable data has been increasing over the years, which has led to the increased use of digital printers.
- The inkjet production print market continues to grow and is a recommended solution as outlined in the business plan. Inkjet digital printing offers a streamlined, cost effective, and time efficient workflow with variable data printing capabilities.

- FY 2016-17: Budget included 13 filled positions.
- FY 2015-16: Third QBAR included a transfer of 1 Senior Computer Graphics Specialist from Budget Control 037, IT Support Services to Reprographics ISF. There was a decrease of 8 positions from the FY 2015-16 Budget due to the restructuring of Reprographics ISF from County Executive Office to Registrar of Voters.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Printing & Graphics supports the County's strategic priorities by providing efficient and cost effective printing services to departments. We will continue to improve services to meet a wide variety of printing needs for the County.

298 - SELF-INSURED BENEFITS INTERNAL SERVICE FUND

Operational Summary

Description:

The Self-Insured Benefits Internal Service Fund (ISF) provides for salary continuance and dental benefits for various employee groups, Long Term Disability (LTD) Insurance premiums, and the administration of the Health Care, Dependent Care, and Judges Reimbursement Accounts. Prior to FY 2017-18 it contained revenue and expenses to support the OC Healthy Steps wellness program.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	10,505,244
Total FY 2017-2018 Actual Expenditure + Encumbrance:	5,832,168
Total Final FY 2018-2019:	9,183,673
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 298 is managed by Employee Benefits. The Employee Benefits Division supports the County Executive Office/ Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2017-18 Key Project Accomplishments:

- Employee Benefits implemented a rollover provision for the Health Care Reimbursement Accounts. This will allow participants to roll over up to \$500 of unused contribution into the next plan year.

Budget Summary

Changes Included in the Base Budget:

The monthly dental premium per employee charged to the departments will increase from \$76.02 in 2018 to \$85.00 in 2019 to make the rate sufficient to cover dental expenses with no further reduction in fund balance.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾ As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Net Position - Beginning Balance	4,712,586	5,567,732	5,567,732	4,479,299	(1,088,433)	-19.55
Total Revenues	6,393,195	4,937,512	4,685,048	4,704,374	(233,138)	-4.72
Total Requirements	5,668,059	10,505,244	5,832,168	9,183,673	(1,321,571)	-12.58
Prior Year Encumbrance Cancellations	5,010	0	49,377	0	0	0.00
Inc/(Dec) to Reserves	(125,000)	0	0	0	0	0.00
Net Position - Ending Balance	5,567,732	0	4,469,989	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Self-Insured Benefits Internal Service Fund in the Appendix on page A220

Highlights and Key Trends:

- There is no increase to short-term and long-term disability premiums in 2019. Annualized dental claims have remained steady. Monthly dental premiums were reduced to \$76.02 in 2018 in order to maintain the fund balance at an appropriate level. The monthly dental premium per employee charged to the departments will increase from \$76.02 in 2018 to \$85.00 in 2019 to make the rate sufficient to cover dental expenses with no further reduction in fund balance.

29W - WELLNESS PROGRAM INTERNAL SERVICE FUND

Operational Summary

Description:

The Wellness Program Internal Service Fund (ISF) supports the OC Healthy Steps wellness program. Based on the need to address rising health care costs, Employee Benefits is focusing on improving the health and wellbeing of County employees. The program is designed to help employees become aware of their risk factors and key numbers that impact their health and to provide information, opportunities and motivation to improve or maintain their health. The program includes three core components as well as County-wide activity challenges and incentives, an ongoing quarterly newsletter, and an on-site employee Wellness Office.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	3,048,744
Total FY 2017-2018 Actual Expenditure + Encumbrance:	1,056,975
Total Final FY 2018-2019:	3,272,040
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 29W is managed by Employee Benefits. The Employee Benefits Division supports the County Executive Office/ Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefit regulations.

FY 2017-18 Key Project Accomplishments:

- The OC Health Steps Wellness Program was initially targeted to reduce total medical spending by approximately \$1,500,000 annually. While savings attributable to wellness initiatives are difficult to validate or quantify, the County's 2016, 2017, and 2018 medical rate changes compared to market averages have been trending in low single digits (negative for some plans) and have far exceeded these targets. During rate renewal for 2018, the rates were significantly lower than regional trend and resulted in \$9.6 million in budget savings which is in part attributable to the Wellness program and its resulting favorable claims experience.
- Recent data from the County's Wellness program administrator, StayWell, indicates 17% of employees improved their risk over time and the average number of health risks continue to decrease.
- Employees are actively participating in OC Healthy Steps Wellness program with an 87% participation rate versus industry average 47% participation and StayWell's Book of Business of 42%.

Budget Summary

Changes Included in the Base Budget:

Based upon aggregate risk data from employee biometric and health risk assessments the Wellness program will be expanded to activate contract features including but not limited to: group coaching focused on participants with high body mass index, telephonic coaching which will help participants set goals and determine right sized realistic steps to help with lifestyle and chronic condition risk, group support and coaching for diabetic participants, and online learning center designed to help participants form healthier behaviors related to sleep, emotions, and finances.

Final Budget History:

Sources and Uses	FY 2016-2017 Actual Exp/Rev	FY 2017-2018 Budget ⁽¹⁾	FY 2017-2018 Actual Exp/Rev	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Net Position - Beginning Balance	0	0	0	1,527,171	1,527,171	0.00
Total Revenues	0	3,048,744	3,458,172	1,744,869	(1,303,875)	-42.76
Total Requirements	0	3,048,744	1,056,975	3,272,040	223,296	7.32
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	0	0	2,401,197	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Wellness Program Internal Service Fund in the Appendix on page A227

Highlights and Key Trends:

- ISF 29W was established in FY 2017-18. The FY 2017-18 Wellness budget was \$1.6 million and has increased to \$3.3 million in FY 2018-19 for program expansion.

29Z - LIFE INSURANCE ISF

Operational Summary

Description:

The Life Insurance Internal Service Fund (ISF) provides for life insurance and accidental death & dismemberment insurance (AD&D) coverage to eligible employees.

At a Glance:

Total FY 2017-2018 Current Modified Budget:	956,019
Total FY 2017-2018 Actual Expenditure + Encumbrance:	851,999
Total Final FY 2018-2019:	1,029,041
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 29Z is managed by Employee Benefits. The Employee Benefits Division supports the County Executive Office/ Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefit regulations.

Budget Summary

Changes Included in the Base Budget:

The life insurance budget request assumes 10% rate increase for 2019 when the life insurance contract goes out for rebid through the Request for Proposal process. Accidental death and dismemberment insurance assumes no rate increase for 2019.

Final Budget History:

Sources and Uses	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019 ⁽¹⁾	Change from FY 2017-2018	
	Actual Exp/Rev	Budget ⁽¹⁾	Actual Exp/Rev		Budget	
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Net Position - Beginning Balance	122,090	159,019	159,019	135,006	(24,013)	-15.10
Total Revenues	835,053	797,000	823,597	894,035	97,035	12.17
Total Requirements	798,125	956,019	851,999	1,029,041	73,022	7.64
Prior Year Encumbrance Cancellations	0	0	2	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	159,018	0	130,618	0	0	0.00

(1) The above totals may not match FY 2017-18 Current Modified Budget and FY 2018-19 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Life Insurance ISF in the Appendix on page A228

Highlights and Key Trends:

- Accidental death and dismemberment insurance assumes no rate increase for 2019 and has remained unchanged since FY 2013-14.
- Life insurance rates declined in 2016 due to the negotiated rates with a new vendor. The life insurance budget request assumes 10% rate increase for 2019 when the life insurance contract goes out for rebid through the Request for Proposal process.

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GLOSSARY

A-C - Auditor-Controller

AB - Assembly Bill

ACA - Affordable Care Act

ACCOUNT - A classification of expenditure (object) or revenue (revenue source). Example: "Postage" is an account in "Services & Supplies."

ACCRUAL BASIS - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACCRUED SALARIES & BENEFITS - Employee salaries and benefits earned but not paid.

ACO - Accumulative Capital Outlay

ACTIVITY - A component within a fund/budget control; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible. Example: "Mental Health" is an activity performed within the Health Care Agency. The State Controller requires this designation.

AD&D - Accidental Death and Dismemberment

ADA - Americans with Disabilities Act

ADOPTED BUDGET - The final budget amount adopted by the Board of Supervisors in June.

AFDC FG/U - Aid to Families with Dependent Children Family Group/Unemployed Parents. This program provides financial assistance to families with dependent children when one of the parents is absent from the home, incapacitated, or when the principal wage earning parent is unemployed and program and income eligibility requirements are met.

APPROPRIATIONS - Board-established spending limits for departments and the programs for which they are responsible. They are set for the fiscal year and may only be increased with Board approval.

ASR - Agenda Staff Report

ASSESSED VALUATION - A valuation set upon real estate or other property by government as a basis for levying taxes.

ASSESSMENT DISTRICT - A separate unit organized to provide selected services to a specific geographical area such as Irvine Coast or Golden Lantern.

ASSET - Resources owned or held by a government which have monetary value.

ATTRITION - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

AUGMENTATIONS - Modifications to budget requests submitted separately by departments for consideration by the CEO or the Board of Supervisors. The four primary augmentation types are: (1) Technical – modifications to a base budget request primarily to reconcile to quarterly budget report adjustments or other mid-year budget adjustments; (2) Reduce – modifications to reduce a base budget request to comply with Net County Cost limits; (3) Restore – modifications requested to restore budget reductions; and (4) Expand – requests for resources above and beyond current funding and staffing levels which may involve new mandates related to existing services, increasing workloads in existing programs, or proposals for new services.

AVAILABLE FINANCING - All the means of financing a budget (fund balance plus revenues) with the exception of encumbered, and obligated fund balances (reserves).

BASE BUDGET - Cost of continuing the existing levels of service in the current budget year.

BOS - Board of Supervisors

BUDGET - The plan of financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year.

BUDGET CONTROL - A combination of several goal-related units under a single administrative department or organization (formerly referred to as an Agency).

BUDGET DOCUMENT - Written instrument used by the budget-making authority to present a comprehensive financial program.

BUDGET LEVEL - The organization level at which budgets are created and monitored.

BUDGET POLICY - A government's policy with respect to revenues, spending and debt management as these relate to government services, programs and capital investments. Budget policy provides an agreed upon set of principles for the planning and programming of government budgets and their funding.

BUDGET YEAR - The County's budget year begins July 1 and ends June 30.

BUDGETARY CONTROL - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR - Comprehensive Annual Financial Report

CALWIN - Automated information system used for eligibility determination and case maintenance functions for specific county-administered social services programs in the State of California, including CALWORKS, Food Stamps, Medi-Cal, CAPI (Cash Assistance Program for Immigrants), General Assistance, and Foster Care.

CALWORKS - Welfare program that gives cash aid and services to eligible needy California families.

CAMS - Computerized Agenda Management System

CAPITAL ASSET - An asset of a long-term character such as land, buildings, or equipment costing \$5,000 or more.

CAPITAL BUDGET - The appropriation of bonds or operating revenue for improvement to facilities and other infrastructure.

CAPITAL PROJECTS - A program itemizing the County's acquisitions, additions and improvements to fixed assets. Examples: building improvements and land purchases.

CAPS - County Accounting & Personnel System. Automated system which encompasses accounting, budgeting, cost accounting, payroll, position control, and extended purchasing.

CAPS+ - CAPS+ Finance and Purchasing System. The accounting and financial portion of CAPS.

CAPS+ HR - CAPS+ Human Resources (HR) and Payroll System. The payroll and position control portion of CAPS.

CCCS - Countywide Coordinated Communications System

CEO - County Executive Office

CEQA - California Environmental Quality Act

CFD - Community Facilities District

CNG - Compressed Natural Gas

COB - Clerk of the Board of Supervisors

COC - County Operations Center

COMMODITIES - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline and minor equipment.

CONSUMER PRICE INDEX (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

CONTINGENCY - An amount not to exceed fifteen percent of the fund in which it is allocated, which is appropriated for unforeseen expenditure requirements.

COP - Certificate of Participation

COPS - Citizens' Option for Public Safety

COST OF LIVING ADJUSTMENT (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

CSAC - California State Association of Counties

CSS - Child Support Services

CURRENT MODIFIED BUDGET - The current fiscal year's Board-approved final budget amount including mid-year adjustments and budget transfers.

DA - District Attorney

DBW - Division of Boating and Waterways

DEBT SERVICE FUND - A fund established to finance and account for the payment of interest and principal on all general obligation bonds.

DEDICATED FUNDS - Revenues to the County's various enterprise, internal service, special district and single purpose funds.

DEDICATED TAX - A tax levied to support a specific government program or purpose.

DEPARTMENT - An organizational device used by County management to group programs of a like nature.

DEPARTMENTAL REVENUES - Revenues credited to specific departments used to reimburse or offset that particular department's cost. Examples are State and Federal funding programs and grants, Proposition 172 (1/2 Cent Public Safety Sales Tax), Health & Welfare Realignment, fees and service charges.

DEPRECIATION - The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DISCRETIONARY FUNDS - General Purpose Revenues plus any use of General Fund reserves. Combined, they are the funding sources for the Departmental Net County Cost.

DPO - Deputy Probation Officer

EAP - Employee Assistance Program

EAS - Emergency Alert System

EMD - Emergency Management Division

EMPLOYEE (OR FRINGE) BENEFITS - Contributions made by a government to meet commitments or obligations for the benefit of its employees. For example, government's share of costs for various pension, medical and life insurance plans.

ENCUMBRANCE (ENC) - An obligation in the form of a purchase order, contract or other commitment which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases, encumbrances reserves are carried over into succeeding fiscal years.

ENTERPRISE FUNDS - Business-like (proprietary) funds which are self-supporting and provide goods or services to the public for fees that are dedicated to the operation of the enterprise. Examples are: Airport, OC Waste & Recycling, and Compressed Natural Gas.

ENTITLEMENTS - Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the State or Federal government.

EOC - Emergency Operations Center

EPS - Extended Purchasing System; this is the materials management portion of the CAPS+ Finance and Purchasing System.

EXPENDITURE (EXP) - Designates the cost of goods delivered or services rendered whether paid or unpaid, for governmental funds such as the General Fund and special revenue funds.

EXPENSE - Designates the cost of goods delivered or services rendered whether paid or unpaid, for proprietary funds such as enterprise funds.

EXPENSE BUDGET - Equivalent to current County appropriations. Includes expense items ranging from regular salaries (Object 0101) to cost of inventory issues (Object 5500).

FCPP - Foothill Circulating Phasing Plan

FEMA - Federal Emergency Management Agency

FFY - Federal Fiscal Year

FINAL BUDGET - Adopted legal spending plan for the fiscal year.

FISCAL YEAR - County accounting period which runs from July 1 through June 30 and is designated by the calendar year in which it ends.

FULL-TIME EQUIVALENT POSITION (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time employee working for 20 hours per week would be the equivalent to 0.5 of a full-time position.(FTE)

FUNCTION - A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example, the Sheriff's Department and District Attorney are departments under the function of "Public Protection."

FUND - An independent fiscal and accounting entity in CAPS+. It is designated by a three-digit code and precedes the department code.

FUND BALANCE - The amount of assets either obligated or reserved for specific purposes or available for financing the expenditures and other requirements of the budget year.

FUND BALANCE UNASSIGNED (FBU) - Previously referred to as Fund Balance Available (FBA). This is the amount left in a particular fund on June 30, the end of the fiscal year. It consists of:

- July 1 beginning Fund Balance Unassigned
- Plus anticipated revenues and any withdrawals from obligated fund balances
- Minus all the expenditures, encumbrances and additions to obligated fund balances

FY - Fiscal Year

GAIN - Greater Avenues for Independence

GASB - Government Accounting Standards Board

GENERAL FUND - The County's basic operating fund, which is used to account for all financial resources, except for those required or assigned to be accounted in another fund.

GENERAL PURPOSE REVENUES (GPR) - The County's General Fund revenues from a variety of sources, primarily: property tax, vehicle license fees, interest and sales tax. Use of these revenues is unrestricted, and the Board, at its discretion, may allocate them as Net County Cost to any program under the Board's control.

GENERAL RELIEF (GR) - Cash assistance program funded totally by Orange County for eligible persons who do not qualify for other financial assistance programs. The program is mandated by the State through the Welfare and Institutions Code starting with Section 17000.

GIS - Geographic Information System

GRWP - General Relief Work Program

HCA - Health Care Agency

HCS - Housing & Community Services

HIPAA - Health Insurance Portability and Accountability Act

HMO - Health Management Organization

HRC - Human Relations Commission

HUD - Housing and Urban Development

ICS - Inventory Control Sub-System - A sub-system within the materials management portion of CAPS+.

IHSS - In-Home Supportive Services

INDIRECT COST - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

INFRASTRUCTURE - The physical assets of a government (e.g., streets, water, sewer, public buildings, parks, etc.)

INTERGOVERNMENTAL REVENUE - Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

INTERNAL SERVICE CHARGE - The charges to user departments for internal services provided by another government agency such as data processing or insurance funded from a central pool.

INTERNAL SERVICE FUNDS - Business-like (proprietary) funds which are used to accumulate and allocate costs internally among the County's various functions such as insurance, transportation, publishing services and information technology. Examples are: Workers' Compensation, OC Fleet Services, Reprographics, and Information Technology.

INTRAFUND TRANSFER - A transfer of costs from one fund budget to another within the General Fund.

IRC - Intake and Release Center, Orange County Jail

ISF - Internal Service Fund

JJC - Juvenile Justice Commission

JJCPA - Juvenile Justice Crime Prevention Act

JPA - Joint Powers Authority

JWA - John Wayne Airport

LAFCO - Local Agency Formation Commission

LMC - Labor Management Committee

MOE - Maintenance of Effort

MOU - Memorandum of Understanding

MPP - Management Performance Plan

NET COUNTY COST (NCC) - The difference, for all budget units within the General Fund, between total appropriations and total departmental revenues.

NIMS - National Incident Management System

NLADA - National Legal Aid & Defender Association

NOFA - Notice of Funding Availability

OBJECT CODE (OBJECT) - An expenditure or revenue designation used for accounting and budget transactions. Same as Account.

OBJECTIVE - Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

OBLIGATED FUND BALANCE (OFB) - An amount in a fund used to meet cash requirements or to meet emergency expenditures. Obligated fund balance is not an appropriation, and there is no limitation on the amount of reserve that can be established. Also referred to as reserves.

OBLIGATIONS - Amounts which a government may be legally required to meet out of its resources. This includes not only actual liabilities, but also encumbrances not yet paid.

OBP - Optional Benefit Plan

OC - Orange County

OCCR - Orange County Community Resources

OCEA - Orange County Employees Association

OCERS - Orange County Employees Retirement System

OCMA - Orange County Managers Association

OCPL - Orange County Public Libraries

OCPW - Orange County Public Works

OCWR - Orange County Waste and Recycling

OPAD - Office of the Performance Audit Director

OPERATING EXPENSES - The cost for personnel, materials and equipment required for a department to function.

OPERATING REVENUE - Funds that the government receives as income to pay for ongoing operations. It includes items such as taxes, fees, charges for specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

OTHER CHARGES - Objects established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: "Support and Care of Persons."

OTHER COUNTY GROUP - Group of County funds separate from the General Fund which have specific revenue. Example: OC Public Libraries.

PERFORMANCE BUDGETING (PB) - PB automates the budgeting process for better planning to improve financial and operational performance for critical decision-making and long term forecasting.

PERFORMANCE MEASURE - Data collected to determine how effective or efficient a program is in achieving its objectives.

PIP - Performance Incentive Plan

POST - Police Officer Standardized Training

PPO - Preferred Provider Organization

PROGRAM SECTION - The County operating funds are grouped into seven sections to provide a method of summarizing information for budget management, evaluation, and presentation.

PROPOSITION 13 - Adopted by California voters in 1978. It establishes a base year value for real estate and limits increases in taxable value.

PROPOSITION 26 - Adopted by California Voters on November 3, 2010, expanded the definition of "taxes" that are subject to voter approval requirements and restricts the types of fees that can be adopted through a vote of a local government's governing board.

PROPOSITION 42 - Transportation Congestion Improvement Act

PROPOSITION 63 - Mental Health Services Expansion Funding Tax on Personal Income above \$1M State of California.

PROPOSITION 172 - A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

REALIGNMENT FUNDING (HEALTH & WELFARE) - In FY 1991-92, the State approved the Health & Welfare Realignment Program which involves a shift of program responsibilities from the State to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

RECOMMENDED BUDGET - The County Executive Office's recommended level of funding for a fiscal year before it is adopted by the Board.

REQUESTED BUDGET - The department/budget control initial budget estimate/request.

RESERVE - An amount in a fund used to meet cash requirements or to meet emergency expenditures. A reserve is not an appropriation, and there is no limitation on the amount of reserve that can be established.

REVENUE - Money received to finance ongoing County governmental services. Examples: property taxes, interest, fines, fees, charges for services, etc.

REVENUE SOURCE CODE - The revenue code used for accounting and budget transactions. Also known as object or account.

RFP - Request for Proposal

RGET - Regional Gang Enforcement Team

RNSP - Regional Narcotics Suppression Program

SALARIES & EMPLOYEE BENEFITS (S&EB) - A category of accounts established for all expenditures for employee-related costs.

SCAAP - State Criminal Alien Assistance Program

SCHEDULE - A listing of financial data in a form and manner prescribed by the State.

SECURED TAXES - Taxes levied on real properties in the County which are "secured" by liens on the properties.

SERVICES & SUPPLIES (S&S) - Objects established for the non-salary operating expenditures of County departments and programs.

SFP - Strategic Financial Plan

SNP - Sheriff's Narcotics Program

SONGS - San Onofre Nuclear Generating Station

SOURCES - Total amount available for appropriation including estimated revenues, fund transfers, decreases to obligated fund balances or reserves, and beginning net position balances.

SPECIAL DISTRICT - Separate unit of local government organized to perform a single function. Examples: Street Lighting, Flood Control.

SPECIAL REVENUE FUNDS - Funds used to account for the proceeds of specific revenue sources that have either legal or operational requirements to restrict expenditures for specified purposes. Examples are: OC Flood, Mental Health Services Act, OC Parks, and Community Facilities Districts.

SSA - Social Services Agency

TANF - Temporary Assistance to Needy Families

TAX LEVY - Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation.

TAX RATE - The rate applied to the assessed valuation base necessary to produce the tax levy.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit such as special assessments.

TCF - Trial Court Funding

TracKRS - Taskforce Review Aimed at Catching Killers, Rapists, and Sexual Offenders

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

UNSECURED TAXES - Taxes levied on properties such as office furniture, equipment, and boats.

VoIP - Voice over Internet Protocol

VVPAT - Voter Verifiable Paper Audit Trail

WIA - Workforce Investment Act. Provides for services through workforce investment systems that increase the employment, retention, and earnings of participants and reduce welfare dependency.

WTW - Welfare to Work. Provides employment and training services in accordance with the Welfare-to-Work Local Plan approved by the Orange County Private Industry Council and the Orange County Board of Supervisors.



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APPENDIX

002 - Assessor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Final Budget		Budget Amount	Percent
Intergovernmental Revenues	\$ 46,318	\$ 20,000	\$ 90,119	\$ 20,000	\$ 0	0.00%		
Charges For Services	109,558	110,000	104,426	110,000	0	0.00		
Miscellaneous Revenues	3,684	0	26,184	0	0	0.00		
Other Financing Sources	215	68,000	0	0	(68,000)	-100.00		
Total Revenues	159,775	198,000	220,728	130,000	(68,000)	-34.34		
Salaries & Benefits	31,719,278	32,676,560	31,786,287	32,676,560	0	0.00		
Services & Supplies	5,413,197	5,856,158	5,216,087	5,506,388	(349,770)	-5.97		
Other Charges	2,437	9,177	0	9,200	23	0.25		
Equipment	45,335	100,000	48,048	150,000	50,000	50.00		
Total Requirements	37,180,247	38,641,895	37,050,423	38,342,148	(299,747)	-0.78		
Net County Cost	\$ 37,020,472	\$ 38,443,895	\$ 36,829,694	\$ 38,212,148	\$ (231,747)	-0.60%		

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Business Property:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Final Budget		Budget Amount	Percent
Salaries & Benefits	\$ 6,129,340	\$ 5,894,376	\$ 5,473,210	\$ 5,801,135	\$ (93,241)	-1.58%		
Services & Supplies	235,885	152,554	315,518	144,255	(8,299)	-5.44		
Total Requirements	6,365,225	6,046,930	5,788,728	5,945,390	(101,540)	-1.68		
Net County Cost	\$ 6,365,225	\$ 6,046,930	\$ 5,788,728	\$ 5,945,390	\$ (101,540)	-1.68%		

Final Budget Summary of Real Property:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Final Budget		Budget Amount	Percent
Miscellaneous Revenues	\$ 1,144	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		
Total Revenues	1,144	0	0	0	0	0.00		
Salaries & Benefits	10,594,773	9,750,513	10,661,943	11,082,831	1,332,318	13.66		
Services & Supplies	96,010	135,280	48,014	126,677	(8,603)	-6.36		
Total Requirements	10,690,783	9,885,793	10,709,956	11,209,508	1,323,715	13.39		
Net County Cost	\$ 10,689,639	\$ 9,885,793	\$ 10,709,956	\$ 11,209,508	\$ 1,323,715	13.39%		

Final Budget Summary of Roll Support:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Miscellaneous Revenues	\$ 0	\$ 0	\$ 26,032	\$ 0	\$ 0	0.00%
Total Revenues	0	0	26,032	0	0	0.00
Salaries & Benefits	9,721,513	9,668,590	9,640,585	9,802,874	134,284	1.39
Services & Supplies	66,596	103,446	25,013	91,632	(11,814)	-11.42
Total Requirements	9,788,110	9,772,036	9,665,598	9,894,506	122,470	1.25
Net County Cost	\$ 9,788,110	\$ 9,772,036	\$ 9,639,566	\$ 9,894,506	\$ 122,470	1.25%

Final Budget Summary of Quality Assurance:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 581,708	\$ 2,709,023	\$ 789,660	\$ 704,384	\$ (2,004,639)	-74.00%
Services & Supplies	17,014	16,573	6,300	15,808	(765)	-4.62
Total Requirements	598,723	2,725,596	795,960	720,192	(2,005,404)	-73.58
Net County Cost	\$ 598,723	\$ 2,725,596	\$ 795,960	\$ 720,192	\$ (2,005,404)	-73.58%

Final Budget Summary of Computer Systems:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 2,595,348	\$ 2,501,713	\$ 2,366,547	\$ 2,560,809	\$ 59,096	2.36%
Services & Supplies	13,010	36,236	7,512	33,001	(3,235)	-8.93
Total Requirements	2,608,358	2,537,949	2,374,059	2,593,810	55,861	2.20
Net County Cost	\$ 2,608,358	\$ 2,537,949	\$ 2,374,059	\$ 2,593,810	\$ 55,861	2.20%

Final Budget Summary of Management Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Intergovernmental Revenues	\$ 46,318	\$ 20,000	\$ 90,119	\$ 20,000	\$ 0	0.00%
Charges For Services	109,558	110,000	104,426	110,000	0	0.00
Miscellaneous Revenues	2,540	0	152	0	0	0.00
Other Financing Sources	215	68,000	0	0	(68,000)	-100.00
Total Revenues	158,631	198,000	194,696	130,000	(68,000)	-34.34
Salaries & Benefits	2,096,596	2,152,345	2,854,343	2,724,527	572,182	26.58

Final Budget Summary of Management Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Services & Supplies	4,984,681	5,412,069	4,813,730	5,095,015	(317,054)	-5.86
Other Charges	2,437	9,177	0	9,200	23	0.25
Equipment	45,335	100,000	48,048	150,000	50,000	50.00
Total Requirements	7,129,049	7,673,591	7,716,122	7,978,742	305,151	3.98
Net County Cost	\$ 6,970,418	\$ 7,475,591	\$ 7,521,425	\$ 7,848,742	\$ 373,151	4.99%

003 - Auditor-Controller

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Charges For Services	\$ 7,419,978	\$	7,924,601	\$	7,358,119	\$	7,824,417	\$	(100,184)	-1.26%
Miscellaneous Revenues	9,409		5,000		320,377		5,000		0	0.00
Other Financing Sources	40,340		0		1,998		0		0	0.00
Total Revenues	7,469,727		7,929,601		7,680,495		7,829,417		(100,184)	-1.26
Salaries & Benefits	44,621,779		47,570,958		46,161,021		45,695,966		(1,874,992)	-3.94
Services & Supplies	4,276,855		4,285,356		4,285,356		3,282,939		(1,002,417)	-23.39
Other Charges	0		13,189		0		0		(13,189)	-100.00
Equipment	21,416		0		0		25,000		25,000	0.00
Intrafund Transfers	(29,589,759)		(32,112,380)		(31,324,252)		(32,595,228)		(482,848)	1.50
Total Requirements	19,330,291		19,757,123		19,122,125		16,408,677		(3,348,446)	-16.95
Net County Cost	\$ 11,860,564	\$	11,827,522	\$	11,441,630	\$	8,579,260	\$	(3,248,262)	-27.46%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Central Accounting Operations:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Charges For Services	\$ 531,648	\$	577,052	\$	543,133	\$	590,859	\$	13,807	2.39%
Miscellaneous Revenues	2,648		0		2,730		0		0	0.00
Total Revenues	534,296		577,052		545,863		590,859		13,807	2.39
Salaries & Benefits	6,948,300		7,179,626		7,052,426		7,200,924		21,298	0.30
Services & Supplies	880,622		1,608,402		1,722,930		987,457		(620,945)	-38.61
Intrafund Transfers	(1,142,664)		(1,258,478)		(1,181,014)		(1,180,823)		77,655	-6.17
Total Requirements	6,686,258		7,529,550		7,594,342		7,007,558		(521,992)	-6.93
Net County Cost	\$ 6,151,962	\$	6,952,498	\$	7,048,479	\$	6,416,699	\$	(535,799)	-7.71%

Final Budget Summary of Satellite Accounting Operations:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Charges For Services	\$ 4,558,751	\$ 5,094,452	\$ 4,559,002	\$ 4,907,809	\$ (186,643)	-3.66%
Miscellaneous Revenues	11	0	11	0	0	0.00
Total Revenues	4,558,762	5,094,452	4,559,013	4,907,809	(186,643)	-3.66
Salaries & Benefits	25,685,279	27,881,524	26,755,248	28,128,826	247,302	0.89
Services & Supplies	589,605	511,160	545,733	680,489	169,329	33.13
Intrafund Transfers	(21,874,916)	(23,570,128)	(22,928,890)	(24,111,321)	(541,193)	2.30
Total Requirements	4,399,969	4,822,556	4,372,091	4,697,994	(124,562)	-2.58
Net County Cost	\$ (158,793)	\$ (271,896)	\$ (186,922)	\$ (209,815)	\$ 62,081	-22.83%

Final Budget Summary of Executive & Administrative Services:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Charges For Services	\$ 329,221	\$ 393,278	\$ 296,673	\$ 485,749	\$ 92,471	23.51%
Miscellaneous Revenues	3,058	1,000	313,073	1,000	0	0.00
Other Financing Sources	0	0	1,998	0	0	0.00
Total Revenues	332,279	394,278	611,743	486,749	92,471	23.45
Salaries & Benefits	1,581,433	1,922,141	1,615,972	1,529,311	(392,830)	-20.44
Services & Supplies	1,899,414	1,156,201	1,330,192	922,102	(234,099)	-20.25
Other Charges	0	13,189	0	0	(13,189)	-100.00
Equipment	21,416	0	0	0	0	0.00
Intrafund Transfers	(229,021)	(230,876)	(217,428)	(243,854)	(12,978)	5.62
Total Requirements	3,273,243	2,860,655	2,728,737	2,207,559	(653,096)	-22.83
Net County Cost	\$ 2,940,964	\$ 2,466,377	\$ 2,116,993	\$ 1,720,810	\$ (745,567)	-30.23%

Final Budget Summary of Information Technology:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Other Financing Sources	\$ 40,340	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	40,340	0	0	0	0	0.00
Salaries & Benefits	6,370,646	6,729,761	6,853,570	7,236,062	506,301	7.52
Services & Supplies	691,292	673,981	521,830	576,937	(97,044)	-14.40
Equipment	0	0	0	25,000	25,000	0.00
Intrafund Transfers	(5,999,518)	(6,604,198)	(6,553,227)	(6,926,230)	(322,032)	4.88
Total Requirements	1,062,420	799,544	822,173	911,769	112,225	14.04
Net County Cost	\$ 1,022,080	\$ 799,544	\$ 822,173	\$ 911,769	\$ 112,225	14.04%

Final Budget Summary of Internal Audit:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Charges For Services	\$ 257,725	\$ 263,819	\$ 135,061	\$ 0	\$ (263,819)	-100.00%
Total Revenues	257,725	263,819	135,061	0	(263,819)	-100.00
Salaries & Benefits	2,862,697	2,744,721	2,607,833	350,827	(2,393,894)	-87.22
Services & Supplies	175,769	295,254	118,240	88,216	(207,038)	-70.12
Intrafund Transfers	(343,595)	(448,700)	(443,693)	(133,000)	315,700	-70.36
Total Requirements	2,694,871	2,591,275	2,282,380	306,043	(2,285,232)	-88.19
Net County Cost	\$ 2,437,146	\$ 2,327,456	\$ 2,147,319	\$ 306,043	\$ (2,021,413)	-86.85%

Final Budget Summary of Property Tax:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Charges For Services	\$ 1,742,633	\$ 1,596,000	\$ 1,824,251	\$ 1,840,000	\$ 244,000	15.29%
Miscellaneous Revenues	3,693	4,000	4,564	4,000	0	0.00
Total Revenues	1,746,325	1,600,000	1,828,815	1,844,000	244,000	15.25
Salaries & Benefits	1,173,424	1,113,185	1,275,971	1,250,016	136,831	12.29
Services & Supplies	40,152	40,358	46,431	27,738	(12,620)	-31.27
Intrafund Transfers	(45)	0	0	0	0	0.00
Total Requirements	1,213,531	1,153,543	1,322,402	1,277,754	124,211	10.77
Net County Cost	\$ (532,794)	\$ (446,457)	\$ (506,413)	\$ (566,246)	\$ (119,789)	26.83%

004 - Miscellaneous

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018			
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Budget			
			As of 6/30/18		As of 6/30/18		Final Budget	Amount	Percent	
Fines, Forfeitures & Penalties	\$	26,000,000	\$	0	\$	0	\$	0	0.00%	
Revenue from Use of Money and Property		1,816,539		1,924,920		1,836,980		2,242,127	317,207	16.48
Intergovernmental Revenues		1,229,454		1,372,000		1,315,079		1,300,000	(72,000)	-5.25
Charges For Services		12,411,821		10,024,114		9,978,237		9,402,865	(621,249)	-6.20
Miscellaneous Revenues		4,430,460		5,043,523		4,433,117		4,659,747	(383,776)	-7.61
Other Financing Sources		3,876,504		8,207,315		8,207,098		8,013,380	(193,935)	-2.36
Total Revenues		49,764,777		26,571,872		25,770,511		25,618,119	(953,753)	-3.59
Services & Supplies		554,088		1,691,560		582,452		2,125,027	433,467	25.63
Other Charges		26,956,116		52,620,863		52,063,271		57,286,470	4,665,607	8.87
Other Financing Uses		46,664,021		16,965,289		16,372,725		12,295,907	(4,669,382)	-27.52
Intrafund Transfers		(1,612,585)		(1,213,266)		(1,717,910)		(1,351,770)	(138,504)	11.42
Appropriation For Contingencies		0		0		0		24,785,056	24,785,056	0.00
Total Requirements		72,561,640		70,064,446		67,300,537		95,140,690	25,076,244	35.79
Net County Cost	\$	22,796,863	\$	43,492,574	\$	41,530,026	\$	69,522,571	\$ 26,029,997	59.85%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

006 - Board of Supervisors - 1st District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$ 1,089,738	\$	1,083,684	\$	1,055,887	\$	1,223,911	\$	140,227	12.94%
Services & Supplies	80,267		111,972		110,648		84,372		(27,600)	-24.65
Intrafund Transfers	0		0		(400)		0		0	0.00
Total Requirements	1,170,005		1,195,656		1,166,134		1,308,283		112,627	9.42
Net County Cost	\$ 1,170,005	\$	1,195,656	\$	1,166,134	\$	1,308,283	\$	112,627	9.42%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

007 - Board of Supervisors - 2nd District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$	953,008	\$	1,145,563	\$	1,035,232	\$	1,256,860	\$ 111,297	9.72%
Services & Supplies		30,863		50,093		17,405		51,423	1,330	2.66
Total Requirements		983,871		1,195,656		1,052,637		1,308,283	112,627	9.42
Net County Cost	\$	983,871	\$	1,195,656	\$	1,052,637	\$	1,308,283	\$ 112,627	9.42%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

008 - Board of Supervisors - 3rd District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018		Change from FY 2017-2018	
	Actual Exp/Rev		Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Miscellaneous Revenues	\$ 0	\$	0	\$ 97	\$ 0	\$ 0	0.00%
Total Revenues	0		0	97	0	0	0.00
Salaries & Benefits	892,904		1,163,487	997,962	1,292,932	129,445	11.13
Services & Supplies	55,699		32,169	30,721	15,351	(16,818)	-52.28
Total Requirements	948,603		1,195,656	1,028,683	1,308,283	112,627	9.42
Net County Cost	\$ 948,603	\$	1,195,656	\$ 1,028,586	\$ 1,308,283	\$ 112,627	9.42%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

009 - Board of Supervisors - 4th District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$	1,042,886	\$	1,180,383	\$	1,143,507	\$	1,292,649	\$ 112,266	9.51%
Services & Supplies		8,180		15,273		8,232		15,634	361	2.36
Total Requirements		1,051,065		1,195,656		1,151,739		1,308,283	112,627	9.42
Net County Cost	\$	1,051,065	\$	1,195,656	\$	1,151,739	\$	1,308,283	\$ 112,627	9.42%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

010 - Board of Supervisors - 5th District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$ 1,074,214	\$	1,178,798	\$	1,070,010	\$	1,262,580	\$	83,782	7.11%
Services & Supplies	78,037		16,858		13,921		45,703		28,845	171.11
Total Requirements	1,152,251		1,195,656		1,083,931		1,308,283		112,627	9.42
Net County Cost	\$ 1,152,251	\$	1,195,656	\$	1,083,931	\$	1,308,283	\$	112,627	9.42%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

011 - Clerk of the Board

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Final Budget	Budget Amount	Budget Percent
Charges For Services	\$ 77,502	\$ 74,999	\$ 65,921	\$ 65,921	\$ 65,001	\$ (9,998)	-13.33%			
Miscellaneous Revenues	984	1,000	1,674	1,000	0	0.00				
Other Financing Sources	92,000	0	0	0	0	0.00				
Total Revenues	170,486	75,999	67,595	66,001	(9,998)	-13.16				
Salaries & Benefits	2,729,379	2,993,249	2,991,925	3,121,903	128,654	4.30				
Services & Supplies	2,151,522	2,334,375	2,136,925	1,999,209	(335,166)	-14.36				
Equipment	0	6,800	6,797	0	(6,800)	-100.00				
Other Financing Uses	0	8,991	8,991	8,991	0	0.00				
Intrafund Transfers	(325,602)	(433,999)	(235,290)	(260,001)	173,998	-40.09				
Total Requirements	4,555,299	4,909,416	4,909,348	4,870,102	(39,314)	-0.80				
Net County Cost	\$ 4,384,813	\$ 4,833,417	\$ 4,841,753	\$ 4,804,101	\$ (29,316)	-0.61%				

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Clerk of the Board - Executive:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Final Budget	Budget Amount	Budget Percent
Charges For Services	\$ 289	\$ 7,759	\$ 0	\$ 6,724	\$ (1,035)	-13.34%				
Total Revenues	289	7,759	0	6,724	(1,035)	-13.34				
Salaries & Benefits	276,395	451,958	278,723	459,514	7,556	1.67				
Services & Supplies	31,631	137,969	27,893	97,343	(40,626)	-29.45				
Intrafund Transfers	0	(54,310)	(392)	(26,897)	27,413	-50.48				
Total Requirements	308,027	535,617	306,223	529,960	(5,657)	-1.06				
Net County Cost	\$ 307,738	\$ 527,858	\$ 306,223	\$ 523,236	\$ (4,622)	-0.88%				

Final Budget Summary of Board Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Final Budget	Budget Amount	Budget Percent
Charges For Services	\$ 75,398	\$ 18,103	\$ 63,861	\$ 15,690	\$ (2,413)	-13.33%				
Miscellaneous Revenues	229	0	662	0	0	0.00				
Other Financing Sources	92,000	0	0	0	0	0.00				
Total Revenues	167,628	18,103	64,524	15,690	(2,413)	-13.33				

Final Budget Summary of Board Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Salaries & Benefits	729,584	761,301	684,607	525,679	(235,622)	-30.95
Services & Supplies	1,249,955	1,081,580	1,402,013	1,121,483	39,903	3.69
Other Financing Uses	0	8,991	8,991	8,991	0	0.00
Intrafund Transfers	(275,869)	(126,724)	(216,619)	(62,759)	63,965	-50.48
Total Requirements	1,703,670	1,725,148	1,878,992	1,593,394	(131,754)	-7.64
Net County Cost	\$ 1,536,042	\$ 1,707,045	\$ 1,814,469	\$ 1,577,704	\$ (129,341)	-7.58%

Final Budget Summary of Assessment Appeals:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Charges For Services	\$ 1,580	\$ 31,034	\$ 1,726	\$ 26,897	\$ (4,137)	-13.33%
Miscellaneous Revenues	754	1,000	1,012	1,000	0	0.00
Total Revenues	2,334	32,034	2,737	27,897	(4,137)	-12.91
Salaries & Benefits	1,094,826	1,119,645	1,216,969	1,215,994	96,349	8.61
Services & Supplies	662,443	719,447	653,402	549,201	(170,246)	-23.66
Intrafund Transfers	(49,733)	(126,241)	(18,278)	(107,586)	18,655	-14.78
Total Requirements	1,707,536	1,712,851	1,852,093	1,657,609	(55,242)	-3.23
Net County Cost	\$ 1,705,202	\$ 1,680,817	\$ 1,849,356	\$ 1,629,712	\$ (51,105)	-3.04%

Final Budget Summary of Administration & Files Management:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Charges For Services	\$ 236	\$ 18,103	\$ 334	\$ 15,690	\$ (2,413)	-13.33%
Total Revenues	236	18,103	334	15,690	(2,413)	-13.33
Salaries & Benefits	628,573	660,345	811,626	920,716	260,371	39.43
Services & Supplies	207,492	395,379	53,617	231,182	(164,197)	-41.53
Equipment	0	6,800	6,797	0	(6,800)	-100.00
Intrafund Transfers	0	(126,724)	0	(62,759)	63,965	-50.48
Total Requirements	836,066	935,800	872,040	1,089,139	153,339	16.39
Net County Cost	\$ 835,830	\$ 917,697	\$ 871,705	\$ 1,073,449	\$ 155,752	16.97%

012 - OC Community Resources

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget		
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Licenses, Permits & Franchises	\$ 5,336,550	\$ 5,534,434	\$ 4,870,816	\$ 5,152,189	\$ (382,245)	-6.91%	
Fines, Forfeitures & Penalties	789,214	865,460	665,999	772,424	(93,036)	-10.75	
Revenue from Use of Money and Property	46,490	56,858	58,556	0	(56,858)	-100.00	
Intergovernmental Revenues	17,101,147	18,299,920	14,113,765	19,033,649	733,729	4.01	
Charges For Services	29,368,938	35,730,503	29,188,733	35,658,504	(71,999)	-0.20	
Miscellaneous Revenues	113,399	132,857	100,102	26,050	(106,807)	-80.39	
Other Financing Sources	103,911	696,423	696,597	80,000	(616,423)	-88.51	
Total Revenues	52,859,649	61,316,455	49,694,568	60,722,816	(593,639)	-0.97	
Salaries & Benefits	24,450,801	27,964,669	24,596,983	28,482,173	517,504	1.85	
Services & Supplies	38,690,322	52,780,019	46,226,583	50,158,236	(2,621,783)	-4.97	
Services & Supplies Reimbursements	(11)	0	0	0	0	0.00	
Other Charges	1,508,007	1,528,346	548,051	1,518,341	(10,005)	-0.65	
Equipment	39,034	672,991	357,562	166,000	(506,991)	-75.33	
Other Financing Uses	140,623	151,641	120,378	497,723	346,082	228.22	
Intrafund Transfers	(6,932,113)	(16,638,528)	(13,302,290)	(14,183,235)	2,455,293	-14.76	
Total Requirements	57,896,663	66,459,138	58,547,267	66,639,238	180,100	0.27	
Net County Cost	\$ 5,037,014	\$ 5,142,683	\$ 8,852,699	\$ 5,916,422	\$ 773,739	15.05%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of OCCR Support Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
		Budget	Actual Exp/Rev ⁽¹⁾		Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Intergovernmental Revenues	\$ 819,205	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Charges For Services	12,967,554	15,115,158	13,389,574	15,900,987	785,829	5.20
Miscellaneous Revenues	11,959	0	(18)	0	0	0.00
Other Financing Sources	5,008	0	5	0	0	0.00
Total Revenues	13,803,726	15,115,158	13,389,561	15,900,987	785,829	5.20
Salaries & Benefits	6,396,990	7,007,393	6,993,834	7,546,749	539,356	7.70
Services & Supplies	7,676,168	9,271,584	7,852,584	9,714,058	442,474	4.77
Other Charges	2,083	6,500	2,108	3,000	(3,500)	-53.85

Final Budget Summary of OCCR Support Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Equipment	39,034	307,500	208,193	115,000	(192,500)	-62.60
Intrafund Transfers	(85,205)	0	(16,752)	0	0	0.00
Total Requirements	14,029,071	16,592,977	15,039,968	17,378,807	785,830	4.74
Net County Cost	\$ 225,345	\$ 1,477,819	\$ 1,650,407	\$ 1,477,820	\$ 1	0.00%

Final Budget Summary of OC Community Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Intergovernmental Revenues	\$ 16,281,942	\$ 18,299,920	\$ 14,113,765	\$ 19,033,649	\$ 733,729	4.01%
Charges For Services	2,570,097	5,677,316	2,527,525	3,834,671	(1,842,645)	-32.46
Miscellaneous Revenues	10,421	6,000	6,553	0	(6,000)	-100.00
Total Revenues	18,862,460	23,983,236	16,647,843	22,868,320	(1,114,916)	-4.65
Salaries & Benefits	5,510,674	7,559,507	5,062,693	7,155,973	(403,534)	-5.34
Services & Supplies	24,220,280	34,850,761	30,744,174	33,115,330	(1,735,431)	-4.98
Services & Supplies Reimbursements	(11)	0	0	0	0	0.00
Other Charges	650,760	1,068,846	471,054	1,061,341	(7,505)	-0.70
Intrafund Transfers	(6,846,908)	(15,988,528)	(13,285,538)	(14,183,235)	1,805,293	-11.29
Total Requirements	23,534,796	27,490,586	22,992,383	27,149,409	(341,177)	-1.24
Net County Cost	\$ 4,672,336	\$ 3,507,350	\$ 6,344,540	\$ 4,281,089	\$ 773,739	22.06%

Final Budget Summary of OC Animal Care:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 5,336,550	\$ 5,534,434	\$ 4,870,816	\$ 5,152,189	\$ (382,245)	-6.91%
Fines, Forfeitures & Penalties	789,214	865,460	665,999	772,424	(93,036)	-10.75
Revenue from Use of Money and Property	46,490	56,858	58,556	0	(56,858)	-100.00
Charges For Services	13,831,287	14,938,029	13,271,635	15,922,846	984,817	6.59
Miscellaneous Revenues	91,018	126,857	93,567	26,050	(100,807)	-79.47
Other Financing Sources	98,903	696,423	696,592	80,000	(616,423)	-88.51
Total Revenues	20,193,463	22,218,061	19,657,164	21,953,509	(264,552)	-1.19
Salaries & Benefits	12,543,137	13,397,769	12,540,456	13,779,451	381,682	2.85
Services & Supplies	6,793,874	8,657,674	7,629,825	7,328,848	(1,328,826)	-15.35
Other Charges	855,163	453,000	74,889	454,000	1,000	0.22
Equipment	0	365,491	149,369	51,000	(314,491)	-86.05

Final Budget Summary of OC Animal Care:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Other Financing Uses	140,623	151,641	120,378	497,723	346,082	228.22
Intrafund Transfers	0	(650,000)	0	0	650,000	-100.00
Total Requirements	20,332,797	22,375,575	20,514,918	22,111,022	(264,553)	-1.18
Net County Cost	\$ 139,335	\$ 157,514	\$ 857,753	\$ 157,513	\$ (1)	0.00%

014 - CAPS Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Other Financing Sources	\$ 379,660	\$	80,000	\$	0	\$	0	\$	(80,000)	-100.00%
Total Revenues	379,660		80,000		0		0		(80,000)	-100.00
Services & Supplies	9,979,873		11,445,734		11,361,320		11,258,029		(187,705)	-1.64
Equipment	65,829		100,000		0		100,000		0	0.00
Intangible Assets-Amortizable	793,438		80,000		0		0		(80,000)	-100.00
Other Financing Uses	222,729		223,802		223,802		0		(223,802)	-100.00
Total Requirements	11,061,868		11,849,536		11,585,122		11,358,029		(491,507)	-4.15
Net County Cost	\$ 10,682,208	\$	11,769,536	\$	11,585,122	\$	11,358,029	\$	(411,507)	-3.50%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

015 - Property Tax System Centralized O&M Support

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Other Financing Sources	\$	0	\$	6,500,000	\$	6,500,000	\$	0	\$ (6,500,000)	-100.00%
Total Revenues		0		6,500,000		6,500,000		0	(6,500,000)	-100.00
Services & Supplies		3,170,176		3,913,985		3,769,335		3,481,124	(432,861)	-11.06
Equipment		161,083		91,807		21,525		13,327	(78,480)	-85.48
Intangible Assets-Amortizable		0		5,988,659		5,988,659		0	(5,988,659)	-100.00
Total Requirements		3,331,260		9,994,451		9,779,519		3,494,451	(6,500,000)	-65.04
Net County Cost	\$	3,331,260	\$	3,494,451	\$	3,279,519	\$	3,494,451	\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

016 - 2005 Lease Revenue Refunding Bonds

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Final Budget	Budget	Amount	Percent
		As of 6/30/18		As of 6/30/18		As of 6/30/18				
Taxes	\$ 131,177	\$ 0	\$ 812	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	
Fines, Forfeitures & Penalties	3,746	0	0	0	0	0	0	0	0.00	
Other Financing Sources	22,828,627	2,556,304	2,556,303	0	(2,556,304)	-100.00				
Total Revenues	22,963,550	2,556,304	2,557,115	0	(2,556,304)	-100.00				
Other Charges	5,860,781	0	0	0	0	0	0	0	0.00	
Other Financing Uses	17,102,769	2,530,013	2,530,013	0	(2,530,013)	-100.00				
Special Items	0	26,291	0	0	(26,291)	-100.00				
Total Requirements	22,963,550	2,556,304	2,530,013	0	(2,556,304)	-100.00				
Net County Cost	\$ 0	\$ 0	\$ (27,102)	\$ 0	\$ 0	0.00%				

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Note - Fund closed out at the end of Fiscal Year 2017-18.

017 - County Executive Office

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 0	\$ 685	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	1,280,635	1,570,760	868,068	1,564,512	(6,248)	-0.40
Charges For Services	3,339,604	5,556,806	4,842,037	5,142,045	(414,761)	-7.46
Miscellaneous Revenues	160,163	136,500	140,995	136,500	0	0.00
Other Financing Sources	1,503	97,280	34,131	0	(97,280)	-100.00
Total Revenues	4,781,905	7,361,346	5,885,916	6,843,057	(518,289)	-7.04
Salaries & Benefits	15,925,502	16,760,161	16,658,227	16,575,520	(184,641)	-1.10
Services & Supplies	8,271,246	8,806,564	7,360,028	8,795,817	(10,747)	-0.12
Services & Supplies Reimbursements	(149,020)	(206,300)	(116,490)	(206,300)	0	0.00
Other Charges	1,056	1,069	1,069	0	(1,069)	-100.00
Equipment	0	8,660	8,652	0	(8,660)	-100.00
Intrafund Transfers	(2,634,394)	(1,771,405)	(1,977,766)	(2,084,577)	(313,172)	17.68
Total Requirements	21,414,390	23,598,749	21,933,722	23,080,460	(518,289)	-2.20
Net County Cost	\$ 16,632,485	\$ 16,237,403	\$ 16,047,806	\$ 16,237,403	\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Government & Community Relations:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Charges For Services	\$ 176,696	\$ 159,060	\$ 159,075	\$ 159,060	\$ 0	0.00%
Miscellaneous Revenues	1,964	0	2,031	0	0	0.00
Other Financing Sources	185	0	8	0	0	0.00
Total Revenues	178,845	159,060	161,114	159,060	0	0.00
Salaries & Benefits	2,545,381	2,890,393	2,550,131	2,791,800	(98,593)	-3.41
Services & Supplies	3,127,088	1,762,355	1,984,254	1,777,499	15,144	0.86
Intrafund Transfers	(122,296)	(43,803)	(69,668)	(43,803)	0	0.00
Total Requirements	5,550,173	4,608,945	4,464,717	4,525,496	(83,449)	-1.81
Net County Cost	\$ 5,371,327	\$ 4,449,885	\$ 4,303,603	\$ 4,366,436	\$ (83,449)	-1.88%

Final Budget Summary of Human Resource Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Salaries & Benefits	\$ 383,760	\$ 375,970	\$ 401,460	\$ 372,402	\$ (3,568)	-0.95%
Services & Supplies	4,220	9,840	5,068	9,840	0	0.00
Intrafund Transfers	(94,215)	(251,626)	(251,626)	(249,214)	2,412	-0.96
Total Requirements	293,765	134,184	154,903	133,028	(1,156)	-0.86
Net County Cost	\$ 293,765	\$ 134,184	\$ 154,903	\$ 133,028	\$ (1,156)	-0.86%

Final Budget Summary of Information Technology:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Other Financing Sources	\$ 0	\$ 97,280	\$ 34,123	\$ 0	\$ (97,280)	-100.00%
Total Revenues	0	97,280	34,123	0	(97,280)	-100.00
Salaries & Benefits	451,947	403,634	422,727	390,028	(13,606)	-3.37
Services & Supplies	292,944	106,080	42,561	8,800	(97,280)	-91.70
Intrafund Transfers	(167)	0	0	0	0	0.00
Total Requirements	744,724	509,714	465,287	398,828	(110,886)	-21.75
Net County Cost	\$ 744,724	\$ 412,434	\$ 431,165	\$ 398,828	\$ (13,606)	-3.30%

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 0	\$ 685	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	1,280,635	1,570,760	868,068	1,564,512	(6,248)	-0.40
Charges For Services	1,332,036	1,252,340	1,331,131	1,254,059	1,719	0.14
Miscellaneous Revenues	157,260	136,500	138,708	136,500	0	0.00
Other Financing Sources	1,318	0	0	0	0	0.00
Total Revenues	2,771,249	2,959,600	2,338,591	2,955,071	(4,529)	-0.15
Salaries & Benefits	6,870,221	6,977,231	7,542,735	6,814,955	(162,276)	-2.33
Services & Supplies	3,367,692	5,295,510	3,166,587	5,382,766	87,256	1.65
Services & Supplies Reimbursements	(149,020)	(206,300)	(116,490)	(206,300)	0	0.00
Other Charges	0	(3,135)	0	0	3,135	-100.00
Equipment	0	8,660	8,652	0	(8,660)	-100.00
Intrafund Transfers	(271,113)	(291,479)	(310,059)	(296,333)	(4,854)	1.67
Total Requirements	9,817,780	11,780,487	10,291,425	11,695,088	(85,399)	-0.72
Net County Cost	\$ 7,046,532	\$ 8,820,887	\$ 7,952,834	\$ 8,740,017	\$ (80,870)	-0.92%

Final Budget Summary of Real Estate:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Charges For Services	\$ 1,830,872		\$ 4,145,406		\$ 3,351,831		\$ 3,728,926		\$ (416,480)	-10.05%
Miscellaneous Revenues	938		0		257		0		0	0.00
Total Revenues	1,831,810		4,145,406		3,352,088		3,728,926		(416,480)	-10.05
Salaries & Benefits	4,885,868		4,998,287		5,016,504		5,124,609		126,322	2.53
Services & Supplies	1,467,922		1,574,819		2,157,284		1,558,952		(15,867)	-1.01
Other Charges	1,056		4,204		1,069		0		(4,204)	-100.00
Intrafund Transfers	(2,144,808)		(1,184,497)		(1,346,412)		(1,495,227)		(310,730)	26.23
Total Requirements	4,210,038		5,392,813		5,828,446		5,188,334		(204,479)	-3.79
Net County Cost	\$ 2,378,228		\$ 1,247,407		\$ 2,476,358		\$ 1,459,408		\$ 212,001	17.00%

Final Budget Summary of Operations:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$ 788,325		\$ 1,114,646		\$ 724,670		\$ 1,081,726		\$ (32,920)	-2.95%
Services & Supplies	11,380		57,960		4,274		57,960		0	0.00
Intrafund Transfers	(1,796)		0		0		0		0	0.00
Total Requirements	797,909		1,172,606		728,944		1,139,686		(32,920)	-2.81
Net County Cost	\$ 797,909		\$ 1,172,606		\$ 728,944		\$ 1,139,686		\$ (32,920)	-2.81%

019 - Capital Acquisition Financing

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Final Budget	Budget	Amount	Percent
Miscellaneous Revenues	\$ 4,980,336	\$ 4,981,726	\$ 4,981,874	\$ 4,981,874	\$ 1,305,768	\$ (3,675,958)				-73.79%
Total Revenues	4,980,336	4,981,726	4,981,874	4,981,874	1,305,768	(3,675,958)				-73.79
Services & Supplies	16,815	27,475	11,630	16,000	(11,475)					-41.77
Services & Supplies Reimbursements	(1,100)	(400)	(400)	(1,100)	(700)					175.00
Other Charges	5,823,854	5,826,580	5,826,353	1,527,215	(4,299,365)					-73.79
Total Requirements	5,839,569	5,853,655	5,837,583	1,542,115	(4,311,540)					-73.66
Net County Cost	\$ 859,233	\$ 871,929	\$ 855,709	\$ 236,347	\$ (635,582)					-72.89%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

022 - Prepaid Pension Obligation

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 4,960	\$ 0	\$ 29,815	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	1,329	0	1,882	0	0	0.00
Other Financing Sources	0	105,000	0	0	(105,000)	-100.00
Total Revenues	6,288	105,000	31,697	0	(105,000)	-100.00
Services & Supplies Reimbursements	(99,187)	(89,379)	(92,888)	(25,710)	63,669	-71.23
Other Charges	4,802,889	7,404,626	7,404,626	4,630,340	(2,774,286)	-37.47
Intrafund Transfers	(4,702,311)	(7,210,247)	(7,309,856)	(4,604,630)	2,605,617	-36.14
Total Requirements	1,392	105,000	1,882	0	(105,000)	-100.00
Net County Cost	\$ (4,897)	\$ 0	\$ (29,815)	\$ 0	\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

025 - County Counsel

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Charges For Services	\$ 3,452,696	\$	2,954,219	\$	3,760,464	\$	3,331,610	\$	377,391	12.77%
Miscellaneous Revenues	1,077		2,000		957		1,000		(1,000)	-50.00
Other Financing Sources	68,000		0		0		0		0	0.00
Total Revenues	3,521,773		2,956,219		3,761,421		3,332,610		376,391	12.73
Salaries & Benefits	18,060,684		18,366,699		18,274,390		19,336,579		969,880	5.28
Services & Supplies	3,329,708		3,218,963		3,218,963		2,466,402		(752,561)	-23.38
Intrafund Transfers	(11,923,339)		(12,063,283)		(12,009,689)		(11,904,211)		159,072	-1.32
Total Requirements	9,467,053		9,522,379		9,483,664		9,898,770		376,391	3.95
Net County Cost	\$ 5,945,280	\$	6,566,160	\$	5,722,243	\$	6,566,160	\$	0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Executive Management:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$ 438,548	\$	425,566	\$	414,152	\$	419,235	\$	(6,331)	-1.49%
Services & Supplies	2,236		5,000		3,046		7,015		2,015	40.30
Total Requirements	440,784		430,566		417,197		426,250		(4,316)	-1.00
Net County Cost	\$ 440,784	\$	430,566	\$	417,197	\$	426,250	\$	(4,316)	-1.00%

Final Budget Summary of DA-PA/Probate, Litigation & PG/Mental Health:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Charges For Services	\$ 3,256,022	\$	2,783,839	\$	1,641,847	\$	2,500	\$	(2,781,339)	-99.91%
Miscellaneous Revenues	0		1,000		125		0		(1,000)	-100.00
Total Revenues	3,256,022		2,784,839		1,641,972		2,500		(2,782,339)	-99.91
Salaries & Benefits	4,199,836		3,679,285		4,300,311		4,187,203		507,918	13.80
Services & Supplies	1,188,745		350,000		369,188		170,000		(180,000)	-51.43
Intrafund Transfers	(2,993,744)		(3,299,226)		(3,231,885)		(2,480,466)		818,760	-24.82
Total Requirements	2,394,837		730,059		1,437,613		1,876,737		1,146,678	157.07
Net County Cost	\$ (861,185)	\$	(2,054,780)	\$	(204,359)	\$	1,874,237	\$	3,929,017	-191.21%

Final Budget Summary of Child Protection Trials, Child Protection AAIT & Development:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018	FY 2017-2018	FY 2018-2019 Final Budget	Change from FY 2017-2018	
		Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Charges For Services	\$ 195,869	\$ 170,380	\$ 1,480,810	\$ 1,856,713	\$ 1,686,333	989.75%
Miscellaneous Revenues	101	1,000	0	1,000	0	0.00
Total Revenues	195,970	171,380	1,480,810	1,857,713	1,686,333	983.97
Salaries & Benefits	5,316,923	5,670,991	5,474,541	6,348,822	677,831	11.95
Services & Supplies	102,550	1,039,406	1,097,153	188,500	(850,906)	-81.86
Intrafund Transfers	(8,921,363)	(8,764,565)	(7,918,732)	(7,560,382)	1,204,183	-13.74
Total Requirements	(3,501,890)	(2,054,168)	(1,347,038)	(1,023,060)	1,031,108	-50.20
Net County Cost	\$ (3,697,860)	\$ (2,225,548)	\$ (2,827,848)	\$ (2,880,773)	\$ (655,225)	29.44%

Final Budget Summary of Administration and Support Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018	FY 2017-2018	FY 2018-2019 Final Budget	Change from FY 2017-2018	
		Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Charges For Services	\$ 805	\$ 0	\$ 211	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	976	0	832	0	0	0.00
Other Financing Sources	68,000	0	0	0	0	0.00
Total Revenues	69,781	0	1,044	0	0	0.00
Salaries & Benefits	2,610,798	2,778,094	2,741,896	3,020,151	242,057	8.71
Services & Supplies	2,028,865	1,729,390	1,665,599	1,989,887	260,497	15.06
Intrafund Transfers	(541)	0	(1,138)	0	0	0.00
Total Requirements	4,639,122	4,507,484	4,406,356	5,010,038	502,554	11.15
Net County Cost	\$ 4,569,341	\$ 4,507,484	\$ 4,405,312	\$ 5,010,038	\$ 502,554	11.15%

Final Budget Summary of Finance/Administration, Government Services & Human Resources:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018	FY 2017-2018	FY 2018-2019 Final Budget	Change from FY 2017-2018	
		Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Charges For Services	\$ 0	\$ 0	\$ 637,595	\$ 1,472,397	\$ 1,472,397	0.00%
Total Revenues	0	0	637,595	1,472,397	1,472,397	0.00
Salaries & Benefits	5,494,578	5,812,763	5,343,491	5,361,168	(451,595)	-7.77
Services & Supplies	7,313	95,167	83,978	111,000	15,833	16.64
Intrafund Transfers	(7,690)	508	(857,933)	(1,863,363)	(1,863,871)	-366,903.74
Total Requirements	5,494,201	5,908,438	4,569,536	3,608,805	(2,299,633)	-38.92
Net County Cost	\$ 5,494,201	\$ 5,908,438	\$ 3,931,941	\$ 2,136,408	\$ (3,772,030)	-63.84%

026 - District Attorney - Public Administrator

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 152,263	\$ 45,200	\$ 143,475	\$ 45,200	\$ 0	0.00%
Intergovernmental Revenues	72,449,625	75,030,288	75,269,167	77,781,860	2,751,572	3.67
Charges For Services	3,204,153	2,876,809	3,076,239	3,182,295	305,486	10.62
Miscellaneous Revenues	120,555	36,724	150,171	500	(36,224)	-98.64
Other Financing Sources	6,717,582	8,977,822	4,900,866	7,686,089	(1,291,733)	-14.39
Total Revenues	82,644,179	86,966,843	83,539,918	88,695,944	1,729,101	1.99
Salaries & Benefits	127,278,500	133,456,215	131,850,319	135,992,866	2,536,651	1.90
Services & Supplies	14,325,075	18,882,751	17,425,742	18,258,627	(624,124)	-3.31
Other Charges	2,069,844	2,095,209	2,095,209	2,130,720	35,511	1.69
Equipment	702,817	1,255,000	1,141,325	1,699,603	444,603	35.43
Other Financing Uses	823,252	429,742	423,339	71,329	(358,413)	-83.40
Intrafund Transfers	(7,095,018)	(7,418,415)	(7,672,785)	(7,566,747)	(148,332)	2.00
Total Requirements	138,104,471	148,700,502	145,263,148	150,586,398	1,885,896	1.27
Net County Cost	\$ 55,460,292	\$ 61,733,659	\$ 61,723,230	\$ 61,890,454	\$ 156,795	0.25%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Intergovernmental Revenues	\$ 19,887,867	\$ 22,115,386	\$ 20,720,692	\$ 21,362,808	\$ (752,578)	-3.40%
Charges For Services	165,962	159,959	154,214	159,959	0	0.00
Miscellaneous Revenues	99,661	36,724	143,296	500	(36,224)	-98.64
Other Financing Sources	100,725	408,000	21	208,946	(199,054)	-48.79
Total Revenues	20,254,215	22,720,069	21,018,223	21,732,213	(987,856)	-4.35
Salaries & Benefits	15,206,788	17,184,203	15,744,746	17,269,918	85,715	0.50
Services & Supplies	8,005,405	11,050,801	9,522,908	10,145,580	(905,221)	-8.19
Other Charges	2,069,844	2,095,209	2,095,209	2,130,720	35,511	1.69
Equipment	687,242	1,195,000	1,122,251	1,639,603	444,603	37.21
Other Financing Uses	823,252	375,904	375,904	0	(375,904)	-100.00
Intrafund Transfers	(1,813,294)	(1,837,869)	(2,320,463)	(1,472,869)	365,000	-19.86
Total Requirements	24,979,237	30,063,248	26,540,555	29,712,952	(350,296)	-1.17
Net County Cost	\$ 4,725,022	\$ 7,343,179	\$ 5,522,332	\$ 7,980,739	\$ 637,560	8.68%

Final Budget Summary of Bureau Of Investigation:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Intergovernmental Revenues	\$ 21,178,398	\$ 21,329,847	\$ 22,039,516	\$ 22,718,983	\$ 1,389,136	6.51%
Charges For Services	655,279	610,814	701,904	630,131	19,317	3.16
Miscellaneous Revenues	13,721	0	(6,398)	0	0	0.00
Other Financing Sources	0	440,548	2,791	763,186	322,638	73.24
Total Revenues	21,847,397	22,381,209	22,737,812	24,112,300	1,731,091	7.73
Salaries & Benefits	47,237,244	48,599,226	48,171,733	49,774,207	1,174,981	2.42
Services & Supplies	2,231,353	2,467,463	2,783,478	2,490,500	23,037	0.93
Equipment	15,575	60,000	19,073	60,000	0	0.00
Other Financing Uses	0	53,838	47,435	71,329	17,491	32.49
Intrafund Transfers	(4,252,919)	(5,126,144)	(4,975,931)	(5,639,476)	(513,332)	10.01
Total Requirements	45,231,252	46,054,383	46,045,788	46,756,560	702,177	1.52
Net County Cost	\$ 23,383,855	\$ 23,673,174	\$ 23,307,976	\$ 22,644,260	\$ (1,028,914)	-4.35%

Final Budget Summary of Prosecution:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 152,263	\$ 45,200	\$ 143,475	\$ 45,200	\$ 0	0.00%
Intergovernmental Revenues	31,383,361	31,585,055	32,508,960	33,700,069	2,115,014	6.70
Charges For Services	2,382,912	2,106,036	2,220,121	2,392,205	286,169	13.59
Miscellaneous Revenues	7,174	0	13,272	0	0	0.00
Other Financing Sources	6,616,857	8,129,274	4,898,054	6,713,957	(1,415,317)	-17.41
Total Revenues	40,542,567	41,865,565	39,783,882	42,851,431	985,866	2.35
Salaries & Benefits	64,834,469	67,672,786	67,933,840	68,948,741	1,275,955	1.89
Services & Supplies	4,088,318	5,364,487	5,119,356	5,622,547	258,060	4.81
Intrafund Transfers	(1,028,805)	(454,402)	(376,391)	(454,402)	0	0.00
Total Requirements	67,893,981	72,582,871	72,676,805	74,116,886	1,534,015	2.11
Net County Cost	\$ 27,351,415	\$ 30,717,306	\$ 32,892,922	\$ 31,265,455	\$ 548,149	1.78%

027 - Department of Child Support Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Intergovernmental Revenues	\$ 54,498,299	\$	55,683,412	\$	53,425,208	\$	55,520,912	\$	(162,500)	-0.29%
Charges For Services	0		0		0		0		0	0.00
Miscellaneous Revenues	12,585		0		6,049		0		0	0.00
Other Financing Sources	1,014,772		4,616,588		2,739,153		2,879,088		(1,737,500)	-37.64
Total Revenues	55,525,656		60,300,000		56,170,410		58,400,000		(1,900,000)	-3.15
Salaries & Benefits	44,323,960		47,717,425		44,692,634		45,554,909		(2,162,516)	-4.53
Services & Supplies	9,442,202		11,032,088		9,945,543		10,949,170		(82,918)	-0.75
Other Charges	1,568,331		1,555,523		1,555,523		1,545,921		(9,602)	-0.62
Equipment	119,207		49,000		48,002		120,000		71,000	144.90
Structures & Improvements	126,209		0		0		300,000		300,000	0.00
Other Financing Uses	0		15,964		10,237		0		(15,964)	-100.00
Intrafund Transfers	(54,324)		(70,000)		(81,530)		(70,000)		0	0.00
Total Requirements	55,525,585		60,300,000		56,170,408		58,400,000		(1,900,000)	-3.15
Net County Cost	\$ (71)	\$	0	\$	(3)	\$	0	\$	0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Case Management Operations:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Miscellaneous Revenues	\$ (52)	\$	0	\$	0	\$	0	\$	0	0.00%
Total Revenues	(52)		0		0		0		0	0.00
Salaries & Benefits	27,426,939		29,243,607		27,583,589		17,040,990		(12,202,617)	-41.73
Services & Supplies	40,969		0		43,062		0		0	0.00
Total Requirements	27,467,907		29,243,607		27,626,651		17,040,990		(12,202,617)	-41.73
Net County Cost	\$ 27,467,960	\$	29,243,607	\$	27,626,651	\$	17,040,990	\$	(12,202,617)	-41.73%

Final Budget Summary of Customer Support Operations:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget		Budget Amount	Percent
Salaries & Benefits	\$ 0	\$	0	\$ 14,978	\$ 15,268,391	\$	15,268,391	0.00%
Total Requirements	0		0	14,978	15,268,391		15,268,391	0.00
Net County Cost	\$ 0	\$	0	\$ 14,978	\$ 15,268,391	\$	15,268,391	0.00%

Final Budget Summary of Program Support Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget		Budget Amount	Percent
Intergovernmental Revenues	\$ 54,498,299	\$	55,683,412	\$ 53,425,208	\$ 55,520,912	\$	(162,500)	-0.29%
Charges For Services	0		0	0	0		0	0.00
Miscellaneous Revenues	12,638		0	5,212	0		0	0.00
Other Financing Sources	1,014,772		4,616,588	2,739,153	2,879,088		(1,737,500)	-37.64
Total Revenues	55,525,709		60,300,000	56,169,573	58,400,000		(1,900,000)	-3.15
Salaries & Benefits	8,854,467		10,005,675	8,926,590	10,211,555		205,880	2.06
Services & Supplies	9,383,003		11,032,088	9,883,687	10,949,170		(82,918)	-0.75
Other Charges	1,568,331		1,555,523	1,555,523	1,545,921		(9,602)	-0.62
Equipment	119,207		49,000	48,002	120,000		71,000	144.90
Structures & Improvements	126,209		0	0	300,000		300,000	0.00
Other Financing Uses	0		15,964	10,237	0		(15,964)	-100.00
Intrafund Transfers	(54,324)		(70,000)	(81,530)	(70,000)		0	0.00
Total Requirements	19,996,893		22,588,250	20,342,508	23,056,646		468,396	2.07
Net County Cost	\$ (35,528,815)	\$	(37,711,750)	\$ (35,827,065)	\$ (35,343,354)	\$	2,368,396	-6.28%

Final Budget Summary of Legal Services Attorneys:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget		Budget Amount	Percent
Miscellaneous Revenues	\$ 0	\$	0	\$ 837	\$ 0	\$	0	0.00%
Total Revenues	0		0	837	0		0	0.00
Salaries & Benefits	8,042,554		8,468,143	8,167,476	3,033,973		(5,434,170)	-64.17
Services & Supplies	18,230		0	18,794	0		0	0.00
Total Requirements	8,060,785		8,468,143	8,186,270	3,033,973		(5,434,170)	-64.17
Net County Cost	\$ 8,060,785	\$	8,468,143	\$ 8,185,433	\$ 3,033,973	\$	(5,434,170)	-64.17%

029 - Public Administrator

Summary of Final Budget by Revenue and Expense Category:

	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
		Budget		Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
Revenues/Appropriations	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Revenue from Use of Money and Property	\$ 151,675	\$ 100,000	\$ 302,816	\$ 150,000	\$ 50,000	50.00%	
Charges For Services	892,445	970,000	943,482	900,000	(70,000)	-7.22	
Miscellaneous Revenues	300	0	2	0	0	0.00	
Total Revenues	1,044,420	1,070,000	1,246,300	1,050,000	(20,000)	-1.87	
Salaries & Benefits	1,679,256	1,767,422	1,763,389	1,872,538	105,116	5.95	
Services & Supplies	1,049,867	1,332,208	1,178,508	1,683,821	351,613	26.39	
Equipment	0	23,000	21,604	0	(23,000)	-100.00	
Intrafund Transfers	(128,050)	(110,000)	(67,741)	(75,000)	35,000	-31.82	
Total Requirements	2,601,073	3,012,630	2,895,760	3,481,359	468,729	15.56	
Net County Cost	\$ 1,556,653	\$ 1,942,630	\$ 1,649,460	\$ 2,431,359	\$ 488,729	25.16%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

030 - Health Care Agency - Public Guardian

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 160,751	\$ 48,657	\$ 218,619	\$ 150,000	\$ 101,343	208.28%
Intergovernmental Revenues	142,300	117,669	56,562	121,199	3,530	3.00
Charges For Services	792,453	818,847	550,351	580,648	(238,199)	-29.09
Other Financing Sources	105	926	926	200	(726)	-78.40
Total Revenues	1,095,609	986,099	826,457	852,047	(134,052)	-13.59
Salaries & Benefits	3,184,529	3,784,944	3,415,126	3,775,172	(9,772)	-0.26
Services & Supplies	3,396,819	4,190,060	3,947,035	4,270,953	80,893	1.93
Services & Supplies Reimbursements	0	(3,500)	0	0	3,500	-100.00
Other Charges	4,103	14,153	2,071	4,507	(9,646)	-68.16
Other Financing Uses	0	30,000	28,293	0	(30,000)	-100.00
Intrafund Transfers	(1,651,810)	(2,275,712)	(2,329,594)	(2,444,739)	(169,027)	7.43
Total Requirements	4,933,641	5,739,945	5,062,930	5,605,893	(134,052)	-2.34
Net County Cost	\$ 3,838,032	\$ 4,753,846	\$ 4,236,472	\$ 4,753,846	\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

031 - Registrar of Voters

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,910	\$ 2,500	\$ 5,595	\$ 2,500	\$ 0	0.00%
Intergovernmental Revenues	167,043	1,289,349	1,295,975	171,000	(1,118,349)	-86.74
Charges For Services	6,581,899	1,281,595	1,894,818	5,301,561	4,019,966	313.67
Miscellaneous Revenues	10,758	13,650	8,144	7,200	(6,450)	-47.25
Other Financing Sources	47,680	0	2,031	0	0	0.00
Total Revenues	6,809,290	2,587,094	3,206,563	5,482,261	2,895,167	111.91
Salaries & Benefits	7,123,326	7,087,688	6,669,720	7,261,924	174,236	2.46
Services & Supplies	8,707,750	7,951,930	6,841,448	8,389,088	437,158	5.50
Other Charges	0	9,081	0	10,000	919	10.12
Equipment	0	2,014,487	2,007,190	369,000	(1,645,487)	-81.68
Intangible Assets-Amortizable	0	241,940	241,940	193,560	(48,380)	-20.00
Other Financing Uses	21,041	173,000	108,320	0	(173,000)	-100.00
Intrafund Transfers	(1,677)	(36,985)	0	0	36,985	-100.00
Total Requirements	15,850,439	17,441,141	15,868,618	16,223,572	(1,217,569)	-6.98
Net County Cost	\$ 9,041,149	\$ 14,854,047	\$ 12,662,055	\$ 10,741,311	\$ (4,112,736)	-27.69%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Registrar Of Voters:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Intergovernmental Revenues	\$ 62,790	\$ 0	\$ 0	\$ 130,000	\$ 130,000	0.00%
Charges For Services	25,488	20,000	1,578	25,000	5,000	25.00
Miscellaneous Revenues	567	1,000	1,967	600	(400)	-40.00
Other Financing Sources	47,640	0	0	0	0	0.00
Total Revenues	136,484	21,000	3,545	155,600	134,600	640.95
Salaries & Benefits	413,525	456,178	467,471	404,397	(51,781)	-11.35
Services & Supplies	595,694	1,146,033	1,251,307	1,360,390	214,357	18.70
Other Charges	0	9,081	0	10,000	919	10.12
Equipment	0	0	0	194,000	194,000	0.00
Other Financing Uses	21,041	173,000	108,320	0	(173,000)	-100.00
Intrafund Transfers	(1,677)	(36,985)	0	0	36,985	-100.00
Total Requirements	1,028,583	1,747,307	1,827,098	1,968,787	221,480	12.68
Net County Cost	\$ 892,099	\$ 1,726,307	\$ 1,823,553	\$ 1,813,187	\$ 86,880	5.03%

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Intergovernmental Revenues	\$ 72,818	\$ 60,000	\$ 79,311	\$ 0	\$ (60,000)	-100.00%
Charges For Services	55,801	30,010	59,936	56,000	25,990	86.60
Miscellaneous Revenues	(620)	2,500	(1,861)	1,600	(900)	-36.00
Other Financing Sources	40	0	2,031	0	0	0.00
Total Revenues	128,039	92,510	139,417	57,600	(34,910)	-37.74
Salaries & Benefits	981,618	671,753	549,655	683,736	11,983	1.78
Services & Supplies	918,380	954,247	1,035,840	476,382	(477,865)	-50.08
Total Requirements	1,899,998	1,626,000	1,585,495	1,160,118	(465,882)	-28.65
Net County Cost	\$ 1,771,959	\$ 1,533,490	\$ 1,446,078	\$ 1,102,518	\$ (430,972)	-28.10%

Final Budget Summary of Election Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Intergovernmental Revenues	\$ (560)	\$ 1,229,349	\$ 1,216,663	\$ 41,000	\$ (1,188,349)	-96.66%
Charges For Services	6,185,815	811,585	1,263,762	4,797,561	3,985,976	491.13
Miscellaneous Revenues	10,786	10,000	8,036	5,000	(5,000)	-50.00
Total Revenues	6,196,041	2,050,934	2,488,461	4,843,561	2,792,627	136.16
Salaries & Benefits	2,118,403	2,164,013	2,218,381	2,137,091	(26,922)	-1.24
Services & Supplies	5,816,842	4,774,003	4,167,673	5,329,889	555,886	11.64
Equipment	0	2,014,487	2,007,190	175,000	(1,839,487)	-91.31
Total Requirements	7,935,245	8,952,503	8,393,244	7,641,980	(1,310,523)	-14.64
Net County Cost	\$ 1,739,204	\$ 6,901,569	\$ 5,904,783	\$ 2,798,419	\$ (4,103,150)	-59.45%

Final Budget Summary of Information & Technology:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Charges For Services	\$ 19,991	\$ 20,000	\$ 15,373	\$ 20,000	\$ 0	0.00%
Miscellaneous Revenues	0	150	2	0	(150)	-100.00
Total Revenues	19,991	20,150	15,375	20,000	(150)	-0.74
Salaries & Benefits	1,785,709	1,799,505	1,837,222	1,947,871	148,366	8.24
Services & Supplies	1,130,224	815,327	220,058	883,362	68,035	8.34
Intangible Assets-Amortizable	0	241,940	241,940	193,560	(48,380)	-20.00
Total Requirements	2,915,933	2,856,772	2,299,220	3,024,793	168,021	5.88
Net County Cost	\$ 2,895,942	\$ 2,836,622	\$ 2,283,845	\$ 3,004,793	\$ 168,171	5.93%

Final Budget Summary of Candidate & Voter Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,910	\$ 2,500	\$ 5,595	\$ 2,500	\$ 0	0.00%
Intergovernmental Revenues	31,996	0	0	0	0	0.00
Charges For Services	294,804	400,000	554,170	403,000	3,000	0.75
Miscellaneous Revenues	25	0	0	0	0	0.00
Total Revenues	328,735	402,500	559,765	405,500	3,000	0.75
Salaries & Benefits	886,705	977,218	701,267	1,103,853	126,635	12.96
Services & Supplies	184,464	98,320	133,515	199,320	101,000	102.73
Total Requirements	1,071,169	1,075,538	834,782	1,303,173	227,635	21.16
Net County Cost	\$ 742,434	\$ 673,038	\$ 275,016	\$ 897,673	\$ 224,635	33.38%

Final Budget Summary of Community Outreach:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 937,365	\$ 1,019,021	\$ 895,723	\$ 984,976	\$ (34,045)	-3.34%
Services & Supplies	54,350	164,000	33,056	139,745	(24,255)	-14.79
Total Requirements	991,715	1,183,021	928,780	1,124,721	(58,300)	-4.93
Net County Cost	\$ 991,715	\$ 1,183,021	\$ 928,780	\$ 1,124,721	\$ (58,300)	-4.93%

Final Budget Summary of Printing & Graphics:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Services & Supplies	\$ 7,796	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Requirements	7,796	0	0	0	0	0.00
Net County Cost	\$ 7,796	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

032 - Emergency Management Division

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	As of 6/30/18	As of 6/30/18	Final Budget	Budget	Amount	Percent
Intergovernmental Revenues	\$ 1,122,942	\$ 1,198,434	\$ 1,053,849	\$ 1,146,998	\$ (51,436)	-4.29%				
Charges For Services	2,869	0	0	0	0	0.00				
Miscellaneous Revenues	792,482	696,730	824,297	713,202	16,472	2.36				
Other Financing Sources	165,000	230,000	125,000	0	(230,000)	-100.00				
Total Revenues	2,083,294	2,125,164	2,003,145	1,860,200	(264,964)	-12.47				
Salaries & Benefits	2,309,727	2,563,423	2,561,970	2,446,790	(116,633)	-4.55				
Services & Supplies	880,555	1,066,696	953,053	1,239,433	172,737	16.19				
Other Financing Uses	95,666	0	0	0	0	0.00				
Intrafund Transfers	(2,219)	0	(7,613)	0	0	0.00				
Total Requirements	3,283,728	3,630,119	3,507,409	3,686,223	56,104	1.55				
Net County Cost	\$ 1,200,434	\$ 1,504,955	\$ 1,504,264	\$ 1,826,023	\$ 321,068	21.33%				

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

034 - OC Watersheds

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$	7,500	\$	0	\$	7,500	\$	0	0.00%
Intergovernmental Revenues	5,784,242		6,345,242		5,431,596		7,191,843		846,601	13.34
Charges For Services	4,310,126		4,695,211		4,163,137		4,319,648		(375,563)	-8.00
Miscellaneous Revenues	85		0		7,406		0		0	0.00
Other Financing Sources	2,474,344		3,460,837		2,725,536		3,632,337		171,500	4.96
Total Revenues	12,568,797		14,508,790		12,327,675		15,151,328		642,538	4.43
Salaries & Benefits	4,755,565		5,560,921		5,026,410		5,489,727		(71,194)	-1.28
Services & Supplies	7,081,274		8,315,869		7,358,323		8,571,401		255,532	3.07
Other Charges	1,044,692		466,000		465,810		613,000		147,000	31.55
Equipment	262,397		23,000		0		243,200		220,200	957.39
Intangible Assets-Amortizable	0		200,000		0		200,000		0	0.00
Other Financing Uses	0		0		0		160,000		160,000	0.00
Intrafund Transfers	(180,934)		(57,000)		(260,713)		(126,000)		(69,000)	121.05
Total Requirements	12,962,994		14,508,790		12,589,830		15,151,328		642,538	4.43
Net County Cost	\$ 394,196	\$	0	\$	262,155	\$	0	\$	0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

036 - Capital Projects

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾		Budget		Actual Exp/Rev ⁽¹⁾		FY 2018-2019		Budget	
	Actual Exp/Rev		As of 6/30/18		As of 6/30/18		Final Budget		Amount	Percent
Intergovernmental Revenues	\$ 150,000	\$	50,000	\$	0	\$	0	\$	(50,000)	-100.00%
Charges For Services	0		363,804		276,138		236,472		(127,332)	-35.00
Miscellaneous Revenues	0		521,700		362,020		0		(521,700)	-100.00
Other Financing Sources	33,987,061		42,706,655		40,856,503		34,077,684		(8,628,971)	-20.21
Total Revenues	34,137,061		43,642,159		41,494,661		34,314,156		(9,328,003)	-21.37
Services & Supplies	17,753,398		12,065,646		11,767,760		21,172,986		9,107,340	75.48
Structures & Improvements	11,602,782		23,958,482		22,040,377		21,003,197		(2,955,285)	-12.34
Other Financing Uses	26,436,377		31,072,790		31,072,772		13,513,573		(17,559,217)	-56.51
Intrafund Transfers	(323,835)		(8,309,050)		(8,297,338)		0		8,309,050	-100.00
Total Requirements	55,468,722		58,787,868		56,583,570		55,689,756		(3,098,112)	-5.27
Net County Cost	\$ 21,331,661	\$	15,145,709	\$	15,088,909	\$	21,375,600	\$	6,229,891	41.13%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

037 - OCIT Shared Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018		Change from FY 2017-2018	
		Budget		Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18		As of 6/30/18	Final Budget	Amount	Percent
Charges For Services	\$ 1,920,666	\$ 2,364,766	\$ 2,480,697	\$ 2,703,474	\$ 338,708	14.32%	
Miscellaneous Revenues	0	683	683	0	(683)	-100.00	
Other Financing Sources	0	115,931	0	0	(115,931)	-100.00	
Total Revenues	1,920,666	2,481,380	2,481,380	2,703,474	222,094	8.95	
Salaries & Benefits	10,945,646	12,870,004	12,467,267	13,764,716	894,712	6.95	
Services & Supplies	572,502	1,118,918	1,118,918	1,311,508	192,590	17.21	
Equipment	0	14,500	0	15,000	500	3.45	
Other Financing Uses	0	36,176	0	0	(36,176)	-100.00	
Intrafund Transfers	(9,597,482)	(11,558,218)	(11,104,804)	(12,387,750)	(829,532)	7.18	
Total Requirements	1,920,666	2,481,380	2,481,380	2,703,474	222,094	8.95	
Net County Cost	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

038 - Data Systems Development Projects

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Other Financing Sources	\$	3,665,200	\$	9,080,816	\$	5,888,413	\$	6,755,701	\$ (2,325,115)	-25.60%
Total Revenues		3,665,200		9,080,816		5,888,413		6,755,701	(2,325,115)	-25.60
Services & Supplies		3,221,239		2,766,710		2,766,710		6,652,839	3,886,129	140.46
Equipment		20,333		850,614		850,614		79,858	(770,756)	-90.61
Intangible Assets-Amortizable		0		1,412,000		1,412,000		0	(1,412,000)	-100.00
Other Financing Uses		6,249,926		5,425,717		5,425,717		0	(5,425,717)	-100.00
Special Items		0		0		0		1,580,601	1,580,601	0.00
Total Requirements		9,491,497		10,455,041		10,455,041		8,313,298	(2,141,743)	-20.49
Net County Cost	\$	5,826,297	\$	1,374,225	\$	4,566,628	\$	1,557,597	\$ 183,372	13.34%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

039 - IBM Mainframe

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018		Change from FY 2017-2018	
			Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Services & Supplies	\$	3,170,544	\$ 2,395,550	\$ 2,395,550	\$ 2,395,550	\$ 0	0.00%
Total Requirements		3,170,544	2,395,550	2,395,550	2,395,550	0	0.00
Net County Cost	\$	3,170,544	\$ 2,395,550	\$ 2,395,550	\$ 2,395,550	\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

040 - Utilities

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Charges For Services	\$ 5,508,866	\$	7,903,352	\$	7,903,352	\$	6,439,568	\$	(1,463,784)	-18.52%
Miscellaneous Revenues	36,295		125,735		125,735		0		(125,735)	-100.00
Other Financing Sources	1,093,121		0		0		1,000,000		1,000,000	0.00
Total Revenues	6,638,282		8,029,087		8,029,087		7,439,568		(589,519)	-7.34
Salaries & Benefits	2,512,575		2,619,270		2,612,127		3,169,363		550,093	21.00
Services & Supplies	25,850,279		28,469,818		28,469,818		32,734,765		4,264,947	14.98
Services & Supplies Reimbursements	(5,979,188)		(7,613,128)		(7,237,974)		(7,882,213)		(269,085)	3.53
Other Charges	9,037,459		7,581,187		7,517,741		5,247,000		(2,334,187)	-30.79
Equipment	6,377		0		0		0		0	0.00
Other Financing Uses	0		4,613,073		4,613,073		250,000		(4,363,073)	-94.58
Intrafund Transfers	(17,670,786)		(5,767,042)		(6,071,606)		(6,666,454)		(899,412)	15.60
Total Requirements	13,756,717		29,903,178		29,903,178		26,852,461		(3,050,717)	-10.20
Net County Cost	\$ 7,118,435	\$	21,874,091	\$	21,874,091	\$	19,412,893	\$	(2,461,198)	-11.25%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

041 - Grand Jury

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget		
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Miscellaneous Revenues	\$ 0	\$ 0	\$ 200	\$ 0	\$ 0	0.00%	
Total Revenues	0	0	200	0	0	0.00	
Salaries & Benefits	2,222	2,016	2,016	2,009	(7)	-0.35	
Services & Supplies	927,423	583,869	581,421	583,876	7	0.00	
Total Requirements	929,645	585,885	583,437	585,885	0	0.00	
Net County Cost	\$ 929,645	\$ 585,885	\$ 583,237	\$ 585,885	\$ 0	0.00%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

042 - Health Care Agency

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18		Budget Amount	Percent
Licenses, Permits & Franchises	\$ 977,751	\$ 1,185,847	\$ 1,601,234	\$ 1,293,230	\$ 107,383	9.06%
Fines, Forfeitures & Penalties	42,170	56,250	41,246	51,825	(4,425)	-7.87
Revenue from Use of Money and Property	1,671,011	1,600,480	1,726,821	1,710,214	109,734	6.86
Intergovernmental Revenues	260,471,128	270,107,132	265,488,175	281,821,141	11,714,009	4.34
Charges For Services	93,539,079	97,012,856	107,233,078	100,211,320	3,198,464	3.30
Miscellaneous Revenues	2,439,966	4,044,753	2,228,725	3,058,154	(986,599)	-24.39
Other Financing Sources	174,045,033	232,619,362	210,803,561	255,882,846	23,263,484	10.00
Total Revenues	533,186,140	606,626,680	589,122,840	644,028,730	37,402,050	6.17
Salaries & Benefits	277,492,092	302,675,162	284,616,543	314,607,983	11,932,821	3.94
Services & Supplies	299,824,538	369,387,670	357,929,819	402,591,700	33,204,030	8.99
Services & Supplies Reimbursements	(62,406)	(49,000)	(10,522)	(49,000)	0	0.00
Other Charges	4,233,888	9,633,897	8,086,718	5,287,666	(4,346,231)	-45.11
Equipment	1,017,093	2,938,779	1,071,383	1,360,460	(1,578,319)	-53.71
Intangible Assets-Amortizable	0	100,000	0	0	(100,000)	-100.00
Other Financing Uses	7,584,595	2,080,000	2,080,000	5,600,000	3,520,000	169.23
Intrafund Transfers	(15,285,769)	(16,709,144)	(13,665,877)	(16,598,855)	110,289	-0.66
Total Requirements	574,804,031	670,057,364	640,108,064	712,799,954	42,742,590	6.38
Net County Cost	\$ 41,617,891	\$ 63,430,684	\$ 50,985,224	\$ 68,771,224	\$ 5,340,540	8.42%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018	
		As of 6/30/18	As of 6/30/18		Budget Amount	Percent
Licenses, Permits & Franchises	\$ 65,320	\$ 61,200	\$ 64,748	\$ 62,424	\$ 1,224	2.00%
Fines, Forfeitures & Penalties	40,388	50,250	36,836	44,075	(6,175)	-12.29
Intergovernmental Revenues	85,311,014	93,831,929	90,849,920	93,361,581	(470,348)	-0.50
Charges For Services	13,440,933	10,123,431	15,545,216	14,616,987	4,493,556	44.39
Miscellaneous Revenues	170,785	7,392	85,774	7,783	391	5.29
Other Financing Sources	2,861,497	4,056,084	3,033,165	3,629,991	(426,093)	-10.51
Total Revenues	101,889,937	108,130,286	109,615,658	111,722,841	3,592,555	3.32
Salaries & Benefits	74,143,263	79,228,434	74,674,413	79,713,340	484,906	0.61
Services & Supplies	37,275,859	40,338,890	39,842,103	42,403,232	2,064,342	5.12

Final Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Other Charges	2,013,278	4,109,692	1,893,364	2,611,441	(1,498,251)	-36.46
Equipment	230,781	727,000	233,406	365,582	(361,418)	-49.71
Intrafund Transfers	(4,831,277)	(5,581,268)	(2,951,319)	(3,396,634)	2,184,634	-39.14
Total Requirements	108,831,904	118,822,748	113,691,968	121,696,961	2,874,213	2.42
Net County Cost	\$ 6,941,966	\$ 10,692,462	\$ 4,076,309	\$ 9,974,120	\$ (718,342)	-6.72%

Final Budget Summary of Behavioral Health Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 343	\$ 1,000	\$ 142	\$ 1,000	\$ 0	0.00%
Revenue from Use of Money and Property	1,601,847	1,587,480	1,616,214	1,616,214	28,734	1.81
Intergovernmental Revenues	127,839,823	133,766,711	128,824,358	143,023,259	9,256,548	6.92
Charges For Services	57,095,723	63,469,606	67,246,656	62,383,282	(1,086,324)	-1.71
Miscellaneous Revenues	2,078,931	1,657,649	1,773,432	2,009,177	351,528	21.21
Other Financing Sources	142,912,091	193,918,406	182,508,941	213,556,669	19,638,263	10.13
Total Revenues	331,528,757	394,400,852	381,969,743	422,589,601	28,188,749	7.15
Salaries & Benefits	110,076,283	124,372,619	115,606,135	132,174,046	7,801,427	6.27
Services & Supplies	209,652,186	270,510,299	257,678,243	297,001,431	26,491,132	9.79
Other Charges	2,216,156	5,521,266	4,650,775	2,672,725	(2,848,541)	-51.59
Equipment	471,269	1,107,491	91,140	655,878	(451,613)	-40.78
Other Financing Uses	200,000	200,000	200,000	5,300,000	5,100,000	2,550.00
Intrafund Transfers	(6,477,086)	(6,809,145)	(7,002,090)	(8,484,678)	(1,675,533)	24.61
Total Requirements	316,138,808	394,902,530	371,224,203	429,319,402	34,416,872	8.72
Net County Cost	\$ (15,389,949)	\$ 501,678	\$ (10,745,540)	\$ 6,729,801	\$ 6,228,123	1,241.46%

Final Budget Summary of Correctional Health Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,440	\$ 0	\$ 1,867	\$ 1,750	\$ 1,750	0.00%
Intergovernmental Revenues	35,845,579	35,395,991	38,926,137	36,997,700	1,601,709	4.53
Charges For Services	99,911	85,913	99,426	88,374	2,461	2.86
Miscellaneous Revenues	8,325	15,000	117,488	15,000	0	0.00
Other Financing Sources	0	0	0	2,484,618	2,484,618	0.00
Total Revenues	35,955,254	35,496,904	39,144,919	39,587,442	4,090,538	11.52
Salaries & Benefits	45,748,434	48,365,575	47,064,187	51,306,917	2,941,342	6.08



Final Budget Summary of Correctional Health Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Services & Supplies	33,252,625	32,065,377	33,331,538	33,504,388	1,439,011	4.49
Other Charges	(96)	2,500	2,138	3,500	1,000	40.00
Equipment	86,377	333,000	83,810	102,000	(231,000)	-69.37
Other Financing Uses	27,658	0	0	0	0	0.00
Intrafund Transfers	(2,129,707)	(2,232,803)	(2,237,685)	(2,632,553)	(399,750)	17.90
Total Requirements	76,985,292	78,533,649	78,243,988	82,284,252	3,750,603	4.78
Net County Cost	\$ 41,030,038	\$ 43,036,745	\$ 39,099,070	\$ 42,696,810	\$ (339,935)	-0.79%

Final Budget Summary of Regulatory/Medical Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Licenses, Permits & Franchises	\$ 912,431	\$ 1,124,647	\$ 1,536,486	\$ 1,230,806	\$ 106,159	9.44%
Fines, Forfeitures & Penalties	0	5,000	2,401	5,000	0	0.00
Intergovernmental Revenues	10,634,790	6,968,061	6,664,768	8,278,601	1,310,540	18.81
Charges For Services	22,675,937	23,093,236	24,286,825	22,907,082	(186,154)	-0.81
Miscellaneous Revenues	133,369	1,880,000	184,576	370,000	(1,510,000)	-80.32
Other Financing Sources	26,648,317	28,396,280	23,546,675	28,194,841	(201,439)	-0.71
Total Revenues	61,004,845	61,467,224	56,221,731	60,986,330	(480,894)	-0.78
Salaries & Benefits	25,382,618	26,687,253	24,989,671	26,887,711	200,458	0.75
Services & Supplies	37,803,628	41,443,289	38,228,454	43,891,680	2,448,391	5.91
Services & Supplies Reimbursements	(60,426)	(49,000)	(10,522)	(49,000)	0	0.00
Other Charges	4,549	0	0	0	0	0.00
Equipment	108,623	217,288	138,644	30,000	(187,288)	-86.19
Intangible Assets-Amortizable	0	100,000	0	0	(100,000)	-100.00
Other Financing Uses	325,319	1,880,000	1,880,000	300,000	(1,580,000)	-84.04
Intrafund Transfers	(1,383,587)	(1,450,661)	(979,065)	(1,526,240)	(75,579)	5.21
Total Requirements	62,180,723	68,828,169	64,247,182	69,534,151	705,982	1.03
Net County Cost	\$ 1,175,878	\$ 7,360,945	\$ 8,025,451	\$ 8,547,821	\$ 1,186,876	16.12%

Final Budget Summary of HCA Administration:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 69,164	\$ 13,000	\$ 110,607	\$ 94,000	\$ 81,000	623.08%
Intergovernmental Revenues	839,922	144,440	222,992	160,000	15,560	10.77
Charges For Services	226,576	240,670	54,954	215,595	(25,075)	-10.42
Miscellaneous Revenues	48,556	484,712	67,454	656,194	171,482	35.38
Other Financing Sources	1,623,128	6,248,592	1,714,781	8,016,727	1,768,135	28.30
Total Revenues	2,807,347	7,131,414	2,170,788	9,142,516	2,011,102	28.20
Salaries & Benefits	22,141,494	24,021,281	22,282,137	24,525,969	504,688	2.10
Services & Supplies	(18,159,759)	(14,970,185)	(11,150,519)	(14,209,031)	761,154	-5.08
Services & Supplies Reimbursements	(1,980)	0	0	0	0	0.00
Other Charges	0	439	1,540,442	0	(439)	-100.00
Equipment	120,043	554,000	524,382	207,000	(347,000)	-62.64
Other Financing Uses	7,031,618	0	0	0	0	0.00
Intrafund Transfers	(464,112)	(635,267)	(495,719)	(558,750)	76,517	-12.04
Total Requirements	10,667,304	8,970,268	12,700,723	9,965,188	994,920	11.09
Net County Cost	\$ 7,859,958	\$ 1,838,854	\$ 10,529,935	\$ 822,672	\$ (1,016,182)	-55.26%

045 - Juvenile Justice Commission

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018	FY 2018-2019			Change from FY 2017-2018			
			Budget	Actual Exp/Rev ⁽¹⁾				Budget			
	Actual Exp/Rev		As of 6/30/18	As of 6/30/18	Final Budget			Amount	Percent		
Services & Supplies	\$	174,260	\$	180,151	\$	179,471	\$	180,151	\$	0	0.00%
Total Requirements		174,260		180,151		179,471		180,151		0	0.00
Net County Cost	\$	174,260	\$	180,151	\$	179,471	\$	180,151	\$	0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

047 - Sheriff Court Operations

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Final Budget	Budget	Amount	Percent
Fines, Forfeitures & Penalties	\$ 5,837,000	\$ 0	\$ 4,114,575	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	
Intergovernmental Revenues	51,709,539	54,119,340	48,242,248	48,448,109				(5,671,231)	-10.48	
Charges For Services	1,280,437	2,028,500	1,043,038	1,200,000				(828,500)	-40.84	
Miscellaneous Revenues	3,959	4,483,268	2,437	0				(4,483,268)	-100.00	
Other Financing Sources	0	0	0	1,000,000				1,000,000	0.00	
Total Revenues	58,830,935	60,631,108	53,402,298	50,648,109				(9,982,999)	-16.47	
Salaries & Benefits	60,158,236	63,383,983	63,383,983	52,712,283				(10,671,700)	-16.84	
Services & Supplies	2,942,652	2,679,744	2,681,237	2,287,525				(392,219)	-14.64	
Other Financing Uses	96,087	242,215	160,719	35,163				(207,052)	-85.48	
Intrafund Transfers	(27,830)	(1,287,972)	(1,498,374)	0				1,287,972	-100.00	
Total Requirements	63,169,145	65,017,970	64,727,565	55,034,971				(9,982,999)	-15.35	
Net County Cost	\$ 4,338,210	\$ 4,386,862	\$ 11,325,267	\$ 4,386,862	\$ 0	\$ 0	\$ 0	0	0.00%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

048 - Detention Release

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018	FY 2018-2019			Change from FY 2017-2018	
	Actual Exp/Rev	Budget	As of 6/30/18	Actual Exp/Rev ⁽¹⁾	Final Budget	Budget	Amount	Percent	
Charges For Services	\$ 29,463	\$ 10,000		\$ 31,898	\$ 10,000		\$ 0	0.00%	
Total Revenues	29,463	10,000		31,898	10,000		0	0.00	
Services & Supplies	1,668,924	1,698,715		1,686,040	1,698,715		0	0.00	
Total Requirements	1,668,924	1,698,715		1,686,040	1,698,715		0	0.00	
Net County Cost	\$ 1,639,461	\$ 1,688,715		\$ 1,654,142	\$ 1,688,715		\$ 0	0.00%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

050 - Office of the Performance Audit Director

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$	12,209	\$	119,161	\$	(6,160)	\$	0	\$	(119,161) -100.00%
Services & Supplies		60,512		183,604		112,108		802,765		619,161 337.23
Total Requirements		72,721		302,765		105,948		802,765		500,000 165.14
Net County Cost	\$	72,721	\$	302,765	\$	105,948	\$	802,765	\$	500,000 165.14%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

051 - Office of Independent Review

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$	(682)	\$	96,398	\$	70,352	\$	361,848	\$ 265,450	275.37%
Services & Supplies		22,063		58,551		54,483		93,101	34,550	59.01
Total Requirements		21,381		154,949		124,836		454,949	300,000	193.61
Net County Cost	\$	21,381	\$	154,949	\$	124,836	\$	454,949	\$ 300,000	193.61%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

052 - OC Campaign Finance and Ethics Commission

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Final Budget	Budget	Amount	Percent
Charges For Services	\$ 0	\$ 0	\$ 3,800	\$ 0	\$ 3,800	\$ 0	\$ 0	\$ 0	0.00%	
Total Revenues	0	0	3,800	0	3,800	0	0	0	0.00	
Salaries & Benefits	74,211	387,028	379,796	384,747	384,747	(2,281)			-0.59	
Services & Supplies	57,741	64,628	20,487	66,909	66,909	2,281			3.53	
Total Requirements	131,953	451,656	400,283	451,656	451,656	0			0.00	
Net County Cost	\$ 131,953	\$ 451,656	\$ 396,483	\$ 451,656	\$ 451,656	\$ 0			0.00%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

054 - Human Resource Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Charges For Services	\$	1,678,635	\$	2,081,628	\$	1,598,102	\$	2,058,989	\$	(22,639) -1.09%
Miscellaneous Revenues		2,378		0		4,297		0		0 0.00
Total Revenues		1,681,014		2,081,628		1,602,399		2,058,989		(22,639) -1.09
Salaries & Benefits		14,954,184		17,798,648		15,874,012		17,778,632		(20,016) -0.11
Services & Supplies		3,089,123		4,271,142		3,097,621		4,375,674		104,532 2.45
Equipment		5,874		10,000		9,883		0		(10,000) -100.00
Intrafund Transfers		(12,580,087)		(15,614,471)		(13,321,237)		(15,775,750)		(161,279) 1.03
Total Requirements		5,469,094		6,465,319		5,660,279		6,378,556		(86,763) -1.34
Net County Cost	\$	3,788,081	\$	4,383,691	\$	4,057,881	\$	4,319,567	\$	(64,124) -1.46%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

056 - Employee Benefits

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	As of 6/30/18	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
					Final Budget	Amount	Percent
Charges For Services	\$ 1,282,660	\$ 1,337,607	\$ 1,030,098	\$ 1,173,729	\$ (163,878)	-12.25%	
Miscellaneous Revenues	384,119	317,300	404,805	508,520	191,220	60.26	
Other Financing Sources	1,977	0	0	0	0	0.00	
Total Revenues	1,668,756	1,654,907	1,434,902	1,682,249	27,342	1.65	
Salaries & Benefits	2,496,097	3,002,604	2,874,713	3,225,019	222,415	7.41	
Services & Supplies	4,809,272	5,420,667	3,958,853	4,900,889	(519,778)	-9.59	
Other Financing Uses	750,000	0	0	0	0	0.00	
Intrafund Transfers	(6,364,556)	(6,365,067)	(5,196,168)	(5,978,776)	386,291	-6.07	
Total Requirements	1,690,812	2,058,204	1,637,397	2,147,132	88,928	4.32	
Net County Cost	\$ 22,056	\$ 403,297	\$ 202,495	\$ 464,883	\$ 61,586	15.27%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

057 - Probation

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	As of 6/30/18	As of 6/30/18	Final Budget	Budget	Amount	Percent
Fines, Forfeitures & Penalties	\$ 4,631,854	\$ 4,582,800	\$ 5,388,152	\$ 4,632,500	\$ 49,700				1.08%	
Revenue from Use of Money and Property	538	0	1,072	0	0				0.00	
Intergovernmental Revenues	71,816,464	76,305,636	75,383,481	80,941,555	4,635,919				6.08	
Charges For Services	2,238,607	2,277,557	2,157,612	1,884,916	(392,641)				-17.24	
Miscellaneous Revenues	89,439	55,600	66,562	51,200	(4,400)				-7.91	
Other Financing Sources	20,310	34,837	34,749	135,933	101,096				290.20	
Total Revenues	78,797,212	83,256,430	83,031,628	87,646,104	4,389,674				5.27	
Salaries & Benefits	138,098,736	140,775,224	140,775,224	142,649,351	1,874,127				1.33	
Services & Supplies	37,833,932	41,942,202	41,368,450	44,992,328	3,050,126				7.27	
Other Charges	778,500	565,458	457,949	843,417	277,959				49.16	
Equipment	639,456	235,000	152,892	210,000	(25,000)				-10.64	
Other Financing Uses	4,135,549	2,177,048	1,993,390	906,128	(1,270,920)				-58.38	
Special Items	0	0	0	5,000,000	5,000,000				0.00	
Intrafund Transfers	(1,967,674)	(2,069,540)	(1,599,637)	(2,647,744)	(578,204)				27.94	
Total Requirements	179,518,498	183,625,392	183,148,268	191,953,480	8,328,088				4.54	
Net County Cost	\$ 100,721,286	\$ 100,368,962	\$ 100,116,640	\$ 104,307,376	\$ 3,938,414				3.92%	

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Chief Probation Officer:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	As of 6/30/18	As of 6/30/18	Final Budget	Budget	Amount	Percent
Miscellaneous Revenues	\$ 906	\$ 0	\$ 581	\$ 1,000	\$ 1,000				0.00%	
Total Revenues	906	0	581	1,000	1,000				0.00	
Salaries & Benefits	5,621,544	465,674	478,007	481,108	15,434				3.31	
Services & Supplies	1,776,205	177,700	(471,122)	190,450	12,750				7.18	
Total Requirements	7,397,749	643,374	6,885	671,558	28,184				4.38	
Net County Cost	\$ 7,396,844	\$ 643,374	\$ 6,304	\$ 670,558	\$ 27,184				4.23%	

Final Budget Summary of Adult Operations Bureau:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 4,491,830	\$ 4,488,700	\$ 5,235,246	\$ 4,500,000	\$ 11,300	0.25%
Revenue from Use of Money and Property	538	0	1,071	0	0	0.00
Intergovernmental Revenues	24,000,116	24,933,591	24,783,706	26,348,375	1,414,784	5.67
Charges For Services	512,996	488,500	460,036	468,650	(19,850)	-4.06
Miscellaneous Revenues	150	0	29	0	0	0.00
Other Financing Sources	300	4,837	3,715	400	(4,437)	-91.73
Total Revenues	29,005,930	29,915,628	30,483,802	31,317,425	1,401,797	4.69
Salaries & Benefits	36,978,173	38,009,782	37,254,826	36,262,973	(1,746,809)	-4.60
Services & Supplies	9,275,308	10,435,653	25,477,313	11,627,682	1,192,029	11.42
Other Charges	165,788	139,291	44,306	192,500	53,209	38.20
Equipment	134,277	0	0	0	0	0.00
Other Financing Uses	364	1,179,047	1,118,072	56,678	(1,122,369)	-95.19
Intrafund Transfers	(1,325,579)	(1,324,042)	(1,339,938)	(1,761,938)	(437,896)	33.07
Total Requirements	45,228,330	48,439,731	62,554,578	46,377,895	(2,061,836)	-4.26
Net County Cost	\$ 16,222,400	\$ 18,524,103	\$ 32,070,776	\$ 15,060,470	\$ (3,463,633)	-18.70%

Final Budget Summary of Juvenile Facilities Bureau:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 0	\$ 1	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	33,485,345	35,161,881	33,822,118	37,816,086	2,654,205	7.55
Charges For Services	1,200,528	967,500	1,129,045	840,625	(126,875)	-13.11
Miscellaneous Revenues	4,039	3,600	3,879	3,700	100	2.78
Other Financing Sources	20,000	30,000	29,594	135,533	105,533	351.78
Total Revenues	34,709,912	36,162,981	34,984,637	38,795,944	2,632,963	7.28
Salaries & Benefits	49,636,754	50,059,362	50,348,679	52,264,596	2,205,234	4.41
Services & Supplies	9,255,056	10,473,386	35,265,662	10,085,764	(387,622)	-3.70
Other Charges	115,787	33,500	9,884	28,250	(5,250)	-15.67
Equipment	113,707	0	0	0	0	0.00
Other Financing Uses	94,800	141,938	111,387	255,992	114,054	80.35
Total Requirements	59,216,104	60,708,186	85,735,612	62,634,602	1,926,416	3.17
Net County Cost	\$ 24,506,192	\$ 24,545,205	\$ 50,750,975	\$ 23,838,658	\$ (706,547)	-2.88%

Final Budget Summary of Juvenile Operations Bureau:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 20	\$ 100	\$ 247	\$ 0	\$ (100)	-100.00%
Intergovernmental Revenues	13,855,459	15,705,164	16,408,677	16,377,094	671,930	4.28
Charges For Services	158,065	308,500	121,495	168,690	(139,810)	-45.32
Miscellaneous Revenues	37,293	0	9,149	0	0	0.00
Other Financing Sources	0	0	1,331	0	0	0.00
Total Revenues	14,050,838	16,013,764	16,540,899	16,545,784	532,020	3.32
Salaries & Benefits	19,800,417	20,933,584	20,958,454	22,028,065	1,094,481	5.23
Services & Supplies	3,356,354	3,591,190	12,370,897	3,770,584	179,394	5.00
Other Charges	113,356	32,167	53,880	349,000	316,833	984.96
Equipment	68,267	0	17,369	0	0	0.00
Other Financing Uses	40,385	397,653	315,953	13,524	(384,129)	-96.60
Intrafund Transfers	(642,095)	(745,498)	(259,699)	(885,806)	(140,308)	18.82
Total Requirements	22,736,684	24,209,096	33,456,854	25,275,367	1,066,271	4.40
Net County Cost	\$ 8,685,845	\$ 8,195,332	\$ 16,915,956	\$ 8,729,583	\$ 534,251	6.52%

Final Budget Summary of Operations Support Bureau:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 140,004	\$ 94,000	\$ 152,660	\$ 132,500	\$ 38,500	40.96%
Intergovernmental Revenues	475,543	505,000	368,980	400,000	(105,000)	-20.79
Charges For Services	367,018	513,057	447,037	406,951	(106,106)	-20.68
Miscellaneous Revenues	47,052	52,000	52,922	46,500	(5,500)	-10.58
Other Financing Sources	10	0	109	0	0	0.00
Total Revenues	1,029,627	1,164,057	1,021,708	985,951	(178,106)	-15.30
Salaries & Benefits	26,061,848	31,306,822	31,735,258	31,612,609	305,787	0.98
Services & Supplies	14,171,009	17,264,273	(31,274,300)	19,317,848	2,053,575	11.89
Other Charges	383,569	360,500	349,879	273,667	(86,833)	-24.09
Equipment	323,205	235,000	135,523	210,000	(25,000)	-10.64
Other Financing Uses	4,000,000	458,410	447,978	579,934	121,524	26.51
Special Items	0	0	0	5,000,000	5,000,000	0.00
Total Requirements	44,939,631	49,625,005	1,394,338	56,994,058	7,369,053	14.85
Net County Cost	\$ 43,910,004	\$ 48,460,948	\$ 372,630	\$ 56,008,107	\$ 7,547,159	15.57%

058 - Public Defender

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Intergovernmental Revenues	\$ 3,239,552	\$	3,557,612	\$	3,849,585	\$	3,845,481	\$	287,869	8.09%
Charges For Services	238,292		345,000		169,309		260,000		(85,000)	-24.64
Miscellaneous Revenues	10,527		0		22,771		0		0	0.00
Other Financing Sources	40,642		2,411		208		2,411		0	0.00
Total Revenues	3,529,013		3,905,023		4,041,873		4,107,892		202,869	5.20
Salaries & Benefits	62,289,136		64,934,628		64,511,544		64,235,419		(699,209)	-1.08
Services & Supplies	9,518,365		9,826,439		9,740,822		11,979,959		2,153,520	21.92
Other Charges	6,209		11,359		9,914		9,700		(1,659)	-14.61
Equipment	400,348		885,000		853,967		1,521,000		636,000	71.86
Intrafund Transfers	(225,318)		(200,964)		(218,029)		(974,877)		(773,913)	385.10
Total Requirements	71,988,741		75,456,462		74,898,218		76,771,201		1,314,739	1.74
Net County Cost	\$ 68,459,727	\$	71,551,439	\$	70,856,345	\$	72,663,309	\$	1,111,870	1.55%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Executive Management:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Salaries & Benefits	\$ 450,381	\$	428,628	\$	436,831	\$	418,986	\$	(9,642)	-2.25%
Services & Supplies	2,463		0		5,049		0		0	0.00
Total Requirements	452,844		428,628		441,880		418,986		(9,642)	-2.25
Net County Cost	\$ 452,844	\$	428,628	\$	441,880	\$	418,986	\$	(9,642)	-2.25%

Final Budget Summary of Public Defender Unit:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Intergovernmental Revenues	\$ 3,239,552	\$	3,473,345	\$	3,688,583	\$	3,773,257	\$	299,912	8.63%
Charges For Services	231,450		345,000		169,309		260,000		(85,000)	-24.64
Miscellaneous Revenues	10,527		0		22,771		0		0	0.00
Other Financing Sources	40,553		0		0		0		0	0.00
Total Revenues	3,522,083		3,818,345		3,880,663		4,033,257		214,912	5.63
Salaries & Benefits	52,410,533		55,045,279		55,015,607		54,826,518		(218,761)	-0.40

Final Budget Summary of Public Defender Unit:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Services & Supplies	9,439,430	9,824,028	9,707,869	11,979,959	2,155,931	21.95
Other Charges	5,952	11,359	9,914	9,700	(1,659)	-14.61
Equipment	400,348	885,000	853,967	1,521,000	636,000	71.86
Intrafund Transfers	(225,318)	(200,964)	(218,029)	(974,877)	(773,913)	385.10
Total Requirements	62,030,946	65,564,702	65,369,329	67,362,300	1,797,598	2.74
Net County Cost	\$ 58,508,863	\$ 61,746,357	\$ 61,488,666	\$ 63,329,043	\$ 1,582,686	2.56%

Final Budget Summary of Alternate Defender:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Charges For Services	\$ 78	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Total Revenues	78	0	0	0	0	0.00
Salaries & Benefits	8,279,557	8,145,445	7,993,435	7,870,115	(275,330)	-3.38
Services & Supplies	28,551	0	25,710	0	0	0.00
Other Charges	257	0	0	0	0	0.00
Total Requirements	8,308,366	8,145,445	8,019,145	7,870,115	(275,330)	-3.38
Net County Cost	\$ 8,308,288	\$ 8,145,445	\$ 8,019,145	\$ 7,870,115	\$ (275,330)	-3.38%

Final Budget Summary of Associate Defender:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Intergovernmental Revenues	\$ 0	\$ 84,267	\$ 161,002	\$ 72,224	\$ (12,043)	-14.29%
Charges For Services	6,764	0	0	0	0	0.00
Other Financing Sources	89	2,411	208	2,411	0	0.00
Total Revenues	6,853	86,678	161,210	74,635	(12,043)	-13.89
Salaries & Benefits	1,148,665	1,315,276	1,065,670	1,119,800	(195,476)	-14.86
Services & Supplies	47,920	2,411	2,194	0	(2,411)	-100.00
Total Requirements	1,196,585	1,317,687	1,067,864	1,119,800	(197,887)	-15.02
Net County Cost	\$ 1,189,732	\$ 1,231,009	\$ 906,654	\$ 1,045,165	\$ (185,844)	-15.10%

059 - Clerk-Recorder

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 674,758	\$ 650,000	\$ 640,940	\$ 612,000	\$ (38,000)	-5.85%
Charges For Services	9,547,886	9,525,000	9,619,928	9,473,000	(52,000)	-0.55
Miscellaneous Revenues	35,632	5,000	60,398	45,000	40,000	800.00
Other Financing Sources	3,379,285	4,720,000	2,961,084	4,750,000	30,000	0.64
Total Revenues	13,637,562	14,900,000	13,282,349	14,880,000	(20,000)	-0.13
Salaries & Benefits	8,770,399	9,417,673	9,404,921	8,786,688	(630,985)	-6.70
Services & Supplies	4,161,553	4,156,041	3,671,272	4,641,812	485,771	11.69
Other Charges	0	5,622	0	0	(5,622)	-100.00
Equipment	378,246	325,000	50,066	500,000	175,000	53.85
Other Financing Uses	349,163	1,001,664	189,752	1,001,500	(164)	-0.02
Intrafund Transfers	(21,799)	(6,000)	(33,661)	(50,000)	(44,000)	733.33
Total Requirements	13,637,562	14,900,000	13,282,349	14,880,000	(20,000)	-0.13
Net County Cost	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Charges For Services	\$ (1,244)	\$ 0	\$ (4,176)	\$ 0	\$ 0	0.00%
Miscellaneous Revenues	3,848	5,000	4,365	0	(5,000)	-100.00
Other Financing Sources	795	1,000,000	8	1,000,000	0	0.00
Total Revenues	3,399	1,005,000	197	1,000,000	(5,000)	-0.50
Salaries & Benefits	864,743	957,037	1,055,398	908,030	(49,007)	-5.12
Services & Supplies	1,578,378	1,833,384	1,553,308	1,699,512	(133,872)	-7.30
Other Charges	0	5,622	0	0	(5,622)	-100.00
Other Financing Uses	349,163	1,001,664	189,752	1,001,500	(164)	-0.02
Total Requirements	2,792,283	3,797,707	2,798,458	3,609,042	(188,665)	-4.97
Net County Cost	\$ 2,788,884	\$ 2,792,707	\$ 2,798,260	\$ 2,609,042	\$ (183,665)	-6.58%

Final Budget Summary of Recorder Operations:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Charges For Services	\$ 6,116,894	\$ 6,459,500	\$ 5,789,356	\$ 5,747,000	\$ (712,500)	-11.03%
Other Financing Sources	3,051,508	3,500,000	2,711,076	3,500,000	0	0.00
Total Revenues	9,168,402	9,959,500	8,500,432	9,247,000	(712,500)	-7.15
Salaries & Benefits	2,655,244	2,812,560	2,391,146	2,198,811	(613,749)	-21.82
Services & Supplies	590,131	369,050	261,153	364,500	(4,550)	-1.23
Intrafund Transfers	(5,481)	(2,500)	(14,428)	(25,000)	(22,500)	900.00
Total Requirements	3,239,894	3,179,110	2,637,871	2,538,311	(640,799)	-20.16
Net County Cost	\$ (5,928,509)	\$ (6,780,390)	\$ (5,862,561)	\$ (6,708,689)	\$ 71,701	-1.06%

Final Budget Summary of Clerk Operations:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 674,758	\$ 650,000	\$ 640,940	\$ 612,000	\$ (38,000)	-5.85%
Charges For Services	3,233,865	3,040,000	3,186,099	3,125,000	85,000	2.80
Miscellaneous Revenues	31,784	0	56,033	45,000	45,000	0.00
Other Financing Sources	326,982	220,000	250,000	250,000	30,000	13.64
Total Revenues	4,267,389	3,910,000	4,133,071	4,032,000	122,000	3.12
Salaries & Benefits	2,542,150	2,820,562	3,120,775	3,033,220	212,658	7.54
Services & Supplies	616,938	572,526	653,349	677,900	105,374	18.41
Equipment	55,811	0	50,066	0	0	0.00
Intrafund Transfers	(9,085)	(3,500)	(17,115)	(20,000)	(16,500)	471.43
Total Requirements	3,205,813	3,389,588	3,807,076	3,691,120	301,532	8.90
Net County Cost	\$ (1,061,577)	\$ (520,412)	\$ (325,996)	\$ (340,880)	\$ 179,532	-34.50%

Final Budget Summary of Information Systems:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Charges For Services	\$ 197,656	\$ 25,000	\$ 647,477	\$ 600,000	\$ 575,000	2,300.00%
Total Revenues	197,656	25,000	647,477	600,000	575,000	2,300.00
Salaries & Benefits	1,576,394	1,652,282	1,619,045	1,504,600	(147,682)	-8.94
Services & Supplies	1,156,097	1,216,700	946,772	1,527,500	310,800	25.54
Equipment	317,326	325,000	0	500,000	175,000	53.85
Intrafund Transfers	(7,232)	0	(2,119)	(5,000)	(5,000)	0.00
Total Requirements	3,042,586	3,193,982	2,563,698	3,527,100	333,118	10.43
Net County Cost	\$ 2,844,930	\$ 3,168,982	\$ 1,916,221	\$ 2,927,100	\$ (241,882)	-7.63%

Final Budget Summary of Financial Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget		
		As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Salaries & Benefits	\$ 869,395	\$ 933,062	\$ 950,537	\$ 920,343	\$ (12,719)	-1.36%	
Services & Supplies	100,732	97,200	108,363	118,400	21,200	21.81	
Equipment	5,109	0	0	0	0	0.00	
Total Requirements	975,236	1,030,262	1,058,900	1,038,743	8,481	0.82	
Net County Cost	\$ 975,236	\$ 1,030,262	\$ 1,058,900	\$ 1,038,743	\$ 8,481	0.82%	

Final Budget Summary of Archives:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018	FY 2017-2018	Change from FY 2017-2018	
		Budget		Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Charges For Services	\$ 716	\$ 500	\$ 1,172	\$ 1,000	\$ 500	100.00%
Total Revenues	716	500	1,172	1,000	500	100.00
Salaries & Benefits	262,474	242,170	268,020	221,684	(20,486)	-8.46
Services & Supplies	119,277	67,181	148,327	254,000	186,819	278.08
Total Requirements	381,751	309,351	416,346	475,684	166,333	53.77
Net County Cost	\$ 381,036	\$ 308,851	\$ 415,174	\$ 474,684	\$ 165,833	53.69%

060 - Sheriff-Coroner

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Licenses, Permits & Franchises	\$ 456,022	\$ 772,512	\$ 763,335	\$ 668,559	\$ (103,953)	-13.46%
Fines, Forfeitures & Penalties	1,772,581	1,809,921	1,795,090	1,938,226	128,305	7.09
Revenue from Use of Money and Property	67,471	303,799	338,137	402,231	98,432	32.40
Intergovernmental Revenues	295,552,798	304,315,408	309,146,958	320,033,277	15,717,869	5.16
Charges For Services	193,876,115	211,173,442	212,681,380	221,665,656	10,492,214	4.97
Miscellaneous Revenues	1,190,604	1,477,996	1,415,890	1,530,727	52,731	3.57
Other Financing Sources	20,354,589	25,473,830	19,186,118	15,691,647	(9,782,183)	-38.40
Total Revenues	513,270,180	545,326,908	545,326,909	561,930,323	16,603,415	3.04
Salaries & Benefits	561,542,962	605,493,262	605,493,262	601,030,598	(4,462,664)	-0.74
Services & Supplies	94,673,138	96,186,906	96,123,357	94,700,324	(1,486,582)	-1.55
Services & Supplies Reimbursements	0	(2,527)	(2,527)	0	2,527	-100.00
Other Charges	741,852	667,742	667,742	793,509	125,767	18.83
Equipment	8,299,825	6,891,893	6,891,892	10,870,291	3,978,398	57.73
Structures & Improvements	0	1,460,041	1,460,040	0	(1,460,041)	-100.00
Other Financing Uses	5,882,880	9,941,521	9,941,521	7,205,520	(2,736,001)	-27.52
Intrafund Transfers	(11,277,414)	(11,998,152)	(11,934,601)	(12,690,858)	(692,706)	5.77
Total Requirements	659,863,243	708,640,686	708,640,686	701,909,384	(6,731,302)	-0.95
Net County Cost	\$ 146,593,063	\$ 163,313,778	\$ 163,313,778	\$ 139,979,061	\$ (23,334,717)	-14.29%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Field Operations & Investigative Services Command:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾ Actual Exp/Rev	FY 2017-2018 Budget	FY 2017-2018 Actual Exp/Rev ⁽¹⁾	FY 2018-2019 Final Budget	Change from FY 2017-2018 Budget	
		As of 6/30/18	As of 6/30/18		Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,278,331	\$ 1,201,327	\$ 1,364,308	\$ 1,313,259	\$ 111,932	9.32%
Revenue from Use of Money and Property	34,810	32,032	35,583	33,669	1,637	5.11
Intergovernmental Revenues	3,855,231	3,537,872	3,673,061	3,440,009	(97,863)	-2.77
Charges For Services	162,758,793	175,048,771	175,171,455	184,055,500	9,006,729	5.15
Miscellaneous Revenues	226,430	263,670	252,432	235,070	(28,600)	-10.85
Other Financing Sources	4,396,757	4,417,034	2,786,252	2,653,633	(1,763,401)	-39.92
Total Revenues	172,550,352	184,500,706	183,283,091	191,731,140	7,230,434	3.92
Salaries & Benefits	262,520,362	274,764,857	280,225,471	271,195,726	(3,569,131)	-1.30

Final Budget Summary of Field Operations & Investigative Services Command:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Services & Supplies	15,746,724	18,384,338	16,602,585	17,318,006	(1,066,332)	-5.80
Other Charges	426,395	627,000	607,137	740,000	113,000	18.02
Equipment	5,194,646	674,831	635,561	3,045,291	2,370,460	351.27
Other Financing Uses	750,000	1,254,172	1,424,000	1,210,315	(43,857)	-3.50
Intrafund Transfers	(10,747,526)	(11,427,358)	(11,234,569)	(11,427,358)	0	0.00
Total Requirements	273,890,601	284,277,840	288,260,185	282,081,980	(2,195,860)	-0.77
Net County Cost	\$ 101,340,250	\$ 99,777,134	\$ 104,977,094	\$ 90,350,840	\$ (9,426,294)	-9.45%

Final Budget Summary of Professional Services Command:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 456,022	\$ 498,420	\$ 631,738	\$ 464,435	\$ (33,985)	-6.82%
Revenue from Use of Money and Property	31,680	46,767	18,527	37,001	(9,766)	-20.88
Intergovernmental Revenues	4,801	0	23,353	0	0	0.00
Charges For Services	1,087,009	1,552,069	1,247,223	1,133,703	(418,366)	-26.96
Miscellaneous Revenues	395,567	436,533	402,101	401,865	(34,668)	-7.94
Total Revenues	1,975,079	2,533,789	2,322,942	2,037,004	(496,785)	-19.61
Salaries & Benefits	39,046,207	32,803,104	36,514,132	35,704,409	2,901,305	8.84
Services & Supplies	5,746,941	3,954,061	4,580,031	4,164,653	210,592	5.33
Equipment	8,678	0	0	0	0	0.00
Intrafund Transfers	(40,072)	(74,500)	(45,495)	(74,500)	0	0.00
Total Requirements	44,761,754	36,682,665	41,048,668	39,794,562	3,111,897	8.48
Net County Cost	\$ 42,786,674	\$ 34,148,876	\$ 38,725,726	\$ 37,757,558	\$ 3,608,682	10.57%

Final Budget Summary of Custody Operations Command:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 0	\$ 71	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	42,701,240	43,339,814	45,672,875	48,881,154	5,541,340	12.79
Charges For Services	28,747,894	31,368,719	33,862,794	34,007,398	2,638,679	8.41
Miscellaneous Revenues	332,699	428,233	378,909	303,618	(124,615)	-29.10
Other Financing Sources	8,286,374	4,460,292	8,077,841	1,250,780	(3,209,512)	-71.96
Total Revenues	80,068,207	79,597,058	87,992,489	84,442,950	4,845,892	6.09
Salaries & Benefits	207,851,850	198,158,159	220,612,778	217,624,333	19,466,174	9.82

Final Budget Summary of Custody Operations Command:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Services & Supplies	15,120,762	14,853,308	15,084,380	14,266,266	(587,042)	-3.95
Other Charges	50,335	37,733	605	50,500	12,767	33.84
Equipment	153,616	201,700	255,486	0	(201,700)	-100.00
Other Financing Uses	0	1,500,000	1,500,000	300,000	(1,200,000)	-80.00
Intrafund Transfers	(159,756)	(154,575)	(155,128)	(124,000)	30,575	-19.78
Total Requirements	223,016,806	214,596,325	237,298,121	232,117,099	17,520,774	8.16
Net County Cost	\$ 142,948,599	\$ 134,999,267	\$ 149,305,632	\$ 147,674,149	\$ 12,674,882	9.39%

Final Budget Summary of Administrative Services Command:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 274,092	\$ 131,597	\$ 204,124	\$ (69,968)	-25.53%
Fines, Forfeitures & Penalties	494,250	608,594	430,782	624,967	16,373	2.69
Revenue from Use of Money and Property	981	225,000	283,956	331,561	106,561	47.36
Intergovernmental Revenues	248,991,526	257,437,722	259,777,670	267,712,114	10,274,392	3.99
Charges For Services	1,282,419	3,203,883	2,399,908	2,469,055	(734,828)	-22.94
Miscellaneous Revenues	235,908	349,560	382,448	590,174	240,614	68.83
Other Financing Sources	7,671,458	16,596,504	8,322,026	11,787,234	(4,809,270)	-28.98
Total Revenues	258,676,542	278,695,355	271,728,387	283,719,229	5,023,874	1.80
Salaries & Benefits	52,124,544	99,767,142	68,140,880	76,506,130	(23,261,012)	-23.32
Services & Supplies	58,058,712	58,995,199	59,856,360	58,951,399	(43,800)	-0.07
Services & Supplies Reimbursements	0	(2,527)	(2,527)	0	2,527	-100.00
Other Charges	265,121	3,009	60,000	3,009	0	0.00
Equipment	2,942,886	6,015,362	6,000,846	7,825,000	1,809,638	30.08
Structures & Improvements	0	1,460,041	1,460,040	0	(1,460,041)	-100.00
Other Financing Uses	5,132,880	7,187,349	7,017,521	5,695,205	(1,492,144)	-20.76
Intrafund Transfers	(330,060)	(341,719)	(499,409)	(1,065,000)	(723,281)	211.66
Total Requirements	118,194,082	173,083,856	142,033,711	147,915,743	(25,168,113)	-14.54
Net County Cost	\$ (140,482,460)	\$ (105,611,499)	\$ (129,694,676)	\$ (135,803,486)	\$ (30,191,987)	28.59%

063 - Social Services Agency

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 53,537	\$ 25,413	\$ 46,952	\$ 28,732	\$ 3,319	13.06%
Intergovernmental Revenues	775,497,186	800,076,196	767,755,392	803,945,458	3,869,262	0.48
Charges For Services	123,246	2,000	51,522	1,200	(800)	-40.00
Miscellaneous Revenues	3,790,806	3,581,119	5,140,203	3,398,511	(182,608)	-5.10
Other Financing Sources	27,481,869	54,290,608	48,647,778	46,935,769	(7,354,839)	-13.55
Total Revenues	806,946,644	857,975,336	821,641,848	854,309,670	(3,665,666)	-0.43
Salaries & Benefits	367,078,404	389,797,450	376,566,890	376,468,032	(13,329,418)	-3.42
Services & Supplies	176,662,001	194,305,020	175,760,126	191,977,229	(2,327,791)	-1.20
Other Charges	299,225,747	302,620,525	301,397,439	322,878,675	20,258,150	6.69
Equipment	274,373	665,782	497,281	1,087,540	421,758	63.35
Structures & Improvements	1,298,535	1,162,744	967,977	1,031,241	(131,503)	-11.31
Other Financing Uses	12,973,083	20,359,254	17,412,020	12,126,816	(8,232,438)	-40.44
Intrafund Transfers	(1,057,407)	(948,602)	(973,079)	(1,273,026)	(324,424)	34.20
Total Requirements	856,454,736	907,962,173	871,628,654	904,296,507	(3,665,666)	-0.40
Net County Cost	\$ 49,508,092	\$ 49,986,837	\$ 49,986,807	\$ 49,986,837	\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Family Self-Sufficiency / Adult Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,408	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	294,688,654	300,122,644	281,808,951	302,111,104	1,988,460	0.66
Charges For Services	14,895	0	0	0	0	0.00
Miscellaneous Revenues	1,017,030	961,513	1,061,249	888,015	(73,498)	-7.64
Other Financing Sources	113,733	0	0	0	0	0.00
Total Revenues	295,836,720	301,084,157	282,870,200	302,999,119	1,914,962	0.64
Salaries & Benefits	82,758,991	86,720,786	78,420,913	76,985,720	(9,735,066)	-11.23
Services & Supplies	57,561,755	41,658,931	36,845,681	39,641,172	(2,017,759)	-4.84
Other Charges	186,179,913	188,906,407	188,415,210	197,096,104	8,189,697	4.34
Other Financing Uses	0	575,367	310,000	341,942	(233,425)	-40.57
Intrafund Transfers	(333,382)	(194,325)	(261,727)	(305,658)	(111,333)	57.29
Total Requirements	326,167,277	317,667,166	303,730,077	313,759,280	(3,907,886)	-1.23
Net County Cost	\$ 30,330,556	\$ 16,583,009	\$ 20,859,877	\$ 10,760,161	\$ (5,822,848)	-35.11%

Note: In FY 2016-2017 Adult Services was included in Assistance Programs. In FY 2017-2018, this program was transferred to Family Self Sufficiency.

Final Budget Summary of Assistance Programs:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Revenue from Use of Money and Property	\$ 47,673	\$ 15,413	\$ 34,670	\$ 18,732	\$ 3,319	21.53%
Intergovernmental Revenues	232,454,231	224,780,068	213,930,760	225,793,719	1,013,651	0.45
Charges For Services	48,216	0	0	0	0	0.00
Miscellaneous Revenues	1,142,073	1,209,524	1,177,511	1,209,524	0	0.00
Other Financing Sources	480,559	0	0	0	0	0.00
Total Revenues	234,172,751	226,005,005	215,142,941	227,021,975	1,016,970	0.45
Salaries & Benefits	122,512,247	132,212,849	129,779,678	131,926,283	(286,566)	-0.22
Services & Supplies	90,503,794	16,957,351	14,177,248	14,255,724	(2,701,627)	-15.93
Other Charges	19,622,266	22,664,129	19,261,789	20,399,310	(2,264,819)	-9.99
Equipment	0	0	0	254,540	254,540	0.00
Intrafund Transfers	(61,159)	(53,478)	(43,066)	(65,296)	(11,818)	22.10
Total Requirements	232,577,148	171,780,851	163,175,649	166,770,561	(5,010,290)	-2.92
Net County Cost	\$ (1,595,603)	\$ (54,224,154)	\$ (51,967,292)	\$ (60,251,414)	\$ (6,027,260)	11.12%

Note: In FY 2016-2017 Adult Services was included in Assistance Programs. In FY 2017-2018, this program was transferred to Family Self Sufficiency.

Final Budget Summary of Children & Family Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Revenue from Use of Money and Property	\$ 3,456	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	248,352,098	256,384,417	259,229,776	260,562,497	4,178,080	1.63
Charges For Services	60,135	2,000	51,522	1,200	(800)	-40.00
Miscellaneous Revenues	1,631,703	1,380,082	2,674,623	1,280,972	(99,110)	-7.18
Other Financing Sources	26,887,577	51,313,025	47,386,583	41,633,940	(9,679,085)	-18.86
Total Revenues	276,934,969	309,079,524	309,342,505	303,478,609	(5,600,915)	-1.81
Salaries & Benefits	115,112,530	119,956,934	118,014,076	116,790,860	(3,166,074)	-2.64
Services & Supplies	74,221,008	50,205,607	46,717,487	49,890,229	(315,378)	-0.63
Other Charges	92,384,421	90,121,470	92,982,748	104,402,393	14,280,923	15.85
Equipment	10,217	0	10,400	0	0	0.00
Structures & Improvements	401,399	388,967	387,533	654,708	265,741	68.32
Other Financing Uses	12,973,083	19,783,887	17,102,020	11,784,874	(7,999,013)	-40.43
Intrafund Transfers	(99,056)	(210,000)	(203,599)	(410,000)	(200,000)	95.24
Total Requirements	295,003,603	280,246,865	275,010,665	283,113,064	2,866,199	1.02
Net County Cost	\$ 18,068,634	\$ (28,832,659)	\$ (34,331,840)	\$ (20,365,545)	\$ 8,467,114	-29.37%

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 10,000	\$ 12,282	\$ 10,000	\$ 0	0.00%
Intergovernmental Revenues	2,204	18,789,067	12,785,904	15,478,138	(3,310,929)	-17.62
Miscellaneous Revenues	0	30,000	226,820	20,000	(10,000)	-33.33
Other Financing Sources	0	2,977,583	1,261,195	5,301,829	2,324,246	78.06
Total Revenues	2,204	21,806,650	14,286,202	20,809,967	(996,683)	-4.57
Salaries & Benefits	46,694,636	50,906,881	50,352,224	50,765,169	(141,712)	-0.28
Services & Supplies	(45,624,556)	85,483,131	78,019,710	88,190,104	2,706,973	3.17
Other Charges	1,039,146	928,519	737,692	980,868	52,349	5.64
Equipment	264,156	665,782	486,881	833,000	167,218	25.12
Structures & Improvements	897,136	773,777	580,445	376,533	(397,244)	-51.34
Intrafund Transfers	(563,810)	(490,799)	(464,687)	(492,072)	(1,273)	0.26
Total Requirements	2,706,708	138,267,291	129,712,264	140,653,602	2,386,311	1.73
Net County Cost	\$ 2,704,504	\$ 116,460,641	\$ 115,426,062	\$ 119,843,635	\$ 3,382,994	2.90%

071 - Building & Safety General Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Licenses, Permits & Franchises	\$ 13,110,128		\$ 13,695,000		\$ 13,083,766		\$ 13,664,883		\$ (30,117)	-0.22%
Intergovernmental Revenues	2,545		2,500		3,053		2,500		0	0.00
Charges For Services	341,639		1,011,968		608,706		877,000		(134,968)	-13.34
Miscellaneous Revenues	160,134		143,866		231,338		500		(143,366)	-99.65
Other Financing Sources	1,885,495		703,077		688,713		349,755		(353,322)	-50.25
Total Revenues	15,499,940		15,556,411		14,615,578		14,894,638		(661,773)	-4.25
Salaries & Benefits	3,544,424		5,518,881		4,710,978		6,079,543		560,662	10.16
Services & Supplies	8,507,392		9,945,087		9,731,914		8,812,928		(1,132,159)	-11.38
Other Charges	687		1,000		696		1,000		0	0.00
Intangible Assets-Amortizable	1,878,699		703,077		643,404		349,755		(353,322)	-50.25
Other Financing Uses	2,361,767		148,366		100,186		108,366		(40,000)	-26.96
Intrafund Transfers	(709,029)		(676,000)		(487,600)		(372,954)		303,046	-44.83
Total Requirements	15,583,940		15,640,411		14,699,578		14,978,638		(661,773)	-4.23
Net County Cost	\$ 84,000		\$ 84,000		\$ 84,000		\$ 84,000		\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

073 - Alternate Defense

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Final Budget	Budget	Amount	Percent
Charges For Services	\$ 123,668	\$ 101,500	\$ 96,516	\$ 101,500	\$ 101,500	\$ 101,500	\$ 0	0.00%		
Miscellaneous Revenues	0	0	35,111	0	0	0	0	0.00		
Total Revenues	123,668	101,500	131,627	101,500	101,500	101,500	0	0.00		
Services & Supplies	5,666,824	5,779,891	5,251,582	5,779,891	5,779,891	5,779,891	0	0.00		
Total Requirements	5,666,824	5,779,891	5,251,582	5,779,891	5,779,891	5,779,891	0	0.00		
Net County Cost	\$ 5,543,156	\$ 5,678,391	\$ 5,119,955	\$ 5,678,391	\$ 5,678,391	\$ 5,678,391	\$ 0	0.00%		

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

074 - Treasurer-Tax Collector

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,142,493	\$ 1,063,800	\$ 989,916	\$ 1,014,800	\$ (49,000)	-4.61%
Revenue from Use of Money and Property	10,480	12,500	8,492	10,480	(2,020)	-16.16
Charges For Services	9,747,803	10,480,172	10,446,009	10,199,150	(281,022)	-2.68
Miscellaneous Revenues	66,864	77,300	122,748	77,500	200	0.26
Other Financing Sources	170,387	0	237	0	0	0.00
Total Revenues	11,138,027	11,633,772	11,567,402	11,301,930	(331,842)	-2.85
Salaries & Benefits	7,131,875	7,640,504	7,263,109	7,076,192	(564,312)	-7.39
Services & Supplies	7,084,997	7,462,731	6,627,522	7,731,023	268,292	3.60
Other Charges	0	3,799	0	0	(3,799)	-100.00
Equipment	0	100,000	11,987	100,000	0	0.00
Intrafund Transfers	(1,626,597)	(1,728,875)	(1,449,899)	(1,760,898)	(32,023)	1.85
Total Requirements	12,590,275	13,478,159	12,452,719	13,146,317	(331,842)	-2.46
Net County Cost	\$ 1,452,248	\$ 1,844,387	\$ 885,318	\$ 1,844,387	\$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Treasury Division:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 1,088,630	\$ 999,000	\$ 975,300	\$ 0	\$ (999,000)	-100.00%
Revenue from Use of Money and Property	10,480	12,500	8,492	0	(12,500)	-100.00
Charges For Services	9,713,873	10,479,672	10,342,143	7,048,354	(3,431,318)	-32.74
Miscellaneous Revenues	43,739	57,000	73,802	0	(57,000)	-100.00
Other Financing Sources	170,387	0	237	0	0	0.00
Total Revenues	11,027,110	11,548,172	11,399,974	7,048,354	(4,499,818)	-38.97
Salaries & Benefits	6,546,591	7,140,720	3,658,957	3,260,286	(3,880,434)	-54.34
Services & Supplies	5,786,973	7,462,731	5,180,445	4,190,486	(3,272,245)	-43.85
Other Charges	0	3,799	0	0	(3,799)	-100.00
Equipment	0	100,000	0	20,588	(79,412)	-79.41
Intrafund Transfers	(1,626,597)	(1,728,875)	(655,119)	(548,735)	1,180,140	-68.26
Total Requirements	10,706,968	12,978,375	8,184,282	6,922,625	(6,055,750)	-46.66
Net County Cost	\$ (320,142)	\$ 1,430,203	\$ (3,215,692)	\$ (125,729)	\$ (1,555,932)	-108.79%

Final Budget Summary of Tax and Central Collections:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 53,863	\$ 64,800	\$ 14,615	\$ 1,014,800	\$ 950,000	1,466.05%
Revenue from Use of Money and Property	0	0	0	10,480	10,480	0.00
Charges For Services	33,930	500	103,866	3,150,796	3,150,296	630,059.20
Miscellaneous Revenues	23,125	20,300	48,946	54,500	34,200	168.47
Total Revenues	110,918	85,600	167,428	4,230,576	4,144,976	4,842.26
Salaries & Benefits	357,942	360,338	3,146,170	3,387,940	3,027,602	840.21
Services & Supplies	944,195	0	952,026	3,045,105	3,045,105	0.00
Equipment	0	0	11,987	76,118	76,118	0.00
Intrafund Transfers	0	0	(794,779)	(1,212,163)	(1,212,163)	0.00
Total Requirements	1,302,138	360,338	3,315,403	5,297,000	4,936,662	1,370.01
Net County Cost	\$ 1,191,220	\$ 274,738	\$ 3,147,975	\$ 1,066,424	\$ 791,686	288.16%

Final Budget Summary of Investments Division:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Salaries & Benefits	\$ 227,341	\$ 139,446	\$ 457,982	\$ 427,966	\$ 288,520	206.90%
Services & Supplies	353,828	0	493,660	495,432	495,432	0.00
Equipment	0	0	0	3,294	3,294	0.00
Total Requirements	581,170	139,446	951,642	926,692	787,246	564.55
Net County Cost	\$ 581,170	\$ 139,446	\$ 951,642	\$ 926,692	\$ 787,246	564.55%

079 - Internal Audit

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	Budget	Final Budget	Budget	Amount	Percent
		As of 6/30/18		As of 6/30/18						
Salaries & Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,157,268	\$ 2,157,268	\$ 2,157,268	0.00%
Services & Supplies	0	0	0	0	0	0	137,227	137,227	137,227	0.00
Total Requirements	0	0	0	0	0	0	2,294,495	2,294,495	2,294,495	0.00
Net County Cost	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,294,495	\$ 2,294,495	\$ 2,294,495	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

080 - OC Public Works

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Licenses, Permits & Franchises	\$ 1,947,160	\$	2,046,000	\$	2,108,838	\$	2,282,622	\$	236,622	11.57%
Fines, Forfeitures & Penalties	110,244		95,500		122,540		85,500		(10,000)	-10.47
Revenue from Use of Money and Property	68		100,162		159		100,100		(62)	-0.06
Intergovernmental Revenues	2,013,409		1,896,300		2,096,176		1,955,800		59,500	3.14
Charges For Services	27,297,292		35,373,954		29,706,624		34,078,176		(1,295,778)	-3.66
Miscellaneous Revenues	23,337		2,125		7,543		2,125		0	0.00
Other Financing Sources	68,055		0		19,232		0		0	0.00
Total Revenues	31,459,565		39,514,041		34,061,111		38,504,323		(1,009,718)	-2.56
Salaries & Benefits	28,621,441		33,603,795		30,317,529		33,780,365		176,570	0.53
Services & Supplies	33,705,762		36,078,719		34,412,126		36,737,280		658,561	1.83
Services & Supplies Reimbursements	(1,250)		0		(319)		0		0	0.00
Other Charges	17,070		25,860		8,658		22,800		(3,060)	-11.83
Equipment	572,640		786,000		348,832		908,500		122,500	15.59
Intangible Assets-Amortizable	0		992,967		250,000		0		(992,967)	-100.00
Other Financing Uses	407,980		539,719		473,699		313,095		(226,624)	-41.99
Intrafund Transfers	(17,221,316)		(15,179,811)		(14,422,838)		(15,649,731)		(469,920)	3.10
Total Requirements	46,102,328		56,847,249		51,387,687		56,112,309		(734,940)	-1.29
Net County Cost	\$ 14,642,763	\$	17,333,208	\$	17,326,576	\$	17,607,986	\$	274,778	1.59%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Final Budget Summary of Director:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Charges For Services	\$ 1,627,895	\$	1,847,671	\$	2,160,268	\$	1,834,861	\$	(12,810)	-0.69%
Miscellaneous Revenues	228		0		0		0		0	0.00
Total Revenues	1,628,123		1,847,671		2,160,268		1,834,861		(12,810)	-0.69
Salaries & Benefits	974,110		1,220,895		1,090,208		1,195,039		(25,856)	-2.12
Services & Supplies	1,485,884		673,876		1,427,522		732,025		58,149	8.63
Other Charges	835		900		845		900		0	0.00
Equipment	20,582		0		0		0		0	0.00
Intrafund Transfers	(41,329)		(48,000)		(380,665)		(48,000)		0	0.00
Total Requirements	2,440,081		1,847,671		2,137,910		1,879,964		32,293	1.75
Net County Cost	\$ 811,959	\$	0	\$	(22,358)	\$	45,103	\$	45,103	0.00%

Final Budget Summary of OC Development Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 0	\$ 1,100	\$ 0	\$ 0	0.00%
Fines, Forfeitures & Penalties	20,825	21,000	19,582	21,000	0	0.00
Charges For Services	2,845,251	3,021,150	2,238,522	2,525,650	(495,500)	-16.40
Miscellaneous Revenues	48	625	34	625	0	0.00
Other Financing Sources	1,325	0	1,421	0	0	0.00
Total Revenues	2,867,449	3,042,775	2,260,660	2,547,275	(495,500)	-16.28
Salaries & Benefits	2,576,944	2,818,142	2,678,902	2,774,570	(43,572)	-1.55
Services & Supplies	4,780,391	5,466,927	4,854,882	4,445,166	(1,021,761)	-18.69
Other Charges	1,461	3,000	1,569	3,000	0	0.00
Other Financing Uses	50,000	96,000	118,348	31,000	(65,000)	-67.71
Intrafund Transfers	(887,563)	(1,175,650)	(695,406)	(694,150)	481,500	-40.96
Total Requirements	6,521,234	7,208,419	6,958,293	6,559,586	(648,833)	-9.00
Net County Cost	\$ 3,653,785	\$ 4,165,644	\$ 4,697,633	\$ 4,012,311	\$ (153,333)	-3.68%

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18		Budget Amount	Percent
Licenses, Permits & Franchises	\$ 37,405	\$ 40,000	\$ 29,178	\$ 40,000	\$ 0	0.00%
Revenue from Use of Money and Property	0	100,000	0	100,000	0	0.00
Charges For Services	13,363,053	18,902,696	12,939,727	17,286,607	(1,616,089)	-8.55
Miscellaneous Revenues	3,126	1,000	4,807	1,000	0	0.00
Other Financing Sources	8,440	0	797	0	0	0.00
Total Revenues	13,412,024	19,043,696	12,974,508	17,427,607	(1,616,089)	-8.49
Salaries & Benefits	8,540,504	10,027,301	7,827,158	9,522,173	(505,128)	-5.04
Services & Supplies	10,005,619	11,890,708	8,309,837	13,387,159	1,496,451	12.59
Other Charges	6,168	11,960	6,244	8,900	(3,060)	-25.59
Equipment	542,065	786,000	348,832	586,000	(200,000)	-25.45
Intangible Assets-Amortizable	0	992,967	250,000	0	(992,967)	-100.00
Other Financing Uses	35,000	176,646	14,233	152,225	(24,421)	-13.82
Intrafund Transfers	(3,675,106)	(3,253,666)	(3,103,564)	(3,113,866)	139,800	-4.30
Total Requirements	15,454,249	20,631,916	13,652,740	20,542,591	(89,325)	-0.43
Net County Cost	\$ 2,042,225	\$ 1,588,220	\$ 678,232	\$ 3,114,984	\$ 1,526,764	96.13%

Final Budget Summary of OC Facilities - Design & Construction:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 68	\$ 0	\$ 159	\$ 0	\$ 0	0.00%
Charges For Services	2,160,677	1,939,010	2,648,138	2,286,000	346,990	17.90
Miscellaneous Revenues	12,300	0	37	0	0	0.00
Other Financing Sources	47,219	0	1,883	0	0	0.00
Total Revenues	2,220,264	1,939,010	2,650,217	2,286,000	346,990	17.90
Salaries & Benefits	5,269,859	6,413,695	6,143,511	6,495,987	82,292	1.28
Services & Supplies	2,188,027	2,006,283	2,272,389	2,373,043	366,760	18.28
Services & Supplies Reimbursements	(400)	0	(44)	0	0	0.00
Other Financing Uses	126,858	48,000	51,492	36,000	(12,000)	-25.00
Intrafund Transfers	(5,555,514)	(3,696,274)	(3,935,650)	(3,936,664)	(240,390)	6.50
Total Requirements	2,028,830	4,771,704	4,531,697	4,968,366	196,662	4.12
Net County Cost	\$ (191,433)	\$ 2,832,694	\$ 1,881,480	\$ 2,682,366	\$ (150,328)	-5.31%

Final Budget Summary of OC Facilities - Maintenance & CUF:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Charges For Services	\$ 2,931,441	\$ 4,785,400	\$ 3,623,891	\$ 4,738,000	\$ (47,400)	-0.99%
Miscellaneous Revenues	679	0	0	0	0	0.00
Other Financing Sources	0	0	3,142	0	0	0.00
Total Revenues	2,932,120	4,785,400	3,627,033	4,738,000	(47,400)	-0.99
Salaries & Benefits	7,563,751	9,093,540	8,457,286	9,382,847	289,307	3.18
Services & Supplies	9,364,208	9,840,372	11,429,091	9,432,840	(407,532)	-4.14
Services & Supplies Reimbursements	(850)	0	(275)	0	0	0.00
Equipment	9,994	0	0	235,000	235,000	0.00
Other Financing Uses	181,632	170,073	195,409	50,870	(119,203)	-70.09
Intrafund Transfers	(6,914,749)	(6,888,321)	(6,186,650)	(7,770,301)	(881,980)	12.80
Total Requirements	10,203,985	12,215,664	13,894,861	11,331,256	(884,408)	-7.24
Net County Cost	\$ 7,271,865	\$ 7,430,264	\$ 10,267,828	\$ 6,593,256	\$ (837,008)	-11.26%

Final Budget Summary of OC Infrastructure Programs:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Charges For Services	\$ 100,533	\$ 159,977	\$ 90,260	\$ 92,600	\$ (67,377)	-42.12%
Total Revenues	100,533	159,977	90,260	92,600	(67,377)	-42.12
Salaries & Benefits	40,724	11,555	20,695	0	(11,555)	-100.00
Services & Supplies	85,557	99,500	127,397	128,000	28,500	28.64
Intrafund Transfers	(173)	0	(26)	0	0	0.00
Total Requirements	126,108	111,055	148,066	128,000	16,945	15.26
Net County Cost	\$ 25,575	\$ (48,922)	\$ 57,806	\$ 35,400	\$ 84,322	-172.36%

Final Budget Summary of OC Construction:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 1,100	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	3	0	0	0	0	0.00
Charges For Services	349,800	433,800	455,014	353,800	(80,000)	-18.44
Miscellaneous Revenues	5,859	0	0	0	0	0.00
Other Financing Sources	8,941	0	4,840	0	0	0.00
Total Revenues	365,703	433,800	459,853	353,800	(80,000)	-18.44
Services & Supplies	433,111	464,800	486,341	483,500	18,700	4.02
Other Charges	8,605	10,000	0	10,000	0	0.00
Intrafund Transfers	(25,787)	(41,000)	(53,216)	(26,000)	15,000	-36.59
Total Requirements	415,929	433,800	433,125	467,500	33,700	7.77
Net County Cost	\$ 50,226	\$ 0	\$ (26,729)	\$ 113,700	\$ 113,700	0.00%

Final Budget Summary of OC Operations & Maintenance:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017 ⁽¹⁾	Budget	Actual Exp/Rev ⁽¹⁾	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Charges For Services	\$ 2,878,305	\$ 3,236,000	\$ 4,489,401	\$ 3,762,300	\$ 526,300	16.26%
Other Financing Sources	2,131	0	4,710	0	0	0.00
Total Revenues	2,880,436	3,236,000	4,494,111	3,762,300	526,300	16.26
Salaries & Benefits	0	0	2,404	0	0	0.00
Services & Supplies	3,383,308	3,513,937	3,305,835	3,583,737	69,800	1.99
Other Financing Uses	0	0	16,922	0	0	0.00
Intrafund Transfers	(30,807)	(15,700)	(11,903)	(4,700)	11,000	-70.06
Total Requirements	3,352,501	3,498,237	3,313,258	3,579,037	80,800	2.31
Net County Cost	\$ 472,065	\$ 262,237	\$ (1,180,853)	\$ (183,263)	\$ (445,500)	-169.88%

Final Budget Summary of OC Survey:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$ 162	\$ 0	\$ 100	\$ (62)	-38.27%
Charges For Services	358,139	423,500	208,561	381,820	(41,680)	-9.84
Miscellaneous Revenues	1,223	0	19	0	0	0.00
Total Revenues	359,362	423,662	208,580	381,920	(41,742)	-9.85
Services & Supplies	305,343	434,862	221,875	383,920	(50,942)	-11.71
Other Financing Uses	0	0	1,064	0	0	0.00
Intrafund Transfers	(5,018)	(11,200)	(41)	(2,000)	9,200	-82.14
Total Requirements	300,324	423,662	222,898	381,920	(41,742)	-9.85
Net County Cost	\$ (59,037)	\$ 0	\$ 14,318	\$ 0	\$ 0	0.00%

Final Budget Summary of OC Environmental Resources:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev ⁽¹⁾ As of 6/30/18	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 1,908,655	\$ 2,006,000	\$ 2,078,560	\$ 2,242,622	\$ 236,622	11.80%
Fines, Forfeitures & Penalties	89,419	74,500	102,957	64,500	(10,000)	-13.42
Intergovernmental Revenues	2,013,405	1,896,300	2,096,176	1,955,800	59,500	3.14
Charges For Services	682,196	624,750	852,843	816,538	191,788	30.70
Miscellaneous Revenues	(125)	500	2,646	500	0	0.00
Other Financing Sources	0	0	2,439	0	0	0.00
Total Revenues	4,693,550	4,602,050	5,135,620	5,079,960	477,910	10.38
Salaries & Benefits	3,655,548	4,018,667	4,097,365	4,409,749	391,082	9.73
Services & Supplies	1,674,316	1,687,454	1,976,957	1,787,890	100,436	5.95
Equipment	0	0	0	87,500	87,500	0.00
Other Financing Uses	14,490	49,000	76,232	43,000	(6,000)	-12.24
Intrafund Transfers	(85,270)	(50,000)	(55,716)	(54,050)	(4,050)	8.10
Total Requirements	5,259,085	5,705,121	6,094,838	6,274,089	568,968	9.97
Net County Cost	\$ 565,535	\$ 1,103,071	\$ 959,218	\$ 1,194,129	\$ 91,058	8.25%

081 - Trial Courts

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$	5,322,891	\$	5,039,558	\$	5,125,231	\$	4,613,239	\$ (426,319)	-8.46%
Revenue from Use of Money and Property		17,169		10,718		86,946		20,196	9,478	88.43
Intergovernmental Revenues		3,440,443		5,102,154		6,182,402		4,452,239	(649,915)	-12.74
Charges For Services		12,298,193		12,057,739		11,959,228		11,523,457	(534,282)	-4.43
Miscellaneous Revenues		1,189		0		583		0	0	0.00
Total Revenues		21,079,884		22,210,169		23,354,390		20,609,131	(1,601,038)	-7.21
Services & Supplies		5,656,328		6,646,100		6,606,881		5,980,220	(665,880)	-10.02
Other Charges		59,150,068		59,150,068		59,150,068		59,151,838	1,770	0.00
Other Financing Uses		1,102,914		995,770		927,750		1,071,800	76,030	7.64
Total Requirements		65,909,310		66,791,938		66,684,699		66,203,858	(588,080)	-0.88
Net County Cost	\$	44,829,425	\$	44,581,769	\$	43,330,309	\$	45,594,727	\$ 1,012,958	2.27%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

100 - General Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017 ⁽¹⁾		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev ⁽¹⁾		Budget	
			As of 6/30/18		As of 6/30/18		Amount	Percent
Taxes	\$ 681,180,725	\$	701,812,000	\$	723,400,249	\$	747,395,000	\$ 45,583,000 6.50%
Licenses, Permits & Franchises	2,569,149		2,657,824		2,711,349		2,724,255	66,431 2.50
Fines, Forfeitures & Penalties	21,468,958		19,083,000		21,621,814		21,469,000	2,386,000 12.50
Revenue from Use of Money and Property	5,860,026		4,600,000		9,524,047		6,500,000	1,900,000 41.30
Intergovernmental Revenues	3,803,221		3,659,000		3,863,534		3,197,000	(462,000) -12.63
Charges For Services	17,123,058		21,371,000		23,537,768		22,395,000	1,024,000 4.79
Miscellaneous Revenues	2,635,653		2,521,671		3,038,276		1,256,000	(1,265,671) -50.19
Other Financing Sources	1,147,070		39,198,162		18,210,017		6,253,958	(32,944,204) -84.05
Obligated Fund Balances	62,301,108		2,000,000		66,678,093		8,809,953	6,809,953 340.50
Fund Balance Unassigned	53,809,835		46,745,332		46,745,332		0	(46,745,332) -100.00
Total Revenues	851,898,802		843,647,989		919,330,479		820,000,166	(23,647,823) -2.80
Obligated Fund Balances	101,274,184		38,700,001		106,253,115		0	(38,700,001) -100.00
Total Requirements	101,274,184		38,700,001		106,253,115		0	(38,700,001) -100.00
Beginning Fund Balance - Unassigned	53,809,835		46,745,332		46,745,332		0	(46,745,332) -100.00
Current Year Revenue	735,787,859		794,902,657		805,907,054		811,190,213	16,287,556 2.05
Current Year Expenses	0		0		0		0	0 0.00
Prior Year Expenses	(27,114,113)		0		(28,717,019)		0	0 0.00
Decrease/(Increase) Reserve for Encumbrances	(1,832,396)		0		(1,806,365)		0	0 0.00
Decrease/(Increase) to Obligated Fund Balances	(38,973,076)		(36,700,001)		(39,575,022)		8,809,953	45,509,954 -124.01
Net County Cost	\$ 721,678,109	\$	804,947,988	\$	782,553,980	\$	820,000,166	\$ 15,052,178 1.86%

(1) General Fund budget control prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

102 - Santa Ana Regional Center Lease Conveyance

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 77,863	\$ 69,851	\$ 107,531	\$ 82,708	\$ 12,857	18.41%
Miscellaneous Revenues	0	0	375	0	0	0.00
Obligated Fund Balances	539,658	894,082	855,563	1,232,106	338,024	37.81
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	617,521	963,933	963,469	1,314,814	350,881	36.40
Services & Supplies	5,278	5,537	5,074	4,595	(942)	-17.01
Other Financing Uses	612,243	958,396	958,395	1,310,219	351,823	36.71
Total Requirements	617,521	963,933	963,469	1,314,814	350,881	36.40
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	77,863	69,851	107,906	82,708	12,857	18.41
Current Year Expenses	(617,521)	(963,933)	(963,469)	(1,314,814)	(350,881)	36.40
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	539,658	894,082	855,563	1,232,106	338,024	37.81
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

104 - Criminal Justice Facilities - Accumulative Capital Outlay

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual	Exp/Rev	Budget	As of 6/30/18	Actual Exp/Rev	As of 6/30/18	Final Budget		Budget	
									Amount	Percent
Fines, Forfeitures & Penalties	\$	1,522,879	\$	1,400,000	\$	1,408,405	\$	1,194,384	\$ (205,616)	-14.69%
Revenue from Use of Money and Property		102,799		60,000		155,190		21,233	(38,767)	-64.61
Intergovernmental Revenues		0		6,505,441		0		6,806,810	301,369	4.63
Miscellaneous Revenues		19,987		12,000		29,168		0	(12,000)	-100.00
Other Financing Sources		6,000,000		7,300,000		4,300,000		6,500,000	(800,000)	-10.96
Obligated Fund Balances		0		9,390,315		0		5,314,195	(4,076,120)	-43.41
Fund Balance Unassigned		0		0		0		0	0	0.00
Total Revenues		7,645,665		24,667,756		5,892,763		19,836,622	(4,831,134)	-19.58
Services & Supplies		984,112		3,192,621		286,328		1,214,873	(1,977,748)	-61.95
Other Charges		2,612,919		2,606,658		2,606,658		2,602,184	(4,474)	-0.17
Structures & Improvements		3,122,815		18,868,477		2,035,312		16,019,565	(2,848,912)	-15.10
Obligated Fund Balances		970,323		0		1,058,628		0	0	0.00
Total Requirements		7,690,170		24,667,756		5,986,925		19,836,622	(4,831,134)	-19.58
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.00
Current Year Revenue		7,645,665		15,277,441		5,892,763		14,522,427	(755,014)	-4.94
Current Year Expenses		(3,510,661)		(24,667,756)		(3,379,869)		(19,836,622)	4,831,134	-19.58
Prior Year Expenses		(1,840,565)		0		(2,600,696)		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		(1,324,116)		0		1,146,430		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		(970,323)		9,390,315		(1,058,628)		5,314,195	(4,076,120)	-43.41
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$ 0	0.00%

Columns may not total correctly due to rounding.

105 - Courthouse Temporary Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$	1,525,568	\$	1,339,466	\$	1,408,405	\$	1,200,000	\$ (139,466)	-10.41%
Revenue from Use of Money and Property		13,041		4,500		12,900		5,000	500	11.11
Miscellaneous Revenues		31,373		0		45,515		0	0	0.00
Other Financing Sources		2,174,000		5,779,699		2,210,623		3,527,453	(2,252,246)	-38.97
Obligated Fund Balances		12,324		0		0		0	0	0.00
Fund Balance Unassigned		(3,569,077)		(3,459,950)		(3,459,950)		(3,527,453)	(67,503)	1.95
Total Revenues		187,228		3,663,715		217,493		1,205,000	(2,458,715)	-67.10
Services & Supplies		5,746		5,208		5,208		5,100	(108)	-2.07
Other Charges		3,641,432		3,658,507		3,658,506		1,015,873	(2,642,634)	-72.23
Special Items		0		0		0		184,027	184,027	0.00
Obligated Fund Balances		0		0		12,324		0	0	0.00
Total Requirements		3,647,178		3,663,715		3,676,038		1,205,000	(2,458,715)	-67.11
Beginning Fund Balance - Unassigned		(3,569,077)		(3,459,950)		(3,459,950)		(3,527,453)	(67,503)	1.95
Current Year Revenue		3,743,981		7,123,665		3,677,443		4,732,453	(2,391,212)	-33.57
Current Year Expenses		(3,647,178)		(3,663,715)		(3,663,714)		(1,205,000)	2,458,715	-67.11
Prior Year Expenses		0		0		0		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		12,324		0		(12,324)		0	0	0.00
Ending Fund Balance - Unassigned	\$	(3,459,950)	\$	0	\$	(3,458,545)	\$	0	0	0.00%

Columns may not total correctly due to rounding.

106 - County Tidelands - Newport Bay

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$ 0	\$ 1,040	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	4,297,247	4,552,867	4,561,375	4,362,867	(190,000)	-4.17
Charges For Services	429,859	126,000	20,322	66,000	(60,000)	-47.62
Miscellaneous Revenues	26,860	34,750	39,010	30,000	(4,750)	-13.67
Obligated Fund Balances	37,612	4,300,400	1,043,777	1,094,512	(3,205,888)	-74.55
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,791,578	9,014,017	5,665,523	5,553,379	(3,460,638)	-38.39
Salaries & Benefits	746,563	1,519	1,519	0	(1,519)	-100.00
Services & Supplies	3,383,476	4,081,823	4,081,759	4,638,379	556,556	13.63
Other Charges	(3,084)	11,300	10,638	15,000	3,700	32.74
Equipment	0	119,375	100,462	0	(119,375)	-100.00
Structures & Improvements	720,182	4,800,000	1,585,632	900,000	(3,900,000)	-81.25
Total Requirements	4,847,137	9,014,017	5,780,010	5,553,379	(3,460,638)	-38.39
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	4,753,966	4,713,617	4,621,746	4,458,867	(254,750)	-5.40
Current Year Expenses	(4,044,384)	(9,014,017)	(5,461,982)	(5,553,379)	3,460,638	-38.39
Prior Year Expenses	(427,781)	0	(719,366)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(319,413)	0	515,824	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	37,612	4,300,400	1,043,777	1,094,512	(3,205,888)	-74.55
Ending Fund Balance - Unassigned	\$ (1)	\$ 0	\$ (1)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

107 - Remittance Processing Equipment Replacement

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	FY 2016-2017		Budget		Actual Exp/Rev		FY 2018-2019		Budget	
	Actual Exp/Rev		As of 6/30/18		As of 6/30/18		Final Budget		Amount	Percent
Revenue from Use of Money and Property	\$ 8,003	\$	7,300	\$	12,188	\$	10,600	\$	3,300	45.21%
Miscellaneous Revenues	19,003		0		27,560		0		0	0.00
Obligated Fund Balances	0		69,110		0		65,211		(3,899)	-5.64
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	27,006		76,410		39,747		75,811		(599)	-0.78
Services & Supplies	5,589		1,410		650		811		(599)	-42.48
Equipment	0		75,000		0		75,000		0	0.00
Obligated Fund Balances	21,494		0		39,098		0		0	0.00
Total Requirements	27,083		76,410		39,748		75,811		(599)	-0.78
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	27,006		7,300		39,747		10,600		3,300	45.21
Current Year Expenses	(5,589)		(76,410)		(650)		(75,811)		599	-0.78
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	77		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(21,494)		69,110		(39,098)		65,211		(3,899)	-5.64
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$	11,020	\$	0	\$	10,000	\$	(1,020)	-9.26%
Fines, Forfeitures & Penalties	94,264		127,402		100,242		96,000		(31,402)	-24.65
Revenue from Use of Money and Property	26,592,876		27,027,319		27,454,093		27,608,819		581,500	2.15
Charges For Services	957,302		854,885		628,594		700,000		(154,885)	-18.12
Miscellaneous Revenues	88,520		60,278		89,721		87,000		26,722	44.33
Other Financing Sources	805		0		0		0		0	0.00
Obligated Fund Balances	0		12,099,373		0		4,908,742		(7,190,631)	-59.43
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	27,733,768		40,180,277		28,272,649		33,410,561		(6,769,716)	-16.84
Salaries & Benefits	752,159		0		0		0		0	0.00
Services & Supplies	21,236,465		26,473,177		23,753,379		27,500,561		1,027,384	3.88
Equipment	43,006		288,600		192,089		104,000		(184,600)	-63.96
Structures & Improvements	6,781,627		13,400,000		(19,356)		5,650,000		(7,750,000)	-57.84
Other Financing Uses	18,466		18,500		18,467		156,000		137,500	743.24
Obligated Fund Balances	3,474,492		0		4,569,745		0		0	0.00
Total Requirements	32,306,215		40,180,277		28,514,324		33,410,561		(6,769,716)	-16.85
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	27,733,768		28,080,904		28,272,649		28,501,819		420,915	1.50
Current Year Expenses	(24,864,907)		(40,180,277)		(23,572,480)		(33,410,561)		6,769,716	-16.85
Prior Year Expenses	(280,012)		0		(1,277,309)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	885,643		0		1,146,885		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(3,474,492)		12,099,373		(4,569,745)		4,908,742		(7,190,631)	-59.43
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

109 - County Automated Fingerprint Identification

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
		As of 6/30/18		As of 6/30/18						
Fines, Forfeitures & Penalties	\$ 147,013	\$ 188,158	\$ 112,252	\$ 115,000	\$ (73,158)	-38.88%				
Revenue from Use of Money and Property	706	0	1,475	0	0	0.00				
Miscellaneous Revenues	3,189	0	4,621	0	0	0.00				
Other Financing Sources	1,014,000	1,405,295	1,400,000	1,545,824	140,529	10.00				
Obligated Fund Balances	16,650	1	0	200	199	19,900.00				
Fund Balance Unassigned	0	(50,856)	(50,856)	0	50,856	-100.00				
Total Revenues	1,181,558	1,542,598	1,467,491	1,661,024	118,426	7.67				
Salaries & Benefits	1,176,218	1,351,601	1,349,953	1,371,187	19,586	1.45				
Services & Supplies	55,602	85,035	82,269	78,868	(6,167)	-7.25				
Other Charges	0	0	0	60,000	60,000	0.00				
Other Financing Uses	670	742	742	0	(742)	-100.00				
Special Items	0	105,220	0	150,969	45,749	43.48				
Obligated Fund Balances	0	0	34,527	0	0	0.00				
Total Requirements	1,232,490	1,542,598	1,467,491	1,661,024	118,426	7.68				
Beginning Fund Balance - Unassigned	0	(50,856)	(50,856)	0	50,856	-100.00				
Current Year Revenue	1,164,908	1,593,453	1,518,347	1,660,824	67,371	4.23				
Current Year Expenses	(1,227,443)	(1,542,598)	(1,430,639)	(1,661,024)	(118,426)	7.68				
Prior Year Expenses	(1,002)	0	(2,284)	0	0	0.00				
Decrease/(Increase) Reserve for Encumbrances	(3,969)	0	(41)	0	0	0.00				
Decrease/(Increase) to Obligated Fund Balances	16,650	1	(34,527)	200	199	19,900.00				
Ending Fund Balance - Unassigned	\$ (50,856)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%				

Columns may not total correctly due to rounding.

113 - Building and Safety

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Licenses, Permits & Franchises	\$ 424,067	\$	423,500	\$	410,795	\$	450,000	\$	26,500	6.26%
Revenue from Use of Money and Property	84,689		65,000		141,595		120,000		55,000	84.62
Charges For Services	150,847		65,000		75,547		90,000		25,000	38.46
Miscellaneous Revenues	(3,230)		0		303		0		0	0.00
Other Financing Sources	2,270,065		1,000		0		1,000		0	0.00
Obligated Fund Balances	0		454,827		46,703		0		(454,827)	-100.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	2,926,438		1,009,327		674,943		661,000		(348,327)	-34.51
Services & Supplies	5,648		6,642		6,641		6,250		(392)	-5.90
Other Financing Uses	1,969,601		703,077		668,302		349,755		(353,322)	-50.25
Special Items	0		299,608		0		304,995		5,387	1.80
Obligated Fund Balances	951,189		0		0		0		0	0.00
Total Requirements	2,926,438		1,009,327		674,943		661,000		(348,327)	-34.51
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	2,926,438		554,500		628,240		661,000		106,500	19.21
Current Year Expenses	(1,975,249)		(1,009,327)		(674,943)		(661,000)		348,327	-34.51
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(951,189)		454,827		46,703		0		(454,827)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

115 - OC Road

Summary of Final Budget by Revenue and Expense Category:

	FY 2016-2017		FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
		Budget			FY 2018-2019	Budget	
Revenues/Appropriations	Actual Exp/Rev	As of 6/30/18	As of 6/30/18		Final Budget	Amount	Percent
Licenses, Permits & Franchises	\$ 771,930	\$ 722,000	\$ 806,808	\$ 330,133	\$ (391,867)		-54.28%
Fines, Forfeitures & Penalties	5,183	6,500	3,484	3,500	(3,000)		-46.15
Revenue from Use of Money and Property	685,313	615,008	1,043,040	800,000	184,992		30.08
Intergovernmental Revenues	60,533,361	72,546,437	76,434,014	124,600,313	52,053,876		71.75
Charges For Services	22,895,721	41,775,277	12,430,867	23,728,923	(18,046,354)		-43.20
Miscellaneous Revenues	1,042,442	1,385,793	1,293,526	0	(1,385,793)		-100.00
Other Financing Sources	157,549	150,000	108,222	0	(150,000)		-100.00
Obligated Fund Balances	7,319,880	0	0	0	0		0.00
Fund Balance Unassigned	0	0	0	0	0		0.00
Total Revenues	93,411,378	117,201,015	92,119,962	149,462,869	32,261,854		27.52
Salaries & Benefits	20,377,477	19,553,270	17,342,110	19,194,137	(359,133)		-1.84
Services & Supplies	32,475,704	49,248,965	38,632,921	48,339,405	(909,560)		-1.85
Other Charges	485,570	19,372,698	18,854,807	32,509,925	13,137,227		67.81
Equipment	191,490	1,042,325	179,984	752,500	(289,825)		-27.81
Land	1,509,382	1,563,650	608,100	2,855,000	1,291,350		82.59
Structures & Improvements	44,444,460	19,664,032	13,573,705	20,649,185	985,153		5.01
Other Financing Uses	273,404	820,000	624,533	1,192,000	372,000		45.37
Special Items	0	5,936,075	0	23,970,717	18,034,642		303.81
Obligated Fund Balances	0	0	4,393,715	0	0		0.00
Total Requirements	99,757,489	117,201,015	94,209,874	149,462,869	32,261,854		27.53
Beginning Fund Balance - Unassigned	0	0	0	0	0		0.00
Current Year Revenue	86,091,498	117,201,015	92,119,962	149,462,869	32,261,854		27.53
Current Year Expenses	(57,359,928)	(117,201,015)	(59,016,056)	(149,462,869)	(32,261,854)		27.53
Prior Year Expenses	(19,615,833)	0	(32,006,151)	0	0		0.00
Decrease/(Increase) Reserve for Encumbrances	(16,435,617)	0	3,295,962	0	0		0.00
Decrease/(Increase) to Obligated Fund Balances	7,319,880	0	(4,393,715)	0	0		0.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 1	\$ 0	\$ 0		0.00%

Columns may not total correctly due to rounding.

116 - Narcotic Forfeiture and Seizure

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 647,219	\$	200,000	\$	195,563	\$	200,000	\$	0	0.00%
Revenue from Use of Money and Property	14,665		12,000		17,294		12,000		0	0.00
Miscellaneous Revenues	30,181		20,000		43,757		0		(20,000)	-100.00
Obligated Fund Balances	0		204,429		63,074		228,091		23,662	11.57
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	692,065		436,429		319,688		440,091		3,662	0.83
Services & Supplies	38,592		72,951		26,440		61,633		(11,318)	-15.51
Other Financing Uses	379,272		363,478		293,896		378,458		14,980	4.12
Obligated Fund Balances	274,303		0		0		0		0	0.00
Total Requirements	692,167		436,429		320,336		440,091		3,662	0.84
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	692,065		232,000		256,614		212,000		(20,000)	-8.62
Current Year Expenses	(409,081)		(436,429)		(313,536)		(440,091)		(3,662)	0.84
Prior Year Expenses	(2,061)		0		(8,708)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	(6,618)		0		2,555		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(274,303)		204,429		63,074		228,091		23,662	11.57
Ending Fund Balance - Unassigned	\$ 1	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

117 - OC Housing Authority - Operating Reserves

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
		As of 6/30/18	As of 6/30/18					
Revenue from Use of Money and Property	\$ 142,005	\$ 122,520	\$ 176,038	\$ 127,757	\$ 5,237	4.27%		
Intergovernmental Revenues	57,843	0	0	0	0	0.00		
Miscellaneous Revenues	76,325	70,000	232,504	447,396	377,396	539.14		
Other Financing Sources	0	0	999	0	0	0.00		
Obligated Fund Balances	1,066,149	4,086,306	926,269	5,132,983	1,046,677	25.61		
Fund Balance Unassigned	0	0	0	0	0	0.00		
Total Revenues	1,342,323	4,278,826	1,335,810	5,708,136	1,429,310	33.40		
Services & Supplies	1,323,019	3,958,826	1,216,538	5,050,740	1,091,914	27.58		
Services & Supplies Reimbursements	(40,000)	0	0	(40,000)	(40,000)	0.00		
Other Charges	62,303	320,000	121,522	697,396	377,396	117.94		
Total Requirements	1,345,322	4,278,826	1,338,060	5,708,136	1,429,310	33.40		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00		
Current Year Revenue	276,174	192,520	409,541	575,153	382,633	198.75		
Current Year Expenses	(1,343,072)	(4,278,826)	(1,338,023)	(5,708,136)	(1,429,310)	33.40		
Prior Year Expenses	(4,000)	0	0	0	0	0.00		
Decrease/(Increase) Reserve for Encumbrances	4,750	0	2,212	0	0	0.00		
Decrease/(Increase) to Obligated Fund Balances	1,066,149	4,086,306	926,269	5,132,983	1,046,677	25.61		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

Columns may not total correctly due to rounding.

118 - Regional Narcotics Suppression Program - Department of Justice

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 3,053	\$	0	\$	0	\$	0	\$	0	0.00%
Intergovernmental Revenues	9,806,960		278,288		8,021,656		0		(278,288)	-100.00
Miscellaneous Revenues	38,809		0		0		0		0	0.00
Obligated Fund Balances	0		10,197,659		0		7,815,549		(2,382,110)	-23.36
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	9,848,822		10,475,947		8,021,656		7,815,549		(2,660,398)	-25.39
Services & Supplies	1,322,233		2,261,452		1,302,965		2,310,048		48,596	2.15
Other Charges	1,692,878		1,631,600		1,625,925		751,600		(880,000)	-53.93
Equipment	0		4,060,000		66,951		3,820,000		(240,000)	-5.91
Other Financing Uses	2,387,965		2,097,816		2,075,376		850,000		(1,247,816)	-59.48
Special Items	0		425,079		0		83,901		(341,178)	-80.26
Obligated Fund Balances	4,489,349		0		2,950,547		0		0	0.00
Total Requirements	9,892,425		10,475,947		8,021,764		7,815,549		(2,660,398)	-25.40
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	9,848,822		278,288		8,021,656		0		(278,288)	-100.00
Current Year Expenses	(5,393,987)		(10,475,947)		(4,920,300)		(7,815,549)		2,660,398	-25.40
Prior Year Expenses	(11,713)		0		(8,298)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	46,227		0		(142,511)		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(4,489,349)		10,197,659		(2,950,547)		7,815,549		(2,382,110)	-23.36
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

119 - OC Public Libraries - Capital

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 39,999	\$ 14,646	\$ 73,239	\$ 45,128	\$ 30,482	208.13%
Miscellaneous Revenues	45,182	271,799	183,001	245,000	(26,799)	-9.86
Other Financing Sources	4,500,000	0	0	0	0	0.00
Obligated Fund Balances	0	4,271,798	161,813	995,208	(3,276,590)	-76.70
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,585,181	4,558,243	418,053	1,285,336	(3,272,907)	-71.80
Services & Supplies	17,425	92,603	85,600	62,813	(29,790)	-32.17
Structures & Improvements	3,012,935	4,465,640	333,484	1,222,523	(3,243,117)	-72.62
Obligated Fund Balances	1,555,927	0	0	0	0	0.00
Total Requirements	4,586,287	4,558,243	419,083	1,285,336	(3,272,907)	-71.80
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	4,585,181	286,445	256,240	290,128	3,683	1.29
Current Year Expenses	(848,639)	(4,558,243)	(257,682)	(1,285,336)	3,272,907	-71.80
Prior Year Expenses	(400,823)	0	(2,078,601)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(1,779,793)	0	1,918,230	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,555,927)	4,271,798	161,813	995,208	(3,276,590)	-76.70
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

120 - OC Public Libraries

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018		
	FY 2016-2017	Budget	Actual Exp/Rev	FY 2018-2019	Budget		
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Taxes	\$ 50,672,184	\$ 46,514,490	\$ 54,635,193	\$ 50,358,559	\$ 3,844,069	8.26%	
Licenses, Permits & Franchises	3,282	0	0	0	0	0.00	
Fines, Forfeitures & Penalties	7,034	18,621	7,219	18,621	0	0.00	
Revenue from Use of Money and Property	368,752	213,000	596,168	418,123	205,123	96.30	
Intergovernmental Revenues	371,902	450,370	383,191	450,370	0	0.00	
Charges For Services	1,083,926	1,042,000	1,052,753	961,474	(80,526)	-7.73	
Miscellaneous Revenues	524,039	450,152	723,899	663,550	213,398	47.41	
Other Financing Sources	2,474	0	639	0	0	0.00	
Obligated Fund Balances	0	6,460,341	0	4,397,968	(2,062,373)	-31.92	
Fund Balance Unassigned	0	0	0	0	0	0.00	
Total Revenues	53,033,592	55,148,974	57,399,062	57,268,665	2,119,691	3.84	
Salaries & Benefits	25,401,256	28,297,551	26,333,137	27,958,079	(339,472)	-1.20	
Services & Supplies	19,889,660	26,717,452	21,882,248	25,311,622	(1,405,830)	-5.26	
Other Charges	32,465	33,971	32,551	35,390	1,419	4.18	
Equipment	0	100,000	25,806	150,000	50,000	50.00	
Other Financing Uses	4,500,000	0	0	53,000	53,000	0.00	
Intrafund Transfers	0	0	(293)	0	0	0.00	
Obligated Fund Balances	3,762,499	0	10,936,400	3,760,574	3,760,574	0.00	
Total Requirements	53,585,879	55,148,974	59,209,848	57,268,665	2,119,691	3.84	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00	
Current Year Revenue	53,033,592	48,688,633	57,399,062	52,870,697	4,182,064	8.59	
Current Year Expenses	(46,083,082)	(55,148,974)	(44,480,551)	(53,508,091)	1,640,883	-2.98	
Prior Year Expenses	(1,035,778)	0	(2,295,348)	0	0	0.00	
Decrease/(Increase) Reserve for Encumbrances	(2,152,234)	0	313,237	0	0	0.00	
Decrease/(Increase) to Obligated Fund Balances	(3,762,499)	6,460,341	(10,936,400)	637,394	(5,822,947)	-90.13	
Ending Fund Balance - Unassigned	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

Columns may not total correctly due to rounding.

121 - OC Animal Care Donations

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 702	\$ 250	\$ 1,036	\$ 600	\$ 350	140.00%
Miscellaneous Revenues	123,298	100,000	119,321	75,000	(25,000)	-25.00
Other Financing Sources	10,000	0	0	0	0	0.00
Obligated Fund Balances	0	45,743	17,349	450	(45,293)	-99.02
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	134,000	145,993	137,706	76,050	(69,943)	-47.90
Services & Supplies	2,696	10,250	1,963	1,050	(9,200)	-89.76
Other Financing Uses	98,223	135,743	135,743	75,000	(60,743)	-44.75
Obligated Fund Balances	33,081	0	0	0	0	0.00
Total Requirements	134,001	145,993	137,706	76,050	(69,943)	-47.91
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	134,000	100,250	120,357	75,600	(24,650)	-24.59
Current Year Expenses	(100,920)	(145,993)	(137,706)	(76,050)	69,943	-47.91
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(33,081)	45,743	17,349	450	(45,293)	-99.02
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

122 - Motor Vehicle Theft Task Force

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18		Actual Exp/Rev As of 6/30/18		Final Budget		Budget Amount	Percent
Revenue from Use of Money and Property	\$ 25,873	\$ 22,500	\$ 30,770		\$ 18,000		\$ (4,500)		-20.00%	
Intergovernmental Revenues	2,946,316	3,125,000	2,958,400		3,038,196		(86,804)		-2.78	
Charges For Services	0	0	0		0		0		0.00	
Miscellaneous Revenues	5,893	0	8,640		0		0		0.00	
Obligated Fund Balances	294,813	103,065	216,022		491,448		388,383		376.83	
Fund Balance Unassigned	0	0	0		0		0		0.00	
Total Revenues	3,272,894	3,250,565	3,213,832		3,547,644		297,079		9.13	
Services & Supplies	2,591,030	2,512,111	2,512,110		2,510,096		(2,015)		-0.08	
Other Financing Uses	690,399	738,454	738,454		1,037,548		299,094		40.50	
Total Requirements	3,281,428	3,250,565	3,250,564		3,547,644		297,079		9.14	
Beginning Fund Balance - Unassigned	0	0	0		0		0		0.00	
Current Year Revenue	2,978,081	3,147,500	2,997,810		3,056,196		(91,304)		-2.90	
Current Year Expenses	(3,184,944)	(3,250,565)	(3,066,801)		(3,547,644)		(297,079)		9.14	
Prior Year Expenses	(145,309)	0	(82,070)		0		0		0.00	
Decrease/(Increase) Reserve for Encumbrances	57,360	0	(64,961)		0		0		0.00	
Decrease/(Increase) to Obligated Fund Balances	294,813	103,065	216,022		491,448		388,383		376.83	
Ending Fund Balance - Unassigned	\$ 1	\$ 0	\$ 0		\$ 0		\$ 0		0.00%	

Columns may not total correctly due to rounding.

123 - Dispute Resolution Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,947	\$ 1,715	\$ 3,895	\$ 3,283	\$ 1,568	91.43%
Charges For Services	637,745	702,261	680,435	702,261	0	0.00
Miscellaneous Revenues	4,711	0	6,833	0	0	0.00
Obligated Fund Balances	0	214,580	0	183,336	(31,244)	-14.56
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	644,403	918,556	691,163	888,880	(29,676)	-3.23
Services & Supplies	607,011	918,556	635,620	888,880	(29,676)	-3.23
Obligated Fund Balances	66,820	0	55,543	0	0	0.00
Total Requirements	673,831	918,556	691,163	888,880	(29,676)	-3.23
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	644,403	703,976	691,163	705,544	1,568	0.22
Current Year Expenses	(602,011)	(918,556)	(630,540)	(888,880)	29,676	-3.23
Prior Year Expenses	29,428	0	(5,000)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(5,000)	0	(80)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(66,820)	214,580	(55,543)	183,336	(31,244)	-14.56
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

124 - Domestic Violence Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018		
	FY 2016-2017	Budget	Actual Exp/Rev	FY 2018-2019	Budget		
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Licenses, Permits & Franchises	\$ 822,438	\$ 802,225	\$ 798,827	\$ 850,000	\$ 47,775	5.96%	
Revenue from Use of Money and Property	3,422	2,920	6,214	5,603	2,683	91.88	
Miscellaneous Revenues	0	0	15	0	0	0.00	
Obligated Fund Balances	0	306,512	0	266,991	(39,521)	-12.89	
Fund Balance Unassigned	0	0	0	0	0	0.00	
Total Revenues	825,860	1,111,657	805,056	1,122,594	10,937	0.98	
Services & Supplies	765,228	1,111,657	773,734	1,122,594	10,937	0.98	
Obligated Fund Balances	60,634	0	31,322	0	0	0.00	
Total Requirements	825,862	1,111,657	805,056	1,122,594	10,937	0.98	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00	
Current Year Revenue	825,860	805,145	805,056	855,603	50,458	6.27	
Current Year Expenses	(765,228)	(1,111,657)	(770,893)	(1,122,594)	(10,937)	0.98	
Prior Year Expenses	3	0	0	0	0	0.00	
Decrease/(Increase) Reserve for Encumbrances	0	0	(2,841)	0	0	0.00	
Decrease/(Increase) to Obligated Fund Balances	(60,634)	306,512	(31,322)	266,991	(39,521)	-12.89	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

Columns may not total correctly due to rounding.

125 - Regional Narcotics Suppression Program - Department of Treasury

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 2,735	\$	2,500	\$	3,610	\$	3,500	\$	1,000	40.00%
Intergovernmental Revenues	146,812		91,094		91,094		0		(91,094)	-100.00
Miscellaneous Revenues	0		0		11		0		0	0.00
Obligated Fund Balances	98,116		214,249		0		192,442		(21,807)	-10.18
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	247,664		307,843		94,715		195,942		(111,901)	-36.35
Services & Supplies	193		24,600		16,474		115,942		91,342	371.31
Other Charges	120,655		213,243		0		80,000		(133,243)	-62.48
Equipment	0		70,000		0		0		(70,000)	-100.00
Other Financing Uses	127,539		0		0		0		0	0.00
Obligated Fund Balances	0		0		78,241		0		0	0.00
Total Requirements	248,386		307,843		94,715		195,942		(111,901)	-36.35
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	149,548		93,594		94,715		3,500		(90,094)	-96.26
Current Year Expenses	(248,386)		(307,843)		(16,474)		(195,942)		111,901	-36.35
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	723		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	98,116		214,249		(78,241)		192,442		(21,807)	-10.18
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

126 - Regional Narcotics Suppression Program - Other

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 11,666	\$	3,500	\$	18,929	\$	17,000	\$	13,500	385.71%
Intergovernmental Revenues	1,168,024		1,173,927		1,046,058		1,163,210		(10,717)	-0.91
Miscellaneous Revenues	94,308		50,000		135,793		0		(50,000)	-100.00
Obligated Fund Balances	0		1,317,396		0		1,493,972		176,576	13.40
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	1,273,998		2,544,823		1,200,780		2,674,182		129,359	5.08
Services & Supplies	897,568		1,492,789		1,015,087		1,617,430		124,641	8.35
Equipment	15,012		12,168		12,167		250,000		237,832	1,954.57
Other Financing Uses	182,772		263,220		23,506		263,220		0	0.00
Special Items	0		776,646		0		543,532		(233,114)	-30.02
Obligated Fund Balances	196,395		0		151,327		0		0	0.00
Total Requirements	1,291,747		2,544,823		1,202,087		2,674,182		129,359	5.08
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	1,273,998		1,227,427		1,200,780		1,180,210		(47,217)	-3.85
Current Year Expenses	(1,054,292)		(2,544,823)		(1,020,834)		(2,674,182)		(129,359)	5.08
Prior Year Expenses	(71,301)		0		(43,343)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	47,990		0		14,724		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(196,395)		1,317,396		(151,327)		1,493,972		176,576	13.40
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

128 - Survey Monument Preservation

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 3,707	\$ 3,000	\$ 4,846	\$ 4,000	\$ 1,000	33.33%
Charges For Services	76,740	85,000	74,100	75,000	(10,000)	-11.76
Miscellaneous Revenues	1,607	1,449	2,346	0	(1,449)	-100.00
Obligated Fund Balances	53,557	256,200	57,112	321,300	65,100	25.41
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	135,611	345,649	138,404	400,300	54,651	15.81
Services & Supplies	135,611	164,200	155,925	189,200	25,000	15.23
Special Items	0	181,449	0	211,100	29,651	16.34
Total Requirements	135,611	345,649	155,925	400,300	54,651	15.81
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	82,054	89,449	81,292	79,000	(10,449)	-11.68
Current Year Expenses	(135,611)	(345,649)	(155,925)	(400,300)	(54,651)	15.81
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	17,520	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	53,557	256,200	57,112	321,300	65,100	25.41
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

12A - MHSA Housing Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 8,671	\$	8,500	\$	12,861	\$	12,977	\$	4,477	52.67%
Miscellaneous Revenues	0		0		41		0		0	0.00
Obligated Fund Balances	7,345		985,564		4,712		981,027		(4,537)	-0.46
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	16,016		994,064		17,614		994,004		(60)	0.00
Services & Supplies	586		967,064		598		967,004		(60)	-0.01
Other Charges	16,404		27,000		17,286		27,000		0	0.00
Total Requirements	16,990		994,064		17,884		994,004		(60)	-0.01
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	8,671		8,500		12,902		12,977		4,477	52.67
Current Year Expenses	(16,719)		(994,064)		(17,884)		(994,004)		60	-0.01
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	703		0		271		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	7,345		985,564		4,712		981,027		(4,537)	-0.46
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

12C - Child Support Program Development

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 193,722	\$ 186,932	\$ 281,096	\$ 280,000	\$ 93,068	49.79%
Intergovernmental Revenues	1,040,136	0	1,978,587	0	0	0.00
Miscellaneous Revenues	23	500	892	0	(500)	-100.00
Obligated Fund Balances	0	4,448,630	492,280	2,617,845	(1,830,785)	-41.15
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,233,881	4,636,062	2,752,855	2,897,845	(1,738,217)	-37.49
Services & Supplies	13,584	19,474	13,742	18,757	(717)	-3.68
Other Financing Uses	1,014,266	4,616,588	2,739,113	2,879,088	(1,737,500)	-37.64
Obligated Fund Balances	206,031	0	0	0	0	0.00
Total Requirements	1,233,881	4,636,062	2,752,855	2,897,845	(1,738,217)	-37.49
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,233,881	187,432	2,260,575	280,000	92,568	49.39
Current Year Expenses	(1,027,850)	(4,636,062)	(2,752,855)	(2,897,845)	1,738,217	-37.49
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(206,031)	4,448,630	492,280	2,617,845	(1,830,785)	-41.15
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

12D - Clerk-Recorder Special Revenue Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 154,256	\$	145,600	\$	218,706	\$	200,000	\$	54,400	37.36%
Intergovernmental Revenues	877,500		877,500		877,500		1,075,000		197,500	22.51
Charges For Services	4,108,675		4,199,836		3,091,901		4,233,500		33,664	0.80
Miscellaneous Revenues	202,895		75,400		294,356		0		(75,400)	-100.00
Other Financing Sources	768		1,664		1,664		1,500		(164)	-9.86
Obligated Fund Balances	0		2,700,000		944,181		2,542,000		(158,000)	-5.85
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	5,344,094		8,000,000		5,428,308		8,052,000		52,000	0.65
Services & Supplies	1,644,217		2,500,000		2,378,509		2,000,000		(500,000)	-20.00
Other Charges	1,151		1,500		1,110		2,000		500	33.33
Equipment	6,946		150,000		17,778		200,000		50,000	33.33
Other Financing Uses	3,475,677		3,820,000		3,056,172		3,850,000		30,000	0.79
Special Items	0		1,528,500		0		2,000,000		471,500	30.85
Obligated Fund Balances	349,844		0		0		0		0	0.00
Total Requirements	5,477,835		8,000,000		5,453,568		8,052,000		52,000	0.65
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	5,344,094		5,300,000		4,484,127		5,510,000		210,000	3.96
Current Year Expenses	(5,089,683)		(8,000,000)		(4,764,557)		(8,052,000)		(52,000)	0.65
Prior Year Expenses	(250)		0		(2,349)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	95,683		0		(661,403)		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(349,844)		2,700,000		944,181		2,542,000		(158,000)	-5.85
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

12E - Clerk-Recorder Operating Reserve Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 21,187	\$ 20,000	\$ 35,999	\$ 50,000	\$ 30,000	150.00%
Miscellaneous Revenues	0	0	70	0	0	0.00
Other Financing Sources	348,395	1,000,000	188,088	1,000,000	0	0.00
Obligated Fund Balances	0	85,000	0	0	(85,000)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	369,581	1,105,000	224,157	1,050,000	(55,000)	-4.97
Services & Supplies	1,428	5,000	1,692	5,000	0	0.00
Other Financing Uses	0	1,000,000	0	1,000,000	0	0.00
Special Items	0	100,000	0	45,000	(55,000)	-55.00
Obligated Fund Balances	368,154	0	222,465	0	0	0.00
Total Requirements	369,582	1,105,000	224,157	1,050,000	(55,000)	-4.98
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	369,581	1,020,000	224,157	1,050,000	30,000	2.94
Current Year Expenses	(1,428)	(1,105,000)	(1,692)	(1,050,000)	55,000	-4.98
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(368,154)	85,000	(222,465)	0	(85,000)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

12G - Real Estate Prosecution Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 5,153	\$	5,000	\$	3,399	\$	4,000	\$	(1,000)	-20.00%
Charges For Services	1,681,727		1,625,000		1,344,134		1,425,000		(200,000)	-12.31
Miscellaneous Revenues	0		0		25		0		0	0.00
Obligated Fund Balances	0		18,075		0		0		(18,075)	-100.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	1,686,880		1,648,075		1,347,559		1,429,000		(219,075)	-13.29
Services & Supplies	1,410		1,130		786		1,150		20	1.77
Other Financing Uses	1,676,307		1,341,169		1,341,169		855,000		(486,169)	-36.25
Special Items	0		305,776		0		572,850		267,074	87.34
Obligated Fund Balances	9,163		0		5,604		0		0	0.00
Total Requirements	1,686,880		1,648,075		1,347,559		1,429,000		(219,075)	-13.29
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	1,686,880		1,630,000		1,347,559		1,429,000		(201,000)	-12.33
Current Year Expenses	(1,677,717)		(1,648,075)		(1,341,955)		(1,429,000)		219,075	-13.29
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(9,163)		18,075		(5,604)		0		(18,075)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

12H - Proposition 64 - Consumer Protection

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 2,728,988	\$ 1,000,000	\$ 1,781,830	\$ 1,200,000	\$ 200,000	20.00%
Revenue from Use of Money and Property	71,767	50,000	94,995	59,000	9,000	18.00
Miscellaneous Revenues	0	0	354	0	0	0.00
Obligated Fund Balances	82,723	2,752,823	0	3,194,825	442,002	16.06
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,883,478	3,802,823	1,877,179	4,453,825	651,002	17.11
Services & Supplies	362,318	384,264	305,407	393,380	9,116	2.37
Other Financing Uses	2,521,160	3,418,559	1,364,003	4,060,445	641,886	18.78
Obligated Fund Balances	0	0	210,503	0	0	0.00
Total Requirements	2,883,478	3,802,823	1,879,913	4,453,825	651,002	17.12
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,800,755	1,050,000	1,877,179	1,259,000	209,000	19.90
Current Year Expenses	(2,880,744)	(3,802,823)	(1,669,410)	(4,453,825)	(651,002)	17.12
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(2,733)	0	2,733	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	82,723	2,752,823	(210,503)	3,194,825	442,002	16.06
Ending Fund Balance - Unassigned	\$ 1	\$ 0	\$ (1)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

12J - Proposition 69 - DNA Identification Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 26,482	\$	20,000	\$	29,235	\$	20,000	\$	0	0.00%
Charges For Services	636,392		564,000		593,524		569,000		5,000	0.89
Miscellaneous Revenues	0		0		132		0		0	0.00
Obligated Fund Balances	267,704		1,080,944		0		38,991		(1,041,953)	-96.39
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	930,578		1,664,944		622,891		627,991		(1,036,953)	-62.28
Services & Supplies	1,811		2,500		1,370		2,500		0	0.00
Other Charges	50,302		323,029		106,940		149,477		(173,552)	-53.73
Other Financing Uses	878,465		1,339,415		307,815		476,014		(863,401)	-64.46
Obligated Fund Balances	0		0		206,767		0		0	0.00
Total Requirements	930,578		1,664,944		622,891		627,991		(1,036,953)	-62.28
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	662,874		584,000		622,891		589,000		5,000	0.86
Current Year Expenses	(930,578)		(1,664,944)		(416,124)		(627,991)		1,036,953	-62.28
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	267,704		1,080,944		(206,767)		38,991		(1,041,953)	-96.39
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

12P - Assessor Property Characteristics Revenue

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
		As of 6/30/18		As of 6/30/18						
Charges For Services	\$ 134,528	\$ 200,000	\$ 191,258	\$ 200,000	\$ 200,000	\$ 0	0.00%			
Miscellaneous Revenues	21,410	0	31,009	0	0	0	0.00			
Fund Balance Unassigned	0	0	0	0	0	0	0.00			
Total Revenues	155,937	200,000	222,268	200,000	200,000	0	0.00			
Services & Supplies	0	100,000	0	100,000	100,000	0	0.00			
Equipment	0	100,000	0	100,000	100,000	0	0.00			
Obligated Fund Balances	155,937	0	222,268	0	0	0	0.00			
Total Requirements	155,937	200,000	222,268	200,000	200,000	0	0.00			
Beginning Fund Balance - Unassigned	0	0	0	0	0	0	0.00			
Current Year Revenue	155,937	200,000	222,268	200,000	200,000	0	0.00			
Current Year Expenses	0	(200,000)	0	(200,000)	(200,000)	0	0.00			
Prior Year Expenses	0	0	0	0	0	0	0.00			
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0	0.00			
Decrease/(Increase) to Obligated Fund Balances	(155,937)	0	(222,268)	0	0	0	0.00			
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%			

Columns may not total correctly due to rounding.

12S - SSA Donations & Fees

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Intergovernmental Revenues	\$ 69,706	\$	69,706	\$	68,299	\$	69,706	\$	0	0.00%
Charges For Services	849,107		882,374		827,323		756,058		(126,316)	-14.32
Miscellaneous Revenues	119,666		24,829		137,257		24,000		(829)	-3.34
Other Financing Sources	520		0		0		0		0	0.00
Obligated Fund Balances	0		336,854		8,219		508,896		172,042	51.07
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	1,038,999		1,313,763		1,041,098		1,358,660		44,897	3.41
Other Financing Uses	959,800		1,313,763		996,098		1,358,660		44,897	3.42
Obligated Fund Balances	79,199		0		45,000		0		0	0.00
Total Requirements	1,038,999		1,313,763		1,041,098		1,358,660		44,897	3.42
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	1,038,999		976,909		1,032,879		849,764		(127,145)	-13.02
Current Year Expenses	(959,800)		(1,313,763)		(996,098)		(1,358,660)		(44,897)	3.42
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(79,199)		336,854		(36,781)		508,896		172,042	51.07
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

12W - SSA Wraparound

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 490,035	\$ 384,738	\$ 690,287	\$ 320,318	\$ (64,420)	-16.74%
Intergovernmental Revenues	9,692,162	11,182,915	12,896,178	9,181,668	(2,001,247)	-17.90
Miscellaneous Revenues	0	0	1,934	0	0	0.00
Other Financing Sources	12,927,264	19,783,887	17,102,020	11,784,874	(7,999,013)	-40.43
Obligated Fund Balances	2,515,744	23,632,901	15,721,910	18,643,522	(4,989,379)	-21.11
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	25,625,205	54,984,441	46,412,328	39,930,382	(15,054,059)	-27.37
Services & Supplies	32,360	32,292	32,292	18,131	(14,161)	-43.85
Other Financing Uses	25,592,845	49,952,380	46,380,036	39,912,251	(10,040,129)	-20.10
Special Items	0	4,999,769	0	0	(4,999,769)	-100.00
Total Requirements	25,625,205	54,984,441	46,412,328	39,930,382	(15,054,059)	-27.38
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	23,109,461	31,351,540	30,690,418	21,286,860	(10,064,680)	-32.10
Current Year Expenses	(25,625,205)	(54,984,441)	(46,412,328)	(39,930,382)	15,054,059	-27.38
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	2,515,744	23,632,901	15,721,910	18,643,522	(4,989,379)	-21.11
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

132 - Sheriff Narcotics Program - Department of Justice

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,705	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	750,532	533,830	774,986	0	(533,830)	-100.00
Other Financing Sources	1,793,144	1,072,816	1,072,816	0	(1,072,816)	-100.00
Obligated Fund Balances	149,017	1,521,655	0	355,280	(1,166,375)	-76.65
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,694,398	3,128,301	1,847,802	355,280	(2,773,021)	-88.64
Services & Supplies	462,111	221,655	79,549	30,280	(191,375)	-86.34
Other Charges	150,000	150,000	150,000	150,000	0	0.00
Equipment	81,456	450,000	402,899	0	(450,000)	-100.00
Other Financing Uses	2,030,033	1,375,000	1,191,738	175,000	(1,200,000)	-87.27
Special Items	0	931,646	0	0	(931,646)	-100.00
Obligated Fund Balances	0	0	35,984	0	0	0.00
Total Requirements	2,723,599	3,128,301	1,860,171	355,280	(2,773,021)	-88.64
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,545,381	1,606,646	1,847,802	0	(1,606,646)	-100.00
Current Year Expenses	(2,595,973)	(3,128,301)	(1,795,515)	(355,280)	2,773,021	-88.64
Prior Year Expenses	(32,447)	0	(115,050)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(65,979)	0	98,747	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	149,017	1,521,655	(35,984)	355,280	(1,166,375)	-76.65
Ending Fund Balance - Unassigned	\$ (1)	\$ 0	\$ (1)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

133 - Sheriff Narcotics Program - Other

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18		Final Budget		Budget Amount	Percent
Revenue from Use of Money and Property	\$ 11,364	\$ 9,000	\$ 26,743		\$ 25,000		\$ 16,000	177.78%
Intergovernmental Revenues	783,716	516,491	649,035		0		(516,491)	-100.00
Miscellaneous Revenues	62,377	50,000	90,385		0		(50,000)	-100.00
Obligated Fund Balances	0	1,546,196	0		2,039,159		492,963	31.88
Fund Balance Unassigned	0	0	0		0		0	0.00
Total Revenues	857,457	2,121,687	766,163		2,064,159		(57,528)	-2.71
Services & Supplies	29,507	215,032	121,388		283,682		68,650	31.93
Equipment	0	20,491	20,491		200,000		179,509	876.04
Other Financing Uses	19,025	56,746	47,695		1,000,000		943,254	1,662.24
Special Items	0	1,829,418	0		580,477		(1,248,941)	-68.27
Obligated Fund Balances	808,925	0	576,589		0		0	0.00
Total Requirements	857,457	2,121,687	766,163		2,064,159		(57,528)	-2.71
Beginning Fund Balance - Unassigned	0	0	0		0		0	0.00
Current Year Revenue	857,457	575,491	766,163		25,000		(550,491)	-95.66
Current Year Expenses	(48,532)	(2,121,687)	(159,892)		(2,064,159)		57,528	-2.71
Prior Year Expenses	0	0	0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(29,682)		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(808,925)	1,546,196	(576,589)		2,039,159		492,963	31.88
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0		\$ 0		\$ 0	0.00%

Columns may not total correctly due to rounding.

134 - Orange County Jail Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 297,293	\$	328,000	\$	226,998	\$	266,000	\$	(62,000)	-18.90%
Revenue from Use of Money and Property	12,493		10,500		14,666		14,000		3,500	33.33
Miscellaneous Revenues	9,733		3,500		14,173		0		(3,500)	-100.00
Obligated Fund Balances	181,670		1,101,167		995,107		864,718		(236,449)	-21.47
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	501,190		1,443,167		1,250,944		1,144,718		(298,449)	-20.68
Services & Supplies	1,189		1,800		944		1,350		(450)	-25.00
Other Financing Uses	500,000		1,250,000		1,250,000		750,000		(500,000)	-40.00
Special Items	0		191,367		0		393,368		202,001	105.56
Total Requirements	501,189		1,443,167		1,250,944		1,144,718		(298,449)	-20.68
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	319,520		342,000		255,837		280,000		(62,000)	-18.13
Current Year Expenses	(501,189)		(1,443,167)		(1,250,944)		(1,144,718)		298,449	-20.68
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	181,670		1,101,167		995,107		864,718		(236,449)	-21.47
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

135 - Real Estate Development Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
		As of 6/30/18		As of 6/30/18						
Fines, Forfeitures & Penalties	\$ 1	\$ 0	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	
Revenue from Use of Money and Property	310,794	160,000	788,871		425,000		265,000		165.63	
Charges For Services	473,150	0	416,637		250,000		250,000		0.00	
Miscellaneous Revenues	90,516	30,000	189,039		0		(30,000)		-100.00	
Other Financing Sources	181,012	395,961	448,587		0		(395,961)		-100.00	
Obligated Fund Balances	0	2,062,663	0		1,644,006		(418,657)		-20.30	
Fund Balance Unassigned	0	0	0		0		0		0.00	
Total Revenues	1,055,472	2,648,624	1,843,135		2,319,006		(329,618)		-12.44	
Services & Supplies	42,249	1,348,624	94,937		1,019,006		(329,618)		-24.44	
Other Charges	12,011	0	0		0		0		0.00	
Other Financing Uses	0	1,300,000	0		1,300,000		0		0.00	
Obligated Fund Balances	1,001,213	0	1,748,198		0		0		0.00	
Total Requirements	1,055,472	2,648,624	1,843,135		2,319,006		(329,618)		-12.44	
Beginning Fund Balance - Unassigned	0	0	0		0		0		0.00	
Current Year Revenue	1,055,472	585,961	1,843,135		675,000		89,039		15.20	
Current Year Expenses	(54,259)	(2,648,624)	(94,937)		(2,319,006)		329,618		-12.44	
Prior Year Expenses	0	0	0		0		0		0.00	
Decrease/(Increase) Reserve for Encumbrances	0	0	0		0		0		0.00	
Decrease/(Increase) to Obligated Fund Balances	(1,001,213)	2,062,663	(1,748,198)		1,644,006		(418,657)		-20.30	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0		\$ 0		\$ 0		0.00%	

Columns may not total correctly due to rounding.

137 - Parking Facilities

Summary of Final Budget by Revenue and Expense Category:

	FY 2016-2017		FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
		Budget		Actual Exp/Rev	FY 2018-2019	Budget	
Revenues/Appropriations	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Revenue from Use of Money and Property	\$ 5,942,414	\$ 6,207,300	\$ 6,073,720	\$ 6,208,100	\$ 800	0.01%	
Charges For Services	328,103	505,000	349,478	368,200	(136,800)	-27.09	
Miscellaneous Revenues	26,612	376,104	400,723	0	(376,104)	-100.00	
Other Financing Sources	483,500	443,000	443,000	0	(443,000)	-100.00	
Obligated Fund Balances	0	534,045	0	0	(534,045)	-100.00	
Fund Balance Unassigned	0	0	0	0	0	0.00	
Total Revenues	6,780,630	8,065,449	7,266,921	6,576,300	(1,489,149)	-18.46	
Salaries & Benefits	484,132	526,328	433,845	469,535	(56,793)	-10.79	
Services & Supplies	2,409,488	3,183,874	3,183,874	3,205,241	21,367	0.67	
Other Charges	1,391,272	1,392,745	1,381,739	383,395	(1,009,350)	-72.47	
Equipment	0	656,090	585,376	478,710	(177,380)	-27.04	
Structures & Improvements	64,082	623,318	(39,874)	0	(623,318)	-100.00	
Other Financing Uses	1,947,845	1,179,404	1,179,404	0	(1,179,404)	-100.00	
Special Items	0	503,690	0	882,258	378,568	75.16	
Obligated Fund Balances	500,380	0	543,292	1,157,161	1,157,161	0.00	
Total Requirements	6,797,198	8,065,449	7,267,656	6,576,300	(1,489,149)	-18.46	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00	
Current Year Revenue	6,780,630	7,531,404	7,266,921	6,576,300	(955,104)	-12.68	
Current Year Expenses	(6,091,860)	(8,065,449)	(6,653,229)	(5,419,139)	2,646,310	-32.81	
Prior Year Expenses	(784,263)	0	(189,566)	0	0	0.00	
Decrease/(Increase) Reserve for Encumbrances	595,873	0	119,166	0	0	0.00	
Decrease/(Increase) to Obligated Fund Balances	(500,380)	534,045	(543,292)	(1,157,161)	(1,691,206)	-316.68	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

Columns may not total correctly due to rounding.

138 - Medi-Cal Administrative Activities/Targeted Case Management

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 107,612	\$ 100,000	\$ 138,485	\$ 118,373	\$ 18,373	18.37%
Intergovernmental Revenues	1,786,702	1,707,954	60,212	1,709,527	1,573	0.09
Miscellaneous Revenues	0	0	486	0	0	0.00
Obligated Fund Balances	0	0	765,969	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,894,314	1,807,954	965,153	1,827,900	19,946	1.10
Services & Supplies	1,537,864	1,371,579	846,792	1,369,798	(1,781)	-0.13
Other Financing Uses	136,710	255,132	118,360	225,846	(29,286)	-11.48
Special Items	0	181,243	0	232,256	51,013	28.15
Obligated Fund Balances	219,740	0	0	0	0	0.00
Total Requirements	1,894,313	1,807,954	965,152	1,827,900	19,946	1.10
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,894,314	1,807,954	199,184	1,827,900	19,946	1.10
Current Year Expenses	(1,674,573)	(1,807,954)	(965,152)	(1,827,900)	(19,946)	1.10
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(219,740)	0	765,969	0	0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

139 - Sheriff's Narcotics Program - CALMMET - Treasury

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 12,443	\$ 9,000	\$ 21,543	\$ 20,000	\$ 11,000	122.22%
Intergovernmental Revenues	995,213	0	47,390	0	0	0.00
Miscellaneous Revenues	0	0	43	0	0	0.00
Other Financing Sources	127,539	0	0	0	0	0.00
Obligated Fund Balances	0	1,852,958	451,039	1,202,407	(650,551)	-35.11
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,135,195	1,861,958	520,015	1,222,407	(639,551)	-34.34
Services & Supplies	49,039	647,252	26,578	697,407	50,155	7.75
Equipment	0	720,000	243,864	100,000	(620,000)	-86.11
Other Financing Uses	59,974	300,886	249,573	425,000	124,114	41.25
Special Items	0	193,820	0	0	(193,820)	-100.00
Obligated Fund Balances	1,065,067	0	0	0	0	0.00
Total Requirements	1,174,081	1,861,958	520,015	1,222,407	(639,551)	-34.35
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,135,195	9,000	68,976	20,000	11,000	122.22
Current Year Expenses	(109,014)	(1,861,958)	(520,015)	(1,222,407)	639,551	-34.35
Prior Year Expenses	(530,141)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	569,026	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,065,067)	1,852,958	451,039	1,202,407	(650,551)	-35.11
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

13B - Traffic Violator Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Amount	Percent
Fines, Forfeitures & Penalties	\$ 189,070	\$ 250,000	\$ 184,854	\$ 250,000	\$ 0	0.00%		
Revenue from Use of Money and Property	8,990	6,120	12,702	6,120	0	0.00		
Miscellaneous Revenues	0	0	43	0	0	0.00		
Obligated Fund Balances	19,973	884,805	15,025	773,932	(110,873)	-12.53		
Fund Balance Unassigned	0	0	0	0	0	0.00		
Total Revenues	218,033	1,140,925	212,624	1,030,052	(110,873)	-9.71		
Services & Supplies	609	1,000	597	1,000	0	0.00		
Other Charges	0	25,000	0	0	(25,000)	-100.00		
Other Financing Uses	217,423	260,000	212,027	285,000	25,000	9.62		
Special Items	0	854,925	0	744,052	(110,873)	-12.97		
Total Requirements	218,032	1,140,925	212,624	1,030,052	(110,873)	-9.72		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00		
Current Year Revenue	198,060	256,120	197,599	256,120	0	0.00		
Current Year Expenses	(218,032)	(1,140,925)	(212,624)	(1,030,052)	110,873	-9.72		
Prior Year Expenses	0	0	0	0	0	0.00		
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00		
Decrease/(Increase) to Obligated Fund Balances	19,973	884,805	15,025	773,932	(110,873)	-12.53		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

Columns may not total correctly due to rounding.

13N - OC Tobacco Settlement Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018		
	Actual Exp/Rev		Budget		Actual Exp/Rev		Budget		
	As of 6/30/18		As of 6/30/18		Final Budget		Amount		Percent
Miscellaneous Revenues	\$	26,685,227	\$	24,956,258	\$	31,858,540	\$	25,655,034	\$ 698,776 2.80%
Obligated Fund Balances		1,035,192		11,425,469		0		10,493,352	(932,117) -8.16
Fund Balance Unassigned		0		0		0		0	0 0.00
Total Revenues		27,720,419		36,381,727		31,858,540		36,148,386	(233,341) -0.64
Other Financing Uses		27,720,419		36,381,727		26,753,868		36,148,386	(233,341) -0.64
Obligated Fund Balances		0		0		5,104,672		0	0 0.00
Total Requirements		27,720,419		36,381,727		31,858,540		36,148,386	(233,341) -0.64
Beginning Fund Balance - Unassigned		0		0		0		0	0 0.00
Current Year Revenue		26,685,227		24,956,258		31,858,540		25,655,034	698,776 2.80
Current Year Expenses		(27,720,419)		(36,381,727)		(26,753,868)		(36,148,386)	233,341 -0.64
Prior Year Expenses		0		0		0		0	0 0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0	0 0.00
Decrease/(Increase) to Obligated Fund Balances		1,035,192		11,425,469		(5,104,672)		10,493,352	(932,117) -8.16
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$ 0 0.00%

Columns may not total correctly due to rounding.

13P - State Criminal Alien Assistance Program (SCAAP)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 10,663	\$ 6,000	\$ 5,308	\$ 6,000	\$ 0	0.00%
Intergovernmental Revenues	1,491,157	1,416,875	0	0	(1,416,875)	-100.00
Miscellaneous Revenues	0	0	62	0	0	0.00
Obligated Fund Balances	0	363,209	295,686	365,929	2,720	0.75
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,501,820	1,786,084	301,056	371,929	(1,414,155)	-79.17
Services & Supplies	1,447	5,000	1,056	5,000	0	0.00
Other Financing Uses	1,416,875	1,716,875	300,000	0	(1,716,875)	-100.00
Special Items	0	64,209	0	366,929	302,720	471.46
Obligated Fund Balances	83,498	0	0	0	0	0.00
Total Requirements	1,501,820	1,786,084	301,056	371,929	(1,414,155)	-79.18
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,501,820	1,422,875	5,370	6,000	(1,416,875)	-99.58
Current Year Expenses	(1,418,322)	(1,786,084)	(301,056)	(371,929)	1,414,155	-79.18
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(83,498)	363,209	295,686	365,929	2,720	0.75
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

13R - Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 111,846	\$	46,000	\$	170,025	\$	100,000	\$	54,000	117.39%
Charges For Services	1,253,365		1,095,885		1,338,527		1,145,000		49,115	4.48
Miscellaneous Revenues	0		0		489		0		0	0.00
Other Financing Sources	785,163		1,211,358		1,364,115		1,341,530		130,172	10.75
Obligated Fund Balances	0		11,738,373		0		14,106,817		2,368,444	20.18
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	2,150,374		14,091,616		2,873,156		16,693,347		2,601,731	18.46
Services & Supplies	203,430		340,000		81,556		361,000		21,000	6.18
Equipment	437,762		9,168,830		(8,779)		9,600,000		431,170	4.70
Other Financing Uses	1,094,660		310,000		125,000		0		(310,000)	-100.00
Special Items	0		4,272,786		0		6,732,347		2,459,561	57.56
Obligated Fund Balances	505,047		0		2,676,375		0		0	0.00
Total Requirements	2,240,900		14,091,616		2,874,152		16,693,347		2,601,731	18.46
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	2,150,374		2,353,243		2,873,156		2,586,530		233,287	9.91
Current Year Expenses	(1,661,357)		(14,091,616)		(183,665)		(16,693,347)		(2,601,731)	18.46
Prior Year Expenses	0		0		(73,499)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	16,031		0		60,383		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(505,047)		11,738,373		(2,676,375)		14,106,817		2,368,444	20.18
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

13S - Emergency Medical Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018				
	Actual Exp/Rev		Budget		Actual Exp/Rev		Budget				
	As of 6/30/18		As of 6/30/18		Final Budget		Amount		Percent		
Fines, Forfeitures & Penalties	\$	7,486,336	\$	7,755,128	\$	7,405,323	\$	7,846,788	\$	91,660	1.18%
Revenue from Use of Money and Property		52,085		34,730		69,482		73,384		38,654	111.30
Miscellaneous Revenues		0		0		227		0		0	0.00
Other Financing Sources		2		0		0		0		0	0.00
Fund Balance Unassigned		0		0		0		0		0	0.00
Total Revenues		7,538,422		7,789,858		7,475,032		7,920,172		130,314	1.67
Services & Supplies		3,574		11,342		3,314		12,640		1,298	11.44
Other Financing Uses		7,533,283		7,778,516		7,451,661		7,907,532		129,016	1.66
Obligated Fund Balances		1,566		0		20,057		0		0	0.00
Total Requirements		7,538,423		7,789,858		7,475,032		7,920,172		130,314	1.67
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.00
Current Year Revenue		7,538,422		7,789,858		7,475,032		7,920,172		130,314	1.67
Current Year Expenses		(7,536,857)		(7,789,858)		(7,454,975)		(7,920,172)		(130,314)	1.67
Prior Year Expenses		0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances		(1,566)		0		(20,057)		0		0	0.00
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

13T - HCA Purpose Restricted Revenues

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 140,906	\$	100,000	\$	38,323	\$	50,000	\$	(50,000)	-50.00%
Charges For Services	1,271,080		1,251,000		1,166,438		1,175,000		(76,000)	-6.08
Miscellaneous Revenues	60,600		255,000		90,000		252,500		(2,500)	-0.98
Other Financing Sources	358,902		1,980,000		1,975,096		400,000		(1,580,000)	-79.80
Obligated Fund Balances	0		177,277		0		683,150		505,873	285.36
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	1,831,488		3,763,277		3,269,857		2,560,650		(1,202,627)	-31.95
Other Financing Uses	1,081,363		1,883,277		951,659		2,260,650		377,373	20.04
Special Items	0		1,880,000		0		300,000		(1,580,000)	-84.04
Obligated Fund Balances	750,125		0		2,318,198		0		0	0.00
Total Requirements	1,831,488		3,763,277		3,269,857		2,560,650		(1,202,627)	-31.96
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	1,831,488		3,586,000		3,269,857		1,877,500		(1,708,500)	-47.64
Current Year Expenses	(1,081,363)		(3,763,277)		(951,659)		(2,560,650)		1,202,627	-31.96
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(750,125)		177,277		(2,318,198)		683,150		505,873	285.36
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

13U - HCA Interest Bearing Purpose Restricted Revenue

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Final Budget	Budget	Percent
		As of 6/30/18	As of 6/30/18		Amount	
Revenue from Use of Money and Property	\$ 54,303	\$ 51,000	\$ 73,790	\$ 71,890	\$ 20,890	40.96%
Miscellaneous Revenues	0	0	251	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	54,303	51,000	74,040	71,890	20,890	40.96
Services & Supplies	3,664	10,000	3,802	10,000	0	0.00
Other Financing Uses	20,096	41,000	0	0	(41,000)	-100.00
Special Items	0	0	0	61,890	61,890	0.00
Obligated Fund Balances	30,543	0	70,238	0	0	0.00
Total Requirements	54,303	51,000	74,040	71,890	20,890	40.96
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	54,303	51,000	74,040	71,890	20,890	40.96
Current Year Expenses	(23,760)	(51,000)	(3,802)	(71,890)	(20,890)	40.96
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(30,543)	0	(70,238)	0	0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

13Y - Mental Health Services Act

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	Actual	Exp/Rev	Budget	As of 6/30/18	Actual Exp/Rev	As of 6/30/18	FY 2018-2019	Budget

Columns may not total correctly due to rounding.

13Z - Bioterrorism Center for Disease Control Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 7,160	\$ 5,000	\$ 3,654	\$ 5,000	\$ 0	0.00%
Intergovernmental Revenues	4,999,863	4,492,360	3,755,800	3,902,218	(590,142)	-13.14
Miscellaneous Revenues	0	0	26	0	0	0.00
Obligated Fund Balances	0	58,523	55,021	0	(58,523)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	5,007,023	4,555,883	3,814,501	3,907,218	(648,665)	-14.23
Services & Supplies	500	63,523	58,700	5,000	(58,523)	-92.13
Other Financing Uses	4,999,863	4,492,360	3,755,800	3,902,218	(590,142)	-13.14
Obligated Fund Balances	6,660	0	0	0	0	0.00
Total Requirements	5,007,023	4,555,883	3,814,501	3,907,218	(648,665)	-14.24
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	5,007,023	4,497,360	3,759,480	3,907,218	(590,142)	-13.12
Current Year Expenses	(5,000,363)	(4,555,883)	(3,814,501)	(3,907,218)	648,665	-14.24
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(6,660)	58,523	55,021	0	(58,523)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

140 - Air Quality Improvement

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 5,775	\$	4,968	\$	6,647	\$	5,300	\$	332	6.68%
Intergovernmental Revenues	165,678		151,604		158,935		140,000		(11,604)	-7.65
Miscellaneous Revenues	4,990		0		7,257		0		0	0.00
Obligated Fund Balances	0		431,161		295,544		39,042		(392,119)	-90.94
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	176,443		587,733		468,383		184,342		(403,391)	-68.63
Services & Supplies	38,893		49,733		38,911		54,342		4,609	9.27
Equipment	81,422		538,000		430,072		130,000		(408,000)	-75.84
Obligated Fund Balances	56,127		0		0		0		0	0.00
Total Requirements	176,443		587,733		468,983		184,342		(403,391)	-68.64
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	176,443		156,572		172,839		145,300		(11,272)	-7.20
Current Year Expenses	(38,893)		(587,733)		(381,752)		(184,342)		403,391	-68.64
Prior Year Expenses	(385,003)		0		(81,422)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	303,581		0		(5,209)		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(56,127)		431,161		295,544		39,042		(392,119)	-90.94
Ending Fund Balance - Unassigned	\$ 1	\$	0	\$	(1)	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

141 - Sheriff's Substations Fee Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 36,291	\$ 20,000	\$ 54,046	\$ 20,000	\$ 0	0.00%
Charges For Services	357,270	0	559,799	0	0	0.00
Miscellaneous Revenues	11,772	2,416,907	17,195	0	(2,416,907)	-100.00
Obligated Fund Balances	0	1,947,079	1,947,079	1,109,855	(837,224)	-43.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	405,333	4,383,986	2,578,119	1,129,855	(3,254,131)	-74.22
Services & Supplies	2,530	2,925	2,653	3,225	300	10.26
Other Financing Uses	41,319	3,500,000	3,500,000	0	(3,500,000)	-100.00
Special Items	0	881,061	0	1,126,630	245,569	27.87
Obligated Fund Balances	361,484	0	0	0	0	0.00
Total Requirements	405,333	4,383,986	3,502,653	1,129,855	(3,254,131)	-74.23
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	405,333	2,436,907	631,040	20,000	(2,416,907)	-99.18
Current Year Expenses	(43,849)	(4,383,986)	(3,502,653)	(1,129,855)	3,254,131	-74.23
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(361,484)	1,947,079	1,947,079	1,109,855	(837,224)	-43.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ (924,534)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

142 - Sheriff's Court Operations - Special Collections

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$	0	\$	536,535	\$	1,200,000	\$	1,200,000	0.00%
Revenue from Use of Money and Property	0		0		963		0		0	0.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	0		0		537,497		1,200,000		1,200,000	0.00
Services & Supplies	0		0		0		5,100		5,100	0.00
Other Financing Uses	0		0		0		1,000,000		1,000,000	0.00
Special Items	0		0		0		194,900		194,900	0.00
Obligated Fund Balances	0		0		537,497		0		0	0.00
Total Requirements	0		0		537,497		1,200,000		1,200,000	0.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	0		0		537,497		1,200,000		1,200,000	0.00
Current Year Expenses	0		0		0		(1,200,000)		(1,200,000)	0.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	0		0		(537,497)		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

143 - Jail Commissary

Summary of Final Budget by Revenue and Expense Category:

	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018		
	FY 2016-2017	Budget	Actual Exp/Rev	FY 2018-2019	Budget		
Revenues/Appropriations	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Revenue from Use of Money and Property	\$ 45,527	\$ 33,000	\$ 67,026	\$ 45,000	\$ 12,000	36.36%	
Charges For Services	877,970	875,000	927,254	905,000	30,000	3.43	
Miscellaneous Revenues	7,679,731	7,212,233	7,496,989	7,218,000	5,767	0.08	
Other Financing Sources	28,995	0	0	0	0	0.00	
Obligated Fund Balances	0	3,323,289	0	2,473,115	(850,174)	-25.58	
Fund Balance Unassigned	0	0	0	0	0	0.00	
Total Revenues	8,632,222	11,443,522	8,491,268	10,641,115	(802,407)	-7.01	
Salaries & Benefits	3,357,640	3,587,313	3,564,292	3,751,246	163,933	4.57	
Services & Supplies	3,600,140	3,958,447	3,793,556	3,941,569	(16,878)	-0.43	
Other Charges	27,846	519,139	0	0	(519,139)	-100.00	
Equipment	17,239	400,000	18,543	200,000	(200,000)	-50.00	
Structures & Improvements	17,486	0	0	0	0	0.00	
Other Financing Uses	1,000,000	1,041,855	1,009,858	1,500,000	458,145	43.97	
Special Items	0	1,936,768	0	1,248,300	(688,468)	-35.55	
Obligated Fund Balances	614,189	0	125,040	0	0	0.00	
Total Requirements	8,634,540	11,443,522	8,511,289	10,641,115	(802,407)	-7.01	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00	
Current Year Revenue	8,632,222	8,120,233	8,491,268	8,168,000	47,767	0.59	
Current Year Expenses	(7,985,699)	(11,443,522)	(8,284,443)	(10,641,115)	802,407	-7.01	
Prior Year Expenses	(465,673)	0	(24,106)	0	0	0.00	
Decrease/(Increase) Reserve for Encumbrances	433,339	0	(57,680)	0	0	0.00	
Decrease/(Increase) to Obligated Fund Balances	(614,189)	3,323,289	(125,040)	2,473,115	(850,174)	-25.58	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ (1)	\$ 0	\$ 0	0.00%	

Columns may not total correctly due to rounding.

144 - Inmate Welfare Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018			
			Budget		Actual Exp/Rev		FY 2018-2019	Budget		
		Actual Exp/Rev		As of 6/30/18		As of 6/30/18		Final Budget	Amount	Percent
Revenue from Use of Money and Property	\$	3,136,878	\$	1,850,000	\$	3,389,451	\$	3,399,000	\$ 1,549,000	83.73%
Charges For Services		575,094		461,756		611,094		505,388	43,632	9.45
Miscellaneous Revenues		55,793		20,788		80,928		0	(20,788)	-100.00
Other Financing Sources		1,000,000		1,000,000		1,000,000		1,500,000	500,000	50.00
Obligated Fund Balances		0		8,420,984		0		9,199,940	778,956	9.25
Fund Balance Unassigned		0		0		0		0	0	0.00
Total Revenues		4,767,764		11,753,528		5,081,474		14,604,328	2,850,800	24.25
Salaries & Benefits		2,268,847		2,499,567		2,133,752		2,233,661	(265,906)	-10.64
Services & Supplies		1,587,647		1,702,195		1,619,659		1,702,608	413	0.02
Other Charges		0		365,762		0		0	(365,762)	-100.00
Structures & Improvements		0		0		0		400,000	400,000	0.00
Other Financing Uses		28,995		22,946		0		0	(22,946)	-100.00
Special Items		0		7,163,058		0		10,268,059	3,105,001	43.35
Obligated Fund Balances		886,021		0		1,329,194		0	0	0.00
Total Requirements		4,771,510		11,753,528		5,082,606		14,604,328	2,850,800	24.25
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.00
Current Year Revenue		4,767,764		3,332,544		5,081,474		5,404,388	2,071,844	62.17
Current Year Expenses		(3,881,825)		(11,753,528)		(3,731,566)		(14,604,328)	(2,850,800)	24.25
Prior Year Expenses		(13,910)		0		(2,587)		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		13,992		0		(18,127)		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		(886,021)		8,420,984		(1,329,194)		9,199,940	778,956	9.25
Ending Fund Balance - Unassigned	\$	(1)	\$	0	\$	0	\$	0	\$ 0	0.00%

Columns may not total correctly due to rounding.

146 - Workforce Investment Act

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,058	\$ 2,400	\$ 3,093	\$ 2,700	\$ 300	12.50%
Intergovernmental Revenues	11,567,674	19,497,819	12,685,027	20,104,315	606,496	3.11
Miscellaneous Revenues	65,506	1,300	47,686	0	(1,300)	-100.00
Fund Balance Unassigned	(618,946)	(334,417)	(334,417)	(191,728)	142,689	-42.67
Total Revenues	11,016,293	19,167,102	12,401,389	19,915,287	748,185	3.90
Salaries & Benefits	(50,919)	0	0	0	0	0.00
Services & Supplies	11,314,043	17,883,616	11,630,051	19,215,287	1,331,671	7.45
Other Charges	919,130	1,283,486	1,141,298	700,000	(583,486)	-45.46
Total Requirements	12,182,254	19,167,102	12,771,350	19,915,287	748,185	3.90
Beginning Fund Balance - Unassigned	(618,946)	(334,417)	(334,417)	(191,728)	142,689	-42.67
Current Year Revenue	11,635,239	19,501,519	12,735,806	20,107,015	605,496	3.10
Current Year Expenses	(12,040,128)	(19,167,102)	(12,540,197)	(19,915,287)	(748,185)	3.90
Prior Year Expenses	519,147	0	(2,687)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	170,272	0	(89,027)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	\$ (334,417)	\$ 0	\$ (230,522)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

148 - Foothill Circulation Phasing Plan

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 7,596	\$ 3,000	\$ 12,835	\$ 8,000	\$ 5,000	166.67%
Charges For Services	357,801	100,000	340,313	100,000	0	0.00
Miscellaneous Revenues	138,991	48,892	191,599	0	(48,892)	-100.00
Obligated Fund Balances	0	745,926	0	517,530	(228,396)	-30.62
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	504,388	897,818	544,747	625,530	(272,288)	-30.32
Services & Supplies	493,855	448,567	216,658	235,125	(213,442)	-47.58
Other Charges	0	250,000	0	250,000	0	0.00
Special Items	0	199,251	0	140,405	(58,846)	-29.53
Obligated Fund Balances	96,930	0	354,892	0	0	0.00
Total Requirements	590,785	897,818	571,550	625,530	(272,288)	-30.33
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	504,388	151,892	544,747	108,000	(43,892)	-28.90
Current Year Expenses	(331,946)	(897,818)	(216,658)	(625,530)	272,288	-30.33
Prior Year Expenses	(42,373)	0	(132,550)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(33,139)	0	159,353	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(96,930)	745,926	(354,892)	517,530	(228,396)	-30.62
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

14C - Class B-27 Registered Warrants

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$	23	\$	27	\$	21	\$	0	\$ (27)	-100.00%
Obligated Fund Balances		0		2,700		2,674		0	(2,700)	-100.00
Fund Balance Unassigned		0		0		0		0	0	0.00
Total Revenues		23		2,727		2,695		0	(2,727)	-100.00
Services & Supplies		2		2		1		0	(2)	-100.00
Other Financing Uses		0		2,725		2,694		0	(2,725)	-100.00
Obligated Fund Balances		21		0		0		0	0	0.00
Total Requirements		23		2,727		2,695		0	(2,727)	-100.00
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.00
Current Year Revenue		23		27		21		0	(27)	-100.00
Current Year Expenses		(2)		(2,727)		(2,695)		0	2,727	-100.00
Prior Year Expenses		0		0		0		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		(21)		2,700		2,674		0	(2,700)	-100.00
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	0	0.00%

Columns may not total correctly due to rounding.

Note - Fund closed out at the end of Fiscal Year 2017-18.

14D - CAL-ID Operational Costs

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 786	\$ 700	\$ 5,746	\$ 4,000	\$ 3,300	471.43%
Charges For Services	992,882	1,405,295	1,349,892	1,545,824	140,529	10.00
Miscellaneous Revenues	0	0	4	0	0	0.00
Other Financing Sources	0	0	0	203,948	203,948	0.00
Obligated Fund Balances	20,652	127,266	46,167	130,746	3,480	2.73
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,014,320	1,533,261	1,401,809	1,884,518	351,257	22.90
Services & Supplies	320	2,700	1,809	2,122	(578)	-21.41
Other Financing Uses	1,014,000	1,405,295	1,400,000	1,545,824	140,529	10.00
Special Items	0	125,266	0	336,572	211,306	168.69
Total Requirements	1,014,320	1,533,261	1,401,809	1,884,518	351,257	22.91
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	993,668	1,405,995	1,355,642	1,753,772	347,777	24.74
Current Year Expenses	(1,014,320)	(1,533,261)	(1,401,809)	(1,884,518)	(351,257)	22.91
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	20,652	127,266	46,167	130,746	3,480	2.73
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

14E - CAL-ID System Costs

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 240,753	\$ 115,000	\$ 389,269	\$ 200,000	\$ 85,000	73.91%
Intergovernmental Revenues	2,977,264	2,700,000	3,663,442	2,700,000	0	0.00
Miscellaneous Revenues	0	0	1,005	0	0	0.00
Obligated Fund Balances	0	29,130,756	0	31,288,996	2,158,240	7.41
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	3,218,017	31,945,756	4,053,717	34,188,996	2,243,240	7.02
Services & Supplies	613,589	1,156,655	533,848	1,198,717	42,062	3.64
Other Charges	7,801	153,220	14,944	153,220	0	0.00
Equipment	0	11,755,220	0	11,521,000	(234,220)	-1.99
Special Items	0	18,880,661	0	21,316,059	2,435,398	12.90
Obligated Fund Balances	2,606,147	0	3,504,924	0	0	0.00
Total Requirements	3,227,537	31,945,756	4,053,717	34,188,996	2,243,240	7.02
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	3,218,017	2,815,000	4,053,717	2,900,000	85,000	3.02
Current Year Expenses	(621,390)	(31,945,756)	(548,793)	(34,188,996)	(2,243,240)	7.02
Prior Year Expenses	(2,897)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	12,418	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(2,606,147)	29,130,756	(3,504,924)	31,288,996	2,158,240	7.41
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

14G - Sheriff's Supplemental Law Enforcement Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 28,111	\$ 39,572	\$ 41,319	\$ 22,573	\$ (16,999)	-42.96%
Intergovernmental Revenues	1,407,457	1,512,631	1,512,632	1,087,612	(425,019)	-28.10
Miscellaneous Revenues	0	0	113	0	0	0.00
Obligated Fund Balances	0	2,425,317	2,423,455	2,610,133	184,816	7.62
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,435,568	3,977,520	3,977,518	3,720,318	(257,202)	-6.46
Services & Supplies	1,967	2,230	2,229	2,000	(230)	-10.31
Other Financing Uses	1,254,075	3,975,290	3,975,290	1,000,000	(2,975,290)	-74.84
Special Items	0	0	0	2,718,318	2,718,318	0.00
Obligated Fund Balances	179,527	0	0	0	0	0.00
Total Requirements	1,435,568	3,977,520	3,977,519	3,720,318	(257,202)	-6.47
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,435,568	1,552,203	1,554,063	1,110,185	(442,018)	-28.48
Current Year Expenses	(1,256,041)	(3,977,520)	(3,977,519)	(3,720,318)	257,202	-6.47
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(179,527)	2,425,317	2,423,455	2,610,133	184,816	7.62
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

14H - DA's Supplemental Law Enforcement Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 6,575	\$ 6,500	\$ 11,053	\$ 6,500	\$ 0	0.00%
Intergovernmental Revenues	1,157,459	1,050,000	1,244,036	1,090,000	40,000	3.81
Miscellaneous Revenues	0	0	29	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,164,034	1,056,500	1,255,119	1,096,500	40,000	3.78
Services & Supplies	702	751	750	700	(51)	-6.79
Other Financing Uses	1,033,669	994,689	994,689	1,054,638	59,949	6.03
Special Items	0	61,060	0	41,162	(19,898)	-32.59
Obligated Fund Balances	129,663	0	259,680	0	0	0.00
Total Requirements	1,164,034	1,056,500	1,255,119	1,096,500	40,000	3.79
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,164,034	1,056,500	1,255,119	1,096,500	40,000	3.79
Current Year Expenses	(1,034,371)	(1,056,500)	(995,439)	(1,096,500)	(40,000)	3.79
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(129,663)	0	(259,680)	0	0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

14J - Excess Public Safety Sales Tax

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Budget	Actual Exp/Rev As of 6/30/18	Budget	Final Budget	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 52,856	\$ 17,859	\$ 17,859	\$ 15,000	\$ (2,859)	-16.01%				
Miscellaneous Revenues	0	455	455	0	(455)	-100.00				
Other Financing Sources	728,194	1,300,262	1,300,261	0	(1,300,262)	-100.00				
Obligated Fund Balances	5,274,994	244,677	0	0	(244,677)	-100.00				
Fund Balance Unassigned	0	0	0	0	0	0.00				
Total Revenues	6,056,044	1,563,253	1,318,575	15,000	(1,548,253)	-99.04				
Services & Supplies	6,044	6,900	2,482	2,900	(4,000)	-57.97				
Other Financing Uses	6,050,000	1,492,520	0	0	(1,492,520)	-100.00				
Special Items	0	63,833	0	12,100	(51,733)	-81.04				
Obligated Fund Balances	0	0	1,316,093	0	0	0.00				
Total Requirements	6,056,044	1,563,253	1,318,575	15,000	(1,548,253)	-99.04				
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00				
Current Year Revenue	781,050	1,318,576	1,318,575	15,000	(1,303,576)	-98.86				
Current Year Expenses	(6,056,044)	(1,563,253)	(2,482)	(15,000)	1,548,253	-99.04				
Prior Year Expenses	0	0	0	0	0	0.00				
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00				
Decrease/(Increase) to Obligated Fund Balances	5,274,994	244,677	(1,316,093)	0	(244,677)	-100.00				
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%				

Columns may not total correctly due to rounding.

14Q - Sheriff-Coroner Construction and Facility Development

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 41,906	\$ 10,000	\$ 117,524	\$ 10,000	\$ 0	0.00%
Intergovernmental Revenues	0	0	0	60,887,000	60,887,000	0.00
Miscellaneous Revenues	22,116	2,592,341	152	0	(2,592,341)	-100.00
Other Financing Sources	12,024,864	26,680,708	12,523,478	36,966,475	10,285,767	38.55
Obligated Fund Balances	0	1,885,573	0	1,078,920	(806,653)	-42.78
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	12,088,886	31,168,622	12,641,155	98,942,395	67,773,773	217.44
Services & Supplies	539,851	1,063,020	995,360	49,019	(1,014,001)	-95.39
Services & Supplies Reimbursements	(160,762)	0	(5,313)	0	0	0.00
Equipment	0	916,190	0	0	(916,190)	-100.00
Structures & Improvements	11,632,635	28,529,412	11,576,734	94,657,376	66,127,964	231.79
Other Financing Uses	27,063	660,000	660,000	4,236,000	3,576,000	541.82
Obligated Fund Balances	59,770	0	2,050,713	0	0	0.00
Total Requirements	12,098,557	31,168,622	15,277,494	98,942,395	67,773,773	217.44
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	12,088,886	29,283,049	12,641,155	97,863,475	68,580,426	234.20
Current Year Expenses	(4,579,301)	(31,168,622)	(7,326,594)	(98,942,395)	(67,773,773)	217.44
Prior Year Expenses	(4,265,373)	0	(1,772,295)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(3,184,443)	0	(1,491,554)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(59,770)	1,885,573	(2,050,713)	1,078,920	(806,653)	-42.78
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ (1)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

14R - Ward Welfare

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 3,632	\$	2,700	\$	5,350	\$	4,700	\$	2,000	74.07%
Miscellaneous Revenues	106,299		94,500		104,258		101,300		6,800	7.20
Obligated Fund Balances	20,680		86,001		7,924		30,443		(55,558)	-64.60
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	130,611		183,201		117,532		136,443		(46,758)	-25.52
Salaries & Benefits	84,594		86,882		86,617		0		(86,882)	-100.00
Services & Supplies	25,790		65,319		914		910		(64,409)	-98.61
Other Charges	226		1,000		0		0		(1,000)	-100.00
Other Financing Uses	20,000		30,000		30,000		135,533		105,533	351.78
Total Requirements	130,611		183,201		117,531		136,443		(46,758)	-25.52
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	109,931		97,200		109,608		106,000		8,800	9.05
Current Year Expenses	(130,611)		(183,201)		(117,531)		(136,443)		46,758	-25.52
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	20,680		86,001		7,924		30,443		(55,558)	-64.60
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

14T - Facilities Development And Maintenance Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$	539,620	\$	500,709	\$	594,859	\$	561,686	\$	60,977 12.18%
Miscellaneous Revenues		0		0		34,126		0		0 0.00
Other Financing Sources		200,000		200,000		200,000		200,000		0 0.00
Obligated Fund Balances		0		1,379,647		0		3,606,270		2,226,623 161.39
Fund Balance Unassigned		0		0		0		0		0 0.00
Total Revenues		739,620		2,080,356		828,985		4,367,956		2,287,600 109.96
Services & Supplies		13,448		14,287		14,095		13,317		(970) -6.79
Other Financing Uses		313,153		2,066,069		300,752		4,354,639		2,288,570 110.77
Obligated Fund Balances		413,018		0		514,138		0		0 0.00
Total Requirements		739,619		2,080,356		828,985		4,367,956		2,287,600 109.96
Beginning Fund Balance - Unassigned		0		0		0		0		0 0.00
Current Year Revenue		739,620		700,709		828,985		761,686		60,977 8.70
Current Year Expenses		(326,601)		(2,080,356)		(314,847)		(4,367,956)		(2,287,600) 109.96
Prior Year Expenses		0		0		0		0		0 0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0 0.00
Decrease/(Increase) to Obligated Fund Balances		(413,018)		1,379,647		(514,138)		3,606,270		2,226,623 161.39
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0 0.00%

Columns may not total correctly due to rounding.

14U - Court Facilities Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%
Obligated Fund Balances	0		0		0		0		0	0.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	0		0		0		0		0	0.00
Services & Supplies	0		0		0		0		0	0.00
Obligated Fund Balances	0		0		0		0		0	0.00
Total Requirements	0		0		0		0		0	0.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	0		0		0		0		0	0.00
Current Year Expenses	0		0		0		0		0	0.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	0		0		0		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

14Y - Indemnification Reserve

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	FY 2016-2017		Budget		Actual Exp/Rev		FY 2018-2019		Budget	
	Actual Exp/Rev		As of 6/30/18		As of 6/30/18		Final Budget		Amount	Percent
Obligated Fund Balances	\$ 3,369	\$	114	\$	113	\$	0	\$	(114)	-100.00%
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	3,369		114		113		0		(114)	-100.00
Other Charges	3,369		0		0		0		0	0.00
Other Financing Uses	0		114		113		0		(114)	-100.00
Total Requirements	3,369		114		113		0		(114)	-100.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	0		0		0		0		0	0.00
Current Year Expenses	(3,369)		(114)		(113)		0		114	-100.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	3,369		114		113		0		(114)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

Note - Fund closed out at the end of Fiscal Year 2017-18.

14Z - Litigation Reserve

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Obligated Fund Balances	\$ 11,224	\$	377	\$	376	\$	0	\$	(377)	-100.00%
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	11,224		377		376		0		(377)	-100.00
Other Charges	11,224		0		0		0		0	0.00
Other Financing Uses	0		377		376		0		(377)	-100.00
Total Requirements	11,224		377		376		0		(377)	-100.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	0		0		0		0		0	0.00
Current Year Expenses	(11,224)		(377)		(376)		0		377	-100.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	11,224		377		376		0		(377)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

Note - Fund closed out at the end of Fiscal Year 2017-18.

151 - South County Roadway Improvement Program (SCRIP)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ (34,734)	\$ 52,000	\$ 0	\$ 0	\$ (52,000)	-100.00%
Charges For Services	14,818,685	12,132,065	11,023,180	10,187,385	(1,944,680)	-16.03
Miscellaneous Revenues	0	35,126,732	0	16,206,461	(18,920,271)	-53.86
Fund Balance Unassigned	(25,641,203)	(10,857,252)	(10,857,252)	(23,080,646)	(12,223,394)	112.58
Total Revenues	(10,857,252)	36,453,545	165,928	3,313,200	(33,140,345)	-90.91
Services & Supplies	0	31,453,545	28,000,000	3,313,200	(28,140,345)	-89.47
Special Items	0	5,000,000	0	0	(5,000,000)	-100.00
Total Requirements	0	36,453,545	28,000,000	3,313,200	(33,140,345)	-90.91
Beginning Fund Balance - Unassigned	(25,641,203)	(10,857,252)	(10,857,252)	(23,080,646)	(12,223,394)	112.58
Current Year Revenue	14,783,951	47,310,797	11,023,180	26,393,846	(20,916,951)	-44.21
Current Year Expenses	0	(36,453,545)	(28,000,000)	(3,313,200)	33,140,345	-90.91
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	\$ (10,857,252)	\$ 0	\$ (27,834,072)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

15B - CEO Single Family Housing

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017	Budget	Actual Exp/Rev	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 27,080	\$ 25,000	\$ 76,186	\$ 25,000	\$ 0	0.00%
Miscellaneous Revenues	288,652	4,519,366	4,737,664	0	(4,519,366)	-100.00
Obligated Fund Balances	0	706,455	215,756	0	(706,455)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	315,731	5,250,821	5,029,606	25,000	(5,225,821)	-99.52
Services & Supplies	3,039	225,000	3,785	10,000	(215,000)	-95.56
Other Financing Uses	0	5,025,821	5,025,821	0	(5,025,821)	-100.00
Obligated Fund Balances	312,693	0	0	15,000	15,000	0.00
Total Requirements	315,732	5,250,821	5,029,606	25,000	(5,225,821)	-99.52
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	315,731	4,544,366	4,813,850	25,000	(4,519,366)	-99.45
Current Year Expenses	(3,039)	(5,250,821)	(5,029,606)	(10,000)	5,240,821	-99.81
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(312,693)	706,455	215,756	(15,000)	(721,455)	-102.12
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

15D - Countywide Capital Projects Non-General Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Budget	Final Budget	Budget	Amount	Percent
Miscellaneous Revenues	\$ 5,715	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00%
Other Financing Sources	77,730,807	58,617,076	58,617,073	17,970,907	(40,646,169)	-69.34		
Obligated Fund Balances	3,142,924	1,099,974	1,099,974	31,328,316	30,228,342	2,748.10		
Fund Balance Unassigned	0	0	0	0	0	0.00		
Total Revenues	80,879,446	59,717,050	59,717,047	49,299,223	(10,417,827)	-17.44		
Services & Supplies	1,639,927	2,930,687	1,795,728	0	(2,930,687)	-100.00		
Structures & Improvements	42,730,612	10,637,759	9,576,703	1,000,000	(9,637,759)	-90.60		
Other Financing Uses	36,508,907	42,939,849	39,678,658	37,095,856	(5,843,993)	-13.61		
Special Items	0	0	0	11,203,367	11,203,367	0.00		
Obligated Fund Balances	0	3,208,755	8,665,958	0	(3,208,755)	-100.00		
Total Requirements	80,879,446	59,717,050	59,717,047	49,299,223	(10,417,827)	-17.45		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00		
Current Year Revenue	77,736,522	58,617,076	58,617,073	17,970,907	(40,646,169)	-69.34		
Current Year Expenses	(74,327,499)	(56,508,295)	(49,540,778)	(49,299,223)	7,209,072	-12.76		
Prior Year Expenses	0	0	(6,481,412)	0	0	0.00		
Decrease/(Increase) Reserve for Encumbrances	(6,551,947)	0	4,971,100	0	0	0.00		
Decrease/(Increase) to Obligated Fund Balances	3,142,924	(2,108,781)	(7,565,984)	31,328,316	33,437,097	-1,585.61		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

Columns may not total correctly due to rounding.

15F - Orange County Housing Authority (OCHA)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 7,577	\$ 6,800	\$ 9,995	\$ 10,300	\$ 3,500	51.47%
Intergovernmental Revenues	162,166,930	166,643,732	163,541,713	173,351,556	6,707,824	4.03
Charges For Services	9,932	9,362	3,306	1,200	(8,162)	-87.18
Miscellaneous Revenues	589,283	752,000	337,184	752,000	0	0.00
Obligated Fund Balances	0	7,374,670	3,329,141	6,789,595	(585,075)	-7.93
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	162,773,722	174,786,564	167,221,340	180,904,651	6,118,087	3.50
Salaries & Benefits	8,451,197	9,519,539	8,724,338	9,550,588	31,049	0.33
Services & Supplies	3,986,369	9,663,986	3,374,810	12,355,895	2,691,909	27.86
Other Charges	147,696,826	155,486,039	155,184,142	158,905,168	3,419,129	2.20
Equipment	19,159	5,000	0	25,000	20,000	400.00
Other Financing Uses	75,545	112,000	0	68,000	(44,000)	-39.29
Obligated Fund Balances	2,630,894	0	0	0	0	0.00
Total Requirements	162,859,990	174,786,564	167,283,291	180,904,651	6,118,087	3.50
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	162,773,722	167,411,894	163,892,199	174,115,056	6,703,162	4.00
Current Year Expenses	(160,144,604)	(174,786,564)	(167,229,961)	(180,904,651)	(6,118,087)	3.50
Prior Year Expenses	(18,421)	0	(20,558)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	20,196	0	29,179	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(2,630,894)	7,374,670	3,329,141	6,789,595	(585,075)	-7.93
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ (1)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

15G - OC Housing

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18
Revenue from Use of Money and Property	\$ 17,702	\$ 20,450	\$ 23,267	\$ 24,000	\$ 3,550	17.36%				
Intergovernmental Revenues	4,020,055	7,420,594	6,157,139	6,321,199	(1,099,395)	-14.82				
Charges For Services	2,015,816	1,352,041	1,252,697	2,084,526	732,485	54.18				
Miscellaneous Revenues	153,717	150,000	155,245	0	(150,000)	-100.00				
Other Financing Sources	0	0	1,323	0	0	0.00				
Obligated Fund Balances	488,965	1,588,988	246,915	1,197,849	(391,139)	-24.62				
Fund Balance Unassigned	0	0	0	0	0	0.00				
Total Revenues	6,696,254	10,532,073	7,836,587	9,627,574	(904,499)	-8.58				
Salaries & Benefits	1,304,958	1,599,048	1,229,103	1,540,111	(58,937)	-3.69				
Services & Supplies	2,653,806	3,551,920	2,697,908	4,214,398	662,478	18.65				
Other Charges	2,466,861	2,916,105	2,024,169	3,873,065	956,960	32.82				
Other Financing Uses	351,076	2,465,000	2,113,924	0	(2,465,000)	-100.00				
Total Requirements	6,776,702	10,532,073	8,065,104	9,627,574	(904,499)	-8.59				
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00				
Current Year Revenue	6,207,289	8,943,085	7,589,672	8,429,725	(513,360)	-5.74				
Current Year Expenses	(6,078,083)	(10,532,073)	(7,658,533)	(9,627,574)	904,499	-8.59				
Prior Year Expenses	4,239	0	(471,322)	0	0	0.00				
Decrease/(Increase) Reserve for Encumbrances	(622,410)	0	293,269	0	0	0.00				
Decrease/(Increase) to Obligated Fund Balances	488,965	1,588,988	246,915	1,197,849	(391,139)	-24.62				
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%				

Columns may not total correctly due to rounding.

15H - CalHome Program Reuse Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 4,711	\$ 5,956	\$ 18,130	\$ 5,447	\$ (509)	-8.55%
Intergovernmental Revenues	112,698	0	0	0	0	0.00
Miscellaneous Revenues	111,210	0	33,260	0	0	0.00
Obligated Fund Balances	0	772,170	0	1,009,101	236,931	30.68
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	228,619	778,126	51,390	1,014,548	236,422	30.38
Services & Supplies	9,173	778,126	271	1,014,548	236,422	30.38
Obligated Fund Balances	219,446	0	51,119	0	0	0.00
Total Requirements	228,619	778,126	51,390	1,014,548	236,422	30.38
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	228,619	5,956	51,390	5,447	(509)	-8.55
Current Year Expenses	(9,173)	(778,126)	(271)	(1,014,548)	(236,422)	30.38
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(219,446)	772,170	(51,119)	1,009,101	236,931	30.68
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

15I - Countywide IT Projects Non-General Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Other Financing Sources	\$ 12,183,321	\$ 4,856,450	\$ 4,856,450	\$ 0	\$ (4,856,450)	-100.00%
Obligated Fund Balances	0	6,736,243	6,605,086	4,313,298	(2,422,945)	-35.97
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	12,183,321	11,592,693	11,461,536	4,313,298	(7,279,395)	-62.79
Other Financing Uses	590,628	11,592,693	11,461,536	4,313,298	(7,279,395)	-62.79
Obligated Fund Balances	11,592,693	0	0	0	0	0.00
Total Requirements	12,183,321	11,592,693	11,461,536	4,313,298	(7,279,395)	-62.79
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	12,183,321	4,856,450	4,856,450	0	(4,856,450)	-100.00
Current Year Expenses	(590,628)	(11,592,693)	(11,461,536)	(4,313,298)	7,279,395	-62.79
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(11,592,693)	6,736,243	6,605,086	4,313,298	(2,422,945)	-35.97
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

15J - Pension Obligation Bonds Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018				
	Actual Exp/Rev		Budget		Actual Exp/Rev		Budget				
	As of 6/30/18		As of 6/30/18		Final Budget		Amount		Percent		
Revenue from Use of Money and Property	\$	21,018,721	\$	8,359,300	\$	8,360,054	\$	8,359,300	\$	0	0.00%
Miscellaneous Revenues		0		0		6		0		0	0.00
Obligated Fund Balances		18,138,290		6,686,250		6,675,319		6,685,800		(450)	-0.01
Fund Balance Unassigned		0		0		0		0		0	0.00
Total Revenues		39,157,011		15,045,550		15,035,379		15,045,100		(450)	0.00
Services & Supplies		38,011		45,500		35,378		45,100		(400)	-0.88
Other Charges		39,119,000		15,000,050		15,000,000		15,000,000		(50)	0.00
Total Requirements		39,157,011		15,045,550		15,035,378		15,045,100		(450)	0.00
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.00
Current Year Revenue		21,018,721		8,359,300		8,360,060		8,359,300		0	0.00
Current Year Expenses		(39,157,011)		(15,045,550)		(15,035,378)		(15,045,100)		450	0.00
Prior Year Expenses		0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances		18,138,290		6,686,250		6,675,319		6,685,800		(450)	-0.01
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

15K - Limestone Regional Park Mitigation Endowment

Summary of Final Budget by Revenue and Expense Category:

	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018				
		FY 2016-2017		Budget		Actual Exp/Rev		FY 2018-2019		Budget	
Revenues/Appropriations		Actual Exp/Rev		As of 6/30/18		As of 6/30/18		Final Budget		Amount	Percent
Revenue from Use of Money and Property	\$	2,935	\$	3,700	\$	4,422	\$	4,500	\$	800	21.62%
Miscellaneous Revenues		2,950		4,273		4,285		0		(4,273)	-100.00
Fund Balance Unassigned		0		0		0		0		0	0.00
Total Revenues		5,885		7,973		8,707		4,500		(3,473)	-43.55
Services & Supplies		198		500		208		500		0	0.00
Special Items		0		7,473		0		4,000		(3,473)	-46.47
Obligated Fund Balances		5,687		0		8,499		0		0	0.00
Total Requirements		5,885		7,973		8,707		4,500		(3,473)	-43.56
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.00
Current Year Revenue		5,885		7,973		8,707		4,500		(3,473)	-43.56
Current Year Expenses		(198)		(7,973)		(208)		(4,500)		3,473	-43.56
Prior Year Expenses		0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances		(5,687)		0		(8,499)		0		0	0.00
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

15L - 800 MHz CCCS

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 124,615	\$ 53,000	\$ 138,078	\$ 53,000	\$ 0	0.00%
Intergovernmental Revenues	2,246,824	2,800,000	2,532,984	2,800,000	0	0.00
Charges For Services	7,242,063	30,298,323	30,281,820	10,060,899	(20,237,424)	-66.79
Miscellaneous Revenues	244,282	392,749	354,418	692,749	300,000	76.38
Other Financing Sources	12,445,091	883,111	883,111	0	(883,111)	-100.00
Obligated Fund Balances	4,205,900	1,514,165	1,514,165	0	(1,514,165)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	26,508,775	35,941,348	35,704,577	13,606,648	(22,334,700)	-62.14
Services & Supplies	914,113	8,554,455	8,051,876	1,149,707	(7,404,748)	-86.56
Equipment	21,650,929	23,990,992	23,631,430	8,093,253	(15,897,739)	-66.27
Other Financing Uses	2,432,224	3,395,901	3,196,825	3,581,528	185,627	5.47
Special Items	0	0	0	782,160	782,160	0.00
Obligated Fund Balances	1,514,165	0	1,154,865	0	0	0.00
Total Requirements	26,511,431	35,941,348	36,034,995	13,606,648	(22,334,700)	-62.14
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	22,302,875	34,427,183	34,190,412	13,606,648	(20,820,535)	-60.48
Current Year Expenses	(24,818,941)	(35,941,348)	(34,828,353)	(13,606,648)	22,334,700	-62.14
Prior Year Expenses	(72,769)	0	(154,610)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(102,900)	0	433,252	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	2,691,735	1,514,165	359,300	0	(1,514,165)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

15N - Delta Special Revenue

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 1,371	\$ 1,000	\$ 1,968	\$ 1,500	\$ 500	50.00%
Miscellaneous Revenues	0	0	6	0	0	0.00
Obligated Fund Balances	4,634	26,610	4,052	26,110	(500)	-1.88
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	6,005	27,610	6,027	27,610	0	0.00
Services & Supplies	6,005	7,610	6,027	7,610	0	0.00
Special Items	0	20,000	0	20,000	0	0.00
Total Requirements	6,005	27,610	6,027	27,610	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,371	1,000	1,975	1,500	500	50.00
Current Year Expenses	(4,065)	(27,610)	(4,565)	(27,610)	0	0.00
Prior Year Expenses	(351)	0	(1,511)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(1,589)	0	49	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	4,634	26,610	4,052	26,110	(500)	-1.88
Ending Fund Balance - Unassigned	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

15Q - Pension Obligation Bond Amortization

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 14,236,334	\$	0	\$	9,609,615	\$	13,741,000	\$	13,741,000	0.00%
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	14,236,334		0		0		13,741,000		13,741,000	0.00
Special Item	0		0		0		0		0	0.00
Obligated Fund Balances	14,236,334		0		9,609,615		13,741,000		13,741,000	0.00
Total Requirements	14,236,334		0				13,741,000		13,741,000	0.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	14,236,334		0		9,609,615		13,741,000		13,741,000	0.00
Current Year Expenses	0		0		0		(13,741,000)		(13,741,000)	0.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(14,236,334)		0		(9,609,615)		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

15T - El Toro Improvement Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18				
Revenue from Use of Money and Property	\$ 248,348	\$ 240,900	\$ 47,149	\$ 5,000	\$ (235,900)	-97.92%		
Intergovernmental Revenues	1,024,774	1,700,000	0	1,700,000	0	0.00		
Miscellaneous Revenues	0	0	16	0	0	0.00		
Obligated Fund Balances	0	1,024,138	1,578,792	743,071	(281,067)	-27.44		
Fund Balance Unassigned	0	0	0	0	0	0.00		
Total Revenues	1,273,122	2,965,038	1,625,957	2,448,071	(516,967)	-17.43		
Services & Supplies	98,933	2,965,038	1,625,957	748,071	(2,216,967)	-74.77		
Special Items	0	0	0	1,700,000	1,700,000	0.00		
Obligated Fund Balances	1,174,189	0	0	0	0	0.00		
Total Requirements	1,273,122	2,965,038	1,625,957	2,448,071	(516,967)	-17.44		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00		
Current Year Revenue	1,273,122	1,940,900	47,165	1,705,000	(235,900)	-12.15		
Current Year Expenses	(98,933)	(2,965,038)	(1,436,558)	(2,448,071)	516,967	-17.44		
Prior Year Expenses	0	0	0	0	0	0.00		
Decrease/(Increase) Reserve for Encumbrances	0	0	(189,398)	0	0	0.00		
Decrease/(Increase) to Obligated Fund Balances	(1,174,189)	1,024,138	1,578,792	743,071	(281,067)	-27.44		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

Columns may not total correctly due to rounding.

15U - Strategic Priority Affordable Housing

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	FY 2016-2017	Budget	Actual Exp/Rev	FY 2018-2019	Budget	
	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 69,579	\$ 30,000	\$ 53,880	\$ 72,000	\$ 42,000	140.00%
Obligated Fund Balances	42,921	462,284	338,631	130,775	(331,509)	-71.71
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	112,500	492,284	392,511	202,775	(289,509)	-58.80
Services & Supplies	112,500	492,284	392,987	202,775	(289,509)	-58.81
Total Requirements	112,500	492,284	392,987	202,775	(289,509)	-58.81
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	69,579	30,000	53,880	72,000	42,000	140.00
Current Year Expenses	(112,500)	(492,284)	(392,987)	(202,775)	289,509	-58.81
Prior Year Expenses	0	0	476	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	42,921	462,284	338,631	130,775	(331,509)	-71.71
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

15Y - Teeter Series A Debt Service Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18	As of 6/30/18
Fines, Forfeitures & Penalties	\$ 11,053,276	\$ 11,050,000	\$ 9,448,887	\$ 9,500,000	\$ (1,550,000)	-14.03%				
Revenue from Use of Money and Property	333,059	225,000	1,404,666	225,000	0	0.00				
Miscellaneous Revenues	0	0	1,533	0	0	0.00				
Other Financing Sources	43,156,028	58,489,000	58,489,000	58,489,000	0	0.00				
Obligated Fund Balances	0	34,715,403	0	0	(34,715,403)	-100.00				
Fund Balance Unassigned	0	0	0	0	0	0.00				
Total Revenues	54,542,362	104,479,403	69,344,086	68,214,000	(36,265,403)	-34.71				
Services & Supplies	154,456	330,000	220,373	335,000	5,000	1.52				
Other Charges	34,459,320	60,989,000	60,214,801	59,489,000	(1,500,000)	-2.46				
Other Financing Uses	0	21,110,403	0	6,000,000	(15,110,403)	-71.58				
Special Items	0	22,050,000	0	2,390,000	(19,660,000)	-89.16				
Obligated Fund Balances	19,928,586	0	8,925,712	0	0	0.00				
Total Requirements	54,542,362	104,479,403	69,360,887	68,214,000	(36,265,403)	-34.71				
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00				
Current Year Revenue	54,542,362	69,764,000	69,344,086	68,214,000	(1,550,000)	-2.22				
Current Year Expenses	(34,613,776)	(104,479,403)	(60,435,175)	(68,214,000)	36,265,403	-34.71				
Prior Year Expenses	0	0	0	0	0	0.00				
Decrease/(Increase) Reserve for Encumbrances	0	0	16,800	0	0	0.00				
Decrease/(Increase) to Obligated Fund Balances	(19,928,586)	34,715,403	(8,925,712)	0	(34,715,403)	-100.00				
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%				

Columns may not total correctly due to rounding.

15Z - Plan of Adjustment Available Cash

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual	Exp/Rev	Budget	As of 6/30/18	Actual Exp/Rev	As of 6/30/18	Final Budget		Budget	
									Amount	Percent
Revenue from Use of Money and Property	\$	21,813	\$	32,482	\$	32,298	\$	0	\$ (32,482)	-100.00%
Other Financing Sources		17,102,769		2,530,013		2,530,013		0	(2,530,013)	-100.00
Obligated Fund Balances		0		17,127,256		17,127,256		0	(17,127,256)	-100.00
Fund Balance Unassigned		0		0		0		0	0	0.00
Total Revenues		17,124,582		19,689,751		19,689,567		0	(19,689,751)	-100.00
Services & Supplies		1,744		1,723		1,723		0	(1,723)	-100.00
Other Charges		13,590,000		19,683,561		19,683,559		0	(19,683,561)	-100.00
Other Financing Uses		0		4,467		4,285		0	(4,467)	-100.00
Obligated Fund Balances		3,532,838		0		0		0	0	0.00
Total Requirements		17,124,582		19,689,751		19,689,566		0	(19,689,751)	-100.00
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.00
Current Year Revenue		17,124,582		2,562,495		2,562,311		0	(2,562,495)	-100.00
Current Year Expenses		(13,591,744)		(19,689,751)		(19,689,566)		0	19,689,751	-100.00
Prior Year Expenses		0		0		0		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		(3,532,838)		17,127,256		17,127,256		0	(17,127,256)	-100.00
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	0	0.00%

Columns may not total correctly due to rounding.

Note - Fund closed out at the end of Fiscal Year 2017-18.

16D - OC Animal Shelter Construction Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 140,147	\$ 286,572	\$ 296,042	\$ 144,882	\$ (141,690)	-49.44%
Intergovernmental Revenues	4,475,277	3,198,332	3,084,422	2,467,537	(730,795)	-22.85
Charges For Services	0	475,000	475,000	0	(475,000)	-100.00
Miscellaneous Revenues	161,229	0	2,464	0	0	0.00
Other Financing Sources	21,340,000	4,072,301	4,072,301	0	(4,072,301)	-100.00
Obligated Fund Balances	0	7,172,656	6,228,661	625,312	(6,547,344)	-91.28
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	26,116,652	15,204,861	14,158,890	3,237,731	(11,967,130)	-78.70
Services & Supplies	712,801	475,704	470,101	9,000	(466,704)	-98.11
Structures & Improvements	20,146,745	11,257,157	10,325,000	0	(11,257,157)	-100.00
Other Financing Uses	0	3,472,000	3,472,000	3,228,731	(243,269)	-7.01
Obligated Fund Balances	5,257,106	0	0	0	0	0.00
Total Requirements	26,116,652	15,204,861	14,267,101	3,237,731	(11,967,130)	-78.71
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	26,116,652	8,032,205	7,930,229	2,612,419	(5,419,786)	-67.48
Current Year Expenses	(19,817,900)	(15,204,861)	(14,256,917)	(3,237,731)	11,967,130	-78.71
Prior Year Expenses	(216,923)	0	(946,357)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(824,724)	0	1,044,384	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(5,257,106)	7,172,656	6,228,661	625,312	(6,547,344)	-91.28
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

170 - Housing Asset Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 286,689	\$	254,000	\$	406,594	\$	290,200	\$	36,200	14.25%
Miscellaneous Revenues	(8,618)		0		(89,631)		0		0	0.00
Other Financing Sources	61,852		0		0		0		0	0.00
Obligated Fund Balances	345,255		11,951,672		358,268		11,776,110		(175,562)	-1.47
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	685,179		12,205,672		675,231		12,066,310		(139,362)	-1.14
Services & Supplies	702,622		12,205,672		680,508		12,066,310		(139,362)	-1.14
Total Requirements	702,622		12,205,672		680,508		12,066,310		(139,362)	-1.14
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	339,924		254,000		316,963		290,200		36,200	14.25
Current Year Expenses	(692,014)		(12,205,672)		(657,343)		(12,066,310)		139,362	-1.14
Prior Year Expenses	(2,720)		0		(5,330)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	9,555		0		(12,557)		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	345,255		11,951,672		358,268		11,776,110		(175,562)	-1.47
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	1	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

270 - Compressed Natural Gas Enterprise Fund

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
OPERATING REVENUES					
Taxes					
6290	Other Taxes	77,950	81,915	75,000	75,000
	Total Taxes	77,950	81,915	75,000	75,000
Charges For Services					
7590	Other Charges for Services	246,944	266,857	271,705	271,705
	Total Charges For Services	246,944	266,857	271,705	271,705
	TOTAL OPERATING REVENUES	324,894	348,772	346,705	346,705
OPERATING EXPENSES					
Services & Supplies					
1001	Household Expense - Trash	2,352	6,180	3,410	3,410
1300	Maintenance Equipment - Non-IT Maintenance	84,361	28,764	71,011	71,011
1340	- Software Maintenance & Support	0	4,849	0	0
1400	- Maintenance - Buildings and Improvements	0	0	1,500	1,500
1900	Professional and Specialized Services	36,492	38,461	38,141	38,141
1911	CWCAP Charges	14,911	12,656	15,102	15,102
1912	Investment Administrative Fees	157	62	202	202
1913	Merchant Fees	1,449	0	2,751	2,751
2100	Rents and Leases - Equipment	1,393	1,021	0	0
2400	Special Departmental Expense	61,239	44,775	61,828	61,828
2602	Garage Expense	6,485	2,111	4,337	4,337
2801	Utilities - Purchased Electricity	55,730	61,270	60,996	60,996
2802	Utilities - Purchased Gas	102,374	97,277	101,946	101,946
2803	Utilities - Purchased Water	431	1,757	549	549
	Total Services & Supplies	367,374	299,183	361,773	361,773
	TOTAL OPERATING EXPENSES	367,374	299,183	361,773	361,773
	OPERATING INCOME (LOSS)	(42,480)	49,589	(15,068)	(15,068)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	2,297	1,291	1,367	1,367
	Total Revenue from Use of Money and Property	2,297	1,291	1,367	1,367
Miscellaneous Revenues					
7670	Miscellaneous Revenue	0	21	0	0
	Total Miscellaneous Revenues	0	21	0	0
	TOTAL NON-OPERATING REVENUES	2,297	1,312	1,367	1,367
	NON-OPERATING INCOME (LOSS)	2,297	1,312	1,367	1,367

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
	Actual (2)	Actual (3)	Recommended Budget (4)	Final Budget (5)
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(40,183)	50,901	(13,701)	(13,701)
4804 Transfers Out - to Funds 400-499	(150,000)	(81,306)	0	0
Changes to Reserves - Encumbrance - (Inc)/Dec.	(8,198)	20,207	0	0
Changes to Reserves - Net Position - Reserved (Inc)/Dec.	0	65,905	(20,350)	(20,350)
CHANGE IN NET POSITION	(198,381)	55,707	(34,051)	(34,051)
Net Position - Beginning Balance	166,294	(32,087)	34,051	34,051
Net Position - Ending Balance	(32,087)	23,620	0	0

Columns may not total correctly due to rounding.

273 - OCWR Capital Project Fund

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING EXPENSES					
Services & Supplies					
1400	Maintenance - Buildings and Improvements	1,551	0	0	0
1900	Professional and Specialized Services	338,936	200,594	0	0
1912	Investment Administrative Fees	10,249	18,594	75,000	75,000
	Total Services & Supplies	350,736	219,188	75,000	75,000
Capital Assets					
Buildings & Improvements					
4200	Buildings and Improvements	0	0	44,260,000	44,260,000
	Total Buildings & Improvements	0	0	44,260,000	44,260,000
	Total Capital Assets	0	0	44,260,000	44,260,000
Miscellaneous					
5300	Depreciation	3,240,454	2,883,363	0	0
	Total Miscellaneous	3,240,454	2,883,363	0	0
	TOTAL OPERATING EXPENSES	3,591,190	3,102,551	44,335,000	44,335,000
	OPERATING INCOME (LOSS) - Note 1	(3,591,190)	(3,102,551)	(44,335,000)	(44,335,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	153,542	416,401	100,000	100,000
	Total Revenue from Use of Money and Property	153,542	416,401	100,000	100,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	0	946	0	0
	Total Miscellaneous Revenues	0	946	0	0
	TOTAL NON-OPERATING REVENUES	153,542	417,347	100,000	100,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	4,215,580	4,215,580
	Total Special Items	0	0	4,215,580	4,215,580
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	501,951	0	0	0
	Total Miscellaneous	501,951	0	0	0
	TOTAL NON-OPERATING EXPENSES	501,951	0	4,215,580	4,215,580
	NON-OPERATING INCOME (LOSS)	(348,409)	417,347	(4,115,580)	(4,115,580)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2	(3,939,599)	(2,685,204)	(48,450,580)	(48,450,580)
	7812 Transfers In - from Funds 2AA-299	32,417,543	48,249,243	29,000,000	29,000,000
	4802 Transfers Out - to Funds 2AA-299	(173,686)	(500)	0	0

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
Changes to Reserves - Encumbrance - (Inc)/Dec.	(1,357,719)	(12,153,977)	0	0	
Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(25,230,227)	(28,407,621)	0	0	
CHANGE IN NET POSITION	1,716,312	5,001,941	(19,450,580)	(19,450,580)	
Net Position - Beginning Balance	13,267,264	14,983,576	19,450,580	19,450,580	
Net Position - Ending Balance	14,983,576	19,985,517	0	0	
CAPITAL ASSET ACQUISITIONS					
4200 Buildings and Improvements					
P720 OAL Interior Road Improvements	533,400	0	0	0	
P725 FRB Phase VIII-B-1 Soil Buttress & Liner Construction	2,107,485	0	0	0	
P727 FRB LFG Collection Header Construction and Well Installation	(86)	0	0	0	
P729 FRB Phase VIII-B-2 Soil Buttress & Liner Construction	9,628,415	15,194,957	0	0	
P732 PRIMA ZN4 PHASE MASS EXCAVATION/GW	0	0	20,000,000	20,000,000	
P734 Prima ZN 1 Phase D Mass Excavation & Liner	0	3,156,210	12,000,000	12,000,000	
P738 FRB Phase VIII-A Groundwater Projection & Stockpile Project	0	0	2,000,000	2,000,000	
P740 FRB Stockpile V-D Screening Plan	13,946	0	0	0	
P741 Prima Steel Materials Storage Structure	2,000	3,000	1,300,000	1,300,000	
P743 OAL Front Slope Improvement Project - Phase 2	11,307,985	7,155,078	0	0	
P745 Prima La Pata Avenue Viewshed 3	0	454,601	0	0	
P746 FRB Crew Quarters Trailer And Storage Facility	345,111	1,682,118	0	0	
P751 Prima Zone 4 Wetlands Development	0	0	4,500,000	4,500,000	
P752 Prima Sycamore/Oak Tree Installation	0	0	1,000,000	1,000,000	
P753 Olinda LFG Header Improvements	0	0	750,000	750,000	
P755 FRB IGP Storm Water Compliance Upgrades	0	0	500,000	500,000	
P759 Prima View Shed Phase IV	0	0	500,000	500,000	
P767 Prima La Pata Avenue Viewshed 2	142,323	500	0	0	
P768 OAL Admin Building Replacement/Remodel	0	0	200,000	200,000	
P771 FRB VIII-B South East Perimeter Road Construction	0	0	400,000	400,000	
P772 Prima Re-Power	0	0	200,000	200,000	
P773 FRB Tank Farm Expansion	0	0	750,000	750,000	
P774 FRB Parking Lot Expansion Solar Lights	0	0	160,000	160,000	
Total 4200 Buildings and Improvements	24,080,579	27,646,464	44,260,000	44,260,000	
TOTAL CAPITAL ASSET ACQUISITIONS	24,080,579	27,646,464	44,260,000	44,260,000	

Note 1 - Operating Loss is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

274 - OCWR Corrective Action Escrow

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	71,371	106,351	110,000	110,000
	Total Revenue from Use of Money and Property	71,371	106,351	110,000	110,000
	TOTAL NON-OPERATING REVENUES	71,371	106,351	110,000	110,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	256,192	256,192
	Total Special Items	0	0	256,192	256,192
	TOTAL NON-OPERATING EXPENSES	0	0	256,192	256,192
	NON-OPERATING INCOME (LOSS)	71,371	106,351	(146,192)	(146,192)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	71,371	106,351	(146,192)	(146,192)
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	(1,075,634)	0	0	0
	CHANGE IN NET POSITION	(1,004,263)	106,351	(146,192)	(146,192)
	Net Position - Beginning Balance	1,084,455	80,192	146,192	146,192
	Net Position - Ending Balance	80,192	186,543	0	0

Columns may not total correctly due to rounding.

275 - OCWR - Environmental Reserve

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	36,731	35,759	50,000	50,000
	Total Services & Supplies	36,731	35,759	50,000	50,000
	TOTAL OPERATING EXPENSES	36,731	35,759	50,000	50,000
	OPERATING INCOME (LOSS)	(36,731)	(35,759)	(50,000)	(50,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	538,275	760,460	400,000	400,000
	Total Revenue from Use of Money and Property	538,275	760,460	400,000	400,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	418,603	609,186	0	0
	Total Miscellaneous Revenues	418,603	609,186	0	0
	TOTAL NON-OPERATING REVENUES	956,878	1,369,646	400,000	400,000
	NON-OPERATING INCOME (LOSS)	956,878	1,369,646	400,000	400,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	920,147	1,333,887	350,000	350,000
	7812 Transfers In - from Funds 2AA-299	5,818	0	0	0
	4802 Transfers Out - to Funds 2AA-299	(15,011,650)	(850,679)	(8,300,000)	(8,300,000)
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(13,987,357)	7,529,088	(5,433,456)	(5,433,456)
	CHANGE IN NET POSITION	(28,073,042)	8,012,296	(13,383,456)	(13,383,456)
	Net Position - Beginning Balance	33,616,009	5,542,967	13,383,456	13,383,456
	Net Position - Ending Balance	5,542,967	13,555,263	0	0

Columns may not total correctly due to rounding.

279 - OCWR - Landfill Post-Closure Maintenance

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
OPERATING REVENUES					
Charges For Services					
7590	Other Charges for Services	63	0	0	0
	Total Charges For Services	63	0	0	0
	TOTAL OPERATING REVENUES	63	0	0	0
OPERATING EXPENSES					
Services & Supplies					
0600	Clothing and Personal Supplies	0	0	1,300	1,300
0740	Enterprise Telephone Service Charges	0	0	10,600	10,600
1000	Household Expense	0	0	6,000	6,000
1001	Household Expense - Trash	0	0	4,000	4,000
1300	Maintenance Equipment - Non-IT Maintenance	0	0	3,500	3,500
1400	Maintenance - Buildings and Improvements	12,000	0	949,670	949,670
1800	Office Expense	0	0	1,450	1,450
1900	Professional and Specialized Services	0	16,647	1,461,227	1,461,227
1912	Investment Administrative Fees	82,963	77,159	200,000	200,000
2100	Rents and Leases - Equipment	0	0	50,320	50,320
2300	Small Tools and Instruments	0	0	2,500	2,500
2400	Special Departmental Expense	0	820,601	2,475,000	2,475,000
2490	Landfill Closure/Postclosure Costs	(2,811,214)	5,498,509	3,500,000	3,500,000
2600	Transportation and Travel - General	0	0	2,100	2,100
2602	Garage Expense	484	339	63,500	63,500
2800	Utilities	0	0	1,000	1,000
2801	Utilities - Purchased Electricity	0	0	341,000	341,000
2803	Utilities - Purchased Water	0	0	73,500	73,500
	Total Services & Supplies	(2,715,767)	6,413,255	9,146,667	9,146,667
Other Charges					
3700	Taxes and Assessments	0	0	102,000	102,000
	Total Other Charges	0	0	102,000	102,000
	TOTAL OPERATING EXPENSES	(2,715,767)	6,413,255	9,248,667	9,248,667
	OPERATING INCOME (LOSS)	2,715,830	(6,413,255)	(9,248,667)	(9,248,667)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	1,214,118	1,636,605	1,300,000	1,300,000
	Total Revenue from Use of Money and Property	1,214,118	1,636,605	1,300,000	1,300,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	0	5,818	0	0

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
	Actual (2)	Actual (3)	Recommended Budget (4)	Final Budget (5)
Total Miscellaneous Revenues	0	5,818	0	0
TOTAL NON-OPERATING REVENUES	1,214,118	1,642,423	1,300,000	1,300,000
NON-OPERATING INCOME (LOSS)	1,214,118	1,642,423	1,300,000	1,300,000
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	3,929,948	(4,770,832)	(7,948,667)	(7,948,667)
7810 Transfers In - from Fund 100	783,516	783,516	185,227	185,227
7811 Transfers In - from Funds 101-199	27,063	3,532,000	7,464,731	7,464,731
7812 Transfers In - from Funds 2AA-299	15,011,650	0	3,500,000	3,500,000
4800 Transfers Out - to Fund 100	0	(555,680)	0	0
4801 Transfers Out - to Funds 101-199	(24,840,000)	(4,072,301)	(23,500,000)	(23,500,000)
Changes to Reserves - Encumbrance - (Inc)/Dec.	337,792	7,539	0	0
Changes to Reserves - Net Position - Reserved (Inc)/Dec.	17,288,350	(5,816,914)	8,811,909	8,811,909
Changes to Reserves - Net Position - Restricted (Inc)/Dec.	(600,000)	(961,000)	(829,000)	(829,000)
CHANGE IN NET POSITION	11,938,319	(11,853,672)	(12,315,800)	(12,315,800)
Net Position - Beginning Balance	10,924,750	22,863,069	12,315,800	12,315,800
Net Position - Ending Balance	22,863,069	11,009,397	0	0

Columns may not total correctly due to rounding.

280 - Airport - Operating Enterprise

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	Budget	(5)
OPERATING REVENUES					
Revenue from Use of Money and Property					
6620	Rents and Concessions	111,200,198	111,800,996	115,230,427	115,230,427
	Total Revenue from Use of Money and Property	111,200,198	111,800,996	115,230,427	115,230,427
Charges For Services					
7590	Other Charges for Services	18,760,386	19,575,884	21,438,572	21,438,572
	Total Charges For Services	18,760,386	19,575,884	21,438,572	21,438,572
	TOTAL OPERATING REVENUES	129,960,584	131,376,880	136,668,999	136,668,999
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	(33,691)	(45,809)	0	0
0101	Regular Salaries	11,730,158	12,818,540	14,449,260	14,502,962
0102	Extra Help	66,475	11,894	60,000	60,000
0103	Overtime	691,611	703,058	605,272	605,272
0104	Annual Leave Payoffs	219,214	195,936	309,143	309,143
0105	Vacation Payoffs	62,368	82,963	0	0
0110	Performance Incentive Pay	12	0	0	0
0111	Other Pay	131,439	141,316	150,740	150,740
0112	Other Salaries	59,250	64,500	0	0
0200	Retirement	3,306,191	3,647,804	4,119,809	4,133,185
0204	County Paid Executive Deferred Compensation Plan	17,980	19,047	18,416	18,416
0205	1.62% Retirement ER Contribution 401(A) Plan	10,370	13,185	85,161	86,239
0206	Retiree Medical	477,389	521,342	563,556	565,648
0208	Pension Prepayment Discount	(184,212)	(157,880)	(154,379)	(154,379)
0305	Salary Continuance Insurance	23,638	24,788	28,392	28,392
0306	Health Insurance	1,567,491	1,667,406	2,033,676	2,039,748
0308	Dental Insurance	32,768	33,938	36,288	36,288
0309	Life Insurance	3,286	3,668	4,632	4,632
0310	Accidental Death and Dismemberment Insurance	665	743	1,152	1,152
0319	Other Insurance	90,975	96,659	112,296	112,920
0352	Workers Compensation - General	342,836	365,844	356,044	356,044
0401	Medicare	180,663	196,959	208,748	209,528
0402	Executive Car Allowance	18,360	19,684	18,360	18,360
0403	Optional Benefit Program	107,004	122,561	128,136	128,136
	Total Salaries & Benefits	18,922,240	20,548,146	23,134,702	23,212,426

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
Services & Supplies					
0600	Clothing and Personal Supplies	33,898	30,045	51,250	51,250
0740	Enterprise Telephone Service Charges	36,089	39,370	45,000	45,000
0741	Telephone Service Charges from Vendors	160,928	146,355	184,000	184,000
0742	Cell Phones, Pagers, Blackberry Devices	61,232	60,465	66,500	66,500
0900	Food	924	2,927	0	0
1000	Household Expense	5,004,860	5,290,732	5,507,500	5,507,500
1100	Insurance	981,907	1,027,809	2,200,836	2,200,836
1300	Maintenance Equipment - Non-IT Maintenance	252,812	535,644	368,396	368,396
1340	Software Maintenance & Support	308,709	417,668	868,567	868,567
1341	Hardware Maintenance & Support	1,870,108	2,051,275	2,348,600	2,348,600
1400	Maintenance - Buildings and Improvements	8,575,633	9,868,881	12,496,540	12,496,540
1402	Minor Alterations and Improvements	735,786	623,517	4,220,000	4,220,000
1404	Major Alterations and Improvements	4,767,515	3,149,646	92,084	92,084
1600	Memberships	72,333	124,406	121,091	121,091
1700	Miscellaneous Expense	501	0	0	0
1800	Office Expense	377,069	280,546	761,233	761,233
1801	Duplicating Services (CEO/Reprographics)	3,841	12,476	2,500	2,500
1802	Periodicals and Journals	2,436	5,880	0	0
1803	Postage	16,625	23,366	0	0
1809	Minor Office Equipment to be Controlled	49,929	62,999	62,300	62,300
1840	IT Hardware Purchases (Purchases under \$5,000)	143,035	323,534	246,030	246,030
1900	Professional and Specialized Services	38,213,128	39,899,945	40,496,467	40,496,467
1911	CWCAP Charges	911,754	555,669	529,614	529,614
1912	Investment Administrative Fees	91,080	67,949	97,079	97,079
1913	Merchant Fees	903,179	892,318	1,440,000	1,362,276
1940	Enterprise IT Services	172,886	175,089	188,209	188,209
1941	IT Professional Services Contracts	482,256	737,182	1,077,556	1,077,556
2000	Publications and Legal Notices	38,608	13,808	46,000	46,000
2100	Rents and Leases - Equipment	94,580	109,471	149,825	149,825
2140	Software Leases & Licenses	19,114	93,366	448,480	448,480
2200	Rents and Leases - Buildings and Improvements	34,350	36,951	25,690	25,690
2300	Small Tools and Instruments	34,322	30,278	64,000	64,000
2400	Special Departmental Expense	309,974	376,147	761,586	761,586
2600	Transportation and Travel - General	117,788	160,834	133,870	133,870
2601	Private Auto Mileage	2,622	2,436	6,150	6,150
2602	Garage Expense	360,839	491,481	392,118	392,118
2700	Transportation and Travel - Meetings/Conferences	67,588	83,219	249,190	249,190
2800	Utilities	924	1,462	1,200	1,200



Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
2801	Utilities - Purchased Electricity	1,723,342	1,929,404	2,200,000	2,200,000
2802	Utilities - Purchased Gas	1,083,360	990,132	1,000,000	1,000,000
2803	Utilities - Purchased Water	407,334	445,701	370,000	370,000
	Total Services & Supplies	68,525,198	71,170,383	79,319,461	79,241,737
Other Charges					
3100	Contributions to Non-County Government Agencies	0	0	3,500,000	3,500,000
3700	Taxes and Assessments	166,080	150,880	200,000	200,000
	Total Other Charges	166,080	150,880	3,700,000	3,700,000
Capital Assets					
Equipment					
4000	Equipment	0	0	297,000	297,000
4040	IT Equipment (Purchases over \$5,000)	0	0	3,550,000	3,550,000
4252	Internally Generated Computer Software	0	0	100,000	100,000
	Total Equipment	0	0	3,947,000	3,947,000
	Total Capital Assets	0	0	3,947,000	3,947,000
Miscellaneous					
5300	Depreciation	29,416,869	29,811,239	30,793,565	30,793,565
5350	Amortization	443,979	580,278	0	0
	Total Miscellaneous	29,860,848	30,391,517	30,793,565	30,793,565
	TOTAL OPERATING EXPENSES	117,474,366	122,260,926	140,894,728	140,894,728
	OPERATING INCOME (LOSS)	12,486,218	9,115,954	(4,225,729)	(4,225,729)
NON-OPERATING REVENUES					
Fines, Forfeitures & Penalties					
6530	Forfeitures and Penalties	198,003	194,861	162,500	162,500
	Total Fines, Forfeitures & Penalties	198,003	194,861	162,500	162,500
Revenue from Use of Money and Property					
6610	Interest	1,351,487	1,449,212	1,786,601	1,786,601
	Total Revenue from Use of Money and Property	1,351,487	1,449,212	1,786,601	1,786,601
Intergovernmental Revenues					
7110	Federal - Other	50,500	252,500	151,500	151,500
	Total Intergovernmental Revenues	50,500	252,500	151,500	151,500
Miscellaneous Revenues					
7670	Miscellaneous Revenue	397,492	514,549	36,747	36,747
7680	Six-Month Expired (Outlawed) Checks	19,949	4,473	0	0
7690	Returned Check Charges	90	(10)	0	0
	Total Miscellaneous Revenues	417,531	519,012	36,747	36,747
Other Financing Sources					
7852	Capital Asset Sales - Non-Taxable - Resale	0	0	5,000	5,000
	Total Other Financing Sources	0	0	5,000	5,000
	TOTAL NON-OPERATING REVENUES	2,017,521	2,415,585	2,142,348	2,142,348

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
NON-OPERATING EXPENSES					
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	23,260	(7,994)	0	0
	Total Miscellaneous	23,260	(7,994)	0	0
	TOTAL NON-OPERATING EXPENSES	23,260	(7,994)	0	0
	NON-OPERATING INCOME (LOSS)	1,994,261	2,423,579	2,142,348	2,142,348
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	14,480,479	11,539,533	(2,083,381)	(2,083,381)
	7812 Transfers In - from Funds 2AA-299	148,112,351	134,091	0	0
	4802 Transfers Out - to Funds 2AA-299	(94,827,214)	(6,242,600)	(57,005,582)	(57,005,582)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(2,399,995)	2,190,822	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(14,051,108)	(3,638,304)	13,361,477	13,361,477
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(121,306,061)	28,553,465	30,793,565	30,793,565
	CHANGE IN NET POSITION	(69,991,548)	32,537,007	(14,933,921)	(14,933,921)
	Net Position - Beginning Balance	55,359,530	(14,632,018)	14,933,921	14,933,921
	Net Position - Ending Balance	(14,632,018)	17,904,989	0	0
CAPITAL ASSET ACQUISITIONS					
Equipment					
	4000 Equipment	335,036	1,384,413	297,000	297,000
	4040 IT Equipment (Purchases over \$5,000)	919,279	564,051	3,550,000	3,550,000
	Total Equipment	1,254,315	1,948,465	3,847,000	3,847,000
4200 Buildings and Improvements					
P402	Lighting System Upgrades	1,339,326	232,137	0	0
	Total 4200 Buildings and Improvements	1,339,326	232,137	0	0
Intangible Assets-Amortizable					
4251 Commercially Acquired Multi-Year Software Amortizable					
0370	Information Systems	0	4,309	0	0
	Total 4251 Commercially Acquired Multi-Year Software Amortizable	0	4,309	0	0
4252 Internally Generated Computer Software					
I401	Property Management Software	0	0	100,000	100,000
	Total 4252 Internally Generated Computer Software	0	0	100,000	100,000
	Total Intangible Assets-Amortizable	0	4,309	100,000	100,000
	TOTAL CAPITAL ASSET ACQUISITIONS	2,593,641	2,184,911	3,947,000	3,947,000

Columns may not total correctly due to rounding.

281 - Airport Construction Fund

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)	(2)	(3)	(4)	(5)	(5)
OPERATING EXPENSES					
Services & Supplies					
1400	Maintenance - Buildings and Improvements	356	601	0	0
1900	Professional and Specialized Services	0	10,380	0	0
1912	Investment Administrative Fees	13,097	48,123	28,600	28,600
	Total Services & Supplies	13,453	59,104	28,600	28,600
Capital Assets					
Buildings & Improvements					
4200	Buildings and Improvements	0	0	51,820,000	51,820,000
	Total Buildings & Improvements	0	0	51,820,000	51,820,000
	Total Capital Assets	0	0	51,820,000	51,820,000
	TOTAL OPERATING EXPENSES	13,453	59,104	51,848,600	51,848,600
	OPERATING INCOME (LOSS) - Note 1	(13,453)	(59,104)	(51,848,600)	(51,848,600)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	226,953	1,005,487	514,033	514,033
	Total Revenue from Use of Money and Property	226,953	1,005,487	514,033	514,033
Intergovernmental Revenues					
7050	Federal - Construction	269,869	4,828,587	479,898	479,898
	Total Intergovernmental Revenues	269,869	4,828,587	479,898	479,898
Miscellaneous Revenues					
7670	Miscellaneous Revenue	0	251	0	0
	Total Miscellaneous Revenues	0	251	0	0
	TOTAL NON-OPERATING REVENUES	496,822	5,834,325	993,931	993,931
	NON-OPERATING INCOME (LOSS)	496,822	5,834,325	993,931	993,931
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2	483,369	5,775,221	(50,854,669)	(50,854,669)
	7812 Transfers In - from Funds 2AA-299	149,279,911	99,402	5,047,632	5,047,632
	4802 Transfers Out - to Funds 2AA-299	(148,112,351)	(99,402)	0	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(4,158,877)	2,952,586	0	0
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	92,428,850	(48,520,212)	0	0
	CHANGE IN NET POSITION	89,920,902	(39,792,405)	(45,807,037)	(45,807,037)
	Net Position - Beginning Balance	(2,405,877)	87,515,025	45,807,037	45,807,037
	Net Position - Ending Balance	87,515,025	47,722,620	0	0
CAPITAL ASSET ACQUISITIONS					
4200	Buildings and Improvements				

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
P100	Contingency - AIP	0	0	2,500,000	2,500,000
P101	Program PM/Consultant Services	(134,804)	272,824	2,000,000	2,000,000
P107	Testing & Inspection	71,509	87,381	2,250,000	2,250,000
P200	Parking Structure C, Phase 2	0	0	1,000,000	1,000,000
P202	Terminal Improvements	51,630,103	38,115,647	3,800,000	3,800,000
P211	Paularino Gate Improvements	137,287	3,472,662	10,000	10,000
P278	Campus Dr/Bristol St Right Turn Lane	1,440	0	0	0
P403	Central Plant - 12KV Distribution Improvements	0	0	10,000	10,000
P404	Central Plant Blackstart	211,810	650,747	6,000,000	6,000,000
P409	Station 18 Improvements and Emergency Operations Center	77,377	505,193	6,000,000	6,000,000
P410	Taxiway B Resurfacing	212,580	3,300,738	10,000	10,000
P414	Main Street & Employee Lot Resurfacing	64,036	0	0	0
P415	Airfield Lighting Upgrades	0	119,002	2,000,000	2,000,000
P416	Parking Structures A1, A2 & B2 Repairs	0	0	2,500,000	2,500,000
P418	Terminal Gate 14 Holdroom Improvements	0	35,409	250,000	250,000
P419	Upgrade Common Use Passenger Processing System	2,894,808	0	0	0
P421	Apron Light Pole And Security Cameras	10,380	0	0	0
P422	General Transportation Center Terminal C	35,790	591,585	10,000	10,000
P423	Airport-Wide Building Automation System (BAS)	0	30,737	2,500,000	2,500,000
P424	Taxiways A-D-E Reconstruction	0	0	250,000	250,000
P425	Radio Frequency Identification System (RFIDS)	0	0	2,000,000	2,000,000
P426	Replace Terminals A & B Air Handlers	0	1,174,031	2,500,000	2,500,000
P427	Lower Roadway Fire Loop Valve Replacement	28,720	17,158	10,000	10,000
P428	Airport Exterior Lighting Improvements	18,253	118,963	4,500,000	4,500,000
P429	Main Street Parking Lot Restroom Renovation	0	0	500,000	500,000
P430	366 Building Roof Rehabilitation	0	0	200,000	200,000
P431	Airfield Signage Improvements	0	6,020	500,000	500,000
P432	Terminal Roof Handrails	0	13,235	20,000	20,000
P433	BEDS Facility Improvements	0	0	100,000	100,000
P434	AVI Upgrades	0	8,879	0	0
P435	Concession Development - Infrastructure Work	0	0	2,500,000	2,500,000
P436	Terminal Apron Improvement	0	0	100,000	100,000
P437	Terminal WiFi Improvements	0	0	100,000	100,000
P438	General Aviation Infrastructure Improvements	0	0	1,200,000	1,200,000
P439	Bldg. 3160 Reception Area Security Improvements	0	0	200,000	200,000
P440	Facility Accessibility Improvements	0	0	2,500,000	2,500,000

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
P441	Terminals A+B HVAC Ducting Refurbishments	0	0	3,000,000	3,000,000
P442	Replace Claim Carrouseles in Terminals A&B	0	0	800,000	800,000
	Total 4200 Buildings and Improvements	55,259,289	48,520,211	51,820,000	51,820,000
	TOTAL CAPITAL ASSET ACQUISITIONS	55,259,289	48,520,211	51,820,000	51,820,000

Note 1 - Operating Loss is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

283 - Airport Debt Service Fund

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)	(2)	(3)	(4)	(5)	(5)
OPERATING EXPENSES					
Services & Supplies					
1900	Professional and Specialized Services	13,925	16,625	16,800	16,800
1912	Investment Administrative Fees	38,018	5,512	50,000	50,000
	Total Services & Supplies	51,943	22,137	66,800	66,800
	TOTAL OPERATING EXPENSES	51,943	22,137	66,800	66,800
	OPERATING INCOME (LOSS)	(51,943)	(22,137)	(66,800)	(66,800)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	915,615	964,872	1,282,410	1,282,410
	Total Revenue from Use of Money and Property	915,615	964,872	1,282,410	1,282,410
Miscellaneous Revenues					
7670	Miscellaneous Revenue	447,460	651,091	0	0
7720	Passenger Facility Charge	19,900,712	20,725,850	20,366,604	20,366,604
	Total Miscellaneous Revenues	20,348,172	21,376,941	20,366,604	20,366,604
	TOTAL NON-OPERATING REVENUES	21,263,787	22,341,813	21,649,014	21,649,014
NON-OPERATING EXPENSES					
Other Charges					
3200	Bond Redemption	0	0	75,505,000	75,505,000
3300	Interest on Bonds	7,257,162	2,972,978	7,497,075	7,497,075
	Total Other Charges	7,257,162	2,972,978	83,002,075	83,002,075
	TOTAL NON-OPERATING EXPENSES	7,257,162	2,972,978	83,002,075	83,002,075
	NON-OPERATING INCOME (LOSS)	14,006,625	19,368,835	(61,353,061)	(61,353,061)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 1	13,954,682	19,346,698	(61,419,861)	(61,419,861)
	7812 Transfers In - from Funds 2AA-299	11,505,913	6,242,600	51,957,950	51,957,950
	4802 Transfers Out - to Funds 2AA-299	(65,958,610)	(134,091)	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	64,757,641	(40,031,807)	8,233,648	8,233,648
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(9,833,503)	(12,236,735)	0	0
	CHANGE IN NET POSITION	14,426,123	(26,813,335)	(1,228,263)	(1,228,263)
	Net Position - Beginning Balance	14,980,134	29,406,257	1,228,263	1,228,263
	Net Position - Ending Balance	29,406,257	2,592,922	0	0

Note 1 - Loss Before Capital Contributions and Transfers is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to bond redemption expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

284 - OCWR-FRB/Bee Canyon Landfill Escrow

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	11,214	0	0	0
2490	Landfill Closure/Postclosure Costs	670,055	3,657,519	800,000	800,000
	Total Services & Supplies	681,269	3,657,519	800,000	800,000
	TOTAL OPERATING EXPENSES	681,269	3,657,519	800,000	800,000
	OPERATING INCOME (LOSS)	(681,269)	(3,657,519)	(800,000)	(800,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	253,718	378,035	401,000	401,000
	Total Revenue from Use of Money and Property	253,718	378,035	401,000	401,000
	TOTAL NON-OPERATING REVENUES	253,718	378,035	401,000	401,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	507,573	507,573
	Total Special Items	0	0	507,573	507,573
	TOTAL NON-OPERATING EXPENSES	0	0	507,573	507,573
	NON-OPERATING INCOME (LOSS)	253,718	378,035	(106,573)	(106,573)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(427,551)	(3,279,484)	(906,573)	(906,573)
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	0	0	0	0
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	900,000	2,100,000	0	0
	CHANGE IN NET POSITION	472,449	(1,179,484)	(906,573)	(906,573)
	Net Position - Beginning Balance	829,124	1,301,573	906,573	906,573
	Net Position - Ending Balance	1,301,573	122,089	0	0

Columns may not total correctly due to rounding.

285 - OCWR - Bankruptcy Recovery Plan

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Charges For Services					
7520	Sanitation Services	45,484,235	43,487,036	0	0
7590	Other Charges for Services	16	4	0	0
	Total Charges For Services	45,484,251	43,487,040	0	0
	TOTAL OPERATING REVENUES	45,484,251	43,487,040	0	0
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	4,170	8,255	0	0
	Total Services & Supplies	4,170	8,255	0	0
Other Charges					
3100	Contributions to Non-County Government Agencies	2,639,828	2,015,624	0	0
3700	Taxes and Assessments	2,463,729	1,884,824	0	0
	Total Other Charges	5,103,557	3,900,448	0	0
	TOTAL OPERATING EXPENSES	5,107,727	3,908,703	0	0
	OPERATING INCOME (LOSS)	40,376,524	39,578,337	0	0
NON-OPERATING REVENUES					
Fines, Forfeitures & Penalties					
6530	Forfeitures and Penalties	32	0	0	0
	Total Fines, Forfeitures & Penalties	32	0	0	0
Revenue from Use of Money and Property					
6610	Interest	61,085	112,454	0	0
	Total Revenue from Use of Money and Property	61,085	112,454	0	0
	TOTAL NON-OPERATING REVENUES	61,117	112,454	0	0
	NON-OPERATING INCOME (LOSS)	61,117	112,454	0	0
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	40,437,641	39,690,791	0	0
	4800 Transfers Out - to Fund 100	(22,828,627)	(2,556,303)	0	0
	4802 Transfers Out - to Funds 2AA-299	(17,607,893)	(35,892,169)	0	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	0	60,000	0	0
	CHANGE IN NET POSITION	1,121	1,302,319	0	0
	Net Position - Beginning Balance	205,496	206,617	0	0
	Net Position - Ending Balance - Note 1	206,617	1,508,936	0	0

Columns may not total correctly due to rounding.

Note - Fund closed out at the end of Fiscal Year 2017-18.

286 - OCWR - Brea/Olinda Landfill Escrow

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)	(2)	(3)	(4)	(5)	
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	14,945	0	0	0
2490	Landfill Closure/Postclosure Costs	882,983	1,219,810	1,500,000	1,500,000
	Total Services & Supplies	897,928	1,219,810	1,500,000	1,500,000
	TOTAL OPERATING EXPENSES	897,928	1,219,810	1,500,000	1,500,000
	OPERATING INCOME (LOSS)	(897,928)	(1,219,810)	(1,500,000)	(1,500,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	338,098	503,758	532,000	532,000
	Total Revenue from Use of Money and Property	338,098	503,758	532,000	532,000
	TOTAL NON-OPERATING REVENUES	338,098	503,758	532,000	532,000
	NON-OPERATING INCOME (LOSS)	338,098	503,758	532,000	532,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(559,830)	(716,052)	(968,000)	(968,000)
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	400,000	605,886	(438,971)	(438,971)
	CHANGE IN NET POSITION	(159,830)	(110,166)	(1,406,971)	(1,406,971)
	Net Position - Beginning Balance	1,766,115	1,606,285	1,406,971	1,406,971
	Net Position - Ending Balance	1,606,285	1,496,119	0	0

Columns may not total correctly due to rounding.

287 - OCWR - Prima Deshecha Landfill Escrow

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	7,898	0	0	0
2490	Landfill Closure/Postclosure Costs	1,676,456	492,443	700,000	700,000
	Total Services & Supplies	1,684,354	492,443	700,000	700,000
	TOTAL OPERATING EXPENSES	1,684,354	492,443	700,000	700,000
	OPERATING INCOME (LOSS)	(1,684,354)	(492,443)	(700,000)	(700,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	178,693	266,248	281,000	281,000
	Total Revenue from Use of Money and Property	178,693	266,248	281,000	281,000
	TOTAL NON-OPERATING REVENUES	178,693	266,248	281,000	281,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	137,085	137,085
	Total Special Items	0	0	137,085	137,085
	TOTAL NON-OPERATING EXPENSES	0	0	137,085	137,085
	NON-OPERATING INCOME (LOSS)	178,693	266,248	143,915	143,915
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(1,505,661)	(226,195)	(556,085)	(556,085)
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	838,270	917,391	0	0
	CHANGE IN NET POSITION	(667,391)	691,196	(556,085)	(556,085)
	Net Position - Beginning Balance	666,085	(1,306)	556,085	556,085
	Net Position - Ending Balance	(1,306)	689,890	0	0

Columns may not total correctly due to rounding.

289 - OCIT Countywide Services

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Revenue from Use of Money and Property					
6620	Rents and Concessions	1,888,255	1,581,024	1,649,403	1,649,403
	Total Revenue from Use of Money and Property	1,888,255	1,581,024	1,649,403	1,649,403
Charges For Services					
7330	Communication Services	1,800	0	0	0
7560	Educational Services	0	736	0	0
7590	Other Charges for Services	67,751,168	69,238,206	79,442,216	79,442,216
	Total Charges For Services	67,752,968	69,238,942	79,442,216	79,442,216
	TOTAL OPERATING REVENUES	69,641,223	70,819,966	81,091,619	81,091,619
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	63,716	168,034	0	0
0101	Regular Salaries	5,299,093	5,853,433	6,075,521	6,075,521
0102	Extra Help	293,691	433,201	15,000	15,000
0103	Overtime	8,721	40,979	38,800	38,800
0104	Annual Leave Payoffs	120,899	35,604	37,504	37,504
0105	Vacation Payoffs	14,696	117,886	7,500	7,500
0110	Performance Incentive Pay	4	0	0	0
0111	Other Pay	195	0	195	195
0112	Other Salaries	11,500	14,500	13,500	13,500
0200	Retirement	1,451,132	1,639,572	1,654,394	1,654,394
0205	1.62% Retirement ER Contribution 401(A) Plan	8,616	10,392	25,125	25,125
0206	Retiree Medical	212,457	234,685	236,934	236,934
0208	Pension Prepayment Discount	(77,686)	(68,796)	(69,134)	(69,134)
0305	Salary Continuance Insurance	12,371	12,847	13,654	13,654
0306	Health Insurance	519,680	596,690	685,452	685,452
0308	Dental Insurance	33,138	31,057	29,280	29,280
0309	Life Insurance	3,048	3,063	3,492	3,492
0310	Accidental Death and Dismemberment Insurance	615	619	780	780
0319	Other Insurance	15,699	17,988	16,920	16,920
0352	Workers Compensation - General	17,124	16,954	20,750	20,750
0401	Medicare	81,014	92,247	87,467	87,467
0402	Executive Car Allowance	0	0	9,180	9,180
0403	Optional Benefit Program	107,625	107,625	108,648	108,648
	Total Salaries & Benefits	8,197,348	9,358,580	9,010,962	9,010,962
Services & Supplies					
0600	Clothing and Personal Supplies	0	76	0	0

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
0740	Enterprise Telephone Service Charges	657,760	625,278	660,000	660,000
0741	Telephone Service Charges from Vendors	3,630,681	3,135,623	4,231,563	4,231,563
0742	Cell Phones, Pagers, Blackberry Devices	24,186	28,047	45,523	45,523
0900	Food	352	1,445	1,000	1,000
1000	Household Expense	85,144	72,807	174,043	174,043
1001	Household Expense - Trash	7,070	6,557	7,982	7,982
1100	Insurance	140,784	107,602	118,889	118,889
1300	Maintenance Equipment - Non-IT Maintenance	122,662	1,980	40,710	40,710
1340	Software Maintenance & Support	1,559,050	1,413,720	462,316	462,316
1341	Hardware Maintenance & Support	79,609	57,481	119,700	119,700
1400	Maintenance - Buildings and Improvements	378,764	266,417	275,000	275,000
1402	Minor Alterations and Improvements	270,625	141,899	594,570	594,570
1500	Medical, Dental & Lab Supplies	2,886	0	0	0
1600	Memberships	5,838	6,437	4,000	4,000
1800	Office Expense	67,491	61,366	205,200	205,200
1801	Duplicating Services (Publishing Services)	3,027	978	2,039	2,039
1802	Periodicals and Journals	534	64	0	0
1803	Postage	285	292	260	260
1806	Printing Costs - Outside Vendors	0	0	2,500	2,500
1809	Minor Office Equipment to be Controlled	128,005	353	24,500	24,500
1840	IT Hardware Purchases (Purchases under \$5,000)	177,016	263,656	588,011	588,011
1900	Professional and Specialized Services	1,930,723	2,864,580	3,713,370	3,713,370
1908	Temporary Help	335,690	124,100	37,500	37,500
1911	CWCAP Charges	1,073,908	767,712	563,636	563,636
1912	Investment Administrative Fees	20,608	17,286	20,750	20,750
1940	Enterprise IT Services	8,789,184	8,402,054	13,220,547	13,220,547
1941	IT Professional Services Contracts	41,709,438	42,135,335	52,791,610	52,791,610
2100	Rents and Leases - Equipment	2,232	360	500	500
2140	Software Leases & Licenses	655,818	1,193,360	2,670,586	2,670,586
2141	IT Hardware Leases	12,723	13,826	12,500	12,500
2200	Rents and Leases - Buildings and Improvements	72,612	93,958	26,000	26,000
2300	Small Tools and Instruments	572	150	5,250	5,250
2400	Special Departmental Expense	43,576	60,399	102,355	102,355
2600	Transportation and Travel - General	8,558	1,870	31,402	31,402
2601	Private Auto Mileage	2,300	2,768	7,750	7,750
2602	Garage Expense	18,004	8,850	16,320	16,320
2700	Transportation and Travel - Meetings/Conferences	30,885	47,624	7,000	7,000
2740	IT Training & Travel	9,005	733	203,700	203,700
2800	Utilities	5,904	11,458	4,403	4,403

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
2801	Utilities - Purchased Electricity	1,034,918	1,060,588	1,235,330	1,235,330
2802	Utilities - Purchased Gas	0	0	4,000	4,000
2803	Utilities - Purchased Water	30,601	39,564	35,000	35,000
2890	Intra-Agency Services & Supplies Billing Offsets	(9,462,755)	(9,044,386)	(13,313,677)	(13,313,677)
	Total Services & Supplies	53,666,273	53,994,267	68,953,638	68,953,638
Capital Assets					
Equipment					
4040	IT Equipment (Purchases over \$5,000)	0	0	5,261,630	5,261,630
	Total Equipment	0	0	5,261,630	5,261,630
Buildings & Improvements					
4200	Buildings and Improvements	0	0	6,848,851	6,848,851
	Total Buildings & Improvements	0	0	6,848,851	6,848,851
Intangible Assets-Amortizable					
4251	Commercially Acquired Multi-Year Software Amortizable	0	0	6,000,000	6,000,000
4252	Internally Generated Computer Software	0	0	1,040,000	1,040,000
	Total Intangible Assets-Amortizable	0	0	7,040,000	7,040,000
	Total Capital Assets	0	0	19,150,481	19,150,481
Miscellaneous					
5300	Depreciation	3,960,496	5,012,266	4,278,286	4,278,286
	Total Miscellaneous	3,960,496	5,012,266	4,278,286	4,278,286
TOTAL OPERATING EXPENSES		65,824,117	68,365,113	101,393,367	101,393,367
OPERATING INCOME (LOSS) - Note 1		3,817,106	2,454,853	(20,301,748)	(20,301,748)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	300,828	365,808	187,713	187,713
	Total Revenue from Use of Money and Property	300,828	365,808	187,713	187,713
Miscellaneous Revenues					
7662	Other Sales - Non-Taxable - Resale	6,398	6,559	0	0
7670	Miscellaneous Revenue	165,548	86,329	0	0
7680	Six-Month Expired (Outlawed) Checks	0	64	0	0
	Total Miscellaneous Revenues	171,946	92,952	0	0
TOTAL NON-OPERATING REVENUES		472,774	458,760	187,713	187,713
NON-OPERATING EXPENSES					
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	(1,984)	(24)	0	0
	Total Miscellaneous	(1,984)	(24)	0	0
TOTAL NON-OPERATING EXPENSES		(1,984)	(24)	0	0
NON-OPERATING INCOME (LOSS)		474,758	458,784	187,713	187,713
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2		4,291,864	2,913,637	(20,114,035)	(20,114,035)

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	(5)
4800 Transfers Out - to Fund 100	(3,795,200)	0	(2,442,403)	(2,442,403)	
Changes to Reserves - Encumbrance - (Inc)/Dec.	(1,238,481)	54,096	0	0	
Changes to Reserves - Net Position - Reserved (Inc)/Dec.	1,925,810	7,591,203	3,807,355	3,807,355	
Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(3,649,714)	719,708	4,278,286	4,278,286	
CHANGE IN NET POSITION	(2,465,721)	11,278,644	(14,470,797)	(14,470,797)	
Net Position - Beginning Balance	9,519,495	7,053,774	14,470,797	14,470,797	
Net Position - Ending Balance	7,053,774	18,332,418	0	0	
CAPITAL ASSET ACQUISITIONS					
Equipment					
4000 Equipment	7,500	0	0	0	
4040 IT Equipment (Purchases over \$5,000)	36,499	11,827	5,261,630	5,261,630	
Total Equipment	43,999	11,827	5,261,630	5,261,630	
4200 Buildings and Improvements					
3330 Data Center Operations	(24,050)	0	0	0	
P640 KVA Back-Up Generator Project	94,773	58,495	50,530	50,530	
P641 Cooling Plant Refresh Project	431,726	675,602	3,750,000	3,750,000	
P648 MeeFog - Humidification System	0	0	434,545	434,545	
P650 Redundant Bus and ATS Installation and Upgrade	0	211,038	2,438,776	2,438,776	
P651 Roof Replacement	0	0	100,000	100,000	
P652 BRC Build Up on the Data Center Mezzanine	0	0	75,000	75,000	
Total Buildings and Improvements	502,449	945,135	6,848,851	6,848,851	
Intangible Assets-Amortizable					
4251 Commercially Acquired Multi-Year Software Amortizable					
II03 OCIT - Voice Core Solution	0	0	6,000,000	6,000,000	
Total 4251 Commercially Acquired Multi-Year Software	0	0	6,000,000	6,000,000	
4252 Internally Generated Computer Software					
II04 OCIT - County Enterprise Network Re-design	0	0	265,000	265,000	
II06 OCIT - User Provisioning	0	0	300,000	300,000	
II07 OCIT - Enterprise Phone Directory	0	0	250,000	250,000	
II09 OCIT - Project Portfolio Management Tool	0	0	225,000	225,000	
Total 4252 Internally Generated Computer Software	0	0	1,040,000	1,040,000	
Total Intangible Assets-Amortizable	0	0	7,040,000	7,040,000	
TOTAL CAPITAL ASSET ACQUISITIONS	546,448	956,962	19,150,481	19,150,481	

Note 1 - Operating Loss is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

290 - Insured Health Plans ISF

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)	(2)	(3)	(4)	(5)	(5)
OPERATING REVENUES					
Miscellaneous Revenues					
7710	Insurance Premiums	173,892,567	173,643,996	184,336,000	184,336,000
	Total Miscellaneous Revenues	173,892,567	173,643,996	184,336,000	184,336,000
	TOTAL OPERATING REVENUES	173,892,567	173,643,996	184,336,000	184,336,000
OPERATING EXPENSES					
Other Charges					
3530	Insurance Premiums	169,106,386	174,115,122	184,336,000	184,336,000
	Total Other Charges	169,106,386	174,115,122	184,336,000	184,336,000
	TOTAL OPERATING EXPENSES	169,106,386	174,115,122	184,336,000	184,336,000
	OPERATING INCOME (LOSS)	4,786,181	(471,126)	0	0
NON-OPERATING REVENUES					
Miscellaneous Revenues					
7670	Miscellaneous Revenue	144,497	251,492	0	0
	Total Miscellaneous Revenues	144,497	251,492	0	0
	TOTAL NON-OPERATING REVENUES	144,497	251,492	0	0
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	6,384,073	6,384,073
	Total Special Items	0	0	6,384,073	6,384,073
	TOTAL NON-OPERATING EXPENSES	0	0	6,384,073	6,384,073
	NON-OPERATING INCOME (LOSS)	144,497	251,492	(6,384,073)	(6,384,073)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	4,930,678	(219,634)	(6,384,073)	(6,384,073)
	CHANGE IN NET POSITION	4,930,678	(219,634)	(6,384,073)	(6,384,073)
	Net Position - Beginning Balance	2,802,342	7,733,020	6,384,073	6,384,073
	Net Position - Ending Balance	7,733,020	7,513,386	0	0

Columns may not total correctly due to rounding.

291 - Unemployment ISF

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING EXPENSES					
Services & Supplies					
1900	Professional and Specialized Services	39,412	57,732	41,687	41,687
1911	CWCAP Charges	3,973	3,272	28,754	28,754
1912	Investment Administrative Fees	5,644	5,146	3,436	3,436
	Total Services & Supplies	49,029	66,150	73,877	73,877
Other Charges					
3520	Insurance Claims	1,087,739	847,894	1,689,848	1,689,848
	Total Other Charges	1,087,739	847,894	1,689,848	1,689,848
	TOTAL OPERATING EXPENSES	1,136,768	914,044	1,763,725	1,763,725
	OPERATING INCOME (LOSS)	(1,136,768)	(914,044)	(1,763,725)	(1,763,725)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	82,920	108,916	76,737	76,737
	Total Revenue from Use of Money and Property	82,920	108,916	76,737	76,737
Miscellaneous Revenues					
7670	Miscellaneous Revenue	5,766	8,783	0	0
	Total Miscellaneous Revenues	5,766	8,783	0	0
	TOTAL NON-OPERATING REVENUES	88,686	117,699	76,737	76,737
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	5,333,682	5,333,682
	Total Special Items	0	0	5,333,682	5,333,682
	TOTAL NON-OPERATING EXPENSES	0	0	5,333,682	5,333,682
	NON-OPERATING INCOME (LOSS)	88,686	117,699	(5,256,945)	(5,256,945)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(1,048,082)	(796,345)	(7,020,670)	(7,020,670)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(3,526)	3,526	0	0
	CHANGE IN NET POSITION	(1,051,608)	(792,819)	(7,020,670)	(7,020,670)
	Net Position - Beginning Balance	9,194,117	8,142,509	7,020,670	7,020,670
	Net Position - Ending Balance	8,142,509	7,349,690	0	0

Columns may not total correctly due to rounding.

292 - Self-Insured PPO Health Plans ISF

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Miscellaneous Revenues					
7710	Insurance Premiums	63,211,408	62,357,383	64,599,186	64,599,186
	Total Miscellaneous Revenues	63,211,408	62,357,383	64,599,186	64,599,186
	TOTAL OPERATING REVENUES	63,211,408	62,357,383	64,599,186	64,599,186
OPERATING EXPENSES					
Services & Supplies					
1800	Office Expense	0	0	31,500	31,500
1900	Professional and Specialized Services	3,322,808	3,256,084	3,115,205	3,115,205
1911	CWCAP Charges	119,023	91,110	162,874	162,874
1912	Investment Administrative Fees	16,291	17,807	10,987	10,987
2400	Special Departmental Expense	833,455	855,964	824,224	824,224
2700	Transportation and Travel - Meetings/ Conferences	0	0	10,759	10,759
	Total Services & Supplies	4,291,577	4,220,965	4,155,549	4,155,549
Other Charges					
3520	Insurance Claims	58,167,201	61,007,142	62,559,655	62,559,655
	Total Other Charges	58,167,201	61,007,142	62,559,655	62,559,655
	TOTAL OPERATING EXPENSES	62,458,778	65,228,107	66,715,204	66,715,204
	OPERATING INCOME (LOSS)	752,630	(2,870,724)	(2,116,018)	(2,116,018)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	240,686	379,221	245,367	245,367
	Total Revenue from Use of Money and Property	240,686	379,221	245,367	245,367
Intergovernmental Revenues					
7040	Federal - Health Administration	1,147,306	1,038,959	1,051,600	1,051,600
	Total Intergovernmental Revenues	1,147,306	1,038,959	1,051,600	1,051,600
Miscellaneous Revenues					
7670	Miscellaneous Revenue	909,710	3,924,344	845,000	845,000
	Total Miscellaneous Revenues	909,710	3,924,344	845,000	845,000
	TOTAL NON-OPERATING REVENUES	2,297,702	5,342,524	2,141,967	2,141,967
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	16,572,549	16,572,549
	Total Special Items	0	0	16,572,549	16,572,549
	TOTAL NON-OPERATING EXPENSES	0	0	16,572,549	16,572,549
	NON-OPERATING INCOME (LOSS)	2,297,702	5,342,524	(14,430,582)	(14,430,582)

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
	Actual (2)	Actual (3)	Recommended Budget (4)	Final Budget (5)
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	3,050,332	2,471,800	(16,546,600)	(16,546,600)
Changes to Reserves - Encumbrance - (Inc)/Dec	564	0	0	0
CHANGE IN NET POSITION	3,050,896	2,471,800	(16,546,600)	(16,546,600)
Net Position - Beginning Balance	12,228,879	15,279,775	16,546,600	16,546,600
Net Position - Ending Balance	15,279,775	17,751,575	0	0

Columns may not total correctly due to rounding.

293 - Workers' Compensation ISF

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Charges For Services					
7590	Other Charges for Services	1,098,833	989,851	920,000	920,000
	Total Charges For Services	1,098,833	989,851	920,000	920,000
Miscellaneous Revenues					
7710	Insurance Premiums	50,945,778	57,567,729	59,100,405	59,100,405
	Total Miscellaneous Revenues	50,945,778	57,567,729	59,100,405	59,100,405
	TOTAL OPERATING REVENUES	52,044,611	58,557,580	60,020,405	60,020,405
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	15,883	(27,140)	0	0
0101	Regular Salaries	1,850,366	1,870,458	1,983,576	1,983,576
0103	Overtime	4,223	16,338	15,000	15,000
0104	Annual Leave Payoffs	31,971	19,407	125,000	125,000
0105	Vacation Payoffs	2,083	42,407	0	0
0111	Other Pay	2,812	3,973	1,680	1,680
0112	Other Salaries	7,000	6,500	0	0
0200	Retirement	501,619	518,429	529,534	529,534
0204	County Paid Executive Deferred Compensation Plan	0	27	0	0
0205	1.62% Retirement ER Contribution 401(A) Plan	5,143	6,737	16,340	16,340
0206	Retiree Medical	74,326	75,422	77,342	77,342
0208	Pension Prepayment Discount	(20,385)	(22,278)	(22,841)	(22,841)
0305	Salary Continuance Insurance	2,776	2,920	3,054	3,054
0306	Health Insurance	206,855	196,758	206,196	206,196
0308	Dental Insurance	7,309	7,159	7,056	7,056
0309	Life Insurance	669	713	840	840
0310	Accidental Death and Dismemberment Insurance	135	144	168	168
0319	Other Insurance	8,661	8,306	8,736	8,736
0352	Workers Compensation - General	15,218	16,724	22,245	22,245
0401	Medicare	27,085	28,013	28,760	28,760
0403	Optional Benefit Program	26,250	24,500	24,528	24,528
	Total Salaries & Benefits	2,769,999	2,795,517	3,027,214	3,027,214
Services & Supplies					
0740	Enterprise Telephone Service Charges	5,417	10,053	25,000	25,000
0742	Cell Phones, Pagers, Blackberry Devices	5,594	6,974	8,000	8,000

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
0900	Food	0	205	0	0
1100	Insurance	315,735	284,488	300,000	300,000
1300	Maintenance Equipment - Non-IT Maintenance	77	470	500	500
1340	Software Maintenance & Support	84,999	88,122	30,000	30,000
1341	Hardware Maintenance & Support	486	47	1,000	1,000
1400	Maintenance - Buildings and Improvements	232	31	500	500
1402	Minor Alterations and Improvements	1,495	1,172	500	500
1600	Memberships	2,706	2,647	5,000	5,000
1800	Office Expense	10,625	13,213	12,000	12,000
1801	Duplicating Services (Publishing Services)	4,683	556	8,000	8,000
1802	Periodicals and Journals	0	869	0	0
1803	Postage	2,000	38	2,000	2,000
1809	Minor Office Equipment to be Controlled	23,339	4,721	25,000	25,000
1900	Professional and Specialized Services	4,783,452	5,105,726	6,041,526	6,041,526
1908	Temporary Help	6,500	6,873	10,000	10,000
1911	CWCAP Charges	209,296	147,199	231,000	231,000
1912	Investment Administrative Fees	37,116	42,665	90,000	90,000
1920	Non-Claimable Administrative Expense	0	0	2,500	2,500
1940	Enterprise IT Services	31,465	66,376	60,000	60,000
2100	Rents and Leases - Equipment	0	55	5,000	5,000
2140	Software Leases & Licenses	245	9,051	5,000	5,000
2200	Rents and Leases - Buildings and Improvements	195,722	155,233	144,718	144,718
2300	Small Tools and Instruments	1,321	900	10,000	10,000
2400	Special Departmental Expense	1,749	4,748	7,000	7,000
2600	Transportation and Travel - General	11,444	8,208	12,000	12,000
2601	Private Auto Mileage	4,723	3,553	5,000	5,000
2602	Garage Expense	8,265	9,898	10,000	10,000
2700	Transportation and Travel - Meetings/ Conferences	12,868	13,979	18,000	18,000
2890	Intra-Agency Services & Supplies Billing Offsets	(32,142)	(34,151)	(42,245)	(42,245)
	Total Services & Supplies	5,729,412	5,953,919	7,026,999	7,026,999
Other Charges					
3100	Contributions to Non-County Government Agencies	0	0	525,000	525,000
3520	Insurance Claims - Note 1	47,176,771	51,080,727	51,200,901	51,200,901
	Total Other Charges	47,176,771	51,080,727	51,725,901	51,725,901
Miscellaneous					
5300	Depreciation	0	15,672	0	0
	Total Miscellaneous	0	15,672	0	0
TOTAL OPERATING EXPENSES		55,676,182	59,845,835	61,780,114	61,780,114
OPERATING INCOME (LOSS)		(3,631,571)	(1,288,255)	(1,759,709)	(1,759,709)

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	569,375	918,570	720,000	720,000
	Total Revenue from Use of Money and Property	569,375	918,570	720,000	720,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	2,966,942	230,151	250,000	250,000
7680	Six-Month Expired (Outlawed) Checks	1,943	(2,196)	0	0
	Total Miscellaneous Revenues	2,968,885	227,955	250,000	250,000
Other Financing Sources					
7852	Capital Asset Sales - Non-Taxable-Resale	0	9	0	0
	Total Other Financing Sources	0	9	0	0
	TOTAL NON-OPERATING REVENUES	3,538,260	1,146,534	970,000	970,000
	NON-OPERATING INCOME (LOSS)	3,538,260	1,146,534	970,000	970,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(93,311)	(141,721)	(789,709)	(789,709)
	7810 Transfers In - from Fund 100	397,654	157,438	600,000	600,000
	4802 Transfers Out - to Funds 2AA-299	(12,226)	(11,645)	0	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(165,080)	75,680	0	0
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	0	(102,032)	0	0
	CHANGE IN NET POSITION	127,037	(22,280)	(189,709)	(189,709)
	Net Position - Beginning Balance	89,464	216,501	189,709	189,709
	Net Position - Ending Balance	216,501	194,221	0	0

Columns may not total correctly due to rounding.

Note 1 - The County has adopted a policy of including in the fiscal year-end expense accruals an amount equal to claims "incurred but not reported" (IBNR) as well as reported claims.

294 - Property & Casualty Risk ISF

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Charges For Services					
7590	Other Charges for Services	105,299	121,917	120,000	120,000
	Total Charges For Services	105,299	121,917	120,000	120,000
Miscellaneous Revenues					
7710	Insurance Premiums	31,348,130	31,597,567	30,863,042	30,863,042
	Total Miscellaneous Revenues	31,348,130	31,597,567	30,863,042	30,863,042
	TOTAL OPERATING REVENUES	31,453,429	31,719,484	30,983,042	30,983,042
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	6,046	(22,210)	0	0
0101	Regular Salaries	971,239	1,014,275	1,026,824	1,026,824
0103	Overtime	4,778	16,011	10,000	10,000
0104	Annual Leave Payoffs	31,469	18,024	75,000	75,000
105	Vacation Payoffs	0	44,800	0	0
0111	Other Pay	835	832	840	840
0112	Other Salaries	3,000	3,000	0	0
0200	Retirement	265,449	280,315	279,063	279,063
0205	1.62% Retirement ER Contribution 401(A) Plan	2,280	3,569	4,764	4,764
0206	Retiree Medical	38,943	40,664	40,038	40,038
0208	Pension Prepayment Discount	(14,197)	(11,460)	(11,699)	(11,699)
0305	Salary Continuance Insurance	2,078	2,209	2,182	2,182
0306	Health Insurance	119,689	121,825	131,328	131,328
0308	Dental Insurance	7,003	6,440	6,048	6,048
0309	Life Insurance	644	645	720	720
0310	Accidental Death and Dismemberment Insurance	130	130	144	144
0319	Other Insurance	3,758	3,562	3,744	3,744
0352	Workers Compensation - General	3,236	4,170	4,060	4,060
0401	Medicare	11,950	12,896	12,302	12,302
0403	Optional Benefit Program	21,000	21,000	21,024	21,024
	Total Salaries & Benefits	1,479,330	1,560,697	1,606,382	1,606,382
Services & Supplies					
0740	Enterprise Telephone Service Charges	18,636	13,559	25,000	25,000
0742	Cell Phones, Pagers, Blackberry Devices	1,220	1,346	2,500	2,500
1100	Insurance	6,001,401	7,521,951	11,218,475	11,218,475
1300	Maintenance Equipment - Non-IT Maintenance	29	136	1,000	1,000

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
1340	Software Maintenance & Support	44,424	26,275	35,000	35,000
1341	Hardware Maintenance & Support	594	23	1,000	1,000
1400	Maintenance - Buildings and Improvements	0	201	2,500	2,500
1402	Minor Alterations and Improvements	0	46	10,000	10,000
1600	Memberships	628	628	2,000	2,000
1800	Office Expense	14,762	15,571	12,000	12,000
1801	Duplicating Services (Publishing Services)	341	27	5,000	5,000
1803	Postage	2,000	75	2,000	2,000
1809	Minor Office Equipment to be Controlled	18,430	2,788	20,000	20,000
1900	Professional and Specialized Services	266,081	258,249	629,465	629,465
1911	CWCAP Charges	199,907	139,622	321,000	321,000
1912	Investment Administrative Fees	26,059	31,812	30,000	30,000
1940	Enterprise IT Services	106,298	97,494	160,000	160,000
2100	Rents and Leases - Equipment	7,468	8,096	12,000	12,000
2140	Software Leases & Licenses	59,021	66,016	85,000	85,000
2200	Rents and Leases - Buildings and Improvements	125,134	99,248	92,525	92,525
2400	Special Departmental Expense	192	50	10,000	10,000
2600	Transportation and Travel - General	148	806	2,500	2,500
2601	Private Auto Mileage	153	168	1,000	1,000
2602	Garage Expense	1,271	956	2,500	2,500
2700	Transportation and Travel - Meetings/ Conferences	3,478	750	8,000	8,000
2890	Intra-Agency Services & Supplies Billing Offsets	(6,686)	(6,316)	(6,476)	(6,476)
	Total Services & Supplies	6,890,987	8,279,577	12,683,989	12,683,989
Services & Supplies Reimbursements					
2900	Services and Supplies Reimbursement	(3,848)	(3,724)	(3,000)	(3,000)
	Total Services & Supplies Reimbursements	(3,848)	(3,724)	(3,000)	(3,000)
Other Charges					
3100	Contributions to Non-County Government Agencies	0	0	300,000	300,000
3500	Judgments and Damages - Note 1	22,569,540	26,358,281	28,304,053	28,304,053
	Total Other Charges	22,569,540	26,358,281	28,604,053	28,604,053
TOTAL OPERATING EXPENSES		30,936,009	36,194,831	42,891,424	42,891,424
OPERATING INCOME (LOSS)		517,420	(4,475,347)	(11,908,382)	(11,908,382)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	400,818	684,167	550,000	550,000
	Total Revenue from Use of Money and Property	400,818	684,167	550,000	550,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	217,928	1,334,304	250,000	250,000
7680	Six-Month Expired (Outlawed) Checks	(27,544)	1,669	0	0

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
7690	Returned Check Charges	0	25	0	0
	Total Miscellaneous Revenues	190,384	1,335,998	250,000	250,000
	TOTAL NON-OPERATING REVENUES	591,202	2,020,165	800,000	800,000
	NON-OPERATING INCOME (LOSS)	591,202	2,020,165	800,000	800,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	1,108,622	(2,455,182)	(11,108,382)	(11,108,382)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(582,325)	2,231,691	0	0
	CHANGE IN NET POSITION	526,297	(223,491)	(11,108,382)	(11,108,382)
	Net Position - Beginning Balance	3,308,907	3,835,202	11,108,382	11,108,382
	Net Position - Ending Balance	3,835,204	3,611,711	0	0

Columns may not total correctly due to rounding.

Note 1 - The County has adopted a policy of including in the fiscal year-end expense accruals an amount equal to claims "incurred but not reported" (IBNR) as well as reported claims.

295 - OCWR Importation Revenue Sharing

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Charges For Services					
7520	Sanitation Services	0	4,307,732	50,715,000	50,715,000
7590	Other Charges for Services	0	1	0	0
	Total Charges For Services	0	4,307,733	50,715,000	50,715,000
	TOTAL OPERATING REVENUES	0	4,307,733	50,715,000	50,715,000
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	0	1,631	5,000	5,000
	Total Services & Supplies	0	1,631	5,000	5,000
Other Charges					
3100	Contributions to Non-County Government Agencies	0	8,369,064	10,713,380	10,713,380
3700	Taxes and Assessments	0	654,267	2,600,000	2,600,000
	Total Other Charges	0	9,023,331	13,313,380	13,313,380
	TOTAL OPERATING EXPENSES	0	9,024,962	13,318,380	13,318,380
	OPERATING INCOME (LOSS)	0	(4,717,229)	37,396,620	37,396,620
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	0	113,913	204,000	204,000
	Total Revenue from Use of Money and Property	0	113,913	204,000	204,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	0	232	0	0
	Total Miscellaneous Revenues	0	232	0	0
	TOTAL NON-OPERATING REVENUES	0	114,145	204,000	204,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	2,865,000	2,865,000
	Total Special Items	0	0	2,865,000	2,865,000
	TOTAL NON-OPERATING EXPENSES	0	0	2,865,000	2,865,000
	NON-OPERATING INCOME (LOSS)	0	114,145	(2,661,000)	(2,661,000)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	0	(4,603,084)	34,735,620	34,735,620
	7812 Transfers In - from Funds 2AA-299	0	35,904,457	0	0
	4800 Transfers Out - to Fund 100	0	(8,199,630)	(8,013,380)	(8,013,380)

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
	Actual (2)	Actual (3)	Recommended Budget (4)	Final Budget (5)
4802 Transfers Out - to Funds 2AA-299	0	(24,463,840)	(26,722,240)	(26,722,240)
CHANGE IN NET POSITION	0	(1,362,097)	0	0
Net Position - Beginning Balance	0	0	0	0
Net Position - Ending Balance	0	(1,362,097)	0	0

Columns may not total correctly due to rounding.

296 - OC Fleet Services

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Taxes					
6290	Other Taxes	11,294	856	0	0
	Total Taxes	11,294	856	0	0
Charges For Services					
7590	Other Charges for Services	22,750,927	24,860,680	25,246,721	25,246,721
	Total Charges For Services	22,750,927	24,860,680	25,246,721	25,246,721
	TOTAL OPERATING REVENUES	22,762,221	24,861,536	25,246,721	25,246,721
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	71,411	24,645	395,528	395,528
0101	Regular Salaries	4,418,528	4,672,579	4,920,129	4,920,129
0102	Extra Help	26,322	63,475	47,216	47,216
0103	Overtime	173,344	143,539	156,745	156,745
0104	Annual Leave Payoffs	72,165	73,672	73,064	73,064
0105	Vacation Payoffs	760	13,473	10,540	10,540
0110	Performance Incentive Pay	0	4	0	0
0111	Other Pay	32,680	49,535	48,389	48,389
0112	Other Salaries	34,000	29,500	29,000	29,000
0200	Retirement	1,251,202	1,348,489	1,356,725	1,356,725
0205	1.62% Retirement ER Contribution 401(A) Plan	3,220	5,432	27,309	27,309
0206	Retiree Medical	179,091	189,955	191,849	191,849
0208	Pension Prepayment Discount	(64,124)	(52,771)	(58,353)	(58,353)
0305	Salary Continuance Insurance	2,131	2,927	2,702	2,702
0306	Health Insurance	766,951	758,390	767,388	767,388
0308	Dental Insurance	6,353	8,659	7,200	7,200
0309	Life Insurance	582	853	864	864
0310	Accidental Death and Dismemberment Insurance	118	172	192	192
0319	Other Insurance	63,436	61,663	66,144	66,144
0352	Workers Compensation - General	484,190	611,816	581,932	581,932
0401	Medicare	65,723	69,957	70,352	70,352
0403	Optional Benefit Program	22,750	28,583	24,960	24,960
	Total Salaries & Benefits	7,610,833	8,104,547	8,719,875	8,719,875
Services & Supplies					
0600	Clothing and Personal Supplies	28,975	29,758	26,000	26,000
0740	Enterprise Telephone Service Charges	39,445	190,263	12,517	12,517

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
0741	Telephone Service Charges from Vendors	0	23,129	414,330	414,330
0742	Cell Phones, Pagers, Blackberry Devices	1,453	854	3,605	3,605
1000	Household Expense	123,255	122,149	101,233	101,233
1001	Household Expense - Trash	19,187	17,829	19,907	19,907
1100	Insurance	83,526	82,036	100,918	100,918
1300	Maintenance Equipment - Non-IT Maintenance	3,926,575	4,248,421	3,679,690	3,679,690
1301	Maintenance - Inventory Parts	0	13,133	12,195	12,195
1302	Parts not Direct Billed to Customers	85,172	87,827	82,500	82,500
1340	Software Maintenance & Support	85,956	89,731	183,181	183,181
1400	Maintenance - Buildings and Improvements	255,125	195,283	324,799	324,799
1402	Minor Alterations and Improvements	45,191	6,957	37,748	37,748
1500	Medical, Dental and Laboratory Supplies	676	52	130	130
1600	Memberships	2,758	2,169	2,650	2,650
1700	Miscellaneous Expense	2,498	23,805	29,000	29,000
1800	Office Expense	16,571	21,383	17,237	17,237
1801	Duplicating Services (Publishing Services)	7,328	5,742	3,478	3,478
1802	Periodicals and Journals	693	0	500	500
1803	Postage	1,654	734	650	650
1809	Minor Office Equipment to be Controlled	1,570	0	10,200	10,200
1840	IT Hardware Purchases (Purchases under \$5,000)	2,270	27,377	35,784	35,784
1900	Professional and Specialized Services	1,816,272	1,809,601	1,981,553	1,981,553
1908	Temporary Help	47,329	44,734	62,553	62,553
1911	CWCAP Charges	600,774	495,479	612,990	612,990
1912	Investment Administrative Fees	8,653	9,654	9,721	9,721
1940	Enterprise IT Services	0	0	10,035	10,035
1941	IT Professional Services Contracts	1,644	(713)	1,550	1,550
2100	Rents and Leases - Equipment	8,216	9,023	12,130	12,130
2140	Software Leases & Licenses	17,796	32,481	42,214	42,214
2300	Small Tools and Instruments	47,919	78,503	138,600	138,600
2400	Special Departmental Expense	3,141,733	3,744,397	3,281,732	3,281,732
2600	Transportation and Travel - General	9,720	10,560	12,930	12,930
2601	Private Auto Mileage	2,354	395	2,243	2,243
2602	Garage Expense	506,418	229,056	536,444	536,444
2700	Transportation and Travel - Meetings/Conferences	3,023	9,914	10,600	10,600
2800	Utilities	(1,620)	0	0	0
2801	Utilities - Purchased Electricity	192,137	166,545	193,187	193,187
2802	Utilities - Purchased Gas	24,807	13,065	23,811	23,811
2803	Utilities - Purchased Water	77,460	41,697	59,829	59,829
2890	Intra-Agency Services & Supplies Billing Offsets	(503,858)	(229,040)	(459,307)	(459,307)

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
Total Services & Supplies		10,730,655	11,653,983	11,631,067	11,631,067
Other Charges					
3100	Contributions to Non-County Government Agencies	0	0	1,300,000	1,300,000
3700	Taxes and Assessments	10,843	7,870	11,400	11,400
Total Other Charges		10,843	7,870	1,311,400	1,311,400
Capital Assets					
Equipment					
4000	Equipment	0	0	5,851,000	6,647,000
Total Equipment		0	0	5,851,000	6,647,000
Total Capital Assets		0	0	5,851,000	6,647,000
Miscellaneous					
5300	Depreciation	4,029,054	5,568,007	9,800	9,800
Total Miscellaneous		4,029,054	5,568,007	9,800	9,800
TOTAL OPERATING EXPENSES		22,381,385	25,334,407	27,523,142	28,319,142
OPERATING INCOME (LOSS) - Note 1		380,836	(472,871)	(2,276,421)	(3,072,421)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	122,818	205,118	171,179	171,179
Total Revenue from Use of Money and Property		122,818	205,118	171,179	171,179
Miscellaneous Revenues					
7670	Miscellaneous Revenue	226,861	269,463	17,888	17,888
7680	Six-Month Expired (Outlawed) Checks	32	594	0	0
Total Miscellaneous Revenues		226,893	270,057	17,888	17,888
Other Financing Sources					
7852	Capital Asset Sales - Non-Taxable-Resale	0	3,516	0	0
Total Other Financing Sources		0	3,516	0	0
TOTAL NON-OPERATING REVENUES		349,711	478,691	189,067	189,067
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	973,604	973,604
Total Special Items		0	0	973,604	973,604
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	(204,307)	(341,032)	0	0
Total Miscellaneous		(204,307)	(341,032)	0	0
TOTAL NON-OPERATING EXPENSES		(204,307)	(341,032)	973,604	973,604
NON-OPERATING INCOME (LOSS)		554,018	819,723	(784,537)	(784,537)
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2		934,854	346,852	(3,060,958)	(3,856,958)
7805 Capital Contributions		453,656	424,263	0	0
7810 Transfers In - from Fund 100		3,827,005	4,738,390	1,793,535	2,221,708

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2016-2017 Actual (2)	FY 2017-2018 Actual (3)	FY 2018-2019 Recommended Budget (4)	FY 2018-2019 Final Budget (5)
7811 Transfers In - from Funds 101-199	527,115	970,093	1,313,000	1,313,000
7812 Transfers In - from Funds 2AA-299	12,226	11,645	23,991	23,991
7814 Transfers In - from Funds 400-499	1,698,697	1,838,901	2,237,000	2,237,000
4804 Transfers Out - to Funds 400-499	(215,000)	(215,000)	(215,000)	(215,000)
Changes to Reserves - Encumbrance - (Inc)/Dec.	2,649,276	3,136,327	0	0
Changes to Reserves - Net Position - Reserved (Inc)/Dec.	247,215	1,863,687	0	0
Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec. - Note 5	(8,873,243)	(7,376,634)	9,800	9,800
Changes to Reserves - Equipment Replacement - (Inc)/Dec.	2,856,247	(4,763,148)	(5,135,600)	(4,767,773)
Changes to Reserves - Fund Balance Designated for Fuel Sys Replacement - (Inc)/Dec.	(80,297)	(72,336)	(72,336)	(72,336)
CHANGE IN NET POSITION	4,037,751	903,040	(3,106,568)	(3,106,568)
Net Position - Beginning Balance	618,838	4,656,589	3,106,568	3,106,568
Net Position - Ending Balance - Note 5	4,656,589	5,559,629	0	0
CAPITAL ASSET ACQUISITIONS				
4000 Equipment				
Replace - Note 3	8,457,216	7,582,843	4,057,465	4,425,292
Additional & Excess Replacement Cost over Depreciation - Note 4	3,827,005	4,738,390	1,793,535	2,221,708
Total Equipment	12,284,221	12,321,233	5,851,000	6,647,000
4200 Buildings and Improvements				
PA13 CCG-Replace 4160 TMFR & 480 Volt Dist	266,627	482,487	0	0
Total Buildings and Improvements	266,627	482,487	0	0
TOTAL CAPITAL ASSET ACQUISITIONS	12,550,848	12,803,720	5,851,000	6,647,000

Columns may not total correctly due to rounding.

Note 1 - Operating Loss is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2018-19 Recommended and Adopted by Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 3 - Replacement equipment is financed by funds generated through depreciation expense.

Note 4 - Additional equipment and excess replacement cost over depreciation are financed by contributions from the County General Fund.

Note 5 - Adjusted Changes to Reserves - Net Investment in Capital Assets by an amount of \$143,134 for reconciling purposes.

297 - Reprographics ISF

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Charges For Services					
7590	Other Charges for Services	4,336,087	4,008,591	5,333,217	5,333,217
	Total Charges For Services	4,336,087	4,008,591	5,333,217	5,333,217
	TOTAL OPERATING REVENUES	4,336,087	4,008,591	5,333,217	5,333,217
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	(8,391)	(30,332)	0	0
0101	Regular Salaries	712,547	776,798	1,029,451	1,029,451
0102	Extra Help	105,818	85,628	50,000	50,000
0103	Overtime	34,926	34,201	51,938	51,938
0104	Annual Leave Payoffs	11,959	25,804	15,000	15,000
0105	Vacation Payoffs	1,073	18,565	5,000	5,000
0111	Other Pay	4,931	5,343	6,000	6,000
0112	Other Salaries	5,000	5,500	0	0
0200	Retirement	202,078	217,752	275,861	275,861
0205	1.62% Retirement ER Contribution 401(A) Plan	0	314	9,878	9,878
0206	Retiree Medical	28,873	31,413	40,157	40,157
0208	Pension Prepayment Discount	(10,523)	(9,078)	(9,234)	(9,234)
0305	Salary Continuance Insurance	784	798	1,114	1,114
0306	Health Insurance	121,234	108,304	152,976	152,976
0308	Dental Insurance	2,356	1,968	3,024	3,024
0309	Life Insurance	221	195	360	360
0310	Accidental Death and Dismemberment Insurance	45	39	72	72
0319	Other Insurance	12,496	13,237	28,828	28,828
0352	Workers Compensation - General	42,420	40,380	38,002	38,002
0401	Medicare	12,502	13,567	15,657	15,657
0403	Optional Benefit Program	8,750	9,042	10,512	10,512
	Total Salaries & Benefits	1,289,099	1,349,438	1,724,596	1,724,596
Services & Supplies					
0600	Clothing and Personal Supplies	2,510	0	6,000	6,000
0700	Communications	0	109	0	0
0740	Enterprise Telephone Service Charges	11,319	11,327	11,652	11,652
0742	Cell Phones, Pagers, Blackberry Devices	570	1,394	2,000	2,000
0900	Food	0	0	500	500
1000	Household Expense	18,560	27,206	20,000	20,000

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
1001	Household Expense - Trash	6,341	1,388	15,000	15,000
1100	Insurance	9,914	9,412	10,466	10,466
1300	Maintenance Equipment - Non-IT Maintenance	49,024	54,105	70,820	70,820
1340	Software Maintenance & Support	12,884	35,965	51,220	51,220
1341	Hardware Maintenance & Support	0	0	147,129	147,129
1400	Maintenance - Buildings and Improvements	91,609	83,117	50,432	50,432
1402	Minor Alterations and Improvements	5,736	75,246	82,325	82,325
1600	Memberships	0	225	225	225
1800	Office Expense	200,591	336,080	212,000	212,000
1803	Postage	0	0	2,000	2,000
1806	Printing Costs - Outside Vendors	326,840	547,906	800,000	800,000
1809	Minor Office Equipment to be Controlled	325,554	5,020	15,000	15,000
1840	IT Hardware Purchases (Purchases under \$5,000)	9,238	9,536	38,659	38,659
1900	Professional and Specialized Services	109,909	95,764	224,916	224,916
1908	Temporary Help	110	4,618	50,000	50,000
1911	CWCAP Charges	150,976	119,196	155,000	155,000
1912	Investment Administrative Fees	1,801	2,236	2,000	2,000
1920	Non-Claimable Administrative Expense	1,329	1,882	3,000	3,000
1940	Enterprise IT Services	210,696	178,651	221,009	221,009
2100	Rents and Leases - Equipment	458,641	400,523	530,000	530,000
2140	Software Leases & Licenses	14,700	42,801	92,714	92,714
2400	Special Departmental Expense	33	46	33,000	33,000
2412	Facilities and Warehouse Supplies	6,312	0	0	0
2600	Transportation and Travel - General	1,920	2,070	2,000	2,000
2601	Private Auto Mileage	0	0	1,000	1,000
2602	Garage Expense	28,412	14,612	30,572	30,572
2700	Transportation and Travel - Meetings/Conferences	0	2,619	7,500	7,500
2740	IT Training & Travel	0	948	0	0
2801	Utilities - Purchased Electricity	65,958	32,465	67,581	67,581
2802	Utilities - Purchased Gas	2,526	1,127	2,588	2,588
2803	Utilities - Purchased Water	2,586	1,402	2,650	2,650
	Total Services & Supplies	2,126,599	2,098,996	2,960,958	2,960,958
Other Charges					
3251	Lease Purchase Principal Payment	0	0	604,456	604,456
3351	Lease Purchase Interest Payment	0	0	79,216	79,216
3700	Taxes and Assessments	0	0	6,000	6,000
	Total Other Charges	0	0	689,672	689,672
Capital Assets					
Equipment					

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
4000	Equipment	0	0	83,000	83,000
4040	IT Equipment (Purchases over \$5,000)	0	0	6,000	6,000
	Total Equipment	0	0	89,000	89,000
	Total Capital Assets	0	0	89,000	89,000
Miscellaneous					
5300	Depreciation	96,102	48,562	100,000	100,000
	Total Miscellaneous	96,102	48,562	100,000	100,000
TOTAL OPERATING EXPENSES		3,511,800	3,496,996	5,564,226	5,564,226
OPERATING INCOME (LOSS)		824,287	511,595	(231,009)	(231,009)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	27,603	47,434	30,000	30,000
	Total Revenue from Use of Money and Property	27,603	47,434	30,000	30,000
Miscellaneous Revenues					
7661	Other Sales - Taxable	123,036	156,903	200,000	200,000
7670	Miscellaneous Revenue	22,922	31,279	25,000	25,000
	Total Miscellaneous Revenues	145,958	188,182	225,000	225,000
TOTAL NON-OPERATING REVENUES		173,561	235,616	255,000	255,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	1,329,827	1,329,827
	Total Special Items	0	0	1,329,827	1,329,827
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	(41,552)	(550)	0	0
	Total Miscellaneous	(41,552)	(550)	0	0
TOTAL NON-OPERATING EXPENSES		(41,552)	(550)	1,329,827	1,329,827
NON-OPERATING INCOME (LOSS)		215,113	236,166	(1,074,827)	(1,074,827)
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS		1,039,400	747,761	(1,305,836)	(1,305,836)
	4802 Transfers Out - to Funds 2AA-299	0	0	(23,991)	(23,991)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	135,326	(513,266)	0	0
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	42,865	(196,596)	0	0
CHANGE IN NET POSITION		1,217,591	37,899	(1,329,827)	(1,329,827)
	Net Position - Beginning Balance	630,329	1,847,920	1,329,827	1,329,827
	Net Position - Ending Balance	1,847,920	1,885,819	0	0
CAPITAL ASSET ACQUISITIONS					
Equipment					
	4000 Equipment	0	100	83,000	83,000
	4040 IT Equipment (Purchases over \$5,000)	0	5,737	6,000	6,000
	Total Equipment	0	5,837	89,000	89,000

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	(5)
4200 Buildings & Improvements					
P001	Warehouse and Improvements	0	239,421	0	0
	Total Buildings & Improvements	0	239,421	0	0
TOTAL CAPITAL ASSET ACQUISITIONS		0	245,258	89,000	89,000

Columns may not total correctly due to rounding.

298 - Self-Insured Benefits Internal Service Fund

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Miscellaneous Revenues					
7710	Insurance Premiums	3,481,071	3,230,766	3,125,308	3,125,308
	Total Miscellaneous Revenues	3,481,071	3,230,766	3,125,308	3,125,308
	TOTAL OPERATING REVENUES	3,481,071	3,230,766	3,125,308	3,125,308
OPERATING EXPENSES					
Services & Supplies					
1803	Postage	40,000	0	0	0
1900	Professional and Specialized Services	1,156,670	112,825	165,220	165,220
1911	CWCAP Charges	92,363	76,640	116,163	116,163
1912	Investment Administrative Fees	2,937	2,623	2,645	2,645
2400	Special Departmental Expense	1,102,914	927,750	1,071,800	1,071,800
	Total Services & Supplies	2,394,884	1,119,838	1,355,828	1,355,828
Other Charges					
3510	Other Charges - Operating	455,247	367,849	448,226	448,226
3520	Insurance Claims	2,541,192	2,598,803	2,624,091	2,624,091
3530	Insurance Premiums	281,726	296,300	301,400	301,400
	Total Other Charges	3,278,165	3,262,952	3,373,717	3,373,717
	TOTAL OPERATING EXPENSES	5,673,049	4,382,790	4,729,545	4,729,545
	OPERATING INCOME (LOSS)	(2,191,978)	(1,152,024)	(1,604,237)	(1,604,237)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	43,660	55,539	59,040	59,040
	Total Revenue from Use of Money and Property	43,660	55,539	59,040	59,040
Miscellaneous Revenues					
7670	Miscellaneous Revenue	1,015,551	470,992	448,226	448,226
	Total Miscellaneous Revenues	1,015,551	470,992	448,226	448,226
	TOTAL NON-OPERATING REVENUES	1,059,211	526,531	507,266	507,266
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	4,454,128	4,454,128
	Total Special Items	0	0	4,454,128	4,454,128
	TOTAL NON-OPERATING EXPENSES	0	0	4,454,128	4,454,128
	NON-OPERATING INCOME (LOSS)	1,059,211	526,531	(3,946,862)	(3,946,862)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(1,132,767)	(625,493)	(5,551,099)	(5,551,099)
	7810 Transfers In - from Fund 100	1,852,914	927,750	1,071,800	1,071,800

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
	Actual (2)	Actual (3)	Recommended Budget (4)	Final Budget (5)
4802 Transfers Out - to Funds 2AA-299	0	(1,400,000)	0	0
Changes to Reserves - Encumbrance - (Inc)/Dec.	10,000	0	0	0
Changes to Reserves - Net Position - Reserved (Inc)/Dec.	125,000	0	0	0
CHANGE IN NET POSITION	855,147	(1,097,743)	(4,479,299)	(4,479,299)
Net Position - Beginning Balance	4,712,585	5,567,732	4,479,299	4,479,299
Net Position - Ending Balance	5,567,732	4,469,989	0	0

Columns may not total correctly due to rounding.

299 - OC Waste & Recycling Enterprise

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Licenses, Permits & Franchises					
6460	Other Licenses and Permits	14,385	10,800	15,000	15,000
6470	Franchises	41,228	92,867	95,000	95,000
	Total Licenses, Permits & Franchises	55,613	103,667	110,000	110,000
Revenue from Use of Money and Property					
6620	Rents and Concessions	540,367	610,464	623,000	623,000
6630	Royalties	3,902,489	3,997,190	4,066,000	4,066,000
	Total Revenue from Use of Money and Property	4,442,856	4,607,654	4,689,000	4,689,000
Charges For Services					
7520	Sanitation Services	103,757,936	109,732,755	108,741,500	108,741,500
7590	Other Charges for Services	59,750	12,674	50,000	50,000
	Total Charges For Services	103,817,686	109,745,429	108,791,500	108,791,500
	TOTAL OPERATING REVENUES	108,316,155	114,456,750	113,590,500	113,590,500
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	(97,979)	(155,278)	150,000	150,000
0101	Regular Salaries	15,450,406	15,518,225	17,053,212	17,053,212
0102	Extra Help	37,870	6,707	0	0
0103	Overtime	848,431	1,064,971	1,240,125	1,240,125
0104	Annual Leave Payoffs	393,848	384,402	380,160	380,160
0105	Vacation Payoffs	43,493	216,024	202,340	202,340
0110	Performance Incentive Pay	40	64	0	0
0111	Other Pay	26,801	23,340	30,230	30,230
0112	Other Salaries	109,000	104,500	113,500	113,500
0150	Labor Burden	(1,151)	(23,933)	0	0
0200	Retirement	4,352,864	4,440,148	4,693,183	4,693,183
0204	County Paid Executive Deferred Compensation Plan	8,615	10,916	9,662	9,662
0205	1.62% Retirement ER Contribution 401(A) Plan	17,522	21,637	83,578	83,578
0206	Retiree Medical	621,739	627,961	665,297	665,297
0208	Pension Prepayment Discount	(236,247)	(189,740)	(196,892)	(196,892)
0305	Salary Continuance Insurance	11,677	11,486	12,536	12,536
0306	Health Insurance	2,581,559	2,538,074	2,809,992	2,809,992
0308	Dental Insurance	34,442	30,412	31,140	31,140
0309	Life Insurance	3,193	3,018	3,864	3,864

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
0310	Accidental Death and Dismemberment Insurance	645	610	780	780
0319	Other Insurance	200,758	204,123	228,000	228,000
0352	Workers Compensation - General	1,211,984	1,401,014	1,485,619	1,485,619
0401	Medicare	229,801	240,196	244,521	244,521
0402	Executive Car Allowance	9,130	10,216	9,180	9,180
0403	Optional Benefit Program	110,253	105,451	109,404	109,404
0490	Salary Cost Apply - Intrafund	(339,271)	(238,998)	0	0
	Total Salaries & Benefits	25,629,423	26,355,546	29,359,431	29,359,431
Services & Supplies					
0600	Clothing and Personal Supplies	129,602	121,125	154,700	154,700
0740	Enterprise Telephone Service Charges	160,981	170,112	248,000	248,000
0741	Telephone Service Charges from Vendors	1,837	631	0	0
0742	Cell Phones, Pagers, Blackberry Devices	36,618	40,283	60,000	60,000
0900	Food	5,224	8,592	14,000	14,000
1000	Household Expense	45,396	55,638	53,200	53,200
1001	Household Expense - Trash	25,290	34,822	53,500	53,500
1100	Insurance	277,074	290,184	270,000	270,000
1300	Maintenance Equipment - Non-IT Maintenance	7,386,097	8,214,034	8,950,200	8,950,200
1340	Software Maintenance & Support	91,812	137,157	169,100	169,100
1341	Hardware Maintenance & Support	54,735	41,817	72,000	72,000
1400	Maintenance - Buildings and Improvements	7,381,344	9,414,029	19,591,400	19,591,400
1402	Minor Alterations and Improvements	187,120	116,796	28,500	28,500
1500	Medical, Dental and Laboratory Supplies	3,325	4,208	3,900	3,900
1600	Memberships	8,333	3,349	28,800	28,800
1701	Cash Difference	83	202	500	500
1702	Cash Losses	20	0	500	500
1800	Office Expense	86,906	91,461	119,300	119,300
1801	Duplicating Services (Publishing Services)	652	19,402	16,100	16,100
1802	Periodicals and Journals	1,279	2,089	1,000	1,000
1803	Postage	3,453	3,138	26,300	26,300
1806	Printing Costs - Outside Vendors	20,603	13,985	46,500	46,500
1809	Minor Office Equipment to be Controlled	21,533	34,252	184,600	184,600
1840	IT Hardware Purchases (Purchases under \$5,000)	80,637	105,260	196,000	196,000
1900	Professional and Specialized Services	12,249,812	14,485,479	24,184,800	24,184,800
1908	Temporary Help	22,703	8,575	145,000	145,000
1911	CWCAP Charges	978,848	791,216	980,000	980,000
1912	Investment Administrative Fees	126,426	165,162	200,000	200,000
1913	Merchant Fees	0	0	10,000	10,000
1940	Enterprise IT Services	609,159	593,165	600,000	600,000

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
1941	IT Professional Services Contracts	48,351	125,278	153,000	153,000
2000	Publications and Legal Notices	2,036	6,985	5,100	5,100
2100	Rents and Leases - Equipment	113,801	141,163	197,200	197,200
2140	Software Leases & Licenses	51,828	(195,179)	310,300	310,300
2200	Rents and Leases - Buildings and Improvements	536,355	535,165	535,000	535,000
2300	Small Tools and Instruments	98,088	105,568	87,600	87,600
2400	Special Departmental Expense	1,430,667	5,054,078	8,346,800	8,346,800
2409	Minor Special Dept. Equipment to be Controlled	0	6,523	0	0
2600	Transportation and Travel - General	2,213,013	2,964,266	3,607,000	3,607,000
2601	Private Auto Mileage	21,124	39,206	29,800	29,800
2602	Garage Expense	437,731	585,563	504,800	504,800
2700	Transportation and Travel - Meetings/ Conferences	59,678	115,120	190,100	190,100
2800	Utilities	0	0	300	300
2801	Utilities - Purchased Electricity	210,246	190,520	554,800	554,800
2802	Utilities - Purchased Gas	5,439	3,615	4,000	4,000
2803	Utilities - Purchased Water	472,078	828,667	509,500	509,500
	Total Services & Supplies	35,697,337	45,472,701	71,443,200	71,443,200
Services & Supplies Reimbursements					
2900	Services and Supplies Reimbursement	(1,324,771)	(2,238,496)	0	0
	Total Services & Supplies Reimbursements	(1,324,771)	(2,238,496)	0	0
Other Charges					
3100	Contributions to Non-County Government Agencies	12,244,287	4,143,152	4,800,000	4,800,000
3700	Taxes and Assessments	4,454,081	4,628,657	4,718,300	4,718,300
3750	Pollution Remediation Expense	313,953	10,542,753	0	0
	Total Other Charges	17,012,321	19,314,562	9,518,300	9,518,300
Capital Assets					
Equipment					
4000	Equipment	0	0	11,787,500	11,787,500
4040	IT Equipment (Purchases over \$5,000)	0	0	32,000	32,000
	Total Equipment	0	0	11,819,500	11,819,500
	Total Capital Assets	0	0	11,819,500	11,819,500
Miscellaneous					
5300	Depreciation	13,666,922	14,788,812	0	0
5350	Amortization	65,831	0	0	0
	Total Miscellaneous	13,732,753	14,788,812	0	0
	TOTAL OPERATING EXPENSES	90,747,063	103,693,125	122,140,431	122,140,431

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)	(2)	(3)	(4)	(5)	
OPERATING INCOME (LOSS) - Note 1		17,569,092	10,763,625	(8,549,931)	(8,549,931)
NON-OPERATING REVENUES					
Fines, Forfeitures & Penalties					
6530	Forfeitures and Penalties	42,142	20,270	5,000	5,000
	Total Fines, Forfeitures & Penalties	42,142	20,270	5,000	5,000
Revenue from Use of Money and Property					
6610	Interest	1,535,891	2,234,636	1,800,000	1,800,000
	Total Revenue from Use of Money and Property	1,535,891	2,234,636	1,800,000	1,800,000
Intergovernmental Revenues					
6970	State - Other	16,157	19,498	30,000	30,000
7130	Other Governmental Agencies	1,808	0	0	0
	Total Intergovernmental Revenues	17,965	19,498	30,000	30,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	103,009	42,030	50,000	50,000
7680	Six-Month Expired (Outlawed) Checks	64	1,812	0	0
7690	Returned Check Charges	655	420	500	500
	Total Miscellaneous Revenues	103,728	44,262	50,500	50,500
TOTAL NON-OPERATING REVENUES		1,699,726	2,318,666	1,885,500	1,885,500
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	2,000,000	2,000,000
	Total Special Items	0	0	2,000,000	2,000,000
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	(513,418)	(286,200)	0	0
	Total Miscellaneous	(513,418)	(286,200)	0	0
TOTAL NON-OPERATING EXPENSES		(513,418)	(286,200)	2,000,000	2,000,000
NON-OPERATING INCOME (LOSS)		2,213,144	2,604,866	(114,500)	(114,500)
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2		19,782,236	13,368,491	(8,664,431)	(8,664,431)
7805	Capital Contributions	0	1,558,238	0	0
7810	Transfers In - from Fund 100	5,818	9,553	0	0
7812	Transfers In - from Funds 2AA-299	8,888,812	25,315,019	31,522,240	31,522,240
4802	Transfers Out - to Funds 2AA-299	(23,530,594)	(48,261,530)	(29,000,000)	(29,000,000)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(3,125,510)	(1,869,744)	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(13,632)	(16,869,366)	(18,238,430)	(18,238,430)
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	7,564,325	110,701	0	0
CHANGE IN NET POSITION		9,571,455	(26,638,638)	(24,380,621)	(24,380,621)
	Net Position - Beginning Balance	53,688,599	63,260,054	24,380,621	24,380,621
	Net Position - Ending Balance	63,260,054	36,621,416	0	0
CAPITAL ASSET ACQUISITIONS					

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended	Final Budget
(1)		(2)	(3)	(4)	(5)
Equipment					
4000	Equipment	6,441,376	11,921,969	11,787,500	11,787,500
4040	IT Equipment (Purchases over \$5,000)	0	462,576	32,000	32,000
	Total Equipment	6,441,376	12,384,545	11,819,500	11,819,500
4200 Buildings and Improvements					
P702	FRB P8 East Flank/Buttress	19,427	0	0	0
	Total Buildings and Improvements	19,427	0	0	0
Intangible Assets-Amortizable					
4251 Commercially Acquired Multi-Year Software Amortizable					
3805	Capital Improvement Project Planning & Management	0	50,330	0	0
	Total 4251 Commercially Acquired Multi-Year Software Amortizable	0	50,330	0	0
4252 Internally Generated Computer Software					
2405	Contract & Program Support	0	250,000	0	0
	Total 4252 Internally Generated Computer Software	0	250,000	0	0
	Total Intangible Assets-Amortizable	0	300,330	0	0
TOTAL CAPITAL ASSET ACQUISITIONS		6,460,803	12,684,875	11,819,500	11,819,500

Columns may not total correctly due to rounding.

Note 1 - Operating Loss is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2018-19 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

29W - Wellness Program Internal Service Fund

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)	(2)	(3)	(4)	(5)	
OPERATING REVENUES					
Charges For Services					
7370	Personnel Services	0	1,502,762	1,183,099	1,183,099
	Total Charges For Services	0	1,502,762	1,183,099	1,183,099
	TOTAL OPERATING REVENUES	0	1,502,762	1,183,099	1,183,099
OPERATING EXPENSES					
Services & Supplies					
1803	Postage	0	0	40,000	40,000
1900	Professional and Specialized Services	0	1,056,051	1,677,350	1,677,350
1911	CWCAP Charges	0	0	31,000	31,000
1912	Investment Administrative Fees	0	924	900	900
2400	Special Departmental Expense	0	0	600,000	600,000
	Total Services & Supplies	0	1,056,975	2,349,250	2,349,250
	TOTAL OPERATING EXPENSES	0	1,056,975	2,349,250	2,349,250
	OPERATING INCOME (LOSS)	0	445,787	(1,166,151)	(1,166,151)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	0	20,445	11,770	11,770
	Total Revenue from Use of Money and Property	0	20,445	11,770	11,770
Miscellaneous Revenues					
7670	Miscellaneous Revenue	0	534,965	550,000	550,000
	Total Miscellaneous Revenues	0	534,965	550,000	550,000
	TOTAL NON-OPERATING REVENUES	0	555,410	561,770	561,770
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	922,790	922,790
	Total Special Items	0	0	922,790	922,790
	TOTAL NON-OPERATING EXPENSES	0	0	922,790	922,790
	NON-OPERATING INCOME (LOSS)	0	555,410	(361,020)	(361,020)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	0	1,001,197	(1,527,171)	(1,527,171)
	7812 Transfers In - from Funds 2AA-299	0	1,400,000	0	0
	CHANGE IN NET POSITION	0	2,401,197	(1,527,171)	(1,527,171)
	Net Position - Beginning Balance	0	0	1,527,171	1,527,171
	Net Position - Ending Balance	0	2,401,197	0	0

Columns may not total correctly due to rounding.

29Z - Life Insurance ISF

Summary of Final Budget by Revenue and Expense Category:

		FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2018-2019
Operating Detail		Actual	Actual	Recommended Budget	Final Budget
(1)		(2)	(3)	(4)	(5)
OPERATING REVENUES					
Miscellaneous Revenues					
7710	Insurance Premiums	835,052	823,598	894,035	894,035
	Total Miscellaneous Revenues	835,052	823,598	894,035	894,035
	TOTAL OPERATING REVENUES	835,052	823,598	894,035	894,035
OPERATING EXPENSES					
Other Charges					
3530	Insurance Premiums	798,123	851,999	894,037	894,037
	Total Other Charges	798,123	851,999	894,037	894,037
	TOTAL OPERATING EXPENSES	798,123	851,999	894,037	894,037
	OPERATING INCOME (LOSS)	36,929	(28,401)	(2)	(2)
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	135,004	135,004
	Total Special Items	0	0	135,004	135,004
	TOTAL NON-OPERATING EXPENSES	0	0	135,004	135,004
	NON-OPERATING INCOME (LOSS)	0	0	(135,004)	(135,004)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	36,929	(28,401)	(135,006)	(135,006)
	CHANGE IN NET POSITION	36,929	(28,401)	(135,006)	(135,006)
	Net Position - Beginning Balance	122,090	159,019	135,006	135,006
	Net Position - Ending Balance	159,019	130,618	0	0

Columns may not total correctly due to rounding.

400 - OC Flood

Summary of Final Budget by Revenue and Expense Category:

	FY 2016-2017		FY 2017-2018	FY 2017-2018	Change from FY 2017-2018		
		Budget		Actual Exp/Rev	FY 2018-2019	Budget	
Revenues/Appropriations	Actual Exp/Rev	As of 6/30/18	As of 6/30/18	Final Budget	Amount	Percent	
Taxes	\$ 107,844,603	\$ 111,575,547	\$ 115,413,716	\$ 119,172,855	\$ 7,597,308	6.81%	
Licenses, Permits & Franchises	578,767	155,000	(8,836)	0	(155,000)	-100.00	
Fines, Forfeitures & Penalties	12,953	14,585	15,133	12,953	(1,632)	-11.19	
Revenue from Use of Money and Property	3,428,413	2,685,196	4,873,613	3,306,196	621,000	23.13	
Intergovernmental Revenues	2,691,263	7,717,452	1,310,105	5,128,273	(2,589,179)	-33.55	
Charges For Services	14,899,693	14,074,186	16,210,326	14,051,416	(22,770)	-0.16	
Miscellaneous Revenues	2,276,720	1,018,510	1,543,699	160,000	(858,510)	-84.29	
Other Financing Sources	577,953	446,306	675,878	315,000	(131,306)	-29.42	
Obligated Fund Balances	6,225,696	60,687,518	25,017,072	24,548,445	(36,139,073)	-59.55	
Fund Balance Unassigned	0	0	0	0	0	0.00	
Total Revenues	138,536,061	198,374,300	165,050,707	166,695,138	(31,679,162)	-15.96	
Salaries & Benefits	27,692,098	31,767,022	28,992,675	31,406,448	(360,574)	-1.14	
Services & Supplies	55,633,377	68,806,264	69,061,795	71,739,641	2,933,377	4.26	
Other Charges	4,265,732	8,820,820	1,472,668	8,207,800	(613,020)	-6.95	
Equipment	2,544,545	3,782,300	2,524,149	2,593,500	(1,188,800)	-31.43	
Land	5,303	1,120,668	20,668	1,300,000	179,332	16.00	
Structures & Improvements	50,803,235	77,567,613	60,762,559	46,017,225	(31,550,388)	-40.67	
Intangible Assets-Amortizable	1,000,185	942,315	625,755	536,187	(406,128)	-43.10	
Other Financing Uses	3,932,534	5,567,298	3,755,965	4,894,337	(672,961)	-12.09	
Intrafund Transfers	(2,435)	0	(2,118)	0	0	0.00	
Obligated Fund Balances	0	0	61,507	0	0	0.00	
Total Requirements	145,874,575	198,374,300	167,275,624	166,695,138	(31,679,162)	-15.97	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00	
Current Year Revenue	132,310,365	137,686,782	140,033,635	142,146,693	4,459,911	3.24	
Current Year Expenses	(107,420,203)	(198,374,300)	(110,424,124)	(166,695,138)	31,679,162	-15.97	
Prior Year Expenses	(15,029,577)	0	(29,801,527)	0	0	0.00	
Decrease/(Increase) Reserve for Encumbrances	(16,086,280)	0	(24,763,549)	0	0	0.00	
Decrease/(Increase) to Obligated Fund Balances	6,225,696	60,687,518	24,955,565	24,548,445	(36,139,073)	-59.55	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	

Columns may not total correctly due to rounding.

403 - OC Santa Ana River

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18		Final Budget		Budget Amount	Percent
Revenue from Use of Money and Property	\$ 715	\$ 500	\$ 1,130		\$ 500		\$ 0	0.00%
Miscellaneous Revenues	3,820	3,443	5,536		0		(3,443)	-100.00
Obligated Fund Balances	0	76,177	0		89,585		13,408	17.60
Fund Balance Unassigned	0	0	0		0		0	0.00
Total Revenues	4,535	80,120	6,666		90,085		9,965	12.43
Services & Supplies	52	120	57		120		0	0.00
Special Items	0	80,000	0		89,965		9,965	12.46
Obligated Fund Balances	4,482	0	6,608		0		0	0.00
Total Requirements	4,534	80,120	6,665		90,085		9,965	12.44
Beginning Fund Balance - Unassigned	0	0	0		0		0	0.00
Current Year Revenue	4,535	3,943	6,666		500		(3,443)	-87.32
Current Year Expenses	(52)	(80,120)	(57)		(90,085)		(9,965)	12.44
Prior Year Expenses	0	0	0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(4,482)	76,177	(6,608)		89,585		13,408	17.60
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0		\$ 0		\$ 0	0.00%

Columns may not total correctly due to rounding.

404 - OC Flood - Capital

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Licenses, Permits & Franchises	\$ 0	\$ 0	\$ 93,480	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	1,924,963	1,461,000	2,628,599	1,896,000	435,000	29.77
Intergovernmental Revenues	1,098,874	25,000,000	5,117,835	15,000,000	(10,000,000)	-40.00
Charges For Services	311,537	0	121,768	0	0	0.00
Miscellaneous Revenues	3,363,410	2,919,242	4,854,373	0	(2,919,242)	-100.00
Obligated Fund Balances	7,564,211	45,174,435	28,291,709	28,354,207	(16,820,228)	-37.23
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	14,262,995	74,554,677	41,107,763	45,250,207	(29,304,470)	-39.30
Services & Supplies	6,736,655	10,755,277	3,804,639	10,750,207	(5,070)	-0.05
Other Charges	5,924,610	40,800,000	31,544,251	11,500,000	(29,300,000)	-71.81
Land	3,058,720	22,802,664	6,064,310	23,000,000	197,336	0.87
Structures & Improvements	0	196,736	189,439	0	(196,736)	-100.00
Total Requirements	15,719,985	74,554,677	41,602,639	45,250,207	(29,304,470)	-39.31
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	6,698,784	29,380,242	12,816,054	16,896,000	(12,484,242)	-42.49
Current Year Expenses	(14,035,460)	(74,554,677)	(41,172,457)	(45,250,207)	29,304,470	-39.31
Prior Year Expenses	(822,085)	0	(4,592,897)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	594,550	0	4,657,591	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	7,564,211	45,174,435	28,291,709	28,354,207	(16,820,228)	-37.23
Ending Fund Balance - Unassigned	\$ (1)	\$ 0	\$ 1	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

405 - OC Parks CSA26

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
		As of 6/30/18	As of 6/30/18					
Taxes	\$ 82,101,937	\$ 83,663,000	\$ 88,110,240	\$ 89,055,000	\$ 5,392,000	6.44%		
Licenses, Permits & Franchises	246,766	233,000	265,209	1,325,000	1,092,000	468.67		
Fines, Forfeitures & Penalties	50,107	33,500	47,695	38,500	5,000	14.93		
Revenue from Use of Money and Property	6,633,178	6,138,930	6,689,345	6,497,250	358,320	5.84		
Intergovernmental Revenues	746,741	407,300	749,093	457,300	50,000	12.28		
Charges For Services	9,336,637	9,672,388	12,351,892	18,071,837	8,399,449	86.84		
Miscellaneous Revenues	743,758	100,000	2,237,426	2,076,330	1,976,330	1,976.33		
Other Financing Sources	31,802	0	182,533	0	0	0.00		
Obligated Fund Balances	0	19,348,052	0	34,947,838	15,599,786	80.63		
Fund Balance Unassigned	0	0	0	0	0	0.00		
Total Revenues	99,890,926	119,596,170	110,633,432	152,469,055	32,872,885	27.48		
Salaries & Benefits	26,892,626	31,477,150	29,980,133	33,168,784	1,691,634	5.37		
Services & Supplies	52,423,019	68,191,615	59,223,403	85,382,220	17,190,605	25.21		
Services & Supplies Reimbursements	(9,179)	0	0	0	0	0.00		
Other Charges	112,061	165,500	137,580	145,000	(20,500)	-12.39		
Equipment	987,282	880,460	414,159	735,250	(145,210)	-16.49		
Other Financing Uses	12,303,807	18,881,445	5,100,905	33,037,801	14,156,356	74.97		
Obligated Fund Balances	9,983,496	0	17,479,121	0	0	0.00		
Total Requirements	102,693,111	119,596,170	112,335,301	152,469,055	32,872,885	27.49		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00		
Current Year Revenue	99,890,926	100,248,118	110,633,432	117,521,217	17,273,099	17.23		
Current Year Expenses	(87,688,078)	(119,596,170)	(91,031,900)	(152,469,055)	(32,872,885)	27.49		
Prior Year Expenses	(4,087,312)	0	(3,534,982)	0	0	0.00		
Decrease/(Increase) Reserve for Encumbrances	1,867,960	0	1,412,571	0	0	0.00		
Decrease/(Increase) to Obligated Fund Balances	(9,983,496)	19,348,052	(17,479,121)	34,947,838	15,599,786	80.63		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

Columns may not total correctly due to rounding.

406 - OC Parks Capital

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 338,776	\$ 211,283	\$ 464,763	\$ 321,283	\$ 110,000	52.06%
Intergovernmental Revenues	200,822	0	315,191	770,085	770,085	0.00
Charges For Services	64,506	0	0	0	0	0.00
Miscellaneous Revenues	30,849	0	23,933	0	0	0.00
Other Financing Sources	11,745,980	17,583,445	4,000,000	32,218,801	14,635,356	83.23
Obligated Fund Balances	0	13,204,487	12,057,085	1,731,481	(11,473,006)	-86.89
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	12,380,933	30,999,215	16,860,972	35,041,650	4,042,435	13.04
Services & Supplies	2,218,314	1,894,000	1,807,751	2,228,000	334,000	17.63
Land	0	20,000	13,428	0	(20,000)	-100.00
Structures & Improvements	7,323,270	29,085,215	15,279,266	32,813,650	3,728,435	12.82
Obligated Fund Balances	3,007,151	0	0	0	0	0.00
Total Requirements	12,548,735	30,999,215	17,100,444	35,041,650	4,042,435	13.04
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	12,380,933	17,794,728	4,803,887	33,310,169	15,515,441	87.19
Current Year Expenses	(7,521,038)	(30,999,215)	(11,016,582)	(35,041,650)	(4,042,435)	13.04
Prior Year Expenses	(2,852,100)	0	(1,723,511)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	999,356	0	(4,120,880)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(3,007,151)	13,204,487	12,057,085	1,731,481	(11,473,006)	-86.89
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ (1)	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

431 - Special Assessment-Top of the World Improvement

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	FY 2016-2017		Budget		Actual Exp/Rev		FY 2018-2019		Budget	
	Actual Exp/Rev		As of 6/30/18		As of 6/30/18		Final Budget		Amount	Percent
Revenue from Use of Money and Property	\$ 493	\$	500	\$	742	\$	970	\$	470	94.00%
Miscellaneous Revenues	527		500		765		0		(500)	-100.00
Obligated Fund Balances	0		57,115		0		58,680		1,565	2.74
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	1,020		58,115		1,507		59,650		1,535	2.64
Services & Supplies	126		58,115		137		59,650		1,535	2.64
Obligated Fund Balances	894		0		1,370		0		0	0.00
Total Requirements	1,020		58,115		1,507		59,650		1,535	2.64
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	1,020		1,000		1,507		970		(30)	-3.00
Current Year Expenses	(126)		(58,115)		(137)		(59,650)		(1,535)	2.64
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(894)		57,115		(1,370)		58,680		1,565	2.74
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

433 - Golden Lantern Reassessment District 94-1 Debt S

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Final Budget	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 3,187	\$ 7,299	\$ 4,811	\$ 7,299	\$ 4,811	\$ 7,299	\$ 6,350	\$ 7,299	\$ (949)	-13.00%
Miscellaneous Revenues	4,494	4,100	6,523	4,100	6,523	4,100	0	4,100	(4,100)	-100.00
Obligated Fund Balances	0	370,126	0	370,126	0	370,126	380,457	370,126	10,331	2.79
Fund Balance Unassigned	0	0	0	0	0	0	0	0	0	0.00
Total Revenues	7,681	381,525	11,334	381,525	11,334	381,525	386,807	381,525	5,282	1.38
Services & Supplies	818	381,525	1,139	381,525	1,139	381,525	386,807	381,525	5,282	1.38
Obligated Fund Balances	6,862	0	10,195	0	10,195	0	0	0	0	0.00
Total Requirements	7,680	381,525	11,334	381,525	11,334	381,525	386,807	381,525	5,282	1.38
Beginning Fund Balance - Unassigned	0	0	0	0	0	0	0	0	0	0.00
Current Year Revenue	7,681	11,399	11,334	11,399	11,334	11,399	6,350	11,399	(5,049)	-44.29
Current Year Expenses	(818)	(381,525)	(1,139)	(381,525)	(1,139)	(381,525)	(386,807)	(381,525)	(5,282)	1.38
Prior Year Expenses	0	0	0	0	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(6,862)	370,126	(10,195)	370,126	(10,195)	370,126	380,457	370,126	10,331	2.79
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

459 - N. Tustin Landscape & Lighting Assessment District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 581,386	\$	575,261	\$	615,612	\$	603,134	\$	27,873	4.85%
Fines, Forfeitures & Penalties	89		80		91		80		0	0.00
Revenue from Use of Money and Property	27,969		12,000		47,572		31,053		19,053	158.78
Intergovernmental Revenues	3,485		3,500		3,388		3,288		(212)	-6.06
Miscellaneous Revenues	1,336		1,240		2,039		1,699		459	37.02
Obligated Fund Balances	0		2,828,309		0		2,647,600		(180,709)	-6.39
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	614,264		3,420,390		668,701		3,286,854		(133,536)	-3.90
Services & Supplies	183,052		270,390		136,169		286,854		16,464	6.09
Structures & Improvements	0		3,150,000		0		3,000,000		(150,000)	-4.76
Obligated Fund Balances	459,137		0		565,763		0		0	0.00
Total Requirements	642,189		3,420,390		701,932		3,286,854		(133,536)	-3.90
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	614,264		592,081		668,701		639,254		47,173	7.97
Current Year Expenses	(129,483)		(3,420,390)		(136,169)		(3,286,854)		133,536	-3.90
Prior Year Expenses	(32,143)		0		(20,339)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	6,499		0		53,569		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(459,137)		2,828,309		(565,763)		2,647,600		(180,709)	-6.39
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

468 - County Service Area #13 - La Mirada

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Amount	Percent
		As of 6/30/18		As of 6/30/18		Final Budget		
Taxes	\$ 3,281	\$ 3,198	\$ 3,430	\$ 3,188	\$ (10)			-0.31%
Fines, Forfeitures & Penalties	1	0	1	0	0			0.00
Revenue from Use of Money and Property	82	50	147	50	0			0.00
Intergovernmental Revenues	20	20	19	20	0			0.00
Charges For Services	6,812	6,800	6,812	6,800	0			0.00
Miscellaneous Revenues	37	30	54	0	(30)			-100.00
Fund Balance Unassigned	0	0	0	0	0			0.00
Total Revenues	10,233	10,098	10,463	10,058	(40)			-0.39
Services & Supplies	7,668	9,390	7,498	8,990	(400)			-4.26
Other Financing Uses	1,000	0	0	0	0			0.00
Special Items	0	708	0	1,068	360			50.85
Obligated Fund Balances	1,565	0	2,965	0	0			0.00
Total Requirements	10,233	10,098	10,463	10,058	(40)			-0.40
Beginning Fund Balance - Unassigned	0	0	0	0	0			0.00
Current Year Revenue	10,233	10,098	10,463	10,058	(40)			-0.40
Current Year Expenses	(8,668)	(10,098)	(7,498)	(10,058)	40			-0.40
Prior Year Expenses	0	0	0	0	0			0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0			0.00
Decrease/(Increase) to Obligated Fund Balances	(1,565)	0	(2,965)	0	0			0.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0		0	0.00%

Columns may not total correctly due to rounding.

475 - County Service Area #20 - La Habra

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 9,751	\$	9,037	\$	10,355	\$	9,012	\$	(25)	-0.28%
Fines, Forfeitures & Penalties	2		1		2		1		0	0.00
Revenue from Use of Money and Property	1,878		1,000		2,931		1,500		500	50.00
Intergovernmental Revenues	58		60		56		55		(5)	-8.33
Miscellaneous Revenues	257		200		381		0		(200)	-100.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	11,946		10,298		13,724		10,568		270	2.62
Services & Supplies	581		840		517		840		0	0.00
Special Items	0		9,458		0		9,728		270	2.85
Obligated Fund Balances	11,365		0		13,207		0		0	0.00
Total Requirements	11,946		10,298		13,724		10,568		270	2.62
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	11,946		10,298		13,724		10,568		270	2.62
Current Year Expenses	(581)		(10,298)		(517)		(10,568)		(270)	2.62
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(11,365)		0		(13,207)		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

477 - County Service Area #22 - East Yorba Linda

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual	Exp/Rev	Budget	As of 6/30/18	Actual Exp/Rev	As of 6/30/18	Final Budget		Budget	
									Amount	Percent
Taxes	\$	24,432	\$	24,962	\$	25,590	\$	24,208	\$ (754)	-3.02%
Fines, Forfeitures & Penalties		4		0		4		0	0	0.00
Revenue from Use of Money and Property		1,007		700		1,531		700	0	0.00
Intergovernmental Revenues		144		150		139		150	0	0.00
Charges For Services		23,096		22,000		4,797		0	(22,000)	-100.00
Miscellaneous Revenues		339		400		495		400	0	0.00
Obligated Fund Balances		0		17,818		23,733		27,885	10,067	56.50
Fund Balance Unassigned		0		0		0		0	0	0.00
Total Revenues		49,021		66,030		56,289		53,343	(12,687)	-19.21
Services & Supplies		21,304		66,030		56,539		53,343	(12,687)	-19.21
Obligated Fund Balances		29,952		0		0		0	0	0.00
Total Requirements		51,256		66,030		56,539		53,343	(12,687)	-19.21
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.00
Current Year Revenue		49,021		48,212		32,556		25,458	(22,754)	-47.20
Current Year Expenses		(21,054)		(66,030)		(56,539)		(53,343)	12,687	-19.21
Prior Year Expenses		(15,616)		0		0		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		17,600		0		250		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		(29,952)		17,818		23,733		27,885	10,067	56.50
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$ 0	0.00%

Columns may not total correctly due to rounding.

479 - CFD 99-1 Series A of 1999 Ladera - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$	1,592,007	\$	1,600,000	\$	1,649,604	\$	1,479,000	\$ (121,000)	-7.56%
Fines, Forfeitures & Penalties		3,756		5,000		3,106		3,000	(2,000)	-40.00
Revenue from Use of Money and Property		8,343		6,000		8,166		2,000	(4,000)	-66.67
Miscellaneous Revenues		0		0		35		0	0	0.00
Other Financing Sources		0		16,500,000		15,598,715		0	(16,500,000)	-100.00
Obligated Fund Balances		9,168		1,041,150		755,962		121,060	(920,090)	-88.37
Fund Balance Unassigned		0		0		0		0	0	0.00
Total Revenues		1,613,274		19,152,150		18,015,588		1,605,060	(17,547,090)	-91.61
Services & Supplies		43,087		214,250		190,558		55,600	(158,650)	-74.05
Other Charges		1,570,188		1,276,135		1,198,656		949,460	(326,675)	-25.60
Other Financing Uses		0		16,821,765		16,626,374		0	(16,821,765)	-100.00
Special Items		0		840,000		0		600,000	(240,000)	-28.57
Total Requirements		1,613,275		19,152,150		18,015,588		1,605,060	(17,547,090)	-91.62
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.00
Current Year Revenue		1,604,106		18,111,000		17,259,626		1,484,000	(16,627,000)	-91.81
Current Year Expenses		(1,613,275)		(19,152,150)		(18,015,588)		(1,605,060)	17,547,090	-91.62
Prior Year Expenses		0		0		0		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		9,168		1,041,150		755,962		121,060	(920,090)	-88.37
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$ 0	0.00%

Columns may not total correctly due to rounding.

484 - Rancho Santa Margarita CFD 86-2 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$	0	\$	(1,491)	\$	0	\$	0	0.00%
Revenue from Use of Money and Property	681		3,840		1		0		(3,840)	-100.00
Miscellaneous Revenues	0		0		7		0		0	0.00
Obligated Fund Balances	134,519		0		2,416		0		0	0.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	135,200		3,840		934		0		(3,840)	-100.00
Services & Supplies	135,200		3,840		933		0		(3,840)	-100.00
Total Requirements	135,200		3,840		933		0		(3,840)	-100.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	681		3,840		(1,482)		0		(3,840)	-100.00
Current Year Expenses	(135,200)		(3,840)		(933)		0		3,840	-100.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	134,519		0		2,416		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	1	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

487 - Ladera CFD 2002-01 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$	4,114,885	\$	4,000,000	\$	4,208,768	\$	4,270,000	\$ 270,000	6.75%
Fines, Forfeitures & Penalties		9,552		9,500		10,332		10,000	500	5.26
Revenue from Use of Money and Property		30,840		8,000		68,594		58,000	50,000	625.00
Miscellaneous Revenues		0		0		75		0	0	0.00
Obligated Fund Balances		0		672,200		0		816,125	143,925	21.41
Fund Balance Unassigned		0		0		0		0	0	0.00
Total Revenues		4,155,276		4,689,700		4,287,769		5,154,125	464,425	9.90
Services & Supplies		51,978		67,700		48,705		62,530	(5,170)	-7.64
Other Charges		3,952,847		4,022,000		4,021,968		4,091,595	69,595	1.73
Special Items		0		600,000		0		1,000,000	400,000	66.67
Obligated Fund Balances		150,452		0		217,096		0	0	0.00
Total Requirements		4,155,277		4,689,700		4,287,769		5,154,125	464,425	9.90
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.00
Current Year Revenue		4,155,276		4,017,500		4,287,769		4,338,000	320,500	7.98
Current Year Expenses		(4,004,825)		(4,689,700)		(4,070,673)		(5,154,125)	(464,425)	9.90
Prior Year Expenses		0		0		0		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		(150,452)		672,200		(217,096)		816,125	143,925	21.41
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	0	0.00%

Columns may not total correctly due to rounding.

488 - Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 2,131,996	\$	2,000,000	\$	14,501	\$	0	\$	(2,000,000)	-100.00%
Fines, Forfeitures & Penalties	4,532		4,600		4,241		0		(4,600)	-100.00
Revenue from Use of Money and Property	26,444		25,000		41,685		10,000		(15,000)	-60.00
Miscellaneous Revenues	0		0		126		0		0	0.00
Obligated Fund Balances	683,809		1,276,250		2,232,371		3,012,000		1,735,750	136.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	2,846,781		3,305,850		2,292,924		3,022,000		(283,850)	-8.58
Services & Supplies	55,227		62,500		49,583		3,022,000		2,959,500	4,735.20
Other Charges	2,791,553		2,243,350		2,243,341		0		(2,243,350)	-100.00
Special Items	0		1,000,000		0		0		(1,000,000)	-100.00
Total Requirements	2,846,780		3,305,850		2,292,924		3,022,000		(283,850)	-8.59
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	2,162,972		2,029,600		60,553		10,000		(2,019,600)	-99.51
Current Year Expenses	(2,846,780)		(3,305,850)		(2,292,924)		(3,022,000)		283,850	-8.59
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	683,809		1,276,250		2,232,371		3,012,000		1,735,750	136.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

490 - Dimensions/Serrano Creek CFD 87-1 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$ 0	\$ (148)	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	1,175	6,603	7	0	(6,603)	-100.00
Miscellaneous Revenues	98	0	153	0	0	0.00
Obligated Fund Balances	247,485	98	2,797	0	(98)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	248,758	6,701	2,810	0	(6,701)	-100.00
Services & Supplies	248,758	6,701	2,809	0	(6,701)	-100.00
Total Requirements	248,758	6,701	2,809	0	(6,701)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,273	6,603	13	0	(6,603)	-100.00
Current Year Expenses	(248,758)	(6,701)	(2,809)	0	6,701	-100.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	247,485	98	2,797	0	(98)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

492 - Mission Viejo CFD 87-3 (A) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$ 0	\$ (877)	\$ 0	\$ 0	0.00%
Revenue from Use of Money and Property	7,409	38,233	10	0	(38,233)	-100.00
Miscellaneous Revenues	557	510	899	0	(510)	-100.00
Obligated Fund Balances	1,508,063	557	15,305	0	(557)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,516,029	39,300	15,337	0	(39,300)	-100.00
Services & Supplies	1,516,029	39,300	15,337	0	(39,300)	-100.00
Total Requirements	1,516,029	39,300	15,337	0	(39,300)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	7,966	38,743	32	0	(38,743)	-100.00
Current Year Expenses	(1,516,029)	(39,300)	(15,337)	0	39,300	-100.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	1,508,063	557	15,305	0	(557)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

494 - Aliso Viejo CFD 88-1 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		Change from FY 2017-2018	
	Actual	Exp/Rev	Budget	As of 6/30/18	Actual Exp/Rev	As of 6/30/18	FY 2018-2019	Budget
						</		

Columns may not total correctly due to rounding.

496 - Lomas Laguna CFD 88-2 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$	0	\$	(1,079)	\$	0	\$	0	0.00%
Revenue from Use of Money and Property	2,255		12,800		7		0		(12,800)	-100.00
Miscellaneous Revenues	0		0		18		0		0	0.00
Obligated Fund Balances	463,948		0		4,957		0		0	0.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	466,203		12,800		3,903		0		(12,800)	-100.00
Services & Supplies	466,203		12,800		3,902		0		(12,800)	-100.00
Total Requirements	466,203		12,800		3,902		0		(12,800)	-100.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	2,255		12,800		(1,054)		0		(12,800)	-100.00
Current Year Expenses	(466,203)		(12,800)		(3,902)		0		12,800	-100.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	463,948		0		4,957		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

501 - Rancho Santa Margarita CFD 87-5(A) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,938	\$ 2,500	\$ 3,155	\$ 1,000	\$ (1,500)	-60.00%
Miscellaneous Revenues	141	0	221	0	0	0.00
Obligated Fund Balances	89,346	269,815	90,063	221,906	(47,909)	-17.76
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	92,425	272,315	93,439	222,906	(49,409)	-18.14
Services & Supplies	38,836	50,600	38,236	75,050	24,450	48.32
Other Charges	53,589	171,715	55,203	118,930	(52,785)	-30.74
Special Items	0	50,000	0	28,926	(21,074)	-42.15
Total Requirements	92,425	272,315	93,439	222,906	(49,409)	-18.14
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	3,079	2,500	3,376	1,000	(1,500)	-60.00
Current Year Expenses	(92,425)	(272,315)	(93,286)	(222,906)	49,409	-18.14
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(153)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	89,346	269,815	90,063	221,906	(47,909)	-17.76
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

503 - Portola Hills CFD 87-2(A) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ (3,374)	\$	0	\$	0	\$	0	\$	0	0.00%
Fines, Forfeitures & Penalties	0		0		(1,110)		0		0	0.00
Revenue from Use of Money and Property	1,936		10,700		13		0		(10,700)	-100.00
Miscellaneous Revenues	0		0		9		0		0	0.00
Obligated Fund Balances	387,348		0		6,882		0		0	0.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	385,910		10,700		5,795		0		(10,700)	-100.00
Services & Supplies	385,911		10,700		5,794		0		(10,700)	-100.00
Total Requirements	385,911		10,700		5,794		0		(10,700)	-100.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	(1,438)		10,700		(1,087)		0		(10,700)	-100.00
Current Year Expenses	(385,911)		(10,700)		(5,794)		0		10,700	-100.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	387,348		0		6,882		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

505 - Foothill Ranch CFD 87-4 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$	3,284,900	\$	3,100,000	\$	46,101	\$	0	\$ (3,100,000)	-100.00%
Fines, Forfeitures & Penalties		6,348		7,000		8,402		0	(7,000)	-100.00
Revenue from Use of Money and Property		155,291		110,000		165,961		40,000	(70,000)	-63.64
Miscellaneous Revenues		560		0		1,077		0	0	0.00
Obligated Fund Balances		868,709		6,263,610		4,202,235		8,769,312	2,505,702	40.00
Fund Balance Unassigned		0		0		0		0	0	0.00
Total Revenues		4,315,809		9,480,610		4,423,776		8,809,312	(671,298)	-7.08
Services & Supplies		59,088		83,000		54,196		2,593,286	2,510,286	3,024.44
Other Charges		4,256,721		4,397,610		4,369,580		6,078,220	1,680,610	38.22
Special Items		0		5,000,000		0		137,806	(4,862,194)	-97.24
Total Requirements		4,315,809		9,480,610		4,423,776		8,809,312	(671,298)	-7.08
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.00
Current Year Revenue		3,447,100		3,217,000		221,541		40,000	(3,177,000)	-98.76
Current Year Expenses		(4,314,709)		(9,480,610)		(4,423,623)		(8,809,312)	671,298	-7.08
Prior Year Expenses		0		0		(1,100)		0	0	0.00
Decrease/(Increase) Reserve for Encumbrances		(1,100)		0		947		0	0	0.00
Decrease/(Increase) to Obligated Fund Balances		868,709		6,263,610		4,202,235		8,769,312	2,505,702	40.00
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$ 0	0.00%

Columns may not total correctly due to rounding.

507 - Irvine Coast Assessment District 88-1 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 36,450	\$ 27,000	\$ 51,892	\$ 20,000	\$ (7,000)	-25.93%
Charges For Services	5,255,627	4,800,000	1,384,584	0	(4,800,000)	-100.00
Miscellaneous Revenues	99,160	75,000	143,752	0	(75,000)	-100.00
Other Financing Sources	10,422,385	52,000	0	0	(52,000)	-100.00
Obligated Fund Balances	2,832,445	5,346,500	3,496,466	5,208,617	(137,883)	-2.58
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	18,646,066	10,300,500	5,076,693	5,228,617	(5,071,883)	-49.23
Services & Supplies	208,546	303,500	79,855	77,000	(226,500)	-74.63
Other Charges	18,437,521	4,997,000	4,996,838	4,611,630	(385,370)	-7.71
Special Items	0	5,000,000	0	539,987	(4,460,013)	-89.20
Total Requirements	18,646,066	10,300,500	5,076,693	5,228,617	(5,071,883)	-49.24
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	15,813,621	4,954,000	1,580,227	20,000	(4,934,000)	-99.60
Current Year Expenses	(18,646,066)	(10,300,500)	(5,076,031)	(5,228,617)	5,071,883	-49.24
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(662)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	2,832,445	5,346,500	3,496,466	5,208,617	(137,883)	-2.58
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

509 - Rancho Santa Margarita CFD 87-5B - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 981,058		\$ 380,000		\$ 8,752		\$ 0		\$ (380,000)	-100.00%
Fines, Forfeitures & Penalties	1,939		2,500		1,776		0		(2,500)	-100.00
Revenue from Use of Money and Property	13,250		12,000		22,213		5,000		(7,000)	-58.33
Miscellaneous Revenues	378		0		601		0		0	0.00
Obligated Fund Balances	223,105		1,839,775		1,181,886		1,680,795		(158,980)	-8.64
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	1,219,729		2,234,275		1,215,227		1,685,795		(548,480)	-24.54
Services & Supplies	47,221		62,000		43,003		75,500		13,500	21.77
Other Charges	1,172,508		1,172,275		1,172,224		610,295		(561,980)	-47.94
Special Items	0		1,000,000		0		1,000,000		0	0.00
Total Requirements	1,219,729		2,234,275		1,215,227		1,685,795		(548,480)	-24.55
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	996,624		394,500		33,341		5,000		(389,500)	-98.73
Current Year Expenses	(1,219,729)		(2,234,275)		(1,215,074)		(1,685,795)		548,480	-24.55
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		(153)		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	223,105		1,839,775		1,181,886		1,680,795		(158,980)	-8.64
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

511 - Baker Ranch CFD 87-6 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$	0	\$	(1,418)	\$	0	\$	0	0.00%
Revenue from Use of Money and Property	914		5,238		12		0		(5,238)	-100.00
Miscellaneous Revenues	0		0		8		0		0	0.00
Obligated Fund Balances	190,394		0		3,634		0		0	0.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	191,308		5,238		2,236		0		(5,238)	-100.00
Services & Supplies	191,308		5,238		2,236		0		(5,238)	-100.00
Total Requirements	191,308		5,238		2,236		0		(5,238)	-100.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	914		5,238		(1,398)		0		(5,238)	-100.00
Current Year Expenses	(191,308)		(5,238)		(2,236)		0		5,238	-100.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	190,394		0		3,634		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

513 - Coto de Caza CFD 87-8 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 1,233,584		\$ 1,000,000		\$ 905,809		\$ 9,000		\$ (991,000)	-99.10%
Fines, Forfeitures & Penalties	3,524		3,000		4,474		0		(3,000)	-100.00
Revenue from Use of Money and Property	24,344		15,000		38,066		10,000		(5,000)	-33.33
Miscellaneous Revenues	271		0		482		0		0	0.00
Obligated Fund Balances	326,759		3,919,990		671,043		3,374,523		(545,467)	-13.92
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	1,588,482		4,937,990		1,619,875		3,393,523		(1,544,467)	-31.27
Services & Supplies	50,532		67,800		49,692		75,200		7,400	10.91
Other Charges	1,537,950		1,570,190		1,570,184		3,145,038		1,574,848	100.30
Special Items	0		3,300,000		0		173,285		(3,126,715)	-94.75
Total Requirements	1,588,482		4,937,990		1,619,875		3,393,523		(1,544,467)	-31.28
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	1,261,723		1,018,000		948,832		19,000		(999,000)	-98.13
Current Year Expenses	(1,588,482)		(4,937,990)		(1,619,722)		(3,393,523)		1,544,467	-31.28
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		(153)		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	326,759		3,919,990		671,043		3,374,523		(545,467)	-13.91
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

515 - Santa Teresita CFD 87-9 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$	0	\$	(255)	\$	0	\$	0	0.00%
Revenue from Use of Money and Property	694		4,063		4		0		(4,063)	-100.00
Miscellaneous Revenues	0		0		6		0		0	0.00
Obligated Fund Balances	147,332		129		2,620		0		(129)	-100.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	148,026		4,192		2,375		0		(4,192)	-100.00
Services & Supplies	148,027		4,192		2,375		0		(4,192)	-100.00
Total Requirements	148,027		4,192		2,375		0		(4,192)	-100.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	694		4,063		(245)		0		(4,063)	-100.00
Current Year Expenses	(148,027)		(4,192)		(2,375)		0		4,192	-100.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	147,332		129		2,620		0		(129)	-100.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

516 - Assessment Dist 01-1 Ziani Project - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,289	\$ 2,000	\$ 7,703	\$ 2,000	\$ 0	0.00%
Charges For Services	442,959	445,000	451,873	368,000	(77,000)	-17.30
Miscellaneous Revenues	0	0	10	0	0	0.00
Other Financing Sources	0	4,027,767	4,023,101	0	(4,027,767)	-100.00
Obligated Fund Balances	0	704,600	164,199	264,508	(440,092)	-62.46
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	445,248	5,179,367	4,646,886	634,508	(4,544,859)	-87.74
Services & Supplies	43,618	122,200	103,521	60,825	(61,375)	-50.23
Other Charges	398,390	420,531	290,228	433,683	13,152	3.13
Other Financing Uses	0	4,253,636	4,253,138	0	(4,253,636)	-100.00
Special Items	0	383,000	0	140,000	(243,000)	-63.45
Obligated Fund Balances	3,240	0	0	0	0	0.00
Total Requirements	445,248	5,179,367	4,646,886	634,508	(4,544,859)	-87.75
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	445,248	4,474,767	4,482,687	370,000	(4,104,767)	-91.73
Current Year Expenses	(442,008)	(5,179,367)	(4,646,886)	(634,508)	4,544,859	-87.75
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(3,240)	704,600	164,199	264,508	(440,092)	-62.46
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

517 - Rancho Santa Margarita CFD 87-5C - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Actual Exp/Rev	Budget	Amount	Percent
		As of 6/30/18		As of 6/30/18		As of 6/30/18	Final Budget			
Taxes	\$ 666,847	\$ 650,000	\$ 574,857	\$ 650,000	\$ 5,000	\$ (645,000)				-99.23%
Fines, Forfeitures & Penalties	966	1,000	1,394	1,000	0	(1,000)				-100.00
Revenue from Use of Money and Property	9,532	6,000	17,250	6,000	5,000	(1,000)				-16.67
Miscellaneous Revenues	141	0	236	0	0	0				0.00
Obligated Fund Balances	85,902	1,632,910	186,079	1,632,910	1,638,472	5,562				0.34
Fund Balance Unassigned	0	0	0	0	0	0				0.00
Total Revenues	763,388	2,289,910	779,815	2,289,910	1,648,472	(641,438)				-28.01
Services & Supplies	44,995	54,150	44,082	54,150	80,080	25,930				47.89
Other Charges	718,392	735,760	735,733	735,760	1,494,750	758,990				103.16
Special Items	0	1,500,000	0	1,500,000	73,642	(1,426,358)				-95.09
Total Requirements	763,388	2,289,910	779,815	2,289,910	1,648,472	(641,438)				-28.01
Beginning Fund Balance - Unassigned	0	0	0	0	0	0				0.00
Current Year Revenue	677,486	657,000	593,736	657,000	10,000	(647,000)				-98.48
Current Year Expenses	(763,388)	(2,289,910)	(779,662)	(2,289,910)	(1,648,472)	641,438				-28.01
Prior Year Expenses	0	0	0	0	0	0				0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(153)	0	0	0				0.00
Decrease/(Increase) to Obligated Fund Balances	85,902	1,632,910	186,079	1,632,910	1,638,472	5,562				0.34
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0				0.00%

Columns may not total correctly due to rounding.

519 - Los Alisos CFD 87-7 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Fines, Forfeitures & Penalties	\$ 0	\$	0	\$	(232)	\$	0	\$	0	0.00%
Revenue from Use of Money and Property	3,139		16,900		13		0		(16,900)	-100.00
Miscellaneous Revenues	0		0		26		0		0	0.00
Obligated Fund Balances	630,922		0		2,242		0		0	0.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	634,061		16,900		2,049		0		(16,900)	-100.00
Services & Supplies	634,061		16,900		2,049		0		(16,900)	-100.00
Total Requirements	634,061		16,900		2,049		0		(16,900)	-100.00
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	3,139		16,900		(193)		0		(16,900)	-100.00
Current Year Expenses	(634,061)		(16,900)		(2,049)		0		16,900	-100.00
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	630,922		0		2,242		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

521 - Rancho Santa Margarita CFD 87-5D (A) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 548,981	\$	600,000	\$	403,046	\$	4,000	\$	(596,000)	-99.33%
Fines, Forfeitures & Penalties	793		2,000		1,114		0		(2,000)	-100.00
Revenue from Use of Money and Property	7,897		4,000		13,835		1,000		(3,000)	-75.00
Miscellaneous Revenues	64		0		121		0		0	0.00
Obligated Fund Balances	67,653		1,388,630		217,876		1,308,247		(80,383)	-5.79
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	625,388		1,994,630		635,992		1,313,247		(681,383)	-34.16
Services & Supplies	43,949		51,500		42,870		65,332		13,832	26.86
Other Charges	581,439		593,130		593,122		1,194,613		601,483	101.41
Special Items	0		1,350,000		0		53,302		(1,296,698)	-96.05
Total Requirements	625,388		1,994,630		635,993		1,313,247		(681,383)	-34.16
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	557,735		606,000		418,116		5,000		(601,000)	-99.17
Current Year Expenses	(625,388)		(1,994,630)		(635,840)		(1,313,247)		681,383	-34.16
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		(153)		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	67,653		1,388,630		217,876		1,308,247		(80,383)	-5.79
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

523 - Newport Coast AD 01-1 Group 2 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 3,933	\$ 3,000	\$ 18,544	\$ 5,000	\$ 2,000	66.67%
Charges For Services	748,860	700,000	731,788	610,000	(90,000)	-12.86
Miscellaneous Revenues	0	0	17	0	0	0.00
Other Financing Sources	0	7,426,020	7,421,704	0	(7,426,020)	-100.00
Obligated Fund Balances	0	1,032,500	168,682	645,848	(386,652)	-37.45
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	752,793	9,161,520	8,340,735	1,260,848	(7,900,672)	-86.23
Services & Supplies	46,152	164,000	149,330	61,418	(102,582)	-62.55
Other Charges	686,488	728,833	518,768	799,430	70,597	9.69
Other Financing Uses	0	7,673,355	7,672,636	0	(7,673,355)	-100.00
Special Items	0	595,332	0	400,000	(195,332)	-32.81
Obligated Fund Balances	20,154	0	0	0	0	0.00
Total Requirements	752,793	9,161,520	8,340,735	1,260,848	(7,900,672)	-86.24
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	752,793	8,129,020	8,172,053	615,000	(7,514,020)	-92.43
Current Year Expenses	(732,639)	(9,161,520)	(8,340,735)	(1,260,848)	7,900,672	-86.24
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(20,154)	1,032,500	168,682	645,848	(386,652)	-37.45
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

52T - Newport Coast AD 01-1 Conversion #1 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev	Budget As of 6/30/18	Final Budget	Budget	Amount	Percent
Revenue from Use of Money and Property	\$ 5,860	\$ 4,000	\$ 28,367	\$ 4,000	\$ 6,000	\$ 2,000	\$ 2,000	50.00%		
Charges For Services	1,101,975	1,090,000	1,115,197	1,090,000	904,000	(186,000)	(186,000)	-17.06		
Miscellaneous Revenues	0	0	25	0	0	0	0	0.00		
Other Financing Sources	0	11,503,925	11,501,617	11,503,925	0	(11,503,925)	(11,503,925)	-100.00		
Obligated Fund Balances	0	1,710,100	1,710,100	1,710,100	879,768	(830,332)	(830,332)	-48.55		
Fund Balance Unassigned	0	0	0	0	0	0	0	0.00		
Total Revenues	1,107,835	14,308,025	14,355,306	14,308,025	1,789,768	(12,518,257)	(12,518,257)	-87.49		
Services & Supplies	42,814	227,600	203,861	227,600	51,202	(176,398)	(176,398)	-77.50		
Other Charges	1,057,300	1,128,277	803,166	1,128,277	1,238,566	110,289	110,289	9.77		
Other Financing Uses	0	11,902,148	11,895,393	11,902,148	0	(11,902,148)	(11,902,148)	-100.00		
Special Items	0	1,050,000	0	1,050,000	500,000	(550,000)	(550,000)	-52.38		
Obligated Fund Balances	7,722	0	1,452,886	0	0	0	0	0.00		
Total Requirements	1,107,836	14,308,025	14,355,306	14,308,025	1,789,768	(12,518,257)	(12,518,257)	-87.49		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0	0	0.00		
Current Year Revenue	1,107,835	12,597,925	12,645,206	12,597,925	910,000	(11,687,925)	(11,687,925)	-92.78		
Current Year Expenses	(1,100,114)	(14,308,025)	(12,902,420)	(14,308,025)	(1,789,768)	12,518,257	12,518,257	-87.49		
Prior Year Expenses	0	0	0	0	0	0	0	0.00		
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0	0	0.00		
Decrease/(Increase) to Obligated Fund Balances	(7,722)	1,710,100	257,214	1,710,100	879,768	(830,332)	(830,332)	-48.55		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%		

Columns may not total correctly due to rounding.

530 - CFD 2004-1 Ladera Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	FY 2016-2017		Budget		Actual Exp/Rev		FY 2018-2019		Budget	
	Actual Exp/Rev		As of 6/30/18		As of 6/30/18		Final Budget		Amount	Percent
Taxes	\$ 4,668,723	\$	4,480,000	\$	4,660,579	\$	4,725,000	\$	245,000	5.47%
Fines, Forfeitures & Penalties	21,063		22,000		22,400		19,000		(3,000)	-13.64
Revenue from Use of Money and Property	74,842		60,000		115,026		60,000		0	0.00
Miscellaneous Revenues	0		0		333		0		0	0.00
Obligated Fund Balances	0		2,529,381		0		2,374,111		(155,270)	-6.14
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	4,764,627		7,091,381		4,798,338		7,178,111		86,730	1.22
Services & Supplies	80,421		76,900		56,527		76,023		(877)	-1.14
Other Charges	4,421,910		4,514,481		4,514,481		4,602,088		87,607	1.94
Special Items	0		2,500,000		0		2,500,000		0	0.00
Obligated Fund Balances	262,297		0		227,330		0		0	0.00
Total Requirements	4,764,628		7,091,381		4,798,338		7,178,111		86,730	1.22
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	4,764,627		4,562,000		4,798,338		4,804,000		242,000	5.30
Current Year Expenses	(4,502,331)		(7,091,381)		(4,571,008)		(7,178,111)		(86,730)	1.22
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(262,297)		2,529,381		(227,330)		2,374,111		(155,270)	-6.14
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

533 - CFD 01-1 Ladera - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 2,177,395	\$	2,200,000	\$	2,257,095	\$	1,993,000	\$	(207,000)	-9.41%
Fines, Forfeitures & Penalties	7,748		7,000		5,643		5,600		(1,400)	-20.00
Revenue from Use of Money and Property	10,435		8,000		11,015		10,000		2,000	25.00
Miscellaneous Revenues	0		0		43		0		0	0.00
Other Financing Sources	0		27,000,000		25,025,245		0		(27,000,000)	-100.00
Obligated Fund Balances	0		1,524,570		817,476		207,597		(1,316,973)	-86.38
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	2,195,577		30,739,570		28,116,516		2,216,197		(28,523,373)	-92.79
Services & Supplies	45,689		333,800		320,232		56,227		(277,573)	-83.16
Other Charges	2,145,644		1,677,096		1,555,134		1,459,970		(217,126)	-12.95
Other Financing Uses	0		27,510,674		26,241,149		0		(27,510,674)	-100.00
Special Items	0		1,218,000		0		700,000		(518,000)	-42.53
Obligated Fund Balances	4,244		0		0		0		0	0.00
Total Requirements	2,195,577		30,739,570		28,116,515		2,216,197		(28,523,373)	-92.79
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	2,195,577		29,215,000		27,299,040		2,008,600		(27,206,400)	-93.12
Current Year Expenses	(2,191,333)		(30,739,570)		(28,116,515)		(2,216,197)		28,523,373	-92.79
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(4,244)		1,524,570		817,476		207,597		(1,316,973)	-86.38
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

534 - AD 01-1 Group 3 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 4,823	\$ 3,000	\$ 22,650	\$ 5,000	\$ 2,000	66.67%
Charges For Services	908,306	850,000	875,790	723,800	(126,200)	-14.85
Miscellaneous Revenues	0	0	19	0	0	0.00
Other Financing Sources	0	9,097,292	9,067,563	0	(9,097,292)	-100.00
Obligated Fund Balances	0	1,495,640	246,290	789,088	(706,552)	-47.24
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	913,130	11,445,932	10,212,311	1,517,888	(9,928,044)	-86.73
Services & Supplies	43,884	186,600	171,043	51,352	(135,248)	-72.48
Other Charges	843,237	903,801	644,470	976,536	72,735	8.05
Other Financing Uses	0	9,397,000	9,396,798	0	(9,397,000)	-100.00
Special Items	0	958,531	0	490,000	(468,531)	-48.88
Obligated Fund Balances	26,008	0	0	0	0	0.00
Total Requirements	913,129	11,445,932	10,212,311	1,517,888	(9,928,044)	-86.74
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	913,130	9,950,292	9,966,021	728,800	(9,221,492)	-92.68
Current Year Expenses	(887,121)	(11,445,932)	(10,212,311)	(1,517,888)	9,928,044	-86.74
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(26,008)	1,495,640	246,290	789,088	(706,552)	-47.24
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

536 - Newport Coast AD 01-1 Group 4 Conversion Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 465,488	\$	450,000	\$	487,548	\$	496,200	\$	46,200	10.27%
Revenue from Use of Money and Property	1,911		1,500		6,623		4,500		3,000	200.00
Miscellaneous Revenues	0		0		8		0		0	0.00
Other Financing Sources	45,410		0		0		0		0	0.00
Obligated Fund Balances	20,761		772,157		0		709,483		(62,674)	-8.12
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	533,570		1,223,657		494,179		1,210,183		(13,474)	-1.10
Services & Supplies	41,233		50,200		38,909		50,200		0	0.00
Other Charges	492,337		447,300		442,507		439,983		(7,317)	-1.64
Special Items	0		726,157		0		720,000		(6,157)	-0.85
Obligated Fund Balances	0		0		12,763		0		0	0.00
Total Requirements	533,570		1,223,657		494,180		1,210,183		(13,474)	-1.10
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	512,809		451,500		494,179		500,700		49,200	10.90
Current Year Expenses	(533,570)		(1,223,657)		(481,417)		(1,210,183)		13,474	-1.10
Prior Year Expenses	0		0		(400)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		400		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	20,761		772,157		(12,763)		709,483		(62,674)	-8.12
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

540 - CFD 2015-1 RMV (Village of Esencia) Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 298,699	\$ 119,096	\$ 119,096	\$ 100,000	\$ (19,096)	-16.03%
Miscellaneous Revenues	0	7,743	7,744	0	(7,743)	-100.00
Obligated Fund Balances	4,171,160	29,669,530	29,644,874	1,814,989	(27,854,541)	-93.88
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,469,859	29,796,369	29,771,714	1,914,989	(27,881,380)	-93.57
Services & Supplies	(1,432,081)	29,646,910	29,646,909	1,769,989	(27,876,921)	-94.03
Other Charges	5,901,939	149,459	149,458	145,000	(4,459)	-2.98
Total Requirements	4,469,859	29,796,369	29,796,367	1,914,989	(27,881,380)	-93.57
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	298,699	126,839	126,840	100,000	(26,839)	-21.16
Current Year Expenses	(4,431,092)	(29,796,369)	(29,793,717)	(1,914,989)	27,881,380	-93.57
Prior Year Expenses	0	0	(14,114)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(38,767)	0	36,117	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	4,171,160	29,669,530	29,644,874	1,814,989	(27,854,541)	-93.88
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

541 - CFD 2015-1 RMV (Village of Esencia) Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 4,675,464	\$	4,800,000	\$	5,170,390	\$	5,075,000	\$	275,000	5.73%
Fines, Forfeitures & Penalties	0		0		17,225		17,000		17,000	0.00
Revenue from Use of Money and Property	80,507		60,000		125,937		100,000		40,000	66.67
Miscellaneous Revenues	0		0		191		0		0	0.00
Obligated Fund Balances	866,419		1,932,930		0		1,694,262		(238,668)	-12.35
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	5,622,389		6,792,930		5,313,744		6,886,262		93,332	1.37
Services & Supplies	83,327		80,953		80,952		82,547		1,594	1.97
Other Charges	5,539,063		4,714,900		4,714,863		4,803,715		88,815	1.88
Special Items	0		1,997,077		0		2,000,000		2,923	0.15
Obligated Fund Balances	0		0		519,184		0		0	0.00
Total Requirements	5,622,390		6,792,930		5,314,999		6,886,262		93,332	1.37
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	4,755,970		4,860,000		5,313,744		5,192,000		332,000	6.83
Current Year Expenses	(5,619,940)		(6,792,930)		(4,794,190)		(6,886,262)		(93,332)	1.37
Prior Year Expenses	0		0		(1,195)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	(2,449)		0		824		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	866,419		1,932,930		(519,184)		1,694,262		(238,668)	-12.35
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	(1)	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

547 - CFD 00-1 (Series A of 2000) Ladera - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 1,953,660		\$ 1,900,000		\$ 2,054,565		\$ 1,863,450		\$ (36,550)	-1.92%
Fines, Forfeitures & Penalties	4,403		4,000		5,312		5,000		1,000	25.00
Revenue from Use of Money and Property	10,798		6,000		10,448		11,000		5,000	83.33
Miscellaneous Revenues	0		0		48		0		0	0.00
Other Financing Sources	0		21,500,000		20,324,331		0		(21,500,000)	-100.00
Obligated Fund Balances	73,395		1,673,900		945,688		217,390		(1,456,510)	-87.01
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	2,042,256		25,083,900		23,340,391		2,096,840		(22,987,060)	-91.64
Services & Supplies	43,899		260,000		245,653		55,700		(204,300)	-78.58
Other Charges	1,998,356		1,613,615		1,513,053		1,241,140		(372,475)	-23.08
Other Financing Uses	0		21,918,285		21,581,685		0		(21,918,285)	-100.00
Special Items	0		1,292,000		0		800,000		(492,000)	-38.08
Total Requirements	2,042,255		25,083,900		23,340,391		2,096,840		(22,987,060)	-91.64
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	1,968,861		23,410,000		22,394,703		1,879,450		(21,530,550)	-91.97
Current Year Expenses	(2,042,255)		(25,083,900)		(23,340,391)		(2,096,840)		22,987,060	-91.64
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	73,395		1,673,900		945,688		217,390		(1,456,510)	-87.01
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

549 - Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 1,078,383	\$	966,925	\$	412,619	\$	4,000	\$	(962,925)	-99.59%
Fines, Forfeitures & Penalties	584		600		799		900		300	50.00
Revenue from Use of Money and Property	8,742		8,000		13,279		2,000		(6,000)	-75.00
Miscellaneous Revenues	0		0		38		0		0	0.00
Obligated Fund Balances	0		1,099,245		639,670		1,385,178		285,933	26.01
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	1,087,710		2,074,770		1,066,404		1,392,078		(682,692)	-32.90
Services & Supplies	46,741		52,650		44,295		70,000		17,350	32.95
Other Charges	1,002,541		1,022,120		1,022,110		1,041,645		19,525	1.91
Special Items	0		1,000,000		0		280,433		(719,567)	-71.96
Obligated Fund Balances	38,429		0		0		0		0	0.00
Total Requirements	1,087,710		2,074,770		1,066,404		1,392,078		(682,692)	-32.90
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	1,087,710		975,525		426,734		6,900		(968,625)	-99.29
Current Year Expenses	(1,049,281)		(2,074,770)		(1,066,404)		(1,392,078)		682,692	-32.90
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(38,429)		1,099,245		639,670		1,385,178		285,933	26.01
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

551 - Assessment District 92-1 Newport Ridge - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 22,646	\$ 15,000	\$ 27,151	\$ 10,000	\$ (5,000)	-33.33%
Miscellaneous Revenues	72,643	0	105,352	0	0	0.00
Obligated Fund Balances	696,973	2,258,550	609,088	2,407,058	148,508	6.58
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	792,262	2,273,550	741,591	2,417,058	143,508	6.31
Services & Supplies	27,133	45,450	23,506	1,792,268	1,746,818	3,843.38
Other Charges	765,129	1,228,100	718,085	524,790	(703,310)	-57.27
Special Items	0	1,000,000	0	100,000	(900,000)	-90.00
Total Requirements	792,262	2,273,550	741,591	2,417,058	143,508	6.31
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	95,289	15,000	132,503	10,000	(5,000)	-33.33
Current Year Expenses	(792,262)	(2,273,550)	(740,293)	(2,417,058)	(143,508)	6.31
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(1,298)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	696,973	2,258,550	609,088	2,407,058	148,508	6.58
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

555 - CFD 2003-1 Ladera Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 3,221,243	\$	3,000,000	\$	3,273,429	\$	3,344,740	\$	344,740	11.49%
Fines, Forfeitures & Penalties	7,441		8,000		8,820		7,000		(1,000)	-12.50
Revenue from Use of Money and Property	24,799		10,000		55,277		25,000		15,000	150.00
Miscellaneous Revenues	0		0		48		0		0	0.00
Obligated Fund Balances	0		1,694,100		0		901,567		(792,533)	-46.78
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	3,253,484		4,712,100		3,337,574		4,278,307		(433,793)	-9.20
Services & Supplies	47,648		59,100		46,984		61,507		2,407	4.07
Other Charges	3,098,259		3,153,000		3,152,959		3,216,800		63,800	2.02
Special Items	0		1,500,000		0		1,000,000		(500,000)	-33.33
Obligated Fund Balances	107,576		0		137,632		0		0	0.00
Total Requirements	3,253,484		4,712,100		3,337,575		4,278,307		(433,793)	-9.21
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	3,253,484		3,018,000		3,337,574		3,376,740		358,740	11.89
Current Year Expenses	(3,145,908)		(4,712,100)		(3,199,943)		(4,278,307)		433,793	-9.21
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(107,576)		1,694,100		(137,632)		901,567		(792,533)	-46.78
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

559 - CFD 2016-1 RMV (Village of Esencia) Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 218,704	\$ 15,000	\$ 600,746	\$ 100,000	\$ 85,000	566.67%
Other Financing Sources	95,199,135	0	0	0	0	0.00
Obligated Fund Balances	0	48,877,200	31,330,170	34,193,200	(14,684,000)	-30.04
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	95,417,839	48,892,200	31,930,916	34,293,200	(14,599,000)	-29.85
Services & Supplies	30,590,926	35,165,200	24,155,639	30,510,200	(4,655,000)	-13.24
Other Charges	4,422,675	10,227,000	7,775,277	3,783,000	(6,444,000)	-63.01
Special Items	0	3,500,000	0	0	(3,500,000)	-100.00
Obligated Fund Balances	60,404,238	0	0	0	0	0.00
Total Requirements	95,417,839	48,892,200	31,930,916	34,293,200	(14,599,000)	-29.86
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	95,417,839	15,000	600,746	100,000	85,000	566.67
Current Year Expenses	(35,007,858)	(48,892,200)	(31,928,790)	(34,293,200)	14,599,000	-29.86
Prior Year Expenses	0	0	(5,744)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(5,744)	0	3,618	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(60,404,238)	48,877,200	31,330,170	34,193,200	(14,684,000)	-30.04
Ending Fund Balance - Unassigned	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

560 - CFD 2016-1 RMV (Village of Esencia) Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 5,302,621	\$	4,850,000	\$	4,815,048	\$	4,990,755	\$	140,755	2.90%
Revenue from Use of Money and Property	28,800		2,000		114,536		85,000		83,000	4,150.00
Other Financing Sources	8,053,002		0		0		0		0	0.00
Obligated Fund Balances	0		2,949,500		867,753		1,769,940		(1,179,560)	-39.99
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	13,384,423		7,801,500		5,797,337		6,845,695		(955,805)	-12.25
Services & Supplies	54,367		84,429		84,429		78,030		(6,399)	-7.58
Other Charges	1,195,697		5,717,071		5,716,413		4,767,665		(949,406)	-16.61
Special Items	0		2,000,000		0		2,000,000		0	0.00
Obligated Fund Balances	12,134,360		0		0		0		0	0.00
Total Requirements	13,384,423		7,801,500		5,800,841		6,845,695		(955,805)	-12.25
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	13,384,423		4,852,000		4,929,584		5,075,755		223,755	4.61
Current Year Expenses	(1,246,186)		(7,801,500)		(5,799,049)		(6,845,695)		955,805	-12.25
Prior Year Expenses	0		0		(373)		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	(3,878)		0		2,085		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	(12,134,360)		2,949,500		867,753		1,769,940		(1,179,560)	-39.99
Ending Fund Balance - Unassigned	\$ (1)	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

561 - 2017-1 RMV (Village of Esencia) Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Revenue from Use of Money and Property	\$ 0	\$	0	\$	220,891	\$	270,000	\$	270,000	0.00%
Other Financing Sources	0		111,100,000		77,640,967		0		(111,100,000)	-100.00
Obligated Fund Balances	0		0		0		61,565,000		61,565,000	0.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	0		111,100,000		77,861,858		61,835,000		(49,265,000)	-44.34
Services & Supplies	0		91,100,000		4,469,551		41,835,000		(49,265,000)	-54.08
Other Charges	0		20,000,000		0		10,000,000		(10,000,000)	-50.00
Special Items	0		0		0		10,000,000		10,000,000	0.00
Obligated Fund Balances	0		0		73,392,307		0		0	0.00
Total Requirements	0		111,100,000		77,861,858		61,835,000		(49,265,000)	-44.34
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	0		111,100,000		77,861,858		270,000		(110,830,000)	-99.76
Current Year Expenses	0		(111,100,000)		(4,469,551)		(61,835,000)		49,265,000	-44.34
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	0		0		(73,392,307)		61,565,000		61,565,000	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

562 - CFD 2017-1 RMV (Village of Esencia) Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017		FY 2017-2018		FY 2017-2018		FY 2018-2019		Change from FY 2017-2018	
	Actual Exp/Rev		Budget		Actual Exp/Rev		Final Budget		Budget	
			As of 6/30/18		As of 6/30/18				Amount	Percent
Taxes	\$ 0	\$	2,920,000	\$	2,893,830	\$	5,924,000	\$	3,004,000	102.88%
Revenue from Use of Money and Property	0		0		30,445		40,000		40,000	0.00
Other Financing Sources	0		75,202,442		84,853,480		0		(75,202,442)	-100.00
Fund Balance Unassigned	0		0		0		0		0	0.00
Total Revenues	0		78,122,442		87,777,755		5,964,000		(72,158,442)	-92.36
Services & Supplies	0		481,475		481,475		75,000		(406,475)	-84.42
Other Charges	0		0		0		3,633,980		3,633,980	0.00
Other Financing Uses	0		77,640,967		77,640,967		0		(77,640,967)	-100.00
Special Items	0		0		0		2,255,020		2,255,020	0.00
Obligated Fund Balances	0		0		9,655,314		0		0	0.00
Total Requirements	0		78,122,442		87,777,755		5,964,000		(72,158,442)	-92.37
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.00
Current Year Revenue	0		78,122,442		87,777,755		5,964,000		(72,158,442)	-92.37
Current Year Expenses	0		(78,122,442)		(78,122,441)		(5,964,000)		72,158,442	-92.37
Prior Year Expenses	0		0		0		0		0	0.00
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.00
Decrease/(Increase) to Obligated Fund Balances	0		0		(9,655,314)		0		0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$	0	\$	0	\$	0	\$	0	0.00%

Columns may not total correctly due to rounding.

590 - In-Home Supportive Services Public Authority

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2016-2017	FY 2017-2018	FY 2017-2018	FY 2018-2019	Change from FY 2017-2018	
	Actual Exp/Rev	Budget As of 6/30/18	Actual Exp/Rev As of 6/30/18	Final Budget	Budget Amount	Percent
Revenue from Use of Money and Property	\$ 2,691	\$ 1,729	\$ 3,594	\$ 2,691	\$ 962	55.64%
Intergovernmental Revenues	1,787,843	1,399,817	1,378,796	1,414,939	15,122	1.08
Charges For Services	185	0	0	0	0	0.00
Miscellaneous Revenues	0	0	2,043	0	0	0.00
Other Financing Sources	0	575,367	310,000	341,942	(233,425)	-40.57
Obligated Fund Balances	0	0	14,798	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,790,719	1,976,913	1,709,231	1,759,572	(217,341)	-10.99
Services & Supplies	1,771,971	1,972,501	1,704,820	1,755,614	(216,887)	-11.00
Other Financing Uses	2,438	4,412	4,412	3,958	(454)	-10.29
Obligated Fund Balances	19,303	0	0	0	0	0.00
Total Requirements	1,793,711	1,976,913	1,709,231	1,759,572	(217,341)	-10.99
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,790,719	1,976,913	1,694,433	1,759,572	(217,341)	-10.99
Current Year Expenses	(1,774,408)	(1,976,913)	(1,698,886)	(1,759,572)	217,341	-10.99
Prior Year Expenses	(526)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	3,518	0	(10,345)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(19,303)	0	14,798	0	0	0.00
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

Columns may not total correctly due to rounding.

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Wellness Program Internal Service Fund - 29W	A227
Workers' Compensation ISF - 293	A204
Workforce Investment Act - 146	A144

Description of Major Objects by Classification

SALARIES AND EMPLOYEE BENEFITS

0100 Salaries and Wages

Items included:

- 0101 Regular Salaries
- 0102 Extra Help
- 0103 Overtime
- 0104 Annual Leave Payoff
- 0105 Vacation Payoff
- 0106 Sick Leave Payoff
- 0107 Retiree Multi-Yr Leave Balance Payoff
- 0110 Performance Incentive Pay (time off only currently awarded)
- 0111 Other Pay (e.g., bilingual, supplemental portion of worker's compensation for non-safety employees)
- 0112 Other Salaries

Items excluded:

Payment to independent contractor (post to account indicating purpose of contract; e.g., Object 1900 Professional Services)

0200 Retirement

County's share of the expense of employee retirement programs.

Items included:

- 0202 Early Retirement
- 0203 Re-Opener Retirement
- 0204 County Paid Executive Deferred Comp Plan
- 0205 1.62% Retirement ER Contribution 401(A) Plan
- 0206 Retiree Medical
- 0207 Health Reimbursement Account
- 0208 Pension Prepayment Discount

0300 Employee Group Insurance

County's share of expense of insurance programs.

Items included:

- 0301 Unemployment Insurance
- 0305 Salary Continuance Insurance
- 0306 Health Insurance
- 0307 Wellness Program
- 0308 Dental Insurance
- 0309 Life Insurance
- 0310 AD&D Insurance
- 0319 Other Insurance (e.g., employer's share of union contributions)

0350 Workers' Compensation Insurance

Items included:

- 0352 Workers' Compensation - General

0353 Workers' Compensation - Benefits (benefit portion of employer's share of workers' compensation for both safety and non-safety employees; this Object is used by Workers' Comp ISF Fund 293 only)

0354 Workers' Compensation - Excess Costs (supplemental portion of the employer's share of workers' compensation for safety employees; this Object is recorded in the employee's fund/budget control)

0400 Other Benefits

Employer's share of Medicare and FICA (Federal Insurance Contribution Act)

Items included:

0401 Medicare

0402 Executive Car Allowance

Part of executive management compensation package

0403 Optional Benefit Plan

Part of administrative and executive management compensation package

0490 Salary Cost Applied Intrafund

This object is used to record transactions to cost apply salaries and benefits expenditures to Object 4200 Buildings and Improvements, and Infrastructure.

SERVICES AND SUPPLIES

0500 Agricultural

Types of items included:

Agricultural disinfecting and exterminating services

Animal medicines and serums

Custom farming services

Ear tags

Fertilizer

Forage

Insecticides

Irrigation

Livestock registration

Nursery stock

Peat moss

Pest abatement supplies

Seed

Topsoil

Weed killer

Items excluded:

Any of the above used in building and grounds maintenance

0600 Clothing and Personal Supplies

Types of items included:

Badges, chevrons

Belts

Buttons

Cartridge, badge cases

Combs

Facial tissue

Gloves
Goggles
Gowns
Helmets
Masks
Raincoats
Rubber boots
Safety Clothing
Sewing Supplies
Shoes
Slippers
Tailoring, alterations
Tobacco
Toilet articles
Uniforms
Uniform allowances, rental
Yardage

0700 Communications

0701 Telephone and Telegraph - Interfund Transfers
0702 Telephone and Telegraph - Other
0740 Enterprise Telephone Service Charge
0741 Telephone Service Charges from Vendor
0742 Cell Phones, Pagers, Blackberry

Types of items included:

Internet services
Messenger services
Radio and microwave services
Telephone, telephone reimbursements, telegraph and teletype services

Types of items excluded:

Radio repair and supplies (post to Object 1300 Maintenance-Equipment)
Rental of communications equipment (post to Object 2100 Rents and Leases-Equipment)

0900 Food

Includes nutrients and beverages for human consumption either presently suitable for consumption or kitchen processing, or not presently suitable such as livestock and poultry, but intended for ultimate conversion and use as food by the purchasing agency.

Types of items included:

Candy, confectionery
Cereals, cereal products
Cocoa, cocoa products
Coffee, coffee substitutes
Eggs, egg products
Feed for live animals, poultry and fish that are being raised for food
Live animals, poultry, fish, meat, and related by-products
Milk, milk products
Margarine
Soft drinks
Spices, salt

Sugar, sugar products

Tea

Vegetables, vegetable products

Types of items excluded:

Draft, breeding, and dairy animals (post to Equipment)

Dietary supplements (post to Medical, Dental, and Laboratory Supplies)

Spirits, malt, or vinous liquors (post to Medical, Dental and Laboratory Supplies)

Meals furnished to jurors (post to Jury and Witness Expense)

Meals furnished to indigents (post to Support and Care of Persons)

1000 Household Expense

1001 Household Expense-Trash

Types of items included:

Kitchen and dining service:

Chinaware, glassware

Cooking, baking, meat cutting utensils, and supplies

Cutlery

Napkins

Tablecloths

Bedding:

Bedspreads

Blankets

Mattresses

Pillows

Pillowcases

Sheets

Laundry:

Clothespins

Detergents, soaps, and washing compounds

Dry cleaning

Laundry bags

Marking Ink

Outside laundry

Other:

Brooms, mops, wax and cleaners

Carpet cleaning shampoo

Clothes locker, small heaters

Contractual maid and custodial services

Curtains, drapes, rugs (when not capitalized)

Disinfectants

Drinking water stands

Garbage cans

Hot plates

Refuse disposal

Soap, toilet tissue

Towels, towel service

Type of items excluded:

Supplies issued to individuals for personal use (post to Clothing and Personal Supplies)

1100 Insurance

Types of items included:

Boiler
 Bonds
 Burglary
 Collision
 Employee Benefits insurance premium which will be charged by paying department to employee departments
 False arrest
 Fire
 Forgery
 Individual and blanket bonds
 Malpractice
 Money and securities
 Property damages
 Public liability

Types of items excluded:

Department's share of employee Insurance (post to Employee Group Insurance or related Object accounts 0300-0319 or Workers' Compensation Insurance or related Object accounts 0350-0354)

1200 Jury and Witness Expense**Types of items included:**

Fees and expenses of Coroner's juries
 Fees and expenses of jurors, witnesses, and interpreters (criminal cases only)
 Meals, transportation and hotel accommodations for jurors

Types of items excluded:

Psychiatric services (post to Professional and Specialized Services)

1300 Maintenance - Equipment and Software

1300 Maintenance Equipment - Non-IT Maintenance
 1301 Maintenance - Inventory Parts
 1302 Parts Not Direct-Billed to Customers
 1340 Software Maintenance & Support
 1341 IT Hardware Maintenance & Support

Includes expenditures for keeping equipment, whether capitalized or not, in efficient operating condition.

Types of items included:

Automotive supplies, such as lubricating oil, light bulbs, spark plugs, anti-freeze, grease, polish, brake fluid, seat covers, skid chains, batteries, tires and tubes, fan belts, filters, contractual repairs, overhauls
 Radio repair services and supplies
 Repair parts
 Service contracts for maintenance
 Towing charges
 Upholstering such as office equipment, automobile

1400 Maintenance - Building and Improvements

1402 Minor Alterations and Improvements
 1404 Major Alterations and Improvements

Includes expenditures for maintaining the useful life of buildings and improvements.

Types of items included:

Asphalt for maintaining landfills
 Awnings

Boiler compounds
 Electrical and plumbing supplies and services
 Fire extinguisher refills
 Gardening expense, including weed and pest control supplies for buildings and grounds
 Heating and cooling system repairs
 Landfill fabric
 Light globes, fuses
 Minor alterations
 Monitoring alarms for buildings
 Nursery stock
 Painting supplies and services
 Pool service
 Replacement parts which do not result in a betterment
 Window tinting

Types of items excluded:

Lawnmowers, edgers, shears, ladders, paint brushes
 Water, electricity, gas
 Road Supplies
 Road Contractual Services

1500 Medical, Dental and Laboratory Supplies

1501 Pharmaceuticals
 1502 Medical Supplies
 1503 Dental Supplies
 1504 Contract Pharmacy
 1509 Minor Medical Equipment to be Controlled

Includes all types of laboratory supplies.

Types of items included:

Alcohol
 Animals, fish, insects for laboratory tests
 Antiseptics, antitoxins
 Artificial limbs
 Blood plasma
 Crime laboratory supplies
 Dentures
 Dietary supplements, drugs
 Embalming supplies
 Eyeglasses, grinding compounds
 Hearing Aids
 Hypodermic needles and syringes
 Laboratory enamelware, glassware
 Laboratory scales
 Liquor
 Medical and dental instruments
 Medical gases, medicines
 Medical soap
 Narcotics
 Orthopedic supplies
 Pharmaceuticals
 Road materials, testing supplies

Rubber gloves, rubber sheets
 Splints, syringes
 X-ray film

Types of items excluded:

Any of the above given as part of an assistance program (post to Support and Care of Persons)

1600 Memberships

Includes memberships in societies, association of officials, trade associations and other organizations which issue official publications

1700 Miscellaneous Expense

1701 Cash Differences
 1702 Cash Losses

Includes frequent or minor expenditures, not limited in incidence to any particular department, which are not classified in any other account. Care should be exercised that this account is not used for expenditures which may be properly posted to the other accounts.

Types of items included:

Cash shortages
 Unidentifiable inventory overages and shortages
 Infrequent or minor expenditures not classified in any other account

1800 Office Expense

1801 Duplicating Services (services provided by CEO Publishing Services only)
 1802 Periodicals and Journals
 1803 Postage
 1805 Purchasing Stores Office Supplies
 1806 Printing Costs by Outside Vendors
 1809 Minor Office Equipment to be Controlled
 1840 IT Hardware Purchases (purchases under \$5,000)

Includes expenses for office-type supplies and services.

Types of items included:

Accounting and report forms
 Binders, docket books
 Book binding and repair
 Books, manuals
 Bottled drinking water
 Dictation machine supplies
 Drafting paper
 Duplicating services
 Envelopes, stamped envelopes
 Filing supplies, letterheads
 Letter scales
 Metered postage, stamps
 Microfilm
 Office machine ribbons
 Paper, paper clips
 Parcel post
 Pencils, pens, pencil sharpeners

Photocopy supplies
 Post Office box rent, post cards
 Printing and binding
 Receipts, receipt books
 Records destruction
 Registered mail and special delivery
 Reproductions and blueprints
 Rubber stamps, scissors
 Scotch tape
 Shelving
 Small staplers, dating and numbering machines
 Subscriptions to magazines, periodicals, clipping services
 Stamps
 Telephone answering devices
 Wastebaskets

Types of items excluded:

Towel service (post to Household Expense)
 Film developing, photography supplies (Post to Special Departmental Expense)
 Books and periodicals for circulating library use, their repair and binding (Post to Special Departmental Expense)

1900 Professional and Specialized Services

1901 Data Processing Services
 1902 Photographic Microfilm Expense
 1903 Surveys and Studies
 1904 Ambulance Contracts
 1905 Welfare Eligibility Exams
 1907 Collection Agency Fees
 1908 Temporary Help
 1909 Contracts
 1910 Court Security
 1911 CWCAP Charges
 1912 Investment Administrative Fees
 1913 Merchant Fees
 1920 Non-claimable Administrative Expense
 1940 Enterprise IT Services
 1941 IT Professional Services Contract

Types of items included:

Most professional and skilled services
 Actuarial studies
 Aerial surveys, appraisals
 Ambulance service
 Architectural services
 Armored car service
 Artist's fees
 Auditing and accounting
 Boards and commissions
 Bounties
 Burial service
 Chemical analysis
 Clerical services

Computer training
 Consultations
 Data processing services
 Engineering services
 Fees paid Humane Society
 File fees
 Fiscal agent's fees
 Furniture moving
 Lecture and musical services
 Management and salary surveys
 Marshal service fee
 Materials testing
 Medical, dental and laboratory services
 Medical and sobriety examinations
 Microfilm services
 Outside animal boarding expense
 Outside defense counsel legal services
 Psychiatric services
 Radio broadcasting
 Reporting and transcribing
 Road construction and maintenance contracts
 Sandblasting
 Storm channel cleaning
 Technical identification services
 Weighing and measuring services

Types of items excluded:

Messenger services (post to Communications)
 Radio technical services (post to Communications)
 Custodial services (post to Household Expense)
 Service contracts for equipment maintenance (post to Maintenance-Equipment)
 Service contracts for maintenance of buildings and improvements (post to Maintenance-Building and Improvements)
 Disinfecting and exterminating services (post to Agricultural or Household Expense)
 Time-lock inspection service (post to Maintenance)

2000 Publication and Legal Notices

Includes expenses for the publication of legally required notices and reports.

Types of items included:

Advertising impounded animals
 Bids for purchases
 Bond sale notices
 Budgets
 Crop reports
 Delinquent tax lists
 Employment opportunities
 Financial reports
 Ordinances
 Planning Commission hearings
 Proceeding of Board of Supervisors
 Public Administrator's semi-annual report

Tax sale notice

Transfers of unclaimed refundable taxes

Types of items excluded:

Advertising County resources (post to Special Departmental Expense)

Printing and binding lists of registered voters, printing ballots (post to Special Departmental Expense)

2100 Rents and Leases - Equipment

Includes rents and leases paid for the use of equipment and other articles.

2140 Software leases & Licenses

2141 IT Hardware Leases

2150 Equipment Usage

Types of items included:

Alarm systems (tied to police, fire, or alarm service company)

Amounts paid under operating lease agreements

Cable television rental

Office furniture

Rent of communications equipment

Rent of films, exhibits, models

Licensing of Software (Permission to use Software)

Trailer rentals

Types of items excluded:

Rent or lease of cars and trucks (post to Transportation and Travel-General)

Telephone service (post to Communications)

Amounts paid under lease purchase agreements (post to Lease Purchase

Principal Payment and Lease Purchase Interest Payment)

2200 Rents and Leases - Buildings and Improvements

Includes rents and leases paid for the use of land, buildings and improvements.

Types of items included:

Amounts paid under operating lease agreements

Parking space leases

Rent of polling places

Storage charges

Type of items excluded:

Non-removable leasehold improvements (post to Buildings and Improvements or Maintenance-Buildings and Improvements)

Amounts paid under capital lease agreements (post to Lease Purchase

Principal Payment and Lease Purchase Interest Payment)

2300 Small Tools and Instruments

2309 Minor Small Tools and Instruments to be Controlled

Includes minor equipment of insufficient life or value to require classification as a capital asset, and replacement parts of such tools and instruments.

Types of items included:

Carpentry, machines and general purpose tools:

Bits

Calipers

Chisels

Cutters
Drills
Files
Flashlights
Gauges
Hammers
Handsaws
Ladders
Lanterns
Levels
Oil cans
Paint brushes
Picks
Reamers
Screwdrivers
Shovels
Tool boxes
Wheelbarrows
Wrenches
Drafting, engineering and surveying tools:
Curve sets
Drawing instruments
Hand compasses
Measuring tapes
Plumb bobs
Sextants
Slide rules
Rods
Gardening tools:
Edgers
Gardening hose
Hand lawnmowers
Hoes
Planters
Pruning shears
Rakes
Sprayers
Other specialized tools and instruments:
Art and Craft
Barbering
Battery chargers
Blacksmith
Electrician
Metal working
Plumbing
Tailoring
Weighing and measuring

Types of items excluded:

Medical, dental and laboratory instruments (post to Medical, Dental and Laboratory Supplies)
Safety devices, such as belts, goggles and helmets (post to Clothing and Personal Supplies)

Supplies such as nails, bolts, oxygen, and welding rods (post to Maintenance Equipment or Maintenance-Buildings and Improvements)

2400 Special Departmental Expenses

2401 Capital Project Support to Counties and Cities

2409 Minor Special Department Equipment to be Controlled

2412 Facilities and Warehouse Supplies

2490 Landfill Closure/Post Closure Costs

Includes comparatively specialized supplies and services, peculiar to one or a few departments for which an account has not otherwise been provided.

Types of items included:

Advertising County resources

Ammunition

Athletic supplies

Books for circulating library use / inmates usage

Book reimbursements

Demonstration materials

Detective expense

Diesel fuel (for central garage)

Dog food

Disposal of animal carcasses

Educational training, including related expenses

Election expenses

Election officers

Employee benefit reimbursements by Human Resources Department

Film development supplies and expenses

Fingerprint supplies

Fireworks

Games and puzzles

Handcuffs

Hoses, couplings, nozzles

Instruction courses

Pound supplies

Printing and binding lists of registered voters

Printing ballots

Projection screens

Rideshare

Road materials

Service pins

Shipping supplies

Tuition reimbursements

Unclassified expenditures from District Attorney's and Sheriff's special funds

Warehouse storage containers

2600 Transportation and Travel - General

2601 Private Auto Mileage

2602 Garage Expense

Includes the transportation of persons and things except where other services furnished in conjunction with transportation comprise the major portion of the charge, or where the transportation is more appropriately included under account titles indicating the purpose.

Types of items included:

Central garage services
 Delivery services
 Freight, express and other transportation charges not chargeable to a commodity purchased
 Gasoline, diesel fuel, except when purchased for central garage
 Leased or hired vehicles
 Reimbursements for private car use
 Reimbursements for meals, lodging, bridge tolls, train, bus, airfares, and any other authorized travel expenses
 Transportation of prisoners and court wards

Types of items excluded:

Ambulance services (post to Professional and Specialized Services)
 Armored car service (post to Professional and Specialized Services)
 Gasoline, diesel fuel, etc., used for off-highway purposes of Road Department
 (post to Maintenance-Equipment)
 Natural gas, butane, fuel, oil, etc., used for heating/cooling purposes (post to Utilities)
 Packing supplies (post to Special Departmental Expense)
 Purchases for central garage vehicles (post to Maintenance-Equipment or
 Special Departmental Expense)
 Transportation of indigents (post to Support and Care of Persons)

2700 Transportation and Travel - Meetings/Conferences**Items included:**

Includes reimbursement for expenses in connection with attendance at conferences and meetings; i.e., reimbursement for meals, lodging, conference registration, bridge tolls, parking, train, bus, airfares, miscellaneous other mileage, miscellaneous non-taxable reimbursements and any other authorized travel expense.

2800 Utilities

2801 Utilities - Purchased Electricity
 2802 Utilities - Purchased Gas
 2803 Utilities - Purchased Water

Types of items included:

Coal, wood
 Electricity
 Heating and cooling supplies for County buildings
 Natural gas, butane, fuel oil
 Sewage disposal
 Street lighting on County grounds
 Water

Types of items excluded:

Fuel for department vehicles
 Gasoline fuel for central garage vehicles
 Refuse disposal (post to Household Expense)
 Telephone service (post to Communications)

2890 Intra-Agency Services and Supplies Billing Offsets

This object can only be used with an agency which incurs billable services and supplies costs, and which bills itself (as well as other funds/budget controls) for a portion of these costs. This object is credited to offset debits made to various services and supplies objects within the same agency as a result of the billings.

2900 Services and Supplies Reimbursements

2910 Reimbursement of CWCAP Charges**Types of items included:**

Employee physicals paid initially by HCA

Utilities paid initially by RDMD

Types of items excluded:

Reimbursements among County General Fund budget controls (use Object 5100)

Reimbursements received by Propriety Funds (use revenue sources)

Reimbursements received from O.C. Superior Courts (use revenue sources)

OTHER CHARGES**3000 Bad Debts**

Include amounts incurred in the current year because of the failure to collect receivables.

3100 Contributions to Non-County Governmental Agencies

Includes contributions to other governmental agencies engaged in activities either identical or supplementary to those of the County.

Types of items included:

Contributions to cities for lifeguard services

Contributions to the U.S. Forest Service

Grants to recreation, soil conservation, air pollution control and other types of districts

Grants for fish and game propagation and predatory animal control

Types of items excluded:

Contributions to non-government agencies, such as museums, zoos, local celebrations, blood banks (post to Professional and Specialized Services)

3200 Bond Redemption

Redemption of matured and called bonds

3250 Retirement of Other Long-Term Debt

3251 Lease Purchase Principal Payment - includes liquidation of long-term debt principal, including the principal portion of capital leases other than bonds.

3300 Interest on Bonds

3310 Capital Accretion on Bonds - includes interest and call premium payments on bonded debt.

3350 Interest on Other Long-Term Debt

3351 Lease Purchase Interest Payment - includes interest on long term debt (including the interest portion of capital leases), other than bonds.

3400 Interest on Notes and Checks

Includes interest payments on tax anticipation notes and checks.

3410 Debt Issuance Costs

3420 Debt Service Payment to Escrow Agent

3500 Judgments and Damages

3510 Other Charges - Operating

3520 Insurance Claims

3530 Insurance Premiums

Items included:

Expenditures in settlement of claims against the County for injury to persons and property

Items excluded:

Damages paid in connection with rights of way acquisition

Damages paid in connection with land acquisition

3600 Rights of Way**Items included:**

Amounts paid for the acquisition of easements where title is not acquired by the County, and the acquisition of land acquired in fee title for road purposes.

3700 Taxes and Assessments

3750 Pollution Remediation Expense

Items included:

Taxes and assessments levied against the County by another governmental agency.

3800 Support and Care of Persons

Includes cash or necessities furnished indigents or others for whom the County has assumed the burden of support.

3803 Purchased Welfare Expenditures

3807 Temporary Shelter Care

3808 S.E.D Expense

3809 GAIN (Greater Avenues to Independence)

Types of items included:

Allowances for incidentals to prisoners and court wards

Contract nursing and housekeeping services for welfare cases

Groceries, clothing and supplies for indigents

Maternity and adoption expense

Meals and lodging

Medical and dental supplies furnished public assistance recipients

Payment for care in foster homes and private institutions

Payment of rents and utilities for indigents

Public assistance payments

Reimbursement to other governmental agencies for care and transportation of prisoners

Reimbursement to State for care of County inmates in State institutions

Transportation of indigents

Items excluded:

Support and care in County institutions

3900 Income Allocation

For use by the Deferred Compensation Fund to allocate net earnings.

3950 Other Charges Reimbursements:

Includes reimbursement from funds outside the County General Fund for lease-purchase payments originally recorded in Lease Purchase Principal Payment and Lease Purchase Interest Payment accounts.

CAPITAL ASSETS**4000 Equipment**

Expenditures for the acquisition of physical property owned, not leased, of a permanent nature with a value of over \$5,000 or over, other than land, buildings and improvements.

4040 IT Equipment (purchases over \$5,000)

Types of items included:

Automotive equipment
Communications equipment
Computer software
Freight or other carriage charges
Installation costs
Office equipment
Office furniture
Sales, use and transportation taxes
Special equipment

Types of items excluded:

Books (post to Special Departmental Expense)
Films (post to Special Departmental Expense)
Leased equipment (post to Rents and Leases-Equipment)

4100 Land

Expenditures for the acquisition of land, except land acquired for road purposes. Requires a Unit code starting with the letter "L."

Types of items included:

Appraisal, negotiation, title search, and surveying fees
Clearing land for use
Cost of demolishing or relocating structures
Cost of obtaining consents and payment for condemnation costs
Filing costs

Types of items excluded:

Purchase of right of way where title is not acquired by the County of Orange (post to Rights of Way)
Land acquired in fee title for road purposes (post to Rights of Way)

4200 Buildings and Improvements, and Infrastructure

Expenditures for the purchase price, contract price, or job costs, and any other expenditures necessary to put a structure into its intended state of operation. Requires a Unit code starting with the letter "P."

Types of items included:

Buildings and Improvements:

Architect fees
Condemnation costs
Cost of fixtures attached to and forming a permanent part of structures
Costs of permits and licenses
Insurance during construction
Major alterations or improvements of existing structures

Non-removable leasehold improvements:

Fences
Landscaping
Pavement
Pipelines
Wells

4209 Buildings and Improvements, and Infrastructure Reimbursements

Reimbursements from funds outside the County General Fund for capital project expenditures which were originally recorded in the Buildings and Improvements or Infrastructure account.

4250 Land Use Rights- Amortizable

Used for the acquisition of right-of-way or easements valued at \$150,000 or greater and a limited useful greater than one year.

4251 Other Intangible Assets- Amortizable

Used for the acquisition of water rights, timber rights, patents, and trademarks valued at \$150,000 or greater and a limited useful life greater than one year.

4252 Computer Software- Amortizable

Used for software development costs with a value of \$150,000 or greater. Examples of such costs include software licenses, consultants, and purchased software. All computer software has a limited useful life, and is therefore amortizable.

4260 Land Use Rights - Non-Amortizable

Used for the acquisition of right-of-way or easements valued at \$150,000 or greater with a permanent useful life.

4261 Other Intangible Assets - Non-Amortizable

Used for the acquisition of water rights, timer rights, patents and trademarks valued at \$150,000 or greater with a permanent useful life.

4300 Capital Assets Disposition**OTHER FINANCING USES****4700 Payments to Refunded Debt Escrow Agents**

Used to record payments to decrease prior bonded debt.

4710 Discount on Bonds Issued

4800 Transfers Out - To Fund 100

Cash or other financial resources transferred out to other funds, to provide for expenditure of the fund receiving the transfer, as legally authorized. Includes remaining balances transferred out from a discontinued fund to another fund.

4801 Transfers Out - To Fund 101 through 199

4802 Transfers Out - To Fund 2AA through 299

4803 Transfers Out - To Fund 300

4804 Transfers Out - To Fund 400 through 499

4805 Transfers Out - To Fund 500 through 599

4806 Transfers Out - To Fund 600 through 699

4807 Transfers Out - To Fund 700 through 799

4808 Transfers Out - To Fund 800 through 899

4809 Transfers Out - To Fund 900 through 999

SPECIAL ITEMS**5000 Special Items**

Includes significant transactions or other events within the control of management that are either unusual in nature or infrequent in occurrence.

5100 Intrafund Transfers

This object is valid only for transfers of costs between budget controls within a fund. Use of a department object code to identify the budget control to which costs are being transferred is optional.

5200 Appropriation for Contingencies

A budgetary provision representing that portion of financing requirements set aside to meet unforeseen expenditure requirements. To be budgeted only by districts and County departments other than the County General Fund. Expenditures are not incurred against this appropriation; instead, appropriations are transferred from 5200 to a specific appropriation category.

5300 Depreciation

Includes the recording of expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence.

5350 Amortization (Used only by Enterprise and ISF funds)

Includes the recording of expiration of service life attributable to the process by which the cost of an intangible asset (such as software) is distributed over the projected useful life of the asset. Amortization expense is treated similar to depreciation expense.

5400 Loss or Gain on Disposition of Assets

Used to record the difference between the amount received for equipment upon disposal, and the net value (undepreciated balance) of the equipment at the time of disposal (Enterprise and Internal Service Funds only.)

5600 Other Non-operating Expense/Revenues

Used like the gain/loss expenditure account code.

Description of Revenue Sources by Classification

TAXES

- 6210 Property Taxes - Current Secured
- 6220 Property Taxes - Current Unsecured
- 6230 Property Taxes - Prior Secured
- 6240 Property Taxes - Prior Unsecured
- 6250 Taxes - Special District Augmentation
- 6260 Property Taxes - VLF Swap
- 6270 Sales and Use Taxes
- 6271 Sales and Use Tax Compensation
- 6280 Property Taxes - Current Supplemental
- 6290 Other Taxes
- 6300 Property Taxes - Prior Supplemental
- 6310 Tax Increment
- 6320 Special Taxes (Community Facilities Districts)

LICENSES, PERMITS AND FRANCHISES

- 6410 Animal Licenses
- 6420 Business Licenses
- 6430 Construction Permits
- 6440 Road Privileges and Permits
- 6450 Zoning Permits
- 6460 Other Licenses and Permits
- 6470 Franchises

FINES, FORFEITURES AND PENALTIES

- 6510 Vehicle Code Fines
- 6520 Other Court Fines
- 6530 Forfeitures and Penalties
- 6540 Penalties and Costs on Delinquent Taxes

USE OF MONEY AND PROPERTY

- 6610 Interest
- 6620 Rents and Concessions
- 6630 Royalties

INTERGOVERNMENTAL REVENUES

- 6690 State - Homeowners' Property Tax Relief
- 6695 State - Trial Court
- 6700 State - Proposition 172 Public Safety Sales Tax
- 6710 Citizen Options for Public Safety (COPS)
- 6720 State - Aviation
- 6730 State - Highway Users Tax
- 6740 State - Motor Vehicle In-Lieu Tax
- 6750 State - Trailer Coach In-Lieu Tax
- 6760 State - Other State In-Lieu Tax
- 6770 State - Public Assistance Administration
- 6780 State - Public Assistance Programs
- 6820 State - California Children's Services
- 6830 State - Realignment Revenue

INTERGOVERNMENTAL REVENUES (CONTINUED)

6840 State - Health Administration
 6850 State - Cerebral Palsy
 6860 State - Mental Health
 6870 State - Tuberculosis Control
 6880 State - Other Health
 6890 State - Agriculture
 6910 State - Civil Defense
 6920 State - Construction
 6930 State - Corrections
 6940 State - County Fairs
 6950 State - Disaster Relief
 6960 State - Veterans' Affairs
 6970 State - Other
 6980 Federal - Public Assistance Administration
 6990 Federal - Public Assistance Programs
 7040 Federal - Health Administration
 7050 Federal - Construction
 7060 Federal - Disaster Relief
 7070 Federal - Forest Reserve
 7080 Federal - Grazing Fees
 7090 Federal - In-Lieu Taxes
 7110 Federal - Other
 7120 Other - In-Lieu Taxes
 7130 Other Governmental Agencies
 7140 Other Local Entities - Capital Contribution

CHARGES FOR SERVICES

7310 Assessment and Tax Collection Fees
 7320 Auditing and Accounting Fees
 7330 Communication Services
 7340 Election Services
 7360 Legal Services
 7370 Personnel Services
 7380 Planning and Engineering Services
 7390 Purchasing Fees
 7410 Agricultural Services
 7420 Civil Process Services
 7430 Court Fees and Costs
 7440 Estate Fees
 7450 Humane Services
 7460 Law Enforcement Services
 7470 Recording Fees
 7480 Road and Street Services
 7490 Health Fees
 7510 Mental Health Services
 7520 Sanitation Services
 7530 Adoption Fees
 7540 California Children's Services
 7550 Institutional Care and Services
 7560 Educational Services

CHARGES FOR SERVICES (CONTINUED)

- 7570 Library Services
- 7580 Park and Recreation Fees
- 7590 Other Charges for Services
- 7591 CWCAP Charges
- 7600 Special Assessments
- 7800 Contributions In-Lieu of Fees

OTHER REVENUES

- 7610 Tobacco Settlement
- 7661 Other Sales - Taxable
- 7662 Other Sales - Non-Taxable - Resale
- 7663 Other Sales - Non-Taxable - U.S. Government
- 7664 Other Sales - Non-Taxable - Intra County (between funds)
- 7665 Tax-Paid Purchases - Resold
- 7670 Miscellaneous Revenue
- 7680 Six-Month Expired (Outlawed) Checks
- 7690 Returned Check Charges
- 7700 Welfare Repayments
- 7710 Insurance Premiums
- 7750 Revenue from Inventory Issues - Sales Tax Surcharge
- 7760 Revenue from Inventory Issues - Purchase Discounts
- 7850 Provision for Increase in Land Held for Resale
- 7851 Capital Asset Sales - Taxable
- 7852 Capital Asset Sales - Non-Taxable - Resale
- 7853 Capital Asset Sales - Non-Taxable - U.S. Government
- 7854 Capital Asset Sales - Non-Taxable - Intra-County
- 7855 Capital Asset Sales - Land

TRANSFERS IN

- 7810 Operating Trans In-From Fund 100
- 7811 Operating Trans In - From Funds 101-199
- 7812 Operating Trans In - From Funds 2AA-299
- 7813 Operating Trans In - From Fund 300
- 7814 Operating Trans In - From Funds 400-499
- 7815 Operating Trans In - From Fund 500-599
- 7816 Operating Trans In - From Funds 600-699
- 7817 Operating Trans In - From Funds 700-799
- 7818 Operating Trans In - From Fund 800-899
- 7819 Operating Trans In - From Fund 9AA-999

OTHER FINANCING SOURCES

- 7805 Capital Contributions
- 7780 Principal Payment on Demand Bonds
- 7820 Premium and Accrued Interest on Bonds Issued
- 7840 Long-Term Debt Proceeds
- 7860 Proceeds of Remarketed Debt
- 7870 Proceeds from Capital Lease Obligations
- 7880 Proceeds of Refunding Bonds
- 7965 Special & Extraordinary Items





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