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Annual Budget

FY 2017-2018

Acknowledgement:

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Orange County

California

For the Fiscal Year Beginning

July 1, 2016

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Orange County, California for its annual budget for the fiscal year beginning July 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. The County believes that the current budget continues to conform to program requirements, and will submit it to GFOA to determine its eligibility for another award.

BOARD OF SUPERVISORS

Michelle Steel - Chairwoman
Supervisor, 2nd District

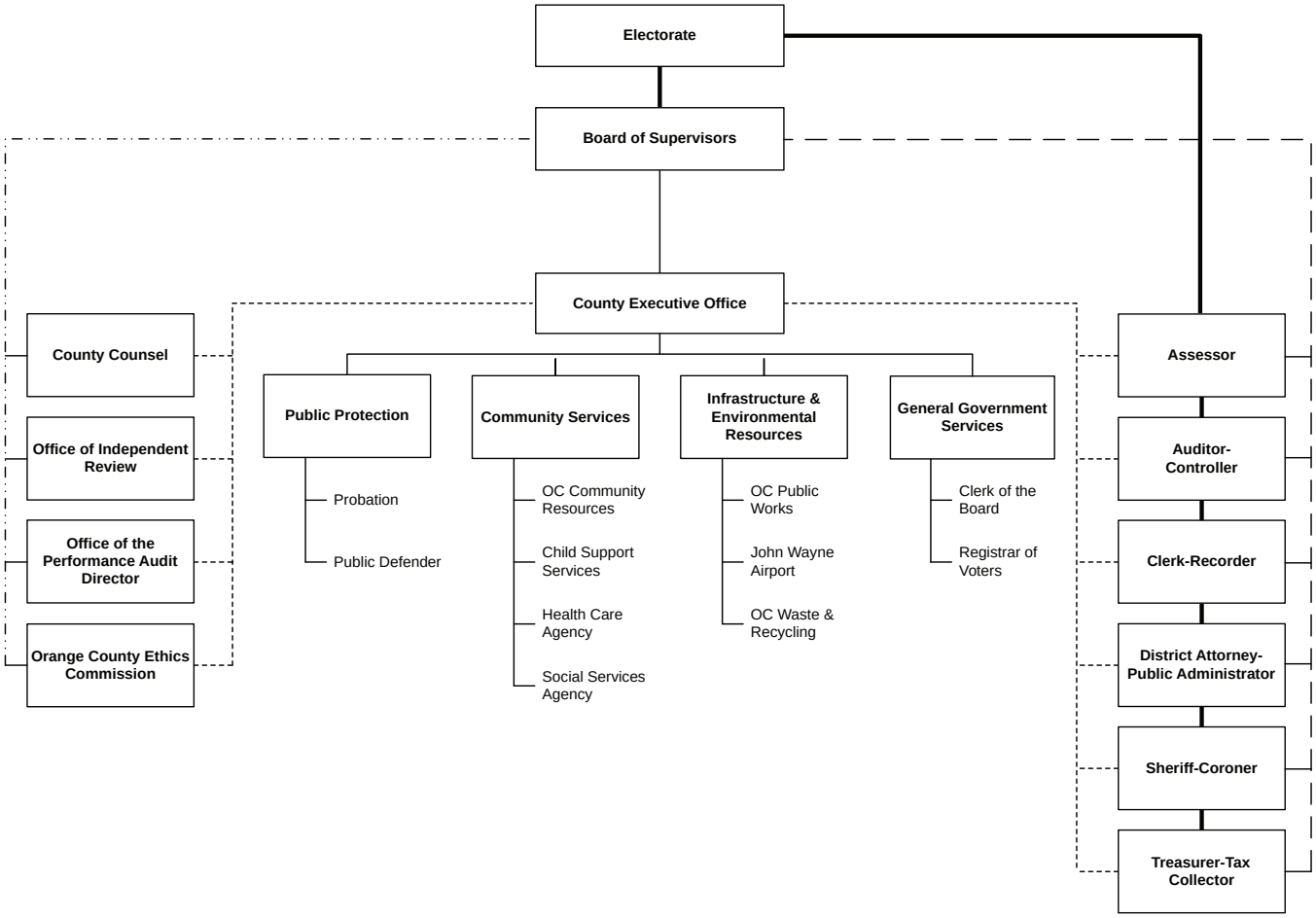
Andrew Do - Vice Chair
Supervisor, 1st District

Todd Spitzer
Supervisor, 3rd District

Shawn Nelson
Supervisor, 4th District

Lisa Bartlett
Supervisor, 5th District

ORGANIZATIONAL CHART



County of Orange

County Executive Office

July 1, 2017

To: Chairwoman Michelle Steel, Supervisor, Second District
Members, Board of Supervisors

From: Frank Kim, County Executive Officer

Subject Fiscal Year 2017-18 Annual Budget

I am pleased to present the FY 2017-18 Annual Budget on behalf of the County of Orange Executive Office. The budget reflects the County's commitment to disciplined fiscal management and providing quality services to our residents.

This year's budget continues to address critical community, capital, and organizational needs of the County, while also allowing for accommodation of new fiscal challenges as they arise. It is imperative to continue leveraging available resources including use of real estate assets and actively seeking external funding to implement key programs and services. The FY 2017-18 Annual Budget of $6.2 billion allocates the needed resources to achieve the County's mission, strategic priorities, and goals. The County continues to make significant progress with key initiatives.

Building a System of Care

The County is moving forward with several key initiatives to improve the overall response to homelessness across the region. North, Central and South Service Planning Areas (SPAs) have been initiated in an effort to engage all 34 Cities in coordinated strategies promoting increased investments in outreach, services and affordable housing developments, and working to connect community-based resources from housing developers, nonprofits and faith-based partners.

- **Shelters:** The County's Bridges at Kraemer Place is a 24-hour, year-round multi-service center and emergency shelter opening in two phases. Phase one opened in May 2017 and can accommodate 100 program participants. Phase two, to be completed in summer 2018, will expand capacity to 200 program participants. In addition, the County opened the Courtyard Transitional Center in October 2016 as a low-barrier, low-threshold emergency shelter providing a safe and secure environment to those seeking respite from the streets. The Courtyard sleeps up to 400; serves as a drop-in center during the day offering access to regular meals, showers, and restrooms; and provides a pathway to health care, mental health, and housing resources services through County departments, and nonprofit and faith-based organizations.
- **Whole Person Care (WPC) Initiative:** The County successfully competed and received a $23.5 million grant to participate in the Whole Person Care (WPC) Pilot Program aimed at addressing the needs of high-risk, high-utilizing Medi-Cal beneficiaries, who often experience homelessness, severe mental illness, and substance abuse disorders. In June 2017, a second award was made increasing the total to $31.1 million.

- **Housing Initiatives:** The County of Orange serves as the lead for the Continuum of Care (CoC), and received a funding award of $22 million to renew critical resources for existing homeless housing and services countywide for individuals and families. The CoC awarded funds for a variety of projects, including: permanent supportive housing; rapid rehousing; Coordinated Entry System; Homeless Management Information System (HMIS); and a planning grant supporting the work of 14 agencies in our community, including the OC Housing Authority.

■ **Civic Center Facilities Strategic Plan (CCFSP)**

The aim of the CCFSP is to address aging infrastructure, enhance service delivery to the community, and strategically locate agencies by improving space usage efficiency, and co-locating agencies providing critical services to the public. The CCFSP design will better manage long-term occupancy, flexibility, and maintenance costs.

■ **OC Animal Care Center**

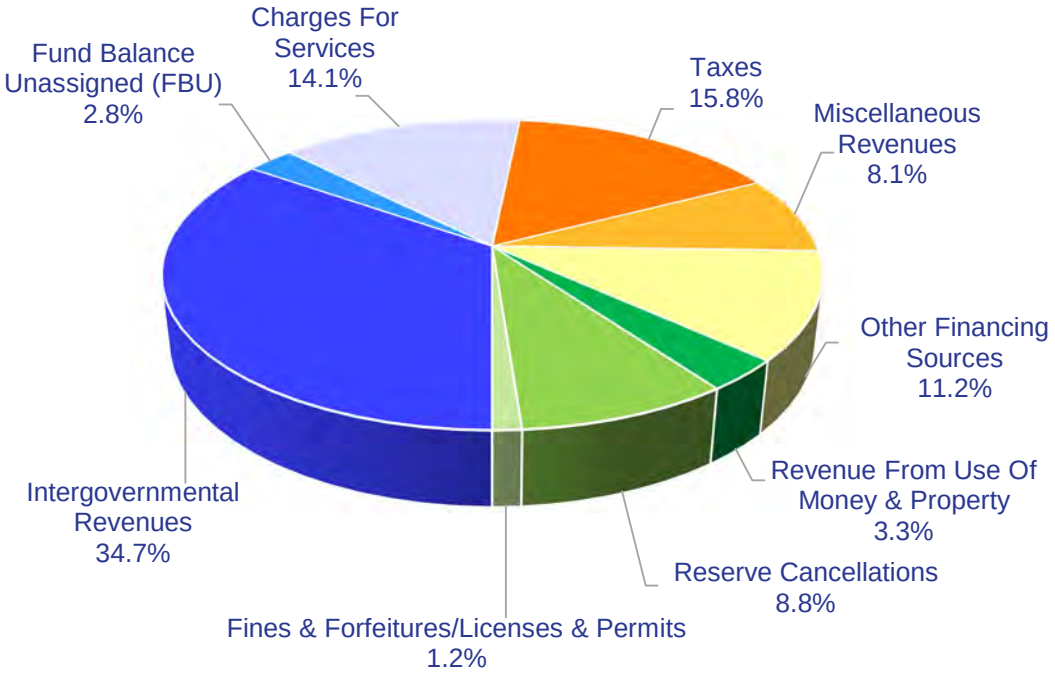
In July 2016, the County broke ground for the new animal care center being built on 10 acres of land at the former Tustin Marine base. Completion of the facility is expected by the end of 2017 and will offer indoor/outdoor temperature controlled kennels and multiple exercise yards designed to have a positive impact on the well-being of the animals in addition to providing indoor and outdoor areas available for use by staff and volunteers.

The County continually strives to provide high quality services and advance major initiatives that enrich the lives of our residents. The combined efforts of the Board of Supervisors and County employees toward careful and responsible fiscal management will position the County to overcome new challenges as they arise, while continuing to fulfill the County's mission to make Orange County "a safe, healthy, and fulfilling place to live, work, and play."

FY 2017-18 ANNUAL BUDGET AT A GLANCE

Total County Revenues by Source

FY 2017-18 Total = $6.2 Billion

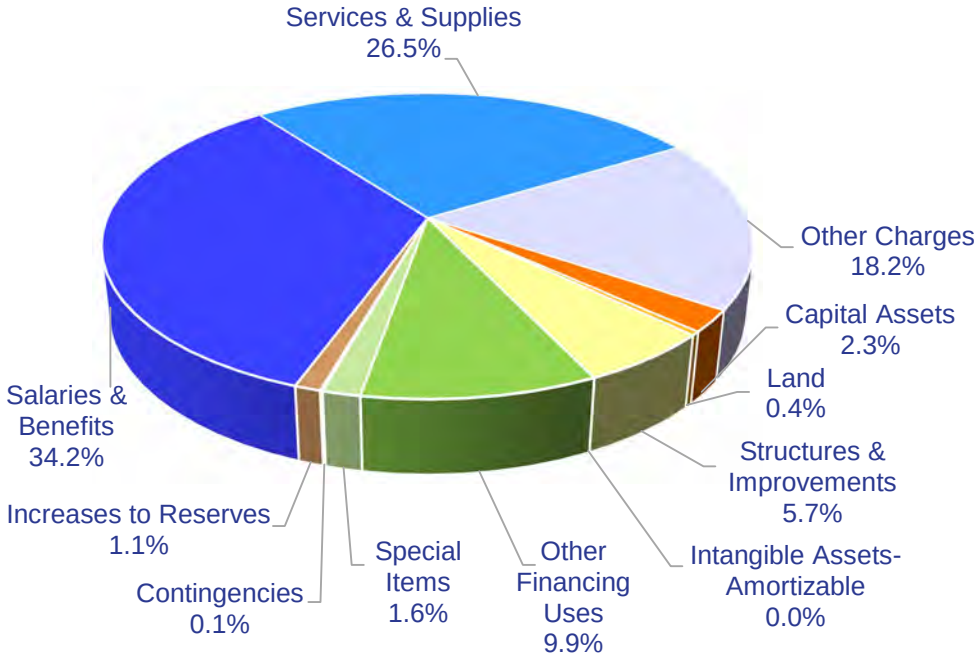


County Revenue Source
(in Million Dollars)

Code	Source Name	FY 2015-2016 Actual	FY 2016-2017 Modified Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
A	Intergovernmental Revenues	$ 2,008.1	$ 2,148.7	$ 2,152.6	$ 3.9	0.2%
B	Fund Balance Unassigned (FBU)	355.2	251.4	175.4	(76.0)	-30.2%
C	Charges For Services	748.6	841.7	875.8	34.1	4.1%
D	Taxes	909.9	929.8	980.2	50.4	5.4%
E	Miscellaneous Revenues	406.0	459.7	504.9	45.2	9.8%
F	Other Financing Sources	565.1	1,182.3	694.9	(487.4)	-41.2%
G	Revenue From Use Of Money & Property	216.1	205.3	204.5	(0.8)	-0.4%
H	Reserve Cancellations	107.6	610.0	547.6	(62.4)	-10.2%
I	Fines & Forfeitures/Licenses & Permits	87.5	107.6	74.4	(33.2)	-30.9%
	Total	$ 5,404.1	$ 6,736.5	$ 6,210.3	$ (526.2)	-7.8%

Total County Appropriations by Use

FY 2017-18 Total = $6.2 Billion



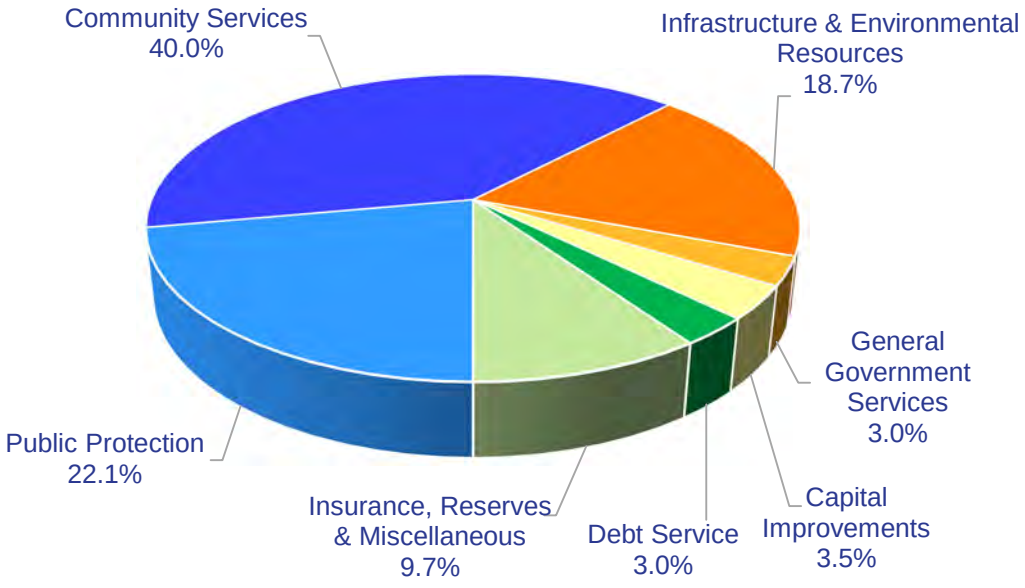
County Appropriations
(in Million Dollars)

Code	Use	FY 2015-2016 Actual	FY 2016-2017 Modified Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
A	Salaries & Benefits	$ 1,961.6	$ 2,138.9	$ 2,186.6	$ 47.7	2.2%
B	Services & Supplies	1,292.1	1,821.7	1,690.0	(131.7)	-7.2%
C	Other Charges	1,089.8	1,251.7	1,159.7	(92.0)	-7.4%
D	Capital Assets	77.0	133.8	143.7	4.9	3.5%
E	Land	10.9	33.1	27.2	(5.9)	-17.8%
F	Structures & Improvements	82.4	346.9	364.6	17.7	5.1%
G	Intangible Assets-Amortizable	0.2	4.1	2.7	(1.4)	-34.1%
H	Other Financing Uses	423.0	970.2	630.0	(340.2)	-35.1%
I	Special Items	-	95.4	106.2	10.8	11.3%
J	Contingencies	-	7.0	4.8	(2.2)	-31.4%
K	Increases to Reserves	381.4	106.1	68.3	(37.8)	-35.6%
L	Intrafund Transfers*	(152.6)	(172.4)	(173.5)	(1.1)	0.6%
	Total	$ 5,165.8	$ 6,741.5	$ 6,210.3	$ (531.2)	-7.9%

* NOTE: Intrafund transfers represent expenses recovered from one fund budget to another fund budget within the County General Fund and are not included in the pie chart for total County Appropriations by Use.

Total County Appropriations by Program

FY 2017-18 Total = $6.2 Billion

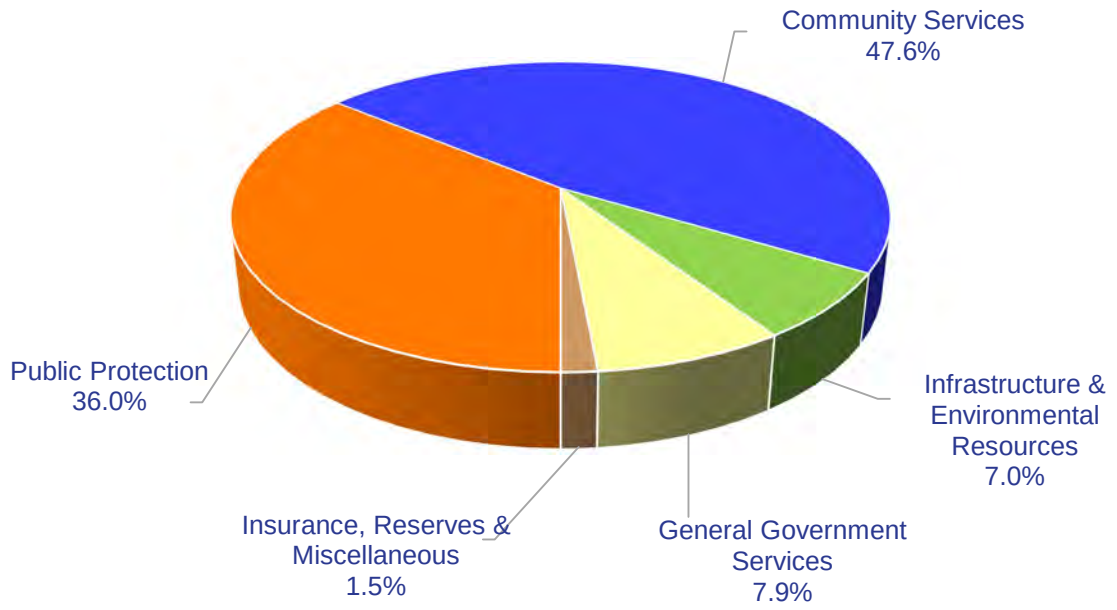


County Program Appropriations
(in Million Dollars)

Program	Program Name	FY 2015-2016 Actual	FY 2016-2017 Modified Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
I	Public Protection	$ 1,188.3	$ 1,345.9	$ $1,372.4	$ 26.5	2.0%
II	Community Services	2,056.1	2,451.7	2,478.6	26.9	1.1%
III	Infrastructure & Environmental Resources	750.4	1,474.5	1,161.6	(312.9)	-21.2%
IV	General Government Services	164.8	185.6	186.3	0.7	0.4%
V	Capital Improvements	197.0	365.5	220.1	(145.4)	-39.8%
VI	Debt Service	192.5	257.8	188.4	(69.4)	-26.9%
VII	Insurance, Reserves & Miscellaneous	616.7	660.5	602.9	(57.6)	-8.7%
	Total	$ 5,165.8	$ 6,741.5	$ 6,210.3	$ (531.2)	-7.9%

Authorized Positions by Program

FY 2017-18 Total Positions = 18,286



Authorized Program Positions

Program	Program Name [a]	FY 2015-2016 Actual	FY 2016-2017 Modified Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
I	Public Protection	6,523	6,556	6,559	3	0.0%
II	Community Services	8,667	8,709	8,708	(1)	-0.1%
III	Infrastructure & Environmental Resources	1,285	1,286	1,286	-	0.0%
IV	General Government Services	1,434	1,453	1,453	-	0.2%
VII	Insurance, Reserves & Miscellaneous	281	280	280	-	-1.1%
	Total	18,190	18,284	18,286	2	-1.0%

a. NOTE: Programs V and VI do not have any authorized positions.

ORANGE COUNTY PROFILE AND ECONOMIC INDICATORS

Key Facts

Founded	August 1, 1889
Size	799 square miles
Coastline	42 miles
Highest Elevation	5,689 feet (Santiago Peak)
Incorporated Cities	34

Population	
2012	3,084,935
2013	3,112,576
2014	3,134,438
2015	3,156,573
2016	3,172,532

Source: U.S. Census Bureau, 2016 Population Estimates

Orange County is the third most populous county in California and the sixth most populous in the United States.

Form of Government

The County functions under a Charter adopted in 2002, including subsequent amendments. A five-member Board of Supervisors governs the County. Each elected member serves a four-year term, with a maximum of two terms, and the Board annually elects a Chair and Vice Chair. The supervisors represent districts that are each approximately equal in population.

County Mission

Making Orange County a safe, healthy, and fulfilling place to live, work, and play, today and for generations to come, by providing outstanding, cost-effective regional public services.

The County is committed to providing Orange County residents with the highest quality programs and services. Supporting the County's mission is a set of vision statements for business and cultural values:

VISION STATEMENT FOR BUSINESS VALUES	VISION STATEMENT FOR CULTURAL VALUES
We strive to be a high quality model governmental agency that delivers services to the community in ways that demonstrate:	We commit to creating a positive, service-oriented culture which:
■ Excellence - Provide responsive and timely services ■ Leadership - Leverage available resources as we partner with regional businesses and other governmental agencies ■ Stewardship - Seek cost-effective and efficient methods ■ Innovation - Use leading-edge, innovative technology	■ Attracts and retains the best and the brightest ■ Fosters a spirit of collaboration and partnership internally and externally ■ Supports creativity, innovation, and responsiveness ■ Demonstrates a “can-do” attitude in accomplishing timely results ■ Creates a fun, fulfilling and rewarding working environment ■ Models the following core values in everything we do: ● Respect ● Integrity ● Caring ● Trust ● Excellence

Economic Indicators

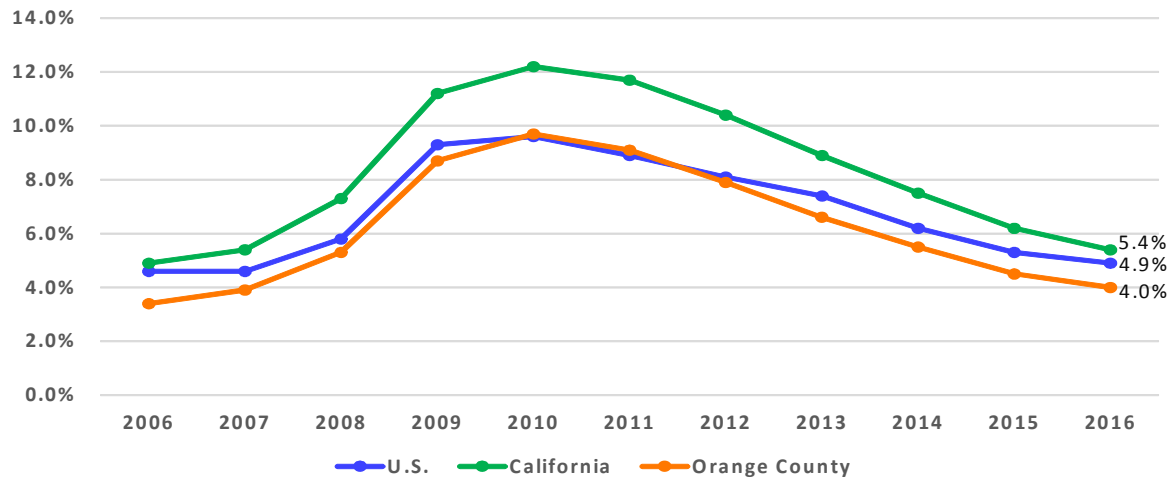
Key factors that influence the local Orange County economy include the unemployment rate, job growth, inflation, incomes, housing market, and taxable sales. External and internal indicators provide information about the state of the Orange County economy. The County routinely monitors: (a) how well the local economy performs relative to surrounding counties, the State and the Nation (External Indicators); and (b) how well the local economy performs relative to its own historical trends (Internal Indicators). In terms of the external indicators, Orange County's economy routinely out-performs local surrounding counties, the State and National economies. External indicators for 2017 reflect that the local economy will continue to expand and trend favorable to surrounding counties, the State and National economies. In terms of internal (historical) trends, current and projected indicators forecast that economic recovery at the local level will continue to be slow. This section provides trend data for various external and internal indicators that summarize the current and projected outlook of the Orange County economy.

ORANGE COUNTY HISTORICAL EMPLOYMENT STATISTICS

Year	Total Labor Force	No. of Employed	% Unemployment
2016	1,602,400	1,538,000	4.0%
2015	1,588,700	1,518,000	4.4%
2014	1,572,000	1,485,700	5.5%
2013	1,565,300	1,462,400	6.6%
2012	1,562,100	1,439,300	7.9%

Source: Bureau of Labor Statistics, Local Area Unemployment Statistics, State of California Employment Development Department; Annual average for the calendar year.

HISTORICAL UNEMPLOYMENT RATES
U.S., CALIFORNIA AND ORANGE COUNTY



Source: Bureau of Labor Statistics, Local Area Unemployment Statistics, State of California Employment Development Department; Annual average for the calendar year.

COMPARATIVE UNEMPLOYMENT RATES JUNE 2017

County	% Unemployment
Riverside County	5.7%
San Bernardino County	5.4%
Los Angeles County	4.5%
Ventura County	4.5%
San Diego County	4.3%
Orange County	**3.8%**

Source: Bureau of Labor Statistics; State of California Employment Development Department; June 2017 preliminary

ORANGE COUNTY YEAR-OVER-YEAR EMPLOYMENT STATISTICS (June 2016 to June 2017)

Labor Force Sector	Number of Jobs Increase/(Decrease)	Percent Change Year-Over-Year
Non-Farm Employment	19,000	1.2%
Professional & Business Services	8,200	2.8%
Construction	4,300	4.5%
Leisure & Hospitality	3,300	1.5%
Education & Health Services	1,600	0.8%
Government	1,200	0.7%
Manufacturing	(1,800)	-1.2%

Source: State of California Employment Development Department, Labor Market Information Division, July 21, 2017 News Release

ORANGE COUNTY HISTORICAL JOB GROWTH

Year	% Payroll Employment
2017 Forecast	1.5%
2016 Estimate	2.3%
2015	3.2%
2014	2.3%
2013	2.7%
2012	2.7%

Sources: Chapman University Economic & Business Review, June 2017

Orange County's unemployment rate has continually improved since its recent peak in 2010 during the Great Recession. Orange County continues to have one of the lowest unemployment rates in the State, and is below that of all surrounding Southern California counties, the State and Nation. Year-over-year employment trends are positive across almost all industry sectors, excluding manufacturing and information; job growth is expected to increase slightly in 2017 by 1.5%.

CONSUMER PRICE INDEX

Year	Orange County	California	United States
2017 Forecast	2.8%	3.0%	2.3%
2016 Forecast	1.9%	2.3%	1.3%
2015	0.9%	1.5%	0.1%
2014	1.3%	1.8%	1.6%
2013	1.1%	1.5%	1.5%
2012	2.0%	2.2%	2.1%

Source: Bureau of Labor Statistics

Inflation, as measured by the Consumer Price Index (CPI), was lower for Orange County relative to the State, but higher than the national levels in 2016. While Orange County's CPI is expected to increase from 1.9% in 2016 to 2.8% in 2017, it is still forecasted to be below the State, but higher than the Nation.

HOUSING COMPARISON

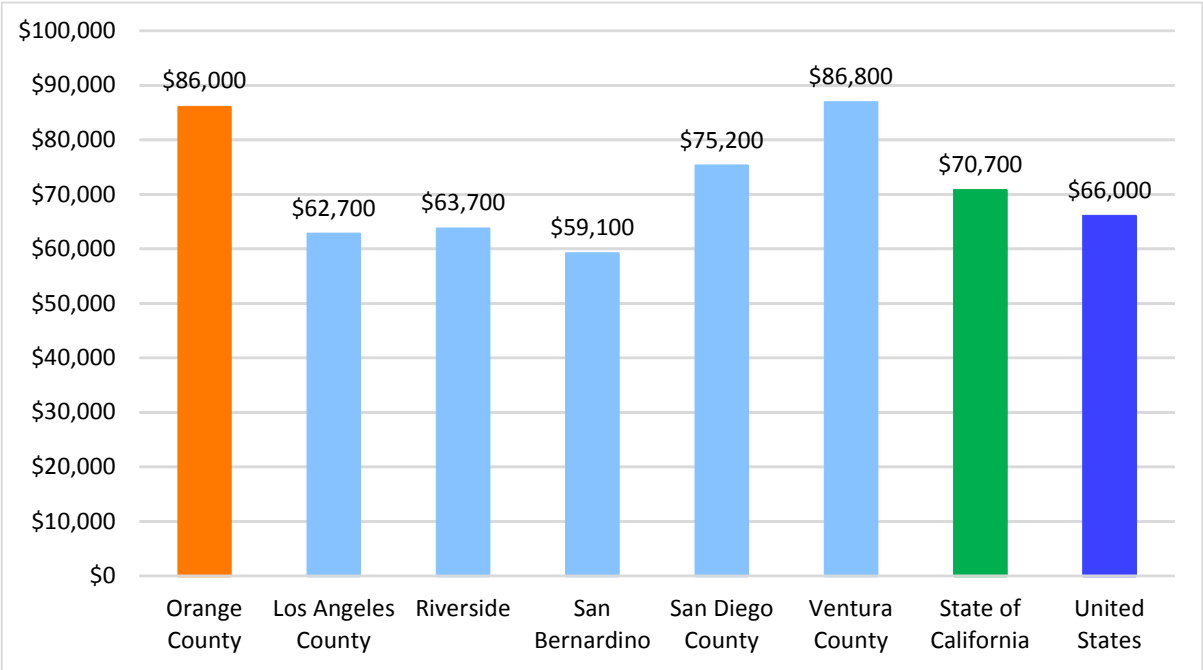
County	Median Home Price (as of June)			Unit Sales (as of June)			Foreclosure Statistics
	2016	2017	% Change	2016	2017	% Change	June 2017
Orange County	**$655,000**	**$695,000**	**6.1%**	**3,768**	**3,802**	**0.9%**	**1 in 2,239**
Los Angeles	$530,000	$569,000	7.4%	8,059	8,716	8.2%	1 in 2,073
Riverside	$332,000	$357,000	7.5%	4,226	4,297	1.7%	1 in 1,197
San Bernardino	$285,000	$320,000	12.3%	2,843	3,243	14.1%	1 in 1,007
San Diego	$495,000	$543,500	9.8%	4,410	4,311	-2.2%	1 in 2,327
Ventura	$550,000	$565,000	2.7%	1,163	1,146	-1.5%	1 in 1,701

Source: CoreLogic, California Home Sale Activity (Median Home Price and Unit Sales), RealtyTrac, Inc. (Foreclosure Statistics)

The real estate housing market continues to be strong in California with June 2017 sales volume for single-family homes up 2.4% and median sales prices up by 7.0% compared to those recorded in June 2016. Orange County had the highest median home price in Southern California.

Foreclosure rates are calculated by dividing total County housing units per the U.S. Census Bureau by the total number of properties that received notices of default (new filings, foreclosure in process, not yet recorded) within the month. RealtyTrac, Inc. forecasts that 1 in 2,239 Orange County homes received a foreclosure filing in June 2017. Among peer counties, Orange County had the second lowest foreclosure rate, after San Diego.

MEDIAN HOUSEHOLD INCOME



Source: U.S. Census Bureau, 2011-2015 American Community Survey 5-Year Estimates

Orange County's median family income, as reported by the U.S. Census Bureau is estimated at $86,000 and is among the highest of all Southern California counties and substantially higher than the State and national averages.

However, with housing prices increasing at a higher rate than income, housing affordability in Orange County has declined. According to the June 2017 Chapman University Economic & Business Review, the forecasted ratio of home price to median family income for 2017 will be 8.6% in Orange County, increasing from an estimated 8.3% in 2016. This ratio is significantly higher than those of California and the United States, which are estimated to be 5.8% and 3.3%, respectively for 2017.

ORANGE COUNTY ANNUAL TAXABLE SALES

Calendar Year	Taxable Sales (Billions)	Percent Change
2017 (f)	$66.2	4.1%
2016 (f)	$63.6	3.6%
2015	$61.4	2.1%
2014	$60.1	4.4%
2013	$57.6	4.3%
2012	$55.2	6.8%

Sources: State Board of Equalization for 2012-2015; Chapman University Economic & Business Review, June 2017 for 2016 and 2017 forecasts.

Taxable sales for Orange County are forecasted by Chapman University to increase 4.1% and 3.6% in calendar years 2017 and 2016, respectively. This compares to a projected increase of 5.5% and 3.4% for the State in 2017 and 2016, respectively. The Board of Equalization reports taxable sales two years in arrears.

LONG-RANGE FINANCIAL PLANS

Long-Term Strategic Priorities

STABILIZE BUDGET

The County shall adopt a balanced budget, which is defined as a budget where planned expenses do not exceed the amount of revenue or funding available, in accordance with State law. The budget will realistically reflect the funds available to County departments and programs and how those funds will be spent.

PREPARE FOR CONTINGENCIES

The County shall prepare a budget with sufficient reserves to cover unanticipated and severe economic downturns, major emergencies, or catastrophes that cannot be covered with existing appropriations.

FUND AGENCY INFRASTRUCTURE

The County shall prepare a budget that provides the proper funding for agency infrastructure to ensure that high quality services are delivered to the community. The budget will assess the best use of County General Funds and County special funds (e.g. OC Road, OC Flood, OC Parks, etc.) in developing capital assets while maintaining long term financial stability.

Strategic Financial Plan

The Strategic Financial Plan (SFP) is presented to the Board of Supervisors in December of each year and provides the framework for testing budget assumptions and aligning available resources with operating requirements, implementing new programs and facilities, and serving as the foundation for the annual budget. This framework enables the Board to make annual funding decisions within the context of a comprehensive, long-term perspective.

On December 6, 2016, the Board of Supervisors received the County's 2016 Strategic Financial Plan. The Strategic Financial Plan tested an assumption of zero General Fund Unassigned Fund Balance and modest General Purpose Revenue growth. The SFP included assumptions of 1% growth in departmental Net County Cost (NCC) limits for FY 2017-18 and FY 2018-19, and 2% growth in FYs 2019-20 through 2021-22. After factoring in the NCC limit growth, annual budget gaps ranged from $51 million in FY 2017-18 to $86 million in FY 2021-22. The $51 million gap is comprised of reductions that would be required to meet the FY 2017-18 NCC limits. Actual reductions in the FY 2017-18 Budget to meet NCC limits are $54.6 million. The plan emphasizes that the County must ensure that resources and programs are aligned to Countywide strategic priorities and values.

Capital Improvement Plan

GENERAL FUND

The Capital Improvement Plan (CIP) aids the County in its assessment of the best use of County General Funds and provides goals for developing capital assets while maintaining long term financial stability. The assessment is an ongoing process influenced by many changing factors such as service needs, available resources resulting from changes in the economy, Board priorities, legal mandates, age and condition of existing buildings, and health and safety considerations.

DEPARTMENT FUNDED AND NON-GENERAL FUNDS

The CIP includes capital improvement needs for the County's balanced funds, which generally do not require general fund support. Funding for these projects comes from local revenues, as well as State and Federal sources. Continuing operational costs for these projects are included in the departments' operating budgets.

In addition to the Capital Improvement Plan included in the SFP, OC Public Works (OCPW) subsequently submits a Capital Improvement Program to the Board of Supervisors each year which has updated information regarding projects that are overseen by OCPW. The most recent OCPW Capital Improvement Program was approved by the Board of Supervisors on May 23, 2017.

Projects resulting from Public/Private Partnerships (e.g. Civic Center Facilities) are not included in the Capital Improvement Plan as expenditures and funding are not included in the County's budget.

2016 Strategic Financial Plan Summary - Sources and Uses

	FY 2016-17 Projected	FY 2017-18 Forecast	FY 2018-19 Forecast	FY 2019-20 Forecast	FY 2020-21 Forecast	FY 2021-22 Forecast
SOURCES ($ Millions)						
Fund Balance Unassigned (FBU)	**53.8**	**-**	**-**	**-**	**-**	**-**
General Purpose Revenues (GPR)						
Property Taxes (+4%, +3.5%, +2.5%, +2%, +2%)	694.7	710.6	733.7	751.3	765.7	780.4
Sales & Other Taxes (+2.8%, 0.00%, 0.00%, +0.74%, +1.5%)	9.6	9.9	9.9	9.9	9.9	10.1
Motor Vehicle License Fees	1.1	1.1	1.1	1.1	1.1	1.1
Property Tax Administration	16.1	21.6	22.1	22.6	23.2	23.9
Franchises and Rents	2.8	2.8	2.8	2.8	2.8	2.8
Interest (+0.5%, +1.0%, +1.25%, +1.5%, +1.5%)	4.1	4.1	4.1	4.2	4.2	4.3
Miscellaneous	3.1	1.9	1.8	1.2	1.2	1.2
Subtotal - GPR before Transfers In	**731.4**	**751.9**	**775.5**	**793.0**	**808.2**	**823.9**
Transfers In	10.8	14.2	-	-	-	-
Total GPR (excluding FBU/Use of Reserves)	**742.2**	**766.1**	**775.5**	**793.0**	**808.2**	**823.9**
USES ($ Millions)						
NCC Limits [1%, 1%, 2%, 2%, 2%]	**744.2**	**783.6**	**774.4**	**745.6**	**747.5**	**762.4**
Transfers to/(Use of) Reserves						
Increase (Decrease) to Reserve for Contingencies (9741)	1.0	-	-	-	-	-
Increase (Decrease) to Reserve for Operations (9742)	(38.8)	-	-	-	-	-
Increase (Decrease) to Reserve for Maint/Construction (9743)	(4.1)	-	-	-	-	-
Increase (Decrease) to Reserve for Capital Projects (9744)	0.2	(22.0)	(2.0)	(2.0)	-	-
Increase (Decrease) to Target Reserve (9745)	97.7	-	-	-	-	-
Total Transfers to/(Use of) Reserves	**56.0**	**(22.0)**	**(2.0)**	**(2.0)**	**-**	**-**
Total Uses [NCC limits & Transfers to/(Use of) reserves]	**800.2**	**761.6**	**772.4**	**743.6**	**747.5**	**762.4**
Surplus (Deficit)		**4.5**	**3.1**	**49.5**	**60.7**	**61.4**
Cumulative Surplus (Deficit)		**4.5**	**7.6**	**57.1**	**117.8**	**179.2**
Augmentations						
Restore Level of Service Augmentation Requests		51.3	83.8	115.2	127.5	143.2
Expand Level of Service Augmentation Requests		3.8	3.7	3.9	3.9	4.5
Total Restore & Expand Augmentations		**55.1**	**87.5**	**119.1**	**131.4**	**147.7**
Strategic Priority Requests		**75.8**	**42.6**	**98.1**	**110.7**	**135.1**
Total Augmentations & Strategic Priority Requests		**130.9**	**130.1**	**217.2**	**242.1**	**282.8**

Capital Improvement Plan - General Fund

2016 SFP Capital Improvement Plan Descriptions	FY 17-18 Forecast	FY 18-19 Forecast	FY 19-20 Forecast	FY 20-21 Forecast	FY 21-22 Forecast	SFP Total Forecast
APPROPRIATIONS						
Countywide Capital Projects	5,425,423	7,800,944	10,428,137	5,878,388	5,999,499	35,532,391
Central Utility Facility	1,746,389	862,224	804,496	-	-	3,413,109
County Operations Center	275,232	593,248	2,302,415	-	-	3,170,895
Fruit Street Complex	1,570,721	735,269	986,927	149,204	1,212,729	4,654,850
Gates Building Roof Replacement	-	84,201	1,084,140	-	-	1,168,341
Juvenile Hall	-	220,429	2,066,353	-	-	2,286,782
Civic Center Buildings (11, 12, 14)	1,555,107	2,682,230	-	149,204	1,063,025	5,449,566
Manchester Office Building	48,434	92,526	-	79,980	608,716	829,656
909 N. Main	65,665	590,941	2,388,564	-	-	3,045,170
Other OCPW Projects for various facilities	163,875	1,939,876	795,242	5,500,000	3,115,029	11,514,022
Capital Projects - Health Care Agency	2,800,678	2,866,059	240,114	276,651	-	6,183,502
Epidemiology	72,459	232,106				304,565
HCA General	58,200					58,200
HCA Clinic	1,507,785	2,633,953	179,835			4,321,573
HCA Lab	1,162,234		60,279	276,651		1,499,164
Year-Round Emergency Shelter/Service Center	3,607,527	3,607,527	3,607,527	3,607,527	3,607,527	18,037,635
Other Deferred Maint Projects & Contingencies	626,725	2,475,997	214,326	7,710,564	5,395,815	16,423,427
Capital Project Needs Funded by Departments	601,340	3,132,658	776,319	375,496	-	4,885,813
Civic Center Master Plan (CCMP) - Phase I	4,644,177	-	-	1,390,133	10,633,176	16,667,486
Civic Center Master Plan (CCMP) - Phase II		5,000,000	-	1,000,000	350,000	6,350,000
OC Animal Shelter Project OCWR Loan Repayment			15,880,000			15,880,000
Real Estate Development Loan		5,000,000	6,000,000	12,500,000	5,000,000	28,500,000
Facilities Master Plan	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Transfers to Probation Capital Projects (Fund 104)	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Transfers to Juvenile Justice Center Debt Service (Fund 105)	1,700,000	1,700,000				3,400,000
Transfers to Sheriff Deferred Maintenance (Fund 14Q)	3,616,561	3,780,837	2,384,901	2,128,025	2,342,710	14,253,034
Transfers to Capital Projects Reserves (Fund 15D)	1,133,376	2,406,759	1,397,412	-	755,517	5,693,064
Total Appropriations	**27,155,807**	**40,770,781**	**43,928,736**	**37,866,784**	**37,084,244**	**186,806,352**
REVENUE SOURCES						
Department Funding & Other	5,245,517	3,132,658	776,319	6,793,627	8,046,588	23,994,709
HCA Projects (15D)	2,800,678	2,866,059	240,114	276,651	-	6,183,502
OCWR Importation Revenue (279)	1,133,376	7,406,759	7,397,412	6,806,936	6,851,256	29,595,739
Year-Round Emergency Shelter (004 NCC)	3,607,527	3,607,527	3,607,527	3,607,527	3,607,527	18,037,635
Total Revenue	**12,787,098**	**17,013,003**	**12,021,372**	**17,484,741**	**18,505,371**	**77,811,585**
NET COUNTY COST	**14,368,709**	**23,757,778**	**31,907,364**	**20,382,043**	**18,578,873**	**108,994,767**

Capital Improvement Plan - Department Funded and Non-General Funds

2016 SFP Capital Improvement Plan Descriptions	FY 17-18 Forecast	FY 18-19 Forecast	FY 19-20 Forecast	FY 20-21 Forecast	FY 21-22 Forecast	SFP Total Forecast
Social Services Agency - Air Handler Equipment Replacement	362,530	255,750	261,632			879,912
County Tidelands - Newport Bay - Newport Dunes Dredge	3,800,000					3,800,000
OC Animal Care Center	5,000,000					5,000,000
OC Parks Capital Projects						
Santa Ana River Parkway Engineer's Report		7,500,000				7,500,000
Salt Creek Revetment Rehabilitation	3,500,000					3,500,000
O'Neill Maintenance Yard Improvements	300,000	2,500,000				2,800,000
Newport Bay - Replace Bay View Bridge	1,500,000					1,500,000
Black Star Park Staging & Trail Upgrade	500,000			1,500,000	800,000	2,800,000
Aliso Beach Seawall & Shore Improvements	250,000				1,000,000	1,250,000
Capistrano Beach Seawall & Shore Improvements	250,000				1,000,000	1,250,000
Talbert Park Enhancements	750,000	1,000,000				1,750,000
Cooper Center Site Improvements	800,000		500,000			1,300,000
OC Zoo Oak Woodland Exhibit				1,700,000		1,700,000
OC Zoo Entry Complex				3,870,000		3,870,000
Irvine Ranch Open Space Trailhead Improvements	500,000	500,000	500,000	500,000		2,000,000
Peters Canyon Improvements	500,000	500,000	500,000	500,000		2,000,000
OC Zoo Discovery Complex			2,600,000			2,600,000
OC Dana Point Harbor - Refurbish OC Sailing & Events Center	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
OCWR Capital Projects						
FRB Phase VIIIA Landslide Remediation and Liner				2,000,000	15,500,000	17,500,000
OAL Interior Road Improvements		500,000			500,000	1,000,000
FRB Phase VIIIB-2 Buttress and Liner Construction	20,000,000					20,000,000
OAL Front Slope Improvement Project - Phase 2	12,900,000					12,900,000
FRB Crew Quarters Construction Project	1,800,000					1,800,000
Prima Zone 4 Wetlands Development	2,500,000					2,500,000
FRB Wetlands Basin II		240,000	2,700,000			2,940,000
Prima Zone 4 Phase A Main Gas Line				160,000	2,000,000	2,160,000
Prima Zone 4 Phase A Mass Excavation				700,000	17,500,000	18,200,000
Prima Zone 1 Phase D Mass Excavation and Liner	14,000,000					14,000,000
Prima View Shed Phase IV	5,000,000					5,000,000
Coyote Canyon Landfill Gas Site Edison Repower	800,000	750,000				1,550,000
FRB VIIIB Access Road Construction				3,000,000		3,000,000
Juvenile Hall Gym/Visitation Center	13,010,882	6,505,441				19,516,323
Probation Facilities	3,002,671	1,988,030	635,174	843,275	929,184	7,398,334
TOTAL COSTS - 2016 SFP CIP	**93,026,083**	**23,239,221**	**8,696,806**	**15,773,275**	**40,229,184**	**180,964,569**

NOTE: Totals may not foot due to rounding.

Capital Improvement Plan - Department Funded and Non-General Funds (con't)

OCPW SFP Capital Improvement Plan - Road Descriptions	FY 17-18 Forecast	FY 18-19 Forecast	FY 19-20 Forecast	FY 20-21 Forecast	FY 21-22 Forecast	SFP Total Forecast
Antonio Parkway and Crown Valley Parkway Rehabilitation	-	-	-	-	660,000	660,000
Antonio Parkway Additional Construction and Soft Costs Including Mitigation	1,639,675	170,000	160,000	160,000	110,000	2,239,675
Brea Boulevard and Canyon Country Road Intersection Improvements	630,000	3,922,000	-	-	-	4,552,000
Brea Boulevard/Brea Canyon Road Widening	924,500	920,484	5,941,000	1,761,000	23,761,000	33,307,984
Brea Canyon Road at Tonner Canyon Road Intersection Improvement	645,000	3,685,000	-	-	-	4,330,000
Collins Avenue and Eckhoff Street Cul-De-Sac Improvements	205,000	67,000	236,000	-	-	508,000
Cooperative Agency Projects	109,750	109,750	109,750	109,750	109,750	548,750
Crawford Canyon Road Drainage Improvements and Reconstruction	550,000	-	-	-	-	550,000
Crown Valley Parkway and Oso Parkway Slurry Seal Project	115,000	-	-	-	-	115,000
Edinger Bridge Replacement, (#55C-0400)	1,630,000	115,000	60,000	60,000	60,000	1,925,000
El Toro Road Widening	-	-	-	232,000	1,635,000	1,867,000
Esperanza Road and Drainage Rehabilitation Improvements	-	142,000	107,000	2,160,000	-	2,409,000
Fairhaven Avenue, Road and Drainage Improvements	-	-	-	386,500	281,000	667,500
Foothill Boulevard and Hewes Street Asphalt Overlay	195,000	-	-	-	-	195,000
Foothill,Old Foothill, Fairhaven, Hewes, and Fowler Sidewalk Improvement	-	-	358,347	280,643	349,541	988,531
Gilbert Street Rail Road Crossing Improvements (Phase II)	321,813	845,625	-	-	-	1,167,438
La Pata Avenue Gap Closure and Widening, Phases I & II	3,880,528	255,000	20,000	30,000	10,000	4,195,528
La Pata Avenue Off-Site Mitigation	475,000	325,000	215,000	215,000	215,000	1,445,000
Laguna Canyon Road - Segment 4, Phases II to IV	2,656,000	2,952,731	706,040	4,623,353	4,594,631	15,532,755
Lambert Road Bikeway Improvement	230,000	-	-	-	-	230,000
Live Oak Canyon Road and Trabuco Canyon Road Safety Improvements	4,463,700	40,000	5,000	5,000	5,000	4,518,700
Meads and Amapola Bridge Replacements	-	-	-	338,776	355,425	694,201
Modjeska Canyon Bridge Replacement, (#55C-0172)	664,000	1,429,000	85,000	25,000	15,000	2,218,000
Modjeska Grade, Road and Drainage Improvement (Segment 1)	210,200	276,000	646,400	2,750,400	15,000	3,898,000
Modjeska Grade, Road and Drainage Improvement (Segment 2)	-	-	-	585,500	505,250	1,090,750
Newland Street Pavement Rehabilitation	-	173,000	177,000	1,489,000	-	1,839,000
Newport Avenue Raised Median	-	-	-	-	799,700	799,700
Newport Blvd Fiber Optic Installation and 17th Street Signal Upgrades	35,000	-	-	-	-	35,000
Orange Park Acres Equestrian Trail Relocation	20,000	51,000	370,000	-	-	441,000
Orange Park Boulevard Roundabout Improvements	-	-	-	199,750	226,250	426,000
Oso Parkway at Antonio Parkway Intersection Improvements	2,309,787	10,000	-	-	-	2,319,787
Panorama Heights Guard Rail Replacement (Phase 2)	1,000	-	-	-	-	1,000
Santiago Canyon Road Passing Lanes	-	-	831,000	1,359,500	513,500	2,704,000
Santiago Canyon Road, Safety Roadway Improvements	465,000	2,849,460	10,000	-	-	3,324,460

Capital Improvement Plan - Department Funded and Non-General Funds (con't)

OCPW SFP Capital Improvement Plan - Road Descriptions	FY 17-18 Forecast	FY 18-19 Forecast	FY 19-20 Forecast	FY 20-21 Forecast	FY 21-22 Forecast	SFP Total Forecast
Silverado Canyon Bridge Replacement (#55C-0174)	605,000	1,719,400	65,000	425,000	120,000	2,934,400
Silverado Canyon Bridge Replacement (#55C-0177)	409,000	1,664,600	70,000	525,000	65,000	2,733,600
Silverado Canyon Bridge Replacement (#55C-0175)	424,250	1,625,800	95,000	527,000	70,000	2,742,050
Southwest Anaheim Sidewalk Improvements	282,641	1,097,467	3,209,163	-	-	4,589,271
Surfside Inn Pedestrian Overcrossing Construction (Phase II)	907,000	285,000	441,000	6,128,000	-	7,761,000
Trabuco Canyon Bridge Replacement (#55C-0008)	972,267	146,000	6,270,000	10,000	-	7,398,267
Trabuco Creek Road Stabilization	649,000	100,000	2,618,000	55,000	55,000	3,477,000
Traffic Signal Upgrades - Annual, Various Locations	518,000	548,000	548,000	548,000	548,000	2,710,000
Traffic Signal Upgrades - Newport Boulevard at Foothill and Dodge	37,000	-	-	-	-	37,000
University Dr. Sidewalk Gap Closure and Curb Ramp Upgrades	74,000	-	-	-	-	74,000
Yorba Linda Boulevard Raised Median	-	-	164,500	153,900	153,700	472,100
Project Contingencies (For Right-Of-Way Only)	500,000	500,000	500,000	500,000	500,000	2,500,000
Annual Road Maintenance with MicroPaver Requirements	15,343,000	7,250,000	7,250,000	7,250,000	7,250,000	44,343,000
Various Bridge Maintenance Projects	4,496,006	-	-	-	-	4,496,006
Total Costs - Road CIP	**47,593,116**	**33,274,317**	**31,268,200**	**32,893,072**	**42,982,747**	**188,011,452**

NOTE: Totals may not foot due to rounding.

Capital Improvement Plan - Department Funded and Non-General Funds (con't)

OCPW SFP Capital Improvement Plan - Flood Control Descriptions	FY 17-18 Forecast	FY 18-19 Forecast	FY 19-20 Forecast	FY 20-21 Forecast	FY 21-22 Forecast	SFP Total Forecast
A03 Fullerton Creek Channel, Downstream I-5 Fwy to Downstream Dale St	-	-	-	1,249,500	1,081,500	2,331,000
A03 Fullerton Creek Channel, Downstream Western Avenue to Downstream I-5 Freeway	25,635,000	1,220,000	-	-	-	26,855,000
A03S02 Houston Storm Channel Deficient Culvert Crossings	-	-	-	503,500	427,500	931,000
B01 Carbon Creek Channel, Upstream Gilbert Street to Euclid Street	799,945	1,305,000	1,590,000	29,335,000	-	33,029,945
B01 Carbon Creek Channel, Western Avenue to Dale Street	1,393,300	1,560,000	27,063,150	-	-	30,016,450
C05 East Garden Grove-Wintersburg Channel, Confluence with Oceanview Channel (C06)	-	698,025	1,047,500	875,625	12,783,350	15,404,500
C05 East Garden Grove-Wintersburg Channel, Upstream Beach to Downstream Woodruff	-	-	464,736	1,456,696	1,145,848	3,067,280
C05 East Garden Grove-Wintersburg Channel, Upstream Bushard to Upstream McFadden	-	-	-	-	1,097,250	1,097,250
C05 East Garden Grove-Wintersburg Channel, Intersection of McFadden and Brookhurst	-	-	-	-	966,875	966,875
C05 East Garden Grove-Wintersburg Channel, Upstream Quarts to Upstream Bushard	-	-	-	1,995,000	1,685,000	3,680,000
C05 East Garden Grove-Wintersburg Channel, Upstream Warner to Downstream Goldenwest	791,250	25,208,625	-	-	-	25,999,875
Cooperative Projects	109,750	109,750	109,750	109,750	109,750	548,750
Design Services for Aliso Creek Restoration Project	126,289	750,000	-	-	-	876,289
E01 Santa Ana River Dredging Project	225,000	20,000	20,000	23,000	23,000	311,000
F01 Santa Ana Delhi Channel	1,915,000	19,068,800	-	-	-	20,983,800
F01S01 Airport Storm Channel Maintenance Access Flood Control	30,000	-	-	-	-	30,000
F05 San Diego Creek Sediment Removal I-405 to I-405	5,350,000	5,350,000	85,000	50,000	50,000	10,885,000
F08 Lane Channel	10,058,750	50,000	25,000	-	-	10,133,750
F09 Barranca Channel PL84-99 Project	2,850,000	-	-	-	-	2,850,000
F14 San Joaquin Channel	150,000	-	-	-	-	150,000
I-405 Widening Ocean View Segment Improvements	9,566,160	-	-	-	-	9,566,160
L01 San Juan Creek Channel, Invert Stabilization Phase 1	544,063	2,555,000	1,128,750	18,420,000	17,313,750	39,961,563
L01 San Juan Creek Channel, Phases 4, 5, and 6	23,601,000	1,300,000	-	-	-	24,901,000
L02 Trabuco Creek Channel	505,000	13,904,013	-	-	-	14,409,013
Mitigation Bank at Green River Golf Course	500,000	10,622,500	1,385,000	-	-	12,507,500
Participation in Diversion Projects on Peters Canyon Wash	20,000	20,600	21,218	21,855	22,510	106,183
Santa Ana River Hiking and Biking Trail	425,000	-	-	-	-	425,000
Santa Ana River Parkway Extension	412,500	481,375	19,399,375	-	-	20,293,250
Santa Ana River Reach 9, Green River Golf Course Access Flood Control Improvements	820,000	-	-	-	-	820,000
Undesignated Construction and Change Orders	-	300,000	300,000	300,000	300,000	1,200,000
Total Costs - Flood Control CIP	**85,828,006**	**84,523,687**	**52,639,479**	**54,339,925**	**37,006,333**	**314,337,431**

NOTE: Totals may not foot due to rounding.

Capital Improvement Plan - Department Funded and Non-General Funds (con't)

OCPW SFP Capital Improvement Plan - Bikeways Descriptions	FY 17-18 Forecast	FY 18-19 Forecast	FY 19-20 Forecast	FY 20-21 Forecast	FY 21-22 Forecast	SFP Total Forecast
Avenida Pico Class I Bikeway	-	-	-	503,500	427,500	931,000
Borrego Wash Class I Bikeway	637,000	1,370,000	4,265,500	-	-	6,272,500
Coyote Creek (OC Loop Segment O)	-	-	583,973	483,430	505,071	1,572,474
Coyote Creek (OC Loop Segment P)	-	-	696,973	577,243	602,929	1,877,145
Coyote Creek (OC Loop Segment Q)	-	-	708,439	586,615	612,789	1,907,843
El Cajon (OC Loop Segment D)	1,200,000	563,000	6,900,000	-	-	8,663,000
El Cajon (OC Loop Segment H)	436,500	2,400,000	-	-	-	2,836,500
Metrolink Bikeway and Trail Underpass	2,000,000	-	-	-	-	2,000,000
Paularino Channel Class I Bikeway	-	-	-	446,250	386,250	832,500
Peters Canyon Bikeway Extension	1,004,000	1,004,000	5,020,000	-	-	7,028,000
Santa Ana Gardens Channel Phase 2	175,275	176,915	1,241,275	-	-	1,593,465
Santa Ana Gardens Channel Phase 3	147,950	142,450	150,150	780,450	-	1,221,000
Santa Ana Gardens Channel Phase 4	-	191,330	162,450	163,970	1,150,450	1,668,200
Santa Ana River Trail and Bikeway Project	2,422,000	-	-	-	-	2,422,000
Segunda Deshecha Channel (M02) Class I Bikeway	-	-	-	302,100	256,500	558,600
Southern California Edison Easement Bikeway	-	1,000,000	-	-	-	1,000,000
Hazard Bikeway	201,000	4,492,000	-	-	-	4,693,000
Total Costs - Bikeways CIP	**8,223,725**	**11,339,695**	**19,728,760**	**3,843,558**	**3,941,489**	**47,077,227**

NOTE: Totals may not foot due to rounding.

BUDGET OVERVIEW

Basis of Budgeting

The County's budget and its accounting system are based on the modified accrual system. The fiscal year begins on July 1. Revenues are budgeted as they are expected to be received or as they are applicable to the fiscal year. Consistent with generally accepted accounting principles, revenues are recognized when they are measurable and available. The County's availability criterion is 60 days after the end of the fiscal year.

Expenses are budgeted at an amount sufficient for 12 months if ongoing, and as needed in either partial or full amounts for one-time items. In each fund, expenses and increases to obligated fund balances must be balanced with available financing.

Budget Process

The County's budget planning process begins in the Fall of each year with the Strategic Financial Plan, which is presented to the Board in December. In January, the County Budget Office prepares budget policies and detailed budget instructions for County departments including a budget calendar establishing completion dates for key events in the budget process.

County departments prepare budget requests which are submitted in early March to the County Budget Office. Budget review meetings are then held with the department head or financial manager, the County Executive Officer (CEO) and key Budget Office staff.

The County Budget Office reviews and analyzes department budget requests and makes recommendations to the CEO. The Budget Office, in coordination with the County Auditor-Controller's office, also establishes the level of non-departmental, County-wide revenues that are projected to be available to the County. The budget is compiled, balanced and reviewed with the Chief Financial Officer and CEO. Upon completion of the review, a Recommended Budget is published.

In May, the County Budget Office plans and conducts briefing sessions for the County Board of Supervisors' staff members and briefings for the Board members themselves. Finally in June, the CEO presents the budget during Board hearings and the Board takes formal action to adopt the budget. The adopted budget becomes the spending plan and spending limit for the County departments.

Budget Calendar

December	County 5-Year Strategic Financial Plan is issued and establishes the Budget framework
Early January	Budget policies, instructions and development calendar are provided to the County Departments
Early March	County Departments submit Budget and Augmentation requests to the County Budget Office
Mid-March	Budget review sessions are held with County Departments and the County Executive Office
May	Recommended Budget documents are released to the Board and Public and briefing sessions are held with Board of Supervisors' staff
Early June	Public Budget Hearings are held
Late June	Board Adopts Final Budget

Budget Modifications

Actual revenues and expenses are monitored during the year and reported to the Board quarterly. Any recommended changes to the Annual Budget are submitted for approval to the Board of Supervisors in the Quarterly Budget Reports (QBR). Included are changes in appropriations, positions and technical adjustments to reconcile to final State or Federal budgets, reflect new assumptions or address unforeseen events.

A Citizen's Guide to Reading the Budget Document

This document includes information that provides readers with a greater understanding of each department's mission, organizational structure, and performance results as a narrative context for the budget amounts. The introduction section of Volume I contains several charts and tables that provide an overview of issues affecting the budget, sources and uses of funds, and budgeted positions. Following the introduction are sections that present each department and fund in the County's seven program areas listed below:

1. Public Protection
2. Community Services
3. Infrastructure and Environmental Resources
4. General Government Services
5. Capital Improvements
6. Debt Service
7. Insurance, Reserves and Miscellaneous

The presentation for each department within each program area includes:

An ***Operational Summary*** including:

- Mission
- Budget at a Glance
- Strategic Goals
- Key Outcome Indicators (Performance Measures)
- Key Accomplishments of the prior year

An ***Organizational Summary*** including:

- Organization Chart
- Description of each major activity
- Ten-year staffing trend chart with highlights of staffing changes

A FY 2017-18 ***Budget Summary*** including:

- Department's plan for support of the County's strategic priorities
- Changes included in the base budget
- Budget augmentations and related performance plans
- Recap of the department budget
- Highlights of key budget trends
- A matrix of the budget units under the department's control

Volume II contains additional budget detail. Readers looking for more detailed budget information for a specific department can use the Index at the end of Volume II. Departments are listed in alphabetical order with the page number of that department's budget information.

Department business plan information is incorporated into this document. A business plan sets forth long-term goals, discusses operational and budget challenges, identifies strategies for overcoming the challenges and making progress on those goals during the coming year, and identifies how success will be measured by using outcome indicators (key performance measures).

State Legislation and Budget

On June 27, 2017, the Governor signed the FY 2017-18 State Budget, which continues to prioritize funding for education, health care and state infrastructure; increases state reserves; and pays down $5.5 billion in general fund budgetary debts. The budget outlines $183.3 billion in expenditures and proposes a $9.9 billion reserve by the end of FY 2017-18. Overall General Fund spending is projected to grow 3.0%, with the majority of the increased spending in education and general government.

The Governor continues to stress the importance of paying down debts and liabilities and building up the state's Rainy Day Fund, which is expected to grow to $8.5 billion in 2017-18, or 66% of its constitutional target, and will help to protect against future budget shortfalls. The budget also includes a one-time cash loan-funded supplemental payment of $6.0 billion to the California Public Employees' Retirement System (CalPERS) to reduce the state's unfunded pension liability.

The County will continue to closely monitor State fiscal policy on an ongoing basis, and prepare contingency plans to address any possible adverse funding impacts.

Budget Development Policies

The following budget development policies and guidelines are used by all County departments as a starting point for budget development:

Consistency with Strategic Financial Plan and Business Plan Concepts: Base operating budget requests shall be consistent with the priorities and operational plans contained in the 2016 Strategic Financial Plan and the departmental business plans as resources are available. Department heads are responsible for using these planning processes along with program outcome indicators to evaluate existing programs and redirect existing resources as needed for greater efficiency, to reduce costs and minimize the requests for additional resources. A certification regarding the evaluation of existing resources is required as part of the department's budget request submittal.

Salaries & Employee Benefits: The Salary and Benefits Forecasting System (SBFS) in the County's budget system, Performance Budgeting (PB), sets the regular salary and employee benefits base budgets. Salary and employee benefits are reduced to account for vacant positions based on the average number of vacant positions during calendar year 2016 (through pay period 26).

Services & Supplies: Services and supplies are budgeted using realistic amounts based on prior year actual expenditures and projections and historical trends to the extent the appropriations are necessary to support operational needs.

Program Revenue and Grants: Program revenues (e.g. State and Federal programs revenues) are to be used to offset the department's proportional share of operating costs to the full extent of the program regulations. Local matching funds should normally be at the legal minimum so that the General Fund subsidy (backfill) is minimized. Program revenues are to be used for caseload growth.

One-time revenues shall be limited for use on non-recurring items such as start-up costs, program or reserve stabilization, and capital expenses.

New revenue sources pending legislation or grant approval are not included in the base budget request. They will be considered during the quarterly budget report process (i.e. when legislation is passed or grants are awarded).

Net County Cost (NCC): NCC limits are based on the FY 2016-17 budget, adjusted for one-time items and annualization of approved ongoing augmentations. The FY 2017-18 budget policy includes 1% growth in the limits consistent with the 2016 SFP.

Fund Balance: Fund balance is defined as the difference between assets and liabilities in a governmental fund. Fund balance may be obligated (reserved) for a specific purpose or may be unreserved and available for any purpose of the fund in which it is reported. Unreserved fund balance in a capital projects fund may be used to fund capital projects. Unreserved fund balance in the General Fund may be used for any purpose.

Obligated Fund Balances, Net Position and Contingencies: The County General Fund currently includes obligated fund balances (reserves) and appropriations for contingencies. The purpose of these obligated fund balances is to protect County mandated programs and services from temporary revenue shortfalls and provide for unpredicted, sudden, and unavoidable one-time expenditures. Certain departments and non-General Funds have other obligated fund balances, or net position (similar to retained earnings), dedicated to specific programs and uses.

Balanced Budget: The General Fund requirements will be balanced to available resources. Budgets for funds outside the General Fund are balanced to Available Financing without General Fund subsidy unless previously approved by the Board or CEO. Available Financing shall be determined by realistic estimates of budget year revenues and any planned changes to obligated fund balances.

Augmentations (requests for new or restored resources): All augmentation requests require outcome indicators (performance measures) that outline the department's intended outcome(s) resulting from the additional resources. Department heads must certify that all potential alternatives for redirecting existing resources have been examined and that lower priority items have been reduced or eliminated in order to free up existing resources.

Previously approved augmentations undergo an outcome indicator review for two subsequent years as a condition for continued funding. Departments report on outcome indicator results of the performance expectations. Prior year augmentations are funded if the CEO and department agree that:

- They meet the performance expectations
- They merit continuation
- They are still relevant to the department's business plan
- Sufficient funding exists

Program Budgets Outside the General Fund: It is the department head's responsibility to ensure that the proposed use of program funds is consistent with the available financing and legal restrictions on funds, the department's business plan, and the County's strategic priorities; and has been coordinated with the appropriate stakeholder groups external to the County.

FY 2017-18 ANNUAL BUDGET HIGHLIGHTS AND ASSUMPTIONS

Budget Highlights

- Balanced budget including 1% growth ($6.4M) in Net County Cost for General Fund departments
- Total County base budget is $6.2 billion, of which $3.3 billion is the General Fund budget
- Budgeted General Purpose Revenues are $796.9 million, $52.7 million more than the FY 2016-17 adopted budget of $744.2 million due mostly to a $28.8 million projected increase in property tax revenues and $19.9 million transfers in of one-time revenues.
- Revenue assumptions are consistent with economists' forecasts and reflect moderate levels of growth including 4.0% growth in secured property tax revenues over the current year-end estimated revenue.
- The one-half cent Public Safety Sales Tax (Proposition 172) revenue increase of 2.5% ($7.6M) over the FY 2016-17 estimated revenue is based on State and economists' projections and trend data; total FY 2017-18 budget is $313.4 million (80% Sheriff - $250.7M; and 20% District Attorney - Public Administrator - $62.7M).
- The Statewide allocation of AB109 (2011 Public Safety Realignment) revenue is budgeted with an increase of approximately $3.7 million combined in base and growth revenue for Orange County, a 4.8% increase.
- General Fund reserve balance is estimated to increase by approximately $45 million by June 30, 2018 after use of $2 million in fund balance for one-time capital expenditures, and automatic booking of an estimated $47 million in FY 2016-17 fund balance to reserves at year-end per Board policy.

When compared to the FY 2016-17 adopted budget, the FY 2017-18 adopted budget reflects an increase of $154.8 million (2.6%) and a net decrease of four positions. The budget increase is related to the following: salaries and benefits increases in health and human services and public protection; services and supplies increases in health programs and for road and other construction projects; and increases to transfers out for health and human services programs and IT projects funding. Increases in health and human services spending is offset by categorical revenues.

Total Financing Sources

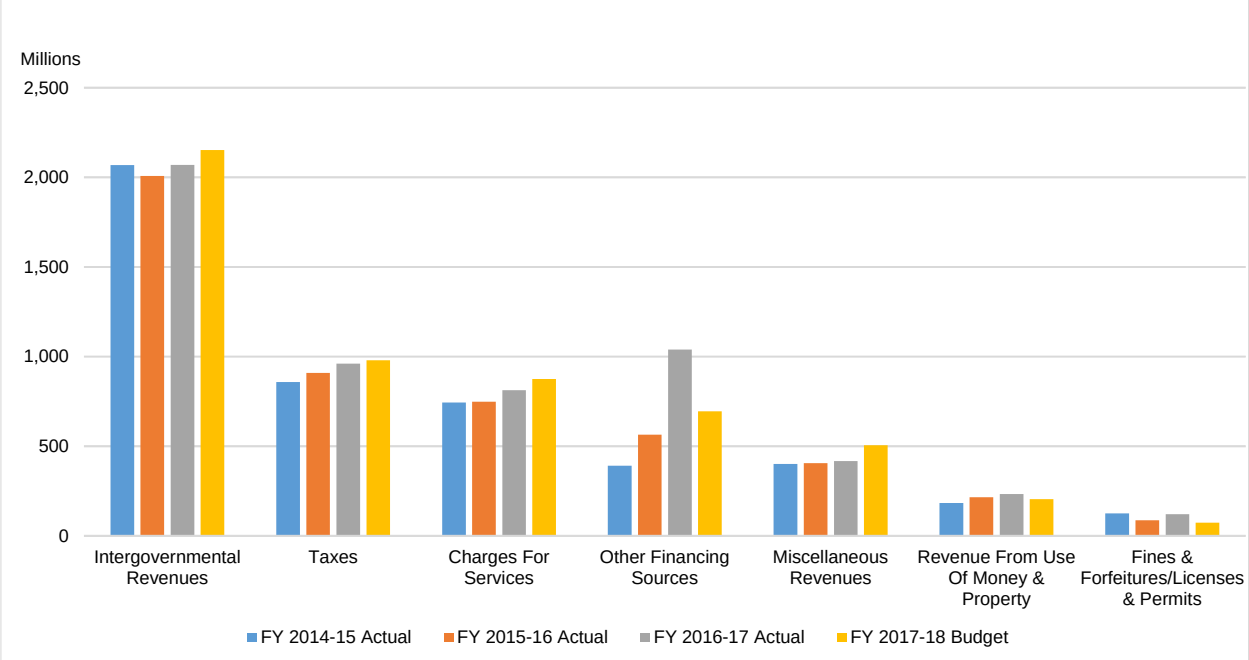
The County budget accounts for a wide variety of financing sources. Key revenue sources include intergovernmental revenues, taxes, charges for services, other financing sources and miscellaneous revenues, which make up over 80 percent of the County's total funding for the FY 2017-18 Annual Budget. Total financing sources, including reserve cancellations and Fund Balance Unassigned, for the FY 2017-18 Annual Budget are $6.2 billion, an increase of $25.0 million, or 0.4%, from FY 2016-17. Total revenue sources are $5.5 billion, a decrease of $168.8 million, or 3.0% from FY 2016-17.

Total Financing Sources

Code	Source Name	FY 2017-18 Budget (in millions)	Percent of Total
A	Intergovernmental Revenues	$ 2,152.6	34.7%
B	Fund Balance Unassigned (FBU)	175.4	2.8%
C	Charges For Services	875.8	14.1%
D	Taxes	980.2	15.8%
E	Miscellaneous Revenues	504.9	8.1%
F	Other Financing Sources	694.9	11.2%
G	Revenue From Use Of Money & Property	204.5	3.3%
H	Reserve Cancellations	547.6	8.8%
I	Fines & Forfeitures/Licenses & Permits	74.4	1.2%
	Total	$ 6,210.3	100.0%

County Revenue Sources

Total County Revenues by Source
FY 2014-15 to FY 2017-18



Revenues Sources (in millions)

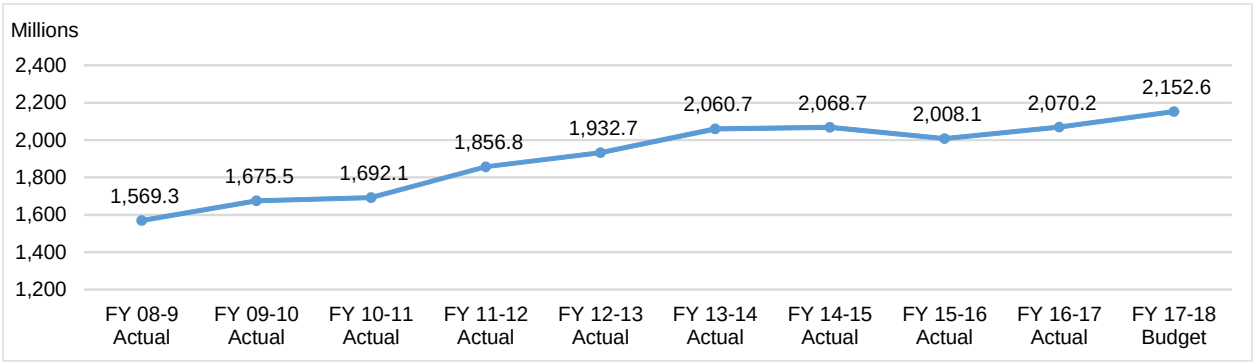
Source Name	FY 14-15 Actual	FY 15-16 Actual	FY 16-17 Actual	FY 17-18 Budget
Intergovernmental Revenues	$ 2,068.7	$ 2,008.1	$ 2,070.2	$ 2,152.6
Taxes	858.5	909.9	960.7	980.2
Charges For Services	743.8	748.6	813.2	875.8
Other Financing Sources	391.2	565.1	1,039.4	694.9
Miscellaneous Revenues	401.8	406.0	418.1	504.9
Revenue From Use Of Money & Property	183.7	216.1	232.8	204.5
Fines & Forfeitures/Licenses & Permits	125.8	87.5	121.7	74.4
Total	**$ 4,773.5**	**$ 4,941.3**	**$ 5,656.1**	**$ 5,487.3**

KEY REVENUE TRENDS AND ASSUMPTIONS

Revenue projections are developed using various tools and techniques, including institutional forecasts, national, state and local economic indicators, trend analysis and outside consultants.

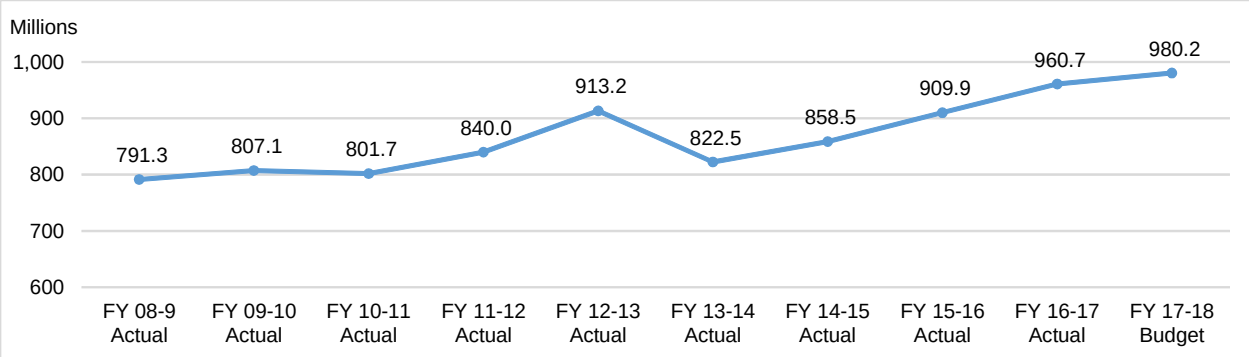
Intergovernmental revenues are monies that are obtained from federal, state and local governments and can include grants for use in performing specific functions, shared taxes and contingent loans and advances. State and Federal sources are estimated by departments based on established funding allocation formulas, caseload projections, and the latest State and Federal budget information. Budgeted intergovernmental revenues are $2,152.6 million in FY 2017-18, higher than FY 2016-17 by $82.4 million, or 4.0%, due to projected increases in State and Federal construction funding for Road, Flood and Airport projects and projected increases in State realignment revenue including both 1991 Health & Welfare Realignment as well as 2011 Realignment. Based upon current program and revenue trends, 1991 Health & Welfare Realignment allocated to Health, Mental Health, Social Services, and Probation is projected at $192.4 million.

Intergovernmental Revenue History



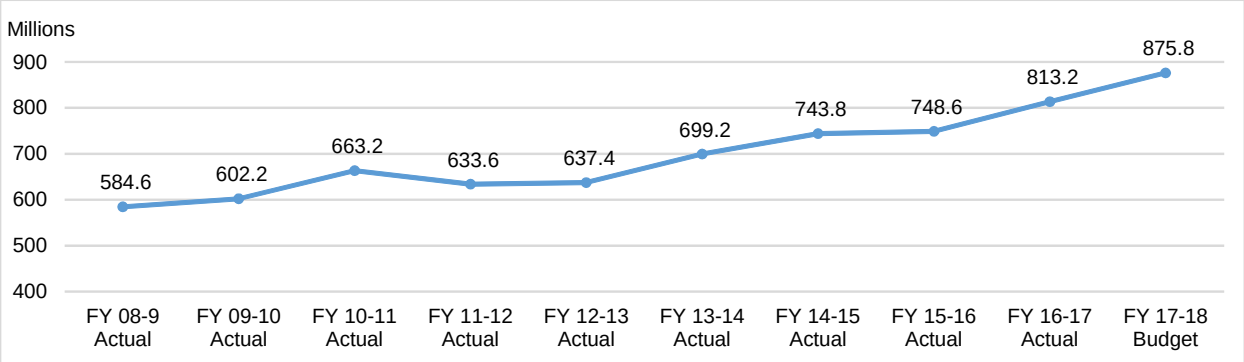
Tax revenues consist of property tax, sales and use tax, Mello-Roos taxes for Community Facilities Districts, and other tax revenues. Property tax revenues make up almost 90% of total tax revenues and are calculated based on a percent of the assessed value of real property. Total tax revenues are $980.2 million in FY 2017-18, higher than FY 2016-17 modified budget by $19.5 million, or 2.0%. The 2016-17 Local Assessment Roll of Values increased by 5.44% and reflected taxable property values as of January 2016. The change in assessed values for FY 2017-18 is conservatively projected at 4.0%.

Tax Revenue History



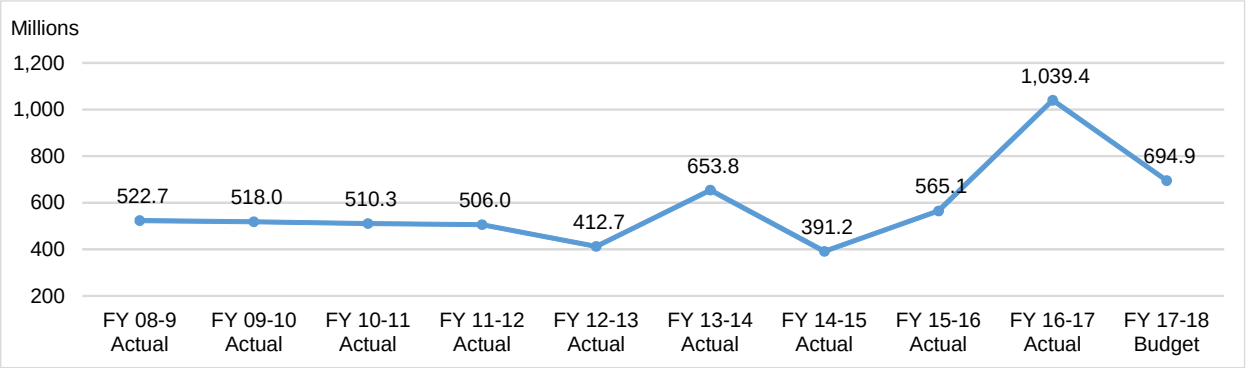
Charges for services includes revenues received for county provided services, such as sanitation, mental health, road and street, law enforcement, institutional care, and health services. The fees and charges are used to recover the cost of services provided and ensure that service provisions will continue in the future. Charges for services are budgeted at $875.8 million in FY 2017-18, higher than FY 2016-17 by $62.6 million, or 7.7% due largely to increased budgeted revenues related to road and street services, law enforcement services and inter-County billings.

Charges for Services History



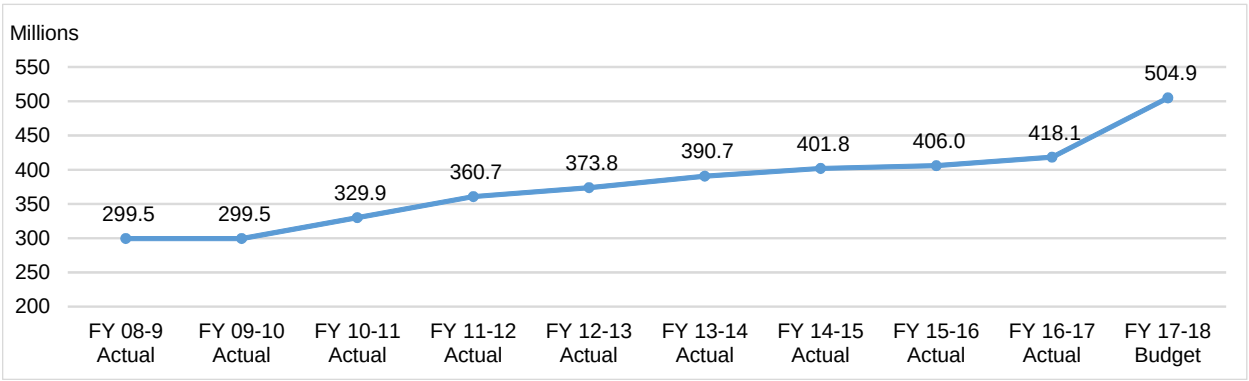
Other financing sources consist of transfers between County funds and long term debt proceeds, both of which can vary significantly year-to-year depending on department funding needs, particularly related to capital projects and debt service. Other financing sources are budgeted at $694.9 million in FY 2017-18, lower than FY 2016-17 actuals by $344.5 million, or 33.1%. The decrease is attributable to projected reductions from FY 2016-17 actuals related to: one-time long term debt proceeds for newly created Community Facilities Districts; transfers in for multi-year capital and IT projects; a one-time transfer to the Teeter fund; and revenue shifts between the airport operating fund.

Other Financing Sources History



Miscellaneous revenues include items such as insurance premiums, tobacco settlement revenue, city animal shelter services, and passenger facility charge revenues. Miscellaneous revenues are budgeted at $504.9 million in FY 2017-18, higher than FY 2016-17 by $86.8 million, or 20.8%. Insurance premiums are projected to increase by $17.5 million, or 5.4%, and budgeted roadway developer deposit revenue exceeds the prior year actual by $59.6 million.

Miscellaneous Revenue History



Major Expense Assumptions

Assumptions for various categories of expenses include:

- Labor costs are centrally calculated based on approved positions and historical vacancy factors. One to two step merit increases are assumed for employees who are eligible. Actual merit awards are based on the employee's performance evaluation.
- No base building increases in appropriations for wages are built into departmental budgets. Salary increases are subject to negotiations and approval by the Board of Supervisors.
- Overall retirement costs are increasing in the FY 2017-18 Budget by approximately 3.58% when compared to costs included in the FY 2016-17 Budget. The increase in retirement costs is mainly attributable to higher retirement rates resulting from the OCERS' December 31, 2015 actuarial valuation. Base rates, depending on bargaining group, range from an increase of 0.51% to an increase of 3.63%. Base rate growth results from the collective effects of: the impact of the retirement cost increase due to the three-year phase-in of the decrease in mortality rates for Safety employees; unfavorable investment returns (after smoothing); lower than expected total payroll growth and higher than expected retirement experience; offset somewhat by lower than expected salary and COLA increases.
- Health insurance rates are expected to increase by 2.25% to 8.50% above FY 2016-17 projected rates depending on health plan type. FY 2017-18 budgeted health insurance costs are expected to increase from the FY 2016-17 Budget by an average of approximately 3.72%.
- Retiree medical costs are budgeted at 0.4% to 7.3% of payroll depending on bargaining group. FY 2017-18 budgeted retiree medical rates are based on the biannual valuation dated June 30, 2015.
- Services and supplies are budgeted at the same level as the prior year and only increased to the extent they are necessary to support business plan and Strategic Financial Plan goals.

Specific Program Highlights

This section provides highlights of the base budgets and recommended augmentations for the County budget programs and departments. Due to increases in costs which continue to outpace growth in sources, some departments were required to propose budget reductions to meet NCC limits. In some cases, departments requested full or partial restoration. Departments work diligently to manage their budgets to consistently maintain programs and minimize impacts on services.

PUBLIC PROTECTION

- **District Attorney - Public Administrator**
  The District Attorney submitted $7.6 million in proposed reductions with a maximum potential of 58 positions to be reduced. The restoration of $4.5 million and all positions was approved to support core staffing for effective prosecution services. The District Attorney and County Executive Office will work closely throughout the fiscal year to manage the funding gap.
- **Public Administrator**
  District Attorney - Public Administrator submitted $344 thousand in proposed reductions with a maximum impact of 4 position reductions. The recommended restoration of all positions was approved to ensure adequate staffing to sustain core mandated functions with funding deferred pending mid-year review of caseloads.
- **Public Defender**
  The Public Defender submitted $3.3 million in proposed reductions with a maximum potential of 27 positions to be reduced. The recommended restoration of $2.0 million and all positions was approved to support core staffing for provision of mandated representation services.

  In addition, the Public Defender submitted and was approved for $854 thousand in expand augmentations to add four positions and related IT costs to implement and store body-worn camera video and e-discovery.
- **Sheriff's Department**
  The Sheriff's Department (Sheriff) submitted $37.0 million in proposed reductions with a potential maximum impact to 185 positions. All positions and $22.2 million in funding were approved for restoration. The

Sheriff and County Executive Office will work closely throughout the fiscal year to manage the remaining funding gap.

In addition, Sheriff requested $7.6 million in expand augmentations to add four positions for expanded service to County unincorporated areas; four positions for the OC Crime Lab (OCCL); four positions for OCCL DNA analysis; replacement of 130 vehicles; and funding for the Closed-Circuit Television System (CCTV) upgrade and expansion. One-time funding of $6.7 million was approved to add four positions for expanded patrol services; six positions for the OCCL; and equipment replacement and upgrades.

- **Trial Courts**
  Trial Courts submitted $4.0 million in proposed reductions due to projected declining revenue receipts. The recommended restoration of $4.0 million was approved to maintain required Maintenance of Effort payments to the State.

INFRASTRUCTURE AND ENVIRONMENTAL RESOURCES

- **OC Waste & Recycling (OCWR)**
  The recommended budget includes the ability to borrow up to $21.6 million from OCWR to fund costs associated with the OC Animal Care Center ($4.6 million), James A. Musick jail expansion ($14.0 million), and Probation's Multipurpose Gym ($3.0 million) projects. All borrowed funds will be repaid within three years from various funding sources.

CAPITAL PROJECTS

Funding of $4.3 million is requested for Phase II of the Kraemer Year-Round Emergency Shelter/Multi-Service Center construction contract. One-time funding is recommended from CEO Single Family Housing, Fund 15B. If funding from that source is unavailable, other options will be explored during FY 2017-18.

DEBT

The approved budget funds all debt obligation payments. Budgets displayed in Program VI include amounts for annual payments on the County's refunded debt financing of the Juvenile Justice Center, Manchester parking facilities, and debt financing of infrastructure improvements in the County's Assessment Districts and Community Facilities Districts. Although the County's former 1997 Pension Obligation Bonds were economically defeased, this budget reflects the payments made by the trustee from escrow. This program also includes the debt associated with the County's Teeter program. The 2005 Lease Revenue Refunding Bonds were retired on July 1, 2017 with funds deposited with the Trustee during FY 2016-17. Debt related to the specific operations of John Wayne Airport is included in Program III where the operational budgets for that department are also found. Based on the County's Strategic Financial Plan and at current funding levels, the County is able to fulfill these debt obligations and sustain current and future services and operations.

Debt Limit

The amount of the general obligation bonded indebtedness the County can incur is limited under California State Law to 1.25% of the equalized assessment property tax roll.

Legal Debt Margin as a Percentage of Debt Limit Calculation for FY 2015-16

Assessed Value	$ 504,650,360
Legal Debt Limit (1.25% of total assessed value)	6,308,130
Net Debt Applicable to Limit	-
Legal Debt Margin	$ 6,308,130
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	0%

Source: County of Orange Auditor-Controller

FY 2017-18 Debt Service

GENERAL FUND DEBT	Maturity (Fiscal Year)	Debt Outstanding as of 6/30/17	FY 2017-18 Annual Debt Service Principal	Interest	Total Debt Service	Debt Outstanding as of 6/30/18
Bankruptcy related Debts:						
2005 Lease Revenue Bonds (Agency 016)[a]	2016-17	$ 0	$ 0	$ 0	$ 0	$ 0
Total Bankruptcy Related Debts		**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Non-Bankruptcy Related Debts:						
2016 CUF Lease Revenue Bonds	2035-36	$ 54,345,000	$ 1,830,000	$ 2,660,200	$ 4,490,200	$ 52,515,000
2012 JJC Lease Revenue Bonds (Agency 019)	2018-19	10,365,000	5,335,000	491,575	5,826,575	5,030,000
1991 Parking COPs (828)	2018-19	810,389	419,115	2,179,346	2,598,461	391,274
2006 Lease Bonds Cogeneration (Agency 040)	2017-18	4,000,000	4,000,000	200,000	4,200,000	0
Total Non-Bankruptcy Related Debts		**$ 69,520,389**	**$ 11,584,115**	**$ 5,531,121**	**$ 17,115,236**	**$ 57,936,274**
Total General Fund Debts		**$ 69,520,389**	**$ 11,584,115**	**$ 5,531,121**	**$ 17,115,236**	**$ 57,936,274**

a. 2005 Lease Revenue Bonds final payment is due on July 1, 2017, which was accrued in FY 2016-17.

Note: The above table excludes Civic Center Master Plan - Phase I Bonds, which are not County issued debt. As a future tenant, the County will not begin base rental payments until FY 2020-21.

CASH FLOW MANAGEMENT

The County issued short term taxable Pension Obligation Bonds to prepay, at a discount, a portion of the County's FY 2017-18 pension obligation, resulting in an estimated $12 million cost avoidance. The bonds were issued in January 2017 in the amount of $375.5 million at rates ranging from 0.98% to 1.5%.

SUMMARY

This budget serves as a realistic plan of resources available to carry out the County's core businesses and priorities. It is consistent with the County's mission statement and the 2016 Strategic Financial Plan. It follows the CEO budget policy guidelines, meets many of the departmental augmentation requests, incorporates impacts of the State budget proposals known at this time, addresses important capital needs and provides adequate reserves.

This County budget document is also available on-line at:
http://ocgov.com/gov/ceo/deputy/finance

The County also invites you to explore our website for additional financial information including the OpenOC data tool, Strategic Financial Plan, and quarterly budget reports.
http://ocgov.com/about/openoc/

FUND STRUCTURE

All of the County funds can be divided into three major categories of funds: governmental, proprietary and fiduciary. Only governmental and proprietary funds are included in the County's budget.

The County maintains several individual governmental funds organized according to their type: General Fund, Special Revenue, Debt Service, Capital Projects and Permanent Funds.

- The general fund is a government's basic operating fund and includes resources not required legally, or by sound financial management, to be incorporated in a special purpose fund.
- Special revenue funds are used to set apart specific revenue sources which are limited for a particular purpose or use.
- Debt service funds are used to account for the interest and principal of long-term debts.
- Capital projects funds account for the construction, rehabilitation, and acquisition of capital assets, such as buildings, equipment, and roads.
- Permanent funds used to account for endowment moneys received for a specific purpose or use.

The County maintains two different types of proprietary funds: Enterprise Funds and Internal Service Funds.

- Enterprise funds account for services provided to the public on a user charge basis and include Airport, Waste Management and Compressed Natural Gas activities.
- Internal service funds account for operations and services provided to other County departments or funds on a cost-reimbursement basis and include functions such as insurance, transportation, publishing, and information technology.

General Fund
2005 Lease Revenue Refunding Bonds
Alternate Defense
Assessor
Auditor Controller
Board Of Supervisors - 1st District
Board Of Supervisors - 2nd District
Board Of Supervisors - 3rd District
Board Of Supervisors - 4th District
Board Of Supervisors - 5th District
Building & Safety General Fund
Capital Acquisition Financing
Capital Projects
CAPS Program
Child Support Services
Clerk of the Board
Clerk-Recorder
County Counsel
County Executive Office
County General Fund Level Txns
Data Systems Development Projects
Detention Release
District Attorney - Public Administrator
Public Administrator
Emergency Management Division
Employee Benefits
Grand Jury
HCA Public Guardian
Health Care Agency
Human Resources
IBM Mainframe
Juvenile Justice Commission
Miscellaneous
OC Campaign Finance and Ethics Commission
OC Community Resources
OC Public Works

General Fund (continued)

- OC Watersheds
- OCIT Shared Services
- Office of Independent Review
- Prepaid Pension Obligation
- Probation
- Property Tax System Centralized O & M Support
- Public Defender
- Registrar of Voters
- Sheriff Court Operations
- Sheriff-Coroner
- Social Services Agency
- The Office of the Performance Audit Director
- Treasurer-Tax Collector
- Trial Courts
- Utilities

Special Revenue

- 800 MHz CCCS
- Air Quality Improvement
- Assessor Property Characteristics Revenue
- Bioterrorism CDC Fund
- Building and Safety - Operating Reserve
- CAL - ID Operational Costs
- CAL - ID System Costs
- CalHome Program Reuse Fund
- CEO Single Family Housing
- CFD 2002-1 Ladera Construction
- CFD 2004-1 Ladera Construction
- CFD 2015-1 RMV (Village of Esencia) Construction
- Child Support Program Development
- Clerk-Recorder Operating Reserve Fund
- Clerk-Recorder Special Revenue
- County Automated Fingerprint ID
- County Tidelands - Newport Bay
- Countywide IT Projects Non-General Fund
- CSA #13 La Mirada
- CSA #20 La Habra
- CSA #22 East Yorba Linda
- Delta Special Revenue
- Dispute Resolution Program
- Dist. Attorney's Suppl. Law Enfrcmt. Srvcs.
- Domestic Violence Program
- El Toro Improvement Fund
- Emergency Medical Services
- Excess Public Safety Sales Tax
- Foothill Circulation Phasing Plan
- HCA Interest Bearing PRP Restricted Rev
- HCA Purpose Restricted Revenues
- Housing Asset Fund
- IHSS Public Authority
- Indemnification Reserve
- Inmate Welfare Fund
- Jail Commissary
- Litigation Reserve
- MAA/TCM
- Mental Health Services Act
- MHSA Housing Fund
- Motor Vehicle Theft Task Force
- N Tustin Lndscp & Ltg Assmnt Dist
- Narcotic Forfeiture and Seizure
- OC Animal Care Donations
- OC Animal Shelter Fund
- OC Dana Point Harbor
- OC Flood
- OC Flood - Capital
- OC Housing
- OC Housing Authority - Operating Reserve
- OC Meth Lab Investigation Team
- OC Parks Capital
- OC Parks CSA 26
- OC Public Libraries
- OC Public Libraries - Capital
- OC Road
- OC Santa Ana River
- OC Tobacco Settlement Fund
- Operations, Facilities Development and Maintenance Fund
- Orange County Housing Authority (OCHA)
- Orange County Jail Fund
- Parking Facilities
- Plan of Adj. Class B-27 Registered Warrants
- Prop 64 - Consumer Protection
- Prop 69 - DNA ID
- Real Estate Development Prog
- Real Estate Prosecution Fund
- Recovery Plan of Adjustment Available Cash
- Regional Narcotic Suppression Program-Dept. of Treasury
- Regional Narcotic Suppression Program-Other
- Regional Narcotics Suppression Program-Dept. of Justice
- Remittance Processing Equipment Replacement
- SARC Lease Conveyance Agreement
- SCAAP

Special Revenue (continued)

- SCRAM
- Sheriff Narcotics Program-CALMMET-Treasury
- Sheriff Narcotics Program-Dept. of Justice
- Sheriff Narcotics Program-Other
- Sheriff's Substations Fee Prog
- Sheriff's Supplemental Law Enforcement Services
- South County Roadway Improvement Prog (SCRIP)
- Special Assessment-Top of The World Impv
- SSA Donations and Fees
- SSA Wraparound
- Strategic Priority Affordable Housing
- Survey Monument Preservation
- Traffic Violator Fund
- Ward Welfare Fund
- Workforce Investment Act

Debt Service

- AD 01-1 Newport Coast Conversion #1
- AD 01-1 Ziani Project DS
- AD 92-1 Newport Ridge Debt Serv.
- AD01-1 Newport Coast DS G2
- AD01-1Group 3 Debt Service
- Aliso Viejo CFD 88-1 Debt Serv.
- Baker Ranch CFD 87-6 Debt Serv.
- CFD 00-1 Ladera Debt Service
- CFD 01-1 Ladera Debt Service
- CFD 2002-1 Ladera Debt Service
- CFD 2003-1 Ladera Debt Service
- CFD 2004-1 Ladera Debt Service
- CFD 2015-1 RMV (Village of Esencia) Debt Service
- CFD 2016-1 RMC (Village Of Esencia) Debt Service
- CFD 99-1Ser A of 1999, Ladera Debt Service
- Coto de Caza CFD 87-8 Debt Serv.
- Dimen/Serr Creek CFD 87-1 DS
- Foothill Ranch CFD 87-4 Debt S
- Golden Lant Re-Assess D 94-1 DS
- Irvine Coast Assessmt Dist 88-1 DS
- Lomas Laguna CFD 88-2 Debt Serv.
- Los Alisos CFD 87-7 Debt Serv.
- Mission Viejo CFD 87-3 (A) DS
- Newport Coast AD 01-1 Group 4 Conversion Debt Service
- Pension Obligation Bonds Debt Service
- Portola Hills CFD 87-2(A) DS
- Ran Snta Marg CFD 87-5(A) DS
- Ran Snta Marg CFD 87-5B Const
- Ran Snta Marg CFD 87-5C DS
- Ran Snta Marg CFD 87-5D(A) DS
- Ran Snta Marg CFD 87-5E (A 93) DS
- Ranch Snta Marg CFD 86-2 D S
- Snta Marg CFD 86-1(Ser '88) DS
- Snta Teresita CFD 87-9 Debt Serv.
- Teeter Series A Debt Service

Capital Projects

- CFD 2016-1 RMC (Village Of Esencia) Construction
- Countywide Capital Projects Non General Fund
- Courthouse Temporary Construction
- Criminal Justice Facility - ACO
- Sheriff-Coroner Construction & Facility Development

Enterprise

- Airport - Operating
- Airport Construction Fund
- Airport Debt Service Fund
- Compressed Natural Gas Enterprise Fund
- OC Waste & Recycling Enterprise
- OCWR - Brea/Olinda Landfill Escrow
- OCWR - Environmental Reserve
- OCWR - FRB/Bee Canyon Landfill Escrow Account
- OCWR - Landfill Postclosure Maintenance
- OCWR - Prima Deshecha Landfill Escrow
- OCWR Bankruptcy Recovery Plan
- OCWR Capital Project Fund
- OCWR Corrective Action Escrow

Internal Service

- Insurance Health Plans ISF
- Life Insurance ISF
- OC Fleet Services
- OCIT Countywide Services
- Property & Casualty Risk ISF
- Reprographics ISF
- Self-Insured Benefits ISF
- Self-Insured PPO Health Plans ISF
- Unemployment ISF
- Wellness Program Internal Service Fund
- Workers Comp ISF

Permanent Fund

- Limestone RP Mitig Maint Endowmt

AWARDS AND RECOGNITIONS 2016-17

The County of Orange is hard at work throughout each year, providing services to Orange County's more than 3 million residents. The County's mission is to make Orange County a "safe, healthy and fulfilling place to live, work and play, today and for generations to come, by providing outstanding, cost-effective regional public services," and it is gratifying to be recognized for those efforts.

The following are awards and recognitions that the County received during the past fiscal year.

National Association of Counties (NACo)

The National Association of Counties recognizes innovative county government programs from across the nation each year. In May 2017, the County of Orange received 16 Achievement Awards from the National Association of Counties.

Among these, the initiative to create a new, shared-services Orange County Information Technology (OCIT) organization was designated "Best of Category" in the NACo category for County Administration and Management.

Two of the programs listed as follows: "Implementing a Shared Services Strategy for Information Technology" (OCIT) and "Rita Recommends" (OC Public Libraries) also received the honor of being named among NACo's nationwide listing of 100 Brilliant Ideas at Work.

- Fairness for Families Video Production (Social Services Agency): Headed by the County of Orange Social Services Agency in early 2016, the Fairness for Families nine-minute video was published by the Eliminating Disparity and Disproportionality Advisory Group, in an effort to raise awareness among service providers and community partners on the inequitable representation of children of color in the foster care system in Orange County.
- myOCgov Mobile - Find County of Orange Services Near You (OCIT): The myOCgov application provides the County's 3 million residents with the ability to find parks, libraries, health and human services, and a multitude of other government programs in their local area. Seeking to alleviate a lack of mobile responsiveness on County websites and increase program visibility, myOCgov was developed in order to rapidly offer solutions to both internal customers and to the public. The application was developed with the assistance of the County's Fifth Supervisorial District, the OCIT Solutions Development Team, and more than 60 beta testers and uses open source software that can be utilized by any municipality.
- Landfill Tour Program (OC Waste & Recycling): Landfill Tours provide an opportunity for education and public engagement supporting two important aspects of the agency's mission: waste disposal and recycling, as well as the agency's connection to environmental stewardship. This entry focused on the formalization, standardization and revitalization of OC Waste & Recycling's (OCWR) landfill tour program in 2016.
- Orange County Registrar of Voters Community Engagement and Outreach Program (Registrar of Voters): In preparation for the 2016 Presidential Election year, the Orange County Registrar of Voters embarked on a process to enhance and execute several key aspects of public communication. The Registrar of Voters proactively reached out to thousands of individuals at such events as major concerts, street fairs, and college campuses to encourage citizens to become newly registered voters, volunteer for an election, or in general, learn about the election process. In addition, the Registrar of Voters has provided outreach to voters needing bilingual assistance and voters with disabilities, making sure all eligible voters have the opportunity to participate in the process.
- Auto-Indexing and Redaction - Increasing the Accuracy and Access of the Public Records (Clerk - Recorder): The Orange County Clerk-Recorder Department implemented auto-indexing and redaction technology, finding a solution that integrated with its current platforms giving it the capacity to handle the more than 660,000 documents processed during FY 2016. The new technology also allowed the department to make documents available to the public 48 hours after being accepted for

recording, eliminated the need to use an outside vendor to redact sensitive information from the documents, increased the accuracy of the documents by eliminating the manual entry of information and freed human resources, formerly used for manual indexing tasks, allowing the department to deploy staff to address surges in demand throughout the department as needed.

- Implementing a Shared Services Strategy for Information Technology (OCIT): The Shared Services Initiative was launched with the creation of a new IT organization: OC Information Technology (OCIT). The program has successfully consolidated staff resources from five major County agencies. Successes to-date include creating hardware and software standards across the five Shared Services agencies, enabling more efficient technical support and reducing administrative burden. Additionally, the creation of the Business Relationship Management (BRM) team allows OCIT to quickly respond to the needs of its business customers by dedicating staff to building relationships with each of the Shared Services agencies. Lastly, OCIT adopted innovative applications such as OC Expediter, myOCgov, and the HR Data Portal to bridge the gap between the IT department and the business, increasing stakeholder buy-in and overall productivity.
- OC Public Works Glassell Campus Stormwater Low Impact Development Retrofit Project (OC Public Works): OC Public Works recently completed construction of the Glassell Campus Stormwater Low Impact Development (LID) Retrofit Project (Project) at its 9.4-acre complex in north Orange County, California, comprised of office and warehouse buildings and a public works maintenance yard. Prior to the Project, over 90% of the campus was impervious surface and extensive stormwater runoff left the site containing elevated levels of heavy metals, sediment, and bacteria. OC Public Works applied for and received a $2.9 million Proposition 84 stormwater grant for the Project from the State of California with the $1.7 million balance from local matching funds. The Project is designed and built to achieve 100% stormwater treatment and 85% retention for the design storm (up to almost 1 inch of rainfall in a 24-hour period) using a series of LID practices including cisterns, permeable paving, and bioswales (with native and drought-tolerant plants). The intent is to remove 95% of the pollutants, capture up to 2 million gallons of stormwater per year for onsite irrigation, and recharge 500,000 gallons of stormwater per year to regional groundwater. The Project also serves as a regional education center for stormwater and sustainability with brochures, web pages, and a dedicated walking tour with educational panels.
- Mobile Response Vehicle Civic Center Outreach (Social Services Agency): In September 2015, the County of Orange Social Services Agency (SSA) implemented a pilot project to deploy its Mobile Response Vehicle (MRV) to the Santa Ana Civic Center (Civic Center) on a regular basis in order to provide on-site, immediate eligibility determination for benefits, including Medi-Cal, CalFresh (food stamps), CalWORKs, and General Relief to the homeless population and others in the Civic Center area. The MRV Civic Center Outreach pilot, in close collaboration with other County agencies such as the Health Care Agency and Orange County Community Resources, was successful in its outreach efforts and, in October 2016, became a permanent aspect of the weekly services provided to the homeless population at The Courtyard, the County's new transitional center in the Civic Center with emergency beds and enhanced services for those without permanent housing.
- HR Data Portal (OCIT): The County of Orange HR Data Portal is an enterprise personnel data warehouse developed by OCIT in collaboration with the County's Human Resource Services (HRS) department. The portal improves the County's ability to gain insights into workforce transactions, practices, and historical trends while increasing accuracy and significantly reducing staff time spent on manual data processing. In building the portal, the County transformed a labor-intensive, inefficient legacy system into one that provides quick and easy access to accurate data, supports analytics, and meets management's need to support evidence-based decision making.
- OC Public Libraries Genealogy Speaker Series (OC Public Libraries): The Genealogy Speaker Series (Series) was created by OC Public Libraries to assist the public with multicultural genealogical research while increasing community connections and helping patrons with lifelong learning. The Series was designed to promote the Library Edition of the

Ancestry.com service that is available to patrons of OC Public Libraries. As a result, more than 550 patrons have attended 14 lectures.

- Lunch @ the Library (OC Public Libraries): The Lunch @ the Library program was created by OC Public Libraries, in partnership with the California State Library and the Garden Grove School District, to ensure children remain nutritionally healthy during the summer months and to provide a safe place where they not only receive meals, but also opportunities to support and enhance their academic success. The Lunch @ the Library program provides kids access to healthy meals and reduces food insecurity in low-income communities by serving a quality lunch to children and teens during the summer months. Lunch @ the Library benefits the approximately 50% of children in Orange County who qualify for the School Free and Reduced Price Lunch and their families by distributing free lunches to anyone 18 years of age and under. In helping to combat food insecurity and child hunger, the Garden Grove Chapman Library Lunch program served over 2,300 lunches in the summer of 2016.
- Rita Recommends (OC Public Libraries): Rita Recommends is a free, online readers' advisory service created by OC Public Libraries that provides personalized reading recommendations to readers of all ages. While OC Public Libraries offers a wide range of materials, services and programs, books are still a major part of its mission. Rita Recommends invites readers to fill out an online survey to share books they have enjoyed reading in the past. With the surveys completed, library staff evaluate the surveys and use a variety of tools to select five reading recommendations available through OC Public Libraries. In less than a year, approximately 600 patrons have requested a personalized list of book recommendations and authors to read curated by OC Public Libraries' staff.
- The Professional Development Experience (PDX) (Human Resource Services): The Professional Development Experience (PDX) is a leadership program designed to enhance employee engagement and develop a One County Culture - our vision of the future. Tailored to specific levels of leadership with associated curriculum, PDX enables the County of Orange to administer a consistent, countywide approach in order to strategically meet current and future talent management needs. PDX creates a space for leaders to collaborate and construct a shared vision of the future. It consists of seven to nine courses facilitated in cohort fashion, over a six-month period. After participating, leaders express increased confidence, performance, and trust - key factors to employee engagement and effective execution of public sector programs.
- Achieving Excellence in Service, A Customer Service Training (OC Community Resources): Achieving Excellence in Service, A Customer Service Training (Training) is a course created by OC Community Resources (OCCR) Staff Development Unit to provide customer service training to the OCCR staff providing service to residents of Orange County through its four programs: OC Animal Care, OC Community Services, OC Park and OC Public Libraries. The Training invites participants to review their organization's Mission Statement in order to rekindle respect and appreciation for their work. The Training calls to attention six fundamental customer needs and trains participants on five critical customer service skills. It has the necessary flexibility to include program-specific scenarios so that the exercises and practices are relevant and meaningful to the participants regardless of the program for which they work.
- Capital Improvement Planning Program Model (OC Waste & Recycling): In 2014, OC Waste & Recycling (OCWR) recognized a need to create a high-level overview of the department's capital projects among the three active landfills and closed sites operated by the department. The planning model provides a decision-making tool to identify the impacts of changes in tonnage, project schedules and budgets. The Capital Improvement Planning Program Model brings together the varied disciplines of Project Management, Quality Control and Quality Assurance, Engineering, Budget and Finance to address the shared issues of having a reliable methodology for planning Capital Projects and the ability to anticipate the effects of different scenarios across the Orange County Landfill system. In addition, this Capital Improvement Planning Program Model is unique in that it enhances the transparency of planning and phasing the landfills projects, which in turn facilitates effective public policy making.

- A New Volunteer Program for the County Park System (OC Parks): The OC Parks Volunteer Program was developed to engage volunteers and enhance the visitor experience by providing a professional level training, managing and tracking system to over 800 volunteers spanning 26 different park facilities, covering 60,000 acres of open space and park land. The ability for community members to connect with their local parks creates a pride in ownership and a stewardship mentality which improves the parks and engages the community. Volunteers play a critical role in providing opportunities and participation for park visitors; for example, opening nature centers, or providing guided hikes and themed activities. With a professional and standardized volunteer program, volunteers can feel empowered to make a difference at the parks and in the community.

California State Association of Counties (CSAC)

The CSAC annual awards program honors the most innovative programs developed and implemented by California counties each year. In 2016, the County of Orange took home one Challenge Award:

- Adopt-A-Channel Program (OC Public Works): In 2011, after a decade of increased public interest with environmental concerns, the Disneyland Resort reached out to OC Public Works wanting to adopt the reach of Anaheim-Barber Channel located just downstream of their theme park. This sparked a successful two-year pilot adoption where Disneyland Resort hired a contractor to regularly remove trash and paint over graffiti in the Channel. A county-wide Adopt-A-Channel Program was then developed and approved by the County Board of Supervisors in December 2014. The Program provides the opportunity for sponsored and volunteer adoptions where local organizations, or even families, are permitted access to flood control channels to conduct clean up events.

Government Finance Officers Association of the United States and Canada (GFOA)

- A Certificate of Achievement for Excellence in Financial Reporting was awarded to the County of Orange for its Comprehensive Annual Financial Report (CAFR), prepared by the Auditor-Controller's Office, for the year ended June 30, 2016. The Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting. Its attainment represents a significant accomplishment by a government and its management. The County's CAFR has been judged by an impartial panel. In order to be awarded, a government unit must publish an easily readable and efficiently organized CAFR, whose contents conform to program standards. Such a CAFR must satisfy both United States generally accepted accounting principles (GAAP) prescribed for governmental entities and applicable legal requirements.
- A Distinguished Budget Presentation Award was given to the County of Orange for its Fiscal Year 2016-17 Annual Budget document prepared by the County Executive Office. The Distinguished Budget Presentation Award is the highest form of recognition for excellence in state and local government budget reporting.

Additional Awards

- City-County Communication's & Marketing Association (3CMA) presented four Savvy Awards for: Printed Publications (highest honor); two Silver Circle Awards in Printed Publications-Other and Special Events-Recurring Events; and one Award of Excellence in Graphic Design-Publications to OC Animal Care's Volunteer Coordinator Erica McBride for her Volunteer Yearbook. The yearbook is presented at the Annual Volunteer Recognition Luncheon and recognizes over 300 hard-working volunteers who promote animal adoption, enrichment, and training.
- The Red Cross Real Heroes Animal Welfare Award was awarded to Tammy Osborn, the Rescue Coordinator for OC Animal Care, for her actions in helping both humans and animals. Her medical pets program, begun in 2011 and funded by the non-profit Noble Friends Foundation for OC Animal Care, provides medical and surgical care for seriously injured and ill animals. She works with local veterinarians who volunteer or discount their services to treat the animals and drives the animals to and from the veterinarians for care including surgeries and follow up appointments. Once the animals are healed, they are either taken in by rescue groups or adopted.

- National Association of County Park and Recreation Officials (NACPRO)
  - The "Operational Facilities Award" went to OC Parks for the Irvine Regional Park Soda Fountain Pavilion. OC Parks refurbished the 1930s-era Soda Fountain Pavilion into a state-of-the-art meeting space that has proven to be a popular location for County agencies to reserve for staff training sessions.
  - The "Park & Recreation Program - Class II" award went to OC Parks for the Caspers Wilderness Park Star Party. Caspers Wilderness Park's Star Party is a volunteer-hosted astronomy program for campers that has remained popular for nearly 20 years.
- American Red Cross Heroes First Responder of the Year Award was given to Deputies Jeremy Buraglia and Brandon Koenig for going above and beyond the call of duty to revive a 75-year-old man found unresponsive in a hot tub. The deputies performed CPR for more than 20 minutes and eventually revived the man so he could receive advanced lifesaving treatment at the hospital.
- American Red Cross Heroes Youth of the Year Award: Explorer Chaney Lieberman received this award for her dedication to the Orange County Sheriff's Department (OCSD) Explorer program, with which she has served since age 12. In addition to her volunteer work with the OCSD, Chaney has founded her own nonprofit organization, Taking Action Centered on Kids (TACK). This organization is focused on creating care packages and raising awareness for victims of human trafficking and domestic violence. Recently, Chaney saw a need in the homeless community, specifically homeless veterans, and expanded TACK to include this often neglected group.
- The National Veteran of Foreign Wars Gold Medal Award - Law Enforcement Officer of the Year: Deputy Zachariah Scott was selected from nominees from more than 6,000 VFW chapters nationwide for his dedicated service to the Sheriff's Department Dana Point Police Services.
- Golden Post Award - Social Media Strategy in Solving Crime, 2nd Place: Orange County Sheriff's Department Public Affairs Bureau members Cmdr. Jeff Hallock, Carrie Braun, Gail Krause and Ray Grangoff were recognized for their use of social media to engage the public and help find and apprehend three criminals who escaped the Orange County Men's Jail in January 2016. A robust and proactive social media strategy kept media and public attention on finding the three suspects and played a crucial role in ultimately bringing all three inmates back into county custody.
- United States National Guard and Reserve Force Patriot Award: Capt. Wayne Byerley received this award "for contributing to national security and protecting liberty and freedom" with his championship of those who serve. The Patriot Award honors the efforts of a supervisor who goes through various measures to accommodate those serving in the Reserves, including flexible schedules, time off before and after deployment, caring for families and approving leave of absences, when needed.
- California Association of Property and Evidence (CAPE) Orange County Chapter 2016 Property Officer of the Year: Legal Property Technician Raymond Frausto was chosen by his peers for his work in the OC Crime Lab and for his service-oriented and solution-focused approach to property and evidence. The California Association of Property and Evidence encompasses nine chapters with more than 600 members of law enforcement statewide, sworn and non-sworn, who are tasked with the gathering, processing and preserving of criminal evidence. The Orange County chapter of CAPE is made up of 27 law enforcement agencies.
- PR News - Spokesperson of the Year: Cmdr. Jeff Hallock received the award for handling the crisis communications and media relations around a January 2016 jail escape. Upon receiving the initial news, Cmdr. Hallock, a lieutenant at the time, reached out to media to keep them informed of the incident. He managed both the local and national media, carefully paying attention to each relationship and made strategic decisions to engage different media outlets at different times, all while providing twice-daily press conferences with the most up-to-date information possible.
- American Society of Civil Engineers Region 9 (State of California) Outstanding Energy Project award: The Orange County Waste & Recycling Bowerman Power Landfill Gas-to-Energy Project received this award for the Bowerman Power Project's 22-megawatt

green-energy facility which uses landfill gas to produce up to 160,000 megawatt-hours of electricity annually-enough to serve up to 26,000 homes in Southern California. The power is purchased and distributed by Anaheim Public Utilities.

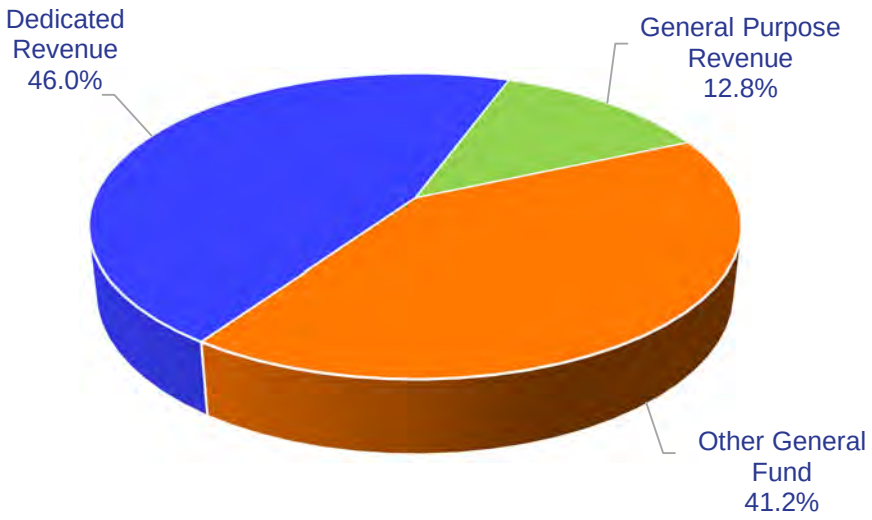
- Telly Award in the "Short Form/Social" category: The Registrar of Voters received this award for its documentary video, "Blueprints for Democracy: How We Vote - Behind the Scenes of Elections in Orange County, CA." The video is in follow up to the award-winning documentary, "What it Takes to Count: Inside an Orange County Election," and explores the details involved to ensure a fair and accurate election and how much is done to protect each citizen's votes. The combination of back-breaking work, complex problem solving, fighting deadlines and even an unplanned power outage is revealed as Orange County, CA election officials work to bring democracy to its citizens.
- STAR Awards - Registrar of Voters:
  - "Documentary - Social" category for its documentary video, "Blueprints for Democracy: How We Vote - behind the scenes of elections in Orange County, CA."
  - "Public Service Announcement Under $400K" category for its public service announcement, "LIT, Save Ferris and Jason Freese Helps OC Registrar of Voters Recruit Election Day Volunteers." In the video, High-profile local bands and artists promote volunteering as a poll worker on Election Day in preparation for the 2016 Presidential Election.
- The Offices of the Orange County Public Defender received the following awards:
  - The USC School of Social Work/Project Kinship 2016 Excellence in Service Award in recognition of the department's dedication to restoring lives of clients under Proposition 47
  - Humanitarian of the Year Award from the North Orange County Bar Association - Sharon Petrosino
  - Attorney of the Year Award from the North Orange County Bar Association - Martin Schwartz
  - Mock Trial Attorney Scorekeeper of the Year from the Orange County Mock Trial Committee - Offices of the Orange County Public Defender in recognition of the department providing the most attorneys of all participating firms to serve as scorekeepers during the competition
  - Distinguished Service Award from the Orange County Mock Trial Committee - Daniel Cook
  - Outstanding Government/Public Interest Attorney of the Year Award from the Southwestern Law School Alumni Association - Sharon Petrosino
  - Johnnie Cochran Award from the Los Angeles Criminal Courts Bar Association - Scott Sanders
- The State Board of Equalization issued a Resolution in recognition of the Orange County Assessor's Office for successfully completing the Supplemental Assessment Practices Survey Report. The objective of the survey is to protect the State's interest in the property tax dollar, promote fair treatment of taxpayers, and maintain the overall integrity and public confidence in the property tax system in California. The Resolution further recognized that the valuation of properties were in conformity with all provisions of the law, met requirements for assessment quality, and that Orange County Assessor Claude Parrish established a Taxpayer Rights' Advocate to ensure taxpayers have a dedicated public servant to assist individuals with issues to further the goal of fair and efficient tax administration. This ranking places Orange County third in performance of the 58 counties in California, a substantial improvement. This is the second year the County of Orange will save money by eliminating small tax bills under $30. This new minimum tax bill was proposed in 2015 by Assessor Parrish and in its first year (2016), saved production costs of $173,000.

COUNTY OF ORANGE
CALIFORNIA

CHARTS

Total County Revenue Budget

FY 2017-18 Total = $6.2 Billion



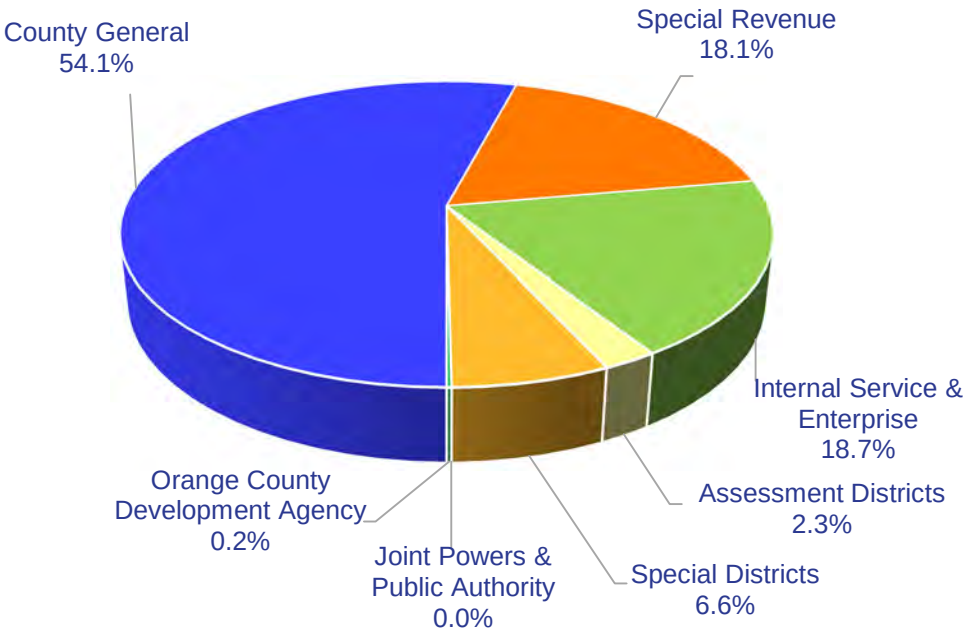
General Revenue Sources
(in Million Dollars)

Revenue Source		FY 2016-2017 Final Budget		FY 2017-2018 Final Budget		Change from FY 2016-2017 Amount	Percent
General Purpose Revenue	$	744.2	$	796.9	$	52.7	7.1%
Other General Fund		2,506.8		2,555.8		49.0	2.0%
Dedicated Revenue		2,804.5		2,857.6		53.1	1.9%
Totals	$	6,055.5	$	6,210.3	$	154.8	2.6%

County Financing

All Funds Under the Board of Supervisors

FY 2017-18 Total = $6.2 Billion

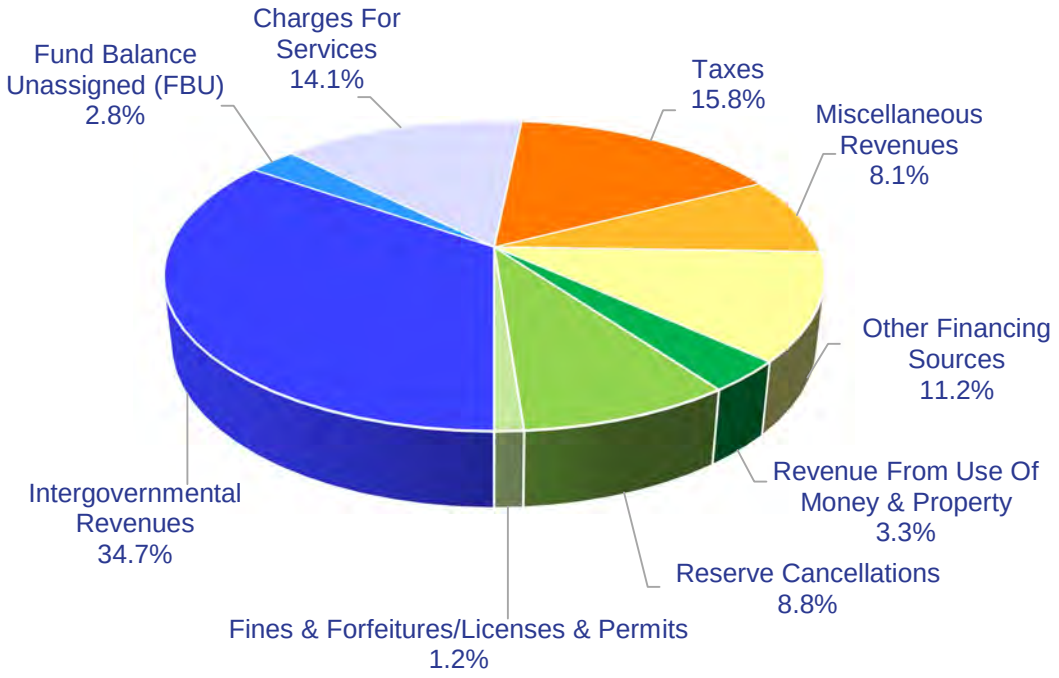


County Fund Groups
(in Million Dollars)

Code	Group of Funds	FY 2016-2017 Final Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Amount	Change from FY 2016-2017 Percent
A	County General	$ 3,251.1	$ 3,352.7	$ 101.6	3.1%
B	Special Revenue	1,133.0	1,126.6	(6.4)	-0.6%
C	Internal Service & Enterprise	1,177.4	1,164.1	(13.3)	-1.1%
D	Assessment Districts	113.6	140.5	26.9	23.7%
E	Special Districts	365.9	412.2	46.3	12.7%
F	Joint Powers & Public Authority	2.5	2.0	(0.5)	-20.0%
G	Orange County Development Agency	12.0	12.2	0.2	1.7%
	Totals	$ 6,055.5	$ 6,210.3	$ 154.8	2.6%

Total County Revenues by Source

FY 2017-18 Total = $6.2 Billion

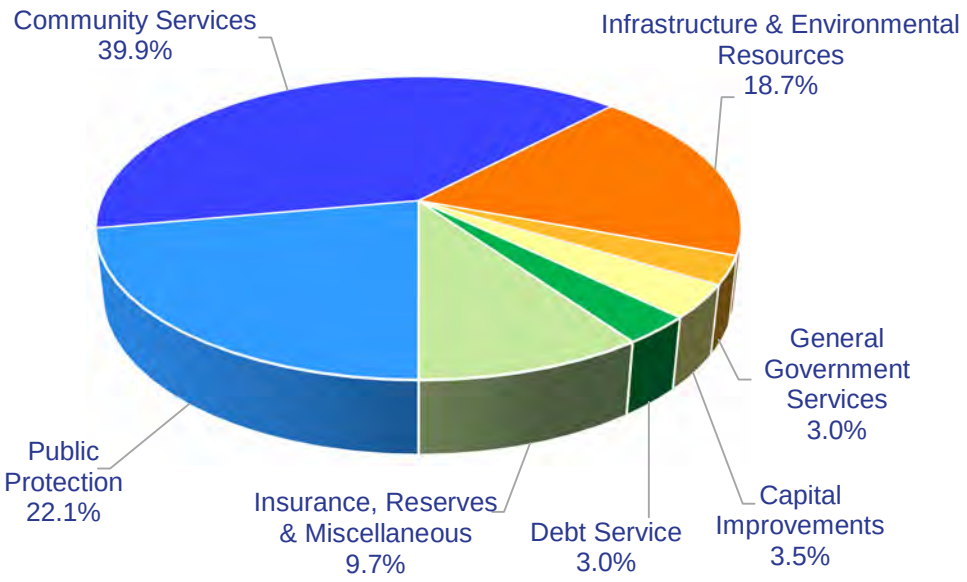


County Revenue Source
(in Million Dollars)

Code	Source Name	FY 2016-2017 Final Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Amount	Change from FY 2016-2017 Percent
A	Intergovernmental Revenues	$ 2,127.5	$ 2,152.6	$ 25.1	1.2%
B	Fund Balance Unassigned (FBU)	216.8	175.4	(41.4)	-19.1%
C	Charges For Services	826.9	875.8	48.9	5.9%
D	Taxes	924.4	980.2	55.8	6.0%
E	Miscellaneous Revenues	455.3	504.9	49.6	10.9%
F	Other Financing Sources	660.4	694.9	34.5	5.2%
G	Revenue From Use Of Money & Property	205.1	204.5	(0.6)	-0.3%
H	Reserve Cancellations	561.0	547.6	(13.4)	-2.4%
I	Fines & Forfeitures/License & Permits	78.1	74.4	(3.7)	-4.7%
	Totals	$ 6,055.5	$ 6,210.3	$ 154.8	2.6%

Total County Appropriations by Program

FY 2017-18 Total = $6.2 Billion



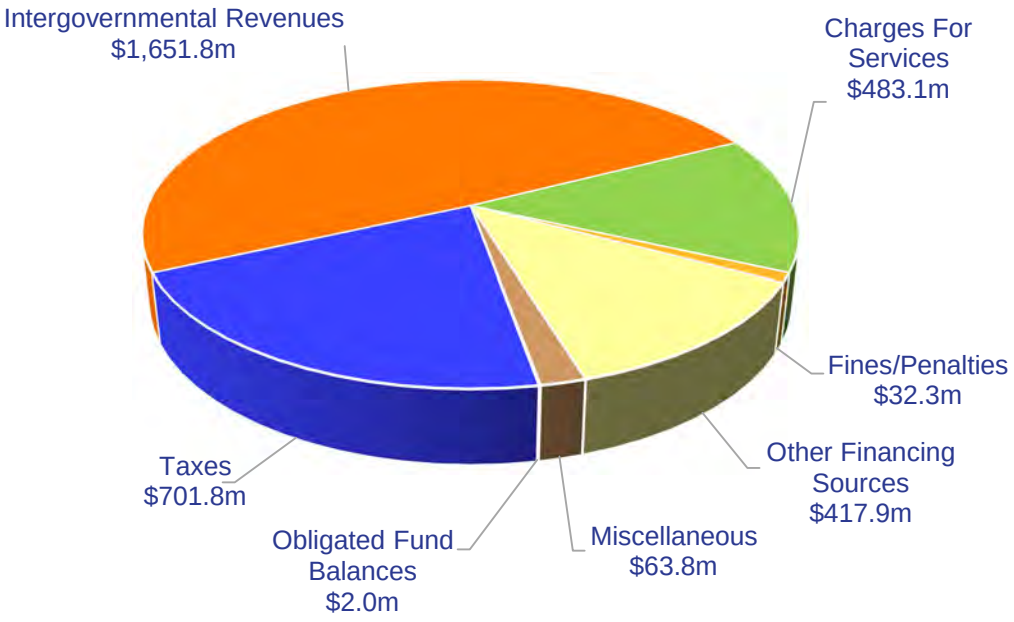
County Program Appropriations
(in Million Dollars)

Program	Program Name	FY 2016-2017 Final Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Amount	Change from FY 2016-2017 Percent
I	Public Protection	$ 1,310.3	$ 1,372.4	$ 62.1	4.7%
II	Community Services	2,410.0	2,478.6	68.6	2.8%
III	Infrastructure & Environmental Resources	1,151.7	1,161.6	9.9	0.9%
IV	General Government Services	184.1	186.3	2.2	1.2%
V	Capital Improvements	208.4	220.1	11.7	5.6%
VI	Debt Service	207.6	188.4	(19.2)	-9.2%
VII	Insurance, Reserves & Miscellaneous	583.4	602.9	19.5	3.3%
	Totals	$ 6,055.5	$ 6,210.3	$ 154.8	2.6%

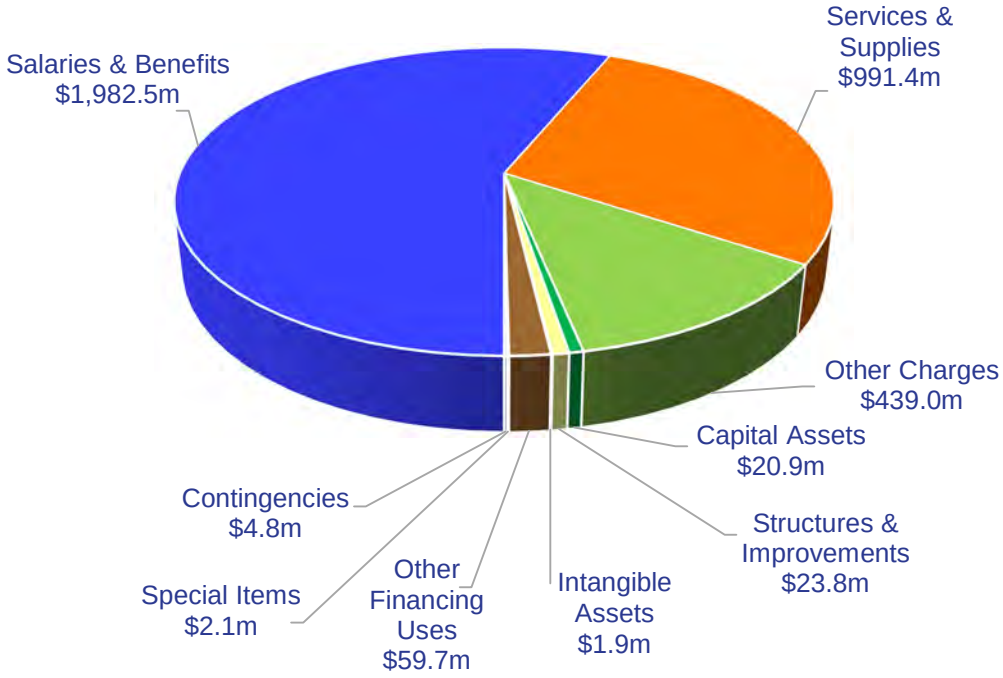
General Fund Sources and Uses of Funds

FY 2017-18 Total = $3.3 Billion

Sources:



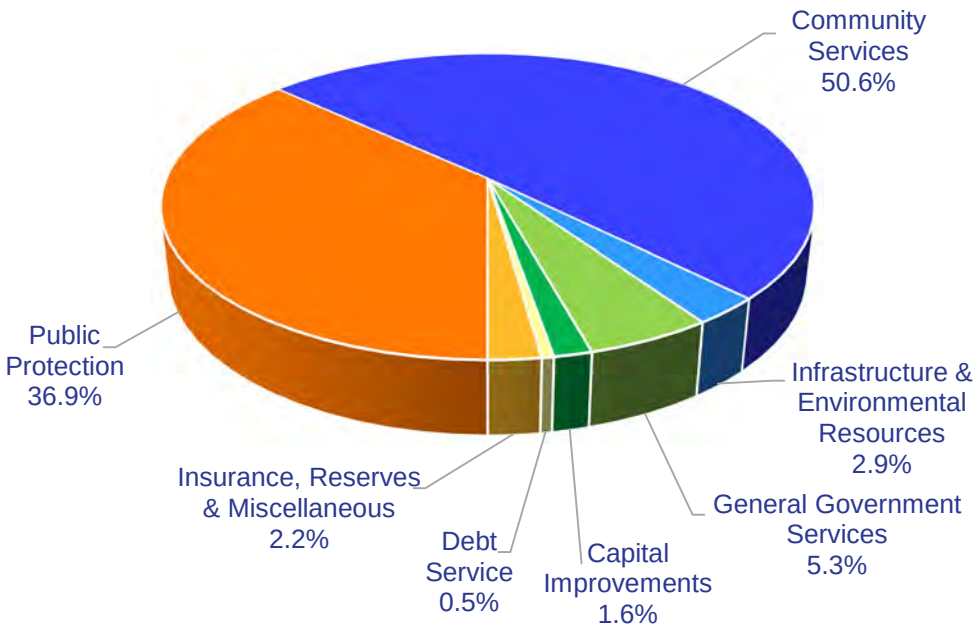
Uses: *



* NOTE: Approximately $173.5 million of these expenses are recovered from other funds within the County, bringing the total expenses to $3,352,670,097

General Fund Appropriations by Program

FY 2017-18 Total = $3.3 Billion



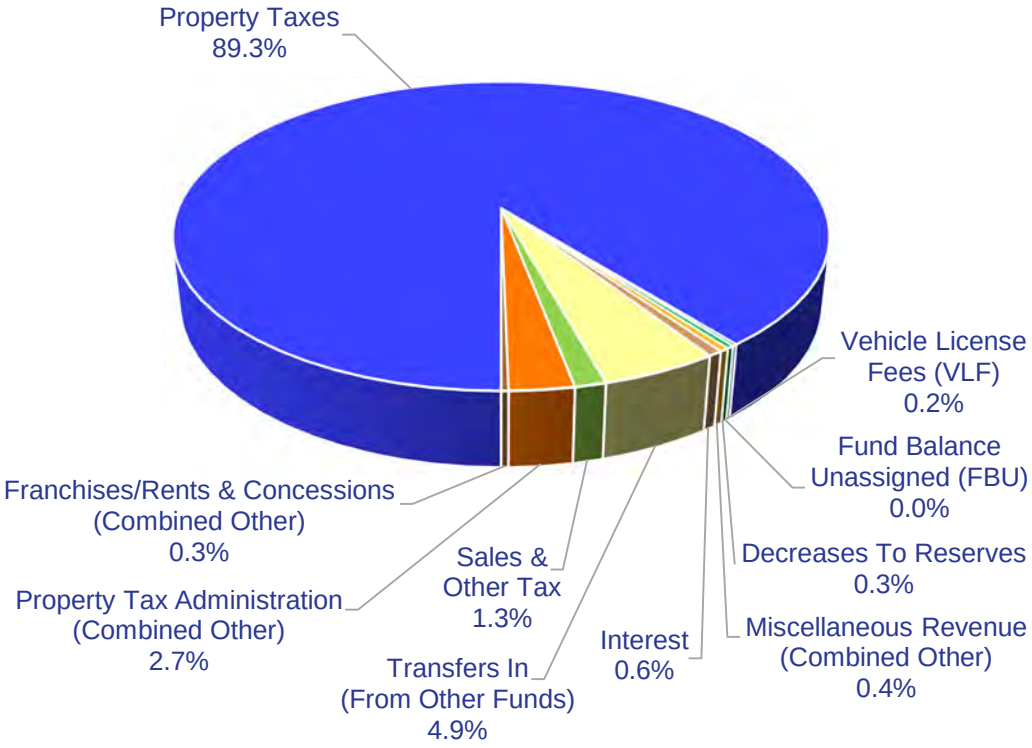
General Fund Program Appropriations
(in Million Dollars)

Program	Program Name	FY 2016-2017 Final Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Amount	Change from FY 2016-2017 Percent
I	Public Protection	$ 1,186.6	$ 1,237.3	$ 50.7	4.3%
II	Community Services	1,656.4	1,695.7	39.3	2.4%
III	Infrastructure & Environmental Resources	95.0	98.7	3.7	3.9%
IV	General Government Services	173.7	176.9	3.2	1.8%
V	Capital Improvements	61.5	54.5	(7.0)	-11.4%
VI	Debt Service	17.1	16.4	(0.7)	-4.1%
VII	Insurance, Reserves & Miscellaneous	60.8	73.2	12.4	20.4%
	Totals	$ 3,251.1	$ 3,352.7	$ 101.6	3.1%

General Purpose Revenue

(Discretionary Funds)

FY 2017-18 Total = $796.9 Million

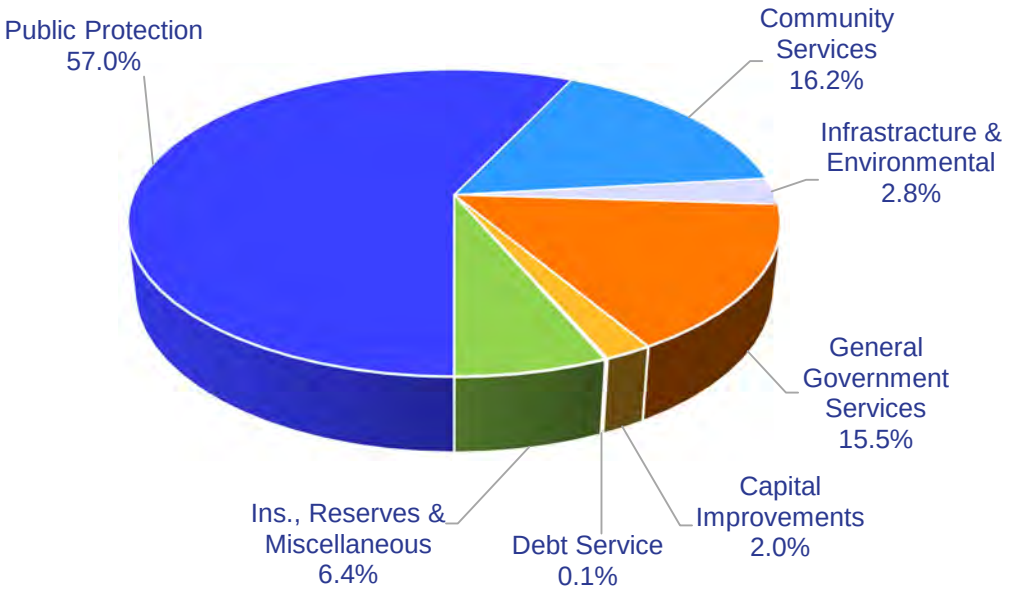


General Purpose Revenue (Discretionary Funds)
(in Million Dollars)

Source	FY 2016-2017 Final Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Amount	Change from FY 2016-2017 Percent
Property Taxes	$ 682.9	$ 711.7	$ 28.8	4.2%
Motor Vehicle Fees (VLF)	1.1	1.2	0.1	9.1%
Fund Balance Unassigned (FBU)	-	-	-	0.0%
Decreases To Reserves	2.0	2.0	-	0.0%
Miscellaneous Revenue (Combined Other)	1.6	3.4	1.8	112.5%
Interest	2.8	4.6	1.8	64.3%
Transfers In (From Other Funds)	19.3	39.2	19.9	103.1%
Sales & Other Tax	9.9	10.7	0.8	8.1%
Property Tax Administration (Combined Other)	21.8	21.4	(0.4)	-1.8%
Franchises/Rents & Concessions (Combined Other)	2.8	2.7	(0.1)	-3.6%
Totals	$ 744.2	$ 796.9	$ 52.7	7.1%

General Fund Net County Cost (NCC) by Program

FY 2017-18 Total = $796.9 Million



General Fund Program Net County Cost
(in Million Dollars)

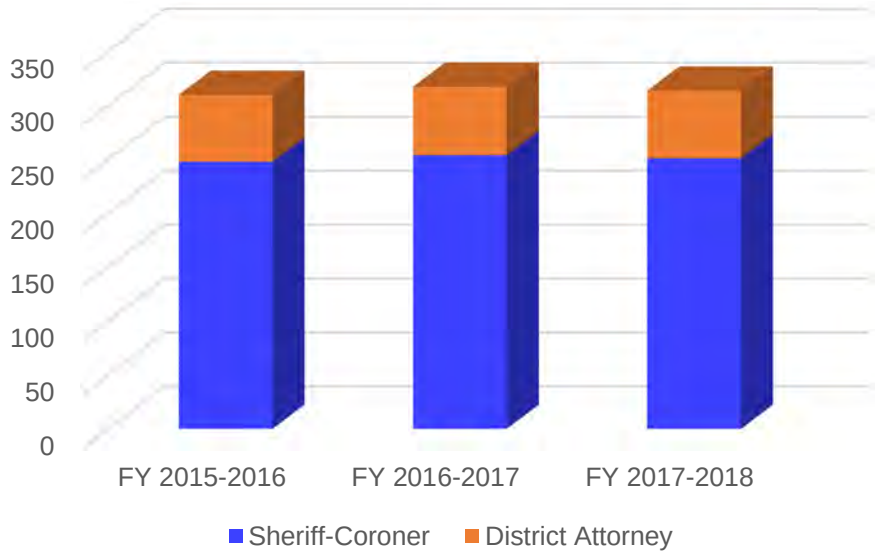
Program	Program Name	FY 2016-2017 Final Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Amount	Change from FY 2016-2017 Percent
I	Public Protection	$ 413.3	$ 454.0	$ 40.7	9.8%
II	Community Services	127.2	128.8	1.6	1.3%
III	Infrastructure & Environmental Resources	22.3	22.3	(0.0)	0.0%
IV	General Government Services	121.3	123.8	2.5	2.1%
V	Capital Improvements	20.3	15.7	(4.6)	-22.7%
VI	Debt Service	0.9	0.9	-	0.0%
VII	Insurance, Reserves & Miscellaneous	38.9	51.4	12.5	32.1%
	Totals	$ 744.2	$ 796.9	$ 52.7	7.1%

Proposition 172 Public Safety Sales Tax

FY 2017-18 Total = $313.4 Million

Sources: One-Half cent sales tax

Uses (in millions):



Department	FY 2015-2016 Final Budget	FY 2016-2017 Final Budget	FY 2017-2018 Final Budget
District Attorney	$ 61.9	$ 63.4	$ 62.7
Sheriff	247.6	253.6	250.7
Totals	$ 309.5	$ 317.0	$ 313.4

Department allocation set by Board Resolution 96-202 March 26,1996

Health and Welfare Realignment

FY 2017-18 Total = 192.4 Million

Sources[1]

Program Area	Health	Mental Health	Social Services	Probation [2]	Total
	(In Million Dollars)				
Base Revenues from Fiscal Year 2017-18	$ 38.4	$ 1.0	$ 149.9	$ 3.1	$ 192.4
Estimated Fiscal Year 2016-17 Growth					
Sales Tax (½ cent sales tax)	-	-			-
Vehicle License Fees (24.33% of VLF collection)	-	-			-
Totals	$ 38.4	$ 1.0	$ 149.9	$ 3.1	$ 192.4

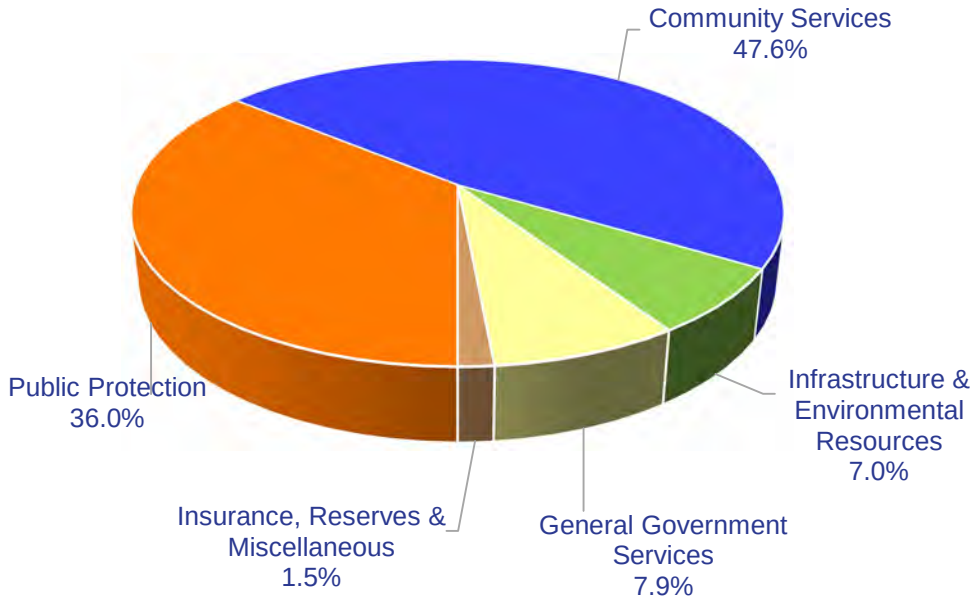
Uses[1]

Program Area	Health	Mental Health	Social Services	Probation [2]	Total
	(Estimated $ in millions [1])				
Health Care Agency					
Public Health	$ 31.9		8.6		$ 40.5
Behavioral Health [2]		$ 1.0			1.0
Correctional Health	6.5				6.5
Social Services Agency					
Child Welfare Services (CWS)			26.2		26.2
Other Social Services Programs			0.4		0.4
In-Home Supportive Svcs (IHSS), Personal Care Svcs Prog (PCSP)			16.8		16.8
CalWORKs			66.3		66.3
Foster Care			31.6		31.6
Probation [2]					
Institutional Programs				$ 3.1	3.1
Totals	$ 38.4	$ 1.0	$ 149.9	$ 3.1	$ 192.4
Realignment Revenue Trends					
FY 2016-17 Actual	$ 38.4	$ 1.0	$ 132.6	$ 3.1	$ 175.1
FY 2015-16 Actual	$ 38.3	$ 1.0	$ 161.6	$ 3.1	$ 204.0
FY 2014-15 Actual	$ 40.3	$ 1.0	$ 155.4	$ 3.1	$ 199.8
FY 2013-14 Actual	$ 64.3	$ 1.0	$ 139.8	$ 3.1	$ 208.2
FY 2012-13 Actual	$ 70.2	$ 1.0	$ 127.5	$ 3.6	$ 202.3

* [1] Sources and Uses do not include any use of reserves.
[2] Realignment has been used to replace AB 90 funding since FY 1991-92, to offset costs for Institutional Programs.

Authorized Positions by Program

FY 2017-18 Total Positions = 18,286



Authorized Program Positions

Program	Program Name[a]	FY 2016-2017 Final Budget	FY 2017-2018 Final Budget	Change from FY 2016-2017 Amount	Change from FY 2016-2017 Percent
I	Public Protection	6,545	6,559	14	0.2%
II	Community Services	8,739	8,708	(31)	-0.4%
III	Infrastructure & Environmental Resources	1,285	1,286	1	0.1%
IV	General Government Services	1,442	1,453	11	0.8%
VII	Insurance, Reserves & Miscellaneous	279	280	1	0.4%
	Totals	18,290	18,286	(4)	0.0%

a. NOTE: Programs V and VI do not have any authorized positions.

SCHEDULES

Budget Comparison by Agency and Department

Program Name / Budget Control Name		A FY 16-17 Final Budget Approp	B FY 16-17 Final Budget Rev	C FY 16-17 Final Budget NCC	D FY 17-18 Final Budget Approp	E FY 17-18 Final Budget Rev	F FY 17-18 Final Budget NCC	G Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) ($) D-A	H Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) (%) G/A	I NCC Variance (FY 16-17 Final vs. FY 17-18 Final) ($) F-C	J NCC Variance (FY 16-17 Final vs. FY 17-18 Final) (%) I/C
PROGRAM I - PUBLIC PROTECTION											
026	District Attorney-Public Administrator	$ 138,771,822	$ 82,624,194	$ 56,147,628	$ 144,800,310	$ 83,042,390	$ 61,757,920	$ 6,028,488	4.34	$ 5,610,292	9.99
029	Public Administrator	3,158,598	1,028,233	2,130,365	2,922,630	980,000	1,942,630	(235,968)	(7.47)	(187,735)	(8.81)
032	Emergency Management Division	4,198,182	2,995,878	1,202,304	3,571,395	2,066,440	1,504,955	(626,787)	(14.93)	302,651	25.17
041	Grand Jury	583,898	0	583,898	589,737	0	589,737	5,839	1.00	5,839	1.00
045	Juvenile Justice Commission	178,367	0	178,367	180,151	0	180,151	1,784	1.00	1,784	1.00
047	Sheriff Court Operations	59,604,329	55,260,902	4,343,427	65,017,970	60,631,108	4,386,862	5,413,641	9.08	43,435	1.00
048	Detention Release	1,632,490	10,000	1,622,490	1,698,715	10,000	1,688,715	66,225	4.06	66,225	4.08
051	Office of Independent Review	454,949	0	454,949	454,949	0	454,949	0	0.00	0	0.00
055	Sheriff-Coroner Communications	12,698,649	6,555,988	6,142,661	0	0	0	(12,698,649)	(100.00)	(6,142,661)	(100.00)
057	Probation	180,660,429	77,199,000	103,461,429	183,947,936	79,451,893	104,496,043	3,287,507	1.82	1,034,614	1.00
058	Public Defender	74,114,729	3,675,007	70,439,722	77,276,917	3,818,345	73,458,572	3,162,188	4.27	3,018,850	4.29
060	Sheriff-Coroner	640,049,249	519,609,501	120,439,748	684,274,995	530,945,965	153,329,030	44,225,746	6.91	32,889,282	27.31
073	Alternate Defense	5,757,674	86,000	5,671,674	5,779,891	101,500	5,678,391	22,217	0.39	6,717	0.12
081	Trial Courts	64,800,246	24,252,872	40,547,374	66,791,938	22,210,169	44,581,769	1,991,692	3.07	4,034,395	9.95
	GENERAL FUND SUBTOTAL	$1,186,663,611	$ 773,297,575	$ 413,366,036	$1,237,307,534	$ 783,257,810	$ 454,049,724	$ 50,643,923	4.27	$ 40,683,688	9.84
103	O.C. Methamphetamine Lab Investigation Team	$ 436,988	$ 436,988	$ 0	$ 0	$ 0	$ 0	$ (436,988)	(100.00)	$ 0	0.00
109	County Automated Fingerprint Identification	1,496,436	1,496,436	0	1,613,349	1,613,349	0	116,913	7.81	0	0.00
116	Narcotic Forfeiture and Seizure	452,520	452,520	0	416,429	416,429	0	(36,091)	(7.98)	0	0.00
118	Regional Narcotics Suppression Program - Department of Justice	6,145,720	6,145,720	0	7,634,764	7,634,764	0	1,489,044	24.23	0	0.00
122	Motor Vehicle Theft Task Force	3,051,800	3,051,800	0	3,182,992	3,182,992	0	131,192	4.30	0	0.00

Budget Control Name	Program Name	A FY 16-17 Final Budget Approp	B FY 16-17 Final Budget Rev	C FY 16-17 Final Budget NCC	D FY 17-18 Final Budget Approp	E FY 17-18 Final Budget Rev	F FY 17-18 Final Budget NCC	G Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) ($) D-A	H Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) (%) G/A	I NCC Variance (FY 16-17 Final vs. FY 17-18 Final) ($) F-C	J NCC Variance (FY 16-17 Final vs. FY 17-18 Final) (%) I/C
125	Regional Narcotics Suppression Program - Department of Treasury	458,304	458,304	0	288,854	288,854	0	(169,450)	(36.97)	0	0.00
126	Regional Narcotics Suppression Program - Other	2,749,125	2,749,125	0	2,241,187	2,241,187	0	(507,938)	(18.48)	0	0.00
12G	Real Estate Prosecution Fund	1,652,950	1,652,950	0	1,651,905	1,651,905	0	(1,045)	(0.06)	0	0.00
12H	Proposition 64 - Consumer Protection	3,653,800	3,653,800	0	3,682,823	3,682,823	0	29,023	0.79	0	0.00
12J	Proposition 69 - DNA Identification Fund	1,400,500	1,400,500	0	681,606	681,606	0	(718,894)	(51.33)	0	0.00
132	Sheriff Narcotics Program - Department of Justice	3,912,968	3,912,968	0	2,594,904	2,594,904	0	(1,318,064)	(33.68)	0	0.00
133	Sheriff Narcotics Program - Other	516,706	516,706	0	1,165,831	1,165,831	0	649,125	125.63	0	0.00
134	Orange County Jail Fund	1,847,768	1,847,768	0	1,430,052	1,430,052	0	(417,716)	(22.61)	0	0.00
139	Sheriff's Narcotics Program - CALMMET - Treasury	587,138	587,138	0	1,668,138	1,668,138	0	1,081,000	184.11	0	0.00
13B	Traffic Violator Fund	1,160,897	1,160,897	0	1,129,723	1,129,723	0	(31,174)	(2.69)	0	0.00
13P	State Criminal Alien Assistance Program (SCAAP)	1,765,071	1,765,071	0	1,779,331	1,779,331	0	14,260	0.81	0	0.00
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	12,342,705	12,342,705	0	12,342,705	12,342,705	0	0	0.00	0	0.00
141	Sheriff's Substation Fee Program	3,342,579	3,342,579	0	4,360,502	4,360,502	0	1,017,923	30.45	0	0.00
143	Jail Commissary	10,584,099	10,584,099	0	10,539,092	10,539,092	0	(45,007)	(0.43)	0	0.00
144	Inmate Welfare Fund	9,026,645	9,026,645	0	11,753,957	11,753,957	0	2,727,312	30.21	0	0.00
14D	CAL-ID Operational Costs	1,245,782	1,245,782	0	1,551,386	1,551,386	0	305,604	24.53	0	0.00
14E	CAL-ID System Costs	28,609,952	28,609,952	0	32,046,120	32,046,120	0	3,436,168	12.01	0	0.00
14G	Sheriff's Supplemental Law Enforcement Services	3,114,521	3,114,521	0	3,121,910	3,121,910	0	7,389	0.24	0	0.00
14H	DA's Supplemental Law Enforcement Services	1,027,325	1,027,325	0	1,056,500	1,056,500	0	29,175	2.84	0	0.00
14J	Excess Public Safety Sales Tax	6,259,061	6,259,061	0	1,601,900	1,601,900	0	(4,657,161)	(74.41)	0	0.00
14Q	Sheriff-Coroner Construction and Facility Development	16,664,498	16,664,498	0	25,390,571	25,390,571	0	8,726,073	52.36	0	0.00
14R	Ward Welfare	163,612	163,612	0	183,201	183,201	0	19,589	11.97	0	0.00
15N	Delta Special Revenue	27,470	27,470	0	27,610	27,610	0	140	0.51	0	0.00

Budget Control Name	Program Name	A FY 16-17 Final Budget Approp	B FY 16-17 Final Budget Rev	C FY 16-17 Final Budget NCC	D FY 17-18 Final Budget Approp	E FY 17-18 Final Budget Rev	F FY 17-18 Final Budget NCC	G Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) ($) D-A	H Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) (%) G/A	I NCC Variance (FY 16-17 Final vs. FY 17-18 Final) ($) F-C	J NCC Variance (FY 16-17 Final vs. FY 17-18 Final) (%) I/C
	NON-GENERAL FUNDS SUBTOTAL	$ 123,696,940	$ 123,696,940	$ 0	$ 135,137,342	$ 135,137,342	$ 0	$ 11,440,402	9.25	$ 0	0.00
	TOTAL - PUBLIC PROTECTION	$1,310,360,551	$ 896,994,515	$ 413,366,036	$1,372,444,876	$ 918,395,152	$ 454,049,724	$ 62,084,325	4.74	$ 40,683,688	9.84
PROGRAM II - COMMUNITY SERVICES											
012	OC Community Resources	$ 65,486,237	$ 60,460,361	$ 5,025,876	$ 66,202,395	$ 61,059,712	$ 5,142,683	$ 716,158	1.09	$ 116,807	2.32
027	Department of Child Support Services	59,100,000	59,100,000	0	60,300,000	60,300,000	0	1,200,000	2.03	0	0.00
030	Health Care Agency - Public Guardian	5,614,482	1,106,872	4,507,610	5,739,945	986,099	4,753,846	125,463	2.23	246,236	5.46
042	Health Care Agency	628,810,259	560,623,955	68,186,304	668,866,636	599,998,469	68,868,167	40,056,377	6.37	681,863	1.00
063	Social Services Agency	897,355,534	847,847,442	49,508,092	894,490,756	844,487,583	50,003,173	(2,864,778)	(0.32)	495,081	1.00
	GENERAL FUND SUBTOTAL	$1,656,366,512	$1,529,138,630	$ 127,227,882	$1,695,599,732	$1,566,831,863	$ 128,767,869	$ 39,233,220	2.37	$ 1,539,987	1.21
102	Santa Ana Regional Center Lease Conveyance	$ 618,581	$ 618,581	$ 0	$ 963,933	$ 963,933	$ 0	$ 345,352	55.83	$ 0	0.00
106	County Tidelands - Newport Bay	7,173,436	7,173,436	0	9,114,017	9,114,017	0	1,940,581	27.05	0	0.00
108	OC Dana Point Harbor	40,962,164	40,962,164	0	40,180,277	40,180,277	0	(781,887)	(1.91)	0	0.00
117	O.C. Housing Authority - Operating Reserves	5,585,396	5,585,396	0	4,278,826	4,278,826	0	(1,306,570)	(23.39)	0	0.00
119	OC Public Libraries - Capital	1,529,609	1,529,609	0	4,295,400	4,295,400	0	2,765,791	180.82	0	0.00
120	OC Public Libraries	53,913,877	53,913,877	0	54,198,974	54,198,974	0	285,097	0.53	0	0.00
121	OC Animal Care Donations	100,000	100,000	0	100,250	100,250	0	250	0.25	0	0.00
123	Dispute Resolution Program	887,601	887,601	0	888,032	888,032	0	431	0.05	0	0.00
124	Domestic Violence Program	973,781	973,781	0	1,054,062	1,054,062	0	80,281	8.24	0	0.00
12A	MHSA Housing Fund	1,000,046	1,000,046	0	994,064	994,064	0	(5,982)	(0.60)	0	0.00
12C	Child Support Program Development	3,524,481	3,524,481	0	4,798,562	4,798,562	0	1,274,081	36.15	0	0.00
12S	SSA Donations & Fees	1,466,395	1,466,395	0	1,313,763	1,313,763	0	(152,632)	(10.41)	0	0.00
12W	Wraparound Program	25,866,590	25,866,590	0	26,351,540	26,351,540	0	484,950	1.87	0	0.00
138	Medi-Cal Administrative Activities/ Targeted Case Management	1,732,661	1,732,661	0	1,807,954	1,807,954	0	75,293	4.35	0	0.00

Budget Control Name	Program Name	A FY 16-17 Final Budget Approp	B FY 16-17 Final Budget Rev	C FY 16-17 Final Budget NCC	D FY 17-18 Final Budget Approp	E FY 17-18 Final Budget Rev	F FY 17-18 Final Budget NCC	G Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) ($) D-A	H Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) (%) G/A	I NCC Variance (FY 16-17 Final vs. FY 17-18 Final) ($) F-C	J NCC Variance (FY 16-17 Final vs. FY 17-18 Final) (%) I/C
13N	OC Tobacco Settlement Fund	36,119,534	36,119,534	0	33,664,017	33,664,017	0	(2,455,517)	(6.80)	0	0.00
13S	Emergency Medical Services	8,664,030	8,664,030	0	7,789,858	7,789,858	0	(874,172)	(10.09)	0	0.00
13T	HCA Purpose Restricted Revenues	2,466,015	2,466,015	0	2,183,277	2,183,277	0	(282,738)	(11.47)	0	0.00
13U	HCA Interest Bearing Purpose Restricted Revenue	30,096	30,096	0	51,000	51,000	0	20,904	69.46	0	0.00
13Y	Mental Health Services Act	167,066,044	167,066,044	0	186,993,593	186,993,593	0	19,927,549	11.93	0	0.00
13Z	Bioterrorism Center for Disease Control Fund	4,348,430	4,348,430	0	3,997,360	3,997,360	0	(351,070)	(8.07)	0	0.00
146	Workforce Investment Act	22,488,913	22,488,913	0	19,501,519	19,501,519	0	(2,987,394)	(13.28)	0	0.00
14T	Facilities Development And Maintenance Fund	7,385,961	7,385,961	0	2,080,356	2,080,356	0	(5,305,605)	(71.83)	0	0.00
15B	CEO Single Family Housing	951,455	951,455	0	5,250,821	5,250,821	0	4,299,366	451.87	0	0.00
15F	Orange County Housing Authority (OCHA)	168,191,267	168,191,267	0	174,222,754	174,222,754	0	6,031,487	3.59	0	0.00
15G	OC Housing	10,229,310	10,229,310	0	11,736,588	11,736,588	0	1,507,278	14.73	0	0.00
15H	CalHome Program Reuse Fund	1,084,192	1,084,192	0	778,126	778,126	0	(306,066)	(28.23)	0	0.00
15K	Limestone Regional Park Mitigation Endowment	2,510	2,510	0	0	0	0	(2,510)	(100.00)	0	0.00
15U	Strategic Priority Affordable Housing	448,461	448,461	0	492,284	492,284	0	43,823	9.77	0	0.00
16D	OC Animal Shelter Construction Fund	25,000,000	25,000,000	0	15,771,508	15,771,508	0	(9,228,492)	(36.91)	0	0.00
170	Housing Asset Fund	11,971,609	11,971,609	0	12,205,672	12,205,672	0	234,063	1.96	0	0.00
405	OC Parks CSA26	104,417,357	104,417,357	0	119,596,170	119,596,170	0	15,178,813	14.54	0	0.00
406	OC Parks Capital	31,187,373	31,187,373	0	30,999,215	30,999,215	0	(188,158)	(0.60)	0	0.00
459	N. Tustin Landscape & Lighting Assessment District	3,639,571	3,639,571	0	3,420,390	3,420,390	0	(219,181)	(6.02)	0	0.00
477	County Service Area #22 - East Yorba Linda	105,792	105,792	0	66,030	66,030	0	(39,762)	(37.59)	0	0.00
590	In-Home Supportive Services Public Authority	2,476,046	2,476,046	0	1,976,913	1,976,913	0	(499,133)	(20.16)	0	0.00
	NON-GENERAL FUNDS SUBTOTAL	$ 753,608,584	$ 753,608,584	$ 0	$ 783,117,105	$ 783,117,105	$ 0	$ 29,508,521	3.92	$ 0	0.00
	TOTAL - COMMUNITY SERVICES	$2,409,975,096	$2,282,747,214	$ 127,227,882	$2,478,716,837	$2,349,948,968	$ 128,767,869	$ 68,741,741	2.85	$ 1,539,987	1.21

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PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES											
034	OC Watersheds	$ 15,612,585	$ 15,612,585	$ 0	$ 14,508,790	$ 14,508,790	$ 0	$ (1,103,795)	(7.07)	$ 0	0.00
040	Utilities	14,466,182	6,872,288	7,593,894	13,910,244	6,962,046	6,948,198	(555,938)	(3.84)	(645,696)	(8.50)
071	Building & Safety General Fund	14,446,757	14,362,757	84,000	15,640,411	15,556,411	84,000	1,193,654	8.26	0	0.00
080	OC Public Works	50,428,154	35,778,643	14,649,511	54,679,197	39,443,041	15,236,156	4,251,043	8.43	586,645	4.00
	GENERAL FUND SUBTOTAL	$ 94,953,678	$ 72,626,273	$ 22,327,405	$ 98,738,642	$ 76,470,288	$ 22,268,354	$ 3,784,964	3.99	$ (59,051)	(0.26)
113	Building and Safety	$ 1,556,000	$ 1,556,000	$ 0	$ 1,009,327	$ 1,009,327	$ 0	$ (546,673)	(35.13)	$ 0	0.00
115	OC Road	115,725,909	115,725,909	0	114,266,754	114,266,754	0	(1,459,155)	(1.26)	0	0.00
128	Survey Monument Preservation	339,921	339,921	0	345,649	345,649	0	5,728	1.69	0	0.00
135	Real Estate Development Program	1,767,186	1,767,186	0	2,387,663	2,387,663	0	620,477	35.11	0	0.00
137	Parking Facilities	6,954,778	6,954,778	0	7,553,062	7,553,062	0	598,284	8.60	0	0.00
140	Air Quality Improvement	357,930	357,930	0	587,733	587,733	0	229,803	64.20	0	0.00
148	Foothill Circulation Phasing Plan	895,744	895,744	0	838,972	838,972	0	(56,772)	(6.34)	0	0.00
151	South County Roadway Improvement Program (SCRIP)	34,322,800	34,322,800	0	28,005,000	28,005,000	0	(6,317,800)	(18.41)	0	0.00
15T	El Toro Improvement Fund	1,136,244	1,136,244	0	2,965,038	2,965,038	0	1,828,794	160.95	0	0.00
273	OCWR Capital Project Fund	53,976,456	53,976,456	0	68,422,076	68,422,076	0	14,445,620	26.76	0	0.00
274	OCWR Corrective Action Escrow	1,644,634	1,644,634	0	147,822	147,822	0	(1,496,812)	(91.01)	0	0.00
275	OCWR - Environmental Reserve	34,056,281	34,056,281	0	16,180,912	16,180,912	0	(17,875,369)	(52.49)	0	0.00
279	OCWR - Landfill Post-Closure Maintenance	50,455,323	50,455,323	0	44,306,771	44,306,771	0	(6,148,552)	(12.19)	0	0.00
280	Airport - Operating Enterprise	193,370,745	193,370,745	0	191,621,001	191,621,001	0	(1,749,744)	(0.90)	0	0.00
281	Airport Construction Fund	82,782,424	82,782,424	0	70,080,907	70,080,907	0	(12,701,517)	(15.34)	0	0.00
283	Airport Debt Service Fund	43,257,475	43,257,475	0	31,105,599	31,105,599	0	(12,151,876)	(28.09)	0	0.00
284	OCWR-FRB/Bee Canyon Landfill Escrow	1,146,711	1,146,711	0	1,403,123	1,403,123	0	256,412	22.36	0	0.00
285	OCWR - Bankruptcy Recovery Plan	33,140,000	33,140,000	0	47,810,000	47,810,000	0	14,670,000	44.27	0	0.00
286	OCWR - Brea/Olinda Landfill Escrow	1,838,824	1,838,824	0	1,800,000	1,800,000	0	(38,824)	(2.11)	0	0.00

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287	OCWR - Prima Deshecha Landfill Escrow	1,282,500	1,282,500	0	1,098,085	1,098,085	0	(184,415)	(14.38)	0	0.00
299	OC Waste & Recycling Enterprise	170,173,563	170,173,563	0	172,750,887	172,750,887	0	2,577,324	1.51	0	0.00
400	OC Flood	169,789,513	169,789,513	0	183,476,824	183,476,824	0	13,687,311	8.06	0	0.00
403	OC Santa Ana River	80,101	80,101	0	80,120	80,120	0	19	0.02	0	0.00
404	OC Flood - Capital	56,702,044	56,702,044	0	74,554,677	74,554,677	0	17,852,633	31.48	0	0.00
468	County Service Area #13 - La Mirada	9,998	9,998	0	10,098	10,098	0	100	1.00	0	0.00
475	County Service Area #20 - La Habra	9,950	9,950	0	10,298	10,298	0	348	3.50	0	0.00
	NON-GENERAL FUNDS SUBTOTAL	$1,056,773,054	$1,056,773,054	$ 0	$1,062,818,398	$1,062,818,398	$ 0	$ 6,045,344	0.57	$ 0	0.00
	TOTAL - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES	$1,151,726,732	$1,129,399,327	$ 22,327,405	$1,161,557,040	$1,139,288,686	$ 22,268,354	$ 9,830,308	0.85	$ (59,051)	(0.26)
	PROGRAM IV - GENERAL GOVERNMENT SERVICES										
002	Assessor	$ 38,870,900	$ 375,000	$ 38,495,900	$ 39,242,606	$ 130,000	$ 39,112,606	$ 371,706	0.96	$ 616,706	1.60
003	Auditor-Controller	19,808,206	7,477,884	12,330,322	20,536,119	7,732,797	12,803,322	727,913	3.67	473,000	3.84
006	Board of Supervisors - 1st District	1,183,818	0	1,183,818	1,195,656	0	1,195,656	11,838	1.00	11,838	1.00
007	Board of Supervisors - 2nd District	1,183,818	0	1,183,818	1,195,656	0	1,195,656	11,838	1.00	11,838	1.00
008	Board of Supervisors - 3rd District	1,183,818	0	1,183,818	1,195,656	0	1,195,656	11,838	1.00	11,838	1.00
009	Board of Supervisors - 4th District	1,183,818	0	1,183,818	1,195,656	0	1,195,656	11,838	1.00	11,838	1.00
010	Board of Supervisors - 5th District	1,183,818	0	1,183,818	1,195,656	0	1,195,656	11,838	1.00	11,838	1.00
011	Clerk of the Board	4,671,990	91,450	4,580,540	5,235,580	75,999	5,159,581	563,590	12.06	579,041	12.64
014	CAPS Program	10,888,761	0	10,888,761	11,849,536	80,000	11,769,536	960,775	8.82	880,775	8.09
015	Property Tax System Centralized O&M Support	7,759,853	4,300,000	3,459,853	9,994,451	6,500,000	3,494,451	2,234,598	28.80	34,598	1.00
017	County Executive Office	21,220,514	4,279,463	16,941,051	22,619,527	5,764,066	16,855,461	1,399,013	6.59	(85,590)	(0.51)
025	County Counsel	12,873,600	2,967,500	9,906,100	9,601,380	2,956,219	6,645,161	(3,272,220)	(25.42)	(3,260,939)	(32.92)
031	Registrar of Voters	15,672,450	4,990,180	10,682,270	15,041,323	1,045,160	13,996,163	(631,127)	(4.03)	3,313,893	31.02
050	Office of the Performance Audit Director	802,765	0	802,765	802,765	0	802,765	0	0.00	0	0.00

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052	Orange County Ethics Commission	549,164	0	549,164	549,164	0	549,164	0	0.00	0	0.00
054	Human Resource Services	6,339,558	1,704,592	4,634,966	6,652,068	2,081,628	4,570,440	312,510	4.93	(64,526)	(1.39)
059	Clerk-Recorder	14,425,000	14,425,000	0	14,900,000	14,900,000	0	475,000	3.29	0	0.00
074	Treasurer-Tax Collector	13,889,904	11,804,850	2,085,054	13,869,677	11,763,772	2,105,905	(20,227)	(0.15)	20,851	1.00
	GENERAL FUND SUBTOTAL	$ 173,691,755	$ 52,415,919	$ 121,275,836	$ 176,872,476	$ 53,029,641	$ 123,842,835	$ 3,180,721	1.83	$ 2,566,999	2.12
107	Remittance Processing Equipment Replacement	$ 76,410	$ 76,410	$ 0	$ 76,410	$ 76,410	$ 0	$ 0	0.00	$ 0	0.00
12D	Clerk-Recorder Special Revenue Fund	8,075,000	8,075,000	0	8,000,000	8,000,000	0	(75,000)	(0.93)	0	0.00
12E	Clerk-Recorder Operating Reserve Fund	2,005,000	2,005,000	0	1,105,000	1,105,000	0	(900,000)	(44.89)	0	0.00
12P	Assessor Property Characteristics Revenue	220,000	220,000	0	200,000	200,000	0	(20,000)	(9.09)	0	0.00
	NON-GENERAL FUNDS SUBTOTAL	$ 10,376,410	$ 10,376,410	$ 0	$ 9,381,410	$ 9,381,410	$ 0	$ (995,000)	(9.59)	$ 0	0.00
	TOTAL - GENERAL GOVERNMENT SERVICES	$ 184,068,165	$ 62,792,329	$ 121,275,836	$ 186,253,886	$ 62,411,051	$ 123,842,835	$ 2,185,721	1.19	$ 2,566,999	2.12
	PROGRAM V - CAPITAL PROJECTS										
036	Capital Projects	$ 53,297,187	$ 37,560,901	$ 15,736,286	$ 44,733,835	$ 30,365,126	$ 14,368,709	$ (8,563,352)	(16.07)	$ (1,367,577)	(8.69)
038	Data Systems Development Projects	8,236,046	3,665,200	4,570,846	9,798,912	8,424,687	1,374,225	1,562,866	18.98	(3,196,621)	(69.93)
	GENERAL FUND SUBTOTAL	$ 61,533,233	$ 41,226,101	$ 20,307,132	$ 54,532,747	$ 38,789,813	$ 15,742,934	$ (7,000,486)	(11.38)	$ (4,564,198)	(22.48)
104	Criminal Justice Facilities - Accumulative Capital Outlay	$ 12,081,059	$ 12,081,059	$ 0	$ 21,304,090	$ 21,304,090	$ 0	$ 9,223,031	76.34	$ 0	0.00
105	Courthouse Temporary Construction	3,634,856	3,634,856	0	3,639,162	3,639,162	0	4,306	0.12	0	0.00
15D	Countywide Capital Projects Non-General Fund	94,203,042	94,203,042	0	49,851,102	49,851,102	0	(44,351,940)	(47.08)	0	0.00
15I	Countywide IT Projects Non-General Fund	0	0	0	10,771,284	10,771,284	0	10,771,284	0.00	0	0.00
15L	800 MHz CCCS	17,769,536	17,769,536	0	29,437,733	29,437,733	0	11,668,197	65.66	0	0.00

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431	Special Assessment-Top of the World Improvement	56,325	56,325	0	58,115	58,115	0	1,790	3.18	0	0.00
540	CFD 2015-1 RMV (Village of Esencia) Construction	19,102,656	19,102,656	0	1,585,000	1,585,000	0	(17,517,656)	(91.70)	0	0.00
559	CFD 2016-1 RMC (Village Of Esencia) Construction	0	0	0	48,892,200	48,892,200	0	48,892,200	0.00	0	0.00
	NON-GENERAL FUNDS SUBTOTAL	$ 146,847,474	$ 146,847,474	$ 0	$ 165,538,686	$ 165,538,686	$ 0	$ 18,691,212	12.73	$ 0	0.00
	TOTAL - CAPITAL PROJECTS	$ 208,380,707	$ 188,073,575	$ 20,307,132	$ 220,071,433	$ 204,328,499	$ 15,742,934	$ 11,690,726	5.61	$ (4,564,198)	(22.48)
PROGRAM VI - DEBT SERVICE											
016	2005 Lease Revenue Refunding Bonds	$ 11,245,000	$ 11,245,000	$ 0	$ 10,520,000	$ 10,520,000	$ 0	$ (725,000)	(6.45)	$ 0	0.00
019	Capital Acquisition Financing	5,851,719	4,979,490	872,229	5,853,655	4,981,726	871,929	1,936	0.03	(300)	(0.03)
022	Prepaid Pension Obligation	0	0	0	0	0	0	0	0.00	0	0.00
	GENERAL FUND SUBTOTAL	$ 17,096,719	$ 16,224,490	$ 872,229	$ 16,373,655	$ 15,501,726	$ 871,929	$ (723,064)	(4.23)	$ (300)	(0.03)
15J	Pension Obligation Bonds Debt Service	$ 39,164,505	$ 39,164,505	$ 0	$ 15,045,550	$ 15,045,550	$ 0	$ (24,118,955)	(61.58)	$ 0	0.00
15W	1996 Recovery Certificates of Participation (A) - Debt Service	22,000	22,000	0	0	0	0	(22,000)	(100.00)	0	0.00
15Y	Teeter Series A Debt Service Fund	56,835,000	56,835,000	0	66,940,403	66,940,403	0	10,105,403	17.78	0	0.00
433	Golden Lantern Reassessment District 94-1 Debt S	364,325	364,325	0	381,525	381,525	0	17,200	4.72	0	0.00
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	2,621,250	2,621,250	0	2,652,150	2,652,150	0	30,900	1.18	0	0.00
484	Rancho Santa Margarita CFD 86-2 - Debt Service	134,250	134,250	0	3,840	3,840	0	(130,410)	(97.14)	0	0.00
487	Ladera CFD 2002-01 Debt Service	4,514,850	4,514,850	0	4,689,700	4,689,700	0	174,850	3.87	0	0.00
488	Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service	6,014,060	6,014,060	0	3,305,850	3,305,850	0	(2,708,210)	(45.03)	0	0.00
490	Dimensions/Serrano Creek CFD 87-1 - Debt Service	237,450	237,450	0	6,701	6,701	0	(230,749)	(97.18)	0	0.00

Program Name / Budget Control Name		A FY 16-17 Final Budget Approp	B FY 16-17 Final Budget Rev	C FY 16-17 Final Budget NCC	D FY 17-18 Final Budget Approp	E FY 17-18 Final Budget Rev	F FY 17-18 Final Budget NCC	G Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) ($) D-A	H Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) (%) G/A	I NCC Variance (FY 16-17 Final vs. FY 17-18 Final) ($) F-C	J NCC Variance (FY 16-17 Final vs. FY 17-18 Final) (%) I/C
492	Mission Viejo CFD 87-3 (A) - Debt Service	1,513,100	1,513,100	0	39,300	39,300	0	(1,473,800)	(97.40)	0	0.00
494	Aliso Viejo CFD 88-1 - Debt Service	646,439	646,439	0	17,000	17,000	0	(629,439)	(97.37)	0	0.00
496	Lomas Laguna CFD 88-2 - Debt Service	465,935	465,935	0	12,800	12,800	0	(453,135)	(97.25)	0	0.00
501	Rancho Santa Margarita CFD 87-5(A) - Debt Service	365,255	365,255	0	272,315	272,315	0	(92,940)	(25.45)	0	0.00
503	Portola Hills CFD 87-2(A) - Debt Service	390,260	390,260	0	10,700	10,700	0	(379,560)	(97.26)	0	0.00
505	Foothill Ranch CFD 87-4 - Debt Service	9,328,240	9,328,240	0	9,480,610	9,480,610	0	152,370	1.63	0	0.00
507	Irvine Coast Assessment District 88-1 - Debt Service	14,444,250	14,444,250	0	10,300,500	10,300,500	0	(4,143,750)	(28.69)	0	0.00
509	Rancho Santa Margarita CFD 87-5B - Debt Service	2,224,021	2,224,021	0	2,234,275	2,234,275	0	10,254	0.46	0	0.00
511	Baker Ranch CFD 87-6 - Debt Service	189,485	189,485	0	5,238	5,238	0	(184,247)	(97.24)	0	0.00
513	Coto de Caza CFD 87-8 - Debt Service	5,231,140	5,231,140	0	4,937,990	4,937,990	0	(293,150)	(5.60)	0	0.00
515	Santa Teresita CFD 87-9 - Debt Service	146,010	146,010	0	4,192	4,192	0	(141,818)	(97.13)	0	0.00
516	Assessment Dist 01-1 Ziani Project - Debt Service	1,149,600	1,149,600	0	1,151,600	1,151,600	0	2,000	0.17	0	0.00
517	Rancho Santa Margarita CFD 87-5C - Debt Service	2,269,570	2,269,570	0	2,289,910	2,289,910	0	20,340	0.90	0	0.00
519	Los Alisos CFD 87-7 - Debt Service	635,710	635,710	0	16,900	16,900	0	(618,810)	(97.34)	0	0.00
521	Rancho Santa Margarita CFD 87-5D (A) - Debt Service	1,982,000	1,982,000	0	1,994,630	1,994,630	0	12,630	0.64	0	0.00
523	Newport Coast AD 01-1 Group 2 Debt Service	1,738,250	1,738,250	0	1,735,500	1,735,500	0	(2,750)	(0.16)	0	0.00
52T	Newport Coast AD 01-1 Conversion #1 Debt Service	2,803,825	2,803,825	0	2,804,100	2,804,100	0	275	0.01	0	0.00
530	CFD 2004-1 Ladera Debt Service	6,999,950	6,999,950	0	7,091,381	7,091,381	0	91,431	1.31	0	0.00
533	CFD 01-1 Ladera - Debt Service	3,697,250	3,697,250	0	3,739,570	3,739,570	0	42,320	1.14	0	0.00
534	AD 01-1 Group 3 Debt Service	2,344,750	2,344,750	0	2,348,640	2,348,640	0	3,890	0.17	0	0.00
536	Newport Coast AD 01-1 Group 4 Conversion Debt Service	1,194,150	1,194,150	0	1,247,500	1,247,500	0	53,350	4.47	0	0.00

Budget Control Name	Program Name	A FY 16-17 Final Budget Approp	B FY 16-17 Final Budget Rev	C FY 16-17 Final Budget NCC	D FY 17-18 Final Budget Approp	E FY 17-18 Final Budget Rev	F FY 17-18 Final Budget NCC	G Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) ($) D-A	H Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) (%) G/A	I NCC Variance (FY 16-17 Final vs. FY 17-18 Final) ($) F-C	J NCC Variance (FY 16-17 Final vs. FY 17-18 Final) (%) I/C
541	CFD 2015-1 RMV (Village of Esencia) Debt Service	7,591,600	7,591,600	0	6,792,930	6,792,930	0	(798,670)	(10.52)	0	0.00
547	CFD 00-1 (Series A of 2000) Ladera - Debt Service	3,550,370	3,550,370	0	3,583,900	3,583,900	0	33,530	0.94	0	0.00
549	Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service	2,048,050	2,048,050	0	2,074,770	2,074,770	0	26,720	1.30	0	0.00
551	Assessment District 92-1 Newport Ridge - Debt Service	2,987,385	2,987,385	0	2,273,550	2,273,550	0	(713,835)	(23.89)	0	0.00
555	CFD 2003-1 Ladera Debt Service	4,656,300	4,656,300	0	4,712,100	4,712,100	0	55,800	1.20	0	0.00
560	CFD 2016-1 RMC (Village Of Esencia) Debt Service	0	0	0	7,801,500	7,801,500	0	7,801,500	0.00	0	0.00
	NON-GENERAL FUNDS SUBTOTAL	$ 190,500,585	$ 190,500,585	$ 0	$ 171,999,120	$ 171,999,120	$ 0	$ (18,501,465)	(9.71)	$ 0	0.00
	TOTAL - DEBT SERVICE	$ 207,597,304	$ 206,725,075	$ 872,229	$ 188,372,775	$ 187,500,846	$ 871,929	$ (19,224,529)	(9.26)	$ (300)	(0.03)
PROGRAM VII - INSURANCE, RESERVES & MISCELLANEOUS											
004	Miscellaneous	$ 55,287,209	$ 19,870,748	$ 35,416,461	$ 67,041,503	$ 18,364,524	$ 48,676,979	$ 11,754,294	21.26	$ 13,260,518	37.44
037	I.T. Support Services	766,960	766,960	0	1,670,556	1,670,556	0	903,596	117.82	0	0.00
039	IBM Mainframe	3,170,550	0	3,170,550	2,395,550	0	2,395,550	(775,000)	(24.44)	(775,000)	(24.44)
056	Employee Benefits	1,547,631	1,263,985	283,646	2,137,702	1,851,219	286,483	590,071	38.13	2,837	1.00
100	General Fund	0	744,247,177	(744,247,177)	0	796,902,657	(796,902,657)	0	0.00	(52,655,480)	7.07
	GENERAL FUND SUBTOTAL	$ 60,772,350	$ 766,148,870	$ (705,376,520)	$ 73,245,311	$ 818,788,956	$(745,543,645)	$ 12,472,961	20.52	$ (40,167,125)	5.69
14C	Class B-27 Registered Warrants	$ 20	$ 20	$ 0	$ 0	$ 0	$ 0	$ (20)	(100.00)	$ 0	0.00
14Y	Indemnification Reserve	0	0	0	0	0	0	0	0.00	0	0.00
14Z	Litigation Reserve	0	0	0	0	0	0	0	0.00	0	0.00
15Z	Plan of Adjustment Available Cash	12,314,420	12,314,420	0	12,255,000	12,255,000	0	(59,420)	(0.48)	0	0.00
270	Compressed Natural Gas Enterprise Fund	610,157	610,157	0	414,590	414,590	0	(195,567)	(32.05)	0	0.00
289	Information Technology ISF	99,446,692	99,446,692	0	90,318,298	90,318,298	0	(9,128,394)	(9.18)	0	0.00

Budget Control Name	Program Name	A FY 16-17 Final Budget Approp	B FY 16-17 Final Budget Rev	C FY 16-17 Final Budget NCC	D FY 17-18 Final Budget Approp	E FY 17-18 Final Budget Rev	F FY 17-18 Final Budget NCC	G Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) ($) D-A	H Approp. Variance (FY 16-17 Final vs. FY 17-18 Final) (%) G/A	I NCC Variance (FY 16-17 Final vs. FY 17-18 Final) ($) F-C	J NCC Variance (FY 16-17 Final vs. FY 17-18 Final) (%) I/C
290	Insured Health Plans ISF	182,212,235	182,212,235	0	189,330,030	189,330,030	0	7,117,795	3.91	0	0.00
291	Unemployment ISF	8,834,518	8,834,518	0	8,180,212	8,180,212	0	(654,306)	(7.41)	0	0.00
292	Self-Insured PPO Health Plans ISF	78,670,713	78,670,713	0	77,934,161	77,934,161	0	(736,552)	(0.94)	0	0.00
293	Workers' Compensation ISF	53,477,216	53,477,216	0	60,391,441	60,391,441	0	6,914,225	12.93	0	0.00
294	Property & Casualty Risk ISF	38,828,744	38,828,744	0	35,926,437	35,926,437	0	(2,902,307)	(7.47)	0	0.00
296	OC Fleet Services	32,031,856	32,031,856	0	33,850,755	33,850,755	0	1,818,899	5.68	0	0.00
297	Reprographics ISF	5,598,145	5,598,145	0	6,752,307	6,752,307	0	1,154,162	20.62	0	0.00
298	Self-Insured Benefits Internal Service Fund	9,634,196	9,634,196	0	10,072,298	10,072,298	0	438,102	4.55	0	0.00
29W	Wellness Program Internal Service Fund	0	0	0	3,230,170	3,230,170	0	3,230,170	0.00	0	0.00
29Z	Life Insurance ISF	964,793	964,793	0	961,778	961,778	0	(3,015)	(0.31)	0	0.00
	NON-GENERAL FUNDS SUBTOTAL	$ 522,623,705	$ 522,623,705	$ 0	$ 529,617,477	$ 529,617,477	$ 0	$ 6,993,772	1.34	$ 0	0.00
	TOTAL - INSURANCE, RESERVES & MISCELLANEOUS	$ 583,396,055	$1,288,772,575	$ (705,376,520)	$ 602,862,788	$1,348,406,433	$(745,543,645)	$ 19,466,733	3.34	$ (40,167,125)	5.69
	GENERAL FUND SUBTOTAL	$3,251,077,858	$3,251,077,858	$ 0	$3,352,670,097	$3,352,670,097	$ 0	$ 101,592,239	3.12	$ 0	0.00
	NON-GENERAL FUNDS SUBTOTAL	$2,804,426,752	$2,804,426,752	$ 0	$2,857,609,538	$2,857,609,538	$ 0	$ 53,182,786	1.90	$ 0	0.00
	TOTAL ALL FUNDS	$6,055,504,610	$6,055,504,610	$ 0	$6,210,279,635	$6,210,279,635	$ 0	$ 154,775,025	2.56	$ 0	0.00

FY 2017-18 Summary Of Obligated Fund Balances

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2016	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2017
GENERAL FUND						
100	County General Fund	Nonspendable for Inventory	$ 891,494	$ 0	$ 0	$ 891,494
		Nonspendable for Prepaid Costs	3,920	0	0	3,920
		Nonspendable for Long-Term Receivables	3,800,000	0	0	3,800,000
		Restricted for 2011 Public Safety Realignment	18,223,272	0	0	18,223,272
		Assigned	13,084,176	0	0	13,084,176
		Assigned for Contingencies	62,300,000	0	0	62,300,000
		Assigned for Operations	110,000,000	0	0	110,000,000
		Assigned for Maintenance & Construction	11,600,204	0	0	11,600,204
		Assigned for Capital Projects	47,958,767	2,000,000	0	45,958,767
		Assigned For Reserve Target	333,731,243	0	0	333,731,243
		Assigned For Teeter Loss Reserve	46,653,312	0	0	46,653,312
		Assigned For Imprest Cash/Cash Difference	1,843,340	0	0	1,843,340
		GENERAL FUND SUBTOTAL	$ 650,089,728	$ 2,000,000	$ 0	$ 648,089,728
NON-GENERAL FUNDS						
102	Santa Ana Regional Center Lease Conveyance	Restricted	$ 8,518,432	$ 894,082	$ 0	$ 7,624,350
104	Criminal Justice Facilities - ACO	Restricted	8,626,649	7,326,649	0	1,300,000
106	County Tidelands - Newport Bay	Restricted	5,957,505	4,400,400	100,000	1,657,105
107	Remittance Processing Equipment Replacement	Restricted	932,967	69,110	0	863,857
108	OC Dana Point Harbor	Restricted	66,588,075	12,099,373	0	54,488,702
109	County Automated Fingerprint Identification	Restricted	19,896	19,896	0	0
113	Building and Safety	Restricted	2,397,107	454,827	0	1,942,280
115	OC Road	Restricted	44,370,382	0	5,936,075	50,306,457
116	Narcotic Forfeiture and Seizure	Restricted	917,521	204,429	0	713,092
117	OC Housing Authority - Operating Reserve	Restricted	10,974,292	4,086,306	0	6,887,986
118	Regional Narcotics Suppression Program – Department of Justice	Restricted	7,634,764	7,634,764	0	0
119	OC Public Libraries - Capital	Restricted	4,380,375	4,008,955	0	371,420

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2016	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2017
120	OC Public Libraries	Restricted	23,604,341	5,510,341	0	18,094,000
121	OC Animal Care Donations	Restricted	281	0	0	281
122	Motor Vehicle Theft Task Force	Restricted	2,155,646	35,492	0	2,120,154
123	Dispute Resolution Program	Restricted	185,232	184,056	0	1,176
124	Domestic Violence Program	Restricted	248,917	248,917	0	0
125	Regional Narcotics Suppression Program - Department of Treasury	Restricted	286,354	286,354	0	0
126	Regional Narcotics Suppression Program - Other	Restricted	1,019,969	1,019,969	0	0
128	Survey Monument Preservation	Restricted	396,958	256,200	0	140,758
12A	MHSA Housing Fund	Restricted	3,015,164	985,564	0	2,029,600
12C	Child Support Program Development	Restricted	12,941,096	4,611,130	0	8,329,966
12D	Clerk-Recorder Special Revenue Fund	Restricted	17,301,314	2,700,000	0	14,601,314
12E	Clerk-Recorder Operating Reserve Fund	Restricted	2,801,670	85,000	0	2,716,670
12G	Real Estate Prosecution Fund	Restricted	22,817	21,905	0	912
12H	Proposition 64 - Consumer Protection	Restricted	6,125,983	2,632,823	0	3,493,160
12J	Proposition 69 - DNA Identification Fund	Restricted	921,603	97,606	0	823,997
12P	Assessor Property Characteristics Revenue	Restricted	454,298	0	0	454,298
12S	SSA Donations and Fees	Restricted	1,897,774	336,854	0	1,560,920
12W	SSA Wraparound	Restricted	45,801,512	0	0	45,801,512
131	Sheriff Narcotics Program - Department of Treasury	Restricted	245,786	0	0	245,786
132	Sheriff Narcotics Program – Department of Justice	Restricted	2,094,904	2,094,904	0	0
133	Sheriff Narcotics Program - Other	Restricted	1,106,831	1,106,831	0	0
134	Orange County Jail Fund	Restricted	1,088,052	1,088,052	0	0
135	Real Estate Development Program	Restricted	3,336,748	2,062,663	0	1,274,085
137	Parking Facilities	Restricted	2,439	0	339,481	341,920
138	Medi-Cal Administrative Activities/Targeted Case Management	Restricted	2,052,358	0	0	2,052,358
139	Sheriff Narcotics Program - CALMMET - Treasury	Restricted	1,659,138	1,659,138	0	0
13B	Traffic Violator Fund	Restricted	918,816	873,603	0	45,213
13N	Orange County Tobacco Settlement Fund	Restricted	8,470,127	8,470,127	0	0
13P	State Criminal Alien Assistance Program (SCAAP)	Restricted	430,738	356,456	0	74,282
13R	Sheriff-Coroner Replacement & Maintenance Fund	Restricted	10,540,234	9,989,462	0	550,772

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2016	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2017
13S	Emergency Medical Services	Restricted	3,301	0	0	3,301
13T	HCA Purpose Restricted Revenues	Restricted	7,438,430	177,277	0	7,261,153
13U	HCA Interest Bearing Purpose Restricted Revenue	Restricted	6,129,279	0	0	6,129,279
13W	HCA Realignment	Restricted	4,941,247	0	0	4,941,247
		Assigned	13,588,218	0	0	13,588,218
		SUBTOTAL FOR FUND 13W	$ 18,529,465	$ 0	$ 0	$ 18,529,465
13Y	Mental Health Services Act	Restricted	253,422,225	34,216,655	0	219,205,570
13Z	Bioterrorism Center for Disease Control Fund	Restricted	51,863	0	0	51,863
140	Air Quality Improvement	Restricted	431,641	431,161	0	480
141	Sheriff's Substation Fee Program	Restricted	1,923,595	1,923,595	0	0
143	Jail Commissary	Nonspendable for Inventory	290,078	0	0	290,078
		Restricted	3,784,978	2,418,859	0	1,366,119
		SUBTOTAL FOR FUND 143	$ 4,075,056	$ 2,418,859	$ 0	$ 1,656,197
144	Inmate Welfare Fund	Restricted	8,927,661	8,421,413	0	506,248
146	Workforce Investment Act	Restricted	241,212	0	0	241,212
148	Foothill Circulation Phasing Plan	Restricted	687,080	687,080	0	0
14C	Class B-27 Registered Warrants	Restricted	2,649	0	0	2,649
14D	Cal-ID Operational Costs	Restricted	145,391	145,391	0	0
14E	Cal-ID System Costs	Restricted	29,231,120	29,231,120	0	0
14G	Sheriff's Supplemental Law Enforcement Service	Restricted	2,929,700	2,011,725	0	917,975
14H	DA's Supplemental Law Enforcement Services	Restricted	672,629	0	0	672,629
14J	Excess Public Safety Sales Tax	Restricted	2,311,330	1,571,900	0	739,430
14Q	Sheriff-Coroner Construction and Facility Dev.	Restricted	21,410	21,410	0	0
14R	Ward Welfare	Restricted	373,800	86,001	0	287,799
14T	Facilities Development and Maintenance Fund	Restricted	17,364,549	1,379,647	0	15,984,902
14U	Court Facilities Fund	Restricted	1,351,964	0	0	1,351,964
14Y	Indemnification Reserve	Restricted	113	0	0	113
14Z	Litigation Reserve	Restricted	376	0	0	376
15B	CEO Single Family Housing	Restricted	3,118,821	706,455	0	2,412,366
15D	Countywide Capital Projects Non General Fund	Assigned for Capital Projects	25,377,623	25,377,623	0	0

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2016	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2017
15F	Orange County Housing Authority (OCHA)	Restricted	6,810,860	6,810,860	0	0
15G	OC Housing	Restricted	2,905,637	2,793,503	0	112,134
15H	CalHome Program Reuse Fund	Restricted	772,170	772,170	0	0
15I	Countywide IT Projects Non-General Fund	Assigned for Capital Projects	10,771,284	10,771,284	0	0
15J	Pension Obligation Bonds Debt Service	Restricted for Debt Service	28,202,293	6,686,250	0	21,516,043
15K	Limestone Regional Park Mitigation Endowment	Nonspendable for Endowment	178,751	0	0	178,751
15L	800 MHz CCCS	Restricted	4,790,673	1,129,952	0	3,660,721
		Assigned for Capital Projects	3,075,948	3,075,948	0	0
		SUBTOTAL FOR FUND 15L	$ 7,866,621	$ 4,205,900	$ 0	$ 3,660,721
15N	Delta Special Revenue	Restricted	152,771	26,610	0	126,161
15Q	Pension Obligation Bond Amortization	Nonspendable for Prepaid Costs	111,639,255	0	0	111,639,255
15T	El Toro Improvement Fund	Restricted	1,024,138	1,024,138	0	0
15U	Strategic Priority - Affordable Housing	Restricted	4,457,033	462,284	0	3,994,749
15W	1996 Recovery Certificates of Participation (A)	Restricted	1,007	0	0	1,007
15Y	Teeter Series A Debt Service Fund	Restricted	56,210,813	34,715,403	0	21,495,410
15Z	Plan of Adjustment Available Cash	Restricted	12,331,538	2,075,766	0	10,255,772
16D	OC Animal Shelter Fund	Restricted	8,897,070	8,897,070	0	0
170	Housing Asset Fund	Restricted	31,336,297	11,951,672	0	19,384,625
400	OC Flood	Nonspendable for Inventory	392,717	0	0	392,717
		Restricted	184,103,512	45,840,042	0	138,263,470
		SUBTOTAL FOR FUND 400	$ 184,496,229	$ 45,840,042	$ 0	$ 138,656,187
403	OC Santa Ana River	Restricted	83,802	76,177	0	7,625
404	OC Flood - Capital	Restricted	157,047,530	45,174,435	0	111,873,095
405	OC Parks CSA26	Restricted	46,848,052	19,348,052	0	27,500,000
406	OC Parks Capital	Restricted	31,173,221	13,204,487	0	17,968,734
431	Special Assessment-Top of the World Improvement	Restricted	57,115	57,115	0	0
433	Golden Lantern Reassess. Dist. 94-1 - Debt Serv.	Restricted	370,126	370,126	0	0
459	N. Tustin Landscape & Lighting Assessment Dist.	Restricted	3,483,481	2,828,309	0	655,172
468	County Service Area #13 - La Mirada	Restricted	11,230	0	708	11,938
475	County Service Area #20 - La Habra	Restricted	222,088	0	9,458	231,546

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2016	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2017
477	County Service Area #22 - East Yorba Linda	Restricted	99,752	17,818	0	81,934
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	Restricted for Debt Service	1,356,456	1,041,150	0	315,306
487	CFD 2002-1 Ladera - Debt Service	Restricted for Debt Service	6,656,918	672,200	0	5,984,718
488	R.S. Margarita CFD 86-1 (Series 1988) - Debt Svc	Restricted for Debt Service	5,367,490	1,276,250	0	4,091,240
490	Dimensions/Serrano Creek CFD 87-1 - Debt Service	Restricted for Debt Service	98	98	0	0
492	Mission Viejo CFD 87-3 (A) - Debt Service	Restricted for Debt Service	557	557	0	0
501	R. Santa Margarita CFD 87-5 (A) - Debt Service	Restricted for Debt Service	317,285	269,815	0	47,470
505	Foothill Ranch CFD 87-4 - Debt Service	Restricted for Debt Service	12,856,081	6,263,610	0	6,592,471
507	Irvine Coast Assess. District 88-1 - Debt Serv.	Restricted for Debt Service	8,808,726	5,346,500	0	3,462,226
509	Rancho Santa Margarita CFD 87-5B - Debt Service	Restricted for Debt Service	2,927,729	1,839,775	0	1,087,954
513	Coto De Caza CFD 87-8 - Debt Service	Restricted for Debt Service	4,017,392	3,919,990	0	97,402
515	Santa Teresita CFD 87-9 - Debt Service	Restricted for Debt Service	129	129	0	0
516	Assess. Dist. 01-1 Ziani Project - Debt Service	Restricted for Debt Service	763,499	704,600	0	58,899
517	Rancho Santa Margarita CFD 87-5C - Debt Service	Restricted for Debt Service	1,804,110	1,632,910	0	171,200
521	R. Santa Margarita CFD 87-5D (A) - Debt Service	Restricted for Debt Service	1,516,208	1,388,630	0	127,578
523	Newport Coast AD 01-1 Group 2 Debt Service	Restricted for Debt Service	1,220,939	1,032,500	0	188,439
52T	Assess. Dist. 01-1 Newport Coast Conv. #1 - DS	Restricted for Debt Service	1,897,265	1,710,100	0	187,165
530	CFD 2004-1 Ladera - Debt Service	Restricted for Debt Service	9,759,435	2,529,381	0	7,230,054
533	CFD 01-1 Ladera - Debt Service	Restricted for Debt Service	1,749,722	1,524,570	0	225,152
534	Assess. Dist. 01-1 Group 3 Debt Service	Restricted for Debt Service	1,518,883	1,495,640	0	23,243
536	Newport Coast AD 01-1 Grp 4 Conversion Debt Svc.	Restricted for Debt Service	826,179	796,000	0	30,179
540	CFD 2015-1 RMV (Village of Esencia) Construction	Restricted for Debt Service	1,585,032	1,575,000	0	10,032
541	CFD 2015-1 RMV (Village of Esencia) Debt Service	Restricted for Debt Service	10,449,368	1,932,930	0	8,516,438
547	CFD 00-1 (Series A of 2000) Ladera - Debt Serv.	Restricted for Debt Service	1,745,962	1,673,900	0	72,062
549	R. S. Marg CFD 87-5E (A of 1993) - Debt Service	Restricted for Debt Service	1,959,892	1,099,245	0	860,647
551	Assess. Dist. 92-1 Newport Ridge - Debt Service	Restricted for Debt Service	3,020,324	2,258,550	0	761,774
555	CFD 2003-1 Ladera - Debt Service	Restricted for Debt Service	5,278,160	1,694,100	0	3,584,060
559	CFD 2016-1 RMC (Village Of Esencia) Construction	Restricted for Debt Service	49,982,759	48,877,200	0	1,105,559
560	CFD 2016-1 RMC (Village Of Esencia) Debt Service	Restricted for Debt Service	12,429,303	2,949,500	0	9,479,803
590	In-Home Supportive Services Public Authority	Restricted	421,383	0	0	421,383

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2016	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2017
		NON-GENERAL FUNDS SUBTOTAL	$ 1,554,894,796	$ 510,333,851	$ 6,385,722	$ 1,050,946,667
		GENERAL FUND TOTAL	$ 650,089,728	$ 2,000,000	$ 0	$ 648,089,728
		NON-GENERAL FUNDS TOTAL	$ 1,554,894,796	$ 510,333,851	$ 6,385,722	$ 1,050,946,667
		TOTAL ALL FUNDS	$ 2,204,984,524	$ 512,333,851	$ 6,385,722	$ 1,699,036,395

Fund Balance is the result of the County's prudent management of prior years' resources and is a resource that can be used for one-time planned expenses or to mitigate the impact of unanticipated events. The FY 2017-18 budget includes planned Obligated Fund Balance Cancellations of $2.0 million, or 0.3% for General Fund; and $510.3 million, or 32.8% for aggregated Non-General Funds. Non-General Funds' Obligated Fund Balances and cancellations of those balances are purpose restricted for the programs for which those funds were established.

FY 2017-18 Position Summary

Program Name		FY 2016-2017 Adopted Positions	FY 2016-2017 Mid-Year Changes As of 3/31	FY 2016-2017 Total	FY 2017-2018 Augmentations Included In Base Request	FY 2017-2018 Position Subtotal	FY 2017-2018 Augmentations Approved	FY 2017-2018 Total Positions	Total Position Variance	% Variance
PROGRAM I - PUBLIC PROTECTION										
026	District Attorney	803	16	819	(58)	761	58	819	0	0.00
029	District Attorney - Public Administrator	18	0	18	(4)	14	4	18	0	0.00
032	Emergency Management Division	19	0	19	(1)	18	1	19	0	0.00
047	Sheriff Court Operations	384	0	384	0	384	0	384	0	0.00
051	Office of Independent Review	2	0	2	0	2	0	2	0	0.00
055	Sheriff-Coroner Communications	83	2	85	(85)	0	0	0	(85)	-100.00
057	Probation	1,346	(6)	1,340	(7)	1,333	0	1,333	(7)	-0.52
058	Public Defender	399	5	404	(27)	377	31	408	4	0.99
060	Sheriff-Coroner	3,402	1	3,403	(100)	3,303	195	3,498	95	2.79
	GENERAL FUND SUBTOTAL	6,456	18	6,474	(282)	6,192	289	6,481	7	0.11
109	County Automated Fingerprint Identification	14	0	14	0	14	0	14	0	0.00
143	Jail Commissary	40	1	41	0	41	0	41	0	0.00
144	Inmate Welfare Fund	34	(8)	26	(4)	22	0	22	(4)	-15.38
14R	Ward Welfare	1	0	1	0	1	0	1	0	0.00
	NON-GENERAL FUNDS SUBTOTAL	89	(7)	82	(4)	78	0	78	(4)	-4.88
	TOTAL - PUBLIC PROTECTION	6,545	11	6,556	(286)	6,270	289	6,559	3	0.05
PROGRAM II - COMMUNITY SERVICES										
012	OC Community Resources	266	0	266	(4)	262	0	262	(4)	-1.50
027	Department of Child Support Services	560	(32)	528	0	528	0	528	0	0.00
030	Health Care Agency - Public Guardian	36	0	36	0	36	0	36	0	0.00
042	Health Care Agency	2,619	4	2,623	0	2,623	8	2,631	8	0.30
063	Social Services Agency	4,409	0	4,409	(5)	4,404	0	4,404	(5)	-0.11
	GENERAL FUND SUBTOTAL	7,890	(28)	7,862	(9)	7,853	8	7,861	(1)	-0.01
106	County Tidelands - Newport Bay	8	0	8	(8)	0	0	0	(8)	-100.00
108	OC Dana Point Harbor	14	(7)	7	(7)	0	0	0	(7)	-100.00

	Program Name	FY 2016-2017 Adopted Positions	FY 2016-2017 Mid-Year Changes As of 3/31	FY 2016-2017 Total	FY 2017-2018 Augmentations Included In Base Request	FY 2017-2018 Position Subtotal	FY 2017-2018 Augmentations Approved	FY 2017-2018 Total Positions	Total Position Variance	% Variance
120	OC Public Libraries	394	2	396	0	396	0	396	0	0.00
15F	Orange County Housing Authority (OCHA)	114	(1)	113	0	113	0	113	0	0.00
15G	OC Housing	11	0	11	0	11	0	11	0	0.00
405	OC Parks CSA26	308	4	312	15	327	0	327	15	4.81
	NON-GENERAL FUNDS SUBTOTAL	849	(2)	847	0	847	0	847	0	0.00
	TOTAL - COMMUNITY SERVICES	8,739	(30)	8,709	(9)	8,700	8	8,708	(1)	-0.01
	PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL									
034	OC Watersheds	43	0	43	0	43	0	43	0	0.00
040	Utilities	23	0	23	(3)	20	0	20	(3)	-13.04
071	Building & Safety General Fund	26	0	26	12	38	0	38	12	46.15
080	OC Public Works	288	11	299	4	303	1	304	5	1.67
	GENERAL FUND SUBTOTAL	380	11	391	13	404	1	405	14	3.58
115	OC Road	210	(25)	185	(24)	161	1	162	(23)	-12.43
137	Parking Facilities	4	0	4	0	4	0	4	0	0.00
280	Airport - Operating Enterprise	178	0	178	0	178	0	178	0	0.00
299	OC Waste & Recycling Enterprise	267	1	268	0	268	0	268	0	0.00
400	OC Flood	246	14	260	9	269	0	269	9	3.46
	NON-GENERAL FUNDS SUBTOTAL	905	(10)	895	(15)	880	1	881	(14)	-1.56
	TOTAL - INFRASTRUCTURE & ENVIRONMENTAL	1,285	1	1,286	(2)	1,284	2	1,286	0	0.00
	PROGRAM IV - GENERAL GOVERNMENT SERVICES									
002	Assessor	315	(3)	312	0	312	0	312	0	0.00
003	Auditor-Controller	445	0	445	0	445	0	445	0	0.00
006	Board of Supervisors - 1st District	10	0	10	0	10	0	10	0	0.00
007	Board of Supervisors - 2nd District	10	0	10	0	10	0	10	0	0.00
008	Board of Supervisors - 3rd District	10	0	10	0	10	0	10	0	0.00
009	Board of Supervisors - 4th District	10	0	10	0	10	0	10	0	0.00
010	Board of Supervisors - 5th District	10	0	10	0	10	0	10	0	0.00
011	Clerk of the Board	29	0	29	0	29	0	29	0	0.00
017	County Executive Office	118	1	119	0	119	0	119	0	0.00

	Program Name	FY 2016-2017 Adopted Positions	FY 2016-2017 Mid-Year Changes As of 3/31	FY 2016-2017 Total	FY 2017-2018 Augmentations Included In Base Request	FY 2017-2018 Position Subtotal	FY 2017-2018 Augmentations Approved	FY 2017-2018 Total Positions	Total Position Variance	% Variance
025	County Counsel	102	0	102	0	102	0	102	0	0.00
031	Registrar of Voters	49	0	49	0	49	0	49	0	0.00
050	Office of the Performance Audit Director	4	0	4	0	4	0	4	0	0.00
052	Orange County Ethics Commission	2	0	2	0	2	0	2	0	0.00
054	Human Resource Services	136	7	143	0	143	0	143	0	0.00
059	Clerk-Recorder	101	12	113	0	113	0	113	0	0.00
074	Treasurer-Tax Collector	91	(6)	85	0	85	0	85	0	0.00
	GENERAL FUND SUBTOTAL	1,442	11	1,453	0	1,453	0	1,453	0	0.00
	TOTAL - GENERAL GOVERNMENT SERVICES	1,442	11	1,453	0	1,453	0	1,453	0	0.00
PROGRAM VII - INSURANCE, RESERVES & MISCELLANEOUS										
037	I.T. Support Services	80	(1)	79	1	80	0	80	1	1.27
056	Employee Benefits	13	0	13	0	13	0	13	0	0.00
	GENERAL FUND SUBTOTAL	93	(1)	92	1	93	0	93	1	1.09
289	Information Technology ISF	60	2	62	(1)	61	0	61	(1)	-1.61
293	Workers' Compensation ISF	21	0	21	0	21	0	21	0	0.00
294	Property & Casualty Risk ISF	12	0	12	0	12	0	12	0	0.00
296	OC Fleet Services	80	0	80	0	80	0	80	0	0.00
297	Reprographics ISF	13	0	13	0	13	0	13	0	0.00
	NON-GENERAL FUNDS SUBTOTAL	186	2	188	(1)	187	0	187	(1)	-0.53
	TOTAL - INSURANCE, RESERVES & MISCELLANEOUS	279	1	280	0	280	0	280	0	0.00
	GENERAL FUNDS TOTAL	16,261	11	16,272	(277)	15,995	298	16,293	21	0.13
	NON-GENERAL FUNDS TOTAL	2,029	(17)	2,012	(20)	1,992	1	1,993	(19)	-0.94
	TOTAL ALL FUNDS	18,290	(6)	18,284	(297)	17,987	299	18,286	2	0.01

Summary of Net County Costs

Program	Program Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
I	PUBLIC PROTECTION	$ 1,237,307,534	$ 783,257,810	$ 454,049,724
II	COMMUNITY SERVICES	1,695,599,732	1,566,831,863	128,767,869
III	INFRASTRACTURE & ENVIRONMENTAL	98,738,642	76,470,288	22,268,354
IV	GENERAL GOVERNMENT SERVICES	176,872,476	53,029,641	123,842,835
V	CAPITAL IMPROVEMENTS	54,532,747	38,789,813	15,742,934
VI	DEBT SERVICE	16,373,655	15,501,726	871,929
VII	INS., RESERVES & MISCELLANEOUS	73,245,311	818,788,956	(745,543,645)
	TOTAL GENERAL FUND PROGRAMS	$ 3,352,670,097	$ 3,352,670,097	$ 0
I	PUBLIC PROTECTION	$ 135,137,342	$ 135,137,342	$ 0
II	COMMUNITY SERVICES	783,117,105	783,117,105	0
III	INFRASTRACTURE & ENVIRONMENTAL	1,062,818,398	1,062,818,398	0
IV	GENERAL GOVERNMENT SERVICES	9,381,410	9,381,410	0
V	CAPITAL IMPROVEMENTS	165,538,686	165,538,686	0
VI	DEBT SERVICE	171,999,120	171,999,120	0
VII	INS., RESERVES & MISCELLANEOUS	529,617,477	529,617,477	0
	TOTAL NON-GENERAL FUND PROGRAMS	$ 2,857,609,538	$ 2,857,609,538	$ 0
I	PUBLIC PROTECTION	$ 1,372,444,876	$ 918,395,152	$ 454,049,724
II	COMMUNITY SERVICES	2,478,716,837	2,349,948,968	128,767,869
III	INFRASTRACTURE & ENVIRONMENTAL	1,161,557,040	1,139,288,686	22,268,354
IV	GENERAL GOVERNMENT SERVICES	186,253,886	62,411,051	123,842,835
V	CAPITAL IMPROVEMENTS	220,071,433	204,328,499	15,742,934
VI	DEBT SERVICE	188,372,775	187,500,846	871,929
VII	INS., RESERVES & MISCELLANEOUS	602,862,788	1,348,406,433	(745,543,645)
	TOTAL ALL PROGRAMS	$ 6,210,279,635	$ 6,210,279,635	$ 0

PROGRAM I: PUBLIC PROTECTION

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
026	District Attorney-Public Administrator	144,800,310	83,042,390	61,757,920
029	Public Administrator	2,922,630	980,000	1,942,630
032	Emergency Management Division	3,571,395	2,066,440	1,504,955
041	Grand Jury	589,737	0	589,737
045	Juvenile Justice Commission	180,151	0	180,151
047	Sheriff Court Operations	65,017,970	60,631,108	4,386,862
048	Detention Release	1,698,715	10,000	1,688,715
051	Office of Independent Review	454,949	0	454,949
057	Probation	183,947,936	79,451,893	104,496,043
058	Public Defender	77,276,917	3,818,345	73,458,572
060	Sheriff-Coroner	684,274,995	530,945,965	153,329,030
073	Alternate Defense	5,779,891	101,500	5,678,391
081	Trial Courts	66,791,938	22,210,169	44,581,769
	GENERAL FUND SUBTOTAL	**1,237,307,534**	**783,257,810**	**454,049,724**
109	County Automated Fingerprint Identification	1,613,349	1,613,349	0
116	Narcotic Forfeiture and Seizure	416,429	416,429	0
118	Regional Narcotics Suppression Program - Department of Justice	7,634,764	7,634,764	0
122	Motor Vehicle Theft Task Force	3,182,992	3,182,992	0
125	Regional Narcotics Suppression Program - Department of Treasury	288,854	288,854	0
126	Regional Narcotics Suppression Program - Other	2,241,187	2,241,187	0
12G	Real Estate Prosecution Fund	1,651,905	1,651,905	0
12H	Proposition 64 - Consumer Protection	3,682,823	3,682,823	0
12J	Proposition 69 - DNA Identification Fund	681,606	681,606	0
132	Sheriff Narcotics Program - Department of Justice	2,594,904	2,594,904	0
133	Sheriff Narcotics Program - Other	1,165,831	1,165,831	0
134	Orange County Jail Fund	1,430,052	1,430,052	0
139	Sheriff's Narcotics Program - CALMMET - Treasury	1,668,138	1,668,138	0
13B	Traffic Violator Fund	1,129,723	1,129,723	0
13P	State Criminal Alien Assistance Program (SCAAP)	1,779,331	1,779,331	0
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	12,342,705	12,342,705	0
141	Sheriff's Substation Fee Program	4,360,502	4,360,502	0
143	Jail Commissary	10,539,092	10,539,092	0
144	Inmate Welfare Fund	11,753,957	11,753,957	0
14D	CAL-ID Operational Costs	1,551,386	1,551,386	0
14E	CAL-ID System Costs	32,046,120	32,046,120	0
14G	Sheriff's Supplemental Law Enforcement Services	3,121,910	3,121,910	0

Summary of Appropriations and Revenues (Continued)

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
14H	DA's Supplemental Law Enforcement Services	1,056,500	1,056,500	0
14J	Excess Public Safety Sales Tax	1,601,900	1,601,900	0
14Q	Sheriff-Coroner Construction and Facility Development	25,390,571	25,390,571	0
14R	Ward Welfare	183,201	183,201	0
15N	Delta Special Revenue	27,610	27,610	0
	OTHER FUNDS SUBTOTAL	**135,137,342**	**135,137,342**	**0**
	TOTAL - PUBLIC PROTECTION	**1,372,444,876**	**918,395,152**	**454,049,724**

026 - District Attorney-Public Administrator

Operational Summary

Mission:

To enhance public safety and welfare and create a sense of security in the community through the vigorous enforcement of criminal and civil laws in a just, honest, efficient and ethical manner.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	139,401,422
Total FY 2016-2017 Actual Expenditure + Encumbrance:	138,104,471
Total Final FY 2017-2018:	144,800,310
Percent of County General Fund:	4.32%
Total Employees:	819.00

Strategic Goals:

- The District Attorney represents the People of the State of California in the criminal justice system. Performing this duty requires initiating criminal prosecutions and representing the People in some civil cases. Prosecuting those engaging in criminal conduct to ensure justice for the crime victims, their families and the community at large is essential to maintaining public safety.

Key Outcome Indicators:

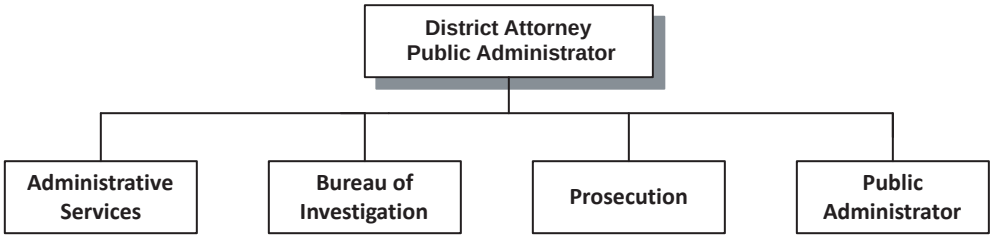
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
FELONY CONVICTION RATE **What:** The conviction rate measures the percentage of filed adult felony cases resulting in conviction. **Why:** Measure the Office's ability to effectively represent the People of the State of California.	Adult felony conviction rate exceeded 93%.	To meet or exceed 90% adult felony conviction rate.	The Office has maintained an excellent conviction rate.

FY 2016-17 Key Project Accomplishments:

- The Orange County District Attorney's Office (OCDA) continues to be committed to fully utilizing forensic DNA technology to solve crime, exonerate the innocent, and prevent future victimization. Since 2010, the OCDA began searching crime scene suspect DNA profiles against individual DNA profiles in our local DNA database. By the end of March 2017, the OCDA has collected approximately 156,500 voluntary DNA samples from individuals, and the local DNA database contains over 9,200 crime scene suspect DNA profiles provided by accredited law enforcement crime labs. From weekly searches of the local DNA Database, approximately 900 persons have been linked to crime scene investigative leads and provided to law enforcement. To preserve the statute of limitations, the OCDA files "John Doe" warrants in cases where a crime scene suspect with a DNA profile exists but a cold hit has yet to occur.
- The OCDA also conducts the county-wide Rapid DNA Program, which features a validated Rapid DNA instrument that is capable of generating a crime scene suspect DNA profile from certain types of evidence in about two hours. The suspect DNA profile obtained can be immediately searched against the local OCDA DNA Database. This combination of advanced DNA technology coupled with the use of the local OCDA DNA Database has provided an investigative lead to law enforcement within a few hours from the commission of a crime. The OCDA is one of only a few agencies in the nation utilizing Rapid DNA technology to solve crimes and has provided 71 investigative leads.

- In 2015, the OCDA, in cooperation with the Public Defender's Office, successfully submitted a federal grant proposal and was awarded $250,000 over a two-year period to expand the outreach of the OCDA Innocence Review Panel Program. The grant funding enables members of the Public Defender's Office to examine the cases of convicted defendants to determine if they would qualify for the Innocence Review Panel Program. As the expansion progresses, qualifying cases that are identified for submission will be presented to the Camille Hill Innocence Review Panel Program Committee for consideration.
- In 2016, the DNA Unit successfully applied for and was awarded the Sexual Assault Kit Initiative Grant for $1.8 million over a three-year period. Grant funds will be used to ensure all sexual assault kits have been properly tested and also to expand coordination of services provided to the crime victims and the prosecution of all sexual assault crimes in the County.
- The OCDA has continued its efforts in establishing gang injunctions by pursuing civil court orders that prohibit specific gang behavior in a small area called the safety zone. Since the inception of the program, 15 injunctions have been issued throughout Orange County. These injunctions place restrictions on gang members from the County's most active criminal street gangs in the cities of Anaheim, Fullerton, Garden Grove, Orange, Placentia, San Clemente, San Juan Capistrano, Santa Ana and Stanton. The injunctions prevent gang members from terrorizing their communities by prohibiting association with gang members, intimidation, drug use or sales, possession of guns or weapons, fighting, blocking free passage, writing graffiti, making gang hand signs, wearing gang clothing, possessing burglary tools, littering, trespassing, and being in the presence of alcohol in public. Violent crimes in the 15 gang injunction safety zones have decreased since the injunctions were put into place.
- The department has continued its efforts with the Orange County Gang Reduction and Intervention Partnership (GRIP) which identifies at-risk youth and aims to prevent minors from joining a criminal street gang. GRIP is operating in 15 cities and 50 schools throughout Orange County and is run by the OCDA, OC Probation Department, OC Sheriff's Department, and several local law enforcement agencies. GRIP collaborates with over 500 community partners, including several Orange County School Districts, Community Services Programs, Inc., Orange County Department of Education, local businesses, and several faith-based groups on gang suppression, interventions for at-risk students, curfew and truancy sweeps. The commitment includes over 1,500 faculty mentors, 2,500 parent greeters, gang information forums, parent and faculty education, parent involvement meetings, and positive incentive programs. Each of the GRIP schools has seen dramatic decreases in truancy, suspensions and expulsions, and campus crime.

Organizational Summary



Administrative Services - In addition to providing office services support to the prosecution and investigative units mentioned below, the Administrative Services Division provides a myriad of support services including: Accounting, Budgeting, Facilities, Human Resources, Information Technology, Purchasing, and Research.

Bureau Of Investigation - The Bureau consists of both sworn and non-sworn personnel responsible for providing investigative and other related technical services to support prosecution. Investigators provide trial support by conducting complex investigations as well as interviewing and subpoenaing witnesses and DNA Collection at the four adult justice centers and the Central Jail Arraignment Court (CJ-

1). The Bureau conducts ground-up investigations in all categories of fraud and other serious offenses. Investigators also assist other County law enforcement agencies with complex investigations and cases involving multiple jurisdictions. Additionally, the Bureau operates four investigative units:

The Special Investigations Unit investigates all sensitive allegations of criminal misconduct by county and other government employees, including officer-involved shootings and in-custody deaths occurring in Orange County.

The Anti-Terrorism/Organized Crime/Public Integrity Unit works collaboratively with local, state, and federal agencies. It is the only countywide intelligence unit operating to monitor these types of offenses. Investigations conducted by this unit have resulted in prosecution of serious crimes, including murder.

The TracKRS (Taskforce review aimed at catching Killers, Rapists and Sexual Offenders) unit provides a variety of resources to assist in the investigation of homicides and sexual assaults and participates in the multi-jurisdictional Orange County Cold Case Homicide Task Force.

Public Assistance Fraud investigative staff prevent, detect, and investigate various forms of Welfare Fraud, Section 8 Housing Fraud, and In-Home Support Services (IHSS) Fraud. These operations are funded by county, state and federal sources.

Prosecution - Prosecution operations are divided into the following four areas:

Vertical Prosecutions/Violent Crimes: Prosecutes the majority of violent felony crimes. Units in this area include:

- The Homicide Unit prosecutes non-gang related homicides, including those with special circumstances.
- The Sexual Assault Unit prosecutes rapists, sexually violent predators, child molesters and other violent sexual assaults.
- The Gangs/Target Unit prosecutes crimes committed by gang members, including murders and attempted murders. This Unit also works with local police departments and probation officers in identifying the most active and hardcore gang members and preventing them from committing further acts of violence in the community.
- The Gang Injunction and GRIP Unit implements proactive gang crime prevention and gang prosecution initiatives with a goal of improving community safety. GRIP is a gang crime prevention initiative that aims to prevent juveniles from joining criminal gangs and being victims of or participants in gang crimes.
- The DNA Unit is comprised of specialists in the use of DNA evidence in prosecution.

Special Projects: This Division is comprised of two units as described below:

- The Special Prosecutions Unit prosecutes a variety of specialized felonies (arson, hate crimes, political corruption, and cases dealing with Mentally Disordered Offenders). Additionally, this Unit investigates officer involved shootings.
- The Appellate & Training Unit conducts over 700 pretrial motions and writs and appeals annually; acts as a legal advisor to prosecutors by responding to over 1500 requests for legal opinions and assistance annually; and develops and implements an annual training curriculum for District Attorney staff and law enforcement partners through both live training events and regular publications.

General Felonies/Economic Crimes: Prosecutes a variety of general felonies and includes:

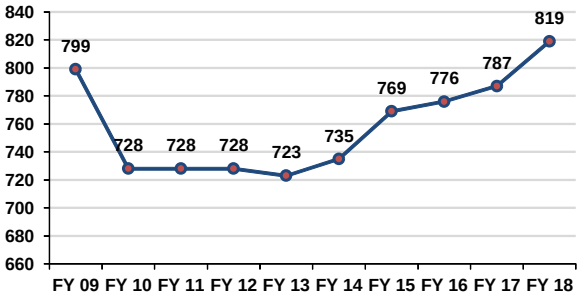
- The Felony Panel Unit prosecutes a variety of felony crimes and career criminals.
- The Family Protection Unit prosecutes violent assaults and attempted murders in domestic settings and other felony domestic violence cases. This unit also prosecutes child abuse, child abduction, stalking and elder abuse.
- The Human Exploitation And Trafficking (HEAT) Unit prosecutes perpetrators who sexually exploit and traffic women and underage girls for financial gain, including pimps, panderers and human traffickers.
- The Consumer/Environmental and Insurance Fraud Unit prosecutes complex cases involving environmental crimes and also companies and individuals that engage in fraudulent or unlawful business practices affecting large groups of people. The Insurance Fraud Unit prosecutes workers' compensation fraud, auto insurance fraud, medical and disability, and life and annuity fraud

crimes. Additionally, this unit prosecutes cases arising out of the Office's Orange County Auto Theft Task Force (OCATT), primarily auto theft rings.

- The Major Fraud Unit prosecutes real estate fraud, high tech crime, identity theft, and high-dollar fraud crimes and includes the White Collar Crime Prosecution Team.
- The Major Narcotics Unit prosecutes major narcotic traffickers and illegal drug manufacturers. Additionally, the Narcotic Enforcement Team (NET) handles the distribution of forfeiture proceedings from illegal drug trade.
- The Public Assistance Fraud Unit prevents, detects and prosecutes crimes related to fraudulent receipt of public assistance. This unit is funded by the Social Services Agency.

Branch Court Operations: Prosecutes adult misdemeanor crimes in each of the four Justice Centers (Central Justice Center, Harbor Justice Center-Newport Beach, North Justice Center, and West Justice Center) and felony and misdemeanor juvenile petitions in the Lamoreaux (Juvenile) Justice Center. In addition to misdemeanor prosecution, each of the four adult Justice Centers includes a Felony Charging Unit. The Felony Charging prosecutors review potential felony cases presented by police agencies to the justice centers for filing consideration.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2016-17, 32 positions were added to handle increased current administrative and legal workload demands and further projected increases resulting from growing evidentiary and discovery requirements.
- In FY 2015-16, 11 positions were added to comply with the Peace Officers and Supervising Peace Officers and the County General Unit MOUs' definition of extra help employee and to address the continuing workload demands in the Bureau of Investigation and Facilities Operations Units.
- In FY 2014-15, seven positions were added to address increased workload demands and the State-funded Workers' Compensation Insurance Fraud program.
- During the FY 2014-15 budget process, three positions were added to address increased workload demands and for the State-funded In-Home Supportive Services Program, 10 positions were added for increased workloads in Branch Courts and Violent Crimes Units.
- In FY 2013-14, nine positions were added for the State funded Disability & Healthcare Insurance Fraud Program; eight positions were transferred from Funds 116 and 122 as a result of Board-approved consolidation of the District Attorney's budgeted positions; and four positions were added to handle increased CalWORKs cases.
- In FY 2012-13, seven positions were added to address increased workload in the Special Prosecutions and Special Assignments Units; four positions were added to handle the increase in Post Release Community Supervision (PRCS) resulting from the amended AB 109 program requirements; and one position was added for the final implementation phase of the amended AB 109 program requirements.
- In FY 2011-12, five positions were deleted as a result of the Vehicle License Fee (VLF) countywide budget reduction.
- In FY 2008-09, a total of 71 positions were deleted as a result of Prop 172 Sales Tax shortfalls, funding reductions, and as part of the countywide review of vacant positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Effective prosecution supports the County's strategic objectives of:

1. Promoting a Healthy Community

2. Building for the Future of our Community

3. Protecting our Community

Attaining these objectives requires, first and foremost, a safe community. Clearly, prosecuting those who commit criminal acts upon residents or visitors, as well as individuals who violate environmental protection laws is critical to ensuring community safety today and for generations to come.

Moreover, the work performed by the District Attorney's Office is essential to the County's mission of:

Making Orange County a safe, healthy, and fulfilling place to live, work and play, today and for generations to come, by providing outstanding, cost-effective regional public services.

The People of the State of California, in particular the residents of Orange County, rely on the OCDA to bring those engaging in criminal activities to justice.

Changes Included in the Base Budget:

The FY 2017-18 Budget represents continued operation at the FY 2016-17 level of staffing. To meet the FY 2017-18 NCC limit, the OCDA submitted one augmentation request of $7.6 million to reduce approximately 58 positions including Deputy District Attorneys and Investigators responsible for prosecuting murderers, rapists, child molesters, child abusers, spouse abusers, and other felons to meet basic prosecution. The operations of the OCDA are integrated and interdependent and are vital to upholding public safety and to effectively represent the People of the State of California and provide Orange County residents and visitors with a safe community. The augmentation was approved for the full number of positions and $4.5M in one-time funding.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Fifty-Eight Positions and Net County Cost to Maintain Current Level of Service Amount:$ 4,548,816	Funding for fifty-eight positions is critical to the effectively and efficiently prosecute crime.	Restore funding to ensure adequate staffing to sustain core mandated functions.	10847

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	787	819	819	819	0	0.00
Total Revenues	84,190,204	83,253,794	82,644,179	83,042,390	(211,404)	-0.25
Total Expenditures/Encumbrances	132,843,103	139,401,422	138,104,471	144,800,310	5,398,888	3.87
Net County Cost	48,652,899	56,147,628	55,460,292	61,757,920	5,610,292	9.99

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: District Attorney-Public Administrator in the Appendix on page A37

Highlights and Key Trends:

- Each year prosecutors review approximately 70,000 crime reports and file cases involving over 60,000 defendants. To avoid significant increases to the base budget, the OCDA continues cost cutting measures by deferring and reducing expenses in services, supplies, and equipment, and eliminating non-essential travel and training.
- The advance of DNA technology is bringing an unprecedented number of cold hit DNA cases into the criminal justice system. These cold hits often identify violent offenders and may implicate statute of limitations so that immediate attention is paramount for public safety. As DNA technology expands, the number of perpetrators identified by DNA cold hits will continue to increase. The DNA Unit continues to explore the DNA paperless database project to scan all metadata, prints, photographs and currently stored documents to increase efficiency.
- Continue to evaluate staffing levels to ensure sufficient resources are available to address both the volume and complexity of caseloads. Caseload demands are managed through staff rotations and in some instances use of volunteer staff.
- Continue to exercise fiscal prudence and closely monitor revenues and expenses. The FY 2017-18 budget includes a transfer out of the District Attorney's entire estimated Obligated Fund Balance for Fund 14J, Excess Public Safety Sales Tax to fund existing operations.
- Continue to work collaboratively with CEO/Budget Office and highlight variances and issues, which may impact budget requirements.

Budget Units Under Department Control:

No.	Agency Name	District Attorney	Administrative Services	Bureau Of Investigation	Prosecution	Total
026	District Attorney-Public Administrator	0	27,619,509	45,577,611	71,603,190	144,800,310
029	Public Administrator	2,922,630	0	0	0	2,922,630
116	Narcotic Forfeiture and Seizure	0	0	0	416,429	416,429
122	Motor Vehicle Theft Task Force	0	0	0	3,182,992	3,182,992
12G	Real Estate Prosecution Fund	0	0	0	1,651,905	1,651,905
12H	Proposition 64 - Consumer Protection	0	0	0	3,682,823	3,682,823
14H	DA's Supplemental Law Enforcement Services	0	0	0	1,056,500	1,056,500
	Total	2,922,630	27,619,509	45,577,611	81,593,839	157,713,589

029 - PUBLIC ADMINISTRATOR

Operational Summary

Description:

The Public Administrator is committed, when no viable alternatives exist, to compassionately and effectively protect, assist and manage the affairs of resident decedent estates as mandated pursuant to California Probate Code sections 7601-7604.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	3,158,598
Total FY 2016-2017 Actual Expenditure + Encumbrance:	2,601,073
Total Final FY 2017-2018:	2,922,630
Percent of County General Fund:	0.09%
Total Employees:	18.00

Strategic Goals:

- The Public Administrator (PA) timely and effectively protects and administers decedent estates when there are no other viable persons or entities to administer the estates. This includes a statutory duty to investigate whether family members can be located and if a will or any such other testamentary documents can be found. The PA also arranges for indigent burials, including honorable military interments for veterans where there is no family who can act. When appointed by the court, the PA accepts nomination to administer the estate of a decedent. Staff efforts include, but are not limited to, residence clean outs, marshalling/sale of assets including vehicles, real estate, personal valuables and securities, providing final accounting of all assets for Court approval and distribution of estate proceeds to those whom are entitled thereto.
- Continue to evaluate and improve the current methods for earlier identification of property that is subject to loss, injury, waste or misappropriation, and develop procedures that move estate property through the court process more quickly and efficiently.
- Continue to evaluate and improve the methodology and tools available for identifying decedent estate property and heirs.
- Continue to work with County Counsel to streamline the process for petitioning for Court Appointment to manage estates that are referred to the PA.
- Continue to educate the general public and stakeholders concerning the role of the PA in the location and protection of estate assets.
- Continue to evaluate and improve procedures that enable the PA to communicate with outside organizations regarding administration, including but not limited to, the court system, federal and state tax authorities, and other city, county, state and federal agencies.

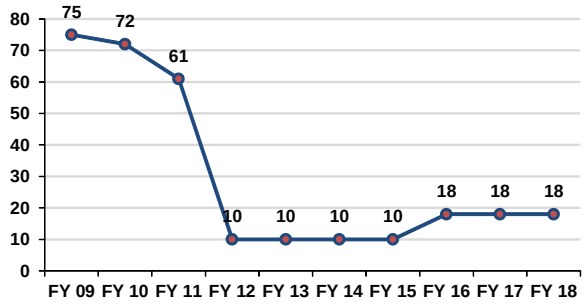
Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PUBLIC ADMINISTRATOR CASE CLOSURES. **What:** Percentage of Public Administrator closed cases over the past 12 months as measured against incoming decedent's estate cases. **Why:** Measures the efficiency of administering all estates subject to the Probate Court process.	A total of 46 of the total 153 cases (30%) were closed during the year.	Goal is to achieve a 33% rate of cases closed over a one year period.	A sustainable base level of case intake and completion has been measured and the target rate is obtainable as the department continues to face an increasing number of cases accepted for administration.
COMPLETION PERCENTAGE OF INVESTIGATIONS FROM REFERRALS **What:** Percentage of Public Administrator referrals completed by investigation. **Why:** Measures the efficiency of investigating and closing cases by the PA Unit.	Completed 100% of the investigations received as referrals.	Goal is to complete 100% of the investigations from referrals.	A sustainable base level of case intake and completion has been met.

FY 2016-17 Key Project Accomplishments:

- Successfully obtained a Medallion Guarantee Stamp to facilitate the transfers of investments and securities related to decedent estates. It is placed under the control of the Orange County Treasurer/Tax Collector.
- Evaluated and made concerted efforts to obtain a new Case Management System to replace the outdated shared use system currently in existence which is no longer supported. A suitable solution was identified and efforts to replace will begin upon approval with implementation scheduled to be completed within one year.
- Converted the Real Property sales process to an open market selling arrangement, including public members, brokerage institutions and investor market participants. Each property was successfully sold after obtaining optimum market exposure.
- Completed all Deputy education and training through attendance at off-site seminars. All deputies are State Association certified and a member of the State Association of Public Administrators, Public Guardians and Public Conservators. Additionally, an employee of the PA is now a member of the State Board of Directors of the Association.
- Continued to maintain professional relationships with other County Public Administrators to allow shared information of processes and techniques of case management in order to increase efficiency. The State Board is benefitting from the Orange County PA participation. This participation opens communication with other counties and facilitates shared solutions to common case situations, which is a benefit for all heirs and beneficiaries of future cases.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, the Board of Supervisors adopted ordinance #14-001 to consolidate the PA with the OCDA creating the DA-PA. As a result, three positions were added in order to effectively administer cases, three additional positions were transferred from HCA-Public Guardian (HCA-PG) for case administration, three fiduciary positions were transferred from HCA-PG, and one position was deleted as a result of the consolidation of the Public Administrator's Office into the OCDA.
- In FY 2010-11, the Board of Supervisors approved Resolution #11-043, effective April 22, 2011, to separate the function of the PG Office from the PA to establish a new department known as the Orange County Public Guard-

ian Department (OCPG). As a result, 50 positions were transferred to the newly established OCPG. In addition, one long-term vacant position was deleted.

- In FY 2009-10, 11 positions were deleted in order to stay within the NCC limit.
- In FY 2008-09, three vacant positions were deleted in order to stay within the NCC limit.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to offer courteous and professional service to the public, while accelerating the effective management of all cases in our control. Endeavor to address the needs of heirs, beneficiaries, outside probate counsel, creditors, vendors and those with general interest questions, while at the same time increasing the decision making effort on case issues, and moving all cases to ultimate discharge.

Changes Included in the Base Budget:

The base budget includes $187,735 NCC reduction compared to the FY 2016-17 Modified Budget.

The FY 2017-18 Budget represents continued operation at the FY 2016-17 level of staffing. To meet the FY 2017-18 NCC limit, the DA-PA submitted one augmentation request of $341,954 to reduce four existing positions and requested full restoration. The augmentation was approved for the full number of positions with no increase to NCC.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Four Positions to Maintain Current Level of Service Amount:$ 0	Restore four positions to effectively and efficiently administer decedent estates as mandated.	Ensure adequate staffing to perform the essential services and sustain core mandated functions.	10808

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	18	18	18	18	0	0.00
Total Revenues	1,024,373	1,028,233	1,044,420	980,000	(48,233)	-4.69
Total Expenditures/Encumbrances	2,450,123	3,158,598	2,601,073	2,922,630	(235,968)	-7.47
Net County Cost	1,425,749	2,130,365	1,556,653	1,942,630	(187,735)	-8.81

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Public Administrator in the Appendix on page A41

Highlights and Key Trends:

- Cases continue to trend towards higher value estates in general, with more varied and diverse asset bases for disposition. Deputies are applying innovative ways to shorten the time it takes to marshal financial assets, making case processing less burdensome, while continuing to maintain the high level of fiduciary focus needed to assure the highest and best value attainment for distributees. Staffing continues to be a focus, as growth in caseloads will most likely necessitate growth in staff size and ability.

116 - Narcotic Forfeiture and Seizure

Operational Summary

Description:

Unit proactively addresses narcotic-related crimes in Orange County and vigorously pursues asset forfeiture actions related to those crimes as mandated by Health & Safety Code Sections 11469-11470.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	452,520
Total FY 2016-2017 Actual Expenditure + Encumbrance:	417,864
Total Final FY 2017-2018:	416,429
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Proactively address narcotic-related crimes.
- Ensure consistent enforcement of Health and Safety Code sections 11469 and 11470.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENTAGE OF ELIGIBLE CASES IN WHICH ASSETS WERE SEIZED. **What:** Measures level of effectiveness of the program. **Why:** Indicates the effectiveness of the program.	On target to meet established goal.	Sustain performance level.	Meeting performance targets.

FY 2016-17 Key Project Accomplishments:

- Continued specialized prosecution of narcotic-related asset forfeiture cases. Opened 181 new cases (seizing $1,258,623.99) and closed/dispersed 179 cases (forfeiting $2,639,013.61).
- Assisted other Deputy District Attorneys and law enforcement from non-narcotics units in pursuing forfeitures under PC 186.2, the Criminal Profiteering Act, and set up a protocol to assist the HEAT unit in pursuing forfeitures.
- Participated in cross-county asset forfeiture round-table meetings regarding current issues in Asset Forfeiture law and procedure.
- Modified our policies and procedures to comply with new legislation enacted by SB443.
- Continued to regularly teach Introduction to Asset Forfeiture Class (including Orange County Asset Forfeiture procedures) at the Orange County Sheriff's Department narcotic investigators' school.
- Developed a training on Orange County Asset Forfeiture procedures to be given at all of the Orange County law enforcement agencies to keep officers abreast of current procedures.
- Continued efforts by the asset forfeiture Deputy District Attorney in routinely fielding calls from agencies throughout the county with specific asset forfeiture questions and request to initiate state forfeitures.

Ten Year Staffing Trend Highlights:

- On December 10, 2013, the Board of Supervisors approved a consolidation of the District Attorney's budgeted positions by transferring three positions from Fund 116 to Budget Control 026.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	385,148	202,520	692,065	212,000	9,480	4.68
Total Expenditures/Encumbrances	567,705	452,520	417,864	416,429	(36,091)	-7.97
Prior Year Encumbrance Balance	0	0	104	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(182,556)	(250,000)	274,303	(204,429)	45,571	-18.23
Ending Fund Balance - Unassigned	(1)	0	1	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Narcotic Forfeiture and Seizure in the Appendix on page A103

122 - Motor Vehicle Theft Task Force

Operational Summary

Description:

The Motor Vehicle Theft Task Force extensively investigates and vigorously prosecutes violations of the criminal code dealing with auto theft and distribution of stolen vehicles and automotive parts. The Motor Vehicle Theft Task Force is a multi-agency, multi-jurisdictional Countywide unit that concentrates its activities on rings of professional vehicle thieves operating to steal, strip and/or sell motor vehicles and their parts. The Task Force is funded by an earmark of vehicle registration fee of $1 on all registered motor vehicles in Orange County pursuant to Section 9250.14 of the Vehicle Code extended by AB 286 in 2009. This fee funds one-time and on-going operational costs necessary for investigation and prosecution of motor vehicle theft cases.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	3,297,970
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,281,428
Total Final FY 2017-2018:	3,182,992
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To prosecute criminal violations involving motor vehicle theft occurring in Orange County in a vigorous, efficient, just and ethical manner.
- To reduce the incidence of motor vehicle theft by increased awareness of the public and providing training to local police agencies.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENTAGE OF FILED CASES RESULTING IN CONVICTIONS. **What:** Measures level of effective, just prosecution **Why:** Indicates effectiveness of prosecution	Conviction rate exceeded 96%	To meet or exceed 2016 Performance Results	This highly experienced unit has been very successful in recovering stolen vehicles and building cases against major auto theft rings.

FY 2016-17 Key Project Accomplishments:

- As of January, 2017, the Task Force has recovered 90 stolen vehicles with a value of approximately $1,706,010 during 103 investigations. The Task Force assisted other law enforcement agencies in the recovery of an additional 25 stolen vehicles with an estimated value of $460,855. The Task Force made 34 arrests and assisted in an additional 24 arrests. Many of these recoveries were VIN-switched and/or fraudulently acquired vehicles, which would have never been recovered without the Task Force's efforts.
- The Task Force filed numerous criminal cases during this period, with 8 of these cases originating from the Task Force's own investigations.

Ten Year Staffing Trend Highlights:

- In FY 2013-14, the Board of Supervisors approved a consolidation of the District Attorney's budgeted positions by transferring five positions from Fund 122 to Budget Control 026.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,942,073	2,978,079	2,978,081	3,147,500	169,421	5.68
Total Requirements	2,963,622	3,297,970	3,281,428	3,182,992	(114,978)	-3.49
Prior Year Encumbrance Balance	4,562	0	8,535	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(16,987)	(319,891)	(294,813)	(35,492)	284,399	-88.90
Ending Fund Balance - Unassigned	(1)	0	1	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Motor Vehicle Theft Task Force in the Appendix on page A109

Highlights and Key Trends:

- The Task Force continues to experience a large number of investigations involving the theft of new and used high-end vehicles by the fraudulent removal of the Lien Holders (Legal Owners) from the vehicle ownership titles. This process is known as "Title Washing." The lien holders are removed by the submission of fraudulent lien sale and/or lien satisfied documents to the California Department of Motor Vehicles (DMV). Once the lien holder/legal owners are removed from the vehicle titles, the suspects use the vehicles in other criminal activities. The suspects will often sell these vehicles to innocent purchasers, trade them in during the purchase of other vehicles, export them out of the country, and/or utilize them as collateral for obtaining cash loans.
- The Task Force also continued to investigate and prosecute "chop shops" (locations where stolen vehicles are stripped and dismantled, and/or identifying numbers are changed); vehicle insurance fraud; and cases involving stolen motorcycles. In the past year, the Task Force has identified an increase in stolen vehicle being VIN switched and sold to innocent purchasers over the internet. In addition, the Task Force has seen an increase in Sport Bike Motorcycle thefts with a low recovery rate and continues to work in conjunction with local agencies regarding this trend.

12G - Real Estate Prosecution Fund

Operational Summary

Description:

Pursuant to Section 27388 of the California Government Code, Fund 12G was established in April 2009 for deposit of a $3 fee for the recording of certain real estate instruments by the County Clerk-Recorder. In 2012, Government Code Section 27388 was amended to include additional specific documents and the Clerk-Recorder began collection on those instruments in January of 2013.

The Real Estate Prosecution Fund, authorized and required by the statute, provides a necessary and valuable source of funding for investigating and prosecuting real estate fraud crimes. Funds are required to be used exclusively to fund investigation and prosecution of real estate fraud crimes. The amendment to the statute in 2012 also authorized county boards of supervisors to increase the recording fee up to $10 per statutory document.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	1,679,058
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,677,717
Total Final FY 2017-2018:	1,651,905
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue funding for investigation and prosecution of real estate fraud crimes in Orange County.

FY 2016-17 Key Project Accomplishments:

The Orange County District Attorney's (OCDA) Real Estate Fraud Unit continues to successfully investigate and prosecute real estate fraud crimes in Orange County. The OCDA provides a central location for victims to report real estate fraud in Orange County through a link on the OCDA website. As a result, for FY2016-17 to date, 105 referrals were received. In addition, the office filed 8 new real estate fraud cases and obtained convictions in 10 existing real estate fraud cases. The following are some of the complex real estate fraud cases prosecuted in Orange County during FY 2016-17:

- People v. Abbadi, Roque, Arias, Santana, Grachen, Rossel & Reyes - Advantage Escrow.

  This is a sophisticated real estate fraud ring targeting investors and homeowners of distressed properties. Homeowners were told their homes would be subject to a short sale if they deeded them over to one of the conspirators. The short sales were not negotiated with the lenders, but instead, false deeds of full reconveyance were filed in County records, falsely reporting that the loans were paid off. Using these false deeds, they then showed investors valid preliminary title reports to investors who relied on them. Estimated loss was $4.9 million to investors and $5.2 million to lenders. Three of the defendants were sentenced to five to eight years in prison. Another defendant was convicted of 34 felony charges stemming from this case with sentence pending. One defendant is awaiting prosecution and two remain fugitives.

- People v. Vargas

  Defendant was charged with selling four homes to investors that were not for sale. Estimated loss was over $1.9 million. The defendant was previously convicted in a jury trial of felonies involving real estate transactions and sentenced to five years prison. The defendant was recently convicted in the current case during a court trial and sentencing is pending.

- People v. Arias, Gallardo, Gonzalez & Thai - High Quality Escrow

  Defendants ran a real estate fraud ring that sells homes to investors that were not for sale. Estimated loss was $695,000. Two defendants pled guilty and were sentenced to three years in prison. The trial on for one defendant is pending. The last defendant remains a fugitive.

- People v. Andres Pacheco

  The defendant owned "Signature Escrow" company and embezzled the deposits of multiple victims over a three year period. Losses were estimated at $522,000. The defendant pled guilty and was sentenced to two years in prison.

- People v. Nader Meskin

  The defendant persuaded an investor to make short term, high interest rate loans to be secured by deeds of trust based on properties the defendant did not own and for which the deeds were not notarized and thus, could not be recorded and act as security. The defendant took the money and disappeared until 2014 when he was located and arrested. The defendant was convicted and sentenced to two years and restitution was ordered in the full amount.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,563,699	1,678,149	1,686,880	1,630,000	(48,149)	-2.86
Total Expenditures/Encumbrances	1,627,264	1,679,058	1,677,717	1,651,905	(27,153)	-1.61
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(63,566)	(909)	9,163	(21,905)	(20,996)	2,309.79
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Real Estate Prosecution Fund in the Appendix on page A119

Highlights and Key Trends:

- Home foreclosures continue to occur and result in fraud perpetrated by loan modification scammers. Most of these loan modification entities are fraud mills that generate illegal upfront fees from distressed victim homeowners. Reporting of fraud involving short sales as well as allegations of real estate investment fraud by those offering high returns on investments are also trends that will result in continuing allegations of criminal real estate fraud. Furthermore, increased financial exploitation of seniors is a trend which will require an increased emphasis in both investigation and prosecution in the area of real estate fraud.

12H - Proposition 64 - Consumer Protection

Operational Summary

Description:

Pursuant to the November 2004 ballot initiative Proposition 64, Fund 12H was established to earmark civil penalties resulting from District Attorney prosecution of the violation of unfair competition law to be used exclusively for the investigation, prosecution and enforcement of consumer protection laws.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	3,653,800
Total FY 2016-2017 Actual Expenditure + Encumbrance:	2,883,478
Total Final FY 2017-2018:	3,682,823
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- District Attorney enforcement of consumer protection laws.

FY 2016-17 Key Project Accomplishments:

- Collected over $1.6 million in settlements/penalties pursuant to Proposition 64. In addition to paying civil penalties, some individuals or entities were required to make full restitution to consumers.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget(1) As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018(1) Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,563,574	1,258,800	2,800,755	1,050,000	(208,800)	-16.58
Total Requirements	2,677,098	3,653,800	2,883,478	3,682,823	29,023	0.79
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(1,113,524)	(2,395,000)	(82,723)	(2,632,823)	(237,823)	9.93
Ending Fund Balance - Unassigned	0	0	1	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Proposition 64 - Consumer Protection in the Appendix on page A120

14H - DA'S SUPPLEMENTAL LAW ENFORCEMENT SERVICES

Operational Summary

Description:

Funding was appropriated by the legislature in the Budget Act of 1996 for support of the Citizens Option for Public Safety (COPS) Program. These funds are intended to provide for additional criminal prosecution, put additional officers on the street, and increase availability of jail beds.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,034,373
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,034,371
Total Final FY 2017-2018:	1,056,500
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2016-17 Key Project Accomplishments:

- The Supplemental Law Enforcement Services Fund (SLESF) continues to provide the Office with critically needed revenues to fund criminal prosecution, especially prosecutors and support personnel in the homicide and gang units.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,033,029	1,030,898	1,164,034	1,056,500	25,602	2.48
Total Expenditures/Encumbrances	989,947	1,034,373	1,034,371	1,056,500	22,127	2.13
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	43,082	(3,475)	129,663	0	3,475	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: DA's Supplemental Law Enforcement Services in the Appendix on page A151

041 - GRAND JURY

Operational Summary

Description:

The primary responsibility of the Grand Jury is to inquire of public offenses committed or triable within the County. The Grand Jury carries out this responsibility by hearing evidence presented by the County District Attorney to determine if certain persons should be charged with crimes and stand trial in Superior Court.

The County of Orange is required by law to impanel a grand jury of 19 members who serve a term of one year. This body is mandated to investigate and report on both criminal and civil matters within the county. The major functions of the Grand Jury are divided into criminal indictments and civil investigations.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	985,398
Total FY 2016-2017 Actual Expenditure + Encumbrance:	929,645
Total Final FY 2017-2018:	589,737
Percent of County General Fund:	0.02%
Total Employees:	0.00

Strategic Goals:

- To inquire of public offenses committed or triable within the County and investigate or inquire into matters of civil concern.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget for Grand Jury services include $589,737 Appropriations and Net County Cost, which is $395,661 less than FY 2016-17 final budget of $985,398.

FY 2017-18 Budget includes:

1. $314,331 for reimbursement of mileage claims and stipend (per diem) for Grand Jury members
2. $160,000 for reimbursement of Grand Jury administrative support cost to OC Superior Court
3. $113,390 for County Information Technology cost for Grand Jury members
4. $2,016 for workers' compensation cost allocation for Grand Jury members

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	5	0	0	0	0	0.00
Total Expenditures/Encumbrances	529,120	985,398	929,645	589,737	(395,661)	-40.15
Net County Cost	529,116	985,398	929,645	589,737	(395,661)	-40.15

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Grand Jury in the Appendix on page A53

045 - Juvenile Justice Commission

Operational Summary

Description:

The Juvenile Justice Commission is comprised of 15 members from the community, two of whom are youth members. The Commissioners are appointed by the Presiding Judge of the Superior Court with the concurrence of the Presiding Judge of the Juvenile Court. By statute, the Commission inquires into the administration of the juvenile court law; conducts inspections of publicly administered institutions housing juveniles and the operation of group homes that serve wards or dependents of the juvenile court; and prepares written reports and recommendations for the Presiding Judge of the Juvenile Court.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	178,367
Total FY 2016-2017 Actual Expenditure + Encumbrance:	174,260
Total Final FY 2017-2018:	180,151
Percent of County General Fund:	0.01%
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget for Juvenile Justice Commission services include $180,151 Appropriations and Net County Cost, which is $1,784 (1%) more than FY 2016-17 final budget of $178,367.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Expenditures/Encumbrances	179,356	178,367	174,260	180,151	1,784	1.00
Net County Cost	179,356	178,367	174,260	180,151	1,784	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Juvenile Justice Commission in the Appendix on page A58

048 - Detention Release

Operational Summary

Description:

Provides pretrial release services for persons charged with felonies. Officers ensure that bail information is available at the time of arraignment and/or make recommendations to the judges as to whether a person should be released on their own recognizance. Detention Release Officers handle on-call magistrate requests and domestic violence matters 24 hours a day.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,682,490
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,668,924
Total Final FY 2017-2018:	1,698,715
Percent of County General Fund:	0.05%
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget for Detention Release services includes $1,698,715 Appropriations and $1,688,715 Net County Cost, which is $16,225 (1%) more than FY 2016-17 final budget of $1,672,490. The OC Superior Court provides administrative support to Detention Release and receives reimbursement from the County.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	42,381	10,000	29,463	10,000	0	0.00
Total Expenditures/Encumbrances	1,654,671	1,682,490	1,668,924	1,698,715	16,225	0.96
Net County Cost	1,612,290	1,672,490	1,639,461	1,688,715	16,225	0.97

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Detention Release in the Appendix on page A60

051 - Office of Independent Review

Operational Summary

Mission:

The Office of Independent Review (OIR) was established by the Board of Supervisors in February 2008 in order to provide a public safety oversight mechanism. In December 2015, the Board of Supervisors (Board) adopted Ordinance 15-022 amending the purpose and intent of the OIR to perform the following functions:

(a) Review systemic issues involving the Orange County Sheriff-Coroner Department, Probation Department, Office of the District Attorney, Office of the Public Defender and the Social Services Agency and serve as an independent resource and counsel for the Board in order to ensure accountability with regard to the performance and operations of relevant County Departments;

(b) Review specific incidents occurring in relevant County Departments which may identify systemic issues with regard to the performance and operations of those County Departments; and

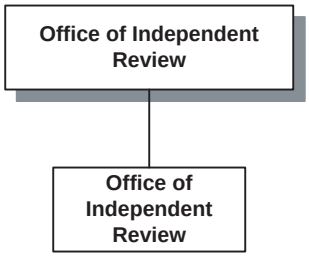
(c) Provide a resource to ensure that high risk and potential liability issues are identified and addressed through corrective actions.

The Office of Independent Review shall exercise all powers vested in the Board under federal and state law that may be delegated by the Board.

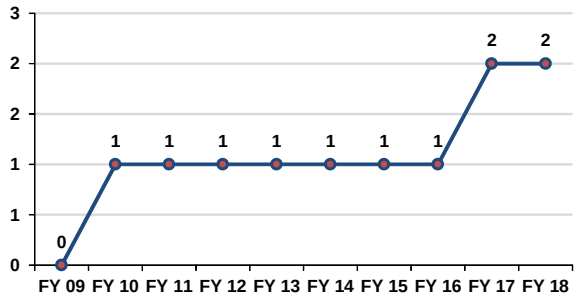
At a Glance:

Total FY 2016-2017 Current Modified Budget:	454,949
Total FY 2016-2017 Actual Expenditure + Encumbrance:	21,381
Total Final FY 2017-2018:	454,949
Percent of County General Fund:	0.01%
Total Employees:	2.00

Organizational Summary



Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The County utilized one support staff and contracted services to meet the needs of the department. Pursuant to the Board's adoption of Ordinance 15-022, an Executive Manager, Director of the Office of Independent Review, was added in FY 2015-16.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget for Office of Independent Review include $454,949 Appropriations and Net County Cost, which is the same as the approved budget for FY 2016-17.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	2	2	2	2	0	0.00
Total Expenditures/Encumbrances	259,277	454,949	21,381	454,949	0	0.00
Net County Cost	259,277	454,949	21,381	454,949	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Office of Independent Review in the Appendix on page A62

057 - PROBATION

Operational Summary

Mission:

As a public safety agency, the Orange County Probation Department (Probation) serves the community using efficient and research-supported corrections practices to: reduce crime, assist the courts in managing offenders, promote lawful and productive lifestyles, and assist victims.

The mission of Probation is to protect the community by conducting investigations for the court, enforcing court orders, assisting victims, and facilitating the re-socialization of offenders. Our pursuit of this mission drives our activities and serves as the philosophical basis and guidance for operational procedures and professional conducts.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	181,380,429
Total FY 2016-2017 Actual Expenditure + Encumbrance:	179,518,498
Total Final FY 2017-2018:	183,947,936
Percent of County General Fund:	5.49%
Total Employees:	1,333.00

Strategic Goals:

Probation has identified four key service areas to measure performance in achieving its mission: Community Safety, Court Support, Victim Services, and Workforce.

- COMMUNITY SAFETY
  Probation is working toward safer communities by employing methods and programs designed to foster better decision making and behavioral changes. Probation focuses on adults and juveniles with a high risk of reoffending with a goal of finding targeted programs designed to reduce recidivism and increase the number of probationers that terminate probation without a new law violation. Probation continues to develop programs that provide educational opportunities, job preparation, and employment referral services to aid probationers in successful transitions that are being offered at the Orange County Day Reporting Center, Youth Reporting Centers and other facilities. Finally, Probation continues to employ evidence-based programming for all offenders such as Thinking for a Change (T4C), Decision Points and the Accountability Commitment Program, as a means toward reducing recidivism.
- COURT SUPPORT
  Probation is coordinating efforts among all stakeholders with a goal of improving efficiencies and ensuring relevant information is available for making appropriate decisions. Probation strives to build strong relationships with the Court who is often, for the offender, the first to address victim impact, offender accountability, and may dictate the type of supervision and/or rehabilitation and treatment programs the probationer may undergo.
- VICTIM SERVICES
  Probation is assisting victims as part of its core mission. Probation assists victims in understanding their rights to reparation, including assisting them in documenting losses and claims, enforcing restitution orders, pursuing collections, and disbursing funds collected.
- WORKFORCE
  Probation is recognizing that success is dependent on a highly-trained professional staff. Probation is committed to building technical skills, encouraging staff input, and providing a safe and efficient workplace for our employees.

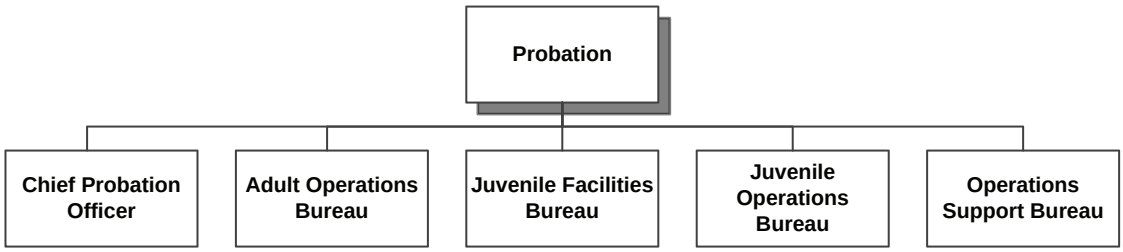
Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENTAGE OF PROBATIONERS TERMINATING FROM FORMAL PROBATION WITHOUT A NEW LAW VIOLATION **What:** The percent of probationers terminating from formal probation without a new law violation. **Why:** Measures Probation's success with probationers who do not commit a new violation while supervised.	In FY 2015-16, 69% of 5,891 adults (Probation, Post-release Community Supervision & Mandatory Supervision) and 50% of 1,285 juveniles were terminated from formal supervision without an arrest for a new law violation.	Maintain resources and supervision level needed to attain target goal: meet or exceed a rate of 60% or better of adults and juveniles terminating formal probation without any new law violation. Probation will continue to implement Evidence-Based Practice (EBP) recidivism reduction outcome measures.	69% of adults and 50% of juveniles terminated formal probation in FY 2015-16 without committing a new law violation. Probation supervises a higher concentration of high-risk juvenile offenders compared to the past several years. The violation rate is not diluted by over-supervised non-recidivists.
PERCENTAGE CHANGE IN ADULT PROBATIONERS SATISFACTORILY EMPLOYED AT BEGINNING AND END OF PROBATION **What:** The change in percent of adult probationers employed at the beginning and completion of probation. **Why:** Regular gainful employment is an evidence-based key indicator of progress on probation.	A 120% gain in the percent of individuals terminated from supervision with satisfactory employment (10.1% at probation entry compared to 22.2% at the point of termination).	Meet or exceed a gain of 40% with one year satisfactory employment at termination.	The FY 2015-16 result exceeded the target goal. Probation continues to utilize the day reporting center (DRC), which offers job readiness and employment assistance programs, as well as partner with agencies such as OCWIB, for employment services to offenders, contributing to this success.
ON-TIME FILING OF COURT REPORTS **What:** The percentage of adult and juvenile court reports completed and delivered on time to the Courts. **Why:** Measures success of Probation providing timely information to the Courts for appropriate decisions.	During FY 2015-16, 99% of the 362 adult investigations and reports, and 100% of the 512 reports from the juvenile investigation officers were completed on time.	Deliver 95% of adult and juvenile court reports within court filing deadlines. These outcome objectives assume continuation of current resource levels.	Adult and Juvenile Investigations complete a variety of reports for the Court and continue to exceed the goal of 95% timely submission.
TOTAL DOLLAR AMOUNT OF RESTITUTION COLLECTED FROM OFFENDERS IN THE CURRENT FISCAL YEAR **What:** Dollars collected from offenders for restitution to victims and welfare fraud repayment. **Why:** Represents a tangible way of holding offenders accountable and assists victims and the community.	In FY 2015-16, Probation collected $2,395,886 in restitution, a 2% increase compared to the $2,341,077 collected in FY 2014-15.	The annual target is to meet or exceed collections of the prior year.	Restitution to the victims continued to be the main focus of Probation's collection efforts. Probation continues enhancing collection tools and working to provide management with data reports that can be used to cost-effectively target staffing resources.
TOTAL NUMBER OF WORKERS' COMPENSATION CLAIMS FILED IN THE CURRENT FISCAL YEAR **What:** The total number of workers' compensation claims filed during the fiscal year. **Why:** Reflects Probation's safety record and commitment to ensuring a safe and healthy workplace.	In FY 2015-16, there were 239 workers' compensation claims filed and 83 claims accepted. The total claims submitted were 68% higher than FY 2014-15, however, the percentage accepted was 35% lower.	File fewer claims for workers' compensation than in the prior fiscal year.	Although there was an increase in the total claims submitted in FY 2015-16, just over one-third were accepted. In May 2016, Probation hired a Safety and Training Officer to develop and implement training to help ensure a safer environment for our workforce.
RECRUITMENT OF PEACE OFFICERS **What:** Number of applications received for entry-level peace officers in current fiscal year. **Why:** Recruitment of high quality applicants is critical to maintaining an exceptional workforce.	No Peace Officer applications were received in FY 2015-16 compared to 1,709 received in FY 2014-15. This is a result of Probation not opening a recruitment for this classification in FY 2015-16.	Conduct recruitment and retention measures as needed to meet operational needs while being mindful of budget conditions.	Probation did not conduct a Peace Officer recruitment in FY 2015-16. Dependent on the Department's operational needs and budget conditions, Peace Officer recruitment is planned for opening in late Spring 2017.

FY 2016-17 Key Project Accomplishments:

- SB 81 Multipurpose Rehabilitation Center (MRC) - Probation successfully secured a conditional award from the Board of State and Community Corrections (BSCC) on April 9, 2015, for the construction of a MRC at Juvenile Hall, in the full award amount of $17.5M. With this funding, Probation will be able to address several longstanding facility and programming needs at minimal cost to the County, strengthening Probation's efforts towards the rehabilitation of the juvenile population. On November 15, 2016, Probation received Project Establishment approval from the Department of Finance (DOF), executed the Project Delivery and Construction Agreement on February 17, 2017, and on March 2, 2017 received Preliminary Plan approval from the DOF. Probation and OC Public Works continue to work closely with the BSCC to prepare necessary deliverables for required project milestones. The expected completion date of the MRC construction project is July 29, 2019.
- OC Expeditor Implementation - On December 1, 2016 Probation successfully went live with the centralized County of Orange procurement system, OC Expeditor. Through dedicated efforts from the Department's Administrative and Fiscal Division and the County's Central Procurement Office, multiple training sessions were provided to staff, prior to implementation, to ensure a successful launch. This new electronic system enables Probation to standardize and streamline procurement requests, maintain easily accessible approval trails, reduce procurement processing times, and facilitate approvals of work order requests from partner agencies such as OC Public Works. As OC Expeditor continues to evolve, Probation looks forward to even more efficient processes surrounding procurement and accounting functions.
- Firearms Training Simulator - On January 24, 2017, Probation received Board of Supervisors approval to make a significant and important advance in the Department's firearms training through the purchase of a Training Simulator System. This 300-degree fully immersive simulation system provides the highest standards of training for law enforcement by allowing for real-life scenarios to be presented in a controlled environment, while providing recordings of officer responses for future evaluation. Scenarios are presented to the officers that are designed to test their critical thinking skills, firearms skills under pressure, and psychological preparation for close quarter combat. Being exposed to these types of scenario-based trainings, will help officers make split-second decisions when they are out in the field, increasing safety for the public as well as the officers. Additionally, this is a significant asset for the County as it will be available for utilization by other County agencies employing armed officers.

Organizational Summary



Chief Probation Officer - The Chief Probation Officer oversees the overall direction, administration, and coordination of the operations and programs of the Probation Department, including the County's juvenile detention and camp/ranch facilities. The Chief Probation Officer coordinates operation of all Probation Department programs and services, directs and consults with the four Chief Deputies of the following Bureaus: Adult Operations, Juvenile Facilities, Juvenile Operations and Operations Support. The Chief Probation Officer works with the Chief Deputies to assign projects and develop goals for their various divisions. The Chief Probation Officer develops and maintains effective working relationships with other social and law enforcement agencies, public officials, the judiciary, and community organizations to assess needs, develop priorities and maintain efficient/effective services; consults with the Board of Supervisors, County Executive Office, and Courts for policy direction and guidance; and provides fiscal oversight of Probation's budget and expenditures.

Adult Operations Bureau - Adult Operations provides services through four distinct operational divisions: Adult Court Services, Adult Field Supervision, Special Supervision and AB109 Field Supervision.

The Adult Court Services (ACS) division completes reports related to pre-plea and sentencing investigations for the criminal courts and provides Resident Probation Officers (RPOs) to the Superior Court Justice Centers operating in Orange County. In addition, the ACS Division processes and monitors a variety of cases subject to Inter-county transfer or the Interstate Compact. The divisional responsibilities also include oversight of Probation's role in the County's Collaborative Courts, including: Drug Courts, DUI Courts, Mental Health Courts and the Veterans Treatment Court.

The Adult Field Supervision is the largest supervision division, supervising over 4,500 adults on formal probation. In addition to their normal supervision duties, the Deputy Probation Officers (DPOs) also provide cognitive behavior therapy to selected offenders. Thinking for a Change and Decision Points are evidence-based cognitive restructuring programs that teach offenders thinking, internal control, social skills, and problem solving techniques.

The Special Supervision (SS) division supervises the following high-risk offender populations: adult and juvenile gang members, adult sex offenders, adult domestic violence offenders, and adult high control (weapons and violently criminally ill) offenders. All DPOs in this division are armed. Furthermore, this division provides the following department-wide services for appropriate populations: Global Positioning System (GPS) Monitoring Center, Supervised Electronic Confinement (SEC), Radio Dispatch, Forensic Devices Analysis, and K-9 operations. Probation's GPS Monitoring Center, managed by this division, oversees offenders on GPS for tracking and enhanced supervision purposes and is operated pursuant to Penal Code (PC) 1210.07 to .12. SEC is an electronic home detention program for adults, i.e. house arrest, and is operated pursuant to PC 1203.016, where offenders committed to a county jail or other county correctional facility, or granted probation, may voluntarily participate in a home detention program during their sentence, in lieu of confinement in the county jail. Additionally, offenders under formal supervision may be required to wear a GPS tracking device as an additional term of their supervision.

The AB 109 Field Supervision division supervises offenders under the "Public Safety Realignment Act" or simply "Realignment," signed by Governor Brown in 2011. Per PC Sections 3450 through 3465, offenders released from state prison on or after October 1, 2011, who had been incarcerated for a non-serious offense, pursuant to PC 1192.7(c), a non-violent offense, pursuant to PC 667.5(c), or a sex offender deemed not high-risk, as defined by California Department of Corrections and Rehabilitation (CDCR), were released to a local jurisdiction, based on their county of residence, for supervision under Post-release Community Supervision. Supervision of these offenders is not to exceed three years. In addition, individuals convicted of a non-serious offense, pursuant to PC 1192.7(c), non-violent offense, pursuant to PC 667.5(c), non-sex offense, past or present that are placed on Mandatory Supervision under PC 1170(h), are supervised in this division.

These four divisions enforce court orders and assist with the re-socialization of offenders through a combination of direct and supportive actions, based on ensuring community safety, addressing offender accountability, and promoting competency building in adults and juveniles under supervision.

Juvenile Facilities Bureau - The Juvenile Facilities Bureau provides oversight and direction for Juvenile Hall and three camp/ranch juvenile facilities - Joplin Youth Center, Youth Guidance Center, and Youth Leadership Academy. All of the facilities operate 24-hours-per-day, 7-days-per-week and must meet stringent guidelines established by the California Board of State and Community Corrections. Primary responsibilities include: providing a safe environment for the juveniles in custody, ensuring sufficient well-trained staff are available, developing and providing a broad range of treatment programs to meet the juveniles' needs, adhering to all laws/regulations/licensing requirements for correctional facilities, and overseeing correctional facility maintenance and development.

In addition to the facilities, programs are provided that offer alternatives to confinement such as the Accountability Commitment Program, which allows offenders to be released home on electronic confinement to a day-treatment program.

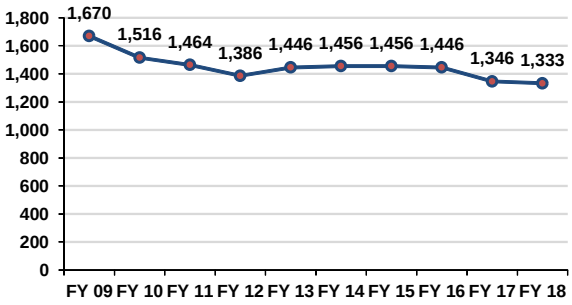
Juvenile Operations Bureau - The Juvenile Operations Bureau provides services through two distinct operational divisions: Juvenile Field Supervision and Juvenile Court Services.

The Juvenile Field Supervision division supervises juvenile offenders in the community on formal probation, including probation foster care youth. In addition, this division is also responsible for Probation's Youth Reporting Centers (YRCs) and the Juvenile Court Work Program (JCWP). The YRCs provide services for juvenile offenders in violation, or with a high-risk potential for ongoing delinquency, as well as transitional aftercare services for juveniles released from juvenile institutions. The JCWP is a sanction used as an alternative to secure detention for violations of probation. Youth serve in the JCWP on Saturdays and are required to participate in various activities such as litter collection in parks or graffiti abatement in the community. Days on JCWP can be ordered by the Juvenile Court or imposed by a Deputy Probation Officer.

The Juvenile Court Services division provides a number of essential functions. This Division provides intake screening services for all juveniles referred by law enforcement agencies for alleged violations of the law, conducts preliminary investigations to determine if further referrals to the District Attorney and Court are necessary, provides Juvenile Court Officers to the Juvenile Court, conducts investigations for the Juvenile Court, administers Truancy Court and Drug Court, and monitors diversion and administrative cases.

Operations Support Bureau - The Operations Support Bureau provides primary support services for Probation's overall operation through five divisions: 1) Administrative and Fiscal, 2) Strategic Support, 3) Information Technology, 4) Professional Standards, and 5) Employee Development & Support Division. This branch of Probation provides administrative and fiscal services, information systems, human resource services, and research and evidence-based practices support for all functions in the Department. The bureau supports Departmental long-range planning, pursuit of outside funding, contract and purchasing administration, community resource monitoring, employee recruitment, hiring, training and operation of the Volunteers in Probation (VIP) and Volunteer Probation Officer (VPO) functions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, the Probation Department deleted 13 vacant positions in accordance with the County Position Policy.
- In FY 2015-16, 100 vacant positions were deleted in an effort to offset position needs in the County that were available due to a decrease in the juvenile detention population.
- In FY 2014-15, 10 positions were deleted pertaining to Juvenile Hall operations.
- In FY 2012-13, 18 positions were added as a result of increased workloads due to the implementation of AB109 and eight positions were transferred to Human Resource Services as part of the centralization.
- In FY 2011-12, 60 positions were added to handle the increased workload anticipated from the implementation of AB109.
- In FY 2010-11, 78 vacant positions were deleted as a result of budget reduction measures outlined by the County Executive Office and the Board of Supervisors.
- In FY 2009-10, 50 vacant positions and two vacant limited-term positions were deleted as a result of the budget reduction measures outlined by the County Executive Office and the Board of Supervisors.
- In FY 2008-09, the Probation Department added 19 positions due to increased workload at the adult and youth reporting centers and deleted 173 vacant positions primarily due to State and County budget cuts.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Probation submitted a balanced budget, which will continue to serve the public and strive to protect public safety. Probation continues to accept leadership roles on a statewide basis to help facilitate County goals, and continues its lead role related to Criminal Justice Realignment. The Chief Probation Officer continues to actively support the Chief Probation Officers of California in the state-wide pursuit of new revenue and the protection of existing revenue sources. Probation continues its commitment to Performance Metrics through regular convening of all managers to examine progress made and make continued strategic refinements, especially as it relates to best practices.

Changes Included in the Base Budget:

Probation's Budget for FY 2017-18 increased by $1 million from the FY 2016-17 Modified Budget. There were no augmentation requests.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	1,346	1,333	1,333	1,333	0	0.00
Total Revenues	74,549,639	77,919,000	78,797,212	79,451,893	1,532,893	1.97
Total Expenditures/Encumbrances	174,849,110	181,380,429	179,518,498	183,947,936	2,567,507	1.42
Net County Cost	100,299,471	103,461,429	100,721,286	104,496,043	1,034,614	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Probation in the Appendix on page A67

Highlights and Key Trends:

- Probation continues to focus on the efficient and effective use of staff resources by reviewing the deployment of existing resources. Performance Metrics and Evidence-Based Practices initiatives are being used in this effort.
- Probation achieves to manage with limited resources to protect public safety, as well as the health and security of youthful offenders in custody. Probation will continue its joint efforts with the Courts, other County departments, and community law enforcement and stakeholders, especially as it relates to Criminal Justice Realignment activities.
- Probation makes priority improvements to its infrastructure to increase efficiency, while striving for data sharing compatibility with state, county, and local agencies.
- Probation continues to look for grant opportunities to help fund needed Department-wide services consistent with its use of best practices.

Budget Units Under Department Control:

No.	Agency Name	Chief Probation Officer	Adult Operations Bureau	Juvenile Facilities Bureau	Juvenile Operations Bureau	Operations Support Bureau	Total
057	Probation	7,772,356	47,538,465	62,083,186	24,047,639	42,506,290	183,947,936
14R	Ward Welfare	0	0	183,201	0	0	183,201
	Total	7,772,356	47,538,465	62,266,387	24,047,639	42,506,290	184,131,137

14R - WARD WELFARE

Operational Summary

Description:

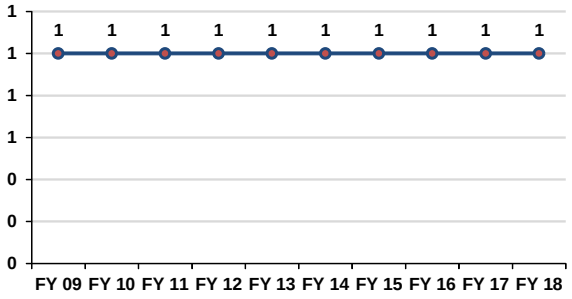
The Ward Welfare Fund is controlled by the Chief Probation Officer and is used for the benefit, education and welfare of detainees confined to Juvenile Hall or other County juvenile facilities and/or for the maintenance of these facilities.

Ward Welfare funds are comprised of proceeds from commissary operations and commissions from the use of collect-only telephones in the County's four juvenile facilities. Proceeds are used to support cultural, educational, and motivational activities for minors in the facilities.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	163,612
Total FY 2016-2017 Actual Expenditure + Encumbrance:	130,611
Total Final FY 2017-2018:	183,201
Percent of County General Fund:	N/A
Total Employees:	1.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Reduced revenue has resulted in Probation staffing this function nominally during the past several years, a trend that continues into FY 2017-18.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	1	1	1	1	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	244,610	64,700	109,931	97,200	32,500	50.23
Total Expenditures/Encumbrances	155,935	163,612	130,611	183,201	19,589	11.97
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	88,675	(98,912)	(20,680)	(86,001)	12,911	-13.05
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Ward Welfare in the Appendix on page A154

058 - PUBLIC DEFENDER

Operational Summary

Mission:

To provide effective, compassionate and high quality representation to the indigent client, and do so in a cost effective manner.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	74,185,229
Total FY 2016-2017 Actual Expenditure + Encumbrance:	71,988,741
Total Final FY 2017-2018:	77,276,917
Percent of County General Fund:	2.3%
Total Employees:	408.00

Strategic Goals:

- The Public Defender has a legal and ethical obligation to represent clients who lack the resources to hire an attorney, as appointed by the courts. All persons charged in criminal cases are entitled to be represented by counsel at all stages of proceedings as guaranteed by the Sixth and Fourteenth Amendments to the United States Constitution, Article I, Section 15 of the California Constitution, and Penal Code section 987.
- The goal of the Offices of the Public Defender is to protect the constitutional rights, privileges and freedoms of individuals by providing the highest quality legal advocacy for all clients in the courts of Orange County in a cost-effective manner.
- This goal will be achieved through the efforts of the staff in each of the primary units of the Offices of the Public Defender.
- These efforts focus on a variety of activities including:
  - Advocating for all clients in the Criminal Courts of Orange County.
  - Advocating for all clients in the Delinquency Courts of Orange County.
  - Advocating the parental rights of clients by providing the highest quality representation in Dependency cases.
  - Advocating and protecting the rights of individuals by ensuring that they are treated fairly and equitably in the Mental Health Courts of Orange County.
  - Advocating for clients in the Collaborative Courts of Orange County.

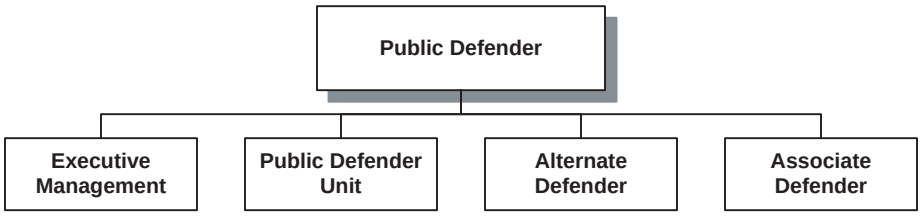
Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PROFICIENCY INDEX RATING USED INTERNALLY AS METHOD TO EVALUATE LEVEL OF SERVICES PROVIDED IN CASES. **What:** An internal measurement tool to monitor and evaluate quality representation by the Public Defender. **Why:** The mission of the Public Defender is to provide high quality legal representation to clients.	Maintained high quality and efficient representation in the courts consistent with relevant state and national guidelines and continued to work toward compliance with each of these.	To continue to maintain high quality and efficient representation in the courts consistent with relevant state and national guidelines and continue to work toward compliance with each of these.	The Public Defender began tracking performance measures in 2002 using this Proficiency Index. Findings show above satisfactory performance levels at 99.63% for calendar year 2016.

FY 2016-17 Key Project Accomplishments:

- The Department successfully implemented Phase I of a new legal case management system that is providing greater efficiencies and future connectivity with other justice partners.
- The Department received the 2016 Excellence in Service Award from USC School of Social Work and Project Kinship in recognition of the Department's dedication in restoring lives in Orange County through the work the Department did for clients on Proposition 47.
- Public Defender Sharon Petrosino received the Humanitarian of the Year Award and Senior Assistant Public Defender Martin Schwarz received the Attorney of the Year Award from the North Orange County Bar Association in December 2016.
- The Department partnered with other County Agencies at The Courtyard and provided legal resource assistance to homeless individuals.
- In February 2017, the Department was awarded the Law Firm of the Year award from the Constitutional Rights Foundation for the volunteer efforts from attorneys to coach and mentor youth in the community in mock trial competitions. Also, Chief Deputy Public Defender Daniel Cook was awarded the Distinguished Service Award for his overwhelming commitment to the program.
- Senior Assistant Public Defender Tracy LeSage was reappointed by Governor Brown to the State Bar of California Attorney Diversion and Assistance Program Oversight Committee in January 2017.
- Department staff volunteered at the Immigrant's Rights Fair, hosted by the Consulate of Mexico, in October 2016 to provide legal assistance to immigrants.
- Senior Deputy Alternate Defender Lee Stonum was appointed to serve on the board of the California Attorneys for Criminal Justice in January 2017.

Organizational Summary



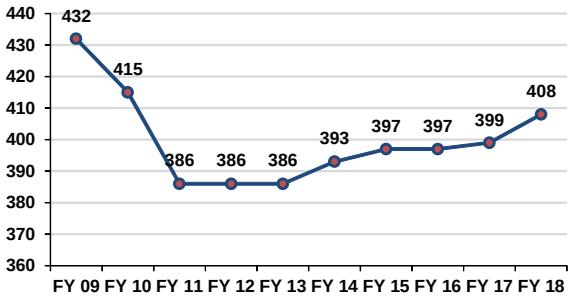
Executive Management - The Public Defender is the Department Head over the Offices of the Public Defender which consists of three distinct and separate law offices. These are the Public Defender Office, the Alternate Defender Office and the Associate Defender Office.

Public Defender Unit - The main unit is referred to as the Public Defender Office and is made up of several distinct sections. The main office is located in the Santa Ana Civic Center and consists of the Felony Panel, the Writs and Appeals section, the Mental Health section which contains the W&I Code 6600 section, the Training section, the Information and Technology section, the Administrative section and the Senior Management Team. In the City of Orange there is a juvenile court branch consisting of the Child Dependency section and the Delinquency section. There are also four branch offices located in Fullerton (North Justice Center), Santa Ana (Central Justice Center), Westminster (West Justice Center), and Newport Beach (Harbor Justice Center). Attorneys and support staff work at each of these locations.

Alternate Defender - The Alternate Defender Office is located in Santa Ana. Attorneys and support staff handle the first level of conflict cases (except for conflict cases arising in capital cases, Juvenile Court, frauds, W&I Code 6600 cases, and Mental Health). The Alternate Defenders represent clients who, because of a conflict of interest, cannot be represented by the main unit, often because more than one defendant is charged.

Associate Defender - The Associate Defender Office is located in Santa Ana and is staffed by attorneys with a small support staff. This unit primarily handles capital cases and complex homicide cases. These are cases that, because of a conflict of interest, would previously have been handled by court-appointed private attorneys at a greater cost to the County.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

Staffing trends for the Public Defender often reflect demographic, economic, and socio-political changes. As a result of the bankruptcy in January of 1995, the Board of Supervisors directed that the Office of the Public Defender be divided into three independent units. These units undertook representation of conflict clients previously represented by court-appointed private lawyers, and the intended effect of this change was to produce annual savings to County taxpayers. The net effect of segmentation in the first year was a savings of $6 million and savings have since been approximately $6 million annually.

Over the years changes in staffing have occurred in part due to the complexity of casework, Proposition 47, realignment and revocation workloads, other workload increases, the three strikes law, changes in Proposition 36, changes in how some juvenile offenders are prosecuted, expansion of attorney responsibilities in delinquency matters, laws mandating increased sentencing, expanded filing of "cold cases" arising from advances in the use of DNA evidence, arraignment court responsibilities, District Attorney filing practices, Propositions 57 and 64, and body-worn camera discovery.

- The FY 2017-18 Budget includes four new positions to address increased service demands created by police agencies use of body worn-cameras.
- In FY 2016-17, five positions were added: one Staff Specialist to meet the recruitment workload demands in the Department's Human Resources Unit and four Paralegals to meet the increased discovery workload created by police agencies use of body-worn cameras.
- In FY 2015-16 two part-time, limited term positions were added for the Public Defender's Office to support the grant received from the U.S. Department of Justice titled Post-Conviction Testing of DNA Evidence to Exonerate the Innocent. The grant is a collaborative effort by the Orange County Public Defender's Office and the Orange County District Attorney's Office to review cases for defendants who have been erroneously convicted.
- In FY 2014-15, four positions were added as a result of the Orange County Board of Supervisors adopting a resolution on May 13, 2014, authorizing implementation of Assisted Outpatient Treatment, AB 1421 also known as "Laura's Law". The Public Defender's Office is mandated to provide legal representation to those clients affected by Laura's Law and was approved to add four additional positions in July 2014.
- In FY 2013-14, two positions were added to handle the additional responsibilities associated with the State Parole Violation Hearings in conjunction with AB109.
- In FY 2009-10, the department deleted 29 positions as a result of the budget reduction measures outlined by the County Executive Office and the Board of Supervisors.
- In FY 2008-09, 17 positions were deleted as the Offices of the Public Defender participated in all the budget reduction measures outlined by the County Executive Office and our Board of Supervisors.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Offices of the Public Defender works diligently to support the countywide strategic goal of protecting the community by promoting a fair and equitable criminal justice system. The Department focuses on excellence and integrity while remaining fiscally responsible in serving the community of Orange County.

Public Defender services are core business functions mandated by law to represent clients under appointment by the courts. The budget is approximately 85% salaries and benefits and is monitored closely along with any initiatives that may impact services provided.

Changes Included in the Base Budget:

The Adopted Budget has a $204 thousand Net County Cost (NCC) increase compared to FY 2016-17 Modified Budget and includes one percent growth increase of $704 thousand offset by a one-time transfer of $500 thousand to District Attorney for discovery charges.

The FY 2017-18 Budget, with augmentation requests, represents continued operations at the FY 2016-17 level of service with expansion to meet increased demands due to police agencies body-worn cameras. To meet the FY 2017-18 NCC Limit, the Public Defender's Office submitted one augmentation request to reduce 27 positions and $3.3 million for their budget. A restore augmentation was requested for the full 27 positions and $3.3 million of which the Adopted Budget includes $2 million.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Twenty-Seven Positions, Services & Supplies and Net County Cost to Maintain Current Level of Service Amount:$ 1,960,342	Restoration of twenty-seven positions, services and supplies and Net County Cost to maintain current levels of service.	The Public Defender will continue to use best practices to manage workloads and measure tasks.	10062
Add Four Positions, Appropriations, and Net County Cost for Body-Worn Cameras, E-Discovery, and Proposition 57 Amount:$ 222,111	Add four Paralegals for body-worn cameras, e-discovery, and Proposition 57.	The Public Defender will monitor workloads and reallocate resources as necessary.	10296
Increase Appropriations and Net County Cost for Body-Worn Cameras and E-Discovery Amount:$ 632,000	One-time Information and Technology equipment to implement and store body-worn camera videos and e-discovery.	Continue to use equipment and resources that are cost efficient and provide the greatest benefit to the Department.	10824

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	399	404	404	408	4	0.99
Total Revenues	3,620,707	3,745,507	3,529,013	3,818,345	72,838	1.94
Total Expenditures/Encumbrances	71,664,670	74,185,229	71,988,741	77,276,917	3,091,688	4.17
Net County Cost	68,043,963	70,439,722	68,459,727	73,458,572	3,018,850	4.29

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Public Defender in the Appendix on page A70

Highlights and Key Trends:

- The Offices of the Public Defender continue to provide quality services on approximately 66,000 cases annually and is proactive in addressing workload impacts resulting from the complexity of casework, immigration consequences, body-worn camera discovery, Propositions 47, 57, and 64, expanded sentencing hearings for juvenile offenders, competency requirements for delinquency attorneys, and other impacts of the evolving legal environment.
- The Offices of the Public Defender, in partnership with the Community Corrections Partnership and other County Departments, continue to evaluate and employ best practices to ensure the continued successful implementation of services required as a result of AB109.
- The Department, in partnership with other County agencies, is a collaborator on the County's Stepping Up Initiative. The goal of the Stepping Up Initiative is to develop a program to divert low-level nonviolent offenders with mental illness and/or substance abuse away from jails and toward more appropriate community-based treatment services.

Budget Units Under Department Control:

No.	Agency Name	Executive Management	Public Defender Unit	Alternate Defender	Associate Defender	Total
058	Public Defender	428,628	67,471,835	8,145,445	1,231,009	77,276,917
15N	Delta Special Revenue	0	27,610	0	0	27,610
	Total	428,628	67,499,445	8,145,445	1,231,009	77,304,527

15N - Delta Special Revenue

Operational Summary

Description:

To provide competent representation to each court-appointed client in an efficient, cost-effective manner and in accordance with professional standards and ethics as established by the courts and by national and state legal organizations.

The Delta Special Revenue Fund was created on behalf of the Orange County Board of Supervisors in an agreement regarding the funding of Case No. 94ZF0195, by Calaveras County. It authorized the Public Defender to hire staff, arrange for space, contract services and arrange for equipment to undertake the action of representation of the defendant. It also authorized costs incurred by other Orange County departments as a result of the defendant's case.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	27,470
Total FY 2016-2017 Actual Expenditure + Encumbrance:	6,005
Total Final FY 2017-2018:	27,610
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,100	680	1,371	1,000	320	47.05
Total Requirements	2,220	27,470	6,005	27,610	140	0.51
Prior Year Encumbrance Balance	107	0	1	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(1,013)	(26,790)	(4,634)	(26,610)	180	-0.67
Ending Fund Balance - Unassigned	0	0	1	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Delta Special Revenue in the Appendix on page A168

060 - SHERIFF-CORONER

Operational Summary

Mission:

The men and women of the Orange County Sheriff-Coroner Department are dedicated to the protection of all we serve. We provide exceptional law enforcement services free from prejudice or favor, with leadership, integrity and respect.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	659,863,244
Total FY 2016-2017 Actual Expenditure + Encumbrance:	659,863,243
Total Final FY 2017-2018:	684,274,995
Percent of County General Fund:	20.41%
Total Employees:	3,498.00

Strategic Goals:

- Respond in a timely and effective manner to public safety concerns.
- Provide safe, secure, and efficient incarceration for pre-and post-trial inmates.
- Lead and support County-wide law enforcement efforts.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
NUMBER OF INMATE-ON-INMATE AND INMATE-ON-STAFF ASSAULTS REPORTED IN COUNTY JAILS. **What:** Promote a safe and secure housing environment for incarcerated inmates as well as staff. **Why:** To maintain control of our correctional facilities and to ensure the safety of inmates and staff.	The number of FY 2015-16 inmate-on-inmate assaults reported in County jails was 871 cases or 14.7% of the inmate population, the number of assaults on staff was 75 cases or 1.2% of the inmate population, representing a 1.7% increase in inmate-on-inmate and a .2% increase in inmate-on-staff assaults.	Conduct ongoing review of operational procedures to maintain or reduce the number of inmate-on-inmate and inmate-on-staff assaults.	Documenting jail violence statistics has improved substantially since the creation of the Strategy Accountability Focus and Evaluation (S.A.F.E.) Division, which began compiling the statistics. The Department will continue to look for ways to enhance the safety of our inmates and staff.
NUMBER OF INMATE GRIEVANCES HANDLED BY STAFF. **What:** A formal process for an inmate to address an issue or condition of confinement that affects him/her. **Why:** Provides a positive outlet, reduces misconduct and improves custody operations for staff & inmates.	In FY 2015-16, the number of inmate grievances filed was 523.	Maintaining fair and appropriate resolution of the grievances filed by inmates.	In FY 2015-16, grievances filed by inmates decreased by 36% as compared to FY 2014-15 total of 829 grievances. The grievance database was upgraded in July 2014 which provides a more robust and stable database to manage the high volume of grievances.

Key Outcome Indicators: (Continued)

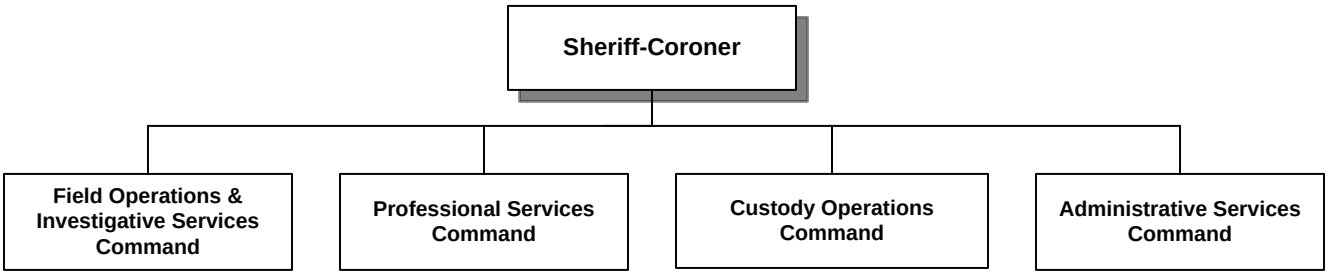
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
NUMBER OF USE OF FORCE IN CUSTODY OPERATIONS FACILITIES. **What:** A use of force occurs when department members have to use force to affect an arrest, overcome resistance or prevent escape. **Why:** Deputies are trained to use objectively reasonable force given the circumstances of an incident.	The number of use of force incidents reported in County jails during FY 2015-16 was 430 incidents or 0.7% of the number of inmates booked into the Orange County Jail system.	Continue to train deputies to ethically use objectively reasonable force to maximize facility security, to minimize injuries to suspects and department members and minimize sustained personnel investigations for improper use of force.	During FY 2015-16, Custody operations had 430 incidents involving the use of force. The department has reached its goals in minimizing the number of incidents with ongoing training to department members in the ethical, legal, and appropriate use of force and de-escalation.
RESPONSE TIME TO PRIORITY 1 CALLS FOR SERVICE. **What:** Timely response to Priority 1 calls for service reduces/limits the potential danger to human life. **Why:** Staying within the allotted response times, Deputies can assist the public more efficiently.	In 2016, Law Enforcement response time to Priority 1 calls for services is on average 5:37 minutes, which did not meet the target average of 5 minutes.	Maintaining Law Enforcement response time to Priority 1 calls for service in less than or equal to the standard of 5 minutes.	In 2016, the Department's response time to Priority 1 calls for service averaged 5:37. This is an increase, compared with 2015's average of 5:29 minutes. Priority 1 calls and phone-initiated calls for services increased by 10% and 5%, respectively, compared to 2015.
CRIME RATE ON AREAS PATROLLED BY THE SHERIFF'S DEPARTMENT. **What:** Measures Crime rate in areas patrolled by the Sheriff's Department. **Why:** Committed to keep the citizens of Orange County safe by being proactive in reducing crimes.	In 2015, areas patrolled by the Sheriff's Department had a crime rate of 13 per 1,000 residents, which is lower than the County's average of 24 per 1,000 residents.	Within Sheriff's service areas, we expect the crime rate to be lower than the County average.	Sheriff's patrol overall crime rates slightly increase from 2014 to 2015. According to the Crime Statistics from the FBI's "Crime in the United States", the Department has achieved its planned target crime rates in Sheriff patrol areas were lower than the crime rates of other cities in the County.

FY 2016-17 Key Project Accomplishments:

- The Sheriff's Department was able to secure $100 million from the State of California for County jail funding. The first phase project at the James A. Musick Facility received State Public Works Board (SPWB) approval (Project Establishment) in March 2013 and includes 512 new rated beds for the County of Orange Adult Detention System. The design of this first phase project is nearing completion. The department also secured a second conditional award for $80 million from the State of California for County jail funding in January 2014. This second phase project at the James A. Musick Facility received SPWB approval (Project Establishment) in January 2015 and includes 384 rated beds for rehabilitation, treatment and housing. The design of this second phase project started in February 2015 and is well underway. These two phases have been combined for construction and will be built almost simultaneously. Construction is anticipated to begin in the spring of 2017.
- The Orange County Sheriff's Advisory Council (O.C.S.A.C) was formed in 1979 as a California non-profit 501 (c)(3) corporation for the purpose of supporting local law enforcement. There are nearly 500 business and community leaders who are members of the O.C.S.A.C. The O.C.S.A.C. has raised funds for projects and purchases such as: the Drug Education Program and Project 999 (this fund supports officers who are injured in the line of duty and their families in the event of death in the line of duty). They recently refurbished Laser Village, a state of the art training complex at the Sheriff's Katella Training Center. Funds to refurbish this facility were in excess of $100,000 in kind contributions. O.C.S.A.C. is responsible for the building of the Peace Officers' Memorial as well as the ongoing maintenance of the Memorial. In the last year the Sheriff's Department has purchased nine canines for the department including the accompanying training. Sheriff's Department has purchased state of the art training equipment for the canines. In the nearly 40 years since O.C.S.A.C. was founded, nearly $11 million in funding has been contributed to the Orange County communities.
- The Orange County Crime Lab's (OCCL) OCBULLET 3D imaging database has obtained 200 confirmed case hits, including the advanced 50 bullet-to-bullet hits from 3D correlation. Most hits are from cross-jurisdictional cases involving different police agencies.

- The OCCL is one of the leading laboratories in California and in the United States addressing driving-under-the-influence of drugs (DUID). Both prescription drug (including combinations) and marijuana-influenced driving are important areas for public safety. The OCCL's toxicology program directly addresses these trends with advanced equipment and methods, including quantization
- The DNA Bureau of the OCCL will reach 10,000 CODIS hits in 2017. Due in part to a high quality and very efficient batching and case management system, OCCL DNA productivity is among the best in the country for major crime analysis.
- The OCCL was one of the few forensic laboratories in California to implement receipt and analysis of every sexual assault evidence kit collected in Orange County. By partnering with sexual assault nurses and police investigators, the evidence is delivered to the Crime Lab directly after collection, and analysis begins shortly thereafter. During the previous two years, the number of rape kit submissions doubled, and the Orange County Crime Laboratory maintained efficiency so major crime DNA casework continues at peak efficiency without change.
- The OCCL Latent Comparison Unit, in partnership with the Cal-ID Bureau state-of-the-art Automated Biometric Information system, recently provided solid investigatory leads on two cold-case homicides from the 1990s. By re-working the cold cases, and using modern fingerprint search technology, the two units provided information that was unavailable before, and is helping close the two homicide cases with investigatory leads.
- The Sheriff's Department has implemented a multi-year strategic plan to modernize all of the Information Technology Systems. The new systems will provide improved functionality and a better migration path to future technologies. These systems will improve efficiencies department-wide by consolidating multiple disparate systems into a single integrated system that will provide one source for real time information, crime analytics and statistics.
- The Aviation Support Unit (ASU) recruited key medical personnel and encouraged them to join the Sheriff's Department as reserves and public service responders (PSR's). This allowed ASU to become accredited by the Orange County Emergency Medical Services (OCEMS) as a Basic Life Support (BLS) Air Rescue Provider on April 1st, 2015. In April 2016, the ASU personnel to include the medics completed hoist training conducted by Advanced Helicopter + Rescue Techniques. In May 2016, ASU completed its first medical search and rescue mission. ASU continued to develop its program and became accredited as an Advance Life Support (ALS) Air Rescue Program on July 12, 2016. ASU has worked to further develop the medical capability of the Sheriff's Department and on September 12, 2016, the Sheriff's Department received accreditation as an ALS agency.
- In 2015 the Orange County Board of Supervisors passed a resolution (ASR Control 15-000734) to support the National Stepping Up Initiative's Call to Action to reduce the number of people with mental illnesses in our county jails. During Fiscal Year 2016-17, the membership of the Orange County Criminal Justice Coordinating Council (OCCJCC), under the direction of Supervisor Todd Spitzer and Sheriff Sandra Hutchens, committed to developing a global Stepping Up Initiative plan in support of that resolution. A committee of subject matter experts and stakeholders was empaneled and began the task of developing a comprehensive 10 point plan. This process included several subcommittee meetings, data analysis, and process reviews throughout the year, with the ultimate goal of completion by the end of the fiscal year. Plan development is on schedule and if approved by the OCCJCC and Board of Supervisors, will begin in FY 2017-18.

Organizational Summary



Field Operations & Investigative Services Command - Provides patrol services to all unincorporated areas of the County and to 17 independent entities, including 13 municipalities that partner with the Department for law enforcement services. Manages the following Divisions: Airport Operations, North Operations, Southeast and Southwest Operations, and Homeland Security.

Initiates and investigates public offenses and violations relating to crimes against persons and property, sex crimes, family violence, homicide, computer crimes, checks and fraud, vice and gang enforcement and narcotics offenses, as well as the implementation of specialized services and task forces, including special operations. Conducts investigations into circumstances surrounding deaths falling within the Sheriff-Coroner's jurisdiction. Provides critical Countywide forensic science services in support of the investigation and prosecution of criminal cases.

Provides emergency management and preparedness services to the unincorporated areas of Orange County and supports the efforts of the Orange County Operational Area.

The Reserves Bureau is one of the most innovative law enforcement reserve forces in the nation. Reserve officers provide a wide variety of services in the community, volunteering their time to work alongside career law enforcement personnel.

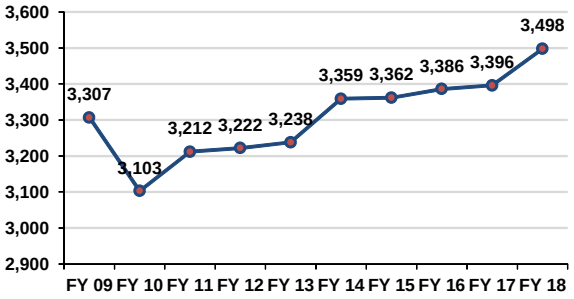
Professional Services Command - Provides personnel, media relations, and record keeping to support the operation of the Department. Conducts law enforcement training for sworn peace officers, reserve peace officers, and professional staff in all phases of state and federal mandated training and continues law enforcement training courses for Sheriff-Coroner personnel and law enforcement agencies throughout Orange County and the State of California. Reviews, enhances, and creates department policies, improves safety through compliance with all mandates, reduces liability, decreases crime through statistical analysis and mapping, assists injured employees in their recovery and return to work and tracks employee performance to increase our commitment to excellence in service to the public.

The Court Operations Division provides baliffing for all Superior Courts, staffing courthouse holding facilities, Courthouse security, enforcement of warrants of arrest, service and enforcement of civil process, and transportation of mental health conservatees for hearings.

Custody Operations Command - Provides jail functions to hold 65,000 arrestees annually and custodial services to inmates sentenced to serve time in Orange County, including housing, record keeping, recreational activity, food services, commissary and services associated with the secure custody of inmates. Correctional programs offer a variety of life skills and responsibility classes to help inmates re-enter the community as productive, law abiding citizens upon their release from jail. Jail population includes Immigration and Customs Enforcement (ICE) detainees and Assembly Bill (AB) 109 Realignment prisoners.

Administrative Services Command - Provides financial, budget, contract administration for law enforcement services, payroll, building maintenance and construction management, information systems, evidence storage and other business services in support of the Department's law enforcement mission. Provides centralized, coordinated communications systems for all local public safety agencies (law enforcement, fire, paramedic and lifeguard) and general government agencies on a 24-hour basis.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Over the last ten years, staff expansion is primarily due to jail expansion, contract cities, John Wayne Airport, Joint Terrorism Task Force (JTTF), Orange County Intelligence Assessment Center, OC Crime Lab, patrol operations and security services for other agencies.
- The FY 2017-18 Budget includes 95 new positions: four positions are to address increased service demands in unincorporated areas; six for the Orange County Crime Lab Drugged Driving program, DNA Sexual Assault Analysis, and DNA Property Crime Analysis; and 85 positions transferred in from Sheriff-Communications, Budget Control 055.

- The FY 2016-17, six positions were added to address increased service demands in unincorporated areas and a new Cyber Crime Unit.
- In FY 2015-16, two positions were added to assist in the development of the Closed Circuit Television (CCTV) upgrade and one position was added to support the OC Crime Lab.
- In FY 2014-15, 21 positions were added for the Security Bureau, Support Services, OC Crime Lab and the new Saddleback Station for Southeast Patrol Operations.
- In FY 2013-14, one position was added for the Law Enforcement Contract, City of Yorba Linda and two limited-term positions were added for the OC Crime Lab.
- In FY 2012-13, 122 positions were added to handle the increased needs of the department as a result of a new Law Enforcement Contract with the City of Yorba Linda, Deputy Sheriff Training, Central Jails and the OC Crime Lab. One position was transferred to CEO Risk Management.
- In FY 2012-13, 17 positions were transferred from Sheriff Court Operations, Budget Control 047, and one position was transferred to the Emergency Management Division, Budget Control 032
- In FY 2011-12, seven positions were transferred into Budget Control 047 from other areas within the Sheriff's Department for Court Security.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will continue to provide exceptional law enforcement services to the residents of Orange County. The Department will continue to ensure the security, protection and welfare of those incarcerated in our facilities. We have reformed custody operations for the safety of staff and inmates and continually implement changes without reducing the public's safety or services provided. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

The Adopted Budget has a $3.8 million Net County Cost (NCC) increase compared to FY 2016-17 Modified Budget and includes one percent growth increase of $1.2 million, a $6.2 million NCC transfer from Sheriff-Communications, Budget Control 055 offset by a net decrease in one-time NCC of $3.6 million.

The FY 2017-18 Budget, with augmentation requests, represents continued operations at the FY 2016-17 level of service with expansion to meet increased demands of servicing the unincorporated areas and the OC Crime Lab. To meet the FY 2017-18 NCC Limit, the Sheriff's Department submitted one augmentation request to reduce 185 positions and $37 million for their budget. A restore augmentation was requested for the full 185 positions and $37 million of which the Adopted Budget includes $22.2 million.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add Four Positions, Appropriations, and Net County Cost for Expansion of Services in Unincorporated Areas Amount:$ 455,737	Add four Deputy Sheriff II's to the Southeast Patrol Operations to serve public protection needs.	Increase patrol time and response times and decrease officer safety concerns.	10675
Add Four Positions, Appropriations, and Net County Cost for OC Crime Lab Amount:$ 588,820	Add two DNA Property Crime Forensic Scientist III's, one DNA Sexual Assault Forensic Scientist II, and one Driving Under the Influence of Drugs Forensic Scientist III.	Address demand caused by population increases in these critical areas to aid public safety and enable timely investigations.	10685
Add Two Positions, Appropriations, and Net County Cost for OC Crime DNA Amount:$ 202,662	Add two Forensic Scientist I's in order to process DNA evidence cases in a timely manner.	Increase the volume of DNA evidence processed in a timely manner	10687

Approved Budget Augmentations and Related Performance Results: (Continued)

Unit Amount	Description	Performance Plan	PB Req. Code
Restore One Hundred Eighty-Five Positions, Services & Supplies and Net County Cost to Maintain Current Level of Service Amount:$ 22,212,080	Restoration of one hundred eighty-five positions and $37M to sustain jail operations.	Maintain low number of incidents in County jails involving inmate violence.	10751
Increase Appropriations and Net County Cost for Closed Circuit Television System Amount:$ 2,000,000	Upgrade of CCTV system will improve coverage and reliability of video captured in jail facilities.	Increase the coverage, reliability and quality of video captured in key areas of the jail facilities.	10862
Sheriff-Coroner New Vehicle Requests Amount:$ 3,620,240	Replacement of 130 vehicles for a cost of $2.1M and the reestablishment of the capital reserve fund for the OC Fleet internal service fund of $1.4M.	N/A	10863

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	3,396	3,403	3,403	3,498	95	2.79
Total Revenues	483,716,133	522,583,507	513,270,180	530,945,965	8,362,458	1.60
Total Expenditures/Encumbrances	606,568,867	659,863,244	659,863,243	684,274,995	24,411,751	3.70
Net County Cost	122,852,734	137,279,737	146,593,063	153,329,030	16,049,293	11.69

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner in the Appendix on page A75

Highlights and Key Trends:

- Prop 172 Public Safety Sales Tax Revenue (Prop 172) remains a significant funding source for the Sheriff's Department, but fluctuated with the economy and declined significantly in the past years. Although Prop 172 revenue has experienced growth, it is not significant enough to offset the ongoing operational costs increase in the areas of Salaries & Employee Benefits, Workers' Compensation Insurance, Property & Liability Insurance, fuel, food and other Services & Supplies.
- In response to overall operational cost increases and the decline in State and Federal grants as well as other revenues, the department is focused on reducing the budget without impacting public safety. One of the measures has been to delay in filling vacant positions in order to save costs. In addition, the department reduced/deferred facility maintenance and equipment purchases.
- The Department faces a fluctuating jail population which may impact revenues. The passage of Proposition 47 has reduced the inmate population, however, those same convicts may be re-incarcerated as they miss court dates and fail to pay citations. The AB109 population has also decreased with the passage of Prop 47 due to the reclassification of inmates and ICE beds fluctuate which impacts revenue.

Budget Units Under Department Control:

No.	Agency Name	Field Operations & Investigative Services Command	Professional Services Command	Custody Operations Command	Administrative Services Command	Total
032	Emergency Management Division	3,571,395	0	0	0	3,571,395
047	Sheriff Court Operations	0	0	65,017,970	0	65,017,970
060	Sheriff-Coroner	279,808,249	37,317,338	215,156,014	151,993,394	684,274,995
109	County Automated Fingerprint Identification	0	1,613,349	0	0	1,613,349
118	Regional Narcotics Suppression Program - Department of Justice	7,634,764	0	0	0	7,634,764
125	Regional Narcotics Suppression Program - Department of Treasury	288,854	0	0	0	288,854
126	Regional Narcotics Suppression Program - Other	2,241,187	0	0	0	2,241,187
132	Sheriff Narcotics Program - Department of Justice	2,594,904	0	0	0	2,594,904
133	Sheriff Narcotics Program - Other	1,165,831	0	0	0	1,165,831
134	Orange County Jail Fund	0	0	1,430,052	0	1,430,052
139	Sheriff's Narcotics Program - CALMMET - Treasury	1,668,138	0	0	0	1,668,138
13B	Traffic Violator Fund	1,129,723	0	0	0	1,129,723
13P	State Criminal Alien Assistance Program (SCAAP)	0	0	0	1,779,331	1,779,331
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	0	0	0	12,342,705	12,342,705
141	Sheriff's Substation Fee Program	4,360,502	0	0	0	4,360,502
143	Jail Commissary	0	0	10,539,092	0	10,539,092
144	Inmate Welfare Fund	0	0	11,753,957	0	11,753,957
14D	CAL-ID Operational Costs	0	1,551,386	0	0	1,551,386
14E	CAL-ID System Costs	0	32,046,120	0	0	32,046,120
14G	Sheriff's Supplemental Law Enforcement Services	0	0	0	3,121,910	3,121,910
14Q	Sheriff-Coroner Construction and Facility Development	0	0	0	25,390,571	25,390,571
15L	800 MHz CCCS	0	0	0	29,437,733	29,437,733
	Total	304,463,547	72,528,193	303,897,085	224,065,644	904,954,469

032 - Emergency Management Division

Operational Summary

Description:

The Emergency Management Division leads, promotes, facilitates and supports County and Operational Area efforts to mitigate, prepare for, respond to, and recover from disasters. Members of the Emergency Management Division respond to direction provided by the Orange County Emergency Management Council and the Operational Area Executive Board. Duties include direct emergency response, disaster planning, responder training, public education and agency-specific training for fire, flood, earthquake, civil disturbance, tsunami, San Onofre Nuclear Generating Station (SONGS) and terrorism. The Emergency Management Division is responsible to respond and activate the County Emergency Operations Center during times of emergency.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	3,648,182
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,283,728
Total Final FY 2017-2018:	3,571,395
Percent of County General Fund:	0.11%
Total Employees:	19.00

Strategic Goals:

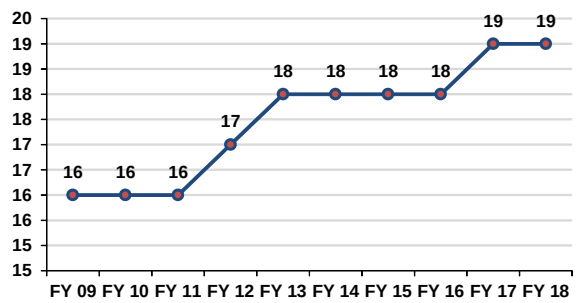
- Revise the Orange County Operational Area Agreement that was last updated in 1995. This agreement defines what the Operational Area is and how it manages and/or coordinates information, resources, and priorities among local and regional government entities. Over 100 local jurisdictions will be party to the Agreement revision and adoption process.
- Maintain the County and Operational Area Emergency Operations Center (EOC) in a constant state of readiness for emergency activation and disaster response, ensuring a cadre of trained responders, capable of managing a large, catastrophic emergency event.
- Update County Emergency Operations Plan and Annexes with corresponding training programs for responders including topics such as: weapons of mass destruction, aviation disasters, tsunamis, dam failures, fires, floods, mutual aid, care and shelter, and volunteer management.
- Produce Department specific emergency plans and procedures to ensure business continuity and internal response protocols.
- Conduct specialized training for County and Operational Area Field Level and EOC responders in preparation for the planned EOC exercises and real emergency incidents through the building of Type 3 All Hazards Incident Management Teams.
- Expand the countywide web based emergency management software with additional components, including resource tracking and mapping. Improve the usability of this system to benefit Orange County, cities, and special districts within the County boundaries.
- Manage and coordinate the countywide emergency mass notification system (AlertOC) in collaboration with Orange County agencies, cities and water districts.

- Implement and exercise the alternate EOC plan, addressing the findings of the 2015 Grand Jury Report, "Orange County Emergency Operations." This plan includes mobilizing people and equipment to a pre-identified alternate location, as well as researching a longer-term solution to the technical limitations of the existing EOC.

FY 2016-17 Key Project Accomplishments:

- The County and Operational Area continue to demonstrate innovation and effectiveness in emergency management, forming a dynamic program capitalizing on continuous improvement in order to provide the best level of service to the Whole Community including people with disabilities and those with access and/or functional needs.
- Activated the Emergency Operations Center (EOC) for incidents including the Holy Fire, extreme heat, and January and February 2017 Winter Storm events.
- Enhanced the EOC facility including: upgrading the facilities Digital Video Recording and surveillance system, replacing the HVAC system, installing "all in one" computer systems for key EOC positions, and reconfiguring the EOC to improve space allocation.
- Developed the Alternate EOC Plan. Identified and developed agreements with jurisdictions to use their facilities as alternate EOCs. Conducted an alternate EOC exercise testing establishment and mobilization of the alternate EOC.
- Revised the County of Orange Hazard Mitigation Plan, receiving approval from the California Office of Emergency Services (CalOES) and the Federal Emergency Management Agency (FEMA) in August 2016.
- Combined the County of Orange and the Orange County Operational Area Emergency Operations Plan (EOP) into one plan creating a more efficient plan. The EOP was submitted and approved by the California Office of Emergency Services (CalOES) and the County Board of Supervisors.
- Updated Annexes to the Orange County and Orange County Operational Area Emergency Operations Plan, including the Extreme Temperature Annex, Homeless Notification Procedure, Prado Dam Release Notification Procedure, 2014 Silverado Fire Debris Flow Plan, and Threat and Hazard Identification Risk Assessment (THIRA).
- Provided support and input to the Orange County Emergency Managers Organization (OCEMO), which represents 115 signatory members of the Orange County Operational Area Agreement and whose mission is to mitigate, prepare for, respond to and recover from the next emergency or catastrophic disaster impacting Orange County.
- Facilitated and participated in working groups including the Disabilities Access and Functional Needs Working Group, KID's in Disasters Working Group, Terrorism Working Group, Emotional Care Working Group, OCEMO sub-committees (Shelter, Schools, WebEOC, etc), and Collaborative Organizations Active in Disasters (COAD).
- Transitioned the AlertOC emergency notification system, which provides warning capability to the County and all Orange County Cities, to a new vendor. The AlertOC program involves a technical system, established alerting protocols, regional standard operating procedures, training for AlertOC users, and a 24/7 response capacity.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During the FY 2015-16 Budget Cycle, one senior emergency management program coordinator position was added to take on Department disaster planning.
- From FY 2012-13 through FY 2014-15 Budget Process, staffing count is consistent with 18 authorized positions.
- During the FY 2012-13 Budget Process, one Administrative Manager I position was added to the Budget in support of the AlertOC program, which was transferred from CEO to the Emergency Management Division effective July 1, 2012. Total authorized positions increased from 17 to 18.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Emergency Management Division will continue to provide emergency response, training, mitigation, and preparedness services to the Orange County Operational Area composed of all County government agencies, plus all political subdivisions within the geographical boundary of the County. The County's Emergency Operation Center, located at Loma Ridge, will continue to remain in a constant state of readiness for all emergencies involving earthquakes, tsunamis, nuclear power plant emergencies, sudden and severe energy shortages, civil disturbances, terrorism and acts of war.

Changes Included in the Base Budget:

The FY 2017-18 Budget, with augmentation requests, represents continued operations at the FY 2016-17 level. To meet the FY 2017-18 NCC Limit, the Emergency Management Division submitted one augmentation request to reduce one position and $351 thousand for their budget. A restore augmentation was requested for the full one position and $351 thousand of which the Adopted Budget includes $291 thousand.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore One Position, Services & Supplies and Net County Cost to Maintain Current Level of Service Amount:$ 290,628	Restoration of one position and services & supplies to sustain current Emergency Management mandated functions of the County.	Meet standard state and federal requirements for the Sheriff's Department.	9991

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	19	19	19	19	0	0.00
Total Revenues	2,604,115	2,445,878	2,083,294	2,066,440	(379,438)	-15.51
Total Expenditures/Encumbrances	3,780,048	3,648,182	3,283,728	3,571,395	(76,787)	-2.10
Net County Cost	1,175,932	1,202,304	1,200,434	1,504,955	302,651	25.17

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Emergency Management Division in the Appendix on page A46

Highlights and Key Trends:

- Emergency Management is increasingly reliant on information systems to produce detailed information during disaster response, such as automated detection for hazardous chemical plumes, rapid damage assessment tools and the ability to produce a common operational picture for all levels of government. Technical support is now required to manage the informational systems used in everyday emergencies. Moving forward, high tech solutions will be required to address catastrophic emergencies.
- Emergency Management leads the County effort to produce the Orange County Hazard Mitigation Plan. This involves emerging science related to climate change and the adaptability of communities to become disaster resilient.
- Emergency Management is leading the effort to improve emergency planning for people with disabilities, and those with access and/or functional needs through a collaborative effort, which includes the building of partnerships with private, non-profit and advocacy groups.

- Emergency Management continues to work on planning, preparing and training for yearly emergency exercises, including those related to terrorism response, earthquakes, flooding, and the San Onofre Nuclear Generating Station spent fuel pools.
- Emergency Management continues to improve current Emergency Plans and annexes while developing new annexes based on best practices identified through local, national and international disasters.
- Emergency Management continues to lead the County/Operational Area effort on terrorism emergency planning.
- Emergency Management is responsible for maintaining the County/Operational Area Emergency Operations Center in a constant state of readiness (per County Board Ordinance) for activation and exercises.
- Emergency Management continues to receive a high number of requests for public education and preparedness expos, which fall into an unfunded area. There are no staff dedicated to working with the unincorporated County area residents and community groups. This is an area in which requests will continue to increase as incidents and emergencies increase.

047 - Sheriff Court Operations

Operational Summary

Description:

In keeping with the Mission and Core Values of the Orange County Sheriff's Department, the Court Operations Division is committed to protect and serve the judiciary and the public with integrity and professionalism by ensuring a safe environment in the Superior Court of Orange County.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	63,169,145
Total FY 2016-2017 Actual Expenditure + Encumbrance:	63,169,145
Total Final FY 2017-2018:	65,017,970
Percent of County General Fund:	1.94%
Total Employees:	384.00

Strategic Goals:

- All orders of the Court and civil processes shall be served and enforced with a pledge to providing those services in the most vigilant, efficient and courteous manner.

FY 2016-17 Key Project Accomplishments:

- Court Security Services: The Sheriff and Orange County Superior Court principals continue to meet regularly to converse Court Security Services from an operational and fiscal perspective and to anticipate financial impacts of Federal and State legislation and budget policies. The staffing plan negotiated in FY 2011-12 has been modified in FY 2015-16 with the addition of court security positions. Sheriff Court Operations and Financial managers closely monitor Security costs and have exigency plans in place to modify staffing and reduce costs if the State should change its committed allocation for Court Security Services. The Court Operations Division Commander meets quarterly with his peers around the state to discuss operational and budget trends and to ensure that Orange County is maximizing our resources in providing services to the court.
- Civil Process Services: The backlog of civil process cases has been effectively eliminated through the restoration of previously deleted Civil Process Technician positions and the cautious use of extra help personnel. Those costs, in excess of Net County Cost, are being offset with Civil Trust Fund collections.
- The Civil Process Office Services Bureau has been reorganized to increase efficiencies. An Administrative Manager I oversees the operations in Santa Ana and Newport Beach. Additional Civil Process Supervisor positions have also been added. An Accountant/Auditor II position was added (reclassified from an existing Chief, Civil Process position) which streamlined fund reconciliation and improved collections of county fees.

Sheriff Court Operations - Custody Operations Command - Court Operations Division: One of the primary responsibilities of the Department is security of the Courts. Courtroom security is achieved by Deputies and Sheriff's Special Officers (SSOs) assigned as bailiffs for the courtrooms. Bailiffs maintain and preserve order in courtrooms, ensure proper decorum by remaining ready to meet and control unusual situations, and act to protect judges, witnesses, defendants, other members of the courtroom staff and the public. Additionally, bailiffs sequester juries during deliberations, provide information to Court clientele, schedule arrival and departure of prisoners, maintain custody of prisoners who have matters scheduled in their courtrooms, patrol courthouse hallways, and operate airport-style screening for the purpose of weapons interdiction. In 2016, 3.2 million people passed through weapons screening stations on visiting Orange County Courthouses. Costs for all court security activities are reimbursed by Trial Court Funding.

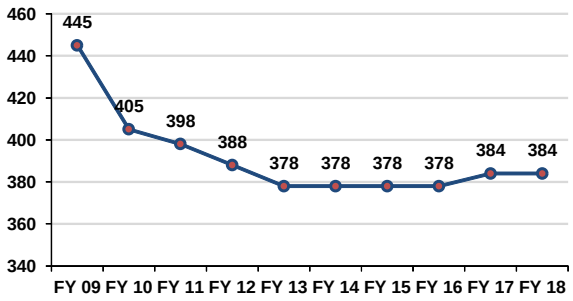
Detention: In addition to limited bailiff assignments, Deputies are assigned to transport and guard prisoners while at Court. Their duties include operation of court holding cells, booking defendants ordered into custody from the courtrooms, and standing guard while high-risk trials are in progress. In calendar year 2016, 94,829 adult prisoners were processed in the Orange County Courts. In that same period, 5,808 juvenile offenders were safeguarded at the Lamoreaux Justice Center (LJC) during court appearances. Temporary holding functions, unlike 24-hour jail functions, are allowable costs under Rule 810 and are also reimbursed through Trial Court Funding. Special Officers in Court Security transport conservatees to and from locked-down mental health facilities and Central Justice Center (CJC). In 2016, 1,072 conservatees were transported over 31,793 miles to ensure their safe attendance at court hearings.

Civil Process Services: This Unit is comprised of Deputy Sheriff IIs, Sheriff's Technicians and professional staff, all committed to case management/processing and field enforcement of Civil Process. These employees serve and enforce the subpoenas, orders, notices, summonses and other processes of the Court. Civil fields Deputies seize property under Court order, sell property seized to satisfy judgments and enforce orders to evict tenants. The Unit has made great strides in reorganizing and streamlining this activity in ways that will ultimately improve services and enhance revenue collections. All of these complementary goals provide a platform upon which an integrated network of user-friendly data gathering services may be expanded and connected with the Superior Court's system to track a case from start to finish. In calendar year 2016, 48,128 individual processes (including temporary restraining orders) were processed and/or served and generated $2.4 million in County fee revenue.

Administration: Sheriff Court Operations Administration includes three Lieutenants who have oversight responsibility for Justice Center Court Security, Civil Process Services and general administration of the Division.

Executive Management: This activity includes a Captain for Sheriff Court Operations and the Captain's Secretary.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During the FY 2015-16 Budget Process, a total of six positions were added for court security.
- In the FY 2012-13 and FY 2011-12 Budget Process, 17 positions were transferred to Budget Control 060 due to the Department consolidation.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Court Operations Division will continue to provide security at all Orange County Justice Centers, provide a safe and secure environment for defendants at Justice Centers, and provide services to residents and businesses in Orange County and to serve civil process and enforce court orders.

Changes Included in the Base Budget:

No significant changes or augmentations were included in the FY 2017-18 Budget.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	384	384	384	384	0	0.00
Total Revenues	53,335,064	58,825,718	58,830,935	60,631,108	1,805,390	3.07
Total Expenditures/Encumbrances	57,632,727	63,169,145	63,169,145	65,017,970	1,848,825	2.93
Net County Cost	4,297,663	4,343,427	4,338,210	4,386,862	43,435	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Sheriff Court Operations in the Appendix on page A59

Highlights and Key Trends:

- Assembly Bill 118, effective July 1, 2011 made certain changes to the manner in which Court Security services are funded. Funds for Court Security come directly to the County from the State and have been deposited in a unique Trial Court Security Account. This account will be "billed" each month for reimbursement of all allowable security costs as detailed by the Sheriff's Department. State funding for Court Security should be stable through FY 2017-18. Superior Court and the Sheriff will continue to negotiate a staffing and security plan.
- The Sheriff's Court Operations Division continues to maintain a working partnership with the Superior Court and will seek to maximize security services while working within available funding levels.

055 - SHERIFF-CORONER COMMUNICATIONS

Operational Summary

Description:

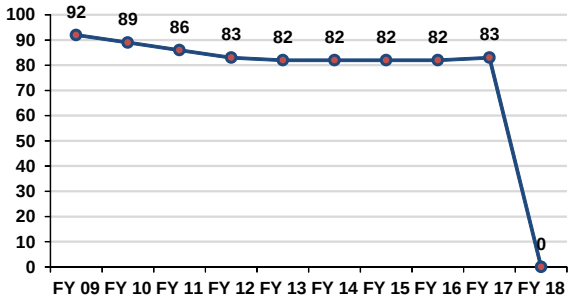
Sheriff-Communications provides centralized county-wide coordinated communications systems for all local public safety agencies (law enforcement, fire, paramedic and lifeguard) and for general government agencies on a 24-hour basis. Sheriff's Communications & Technology Division provides centralized operation, maintenance and financial management of the 800 MHz Countywide Coordinated Communications System (CCCS).

Due to restructuring, effective Fiscal Year 2017-18 Sheriff-Communications Budget Control 055 staffing and costs will be included in Sheriff-Coroner's Main Operating Budget, Budget Control 060.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	12,877,376
Total FY 2016-2017 Actual Expenditure + Encumbrance:	10,222,944
Total Final FY 2017-2018:	0
Percent of County General Fund:	0%
Total Employees:	0.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2017-18 Budget includes a transfer of 85 positions from Sheriff-Communications to Sheriff-Coroner's Main Operating Budget, Budget Control 060 due to restructuring of the Department.
- In FY 2015-16, one position was transferred from Sheriff-Coroner, Budget Control 060, due to increased demands and funded by Prop 172.
- In FY 2011-12, a total of two positions were transferred to other areas in the department. One position was transferred to Court Operations, Budget Control 047, and one position was transferred to Sheriff-Coroner, Budget Control 060 which was offset by a transfer of one position from Sheriff-Coroner.
- In FY 2010-11 and prior years, a total of eleven positions were deleted primarily due to budget reduction measures outlined by the County Executive Office and the Board of Supervisors.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	83	85	85	0	(85)	-100.00
Total Revenues	4,831,331	6,734,715	4,080,832	0	(6,734,715)	-100.00
Total Expenditures/Encumbrances	13,167,638	12,877,376	10,222,944	0	(12,877,376)	-100.00
Net County Cost	8,336,307	6,142,661	6,142,111	0	(6,142,661)	-100.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Communications in the Appendix on page A65

103 - O.C. Methamphetamine Lab Investigation Team

Operational Summary

Description:

The Orange County Proactive Methamphetamine Laboratory Investigation Team, also known as "PROACT" for its pro-active enforcement posture, was established in 1998 pursuant to an agreement between Orange County law enforcement agencies. The task force is composed of personnel from the Orange County Sheriff's Department, other city and law enforcement entities within Orange County. The primary objective for the deployment of PROACT is to proactively target and investigate those individuals and organizations involved in the illicit manufacturing and trafficking of methamphetamine. Fund 103 was created to track Federal grant and asset forfeiture expenditures associated with PROACT's operational response.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	530,489
Total FY 2016-2017 Actual Expenditure + Encumbrance:	338,979
Total Final FY 2017-2018:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Personnel assigned to PROACT are also tasked as the Orange County Lab Response Team (OCLRT), an active offspring of the Regional Methamphetamine Task Force, which was designed to serve the extremely diverse methamphetamine enforcement/intelligence needs of the entire four counties within the Los Angeles High Intensity Drug Trafficking Area (LAHIDTA).

Strategic Goals:

- From its inception to the present day, PROACT has continued to be the primary law enforcement group tasked with the disruption of clandestine methamphetamine laboratory manufacturing organizations and traffickers within Orange County. The Task Force has evolved into the primary clandestine laboratory response team for all laboratory incidents that occur in the County. Through its enforcement efforts, PROACT has and continues to have a profound impact on the number and frequency of clandestine methamphetamine laboratory incidents in Orange County. The actions of PROACT also influences child welfare and health systems, which are affected by the methamphetamine epidemic, including its manufacturing and use.
- PROACT has subscribed to the philosophy that the existence of methamphetamine laboratories is a basic three-pronged cycle: Facilitation, Manufacturing and Distribution. The Task Force continues to focus on disrupting each of these prongs, thereby reducing both the number of clandestine laboratories and chemical supply in Orange County.

FY 2016-17 Key Project Accomplishments:

- During the calendar year 2016, PROACT personnel continued in their pursuit of those involved in the manufacturing, transportation and distribution of methamphetamine along with precursor chemicals in and around Orange County. PROACT conducted numerous investigations resulting in the following arrests/seizures: five Clandestine Laboratory responses, 110 lbs of methamphetamine/ICE, 1,400 lbs of Marijuana and $433,195 in U.S. Currency. In addition, the team made 15 felony arrests and conducted numerous probation/parole searches.

Budget Summary

Changes Included in the Base Budget:

The O.C. Methamphetamine Lab Investigation Team fund is a self-balancing fund which consists of PROACT's Department of Justice Asset Forfeiture remaining balances.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	371,849	191,500	(10)	0	(191,500)	-100.00
Total Expenditures/Encumbrances	277,991	530,489	338,979	0	(530,489)	-100.00
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	93,859	(338,989)	(338,989)	0	338,989	-100.00
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: O.C. Methamphetamine Lab Investigation Team in the Appendix on page A94

Highlights and Key Trends:

- Orange County and Southern California continue to be the pipeline for major drug trafficking organizations (MDTO's) bringing their methamphetamine into the United States. Once in the Southern California area, the methamphetamine is often cleaned with a process called "Icing" which involves the washing of drugs with solvent, allowing it to be sold at a higher price. The presence of methamphetamine manufacturing labs in Southern California has dropped significantly; however, the team continues to encounter these "Icing" labs in and around Orange County. The drug cartels have moved some of their production into Mexico where they have more access to the precursor chemicals needed for production and less of a presence from law enforcement.
- During 2016, PROACT continued to focus on disrupting drug trafficking organizations in the facilitation, manufacturing and distribution of methamphetamine. Since the aggressive movement of production to Mexico, the PROACT has experienced a shift in trend from production to smuggling. PROACT continues to identify laboratories throughout the region as well as the identification of leads related to the transportation of methamphetamine in liquid form.
- In addition to methamphetamine, Orange County continues to experience an increase in the use of Hash/honey oil, as well as an increase in butane honey oil extraction labs. These labs can be highly explosive and at times requires a bomb squad response in conjunction with the PROACT. This new designer drug is a primary focus of law enforcement agencies within the boundaries of Orange County. As a result, law enforcement incidents include buy/bust operations, enforcement investigations, clandestine methamphetamine and butane honey oil laboratories and search warrants. Furthermore, the PROACT is experiencing a more critical threat to the exposure of the growing trend of Fentanyl and the 100 times stronger version, Carfentanil, due to the laboratory environments they more often are exposed to.

109 - County Automated Fingerprint Identification

Operational Summary

Description:

The State Department of Justice maintains an automated system, known as the California Identification (CAL-ID) System, for retaining and identifying fingerprints. CAL-ID is a computer system which stores fingerprint information and provides a remarkably high-speed comparison to crime scene prints or prisoners' prints. This budget funds the Sheriff Department's costs for operating the system in Orange County.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,422,938
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,232,490
Total Final FY 2017-2018:	1,613,349
Percent of County General Fund:	N/A
Total Employees:	14.00

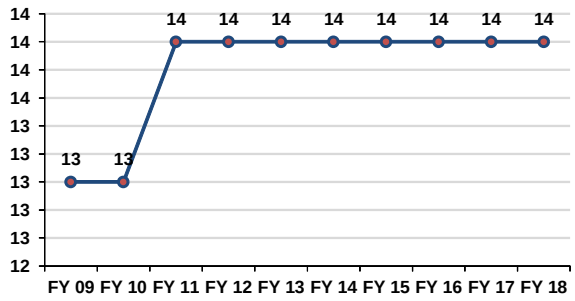
Strategic Goals:

- Begin project of designing, developing, and deploying new live devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.
- Establish Memorandums of Understanding (MOUs) with various law enforcement trading partners to allow mutual searching of fingerprints and palm in other jurisdictions' systems.
- Procure secondary data backup system for redundancy.
- Develop a plan for Continuity of Operations, including equipment procurement and placement, operational policies and procedures.
- Fill three vacant positions and complete initial training of new hires.

FY 2016-17 Key Project Accomplishments:

- Completed proposal evaluation for live device/booking station replacement.
- Completed four Mobile Identification product evaluations, piloting each product in the field for up to 60 days.
- Significant data migration cleanup was completed for the newly operational Automated Biometric Identification System.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing has remained consistent at 14 positions since FY 2010-11.

Budget Summary

Changes Included in the Base Budget:

The County Automated Fingerprint Identification Fund is a self-balancing budget with restrictive revenue from Court Fines. The budget for FY 2017-18 includes $1,405,295 transfer in from Fund 14D to fund operational costs in Fund 109 when revenue is insufficient to offset the expenditures for that year.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	14	14	14	14	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,226,149	1,406,288	1,164,908	1,593,453	187,165	13.30
Total Requirements	1,299,408	1,422,938	1,232,490	1,613,349	190,411	13.38
Prior Year Encumbrance Balance	22,946	0	77	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(50,313)	(16,650)	(16,650)	(19,896)	(3,246)	19.50
Ending Fund Balance - Unassigned	0	0	(50,856)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: County Automated Fingerprint Identification in the Appendix on page A100

Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palmprint identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include mandatory examiner certification and laboratory accreditation.

118 - Regional Narcotics Suppression Program - Department of Justice

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Department of Justice (DOJ) is one of three revenue generating funds established to support the mission of RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff's Department, cities within the County, and Federal Agencies. The program is administered by the Sheriff's Department under the direction of the Sheriff's Department Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The mission of this Program is to identify, disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus for their Organization. RNSP directs drug enforcement efforts throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the U.S. Department of Justice.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	9,606,979
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,403,076
Total Final FY 2017-2018:	7,634,764
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization.
- Continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2016-17 Key Project Accomplishments:

- During the 2016 calendar year, the RNSP effectively utilized each funding source (Fund 118-RNSP DOJ, Fund 125-RNSP Treasury, Fund 126-RNSP Other) to negatively impact 14 major drug trafficking or money laundering organizations resulting in the arrest of 56 narcotics trafficker/money launderers and the seizure of approximately 434 Kg of cocaine, 369 lbs. of methamphetamine/ICE, 189 lbs. of heroin, 1,400 lbs. of marijuana, and eight guns. In addition, RNSP seized approximately $9.4 million in U.S. currency and $140,000 in seized vehicles/property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility. Additionally, RNSP continued to use advanced technology in the area of Global Positioning Systems, covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfilling its own goals with large scale narcotic trafficking investigations.

Budget Summary

Changes Included in the Base Budget:

The RNSP-DOJ fund is a self-balancing fund with restricted revenue from the U.S. Department of Justice. This budget, in conjunction with the budgets established for Funds 125 - RNSP Treasury and Fund 126 - RNSP Other, is intended to support the RNSP's operational expenses, and to reimburse overtime costs worked by participating agencies.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,075,406	3,898,667	9,848,822	0	(3,898,667)	-100.00
Total Expenditures/Encumbrances	3,854,493	9,606,979	5,403,076	7,634,764	(1,972,215)	-20.52
Prior Year Encumbrance Balance	360,047	0	43,602	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(2,419,039)	(5,708,312)	4,489,349	(7,634,764)	(1,926,452)	33.75
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Department of Justice in the Appendix on page A105

Highlights and Key Trends:

- The RNSP continues to maintain a key role in targeting Major Drug Trafficking and Money Laundering Organizations throughout the region. As these Organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the HIDTA, provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.
- Mexican Drug Trafficking Organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States, which has a direct impact on the domestic market. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. In addition to utilizing a multi-vehicle transport approach for couriers, making it

difficult for surveillance teams to target a specific vehicle, RNSP is also experiencing an increased sophistication as cartels are more often utilizing wire services to transfer narcotic proceeds, and smart phone applications like Whatsapp to communicate, as technology currently available to law enforcement is unable to intercept these communications during a Title III Wire Intercept.

- RNSP continues to experience a significant increase in the seizure of heroin and in 2016 experienced a spike in cocaine seizures as well. In addition, not only has the use of Fentanyl increased as a lacing agent to heighten a drug's effect, narcotics manufacturers are also using a stronger form of Fentanyl for 100 times the effect, Carfentanil. The US Drug Enforcement Administration continues to issue nationwide warnings to law enforcement as Fentanyl can be absorbed through the skin and accidental inhalation of airborne powder can occur, which can be lethal depending on the level of exposure.

125 - Regional Narcotics Suppression Program - Department of Treasury

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Department of Treasury is one of three revenue generating funds established to support the primary mission of RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff's Department, cities within the County, and Federal Agencies. RNSP is administered by the Sheriff's Department under the direction of the Department Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The mission of this Program is to identify, disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus for their Organization. RNSP directs drug enforcement effort throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the U.S. Department of Treasury.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	461,677
Total FY 2016-2017 Actual Expenditure + Encumbrance:	248,386
Total Final FY 2017-2018:	288,854
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization.
- Continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2016-17 Key Project Accomplishments:

- During the 2016 calendar year, the RNSP effectively utilized each funding source (Fund 118-RNSP DOJ, Fund 125-RNSP Treasury, Fund 126-RNSP Other) to negatively impact 14 major drug trafficking or money laundering organizations resulting in the arrest of 56 narcotics trafficker/money launderers and the seizure of approximately 434 Kg of cocaine, 369 lbs. of methamphetamine/ICE, 189 lbs. of heroin, 1,400 lbs. of marijuana, and eight guns. In addition, RNSP seized approximately $9.4 million in U.S. currency and $140,000 in seized vehicles/property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility. Additionally, RNSP continued to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfilling its own goals with large scale narcotic trafficking investigations.

Budget Summary

Changes Included in the Base Budget:

The RNSP - Treasury fund is a self-balancing fund with restricted revenue from the U.S. Department of Treasury. This budget, in conjunction with the budgets established for Funds 118 - RNSP Department of Justice and Fund 126 - RNSP Other, is intended to support the RNSP's operational expenses, and to reimburse overtime costs worked by participating agencies.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	369,724	149,312	149,548	2,500	(146,812)	-98.32
Total Expenditures/Encumbrances	144,772	461,677	248,386	288,854	(172,823)	-37.43
Prior Year Encumbrance Balance	27,432	0	723	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	252,385	(312,365)	(98,116)	(286,354)	26,011	-8.33
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Department of Treasury in the Appendix on page A112

Highlights and Key Trends:

- The RNSP continues to maintain a key role in targeting Major Drug Trafficking and Money Laundering Organizations throughout the region. As these Organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the HIDTA, provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.
- Mexican Drug Trafficking Organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States, which has a direct impact on the domestic market. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. In addition to utilizing a multi-vehicle transport approach for couriers, making it

difficult for surveillance teams to target a specific vehicle, RNSP is also experiencing an increased sophistication as cartels are more often utilizing wire services to transfer narcotic proceeds, and smart phone applications like Whatsapp to communicate, as technology currently available to law enforcement is unable to intercept these communications during a Title III Wire Intercept.

- RNSP continues to experience a significant increase in the seizure of heroin and in 2016 experienced a spike in cocaine seizures as well. In addition, not only has the use of Fentanyl increased as a lacing agent to heighten a drug's effect, narcotics manufacturers are also using a stronger form of Fentanyl for 100 times the effect, Carfentanil. The US Drug Enforcement Administration (DEA) continues to issue nationwide warnings to law enforcement as Fentanyl can be absorbed through the skin and accidental inhalation of airborne powder can occur, which can be lethal depending on the level of exposure.

126 - Regional Narcotics Suppression Program - Other

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) - Other is one of three revenue generating funds established to support the mission of the RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff's Department, cities within the County, and Federal Agencies. RNSP is administered by the Sheriff's Department under the direction of the Department's Investigations Captain, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The mission of this Program is to identify, disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus for their Organization. RNSP promotes a directed drug enforcement effort throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies. This fund is used to manage equitably shared asset forfeiture funds from the State of California, federal grant programs and other miscellaneous revenues.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	2,285,288
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,095,352
Total Final FY 2017-2018:	2,241,187
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the National effort by communicating and coordinating with Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems and covert camera systems.
- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization.
- Continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets and narcotics.

FY 2016-17 Key Project Accomplishments:

- During the 2016 calendar year, RNSP effectively utilized each funding source (Fund 118-RNSP DOJ, Fund 125-RNSP Treasury, Fund 126-RNSP Other) to negatively impact 14 major drug trafficking or money laundering organizations resulting in the arrest of 56 narcotics trafficker/money launderers and the seizure of approximately 434 Kg of cocaine, 369 lbs. of methamphetamine/ICE, 189 lbs. of heroin, 1,400 lbs. of marijuana, and eight guns. In addition, RNSP seized approximately $9.4 million in U.S. currency and $140,000 in seized vehicles/property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility. Additionally, RNSP continued to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems and sophisticated air support, allowing RNSP to assist other agencies as well as effectively fulfill its own goals with large scale narcotic trafficking investigations.

Budget Summary

Changes Included in the Base Budget:

The RNSP - Other fund is a self-balancing fund with restricted revenue from State Asset Forfeiture and grant funding. This budget, in conjunction with the budgets established for Funds 125 - RNSP Treasury and Fund 118 - RNSP U.S. Department of Justice is intended to support the RNSP's operational expenses, and to reimburse overtime costs worked by participating agencies.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,613,744	1,164,287	1,273,998	1,221,218	56,931	4.88
Total Expenditures/Encumbrances	1,084,840	2,285,288	1,095,352	2,241,187	(44,101)	-1.92
Prior Year Encumbrance Balance	51,515	0	17,750	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	580,420	(1,121,001)	196,395	(1,019,969)	101,032	-9.01
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Other in the Appendix on page A113

Highlights and Key Trends:

- The RNSP continues to maintain a key role in targeting Major Drug Trafficking and Money Laundering Organizations throughout the region. As these Organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the HIDTA, provides the Program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations.
- Mexican Drug Trafficking Organizations continue to be the primary large-scale drug traffickers in the Southern California Region. As a result, there has been no change to the violence experienced along the southwest border area of Mexico, while the different cartels compete to control the drug trafficking routes into the United States, which has a direct impact on the domestic market. Drug trafficking organizations continue to use not only land routes to smuggle their drugs into the United States, but cross border tunnels and air routes to include ultra-light aircrafts. In addition to utilizing a

multi-vehicle transport approach for couriers, making it difficult for surveillance teams to target a specific vehicle, RNSP is also experiencing an increased sophistication as cartels are more often utilizing wire services to transfer narcotic proceeds, and smart phone applications like WhatsApp to communicate, as technology currently available to law enforcement is unable to intercept these communications during a Title III Wire Intercept.

- RNSP continues to experience a significant increase in the seizure of Heroin and in 2016 experienced a spike in cocaine seizures as well. In addition, not only has the use of Fentanyl increased as a lacing agent to heighten a drug's effect, narcotics manufacturers are also using a stronger form of Fentanyl for 100 times the effect, Carfentanil. The US Drug Enforcement Administration (DEA) continues to issue nationwide warnings to law enforcement as Fentanyl can be absorbed through the skin and accidental inhalation of airborne powder can occur, which can be lethal depending on the level of exposure.

132 - Sheriff Narcotics Program - Department of Justice

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - Department of Justice (DOJ) is to record costs and revenue related to narcotics law enforcement activities and is one of three funds established for this purpose. This fund includes the Sheriff's proportional share of revenue from the U.S. DOJ narcotics forfeitures received by the Regional Narcotics Suppression Program (RNSP) and through the efforts of the Special Enforcement Bureau and the Department's Narcotics Detail.

The goal of the Sheriff's Narcotics Program is to investigate and prosecute narcotics violators on a proactive level. The Program is divided into two details: The North Narcotics/ Parcel and Airport Interdiction Team and South Narcotics. Both the North and South Narcotics Details focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The Parcel and Airport Interdiction Team concentrate their efforts on intercepting narcotics entering the County through the United States Postal Service and through John Wayne Airport. The South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, Yorba Linda and John Wayne Airport. In addition, personnel participating in the RNSP investigate individuals who engage in high-level narcotics trafficking and money laundering enterprises.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	3,843,628
Total FY 2016-2017 Actual Expenditure + Encumbrance:	2,723,599
Total Final FY 2017-2018:	2,594,904
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities focusing primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures.

FY 2016-17 Key Project Accomplishments:

- During calendar year 2016, the Sheriff's Narcotics Program continued a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The Sheriff's Narcotics Program focused primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures. During the year, the Sheriff's Narcotics Program was involved in numerous narcotics-related investigations and most of the narcotics and currency seizures were equal to or greater than calendar year 2016. The Sheriff's Narcotics Program saw substantial increases of methamphetamine, cocaine, heroin, marijuana and fentanyl. As a result, the Sheriff's Narcotics Program served 104 search warrants, made 206 felony drug arrests and seized 582 pounds of methamphetamine, 351 pounds of cocaine, 140 pounds of heroin, 959 pounds of marijuana, 59 firearms and $3,011,084.00 in U.S. currency.

Budget Summary

Changes Included in the Base Budget:

The SNP-DOJ fund is a self-balancing fund with restricted revenue from the U.S. Department of Justice. This budget is intended to fund services and supplies, overtime, equipment and lease costs for part of the Brad Gates Forensic Science Building. The FY 2017-18 Budget is higher than the FY 2016-17 year-end projections, as a result of fund balance available carry forward that will be used in future years for costs to fight the war on drugs.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	154,305	2,172,956	2,545,381	500,000	(1,672,956)	-76.98
Total Requirements	4,598,728	3,843,628	2,723,599	2,594,904	(1,248,724)	-32.49
Prior Year Encumbrance Balance	119,023	0	29,201	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(4,325,400)	(1,670,672)	(149,017)	(2,094,904)	(424,232)	25.39
Ending Fund Balance - Unassigned	0	0	(1)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Department of Justice in the Appendix on page A125

Highlights and Key Trends:

- The SNP seized a record amount of methamphetamine in 2016. The price of methamphetamine continues to drop to new low. The low price indicates there is an ample supply and the cost of methamphetamine has dropped below the cost of some low-grades marijuana.
- Synthetic drugs are an emerging trend with several overdoses occurring in the Sheriff's jurisdiction. In the past, synthetic drugs such as "spice" (synthetic marijuana) and "bath salts" were the hot topic. Recently, MDMA replaced Ecstasy (MDMA is ecstasy without the binder and sold in powder or rock form instead of pill form). The SNP has seen juveniles and young adults using synthetic LSD, commonly referred to as "25b". The 25b is purchased over the internet, through countries such as Britain and Canada. When the United States government declares such drugs illegal, and places them on the banned list, the drug manufacturers just alter the drug's compound or molecular structure, making a slightly altered and legal version of the newly banned substance.
- Proposition 47 continues to make enforcement difficult. Proposition 47, makes most drug possession cases a misdemeanor; the SNP has seen a sharp decrease in calls for assistance from patrol deputies regarding arrestees who will cooperate with law enforcement in exchange for consideration in their new drug cases. The arrestees know they will be cited and released, instead of being booked in the county jail. Therefore, the SNP has been unable to complete as many controlled buys as in the past.
- Heroin use among young adults remains high and large amounts of heroin continue to be seized. The SNP heroin seizures surged to a record high in 2016. Through calls intercepted during court authorized wiretap investigations, the SNP has learned that Mexico is increasing its heroin production. According to intelligence gathered during these intercepted calls, marijuana fields in Mexico are being converted to poppy fields.

- The SNP continues to encounter mid-level drug dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult.
- The SNP continues to see that narcotics traffickers are more aware that law enforcement officers are using GPS trackers to monitor their vehicle's movements. It is common for members of the SNP to observe narcotics traffickers check the undercarriage of their vehicles for GPS trackers that may have been installed by members of law enforcement. Additionally, the SNP has discovered GPS trackers placed on load vehicles have the ability to not only track the vehicle's movement, but can also monitor audio of the interior of a load vehicle.
- The amount of firearms possessed by drug dealers and narcotics traffickers remains high, and is a serious concern to the safety of law enforcement personnel. In 2016, the SNP seized 61 firearms. The steady seizure of firearms is not known, but the SNP believes that the investigation into and the targeting of more mid-level narcotics traffickers may be the reason.
- In the airport interdiction realm, smugglers of narcotics proceeds are carrying smaller amounts of cash in order to avoid detection. Drug trafficking organizations are using more than one person on the same flight to smuggle narcotics proceeds, by either splitting the cash into multiple bags or by using a lay-off person to distract law enforcement from the actual smuggler. Also, drug trafficking organizations are using commercial airlines and parcel carriers, such as United States Postal Service, United Parcel Service, FedEx and independent freight carriers to transport large amounts of currency and narcotics.
- In the parcel interdiction arena, drug trafficking organizations continue to utilize parcels to send narcotics to states east of California and narcotics proceeds are sent from states in the east to California. Many parcels are gift wrapped and currency is often concealed with other items, such as electronics, clothing, magazines and carbon paper. The trafficking organizations are using vacuum sealed bags, distracting odors and gluing the seams of the parcels to avoid detection.
- The continued partnerships with the United States Postal Service, the United Parcel Service, the Department of Homeland Security, the Federal Bureau of Investigation, the Drug Enforcement Agency, and the Santa Ana Police Department, has been successful in the interdiction of narcotics and narcotics proceeds through parcel, freight and mass transit carriers. The SNP has significantly increased narcotic and narcotic currency seizures at John Wayne Airport and United States Postal Service though increased enforcement efforts.

133 - Sheriff Narcotics Program - Other

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - Other is to record costs and revenue related to narcotics law enforcement activities and is one of three funds established for this purpose. This fund includes the Sheriff's proportional share of revenue from the State of California narcotics forfeitures through the efforts of the Special Enforcement Bureau and the Department's Narcotics Detail, other grant programs and miscellaneous revenues.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	799,412
Total FY 2016-2017 Actual Expenditure + Encumbrance:	48,532
Total Final FY 2017-2018:	1,165,831
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The goal of the SNP is to investigate and prosecute narcotics violators on a proactive level. The Program is divided into two details: The North Narcotics/Parcel and Airport Interdiction Team and South Narcotics. Both the North and South Narcotics Details focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The Parcel and Airport Interdiction Team concentrate their efforts on intercepting narcotics entering the County through the United States Postal Service and John Wayne Airport. The South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, Yorba Linda and John Wayne Airport. In addition, personnel participating in the Regional Narcotics Suppression Program (RNSP) investigate individuals who engage in high-level narcotics trafficking and money laundering enterprises.

FY 2016-17 Key Project Accomplishments:

- During calendar year 2016, the SNP continued a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The SNP focused primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, parcel interdictions, airport interdictions and narcotics currency seizures. During the year, the Sheriff's Narcotics Program was involved in numerous narcotics-related investigations and most of the narcotics and currency seizures were equal to or greater than calendar year 2016. The SNP saw substantial increases in methamphetamine, cocaine, heroin, marijuana and fentanyl. As a result, the Sheriff's Narcotics Program served 104 search warrants, made 206 felony drug arrests and seized 582 pounds of methamphetamine, 351 pounds of cocaine, 140 pounds of heroin, 959 pounds of marijuana, 59 firearms and $3,011,084.00 in U.S. currency.

Budget Summary

Changes Included in the Base Budget:

The SNP - Other fund is a self-balancing fund with restricted revenue from the State of California, other grant programs and miscellaneous revenues. This budget is intended to fund services and supplies and equipment related to narcotics law enforcement activities.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	634,544	301,906	857,457	59,000	(242,906)	-80.45
Total Expenditures/Encumbrances	54,255	799,412	48,532	1,165,831	366,419	45.83
Prior Year Encumbrance Balance	1,405	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	581,694	(497,506)	808,925	(1,106,831)	(609,325)	122.48
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Other in the Appendix on page A126

Highlights and Key Trends:

- The SNP seized a record amount of methamphetamine in 2016. The price of methamphetamine continues to drop to a new low. The low price indicates there is an ample supply and the cost of methamphetamine has dropped below the cost of some low-grades marijuana.
- Synthetic drugs are an emerging trend with several overdoses occurring in the Sheriff's jurisdiction. In the past, synthetic drugs such as "spice" (synthetic marijuana) and "bath salts" were the hot topic. Recently, MDMA replaced Ecstasy (MDMA is ecstasy without the binder and sold in powder or rock form instead of pill form). The SNP has seen juveniles and young adults using synthetic LSD, commonly referred to as "25b". The 25b is purchased over the internet, through countries such as Britain and Canada. When the United States government declares such drugs illegal, and places them on the banned list, the drug manufacturers just alters the drug's compound or molecular structure, making a slightly altered and legal version of the newly banned substance.
- Proposition 47 continues to make enforcement difficult. Proposition 47 makes most drug possession cases a misdemeanor; the SNP has seen a sharp decrease in calls for assistance from patrol deputies regarding arrestees who will cooperate with law enforcement in exchange for consideration in their new drug cases. The arrestees know they will be cited and released, instead of being booked in the county jail. Therefore, the SNP has been unable to complete as many controlled buys as in the past.
- Heroin use among young adults remains high and large amounts of heroin continue to be seized. SNP heroin seizures surged to a record high in 2016. Through calls intercepted during court authorized wiretap investigations, the SNP has learned that Mexico is increasing its heroin production. According to intelligence gathered during these intercepted calls, marijuana fields in Mexico are being converted to poppy fields.
- The SNP continues to encounter mid-level drug dealers using vehicles to stash their narcotics as opposed to their residences, storage facilities and/or stash pads. The dealers move their stash vehicles frequently, making finding the vehicles difficult.
- The SNP continues to see that narcotics traffickers are more aware that law enforcement officers are using GPS trackers to monitor their vehicle's movements. It is common for members of the SNP to observe narcotics traffickers check the undercarriage of their vehicles for GPS trackers that may have been installed by members of law enforcement. Additionally, the SNP has discovered GPS trackers placed on load vehicles have the ability to not only track the vehicle's movement, but can also monitor audio of the interior of a load vehicle.
- The amount of firearms possessed by drug dealers and narcotics traffickers remains high, and is a serious concern to the safety of law enforcement personnel. In 2016, the SNP seized 61 firearms. The steady seizure of firearms is not known, but the SNP believes that the investigation into and the targeting of more mid-level narcotics traffickers may be the reason.

- In the airport interdiction realm, smugglers of narcotics proceeds are carrying smaller amounts of cash in order to avoid detection. Drug trafficking organizations are using more than one person on the same flight to smuggle narcotics proceeds, by either splitting the cash into multiple bags or by using a lay-off person to distract law enforcement from the actual smuggler. Also, drug trafficking organizations are using commercial airlines and parcel carriers, such as United States Postal Service, United Parcel Service, FedEx and independent freight carriers to transport large amounts of currency and narcotics.
- In the parcel interdiction arena, drug trafficking organizations continue to utilize parcels to send narcotics to states east of California and narcotics proceeds are sent from states in the east to California. Many parcels are gift wrapped and currency is often concealed with other items, such as electronics, clothing, magazines and carbon paper. The trafficking organizations are using vacuum sealed bags, distracting odors and gluing the seams of the parcels to avoid detection.
- The continued partnerships with the United States Postal Service, the United Parcel Service, the Department of Homeland Security, the Federal Bureau of Investigation, the Drug Enforcement Agency, and the Santa Ana Police Department, has been successful in the interdiction of narcotics and narcotics proceeds through parcel, freight and mass transit carriers. The SNP has significantly increased narcotic and narcotic currency seizures at John Wayne Airport and United States Postal Service though increased enforcement efforts.

134 - Orange County Jail Fund

Operational Summary

Description:

The primary revenue source for this fund is penalty assessments from the Superior Courts. The revenue is used to fund a portion of the operating costs of the Orange County Jails.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,819,337
Total FY 2016-2017 Actual Expenditure + Encumbrance:	501,189
Total Final FY 2017-2018:	1,430,052
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The Orange County Jail Fund is a self-balancing fund with restricted revenue. This budget is intended to assist in jail operational costs. Annually, it reimburses Sheriff-Coroner to partially offset positions added in 1989 for expansion of the Theo Lacy Branch Jail and, when additional funds are available, it reimburses one-time jail expenditures. The FY 2017-18 Budget includes a transfer out of $500,000 to Sheriff-Coroner.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	483,634	536,500	319,520	342,000	(194,500)	-36.25
Total Requirements	751,609	1,819,337	501,189	1,430,052	(389,285)	-21.40
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(267,974)	(1,282,837)	(181,670)	(1,088,052)	194,785	-15.18
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Orange County Jail Fund in the Appendix on page A127

139 - Sheriff's Narcotics Program - CALMMET - Treasury

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) - California Multi-Jurisdictional Methamphetamine Team (CALMMET) - Treasury, is to enable the Sheriff's Narcotic Program to maintain a Highway Interdiction Team (HIT). HIT consists of one Deputy Sheriff, one Reserve Deputy and one narcotic K-9 and conducts surveillance and follow-up on intelligence and viable leads to arrest methamphetamine traffickers. By targeting methamphetamine traffickers, manufacturers and distributors, HIT will reduce the trafficking and availability of methamphetamine and precursors, thus reducing the manufacturing, distribution and availability of methamphetamine to the community as well as the youth that are exposed to methamphetamine within the County of Orange.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,224,564
Total FY 2016-2017 Actual Expenditure + Encumbrance:	109,014
Total Final FY 2017-2018:	1,668,138
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The goal of the HIT is to target methamphetamine traffickers who produce or sell significant quantities of methamphetamine utilizing Orange County highways to transport significant amounts of methamphetamine and the proceeds of methamphetamine sales. HIT will arrest and incarcerate those responsible and use State and or Federal law to identify and seize assets related to the manufacturing and distribution of methamphetamine.

FY 2016-17 Key Project Accomplishments:

- During calendar year 2016, the SNP continued a high level of investigations and enforcement regarding narcotics trafficking in Orange County communities. The HIT focused primarily on street-level and mid-level narcotics dealers, domestic highway interdictions, and narcotics proceeds seizures. During the year, the HIT was involved in numerous narcotics-related investigations. As a result, the HIT seized 362 pounds of methamphetamine, 330 pounds of cocaine, 84 pounds of heroin, 46 pounds of marijuana, 10,000 tablets of oxycodone, two firearms and $745,939.00 in drug proceeds.

Budget Summary

Changes Included in the Base Budget:

The SNP-CALMMET Treasury fund is a self-balancing fund with restricted revenue. This budget is intended to fund services and supplies and equipment related to Department of Treasury activities.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	612,146	436,674	1,135,195	9,000	(427,674)	-97.93
Total Expenditures/Encumbrances	518,546	1,224,564	109,014	1,668,138	443,574	36.22
Prior Year Encumbrance Balance	42,416	0	38,885	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	136,015	(787,890)	1,065,067	(1,659,138)	(871,248)	110.58
Ending Fund Balance - Unassigned	1	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Narcotics Program - CALMMET - Treasury in the Appendix on page A131

Highlights and Key Trends:

- The HIT continues to see a rise in drug trafficking organizations equipping their narcotics load vehicles with hard-wired and "slap-on" global positioning satellite tracking systems. The seized trackers were operational when discovered by the HIT and some of the tracing devices were equipped with microphones, which enable the drug trafficking organizations to listen to the load vehicle driver's cell phone conversations and/or any other conversation between the load driver and other individuals within close proximity to the load vehicle. The utilization of these tracking devices has had a major negative impact on the HIT's ability to attempt controlled deliveries if the load driver agrees to cooperate with law enforcement.
- The HIT has seen an increase in the number of load vehicles utilizing the gasoline tank as a hidden compartment for the transportation of narcotics from Mexico into the United Sates. In addition, the HIT has seen an increase in the number of load vehicles occupied by more than a single driver. Traffickers are using more sophisticated electronic compartments as well as basic voids in spare tires.

13B - TRAFFIC VIOLATOR FUND

Operational Summary

Description:

The Traffic Violator Fund was established to collect fees related to the Traffic Violator Apprehension (TVA) Program in the Sheriff's contract cities and unincorporated County areas. The Program is intended to reduce vehicle accidents caused by drivers under the influence, unlicensed drivers and drivers whose licenses are suspended. The accidents are reduced, in part, by impounding their vehicles. The Program also provides for public education regarding the requirements of the Vehicle Code and related safety issues regarding driving under the influence, driver licensing, vehicle registration, vehicle operation and vehicle parking.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,160,897
Total FY 2016-2017 Actual Expenditure + Encumbrance:	218,032
Total Final FY 2017-2018:	1,129,723
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to reduce the overall collision rate each year in Sheriff's contract cities and County unincorporated areas.

FY 2016-17 Key Project Accomplishments:

- Since the implementation in July 2000, the TVA and Fee Recovery Program has enhanced traffic enforcement and education efforts within the Sheriff's contract cities. In comparison to FY 2014-2015, there was a 3.21% reduction in traffic collisions in Sheriff's contract cities in FY 2015-2016.

Budget Summary

Changes Included in the Base Budget:

The Traffic Violator Fund is a self-balancing fund with restricted revenue. This budget is intended to fund/reimburse personnel costs and services and supplies associated with the program. Based on funds available, the FY 2017-18 Budget includes Transfers Out of $260,000 to Budget Control 060, Sheriff-Coroner for reimbursement of 2.10 positions.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	224,586	256,120	198,060	256,120	0	0.00
Total Expenditures/Encumbrances	210,275	1,160,897	218,032	1,129,723	(31,174)	-2.68
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	14,311	(904,777)	(19,973)	(873,603)	31,174	-3.45
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Traffic Violator Fund in the Appendix on page A132

13P - State Criminal Alien Assistance Program (SCAAP)

Operational Summary

Description:

The Sheriff's State Criminal Alien Assistance Program (SCAAP) Fund was established on November 25, 2003 to comply with GASB 34 requirements for fiduciary funds.

This fund receives annual allocations from the Federal SCAAP program administered by the Bureau of Justice Assistance (BJA). SCAAP is a reimbursement program, which provides Federal assistance for costs associated with incarceration of undocumented criminal aliens who have at least one felony offense or two misdemeanor convictions and held in our jails. Disbursements from the fund are for Sheriff's Department correctional needs.

Strategic Goals:

- Continue to fund costs for correctional purposes.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,765,071
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,418,322
Total Final FY 2017-2018:	1,779,331
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

This fund is a self-balancing fund with restricted revenue intended to fund costs for correctional purposes. All unassigned fund balance is being allocated to partially offset anticipated reductions in other revenues.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,430,829	1,422,875	1,501,820	1,422,875	0	0.00
Total Expenditures/Encumbrances	1,419,033	1,765,071	1,418,322	1,779,331	14,260	0.80
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	11,797	(342,196)	83,498	(356,456)	(14,260)	4.17
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: State Criminal Alien Assistance Program (SCAAP) in the Appendix on page A134

Highlights and Key Trends:

- SCAAP funding is subject to annual budget approval by the Federal Government. In past years, there has been discussion at the Federal level of discontinuing this funding source. However, in each of the years, the Federal Government continued to approve funding at a reduced level. In prior years, the Department had kept fund balances sufficient to cover ongoing costs for five years. However, as a result of economic challenges that have negatively impacted Budget Control 060, Sheriff-Coroner, the Fund Balance Available in Budget Control 13P has been utilized to offset the revenue shortfall in the Sheriff's Main Operating Budget. Therefore, due to declining revenues, the fund balances are no longer available to offset future year's anticipated costs.

13R - Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)

Operational Summary

Description:

The Sheriff-Coroner Replacement & Maintenance Fund 13R was established to provide systematic replacement of key equipment and provide major upgrades/maintenance of Mobile Data Computers (MDC) and the Orange County Automated Telecommunications System (OCATS) - Mainframe/Switcher Fee. The MDC program receives ongoing revenue from contract partners for the replacement/upgrade of MDC equipment. The OCATS - Mainframe/Switcher Fee receives revenue from outside agencies and County departments and from the Contract Cities, Orange County Transportation Authority and John Wayne Airport for the future replacement of Patrol Video Systems.

As part of the County's strategic planning process, replacement and maintenance projects were identified as key priorities funded by Prop 172 revenue. These programs consist of:

1) Payroll system upgrade;

2) Helicopter replacement and major maintenance;

3) Department network upgrade; and

4) Inmate transportation bus replacement.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	12,342,705
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,735,853
Total Final FY 2017-2018:	12,342,705
Percent of County General Fund:	N/A
Total Employees:	0.00

Two additional replacement and maintenance projects were included as part of a two-phased project to replace and expand the closed circuit television (CCTV) surveillance system in the jails and technology improvements. The revenue source of these projects is also Prop 172. Due to the past reductions of Prop 172 revenue, partial funding for the helicopter replacement and maintenance, network upgrade, inmate transportation bus replacement and CCTV projects had been reallocated to cover basic operating costs within the Sheriff's Main Operating Budget but have since been identified as priorities for the Sheriff's Department.

Strategic Goals:

- Continue to provide funding for planned replacement and major maintenance requirements of key Department equipment to ensure reliability for officer and public safety.

FY 2016-17 Key Project Accomplishments:

- O.C. Sheriff's Department (OCSD) researched options for a new MDC platform that would allow for the phased implementation of new technologies that will provide additional functionality as well as enhanced officer safety. This was accomplished by collaborating with other law enforcement agencies that have or are in the process of updating their MDCs. OCSD also hosted focus groups consisting of all stakeholders to identify viable system options. Finally, OCSD performed bench and field testing of the viable options and ultimately received Executive approval for the most appropriate option. Presented City Lieutenants with a proposal for MDC's on patrol motorcycles.

- OCATS II (replacement of the current OCATS on the mainframe) development is near complete. We will be conducting user testing in a few months with implementation into production to follow.
- Access to CLETS via existing OCATS requires second factor authentication. We are building this into the login protocol of the End-user application, ELETE. Currently testing and bug-fixing the application for deployment by the deadline this year.
- OCSD Communications upgraded the San Clemente Police Services PVS DVD burner with a Blue Ray Rimage unit. This unit has the latest state of the art, industrial strength DVD burner used for evidentiary video.
- OCSD Communications installed three PVS video interview rooms at the Southeast substation. This new video technology will greatly assist OCSD investigators to document their findings. The video is automatically archived and stored on the PVS server.
- OCSD Communications installed two custom PVS systems for the Drug Interdiction team. These units are using the latest High Definition video model and have a total of five video cameras that provide almost a 360 degree coverage from the patrol vehicle.

Budget Summary

Changes Included in the Base Budget:

This fund is a self-balancing fund with restricted revenue. The Budget includes planned replacement and major maintenance requirements of key Department equipment.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	3,131,553	2,353,243	2,150,374	2,353,243	0	0.00
Total Expenditures/Encumbrances	3,372,500	12,342,705	1,735,853	12,342,705	0	0.00
Prior Year Encumbrance Balance	23,541	0	90,526	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(217,406)	(9,989,462)	505,047	(9,989,462)	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Replacement & Maintenance Fund (SCRAM) in the Appendix on page A135

Highlights and Key Trends:

- The key trends in mobile computing are the enhancements to connection speed, reliability, coverage and security. The Mobile Data Computer (MDC) Project will continue to remain in the forefront of these advancements.
- With the increase in cyber-threats, we are in the process of improving our security with a combination of new equipment, better applications and the eventual implementation of multi-factor authentication.
- The Department will continue to plan strategically and to identify other major equipment replacement and maintenance items to be included in this Fund in order to maintain future operational needs of the Department.

141 - Sheriff's Substation Fee Program

Operational Summary

Description:

This fund was established in FY 1991-92 to account for a new developer fee program for the future construction or purchase of Sheriff Substations.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	3,342,579
Total FY 2016-2017 Actual Expenditure + Encumbrance:	43,849
Total Final FY 2017-2018:	4,360,502
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department has been working on identifying a suitable property for construction or purchase for an additional substation in South Orange County.

Changes Included in the Base Budget:

The Sheriff's Substation Fee Program is a self-balancing fund with restricted revenue. The developer deposit fees received will be used for the future construction or purchase of a Sheriff's Substation in South Orange County. The construction project has been deferred for many years.

A new Sheriff's Station (Saddleback Station) in southeast Orange County became operational effective April 2015. The Sheriff's ability to use this fund has ceased since the department is leasing this Saddleback Station rather than purchasing it. The language in the Rancho Mission Viejo Development Agreement restricts the funding to be used for construction and land acquisition. County Counsel, Rancho Mission Viejo and Sheriff's personnel are collaborating on finding alternative ways to use this funding. The optimal use of these funds would be to bring the Aliso Viejo Station (Southwest Station) up to basic functional standards.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget(1) As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018(1) Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	674,990	2,430,907	405,333	2,436,907	6,000	0.24
Total Expenditures/Encumbrances	2,575	3,342,579	43,849	4,360,502	1,017,923	30.45
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	672,415	(911,672)	361,484	(1,923,595)	(1,011,923)	111.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Substation Fee Program in the Appendix on page A142

Highlights and Key Trends:

- The existing Southwest Aliso Viejo Station is severely overcrowded. Future population growth in South Orange County will exacerbate the need for the additional space.
- The station serves several law enforcement cities and is occupied 24/7. The parking lot and many areas in the building are in need of repair and/or replacement to keep it running at optimum level.
- Safety, confidentiality and overall effectiveness could be compromised if the building remains in its current condition.

143 - Jail Commissary

Operational Summary

Description:

Commissary Operations is a highly automated, profit-based unit with fiduciary responsibilities over inmate funds. The primary goal for this operation is to provide high quality products and services to those incarcerated in the Sheriff's jail facilities and secondly to provide funding to the Sheriff's Inmate Welfare Fund to support vocational and educational training programs. Under California Penal Code Section 4025, revenue sources for the Inmate Welfare Fund include jail commissary profits.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	10,613,094
Total FY 2016-2017 Actual Expenditure + Encumbrance:	8,020,351
Total Final FY 2017-2018:	10,539,092
Percent of County General Fund:	N/A
Total Employees:	41.00

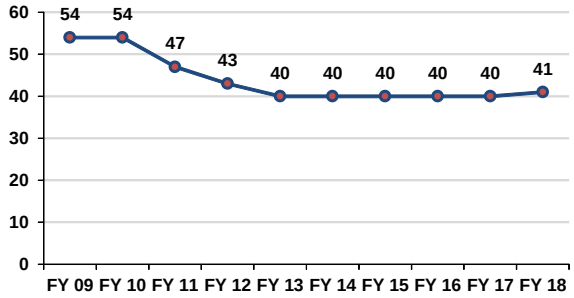
Strategic Goals:

- Continue to provide inmates the opportunity to receive high quality products and services.
- Increase work safety by incorporating safety materials that support long life cycle and material handling operations.
- Establish a contract to upgrade existing conveyor belt.

FY 2016-17 Key Project Accomplishments:

- Filled key role position of Commissary Manager.
- Realigned supervisory positions to maximize business resources and promote transferable skills.
- Reconfigured layout to maximize space, efficiency, and product accessibility.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Attrition rate has increased this past year; therefore, recruiting efforts have also increased. Correctional Services Technicians (CST) have taken the opportunity to transfer to other facilities in the Department, which is a great experience for these employees. Commissary Operations hired some new employees and also took advantage of the opportunity to allow some experienced CST's from other facilities to transfer in.

Budget Summary

Plan for Support of the County's Strategic Priorities:

County Strategic Priorities at the core are to improve the community overall. Commissary's profits are deposited in the Inmate Welfare Fund which provides inmates with education and assistance in a variety of areas. The goal of the education and assistance programs is to help inmates reduce recidivism and alternatively become productive members of the community.

Changes Included in the Base Budget:

The Jail Commissary Fund is a self-balancing fund that does not rely on support from the County General Fund. Operational and product costs are projected to increase in FY 2017-18.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	40	41	41	41	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	8,375,773	7,903,995	8,632,222	8,120,233	216,238	2.73
Total Expenditures/Encumbrances	7,826,372	10,613,094	8,020,351	10,539,092	(74,002)	-0.69
Prior Year Encumbrance Balance	14,050	0	2,319	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	563,452	(2,709,099)	614,189	(2,418,859)	290,240	-10.71
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Jail Commissary in the Appendix on page A143

Highlights and Key Trends:

- The number of inmates has balanced out and back to the average, which has allowed for increased sales. Commissary Operations also added some new products to offer to the inmates. With both of these components, Fund 143 sales has increased. The plan is to continue to add some new products to offer a little variety/change to the inmates and continue with increased sales.

144 - Inmate Welfare Fund

Operational Summary

Description:

The Inmate Welfare Fund allows the majority of Orange County Sheriff-Coroner Department's inmate rehabilitation programs and services to be provided without cost to taxpayers. This fund is financed primarily through revenue generated from inmate use of telephones, profits from inmate purchases from the Jail Commissary Fund 143, interest earned and contracts related to certified inmate education classes, and conducted in partnership with Rancho Santiago Community College District.

Inmate programs and services related to rehabilitation opportunities are mandated by Title 15 Minimum Jail Standards and related case law. These activities are planned, coordinated, conducted, and evaluated at each of the Sheriff Department's jail facilities by the Correctional Programs Unit. Typical programs include certified education in academic studies, vocational education training, and "life skills" classes such as Parenting and Job Development. The Programs Unit also provides opportunities for personal change, including programs focusing on substance abuse recovery, domestic violence and anger management, cognitive based therapy, general and law library services, religious and inspirational programs, and pre-release preparation and post-release assistance, which are all designed to maximize the chances of an inmate's successful transition to the community at release.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	9,026,645
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,885,489
Total Final FY 2017-2018:	11,753,957
Percent of County General Fund:	N/A
Total Employees:	22.00

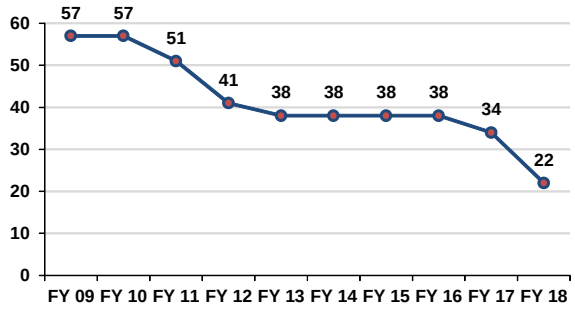
Strategic Goals:

- Provide inmates the opportunity to attend adult-learner classes to improve their life options upon release and to reduce recidivism.
- Remedial and Continuing education classes offer the opportunity to obtain a High School Equivalency Test Certificate, High School Diploma and improve in literacy skills.
- Expand programs that positively impact participants while incarcerated and connect to meaningful activities upon reentry, such as cognitive/behavior programs, job/workforce development coursework, higher education transfer, and community-based referrals.
- Support effective self-help activities, such as Alcoholics/Narcotics Anonymous and faith-based services to help inmates reduce criminal thinking and improve pro-social behavior.
- Cultivate inmates' productive use of time in positive ways by providing reading materials and recreational equipment.
- Through implementation of the Stepping-Up Initiative, develop collaborative and effective In-Custody Programs focused on participants with substance use disorder and mental illnesses.

FY 2016-17 Key Project Accomplishments:

- Implementation of two workforce development and job placement programs - LEAP-I is a federally-granted program provided by Goodwill Industries located at the Theo Lacy facility for male inmates to develop workforce preparation skills while simultaneously developing post-custody job opportunities with a placement specialist upon release through the One-Stop Centers. LEAP-2 is a program replication for female inmates located at the Intake & Release Center and provided through Working Wardrobes, Inc. and the community-based One-Stop Centers.
- Expanded workforce preparation courses for inmates interested in the food service industry. Through partnership with Rancho-Santiago Community College and the Rancho Adult Education Block Grant Consortium-expanded opportunities for coursework in food service skills and inmates can earn SafeServe certificates that can be used immediately upon release for job placement.
- Implemented new academic Guidance Counselors from the Rancho Santiago Community College District to develop individualized educational plans and pathways while incarcerated and upon reentry.
- Implementation of a pilot program that consists of full-time coursework for female inmates who are assessed as high risk to recidivate- using a collaborative model with county partner agencies and community-based providers. The coursework includes cognitive-behavioral curriculum, trauma-informed counseling, job development, and community-linkage for services upon reentry.
- The Canines Offering Life Lessons and Rewards (COLLAR) program continues to provide eligible inmates the opportunity to work with shelter rescue dogs with instruction on dog care and training, plus a personalized objective to reduce recidivism.
- Continue to work collaboratively with the Orange County Reentry Partnership (OCREP) in order to cultivate jail in-reach and post-custody reentry resources for the formerly incarcerated.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During FY 2016-17, nine positions were deleted and three transferred for business and operational needs: two to Sheriff-Communications, one to Commissary Operations.
- During FY 2015-16, four positions were deleted to meet business and operational needs.
- During FY 2011-12, three positions were deleted and transferred to Sheriff Court Operations, funded by Trial Court Funding.
- During FY 2010-11, one position was added to the budget, six positions were deleted, and five were transferred to Sheriff Coroner, funded by the Immigration and Customs Enforcement Program.

Budget Summary

Plan for Support of the County's Strategic Priorities:

County Strategic Priorities at the core are to improve the community overall. The Inmate Welfare Fund provides inmates with education and assistance in a variety of areas. The goal of the education and assistance programs are to help inmates reduce recidivism by becoming productive members of the community.

Changes Included in the Base Budget:

The Inmate Welfare Fund is a self-balancing fund with restricted revenue. This budget is intended to fund inmate programs and operational costs. There will be an increase in FY 2017-18 for inmate services programs and operational costs.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	34	22	22	22	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	5,509,781	1,997,931	4,767,764	3,332,544	1,334,613	66.79
Total Expenditures/Encumbrances	3,976,357	9,026,645	3,885,489	11,753,957	2,727,312	30.21
Prior Year Encumbrance Balance	13,111	0	3,745	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,546,535	(7,028,714)	886,021	(8,421,413)	(1,392,699)	19.81
Ending Fund Balance - Unassigned	0	0	(1)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Inmate Welfare Fund in the Appendix on page A144

Highlights and Key Trends:

- The last couple of years left some uncertainty with telephone revenues but this year an agreement was made, a set commission was established and there was not a significant loss as expected. In addition, the inmate population rate increased which also increased sales; therefore, with these revenue sources, the Inmate Services Division was able to continue with current programs and services and also added some additional programs and services to our inmate population.

14D - CAL-ID Operational Costs

Operational Summary

Description:

This Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with users (33 cities) of the CAL-ID Automated Fingerprint Identification System (AFIS). The Joint Agreement has been amended over the years and now includes 34 cities and the County of Orange. This Fund charges users of the Cal-ID system for any anticipated shortfall in revenues, which offset operational costs for CAL-ID Fund 109. The Remote Access Network (RAN) Board annually recommends how money will be appropriated and expended.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	1,212,906
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,014,320
Total Final FY 2017-2018:	1,551,386
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Begin project of designing, developing, and deploying new livescan devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.
- Establish Memorandums of Understanding with various law enforcement trading partners to allow mutual searching of fingerprints and palmprints in other jurisdictions' systems.
- Procure secondary data backup system for redundancy.
- Develop a plan for Continuity of Operations, including equipment procurement and placement, operational policies and procedures.
- Fill three vacant positions and complete initial training of new hires.
- Establish a six-month reserve for the fund.

FY 2016-17 Key Project Accomplishments:

- Completed proposal evaluation for livescan device/booking station replacement.
- Completed four Mobile Identification product evaluations, piloting each product in the field for up to 60 days.
- Significant data migration cleanup was completed for the newly operational Automated Biometric Identification System.

Budget Summary

Changes Included in the Base Budget:

The Cal-ID Operational Cost Fund (14D) is a self-balancing fund with restricted revenue. The revenue includes fees collected from Cal-ID Users (cities). The budget is intended to fund operational costs in Fund 109. The FY 2017-18 Budget includes a $1,405,295 transfer out to Fund 109.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	955,380	1,064,988	993,668	1,405,995	341,007	32.01
Total Requirements	995,389	1,212,906	1,014,320	1,551,386	338,480	27.91
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(40,009)	(147,918)	(20,652)	(145,391)	2,527	-1.71
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: CAL-ID Operational Costs in the Appendix on page A148

Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palmprint identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include mandatory examiner certification and laboratory accreditation.

14E - CAL-ID System Costs

Operational Summary

Description:

This Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with Users (33 cities) of the Cal-ID Automated Fingerprint Identification System (AFIS). The Joint Agreement has been amended over the years and now includes 34 Cities and the County of Orange. This fund provides for system replacement and upgrade costs related to the Sheriff-Coroner Department's automated system for retaining and identifying fingerprints, which links with the State system and allows comparison of fingerprints obtained through local arrests with fingerprints in the Statewide system.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	28,609,952
Total FY 2016-2017 Actual Expenditure + Encumbrance:	621,390
Total Final FY 2017-2018:	32,046,120
Percent of County General Fund:	N/A
Total Employees:	0.00

Resolution R-98-38 dated January 27, 1998, authorized implementing a $1.00 fee on vehicle registration (Vehicle Code Section 9250.19) to fund fingerprint identification equipment. The fee was to expire on January 1, 2012, however passage of Assembly Bill 674, which was approved by the Governor on September 1, 2011, extended the authorization indefinitely.

Strategic Goals:

- Begin project of designing, developing, and deploying new livescan devices/biometric booking stations for police agencies and county jails.
- Procure a county-wide Mobile Identification solution to be used by mobile law enforcement units for tactical fingerprint identification.
- Establish Memorandums of Understanding with various law enforcement trading partners to allow mutual searching of fingerprints and palmprints in other jurisdictions' systems.
- Procure secondary data backup system for redundancy.
- Develop a plan for Continuity of Operations, including equipment procurement and placement, operational policies and procedures.

FY 2016-17 Key Project Accomplishments:

- Completed proposal evaluation for livescan device/booking station replacement.
- Completed four Mobile Identification product evaluations, piloting each product in the field for up to 60 days.
- Significant data migration cleanup was completed for the newly operational Automated Biometric Identification System.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,380,897	2,704,000	3,218,017	2,815,000	111,000	4.10
Total Expenditures/Encumbrances	259,746	28,609,952	621,390	32,046,120	3,436,168	12.01
Prior Year Encumbrance Balance	308,654	0	9,521	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	2,429,806	(25,905,952)	2,606,147	(29,231,120)	(3,325,168)	12.84
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: CAL-ID System Costs in the Appendix on page A149

Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palmprint identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include mandatory examiner certification and laboratory accreditation.

14G - Sheriff's Supplemental Law Enforcement Services

Operational Summary

Description:

The State Budget Act of 1996 appropriated funds for support of the Citizens' Option for Public Safety (COPS) Program. These funds are intended to put additional officers on the street, construction of jail beds, operate jail facilities, and provide for additional prosecutors. Funds must supplement, not supplant, existing law enforcement services and shall be expended exclusively to provide front-line law enforcement services. Recipients of these funds are restricted to California County Sheriffs, District Attorneys, counties, cities and Special Districts in San Mateo County. The Sheriff-Coroner Department's portion of the FY 2017-18 COPS program is 5.15%, or $895,965 for jail operations and construction and $191,831 for front-line law enforcement in the unincorporated areas of the County.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	3,114,521
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,256,041
Total Final FY 2017-2018:	3,121,910
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

This fund is a self-balancing fund with restricted revenue, which supplements jail operations and construction costs, as well as supports front-line law enforcement in the unincorporated areas of Orange County. There are no significant planned changes in FY 2017-18.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,269,255	1,102,796	1,435,568	1,110,185	7,389	0.67
Total Expenditures/Encumbrances	1,163,915	3,114,521	1,256,041	3,121,910	7,389	0.23
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	105,340	(2,011,725)	179,527	(2,011,725)	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Supplemental Law Enforcement Services in the Appendix on page A150

Highlights and Key Trends:

- This funding source is subject to State budget approval each year. It is anticipated that the State will continue to approve funding in the future; however, funding levels cannot be projected.

14Q - Sheriff-Coroner Construction and Facility Development

Operational Summary

Description:

This fund is used to track major capital construction projects within the Sheriff-Coroner Department. This budget includes funds for specific projects that were established by previous Board action. Each budgeted project is tracked separately within this fund.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	20,660,667
Total FY 2016-2017 Actual Expenditure + Encumbrance:	12,038,787
Total Final FY 2017-2018:	25,390,571
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Aliso Viejo Tenant Improvement ($2.5 million): Renovate approximately 18,000 square feet of space, which will include locker rooms, office spaces and work areas to accommodating all of the station's staff for present and future needs.
- Brad Gates Security Gates ($350,000): Provide and install two 18-feet wide heavy-duty drop-arm gates secured with concrete footings and rebar cages to control access through the alley from the Santa Ana Boulevard driveway and the third Street driveway. This alley is for official vehicles to deliver and pick-up criminal evidence secured and/or tested at the building.
- Central Jail Complex - Replace Air Handlers Phase Two ($1.4 million): The existing air handling units at the Central Men's and Women's Jails and Sheriff's Headquarters are 47 years old. Replacing the air handlers to mitigate risks and ensure reliable heating and cooling systems.
- Headquarter Security ($601,000): Provide a physical barrier/layer of perimeter security around the entire building including gate-controlled access to the pit area to protect the facility and its occupants.
- Katella Firing Range ($350,000): Replace firing lane systems that will include a target retriever system, digital control, master control computer, shooting stalls and tables, and appropriate software and equipment.
- Musick Facility - Security Fence ($2.8 million): Rework the existing perimeter security fence to reduce the overall security footprint. The project will include approximately 3,250 linear feet of twelve foot high security fence including associated retaining walls.
- Musick Facility - Assembly Bill (AB) 900 Phase II funding / Musick Expansion Phase One: Project is in the Construction Document phase and bid phase.
- Musick Facility - Senate Bill (SB) 1022 / Musick Phase Two: Project is in the Construction Document phase and bid phase.

FY 2016-17 Key Project Accomplishments:

- Completed the refurbishment of the West Compound flooring replacement at the James A. Musick Facility.
- Completed the Construction Drawings for AB 900 James A. Musick Facility, Phase One.
- Completed the Construction Drawings for SB 1022 James A. Musick Facility, Phase Two.

- Completed the replacement of six air handlers at the Central Men's Jail.
- Completed Phase One, Two and Three of the kitchen floor replacement project at the Theo Lacy Facility.
- Completed the installation of the evidence freezer at the Coroner Facility.
- Completed the installation of the walk-in freezer at the Commissary.
- Completed the replacement of the walk-in freezer at Brad Gates.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	9,042,720	18,834,864	12,088,886	25,369,161	6,534,297	34.69
Total Expenditures/Encumbrances	8,703,093	20,660,667	12,038,787	25,390,571	4,729,904	22.89
Prior Year Encumbrance Balance	105,254	0	9,670	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	444,880	(1,825,803)	59,770	(21,410)	1,804,393	-98.83
Ending Fund Balance - Unassigned	1	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Construction and Facility Development in the Appendix on page A153

073 - Alternate Defense

Operational Summary

Description:

This budget accommodates the cost of court-appointed private counsel who provide legal services to indigents when the Public Defender has declared a conflict of interest in Criminal and Juvenile Delinquency cases and, as appropriate, in Family Law, Juvenile Dependency, Mental Health and Probate Cases.

The Alternate Defense program provides legal and ancillary services for indigent clients utilizing private vendors for cases in which the Public Defender's Office declares a conflict of interest or is otherwise unavailable. Ancillary services may include, but are not limited to, psychological evaluations and investigative services.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	5,707,674
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,666,824
Total Final FY 2017-2018:	5,779,891
Percent of County General Fund:	0.17%
Total Employees:	0.00

Strategic Goals:

- Alternate Defense Services continues to provide for the cost of indigent legal services in Criminal, Family Law, Conservatorship and Juvenile Delinquency and Dependency caseloads. This budget request is consistent with the legal requirements and projected caseloads based on the trends, cost factors, and County and court policies known at this time.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget for Alternate Defense services includes $5,779,891 Appropriations and $5,678,391 Net County Cost, which is $56,717 (1%) more than FY 2016-17 final budget of $5,621,674. The OC Superior Court provides administrative support to Alternate Defense and receives reimbursement from the County.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	180,638	86,000	123,668	101,500	15,500	18.02
Total Expenditures/Encumbrances	5,695,780	5,707,674	5,666,824	5,779,891	72,217	1.27
Net County Cost	5,515,142	5,621,674	5,543,156	5,678,391	56,717	1.01

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Alternate Defense in the Appendix on page A82

081 - TRIAL COURTS

Operational Summary

Description:

With the passage of The Lockyer-Isenberg Trial Court Funding Act of 1997 (AB 233), the State of California assumed fiscal responsibility for the operations of all Orange County Trial Courts. AB 233 requires Orange County to make advance fixed Maintenance of Effort - MOE payment ($54,449,487) to the State to pay its share of Trial Court costs. It also requires Orange County to directly pay for certain specific types of Trial Court costs. This fund has been established to account for these payments and for revenue used to make these payments that is received from fees, fines, and forfeitures imposed by the Trial Courts.

The Trial Court Facilities Act (SB 1732), established the authority for the transfer of court facilities from the counties to the State. During July 2009 through December 2009, the Board of Supervisors approved transfer agreements and joint occupancy agreements to complete the transfer of court facilities from the County to Judicial Council of California, Administrative Office of The Courts (AOC). SB 1732 requires Orange County to make advance fix County Facility Payment - CFP ($4,702,351) to the State to pay the Court's share of facility maintenance, utility, and insurance costs. The County's share of facility maintenance and utility costs are paid by OC Public Works and insurance costs are paid by Trial Court Fund 081.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	66,824,337
Total FY 2016-2017 Actual Expenditure + Encumbrance:	65,909,310
Total Final FY 2017-2018:	66,791,938
Percent of County General Fund:	1.99%
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Net County Cost (NCC) for Trial Court 081 is $44,581,769, which is $4,034,395 (10%) more than the approved budget for FY 2016-17 due to lower court revenue.

FY 2017-18 Budgeted revenue is estimated to be less than required Revenue MOE payment to the State, which was set in 1997 based on actual revenue receipts in FY 1994-95. FY 2016-17 Trial Court revenue was lower than FY 1994-95 level.

FY 2017-18 $66,791,938 Appropriations include:

1. $54,449,487 AB233 MOE payment to the State,
2. $4,702,351 SB1732 County Facility Payment to the State,
3. $1,712,000 Supplemental Judicial Benefits,
4. $5,744,413 Victim Witness Services, and
5. $183,687 Administrative Costs associated with insurance for court facilities, Court transcript costs for Grand Jury Hearings, accounting and telephone services.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Appropriations and Net County Cost for Maintenance of Effort Payments Amount:$ 4,034,395	Restore $4M funding and Net County Cost	Maintain required MOE payments to the State.	10998

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	21,004,897	26,276,963	21,079,884	22,210,169	(4,066,794)	-15.48
Total Expenditures/Encumbrances	64,473,422	66,824,337	65,909,310	66,791,938	(32,399)	-0.05
Net County Cost	43,468,525	40,547,374	44,829,425	44,581,769	4,034,395	9.95

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Trial Courts in the Appendix on page A91

12J - Proposition 69 - DNA Identification Fund

Operational Summary

Description:

On November 2, 2004, voters approved Proposition 69, the DNA (deoxyribonucleic acid) Fingerprint, Unsolved Crime, and Innocence Protection Act, which expanded the statewide program of collecting samples of DNA and storing them in a database and data bank. Among the purposes of the DNA program are helping federal, state and local criminal justice and law enforcement agencies quickly and accurately detect and prosecute people responsible for certain crimes, such as sex offenses, and excluding innocent persons under investigation for such crimes. This fund was established to account for fines collected and distributed pursuant to the passage of Proposition 69.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,984,000
Total FY 2016-2017 Actual Expenditure + Encumbrance:	930,578
Total Final FY 2017-2018:	681,606
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget(1) As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018(1) Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	753,446	770,000	662,874	584,000	(186,000)	-24.15
Total Requirements	807,526	1,984,000	930,578	681,606	(1,302,394)	-65.64
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(54,080)	(1,214,000)	(267,704)	(97,606)	1,116,394	-91.96
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Proposition 69 - DNA Identification Fund in the Appendix on page A121

14J - Excess Public Safety Sales Tax

Operational Summary

Description:

Passage of Proposition 172 The Public Safety Sales Tax (PSST) in 1994, provided counties a method to maintain their funding commitment to public protection after the diversion of property tax dollars by the State to school programs. By law, PSST funds not used within any given fiscal year are placed within a PSST surplus fund to meet future public protection needs. Fund 14B was originally created to account for these surplus PSST funds; however, all surplus funds were exhausted and the Board approved closure of Fund 14B in FY 09-10.

On May 20, 2008, the Board of Supervisors established Fund 14J, Excess Public Safety Sales Tax, and directed that all future excess Prop 172 revenues be transferred to this fund for future allocation to designated public safety departments as recommended by the CEO and approved by the Board. The Board further directed proportional use of Prop 172 and General Fund appropriations in the Sheriff-Coroner and District Attorney budgets. While all excess Prop 172 revenues are transferred to Fund 14J, all excess General Fund appropriations are returned to the General Fund for future allocation as recommended by the CEO and approved by the Board.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	6,259,061
Total FY 2016-2017 Actual Expenditure + Encumbrance:	6,056,044
Total Final FY 2017-2018:	1,601,900
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,746,314	829,802	781,050	30,000	(799,802)	-96.38
Total Requirements	6,934,912	6,259,061	6,056,044	1,601,900	(4,657,161)	-74.41
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(4,188,597)	(5,429,259)	(5,274,994)	(1,571,900)	3,857,359	-71.05
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Excess Public Safety Sales Tax in the Appendix on page A152

COUNTY OF ORANGE
CALIFORNIA

PROGRAM II: COMMUNITY SERVICES

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
012	OC Community Resources	66,202,395	61,059,712	5,142,683
027	Department of Child Support Services	60,300,000	60,300,000	0
030	Health Care Agency - Public Guardian	5,739,945	986,099	4,753,846
042	Health Care Agency	668,866,636	599,998,469	68,868,167
063	Social Services Agency	894,490,756	844,487,583	50,003,173
	GENERAL FUND SUBTOTAL	**1,695,599,732**	**1,566,831,863**	**128,767,869**
102	Santa Ana Regional Center Lease Conveyance	963,933	963,933	0
106	County Tidelands - Newport Bay	9,114,017	9,114,017	0
108	OC Dana Point Harbor	40,180,277	40,180,277	0
117	O.C. Housing Authority - Operating Reserves	4,278,826	4,278,826	0
119	OC Public Libraries - Capital	4,295,400	4,295,400	0
120	OC Public Libraries	54,198,974	54,198,974	0
121	OC Animal Care Donations	100,250	100,250	0
123	Dispute Resolution Program	888,032	888,032	0
124	Domestic Violence Program	1,054,062	1,054,062	0
12A	MHSA Housing Fund	994,064	994,064	0
12C	Child Support Program Development	4,798,562	4,798,562	0
12S	SSA Donations & Fees	1,313,763	1,313,763	0
12W	Wraparound Program	26,351,540	26,351,540	0
138	Medi-Cal Administrative Activities/Targeted Case Management	1,807,954	1,807,954	0
13N	OC Tobacco Settlement Fund	33,664,017	33,664,017	0
13S	Emergency Medical Services	7,789,858	7,789,858	0
13T	HCA Purpose Restricted Revenues	2,183,277	2,183,277	0
13U	HCA Interest Bearing Purpose Restricted Revenue	51,000	51,000	0
13Y	Mental Health Services Act	186,993,593	186,993,593	0
13Z	Bioterrorism Center for Disease Control Fund	3,997,360	3,997,360	0
146	Workforce Investment Act	19,501,519	19,501,519	0
14T	Facilities Development And Maintenance Fund	2,080,356	2,080,356	0
15F	Orange County Housing Authority (OCHA)	174,222,754	174,222,754	0
15G	OC Housing	11,736,588	11,736,588	0
15H	CalHome Program Reuse Fund	778,126	778,126	0
15U	Strategic Priority Affordable Housing	492,284	492,284	0
16D	OC Animal Shelter Construction Fund	15,771,508	15,771,508	0
405	OC Parks CSA26	119,596,170	119,596,170	0
406	OC Parks Capital	30,999,215	30,999,215	0
459	N. Tustin Landscape & Lighting Assessment District	3,420,390	3,420,390	0
477	County Service Area #22 - East Yorba Linda	66,030	66,030	0

Summary of Appropriations and Revenues (Continued)

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
590	In-Home Supportive Services Public Authority	1,976,913	1,976,913	0
9A0	Debt Service	17,456,493	17,456,493	0
	OTHER FUNDS SUBTOTAL	**783,117,105**	**783,117,105**	**0**
	TOTAL - COMMUNITY SERVICES	**2,478,716,837**	**2,349,948,968**	**128,767,869**

012 - OC Community Resources

Operational Summary

Mission:

Connecting People and Resources.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	66,893,106
Total FY 2016-2017 Actual Expenditure + Encumbrance:	57,896,663
Total Final FY 2017-2018:	66,202,395
Percent of County General Fund:	1.97%
Total Employees:	262.00

Strategic Goals:

OC Community Services:

- Link Customers to Services
- Optimize and Leverage Resources
- Housing
- Employment Development

OC Animal Care:

- To provide animal control services to Orange County residents, visitors and animal population in order to reduce pet over-population, reduce preventable animal disease, and reduce attacks and injuries from violent animals.
- To provide exceptional animal control and medical treatment to the animals that come into OC Animal Care.
- To continually educate and inform the residents and visitors of Orange County in order to promote responsible pet ownership and to increase adoptions of domestic animals.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
AVERAGE SPEED OF ANSWER FOR OFFICE ON AGING CALL CENTER CALLS. **What:** Tracks the average time it takes for calls directed into the Office on Aging Call Center to be answered by a call center staff member. **Why:** Improved customer service by monitoring the wait time callers experience when contacting the office.	13 seconds average answered speed.	Under 30 second average answer speed.	Office on Aging is exceeding this goal.
CUSTOMER SATISFACTION - CALL CENTER SURVEY (OFFICE ON AGING). **What:** The number of customers satisfied with the service provided by Call Center staff. **Why:** Measures satisfaction of clients with services.	94% of customers satisfied (average).	90% of customers satisfied (average).	Office on Aging is exceeding this goal.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
CUSTOMER SATISFACTION - VETERANS SERVICE OFFICE **What:** The number of customers satisfied with service provided by the Veterans Service officers. **Why:** Measures satisfaction of clients with services.	96% of customers satisfied (average).	95% of customers satisfied.	Veterans Service Office is exceeding this goal.
CUSTOMER SATISFACTION - SENIOR NON-EMERGENCY MEDICAL TRANSPORTATION (OFFICE ON AGING). **What:** The number of customers satisfied with service. **Why:** Measures satisfaction of clients with services.	95% of customers satisfied	95% of customers satisfied.	Office on Aging is on target to meet this goal.
NUMBER OF CLIENTS VISITING VETERANS SERVICE OFFICE. **What:** The number of clients visiting office. **Why:** Measures the demand for services.	2,118 clients visiting the Veterans Services Office (quarterly average).	1,934 clients visiting the Veterans Services Office (quarterly average).	Veterans Service Office is exceeding this goal.
NUMBER OF CLIENTS SEEKING EMPLOYMENT SERVICES (COMMUNITY INVESTMENT DIVISION). **What:** The number of clients seeking employment services. **Why:** Measures the demand for services.	18,829 customers (quarterly average).	17,000 customers (quarterly average).	Community Investment Division served less customers than expected due to improvement in economic conditions.
PERCENTAGE OF TOTAL REGISTERED ADULT CUSTOMERS ENTERING EMPLOYMENT (COMMUNITY INVESTMENT DIVISION) **What:** Measures the total registered adult customers entering employment after program participation. **Why:** Measures the success of services delivered to job seekers.	83.0% placement in employment of registered adult customers.	65.0% placement in employment of registered adult customers.	Community Investment Division is exceeding this measure.
EARNINGS PER EMPLOYED REGISTERED ADULT CUSTOMER (COMMUNITY INVESTMENT DIVISION) **What:** Measures the success of services delivered to job seekers. **Why:** Measures the success of services delivered to job seekers.	$14,616.80 (half year) earnings per employed registered adult customer.	$9,914 (half year) earnings per employed registered adult customer.	Community Investment Division does not expect to meet 2016 target earnings but under new legislation (WIOA) the measurement for earnings has changed and is reflected in the 2017 Plan Target.
TOTAL PERCENTAGE OF LICENSED DOGS SPAYED OR NEUTERED **What:** Percentage of licensed dogs spayed or neutered. **Why:** To encourage responsible pet ownership, and decrease pet-overpopulation.	In FY 2015-16, an average of 87.4% of licensed dogs were spayed or neutered, which exceeded our goal of 85%.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.
TOTAL NUMBER OF DOG LICENSES ISSUED **What:** Number of dog licenses issued to OC Animal Care's 18 contract cities & Unincorporated County areas. **Why:** Helps to ensure public health and safety.	In FY 2015-16, OC Animal Care issued/renewed an average of 45,624 dog licenses per quarter, which was above our goal of 45,000 per quarter.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
RESPONSE TIME FOR PRIORITY CALLS 1 & 2 (HUMANS AND ANIMALS AT RISK) **What:** The response time for Priority Field Calls. **Why:** To ensure quality customer service related to OC Animal Care's field services.	In FY 2015-16, the average response time for Priority 1 and 2 calls was 31 minutes, just slightly above our goal of 30 minutes. This was an improvement over the prior year's average response time of 45 minutes.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.
ADOPTION RATE **What:** OC Animal Care's Adoption Rate. **Why:** Increases the number of animals adopted and decreases euthanasia.	In FY 2015-16, 21% of cats, 57% of dogs, and 67% of other that were impounded were adopted. Our goals were 25% for cats, 55% for dogs, and 75% for other. While we achieved the goal for dogs and other animals, we were just short of goal for cats.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.
OWNER REDEMPTION RATE **What:** The rate of animals redeemed by their owners. **Why:** To emphasize the importance of providing proper ID for pets as part of responsible pet ownership.	In FY 2015-16, an average of 1.8% of cats, 32.6% of dogs, and 0.4% of other that were impounded were redeemed by their owners. Our goal was 2% for cats, 25% for dogs, and 1% for other. We achieved our goal for dogs, but fell short of goal for cats and other.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications or existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.
CUSTOMER SATISFACTION **What:** Customer satisfaction. **Why:** To ensure that OC Animal Care is providing exceptional customer service.	In FY 2015-16, 87% of customer satisfaction surveys were positive, which exceeded the goal of 75%.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.
TOTAL NUMBER OF VOLUNTEER HOURS **What:** The total number of volunteer hours. **Why:** OC Animal Care volunteers play an important role in providing high quality care to animals.	In FY 2015-16, OC Animal Care logged over 137,400 volunteer hours, far above our goal of 60,000 hours annually.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.
TOTAL CLASSES/PROGRAMS/EVENTS; TOTAL ATTENDEES TO CLASSES/PROGRAMS/ EVENTS **What:** The total number of public education classes and programs including the number of total attendees. **Why:** Provides education in responsible pet ownership, shelter adoption, and decreases pet overpopulation.	In FY 2015-16, OC Animal Care participated in 144 classes/programs/events, with total attendance of over 21,000. These results exceeded our goal of 140 classes/programs/events, and exceeded the attendance goal of 17,000.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.
TOTAL ANIMAL ADOPTIONS TO RESCUE GROUPS **What:** The percentage of adoptions to local non-profit animal rescue organizations. **Why:** We rely on animal rescues to adopt animals with needs that cannot be adopted to the public.	In FY 2015-16, over 4,100 animal adoptions were completed by non-profit animal rescue organizations, far exceeding our goal of 1,900 annually.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
EUTHANASIA RATE **What:** Measures the decrease in percentage of euthanasia rate of animals at the shelter. **Why:** Measures the effectiveness of outreach, adoption, & other placement programs on reducing euthanasia.	In FY 2015-16, the euthanasia rate for cats was 53.4%, a slight decline from the 53.5% in FY 2014-15. For dogs, the 2015-16 rate declined to 12.3% from 21.1% in FY 2014-15. And for rabbits, the 2015-16 rate declined to 15.8% from 16.6% in FY 2014-15.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.
THE PERCENTAGE OF TOTAL SHELTER INTAKE OF DOGS, CATS AND OTHER. **What:** Measures the decrease in animals impounded at the shelter from the prior year. **Why:** Measures the effectiveness of programs focused on reducing animals impounded at the shelter.	In FY 2015-16, cat impounds increased by 2%, dog impounds decreased by 12%, and other (rabbit) impounds decreased by 12%. We achieved our goal of a minimum 5% reduction in dog and rabbit impounds, while falling short of the 5% goal for decrease in cat impounds.	OC Animal Care is currently revising all of its performance measures. New goals and/or modifications of existing goals will take effect in FY 2017-18.	New goals and/or modifications of existing goals will take effect in FY 2017-18.

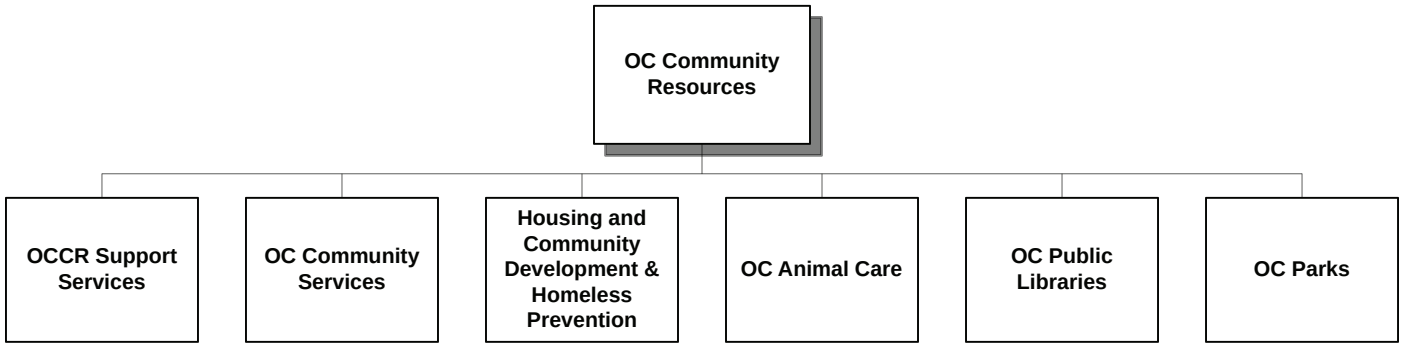
FY 2016-17 Key Project Accomplishments:

- Over 75,000 customers were served by the One-Stop Center System.
- Met and exceeded all nine Workforce Investment Act (WIA) Performance Measures for Unemployed Adults, Laid-off Workers and Youth with Multiple Barriers to Education/Employment.
- Successfully coordinated Senior Summit in the 5th District and provided education, health screenings, and important educational information to approximately 2,000 older adults and caregivers.
- The Senior Non-Emergency Medical Transportation Program provided 167,759 trips for over 11,000 clients.
- Provided 2,262,831 units of service to older adults through programs such as: home-delivered and congregate meals, in-home care, adult day care, case management, respite care, transportation, health insurance counseling and other community based services.
- Upgraded the senior online resource directory to a graphical design and rolled out a mobile application for this directory.
- Implemented two new Health Education programs: A Matter of Balance and Diabetes Self-Management Program
- Doubled the number of evidence-based health classes offered to the community from 15 to 30.
- Over 17,000 clients were served and 1,000 clients assisted at outreach events.
- The Board of Supervisors approved the selection of Mercy House to operate and maintain the Year Round Emergency Shelter. Phase 1 construction of Bridges at Kraemer Place was completed and the facility was operational in May 2017.
- On October 5, 2016, opened The Courtyard Transitional Shelter (The Courtyard, former Santa Ana Transit Terminal) to provide a safe and secure environment to those seeking respite from the streets.
- The Orange County Continuum of Care was awarded $22,354,847 in Federal Continuum of Care Homeless Assistance. This funding is a housing resource for Orange County individuals and families who are homeless.

OC Animal Care

- Participation agreements with 14 contract cities were finalized for the construction of a new animal shelter. Groundbreaking for the new animal shelter occurred on 7/29/16.
- More than 8,800 animals found new homes or were placed with non-profit animal rescue groups and nearly 3,000 lost pets were returned to their owners.
- Improved Live Release Rates for dogs by 1.5%, from 94% to 95.5%.
- More than 15 Adoption events were held in 2016 including "Get Meow-ta Here" campaign whereby cat adoptions were free. Six hundred and ninety-one cats were adopted in June and July which is 258 more cats than during the same time period in 2015.
- Implemented dog enrichment programs; Kongs filled with food and dog play groups.
- Bark in the Park visits to OC Parks locations with shelter dogs for hikes/walks outside of the shelter.
- Entered into partnership with PetCo in Orange for housing and adoption of OC Animal Care cats.
- Board of Supervisors approved authority to temporarily waive adoption related fees in times of high shelter census. This permitted a 2 day fee waiver event during which 221 animals were adopted.
- Winner of three CMA awards in Graphic Design Publications, Printed Publications and Special Events categories for the Volunteer Yearbook and Volunteer Recognition event.
- 95% conviction rate on animal cruelty neglect cases filed with the DA's office in 2015.

Organizational Summary



OCCR Support Services - OC Community Resources' Administrative/Support Services function is responsible for all program support activities for the OC Community Resources department which includes purchasing, contracts, finance, accounting, human resources, information technology, volunteers, support and safety, staff development, Agenda Staff Report (ASR) coordination, custodian of records, and compliance services.

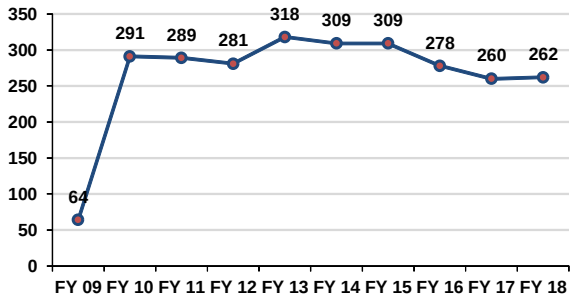
OC Community Services - OC Community Services offers affordable housing opportunities for renters and homeowners; community revitalization for homeowners and unincorporated communities; and community services for special needs populations such as older adults, veterans, victims of domestic violence or hate crimes, the unemployed, and the homeless.

OC Animal Care - OC Animal Care Services' mission is to protect the public against health threats, provide refuge, medical care and a second chance to unwanted and abused pets, and protect animals' rights of humane treatment.

OC Public Libraries - OC Public Libraries' mission is to open new worlds to our diverse communities through knowledgeable and friendly staff who are trained in the latest technologies and tools offered at our branches and through our website which will, in turn, enable our patrons to explore resources for leisure, learning, business, and community interaction.

OC Parks - As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, six positions were added to OC Community Resources (OCCR); four positions were assigned to the Community Investment Division to assist with the CalWORKS program and two positions were assigned to the Office on Aging program. In addition, four Limited Term positions were deleted in the Expanded Subsidized Employment (ESE) Program due to funding limitations.
- In FY 2015-16, 24 positions were transferred to Orange County Information Technology (OCIT) as part of the Information Technology centralization process. Four Limited Term positions were added in the Community Investment division to support additional needs in the Expanded Subsidized Employment (ESE) program, one Administrative Manager I position was added in Office on Aging to address caseload growth and one Administrative Manager II position was added to serve as the County Events Coordinator.
- In FY 2014-15, as part of a minor reorganization to further enhance operational efficiencies and improve customer service, two positions transferred to Human Resource Services, nine positions were transferred to OC Public Works and 25 were transferred to OC Parks and OC Public Libraries. In addition, four positions were added to OC Community Services Division and one position was added to the OCCR Director's Office.
- In FY 2012-13, one position was added to OCCR to address reductions as the result of the elimination of Redevelopment, two positions were transferred to CEO/Risk Management to centralize the County's Safety Program and eight positions were transferred to Human Resources Services as part of the reorganization of Countywide Human Resource Services.
- In FY 2011-12, two positions were deleted through the budget process, one position was deleted from OC Housing (Fund 15G) and transferred to OCCR and 38 positions were transferred from other OCCR funds including OC Parks and OC Public Libraries to centralize the newly created Central Projects unit and Contracts Development & Management unit as part of the department's reorganization. These transfers enabled OCCR to better serve its internal customers by increasing efficiency among its units.
- In FY 2010-11, two positions were deleted through the budget process. Four positions were deleted through the vacant position analysis process, and two positions were transferred to OC Public Library.
- In FY 2009-10, two positions were deleted through the limited term and vacant position analysis process.
- In FY 2008-09 Housing and Community Services was renamed OC Community Services (OCCS) and merged into a larger department - OC Community Resources (OCCR), which includes OC Animal Care as well as the Administrative Services function for OCCR. This merge resulted in the addition of 227 positions which were transferred from a variety of funds, including OC Community Services, OC Public Libraries, OC Animal Care, OC Parks, and OC Public Works.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Community Resources was created on March 18, 2008 by the Board of Supervisors to provide greater access to residents and visitors who want to fully utilize the resources available in their communities. This was achieved by bringing together OC Animal Care, OC Community Services, OC Parks, and OC Public Libraries into one agency. Although services provided to these departments are distinct, allowing them to partner together benefits the public by improving the quality and efficiency of service. OC Community Resources will continue to fulfill the goals within each of our program areas and create efficiencies when possible in FY 2017-18. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

While OC Community Resources' baseline Net County Cost limit increased by 1% in FY 2017-18, OC Community Services and OC Animal Care programs continue to be challenged by increases in salaries and benefits, services, and other costs with either level or minimal growth in revenues. As a result, OC Community Resources continues to closely monitor and reduce costs while maximizing the use of existing revenues, including but not limited to: Federal Innovation and Opportunity, Measure M2, State Department of Aging, and other funding sources as well as complying with city revenue billings for OC Animal Care programs.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	260	262	262	262	0	0.00
Total Revenues	50,777,516	61,784,042	52,859,649	61,059,712	(724,330)	-1.17
Total Expenditures/Encumbrances	55,647,440	66,893,106	57,896,663	66,202,395	(690,711)	-1.03
Net County Cost	4,869,924	5,109,064	5,037,014	5,142,683	33,619	0.66

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: OC Community Resources in the Appendix on page A24

Highlights and Key Trends:

- OC Community Resources continues to face economic challenges of rising costs of maintaining services with flat or minimal increases in funding. As the result of increasing salaries and employee benefits and services and supplies costs, OCCR reduced expenditures where possible and will continue to subsist on a lean budget.

Budget Units Under Department Control:

No.	Agency Name	OCCR Support Services	OC Community Services	OC Animal Care	OC Public Libraries	OC Parks	Total
012	OC Community Resources	16,376,977	27,490,586	22,334,832	0	0	66,202,395
106	County Tidelands - Newport Bay	0	0	0	0	9,114,017	9,114,017
108	OC Dana Point Harbor	0	0	0	0	40,180,277	40,180,277
117	O.C. Housing Authority - Operating Reserves	0	4,278,826	0	0	0	4,278,826
119	OC Public Libraries - Capital	0	0	0	4,295,400	0	4,295,400
120	OC Public Libraries	0	0	0	54,198,974	0	54,198,974

Budget Units Under Department Control:

No.	Agency Name	OCCR Support Services	OC Community Services	OC Animal Care	OC Public Libraries	OC Parks	Total
121	OC Animal Care Donations	0	0	100,250	0	0	100,250
123	Dispute Resolution Program	0	888,032	0	0	0	888,032
124	Domestic Violence Program	0	1,054,062	0	0	0	1,054,062
12A	MHSA Housing Fund	0	994,064	0	0	0	994,064
146	Workforce Investment Act	0	19,501,519	0	0	0	19,501,519
15F	Orange County Housing Authority (OCHA)	0	174,222,754	0	0	0	174,222,754
15G	OC Housing	0	11,736,588	0	0	0	11,736,588
15H	CalHome Program Reuse Fund	0	778,126	0	0	0	778,126
15U	Strategic Priority Affordable Housing	0	492,284	0	0	0	492,284
16D	OC Animal Shelter Construction Fund	0	0	15,771,508	0	0	15,771,508
405	OC Parks CSA26	0	0	0	0	119,596,170	119,596,170
406	OC Parks Capital	0	0	0	0	30,999,215	30,999,215
459	N. Tustin Landscape & Lighting Assessment District	0	0	0	0	3,420,390	3,420,390
477	County Service Area #22 - East Yorba Linda	0	0	0	0	66,030	66,030
	Total	16,376,977	241,436,841	38,206,590	58,494,374	203,376,099	557,890,881

106 - County Tidelands - Newport Bay

Operational Summary

Description:

Provide the public with safe and enjoyable recreational opportunities that include boating, hiking, interpretive programs, and viewing of marine estuaries within the tidelands area.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	6,065,236
Total FY 2016-2017 Actual Expenditure + Encumbrance:	4,847,137
Total Final FY 2017-2018:	9,114,017
Percent of County General Fund:	N/A
Total Employees:	0.00

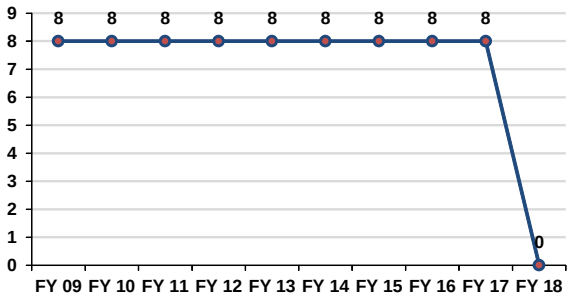
Strategic Goals:

- Ensure public access to recreational facilities while protecting Newport Bay tidelands properties and natural resources entrusted to the County of Orange.

FY 2016-17 Key Project Accomplishments:

- Installation of new bobcat panels and taxidermy bobcat display.
- New fencing construction at Upper Newport Bay Constellation public entrance.
- Installation of new drinking fountain/bottle filler station at the Muth Center.
- New electric gate installation at employee parking lot.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- For FY 2017-18, Fund 106 budgeted a baseline of eight positions and requested a Budget Augmentation to transfer all eight positions to OC Parks Fund 405 as an effort of maximizing the flexibility and effectiveness of staffing assignments to support all OC Parks' Funds. As a result of the approved augmentation, the total positions for Fund 106's FY 2017-18 Budget is zero.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget includes two significant capital improvements: the dredging of the Newport Dunes area of the bay (cyclical expenditure every 5-7 years) as well as replacement of a major pedestrian bridge. It also reflects the transfer of positions to OC Parks' Fund 405.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	8	8	8	0	(8)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	4,855,248	4,463,111	4,753,966	4,713,617	250,506	5.61
Total Expenditures/Encumbrances	4,514,945	6,065,236	4,847,137	9,014,017	2,948,781	48.61
Prior Year Encumbrance Balance	74,830	0	55,558	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	415,133	(1,602,125)	(37,612)	(4,300,400)	(2,698,275)	168.42
Ending Fund Balance - Unassigned	0	0	(1)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page A97

Highlights and Key Trends:

- Newport Tidelands Fund 106 expects to receive sufficient funding in FY 2017-18 to fund operations and administrative staff charges from OC Parks, OC Public Works, and CEO Real Estate, as well as four substantial capital projects for FY 2017-18: $600,000 to pave a parking lot near the Muth Center, $394,400 to extend the Newport Harbor Bulkhead adjacent to Bay Beach in Lower Newport Harbor, $1,500,000 to repair a pedestrian bridge and $2,305,600 to begin dredging of the Newport Dunes area.

108 - OC Dana Point Harbor

Operational Summary

Description:

Provide public coastal access, environmental stewardship, and maintain a diverse regional recreational facility so all users and visitors may experience the unique Dana Point Harbor resource in a safe and enjoyable way.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	40,408,481
Total FY 2016-2017 Actual Expenditure + Encumbrance:	28,831,723
Total Final FY 2017-2018:	40,180,277
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Act as a responsible agent for the community by safeguarding Harbor environmental assets and the public's access to the coast.
- Implement the Dana Point Harbor Revitalization Plan.
- Provide resources to commercial tenants to help them meet the County's standard for customer service.
- Pursue improvements in Harbor water quality and water-based recreational opportunities.

FY 2016-17 Key Project Accomplishments:

- Substantial completion of Dana Point Harbor Phase 1a street and intersection improvements.
- Construction upgrades to the Orange County Sailing and Events center, including LED lighting, security camera system, new flooring in the Cove, Pilot and Front Office rooms.
- Completed domestic to reclaimed water conversion by Baby Beach.
- Asphalt paving throughout the Dana Point Harbor.
- Maintenance Yard relocated to Del Obispo Street

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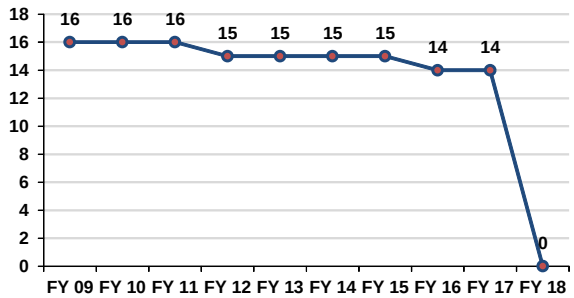
Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- For FY 2017-18, Fund 108 transferred seven positions to OC Parks, Fund 405, as an effort of maximizing the flexibility and effectiveness of staffing assignments to support all OC Parks' Funds.
- In June 2016, the Board of Supervisors approved the merge of Dana Point Harbor Fund 108 to OCCR/OC Parks during the FY 2016-17 budget approval process. As part of a FY 2016-17 First Quarter Budget Adjustment, the Board of Supervisors approved the transfer of four positions to OC Parks Fund 405: one Administrative Manager II, two Administrative Manager I and one

Office Technician; two positions to OC Community Resources (OCCR) Fund 100-012: one Staff Specialist and one Procurement Specialist; and one Administrative Manager III position to OC Waste & Recycling Fund 299. The total authorized positions in the FY 2016-17 Modified Budget reduced from 14 to seven for Fund 108.

- The FY 2015-16 Adopted Budget was consistent with 14 positions for Fund 108.
- In FY 2014-15, the Board of Supervisors approved a mid-year budget adjustment to transfer one Administrative Manager I from Fund 108 to CEO Real Estate. This reduced the total position count in Fund 108's 2014-15 Modified Budget from 15 to 14.
- In February 2011 (mid-year FY 2010-11), the Board of Supervisors approved the deletion of one Real Property Agent III position. This reduced the total position count for OC Dana Point Harbor from 16 to 15, which was reflected in the position count for the Fund 108 adopted budget for FY 2011-12.
- In FY 2008-09, the Department changed its name to OC Dana Point Harbor and eliminated one groundskeeper position, which reduced its total position count from 17 to 16.
- When the Dana Point Harbor Department was created in FY 2005-06, the County reduced the position count in the Dana Point Tidelands Fund 108 from 24 to 17 by transferring seven positions to the OC Parks Fund 405 and other county funds. The 17 positions remaining in Fund 108 were tasked with providing the services required to properly maintain and manage the properties and functions assigned to the Dana Point Harbor Department.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget includes appropriations reserved for County's costs related to the Harbor Revitalization project as well as other ongoing facility maintenance projects required in the Harbor. This includes $11.1 million budgeted for construction of critical near-term infrastructure projects and $2.0 million budgeted to refurbish the Orange County Sailing and Events Center.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	14	7	7	0	(7)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	30,047,934	26,302,187	27,733,768	28,080,904	1,778,717	6.76
Total Expenditures/Encumbrances	25,747,649	40,408,481	28,831,723	40,180,277	(228,204)	-0.56
Prior Year Encumbrance Balance	225,415	0	4,572,448	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	4,525,699	(14,106,294)	3,474,492	(12,099,373)	2,006,921	-14.23
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A99

Highlights and Key Trends:

- Dana Point Tidelands Fund 108 expects to receive sufficient funding in FY 2017-18 to fund operations and administrative staff charges from OC Parks, OC Public Works, and CEO Real Estate, and routine and major maintenance requirements in the near term. Revenue is projected to remain consistent with prior year receipts based on continuation of current operations and leasing model, but may change significantly following the selection of a private development partner and negotiation of a long-term lease in FY 2017-18.

117 - O.C. Housing Authority - Operating Reserves

Operational Summary

Description:

Excess administrative fees prior to 2004 may be used only for the cost of ongoing administration of OC Community Services' current Housing Choice Voucher program or for other housing related purposes consistent with state and local law, including the development of affordable housing and support of homeless activities as approved by the Board of Supervisors.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	5,585,396
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,345,322
Total Final FY 2017-2018:	4,278,826
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.

Budget Summary

Changes Included in the Base Budget:

The FY 2017-18 Budget includes an approximately $1.3 million decrease from the FY 2016-17 Modified Budget. This is due to the gradual spending of the existing fund balance carried forward from previous fiscal years as well as lower revenue received as the fund balance is drawn down.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	307,461	473,875	276,174	192,520	(281,355)	-59.37
Total Requirements	1,287,526	5,585,396	1,345,322	4,278,826	(1,306,570)	-23.39
Prior Year Encumbrance Balance	0	0	3,000	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(980,064)	(5,111,521)	(1,066,149)	(4,086,306)	1,025,215	-20.06
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: O.C. Housing Authority - Operating Reserves in the Appendix on page A104

119 - OC Public Libraries - Capital

Operational Summary

Description:

The Capital Project Fund for OC Public Libraries is used to provide capital improvements to 34 library facilities throughout Orange County. Improvements made in our facilities support OC Public Libraries' mission to open new worlds to our diverse communities by being able to provide facilities where library patrons are able to enjoy the many offerings that the present day library has to offer.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	7,238,820
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,030,360
Total Final FY 2017-2018:	4,295,400
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Library facilities constructed or maintained through the Capital Project Fund support the OC Public Libraries' goal to provide and preserve essential infrastructure and community programs.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PROGRESS IN COMPLETING LIBRARY CAPITAL PROJECTS ON SCHEDULE AND WITHIN BUDGET. **What:** Measures our ability to complete capital improvement projects which improves our library services. **Why:** Growing library population base requires reliable, safe and improved library infrastructures.	Rancho Santa Margarita Roof Replacement completed. Library of the Canyons and OC Public Libraries Headquarters HVAC Project to be completed by summer 2017.	Replace HVAC systems at La Habra, Dana Point and Rancho Santa Margarita library. Irvine/Heritage Park Refurbishment will be carried over to next fiscal year.	Given the fact that OC Public Libraries spends approximately $25 per capita, OC Public Libraries is providing the community safe and inviting facilities that are very much appreciated based on the surveys conducted.

FY 2016-17 Key Project Accomplishments:

- Completed the Library of Canyons (Silverado Expansion) Project.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Public Libraries will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to identify critical building components needing repair or replacement to ensure safe and secure facilities, avoid costs of unplanned shut-downs and extend useful life expectancy of library facilities. In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

Changes Included in the Base Budget:

The FY 2017-18 Budget is approximately $2.9 million lower than the FY 2016-17 Modified Budget.

Library capital improvement projects are contingent upon available funding. Capital projects budgeted in FY 2017-18 include Dana Point HVAC Replacement, La Habra Air Handler and Ventilation Replacement, Rancho Santa Margarita Air Handler and Ventilation Replacement, Rancho Santa Margarita Roof Replacement, OC Public Libraries Headquarters HVAC Project and Irvine/Heritage Park refurbishment.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,635,250	4,525,529	4,585,181	286,445	(4,239,084)	-93.67
Total Expenditures/Encumbrances	633,268	7,238,820	3,030,360	4,295,400	(2,943,420)	-40.66
Prior Year Encumbrance Balance	8,894	0	1,105	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,010,877	(2,713,291)	1,555,927	(4,008,955)	(1,295,664)	47.75
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Public Libraries - Capital in the Appendix on page A106

Highlights and Key Trends:

- Each library branch facility will continue to be maintained and upgrades and enhancements will be provided contingent upon available funding. In FY 2017-18, building improvements and energy efficiency upgrades will be carried out to increase energy conservation and productivity.

120 - OC Public Libraries

Operational Summary

Description:

OC Public Libraries is the third largest local library system in California that provides professional library services to the residents of 24 cities through a network of 34 community libraries. OC Public Libraries strive to adapt services to community priorities and to empower and enrich our communities by having an open door and free access system.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	58,894,274
Total FY 2016-2017 Actual Expenditure + Encumbrance:	49,823,380
Total Final FY 2017-2018:	54,198,974
Percent of County General Fund:	N/A
Total Employees:	396.00

Strategic Goals:

- Promote self-sufficiency and healthy lifestyles.
- Provide and maintain essential infrastructure and community programs.

Key Outcome Indicators:

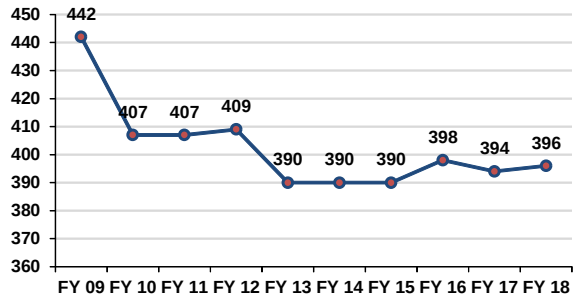
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
SELF-CHECKOUT MACHINE CIRCULATION RATE. **What:** Measures increased levels of circulation through self-check machines. **Why:** Allowing the staff to focus attention on individuals using the library.	OC Public Libraries will begin measuring percentage of items checked out by self-check method compared to staff assisted circulation checkouts.	60% of all checkouts will be generated through self-check machines.	This measure has just been introduced.
CIRCULATION RATE FOR E-MAGAZINES. **What:** Increase e-magazine circulation by 20%. **Why:** Indicates the growing trend in e-material usage.	Measures the change in percentage in e-magazine circulation to that of traditional magazine circulation.	Increase funding in e-magazine collection rather than traditional magazines depending on the result.	This measure has just been introduced.
CIRCULATION RATE OF WORLD LANGUAGE MATERIAL. **What:** Measures the growing usage of non-English language material due to demographic changes. **Why:** Monitoring usage determines if the library is meeting the needs of its community.	Measures the change in percentage of global language material compared to the same quarter of the previous year.	Increase the circulation of global language material by 20% over the previous year's count; measure for a term of 3 years.	This measure has just been introduced.

FY 2016-17 Key Project Accomplishments:

- Created a partnership with the San Juan Capistrano Mission, OC Department of Education and California State, University, Fullerton to capture local history and culture of the local Native American group the Juaneno's.
- Launched Rita Recommends, an online reader's advisory service for all ages.

- Lunch at the Library program at the Garden Grove Chapman Library, partnership with the Garden Grove School District, served over 2000 lunches during a six-week period.
- Launched Career Online High School, scholarships available for adults ages 19+ to earn an accredited High School Degree
- Genealogy Presentation Series, focus on diverse cultural research and genetic genealogy.
- Celebrated the 10th Annual Literary Orange; a celebration of authors, readers and libraries, with over 400 in attendance.
- Purchased SAAS (software as a service) to better serve patrons; allows roaming reference and offsite library card applications.
- Launched Hoopla streaming video service.
- Author events as part of the 2017 NEA Big Read included: Matt de la Pena 2016 Newberry winner and Julia Alvarez author of *In the Time of the Butterflies*.
- Key staff attended Hardwood Training to learn how to reach out and engage the community effectively.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, one position was deleted and added in OCCR/Budget Control 012 for the Homeless Continuum of Care Manager to address increased Homeless Prevention activities. Also as an FY 2016-17 First Quarter Budget Adjustment, added one Specialist Librarian and two Staff Specialist positions from 100-012 to provide support for the READ/OC Program which transferred back to OC Public Libraries from OC Community Resources/ Support Services.
- In FY 2015-16, one position was deleted to offset the addition of the events coordinator position in OC Community Resources (OCCR). Three positions were transferred with two positions added to CEO Budget Fund 100-017 for Social Care Coordination and another position to OCCR/Support Services/Finance & Strategic Planning.
- In FY 2014-15, one position was transfered to CEO/Real Estate as part of the CEO Real Estate centralization. Nine positions were transferred from OCCR as part of OCCR's minor reorganization.
- In FY 2011-12, 18 positions were transferred out to OCCR when the new Central Project Office was created as the result of the OCCR's re-organization. There was also an additional reduction of one position when two half-time positions were consolidated to one full-time position.
- In FY 2010-11, two positions were transferred back from OCCR.
- In FY 2008-09, 34 positions were transferred out to OCCR and one position was deleted resulting from the creation of the new OC Community Resources Department.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Public Libraries will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program and the employee pay for performance plan. In line with the Strategic Plan, OC Public Libraries will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

The FY 2017-18 Budget for Fund 120 is $54 million which is $4.7 million lower than the FY 2016-17 Modified Budget due primarily to a decrease in the budget for operating transfers-out to Fund 119 due to several capital projects carried over from the current fiscal year to next fiscal year.

Fund 120 reflects a 4% increase in overall property tax revenue due to the improving housing market within Orange County.

OC Public Libraries' Operating Budget assumes maintaining current service levels by continuing the five-year plan to upgrade the library computer systems, increasing library book materials and subscription of library collections as well as appropriations allocated for maintenance projects on OC Public Libraries' aging infrastructure.

The FY 2017-18 Budget includes a $2.8 million contribution to Fund Balance Restricted for the Irvine Set-Aside based on the MOU between the City of Irvine and OC Public Libraries to finance a future Library in the City of Irvine.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	394	396	396	396	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	50,244,255	47,117,916	53,033,592	48,688,633	1,570,717	3.33
Total Expenditures/Encumbrances	45,763,597	58,894,274	49,823,380	54,198,974	(4,695,300)	-7.97
Prior Year Encumbrance Balance	1,560,191	0	552,287	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	6,037,324	(11,776,358)	3,762,499	(5,510,341)	6,266,017	-53.21
Ending Fund Balance - Unassigned	3,525	0	(1)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Public Libraries in the Appendix on page A107

Highlights and Key Trends:

- OC Public Libraries will continue evaluating the interior space of all branches and redesigning them to conform to the one desk service model. For expediency, confidentiality and efficiency, library users will be able to complete their business transactions at one service location rather than at separate desks for each interaction. Customer needs have changed over the years. The single service desk model will provide a better customer experience while freeing up librarians to have more time for complex questions and to interact more with the public.
- In redesigning the floor configuration, we are hoping to achieve the following goals:
  - Provide a one stop transaction environment for library users.
  - Extend basic reference by freeing staff to have on the floor interaction with library users.
  - Provide efficient and flexible staffing solutions.
  - Use limited space more efficiently in libraries.
  - With communication and training, staff can adopt the new single service desk model with little difficulty. Some branches have already converted the multiple service desks model into a single service desk and have found it to be successful.

121 - OC Animal Care Donations

Operational Summary

Description:

Fund 121, OC Animal Care Donations, was established in FY 2015-16 to recognize donation revenues and separately track expenditures for these donations for OC Animal Care programs.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	122,943
Total FY 2016-2017 Actual Expenditure + Encumbrance:	100,920
Total Final FY 2017-2018:	100,250
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	12,943	110,000	134,000	100,250	(9,750)	-8.86
Total Expenditures/Encumbrances	0	122,943	100,920	100,250	(22,693)	-18.45
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	12,943	(12,943)	33,081	0	12,943	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Animal Care Donations in the Appendix on page A108

123 - Dispute Resolution Program

Operational Summary

Description:

Provide funding for local dispute resolution services as an alternative to formal court proceedings. The Dispute Resolution service providers meet regularly with judges from the five justice centers who comprise the Small Claims Mediation Committee. In 1998-99, they formed a collaborative to better serve the courts and now actively work with court personnel to provide mediation services for appropriate court related or referred cases. They mediate small claims, unlawful detainers, temporary restraining orders, and civil harassment cases.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	851,136
Total FY 2016-2017 Actual Expenditure + Encumbrance:	607,011
Total Final FY 2017-2018:	888,032
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget(1) As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018(1) Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	595,368	702,200	644,403	703,976	1,776	0.25
Total Expenditures/Encumbrances	660,263	851,136	607,011	888,032	36,896	4.33
Prior Year Encumbrance Balance	1,534	0	29,428	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(63,361)	(148,935)	66,820	(184,056)	(35,121)	23.58
Ending Fund Balance - Unassigned	0	(1)	0	0	1	-100.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Dispute Resolution Program in the Appendix on page A110

124 - Domestic Violence Program

Operational Summary

Description:

Provide funding for domestic violence shelters in Orange County which provide a temporary "safe haven" for the victims of domestic violence and their children.

Consistent with the Welfare and Institutions Code Sections 18294-18298, the domestic violence shelters provide a range of comprehensive emergency crisis shelter services that are necessary to address the various critical needs experienced by victims of domestic violence and their children such as: emergency crisis sheltering, access to a 24 hour crisis hotline, provision of counseling services, walk-in center, food and clothing, hospital emergency room assistance, transportation referrals and legal assistance.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	995,149
Total FY 2016-2017 Actual Expenditure + Encumbrance:	765,228
Total Final FY 2017-2018:	1,054,062
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	759,572	901,500	825,860	805,145	(96,355)	-10.68
Total Expenditures/Encumbrances	784,836	995,149	765,228	1,054,062	58,913	5.92
Prior Year Encumbrance Balance	44	0	3	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(25,219)	(93,649)	60,634	(248,917)	(155,268)	165.80
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Domestic Violence Program in the Appendix on page A111

12A - MHSA Housing Fund

Operational Summary

Description:

This fund is used in the development of housing and rental assistance for persons within the Mental Health Services Act (MHSA) target population specifically for loans to developers for affordable housing and rent payments to landlords for rental assistance for MHSA target population clients.

As defined by the State of California's MHSA plan, the target population is "Adults or older adults with serious mental illness as defined by Welfare and Institutions Code Section 5600.3(b), or children and youth with severe emotional disorders as defined in Welfare and Institutions Code Section 5600.3(a), who are eligible for MHSA services in their county of residence and who are homeless or at risk of being homeless."

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,000,046
Total FY 2016-2017 Actual Expenditure + Encumbrance:	16,990
Total Final FY 2017-2018:	994,064
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	6,553	5,820	8,671	8,500	2,680	46.04
Total Requirements	18,818	1,000,046	16,990	994,064	(5,982)	-0.60
Prior Year Encumbrance Balance	1,124	0	974	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(11,142)	(994,226)	(7,345)	(985,564)	8,662	-0.87
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: MHSA Housing Fund in the Appendix on page A115

146 - Workforce Investment Act

Operational Summary

Description:

Provide services through workforce development systems that increase the employment, retention, and earnings of participants, as well as reduce welfare dependency. Workforce Innovation and Opportunity Act seeks to improve career options for our nation's workers and job seekers through an integrated, job-driven public workforce system that links diverse talent to businesses.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	21,869,967
Total FY 2016-2017 Actual Expenditure + Encumbrance:	12,182,254
Total Final FY 2017-2018:	19,501,519
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Match Orange County workforce skills and abilities with employer workforce needs.

FY 2016-17 Key Project Accomplishments:

- Over 75,000 customers were served by the One-Stop Center System.
- Exceeded all nine Workforce Investment Act (WIA) Performance Measures for Unemployed Adults, Laid-off Workers and Youth with Multiple Barriers to Education/Employment.

Budget Summary

Changes Included in the Base Budget:

The FY 2017-18 Base Budget is approximately $2.4 million lower that the FY 2016-17 Modified Budget due to a reduction in professional services expenditures in response to the expiration and decreases to grant funding.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	(378,708)	(618,946)	(618,946)	0	618,946	-100.00
Total Revenues	14,430,121	22,488,913	11,635,239	19,501,519	(2,987,394)	-13.28
Total Requirements	14,855,402	21,869,967	12,182,254	19,501,519	(2,368,448)	-10.83
Prior Year Encumbrance Balance	185,043	0	831,545	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	(618,946)	0	(334,417)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Workforce Investment Act in the Appendix on page A145

15F - Orange County Housing Authority (OCHA)

Operational Summary

Description:

As an opportunities catalyst, facilitates the provision of economic housing and community services that enhance the quality of life for the people of Orange County.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	169,849,220
Total FY 2016-2017 Actual Expenditure + Encumbrance:	160,229,096
Total Final FY 2017-2018:	174,222,754
Percent of County General Fund:	N/A
Total Employees:	113.00

Strategic Goals:

- Linking customers to services, optimizing and leveraging resources, facilitating the provision of housing and employment development.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
NUMBER OF FAMILIES ASSISTED - FAMILY UNIFICATION PROGRAM **What:** Reunites families whose children have been or are in danger of being separated from their parent(s). **Why:** Reunites children who have been removed from their families/parent(s) or those who are in danger.	Assisted an average of 198 families in the Family Unification Program.	Assist 200 families.	OCHA expects to achieve this target.
NUMBER OF FAMILIES GRADUATED - FAMILY SELF SUFFICIENCY (FSS) **What:** The number of families that graduate from the Family Self Sufficiency Program. **Why:** Counts the number of families that complete their five-year contract to achieve self-sufficiency.	10 families graduated	8 families graduated	OCHA expects to achieve this target.
NUMBER OF HOUSEHOLDS ASSISTED - SHELTER PLUS CARE (S+C) HOUSING ASSISTANCE PROGRAM **What:** The number of formerly homeless households with disabilities receiving rental assistance in S+C. **Why:** Counts the number of special needs clients receiving housing assistance and prevents homelessness.	558 households assisted	Up to 610 households assisted	OCHA may not meet this target due to changes in households referred and lack of affordable housing.
LEASE UP RATE - HOUSING CHOICE VOUCHER PROGRAM **What:** Percentage of Housing Choice Vouchers or funding used monthly to assist households in the Program. **Why:** Measures the utilization rate and successful use of these housing resources.	99.9% lease-up, based on utilization of Housing Assistance Payment funds.	99% lease-up of units or utilization of Housing Assistance Payment funds.	OCHA expects to exceed this target.

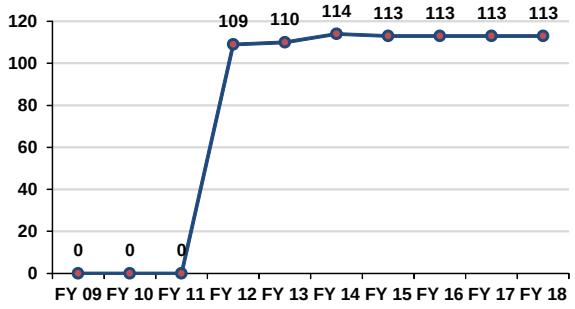
Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
AVERAGE/MEDIAN UNIT SUBSIDY OR COST PER UNIT **What:** Average Housing Assistance Payment (HAP) per unit. **Why:** If cost/unit exceeds projected amount, budget may be insufficient to assist the max # of households.	$984 per unit	$1,008 per unit	OCHA may not meet this target due to increasing rents in Orange County.

FY 2016-17 Key Project Accomplishments:

- Assisted over 25,000 people per month through the Section 8 Housing Choice Voucher Program and other rental assistance programs and achieved HUD high performer SEMAP Performance Measures for 12 years in a row.
- Secured an additional 70 Section 8 Vouchers for the VA Supportive Housing (VASH) Program for homeless Veterans for a total of 694 and 63 Project-based VASH Vouchers to be dedicated to housing projects as they are completed.
- Developed strategy to enhance supportive housing resources for the homeless by allowing up to 50 tenants in the Shelter Plus Care Program to transfer to the Housing Choice Voucher program, and making up to 100 Project-based Vouchers available annually for supportive housing projects and making up to 60 turnover Housing Choice Vouchers available annually for homeless persons.
- Assisted VASH and Shelter Plus Care households with security deposits and move-in costs by innovative use of Tenant Based Rental Assistance funds.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, a Planner III position was transferred to Fund 15G following a realignment of duties.
- In FY 2012-13, two positions were added to help administer the 268 Special Admission Section 8 Tenant Protection Vouchers for residents of Bethel Towers in Costa Mesa. Another two positions were transferred from Fund 15G to address reductions as the result of the elimination of Redevelopment as well as to meet continuing needs for the OC Housing Authority.
- In FY 2011-12, one Administrative Manager II was transferred from Budget Control 012 to Fund 15F due to continuing program needs.
- In FY 2010-11, 109 full-time positions were transferred from 15G to the newly-created Fund 15F.

Budget Summary

Changes Included in the Base Budget:

The FY 2017-18 Base Budget is approximately $4.4 million higher than the FY 2016-17 Modified Budget due to increase in professional services contracts and incoming Portability Tenants.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	114	113	113	113	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	156,788,274	165,105,444	162,773,722	167,411,894	2,306,450	1.39
Total Expenditures/Encumbrances	156,214,481	169,849,220	160,229,096	174,222,754	4,373,534	2.57
Prior Year Encumbrance Balance	55,881	0	86,267	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	629,674	(4,743,776)	2,630,894	(6,810,860)	(2,067,084)	43.57
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Orange County Housing Authority (OCHA) in the Appendix on page A161

15G - OC HOUSING

Operational Summary

Description:

As an opportunities catalyst, facilitates the provision of economic housing and community services that enhance the quality of life for the people of Orange County.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	10,825,684
Total FY 2016-2017 Actual Expenditure + Encumbrance:	6,776,702
Total Final FY 2017-2018:	11,736,588
Percent of County General Fund:	N/A
Total Employees:	11.00

Strategic Goals:

- Linking customers to services, optimizing and leveraging resources and facilitating the provision of housing and employment development.

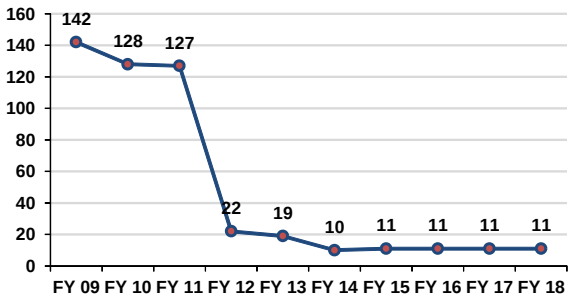
Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
TOTAL UNITS FINANCED **What:** The number of units financed annually. **Why:** Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	28 multi-family units constructed.	170 multi-family units constructed.	Housing & Community Development and Homeless prevention is on target to meet this goal.

FY 2016-17 Key Project Accomplishments:

- Completed 104 Affordable Rental Units.
- Provided 37,066 shelter bed nights for 1,830 unduplicated homeless served through the Armory Emergency Shelter Program.
- Negotiated Private Sector alternative with Ranch to develop affordable housing on the County's remaining 45 acres in Rancho Mission Viejo.
- Preserved and expanded transitional and permanent supportive housing beds for at-risk and homeless families and individuals through the award of $22 million in Federal Continuum of Care Homeless Assistance Funding. Approximately $228 million has been secured for OC to date.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2014-15, one Planner III position was transferred from OC Housing Authority Fund 15F to realign duties within OC Community Services programs.
- During FY 2012-13, two positions were transferred to OC Community Resources' Fund 15F, one position to OCCR Budget Control 012 and six positions to OC Parks Fund 405 to address additional needs as the result of the elimination of Redevelopment bringing the total positions to 10.
- During FY 2011-12, one position was transferred to Budget Control 012 and one position was transferred to OC Parks Fund 405 to address potential reductions as well as continuing needs in other programs within OC Community Resources and one position was transferred from 15G to establish the new Contracts Unit in OCCR/Administrative Services.
- During FY 2010-11, 109 positions previously budgeted in 15G for OC Housing Authority were transferred to the newly established Fund 15F and four positions were added due to increased Department of Housing and Urban Development (HUD) and Neighborhood Development and Preservation Project (NDAPP) revenues.
- During FY 2009-10, one position was deleted due to long-term vacancy.
- Staffing reductions in this fund taken in FY 2008-09 were due to transfer of administration staff for new OC Community Resources Department to Budget Control 012.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Community Resources/Housing & Community Development and Homeless Prevention continues to explore and commit all eligible funding to increase affordable housing in Orange County. Currently, OC Community Resources/Housing & Community Development and Homeless Prevention has allocated Federal HOME, local Housing Successor Agency and Community Development Block Grant (CDBG) monies to the development of affordable housing and will continue to review opportunities for future affordable housing development.

Changes Included in the Base Budget:

The FY 2017-18 Budget is approximately $900K higher than the FY 2016-17 Modified Budget due to increase in professional services contracts and other financing uses.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	11	11	11	11	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	4,720,552	8,859,869	6,207,289	8,943,085	83,216	0.93
Total Expenditures/Encumbrances	4,637,284	10,825,684	6,776,702	11,736,588	910,904	8.41
Prior Year Encumbrance Balance	132,120	0	80,448	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	212,983	(1,965,815)	(488,965)	(2,793,503)	(827,688)	42.10
Ending Fund Balance - Unassigned	2,405	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Housing in the Appendix on page A162

15H - CalHome Program Reuse Fund

Operational Summary

Description:

To separate and track repayments of CalHOME loans, which are reused and loaned to qualified home-buyers for CalHOME funded first time home buyer and housing rehabilitation projects. The CalHOME program provides grants and loans to qualified buyers and homeowners for home purchases and housing rehabilitation projects which facilitate neighborhood preservation.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,269,605
Total FY 2016-2017 Actual Expenditure + Encumbrance:	9,173
Total Final FY 2017-2018:	778,126
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Enhance the livability of the County's unincorporated and participating neighborhoods, and to increase and preserve affordable housing opportunities.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
TOTAL UNITS FINANCED **What:** The number of units financed annually. **Why:** Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	28 multi-family units constructed.	170 multi-family units constructed.	OC Community Services/Housing and Community Development are on target to meet this goal.

Budget Summary

Changes Included in the Base Budget:

The FY 2017-18 Base Budget is approximately $490K less than the FY 2016-17 Modified Budget due to the expiration of the CALHOME program on April 05, 2017.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	197,051	501,525	228,619	5,956	(495,569)	-98.81
Total Expenditures/Encumbrances	26,806	1,269,605	9,173	778,126	(491,479)	-38.71
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	170,245	(768,080)	219,446	(772,170)	(4,090)	0.53
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: CalHome Program Reuse Fund in the Appendix on page A163

15K - Limestone Regional Park Mitigation Endowment

Operational Summary

Description:

In November 2014, the Board of Supervisors authorized establishment of Fund 15K, funded by a $200,000 endowment from the Transportation Corridor Agencies (TCA). The interest earned from this fund is to be spent to maintain a wetlands mitigation area that was installed by TCA in Limestone Nature Preserve.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	2,510
Total FY 2016-2017 Actual Expenditure + Encumbrance:	198
Total Final FY 2017-2018:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	6,720	2,510	5,885	0	(2,510)	-100.00
Total Expenditures/Encumbrances	220	2,510	198	0	(2,510)	-100.00
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	6,501	0	5,687	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page A166

15U - Strategic Priority Affordable Housing

Operational Summary

Description:

Fund 15U supports the development of affordable housing and housing activities for low-income persons and support to the Armory Emergency Shelter Program through the expenditure of excess proceeds from the sale of a portfolio of single-family mortgages in Orange County.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	539,778
Total FY 2016-2017 Actual Expenditure + Encumbrance:	112,500
Total Final FY 2017-2018:	492,284
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Increase and preserve affordable housing opportunities, especially for those most in need.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Housing and Community Development & Homeless Prevention continues to explore and commit all eligible funding to increase affordable housing in Orange County. Currently, Housing and Community Development & Homeless Prevention has allocated Federal HOME, local Housing Successor Agency and Community Development Block Grant (CDBG) monies to the development of affordable housing and will continue to review opportunities for future affordable housing development.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget(1) As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018(1) Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	123,332	40,000	69,579	30,000	(10,000)	-25.00
Total Expenditures/Encumbrances	51,980	539,778	112,500	492,284	(47,494)	-8.79
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	71,352	(499,778)	(42,921)	(462,284)	37,494	-7.50
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Strategic Priority Affordable Housing in the Appendix on page A170

16D - OC Animal Shelter Construction Fund

Operational Summary

Description:

Fund 16D was established in FY 2015-16 to track revenues and costs associated with the design and construction of the new animal shelter.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	26,915,550
Total FY 2016-2017 Actual Expenditure + Encumbrance:	20,859,546
Total Final FY 2017-2018:	15,771,508
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To build a new state-of-the-art animal care center to replace the existing 75 year-old shelter.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	5,003,285	25,000,000	26,116,652	6,874,438	(18,125,562)	-72.50
Total Expenditures/Encumbrances	3,087,735	26,915,550	20,859,546	15,771,508	(11,144,042)	-41.40
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,915,550	(1,915,550)	4,709,072	(8,897,070)	(6,981,520)	364.47
Ending Fund Balance - Unassigned	0	0	548,034	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Animal Shelter Construction Fund in the Appendix on page A174

405 - OC Parks CSA26

Operational Summary

Description:

OC Parks encompasses regional, wilderness and historic facilities, as well as coastal areas throughout the County of Orange in California. Featuring 60,000 acres of parkland, open space and shoreline, Orange County's award-winning parks and programs are enjoyed by millions of residents and visitors each year. The park system includes 15 regional parks, five wilderness parks, seven historic parks, 11 beaches, four nature preserves, eight nature centers and 230 miles of regional trails and bikeways. Included within the County's system of regional recreational facilities are native habitat land, California and National Landmarks, the County's archaeological and paleontological collections, as well as the Orange County Zoo.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	102,917,357
Total FY 2016-2017 Actual Expenditure + Encumbrance:	92,709,615
Total Final FY 2017-2018:	119,596,170
Percent of County General Fund:	N/A
Total Employees:	327.00

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

Strategic Goals:

- Meet the regional recreational needs of a growing population in balance with the preservation and protection of natural, cultural and historical resources.
- Preserve and protect the environmental legacy of Orange County for present and future generations.
- Preserve and protect the cultural and historic legacy of Orange County for present and future generations.
- Ensure accessibility to and continuity of the County's beaches, parks, cultural sites, and trails.
- Increase public awareness and appreciation for the natural, cultural, and historic resources of Orange County.
- Create strategic alliances by proactively engaging other organizations and the community-at-large.
- Align organization structure and capabilities with the mission and goals.
- Achieve sustainable long-term financial viability to satisfy operational needs, capital requirements and desired programs and services.
- Ensure that all OC Parks facilities maintain a high level of safety for visitors and employees.

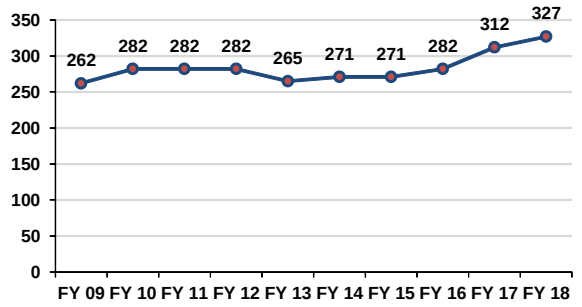
Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PARK VISITORS. **What:** The number of park system visitors. **Why:** Park attendance indicates public usage and how the public values park facilities.	14,011,013 visitors.	14,711,563 visitors.	On target.
PROGRAM PARTICIPANTS. **What:** The number of visitors participating in programs offered by OC Parks and its agents. **Why:** Program participation reflects public usage and community involvement with OC Parks activities.	318,176 participants.	334,085 participants.	On target.
OPERATING RESERVE. **What:** The total reserve as percentage of Fund 405's actual salaries & benefits and services & supplies. **Why:** Provides sufficient cash flow to ensure continuous operation of OC Parks facilities and services.	23% of Operating Expense held in Operating Reserve.	27% of Operating Expense to be held in Operating Reserve.	Fund 405's operating reserve is in excess of the original 20% target.

FY 2016-17 Key Project Accomplishments:

- Resurfaced roads and parking lots at Irvine Regional Park, Yorba Regional Park, Aliso Creek Bikeway, Mile Square Regional Park, and Key Ranch Historic Park.
- Refurbishment of picnic shelters at Mile Square Regional Park, Dana Point Harbor, and Clark Regional Park.
- Refurbishment of restrooms at Craig Regional Park.
- Received National Association of County Park and Recreation Officials (NACPRO) Operational Facilities Award for Irvine Regional Park Soda Fountain Pavilion.
- Received National Association of County Park and Recreation Officials (NACPRO) Park & Recreation Program - Class II for Caspers Wilderness Park Star Party.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- For FY 2017-18, eight positions were transferred from Fund 106 and seven positions from Fund 108 as an effort of maximizing the flexibility and effectiveness of staffing assignments to support all OC Parks' Funds.
- In FY 2016-17, 26 positions were added and 35 Extra Help positions were deleted to comply with OC Human Resources Services' direction to convert Extra Help positions to Regular Help. In November 2016, the Board of Supervisors approved the transfer of four positions from Fund 108 to Fund 405 as a result of merging Dana Point Harbor to OCCR/OC Parks. The total authorized positions in the FY 2016-17 Modified Budget increased to 312 for Fund 405.
- The FY 2014-15 Adopted Budget transferred four OC Parks positions to the County Executive Office (CEO) for the CEO/Real Estate centralization and one position

transferred to OC Community Resources (OCCR) as part of OCCR's minor reorganization. As additional efforts to realign available resources with the dissolution of OCCR's Central Project Office (CPO), an additional 16 positions were transferred to OC Parks to consolidate OCCR's Capital Improvement Program and Facility Maintenance service groups under the administrative oversight of OC Parks (S&EB expenses offset by funding from OC Public Libraries, OC Animal Care, and OCCR Administration funds). Fund 405's FY 2014-15 Modified Budget resulted in a total of 282 positions.

- In FY 2012-13, the Board of Supervisors approved the transfer of five Administrative Manager positions and one Staff Assistant position from OC Housing Fund 15G to OC Parks Fund 405. This resulted in a total of 271 positions in FY 2012-13 Modified Budget for Fund 405.
- In FY 2011-12, the Board of Supervisors approved the transfer of 18 construction and project management related positions from OC Parks Fund 405 to OCCR Budget Control 012 for the purpose of creating a new Central Project Office (CPO) to coordinate repair and maintenance of all OCCR facilities, including OC Parks. In addition, the Board approved the transfer of one Staff Assistant position from Fund 012 to Fund 405 to provide assistance to the OC Parks Systems & Resource Management Division. Fund 405's FY 2011-12 Modified Budget resulted in a total of 265 positions.
- In FY 2008-09, as part of the reorganization of OC Parks, the Board of Supervisors approved the transfer of 19 positions from OC Parks Fund 405 to OC Public Works and to OC Community Resources Budget Control 012 and the transfer of 50 positions from OC Public Works, resulting in a net increase of 31 positions in OC Parks Fund 405. In addition, the Board also approved the transfer of 12 Survey positions from OC Parks Fund 405 to OC Public Works and one position from OC Public Works to Fund 405, resulting a net decrease of 11 positions to OC Parks. Fund 405's FY 2008-09 Modified Budget resulted in a total of 282 positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Parks' Strategic Plan contains a framework of nine strategic goals as articulated by stakeholders, support organizations and others through a comprehensive planning process. Key Performance Indicators (KPI) translate the goals into direct action - identifying expected results and outcomes to governing bodies, stakeholders and staff. OC Parks' KPI support the County's core business and culture strategies, and provide a system that allows staff to track key goals in order to maintain alignment with the County's strategic priorities. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

FY 2017-18 Budget includes an operating transfer of $17.6 million to Fund 406 to provide funding for capital project requirements in FY 2017-18. The budget also includes an operating transfer of $1.0 million to Fund 296 for light duty vehicles replacement.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	282	312	312	327	15	4.81
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	84,203,638	93,776,518	99,890,926	100,248,118	6,471,600	6.90
Total Expenditures/Encumbrances	90,018,793	102,917,357	92,709,615	119,596,170	16,678,813	16.20
Prior Year Encumbrance Balance	2,404,225	0	2,802,184	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(3,410,930)	(9,140,839)	9,983,496	(19,348,052)	(10,207,213)	111.67
Ending Fund Balance - Unassigned	1	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Parks CSA26 in the Appendix on page A234

Highlights and Key Trends:

- OC Parks' Fund 405 expects to receive sufficient revenues in FY 2017-18 to fund park staff, maintenance and improvement contracts, and other expenses required to operate all OC Parks facilities for public use and enjoyment and continues to provide funding for Fund 406 for budgeted capital project requirements in FY 2017-18.
- OC Parks' Fund 405 continues maintaining its established goal for its Operating Reserve of 20% of the actual salaries & benefits and services & supplies.

406 - OC Parks Capital

Operational Summary

Description:

OC Parks encompasses regional, wilderness and historic facilities, as well as coastal areas, throughout the County of Orange in California. Featuring 60,000 acres of parkland, open space and shoreline, Orange County's award-winning parks and programs are enjoyed by millions of residents and visitors each year. The park system includes 15 regional parks, five wilderness parks, seven historic parks, 11 beaches, four nature preserves, eight nature centers and 230 miles of regional trails and bikeways. Included within the County's system of regional recreational facilities are native habitat land, California and National Landmarks, the County's archaeological and paleontological collections, and the Orange County Zoo.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	30,265,878
Total FY 2016-2017 Actual Expenditure + Encumbrance:	9,541,584
Total Final FY 2017-2018:	30,999,215
Percent of County General Fund:	N/A
Total Employees:	0.00

OC Parks Mission Statement:

As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

Strategic Goals:

- Per Board direction in January 2006, Fund 406 was established to track the expenditures and revenues required to implement the OC Parks capital program.

FY 2016-17 Key Project Accomplishments:

- Completion of the Saddleback Gateway (Former Silverado Elementary School) building refurbishments and initial site improvements.
- Refurbishment of Clark Regional Park baseball fields' concession and restroom building.
- Design of OC Zoo's new restroom and entry plaza.
- Wagon Wheel creek restoration at Riley Wilderness Park.
- Seismic retrofit of Key Ranch Historic Park.
- Design of new Aliso and Wood Canyons Wilderness Park visitor center.
- Design of new Mile Square Regional Park multi-purpose facility.
- Construction of three pocket parks along the Santa Ana River Trail.
- OC Loop segment F completed, environmental phase completed for segments D & H.

Budget Summary

Changes Included in the Base Budget:

Fund 406 2017-18 budget includes $17.6 million revenue as an operating transfer from Fund 405. This transfer will provide sufficient funding for engineering and capital project construction costs budgeted for FY 2017-18.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	21,933,884	18,660,404	12,380,933	17,794,728	(865,676)	-4.63
Total Expenditures/Encumbrances	13,751,253	30,265,878	9,541,584	30,999,215	733,337	2.42
Prior Year Encumbrance Balance	634,890	0	167,802	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	8,817,521	(11,605,474)	3,007,151	(13,204,487)	(1,599,013)	13.78
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Parks Capital in the Appendix on page A235

Highlights and Key Trends:

- OC Parks Fund 406 includes budget allocations for 33 capital projects in FY 2017-18 to maintain and protect park facilities and infrastructure. OC Parks continues to seek grant funding to supplement the funding transferred from Fund 405 to support and expand the OC Parks Capital Improvement Program. The FY 17-18 proposed budget includes continued planning and design of the OC Bike Loop Segments, D, F & H (Carbon Creek and El Cajon) as well as construction of the following projects: new visitor center at Aliso and Wood Canyons Wilderness Park; new restroom and entry plaza at OC Zoo; new multi-purpose recreation facility at Mile Square Regional Park; drainage improvements at Irvine Regional Park; replacement of revetment at Niguel Shores/Strands Beach, and site improvements at Saddleback Gateway/Library of the Canyons.

459 - N. Tustin Landscape & Lighting Assessment District

Operational Summary

Description:

Provide for the acquisition, development, and maintenance of local public parks, equestrian and walking trails, and road-related landscape maintenance in the unincorporated North Tustin area.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	3,639,571
Total FY 2016-2017 Actual Expenditure + Encumbrance:	183,052
Total Final FY 2017-2018:	3,420,390
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2016-17 Key Project Accomplishments:

- Maintained safe and enjoyable local parks and trails for public use in unincorporated North Tustin area.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	576,823	736,093	614,264	592,081	(144,012)	-19.56
Total Expenditures/Encumbrances	132,716	3,639,571	183,052	3,420,390	(219,181)	-6.02
Prior Year Encumbrance Balance	3,740	0	27,925	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	447,847	(2,903,478)	459,137	(2,828,309)	75,169	-2.59
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: N. Tustin Landscape & Lighting Assessment District in the Appendix on page A238

Highlights and Key Trends:

- The budget for North Tustin Fund 459 for FY 2017-18 includes $3.0 million in an undesignated capital project account which will be used for future capital project requirements for the North Tustin area.

477 - County Service Area #22 - East Yorba Linda

Operational Summary

Description:

Provide park landscape and other maintenance services for Woodgate Community Park in an unincorporated area adjacent to the City of Yorba Linda. This Fund may be transferred to the City of Yorba Linda if the area is annexed to the city.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	105,792
Total FY 2016-2017 Actual Expenditure + Encumbrance:	21,304
Total Final FY 2017-2018:	66,030
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2016-17 Key Project Accomplishments:

- Maintained safe and enjoyable recreation facilities, including tennis court, basketball court, handball court, and park grounds for public use at Woodgate Community Park.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget(1) As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018(1) Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	47,325	47,040	49,021	48,212	1,172	2.49
Total Expenditures/Encumbrances	44,632	105,792	21,304	66,030	(39,762)	-37.58
Prior Year Encumbrance Balance	12,337	0	2,234	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	15,031	(58,752)	29,952	(17,818)	40,934	-69.67
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page A241

027 - Department of Child Support Services

Operational Summary

Mission:

To enhance the quality of life for children and families by establishing and enforcing court orders for the financial and medical support of children in an effective, efficient, and professional manner.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	59,100,000
Total FY 2016-2017 Actual Expenditure + Encumbrance:	55,525,585
Total Final FY 2017-2018:	60,300,000
Percent of County General Fund:	1.8%
Total Employees:	528.00

Strategic Goals:

The following six goals have been established to align with the State Department of Child Support Services' performance expectations:

- Increase Distributed Net Collections to $185.5 million
- Increase per Case Collections to $2,729
- Increase percent of Collection on Current Support to 69.2%
- Increase percent of Cases with Arrears Distributed to 69.1%
- Maintain or increase percent of Cases with Support Orders Established at 91.3% or above.
- Increase State-wide Paternity Establishment Percentage to 100%

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
DISTRIBUTED NET COLLECTIONS **What:** Total amount of financial support provided to children as a result of services provided by CSS staff **Why:** Reliable child support payments assist families in achieving financial self-sufficiency.	Net Collections of $182.8 million were distributed.	Increase Distributed Net Collections of $185.5 million.	CSS implemented several strategies to increase contact with customers to achieve this goal. Strategies include Early Intervention for immediate contact with the Non-Custodial parents after order obtained and continue to focus on partnerships with parents and reducing payment barriers.
PER CASE COLLECTION **What:** Total Distributed Net Collections divided by the average monthly caseload for the FFY. **Why:** Improvement on a per case basis indicates more money provided to children for basic necessities.	CSS per case collections increased by 0.9% over FFY 2015.	Increase Per Case Collections to $2,729 per case.	CSS implemented several strategies to accomplish this goal. Strategies include: connecting parents with County partners in an effort to reduce payment barriers, conducting workshops to encourage Non-Custodial parents to make payments, and maintaining regular solicitation of credit card payments.

Key Outcome Indicators: (Continued)

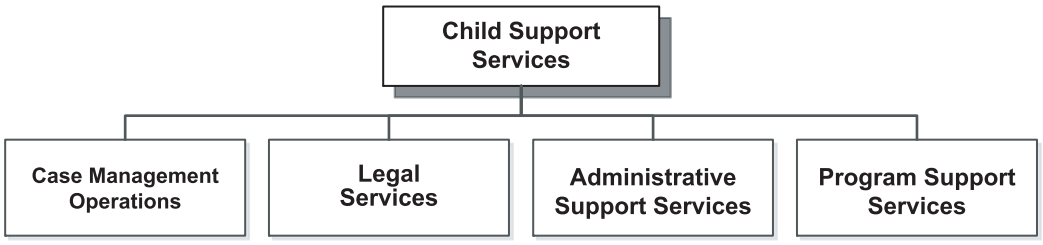
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
COLLECTIONS ON CURRENT SUPPORT **What:** Measures the amount of current child support collected as a percentage of the total amount due. **Why:** Current Support collections are essential to the well-being of children and family self-sufficiency.	CSS collected 68.2% of the total current support owed in FFY 2016 for a 1.6% increase over FFY 2015.	Increase collections on current support to an overall percentage of 69.2%.	CSS exceeded the 40% federal minimum threshold by collecting 68.2% of current support due. To accomplish this goal CSS connected parents with other County partners to reduce payment barriers and continued efforts to increase the Never Assisted cases by marketing to Non-IVD population.
COLLECTIONS ON ARREARS **What:** Measures the percentage of cases with arrearage collections to total number of cases with arrears. **Why:** Payments on arrears and current support provide families with income to meet their basic needs.	CSS collected on 68.6% of cases with arrears owing in FFY 2016 for a 0.1% increase over FFY 2015.	Increase the percentage of cases with collections on arrears to 69.1%.	CSS collected 68.6% of cases with arrears owing exceeding the federal performance standard of 40%. Strategies for FFY 2017 include: solicit credit card payments throughout all customer service units and continue enforcement actions to target arrears-only cases.
CASES WITH SUPPORT ORDERS ESTABLISHED. **What:** Measures cases with support orders established compared to the total caseload. **Why:** Court orders are necessary to enforce child support, welfare reimbursement, and/or medical support.	FFY 2016 Percent of Cases with Support Orders Established increased by 1.0% over FFY 2015.	Maintain or increase the percent of cases with support orders established at 91.3% or above.	CSS established orders on 90.7% of cases. Strategies include utilizing the Case Management Tool to identify cases for order establishment and expediting establishment of orders with an active employer and through Stipulation Team immediately after notification of a Summons and Complaint filing.
STATE-WIDE PATERNITY ESTABLISHMENT **What:** Measures number of children born that paternity was established in the FFY compared to the prior FFY **Why:** Provides legal rights to child support, medical support, inheritance, and other benefits.	CSS exceeded the 50% minimum federal performance threshold by establishing 97.7% of cases with support orders.	Maintain or increase State-wide Paternity Establishment Percentage to 100%.	CSS exceeded the 50% minimum threshold by establishing 97.7% in FFY 2016. Strategies for FFY 2017 include continuing outreach at local hospitals, providing on-site genetic testing, and utilizing the Case Management Tool to identify cases with paternity at issue.

FY 2016-17 Key Project Accomplishments:

Performance achievements demonstrate how outcomes improve when the emphasis is placed on providing high quality customer service to meet the needs of CSS families served.

- Established a Military and Veterans Services desk to address the specific needs of veterans and military personnel. CSS acts as a liaison between our military and veteran customers, their caseworkers and community resources.
- Implemented a "One-Point-of-Contact" solution to improve cooperation and increase trust between the community and CSS staff by providing an assigned caseworker responsible for the entire establishment process from case opening to order establishment.
- Leveraged the use of technology through the implementation of outbound E-Process Service for filing/transmitting documents with the courts and Legal Paperless System for the preparation of court cases to enhance CSS business efficiencies and the delivery of services.
- Designed and developed educational videos (podcasts) viewable online or through customer's mobile devices to explain common customer inquiries and increase public awareness.
- Continued to provide quality services to over 77,200 families and 101,800 children and distributed over $15M per month in child support payments which was an increase of 1.2% from prior year and assisted over 11,000 clients with connecting them with resources such as food, clothing, employment, and health services.
- Continued to promote a professional, diverse and skilled workforce through extended learning opportunities: annual hours of professional development per employee were 20.26 hours in federal fiscal year 2016.

Organizational Summary



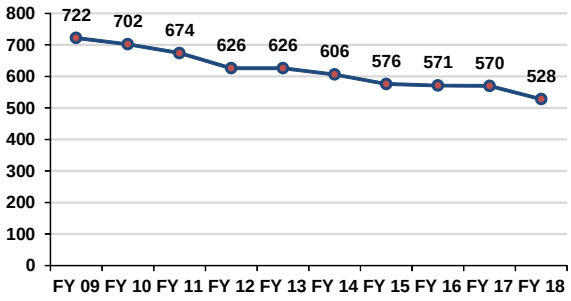
Case Management Operations - This division is responsible for the opening, establishment, modification, and enforcement of child support orders. Case Management Operations staff serve as primary customer service representatives and take administrative enforcement actions that do not require court intervention.

Legal Services - This division provides legal guidance and advice associated with child support. Legal Services staff handle all matters that go before the court, including obtaining court orders to establish paternity and financial child support, modification of existing child support orders, and civil enforcement actions.

Administrative Support Services - This division provides administrative support for the Department. Support services include financial and purchasing services, facilities management, human resources, and Information Technology which provides computer technical support, systems applications, and systems security.

Program Support Services - This division provides services to all units throughout the Department. Their responsibilities include Policy and Process Management, Research, Training and Career Development, and Marketing and Communications.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- With flat or reduced funding for the fourteenth consecutive year, the Department will experience significant challenges in providing quality customer service and effectively operating the program. In order to operate within the current level of funding, the workforce has downsized through attrition and the Department only fills those positions deemed critical to meet business needs and customer service goals. CSS will continue to analyze its operational needs to ensure high quality customer service is provided to meet the needs of CSS families in the most effective manner possible.
- In FY 2016-17, 40 vacant positions were deleted and two positions were transferred to HRS. The deletion/transferring of 42 positions reduced the total number of positions from 570 to 528. This was part of CSS's effort to manage our budget and operate with our current level of funding.
- In FY 2015-16, one position was deleted due to long term vacancy bringing the total number of positions down from 571 to 570.
- Between FY 2007-08 and FY 2014-15, 152 positions were deleted due to long term vacancies bringing the total number of positions from 723 to 571.

Budget Summary

Plan for Support of the County's Strategic Priorities:

CSS strives to continue to improve efficiency and responsiveness while maximizing the use of available funding from the State and Federal governments. This supports the County's mission, "Making Orange County a safe, healthy, and fulfilling place to live, work and play today and for generations to come, by providing outstanding, cost-effective regional public services." The Department ensures that it continues to align with best practices and County strategic objective including:

- Promoting a Healthy Community
- Building for the Future of Our Community

CSS cares about the success of the families it serves and routinely works to provide family-centered services that often extend beyond the traditional child support services. To ensure continued success, the Department focuses on staff development, business efficiencies, collections and performance, and customer service.

Changes Included in the Base Budget:

CSS expects the Federal and State allocations to remain flat for FY 2017-18. CSS' FY 2017-18 Budget includes $60.3 million in appropriations offset by $55.5 million from Federal (66%) and State (34%) revenue sources. To balance the budget, a transfer of $4.8 million from Child Support Program Development Fund 12C is included to offset expenditures. CSS has no net county cost included in FY 2017-18 Budget.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	570	528	528	528	0	0.00
Total Revenues	55,356,062	59,100,000	55,525,656	60,300,000	1,200,000	2.03
Total Expenditures/Encumbrances	55,356,054	59,100,000	55,525,585	60,300,000	1,200,000	2.03
Net County Cost	(8)	0	(71)	0	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Department of Child Support Services in the Appendix on page A39

Highlights and Key Trends:

- CSS continues to exceed federal performance measures in percent of collections on current support and percent of cases with arrears collection. The success of CSS plays a key role in assisting families in achieving and maintaining self-sufficiency.
- Through strategic planning, CSS continues to evaluate existing programs and processes and when possible implement new technologies to achieve efficiencies, improve performance, and increase effectiveness of programs.

Budget Units Under Department Control:

No.	Agency Name	Case Management Operations	Legal Services	Administrative Support Services	Program Support Services	Total
027	Department of Child Support Services	29,243,607	8,468,143	18,891,872	3,696,378	60,300,000
12C	Child Support Program Development	4,798,562	0	0	0	4,798,562
	Total	34,042,169	8,468,143	18,891,872	3,696,378	65,098,562

12C - Child Support Program Development

Operational Summary

Description:

The Child Support Program Development Fund was established in FY 2005-06 to comply with GASB 34 requirements for fiduciary funds.

As required by Code of Federal Regulations Title 45, Subtitle A, Section 74.22, all Federal funds advanced must be maintained in an interest bearing account and reported as abatement on Administrative Expense Claims. Child Support Services (CSS) will continue to deposit monthly Federal and State advances into Fund 12C and book monthly revenue based on actual cash expenditures in General Fund Budget Control 027. The fund is also used to meet critical needs of CSS.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	3,524,481
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,027,850
Total Final FY 2017-2018:	4,798,562
Percent of County General Fund:	N/A
Total Employees:	0.00

CSS also maintains a Building Reserve account in Fund 12C to reimburse the excess of non-claimable principal over the claimable building depreciation expenses for the capital lease of 1015 and 1055 N. Main Street buildings.

Budget Summary

Changes Included in the Base Budget:

The FY 2017-18 Budget includes a transfer out of $4.8 million to Child Support Services, Budget Control 027, to balance the budget. Included in $4.8 million is a $309K transfer out of the Building Reserve account to reimburse the excess of non-claimable principal over the claimable building depreciation expenses. Interest earnings is the Fund's primary revenue source, which is estimated at $187K.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,031,059	132,500	1,233,881	187,432	54,932	41.45
Total Expenditures/Encumbrances	1,068,339	3,524,481	1,027,850	4,798,562	1,274,081	36.14
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(37,280)	(3,391,981)	206,031	(4,611,130)	(1,219,149)	35.94
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Child Support Program Development in the Appendix on page A116

042 - Health Care Agency

Operational Summary

Mission:

In partnership with the community, protect and promote the health and safety of individuals and families in Orange County through assessment and planning, prevention and education, and treatment and care.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	631,700,827
Total FY 2016-2017 Actual Expenditure + Encumbrance:	574,804,031
Total Final FY 2017-2018:	668,866,636
Percent of County General Fund:	19.95%
Total Employees:	2,631.00

Strategic Goals:

- Assessment and Planning: Be well prepared for any and all disease outbreaks or emergencies; and inform policy makers and health practitioners in Orange County (OC) through analysis and dissemination of local health data, information, and evidence-based practices.
- Prevention and Education: Achieve significant reduction in the infectious, episodic and chronic disease rates within OC; promote physical and mental health and wellness; and improve overall quality of life for individuals and families in Orange County.
- Treatment and Care: Deliver exceptional health care services that will improve the overall health of people in Orange County; and achieve a steady reduction in disease morbidity and mortality in Orange County.
- Administration and Workforce: Secure and efficiently provide and manage resources to address the health needs of Orange County individuals and families; and become the employer of choice in OC.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
INVESTIGATE HIGH-RISK FOODBORNE COMMUNICABLE DISEASES WITHIN 24 HOURS OF RECEIPT OF FAXED REPORTS. **What:** Monitor and analyze the occurrence of disease in Orange County in a timely and efficient manner. **Why:** Timely investigation is essential to communicable disease surveillance, prevention and control.	99% of all faxed reports for high-risk foodborne communicable diseases had investigation initiated within 24 hours of receipt.	Contact investigation of all (100%) high risk foodborne communicable diseases that are initiated within 24 hours of receipt of faxed reports.	As of FY 2016-17, first quarter (Q1), 100% of all contact investigation of high risk foodborne communicable disease faxed reports had investigations initiated within 24 hours of receipt.
HCA PERSONNEL PARTICIPATION IN DRILLS AND EXERCISES FOLLOWING SPECIFIC FUNCTIONAL TRAINING. **What:** To prepare Orange County to respond to health related disasters and reduce health impacts. **Why:** To reduce mortality and morbidity that could result from natural or man-made disaster.	90% of HCA personnel have participated in drills and exercises following specific functional training.	80% of HCA personnel participating in drills and exercises following specific functional training.	As of FY 2016-17 Q1, 84% of HCA personnel participated in drills and exercises following specific functional training. This measure is on target to reach goal by the end of the fiscal year.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PUBLICATION WEB PAGE VIEWS PER MONTH. **What:** Respected resource in Orange County for health data and information, and health care best practices. **Why:** Conducting research and promoting best practices to help improve the health of OC residents.	944 average publication web page views per month.	900 average publication web page views per month.	As of FY 2016-17 Q1, there were 677 average publication web page views per month. This measure is on target to meet the average monthly publication web page views of 900 per month by the end of the fiscal year.
BEACH MILE DAYS (BMD) CLOSURES. **What:** Monitor and provide public notification about ocean water condition to recreational water users. **Why:** Protect public health by limiting exposures to illness-causing contaminants in the water.	16.5 Beach Mile Days (Closures per Calendar Year; 5-year moving average)	Fewer than 10 Beach Mile Days (Closures per Calendar Year; 5-year moving average)	As of FY 2016-17 Q1, there were 3.9 Beach Mile Days closures. Measure is currently meeting target.
BEACH MILE DAYS (BMD) POSTING. **What:** Monitor and provide public notification about ocean water condition to recreational water users. **Why:** Protect public health by limiting exposures to illness causing contaminants in the water.	22 Beach Mile Days (Posting April through October)	Fewer than 100 Beach Mile Days (Posting April through October)	As of FY 2016-17 Q1, there were 4 Beach Mile Days postings. Very low precipitation reduces the amount of storm water that flows the ocean, resulting in fewer posted warnings.
STROKE NEUROLOGY RECEIVING CENTER (SNRC) INTERVENTION RATE. **What:** Evidence-based guidance and regulatory oversight to first responders and emergency care providers. **Why:** Improve health outcome of acute illness by early recognition and medical intervention.	40% intervention rate for Stroke Neurology Receiving Center (SNRC).	50% intervention rate for Stroke Neurology Receiving Center (SNRC).	Current available data for FY 2015-16 year-end, shows a 40% intervention rate for SNRC. Rate is slightly below baseline and target. OCEMS is satisfied with overall system performance. Action plans are in place for under-performing SNRCs.
NUMBER OF HAND WASH VIOLATIONS FOUND DURING INSPECTION. **What:** Inspect and investigate food service facilities to reduce incidence of foodborne illness. **Why:** Protect public health by ensuring food sold in OC is safe and produced under sanitary conditions.	1237 hand wash violations found during inspection.	10% reduction (fewer than 1,225) in hand wash violations annually.	As of FY 2016-17 Q1, there were 503 hand wash violations found during inspection. Educational materials have been developed and will be distributed to food facilities. HCA launched The Art of Handwashing campaign to encourage handwashing best practices among Orange County businesses.
RESTAURANTS AND MARKETS RECEIVING AN AWARD OF EXCELLENCE. **What:** Inspect and investigate food service facilities to reduce incidence of disease-causing violations. **Why:** Protect public health by ensuring food sold in OC is safe and produced under sanitary conditions.	35% of restaurants and markets received an Award of Excellence.	50% of restaurants and markets receiving an Award of Excellence.	As of FY 2016-17 Q1, 35% of restaurants and markets received an Award of Excellence which has not met the annual target.
KINDERGARTEN CHILDREN UP-TO-DATE WITH VACCINATIONS. **What:** Vaccination against preventable diseases, especially in children. **Why:** To prevent and reduce the occurrence and spread of preventable infectious diseases.	92.5% of children entering kindergarten were up-to-date for vaccinations.	95% of children entering kindergarten who are up-to-date for vaccinations.	The most current data (CY 2015) showed that 92.5% of children entering kindergarten were up-to-date for vaccinations. OC experienced an increase in kindergarten entrants with all required immunizations for the 2015-2016 school year due to a reduction in the percentage of conditional entrants.
YOUTH WHO SMOKE. **What:** To prevent and reduce the use of tobacco in Orange County. **Why:** Tobacco use imposes physical, emotional and economic toll on individuals, families and communities.	12.7% of youth smoking.	Less than 14.6% of youth smoking.	Current available data from 2014 survey showed that 12.7% of Orange County youth smoke. This measure met target. New smoking laws about electronic cigarettes went into effect. New regulations were passed at the federal levels for electronic cigarettes.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
DECREASE RATE OF ENROLLMENT IN DRINKING DRIVER REPEAT OFFENDER PROGRAM. **What:** To reduce the negative outcomes associated with the use of alcohol in Orange County. **Why:** Alcohol abuse imposes physical, emotional and economic tolls on individuals, families and public.	18.9 per 1,000 previous offenders enrolled in Drinking Driver Repeat Offender Program.	3% annual reduction (fewer than 18.4 per 1,000) in previous offenders enrolled in Drinking Driver Repeat Offender Program.	The DUI Recidivism rate for the FY 2016-17 Q1 is 20.3 per 1,000 and has not yet reached the target rate of fewer than 18.4 per 1,000 previous offenders. It is not uncommon for the first quarter recidivism rate to be higher than the targeted rate for the year.
CALLS TO SUICIDE PREVENTION HOTLINE SERVING ORANGE COUNTY. **What:** Provide prevention and intervention services to OC residents with untreated mental illness. **Why:** To prevent or reduce the onset of mental health disorders and long-term adverse impact.	7,925 calls to suicide prevention hotlines serving OC.	4,000 or more calls to suicide prevention hotlines serving OC.	As of FY 2016-17 Q1, the hotline calls totaled 1,902. Steady progress is being made towards the target goal. The number of calls in the first quarter is consistent with the call volume from previous years.
PROMOTION OF CHILDREN EATING FRUITS AND VEGETABLES. **What:** To improve the nutritional status of Orange County children. **Why:** To prevent and reduce adulthood obesity and the risk for a number of chronic diseases.	88.0% of WIC fruit and vegetable vouchers that were issued to low-income children (1-5 years) were redeemed.	95% of WIC fruit and vegetable vouchers issued to low-income children (1-5 years) redeemed.	Current available data for FY 2015-16 year-end, showed 88.0% of WIC fruit and vegetable vouchers issued to low-income children (1-5 years) were redeemed. Data showed no change from FY 2014-15. A small percentage of clients are not redeeming the vouchers.
PROMOTION OF NEWBORNS EXCLUSIVE BREASTFEEDING. **What:** Improve the nutritional status of Orange County children. **Why:** To prevent and reduce adulthood obesity and the risk for a number of chronic diseases.	26% of newborns met HP 2020 and CDC recommendation for exclusive breastfeeding through three months.	46.2% of newborns meeting HP 2020 and CDC recommendation for exclusive breastfeeding through three months	Current available banded data for 2013-14 showed that 26% of Orange County newborns met the HP 2020 and CDC recommendations for exclusive breastfeeding through 3 months. Target for measure is not being met.
OBESE JUVENILES MAINTAINING OR LOSING WEIGHT AFTER THREE MONTHS OF INSTITUTIONALIZATION. **What:** Health care to juvenile detainees, to prevent and treat illness and injuries in juvenile facilities. **Why:** OC has a responsibility to provide timely and appropriate health care for minors in custodial care.	55% of obese juveniles maintained or lost weight after three months of institutionalization.	70% or more of obese juveniles maintaining or losing weight after three months of institutionalization.	For FY 2016-17 Q1, 70% of obese juveniles maintained or lost weight after three months of institutionalization. There were more youths that lost weight this period and this measure is currently meeting target.
COMPLIANCE WITH ICE PERFORMANCE BASED NATIONAL DETENTION STANDARDS (PBNDS) BY CATEGORY: MANDATORY. **What:** Health care to detainees, to prevent and treat illness and injuries in facilities. **Why:** OC has a responsibility to provide timely and appropriate health care for adults in custodial care.	100% compliance with 17 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNDS) by category: Mandatory.	100% compliance with 17 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNDS) by category: Mandatory.	Current available data from 2015 inspection showed 100% compliance with 17 ICE Performance-Based National Detention Standards (PBNDS) by category: Mandatory. This performance measure meets the target.
COMPLIANCE WITH ICE PERFORMANCE BASED NATIONAL DETENTION STANDARDS (PBNDS) BY CATEGORY: IMPORTANT. **What:** Health care to detainees, to prevent and treat illness and injuries in facilities. **Why:** OC has a responsibility to provide timely and appropriate health care for adults in custodial care.	100% compliance with 92 Immigration and Customs Enforcement (ICE) Performance Based National Detention Standards (PBNDS) by category: Important.	100% compliance with 92 Immigration and Customs Enforcement (ICE) Performance-Based National Detention Standards (PBNDS) by category: Important.	Current available data from 2015 inspection showed 100% compliance with 92 ICE Performance-Based National Detention Standards (PBNDS) by category: Important. This performance measure meets the target.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
MEDICAL SAFETY NET (MSN) MEMBERS WHO RE-ENROLL TO MSN IN A SUBSEQUENT CALENDAR YEAR (CY). **What:** To provide cost-effective, quality health care coverage to low income, uninsured adults. **Why:** Individuals with access to care can receive needed health services resulting in improved outcomes.	2% of MSN members re-enrolled to MSN in subsequent calendar year.	Fewer than 5% of MSN members who re-enroll to MSN in subsequent CY.	As of FY 2016-17, Q1 0% of MSN members re-enrolled to MSN in a subsequent year. The low-enrollment rates suggest that outreach efforts by care coordination team to educate and provide linkage of current members to Covered CA have been effective.
CRISIS RESPONSE FROM DISPATCH TO ARRIVAL IN 30 MINUTES. **What:** Provide mental health emergency response services to people in crisis in a timely manner. **Why:** Prompt response and care in mental health crisis may prevent harm to self or injury to others	81% of adult and 67% of child crisis responses, from dispatch to arrival, in 30 minutes.	75% of crisis response from dispatch to arrival in 30 minutes.	As of FY 2016-17 Q1, 77% of adult crisis and 60% of child crisis had a response time (from dispatch to arrival) of 30 minutes or less. Adult crisis response continues to exceed annual target while child crisis response remains within range.
CRISIS RESPONSES DIVERTED FROM HOSPITALIZATION AND/OR INCARCERATION. **What:** Provide mental health emergency response services to people in crisis in a timely manner. **Why:** Prompt response and care in mental health crisis may prevent harm to self or injury to others.	45% of adult and 58% of child crisis responses were diverted from hospitalization and/or incarceration.	60% of crisis responses diverted from hospitalization and/or incarceration.	As of FY 2016-17 Q1, 43% of adult and 56% of child crisis responses were diverted. For adults, first quarter data remained lower due to increased acuity of population. For children, the crisis response programs are showing effectiveness so that many crisis are avoided.
PATIENTS WITH ACTIVE TUBERCULOSIS (TB) COMPLETING PRESCRIBED TREATMENT. **What:** Provide health care clinics to protect, promote & improve the overall health of eligible patients. **Why:** Low-cost health service enables access for underserved persons, leading to improved health outcomes.	92.8% of patients with active tuberculosis completed prescribed treatment.	93% of patients with active tuberculosis completing prescribed treatment.	Current available data from FY 2015-16 year-end showed 92.8% of patients with active TB completed prescribed treatment. Factors that lead to non-completion within 12 months of diagnosis includes medication side effects and adverse events, and patient refusal to complete.
PATIENTS ON HIV MEDICATIONS WHO ACHIEVE UNDETECTABLE HIV VIRAL LOAD. **What:** Provide health care clinics to protect, promote & improve the overall health of eligible patients. **Why:** Low-cost health service enables access for underserved persons, leading to improved health outcomes.	83% of patients on HIV medications achieved undetectable HIV viral load.	90% of patients on HIV medications who achieve undetectable HIV viral load.	As of FY 2015-16 year-end data, 83% of patients on HIV medication achieved undetectable HIV viral load.
PSYCHIATRIC HOSPITAL DAYS FOR ADULT FULL SERVICES PARTNERSHIP (FSP) MEMBERS. **What:** Provide health care clinics to protect, promote & improve the overall health of eligible patients. **Why:** Low-cost health service enables access for underserved persons, leading to improved health outcomes.	70% decrease in psychiatric hospital days for adult FSP members.	Decrease of 60% or more in psychiatric hospital days for adult FSP members.	As of FY 2016-17 Q1, there was an 88% decrease in psychiatric hospital days for adult FSP members. The FSP program was well above their target goal and continues to work closely with members to address crisis and avoid psychiatric hospitalization.
ADAS CLIENTS AT DISCHARGE WHO DID NOT USE THEIR PRIMARY DRUG OF CHOICE IN PAST 30 DAYS. **What:** Reduction/elimination of the use of an individual's primary drug of choice. **Why:** Successful alcohol/drug treatment will result in improved health and abstention.	89.9% of clients seeking Alcohol and Drug Abuse Services (ADAS) at discharge that did not use their primary drug of choice in past 30 days.	82% of clients seeking ADAS services at discharged who did not use their primary drug of choice in past 30 days.	As of FY 2016-17 Q1, 87.5% of clients seeking ADAS services at discharge had not used their primary drug of choice in the past 30 days. Measure continues to exceed target due to the focus on use of evidence based practices.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
CHANGE IN REVENUE, IN AGGREGATE, TO PRIOR FISCAL YEAR. **What:** Maximize available financial resources to provide Health Care services to OC residents. **Why:** To ensure that the Agency has the necessary resources to provide core services to the community.	1% variance from $473,768,862 in revenue, in aggregate, to prior fiscal year.	+2% or higher change in revenue, in aggregate, to prior fiscal year.	As of FY 2016-17 Q1, there was a 15% variance in revenue, in aggregate, to prior fiscal year which does not meet the target.
TIMELINESS OF HUMAN SERVICES CONTRACT SOLICITATION. **What:** To develop, manage, and monitor contracts for HCA to ensure standards for quality and timeliness. **Why:** To support programs so they can effectively provide timely core services.	Average length of time was 21 weeks for all Human Services Contracts solicitations from request to recommendation.	Average length of time will be 30 weeks for all Human Services Contracts solicitations from request to recommendation.	As of FY 2016-17 Q1, the average length of time for all Human Services Contracts solicitation from request to recommendation was 24 weeks; meeting target. Measure of outcome indicator progress towards FY target will be collected throughout the year.
TIMELINESS OF PRICE AGREEMENT SOLICITATIONS. **What:** To develop, manage, and monitor contracts for HCA to ensure standards for quality and timeliness. **Why:** To support programs so they can effectively provide timely core services.	Average length of time was 13 weeks for all Price Agreement solicitations from request to recommendation.	Average length of time will be 16 weeks or less for all Price Agreement solicitations from request to executed contract	As of FY 2015-16 year-end, the average length of time for all Price Agreement solicitations from request to recommendation was 13 weeks. Measure continues to meet annual target.

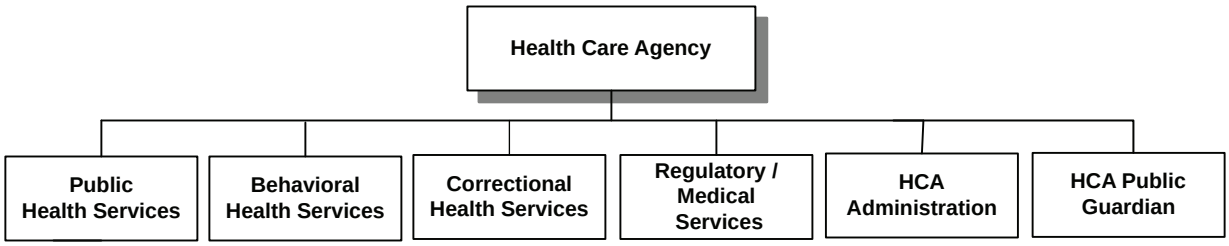
FY 2016-17 Key Project Accomplishments:

- Two Behavioral Health Program Win Top NACo Honors. OC Links and the AB 109 Health Care Team win National Association of Counties Achievement awards for demonstrating outstanding innovation in a government program. OCLinks (855-OC-LINKS) is an information/referral phone and online chat service that helps callers navigate and link to the Health Care Agency's (HCA) more than 200 mental health and substance abuse programs. HCA partnered with the Probation Department in response to the passing of the Public Safety Realignment Act (AB 109), which transferred the responsibility for supervising certain kind of offenders and parolees from state prisons and state parole agents to county jails and probation officers. HCA staff was placed at Probation facilities throughout Orange County to address the need for more mental health and substance abuse services for this new population.
- Providing Care at the Courtyard. An around-the-clock transitional center called The Courtyard opened at the former Santa Ana Transit Terminal with emergency shelter beds and enhanced services for people experiencing homelessness. The Health Care Agency partners with contracted operations staff to serve homeless individuals seeking permanent supportive housing, provide linkage to community resources including behavioral and physical health services, and to offer food safety education to volunteers and food service providers alike.
- Public Health Services Achieves National Accreditation. HCA's Public Health Services (PHS) division is awarded five-year national accreditation status by the Public Health Accreditation Board following a rigorous peer-review assessment process. PHS now joins a handful of health departments in the State of California to reach this incredible milestone, which demonstrates its capacity to meet the highest standards in providing services to Orange County residents.
- HCA fighting the flu. By year's end, HCA provided flu vaccine to 76 schools, community clinics and organizations as well as Federally Qualified Health Centers. In concert with outreach efforts to promote vaccination through www.ochealthinfo.com/flu and a specially-designed flyer shared with our followers on social media and medical/community providers, this resulted in the administration of nearly 15,000 doses to Orange County residents. Inside our Public Health Clinics, an additional 1,100 doses were provided to patients - helping to fight the spread of this contagious disease.
- Dr. Samuel Stratton, Orange County Emergency Medical Services (OCEMS) Medical Director, received the Medical Director of the Year Award from the California EMS Authority. The award honors professional excellence and exceptional service by individuals working in California's emergency medical system. Dr. Stratton's notable contributions to the OCEMS

system include overseeing a comprehensive hospital network that provides coverage to all geographic areas of the county and assimilates medical control directives for paramedic assessment and rapid transport of patients critically injured by trauma or patients who suffer sudden events such as a heart attack and stroke.

- Zika Planning and Response. Health Disaster Management held a successful Zika virus tabletop training exercise to prepare today for what may come tomorrow. A total of 46 representatives from the Health Care Agency, Orange County Mosquito and Vector Control District, and emergency management staff from Cities where Aedes mosquitos have been identified participated in the exercise. Attendees discussed coordinated communications between impacted jurisdictions, the public notification process and response logistics around several possible scenarios to ensure we're able to jump into action to protect public health should this virus spread to Orange County.
- Law Enforcement Overdose Prevention Program. Orange County Emergency Medical Services (OCEMS) developed a public safety first responder standing order to support the Orange County Sheriff's Department (OCSD) implementation of an Overdose Prevention Program. OCEMS staff partnered with OCSD to train more than 150 OCSD Deputies to administer prepackaged naloxone to unconscious, unresponsive victims of a suspected opioid overdose (after ensuring that 9-1-1 EMS responders are en route) to help reverse effects of these narcotics.
- Environmental Health Keeps Food Safe for Fairgoers. Environmental Health division's Food Protection Program staff conducted more than 220 inspections on opening day to make sure OC Fair foods were safe to eat. For the first time, food truck vendors were given the opportunity to receive early bird inspection to help reduce the number of follow-ups on opening day and were also provided with free food safety trainings in multiple languages before the gates opened.
- Giving Excellence Meaning. Correctional Health Services (CHS) staff's secret nomination of Deputy Agency Director Kim Pearson for a 2016 www.Nurse.com Giving Excellence Meaning Award resulted in Kim's selection as the National Winner in the Excellence in Executive Leadership Category. Kim's education background, nursing expertise and leadership experience has given her the necessary tools to successfully lead a team of over 300 healthcare providers in CHS. Because of her expertise, she was invited to sit on an advisory panel at the State level to assist in the revision of California regulatory codes for jail standards.
- Correctional Health Services (CHS) launches a campaign to promote flu vaccination among the inmate population within County-operated jails, a group at increased risk for influenza due in part to close living conditions and suppressed immune systems from chronic disease (including substance use disorders). As a result, over 4,000 doses were administered during the 2016 flu season.
- Whole Person Care Grant Proposal Approved. The Health Care Agency's proposal for a five-year project to implement the Whole Person Care (WPC) pilot program, which is designed to ensure a more holistic approach to targeting the impacts of homelessness while promoting mental and physical wellness, was approved through the state Department of Health Care Services after receiving support from the Orange County Board of Supervisors. The County will receive a match in federal dollars with total spending reaching $31.1 million over the course of the program.
- Waste Not OC named Modeled Public Health Practice. The Waste Not OC (WNOC) Coalition was selected as a model practice for the National Association of County and City Health Officials for demonstrating exemplary and replicable qualities in response to a local health need. Envisioned several years ago by County Health Officer Dr. Eric Handler and OC Food Bank Manager Mark Lowery, WNOC aims to end hunger and food insecurity in Orange County by reducing food waste through the donation of wholesome surplus food from restaurants, grocery stores and other local businesses.

Organizational Summary



Public Health Services - Public Health Services protects and promotes public health and safety through efforts focused on communicable disease control; preventive strategies to maintain and improve the health of the public; and programs and services that enhance access to healthcare. The divisions within Public Health Services include: Disease Control & Epidemiology, California Children's Services (CCS), Family Health, Health Promotion, Public Health Laboratory, and Public Health Nursing.

Behavioral Health Services - Behavioral Health Services provides culturally and linguistically appropriate services for eligible County residents to prevent substance use and mental health disorders; when signs are present, to intervene early and appropriately; and when assessments indicate that treatment is required, to provide the right type of treatment, at the right place, by the right person/programs to help individuals achieve and maintain the highest quality of health and wellness. Behavioral Health Services consists of the following function areas: Children, Youth, and Prevention Services, Adult and Older Adult Services, Authority and Quality Improvement Services, and Conditional Release Program.

Correctional Health Services - County entities are mandated to provide health care services to the individuals detained in their County correctional facilities. Correctional Health Services provides these essential and mandatory health care services to those individuals housed in the Orange County correctional facilities. Correctional Health Services is comprised of Adult Correctional Health Services, Juvenile Health Services and Pediatric Health Care Services at Orangewood Children and Family Services. Correctional Health Services provides 24/7 direct patient care services, as well as managing and overseeing contractual agreements for hospital inpatient and outpatient care and specialty clinic services for both adults and juveniles maintained in the County of Orange facilities operated by the Sheriff's Department, Probation Department, and the Social Services Agency.

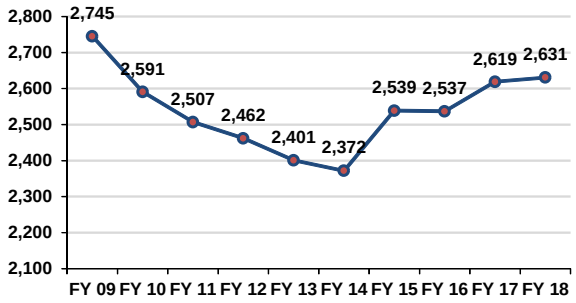
Regulatory/Medical Services - Regulatory/Medical Services is comprised of: Emergency Medical Services (EMS), Health Disaster Management (HDM), Medical Safety Net (MSN), Environmental Health, and Employee Health. EMS plans, coordinates, and oversees prehospital and emergency medical care systems. HDM structures the Agency's emergency response functions related to all-hazards planning including bioterrorism, pandemic influenza, natural disasters, and other County health-related disasters. MSN provides medical care to low-income Orange County residents with an urgent or emergent medical condition and meets the County's obligation under Welfare & Institutions Code Section 17000. Environmental Health protects our community from harmful conditions in the environment focusing on food safety, healthy business operations and appropriate waste management. Employee Health provides occupational health services for all departments and agencies for the County of Orange.

HCA Administration - Administrative Services provide internal support to the Agency's service areas as well as interface in certain circumstances with the Agency's external community organizations, contractors, and other stakeholders. HCA's administrative divisions are: Accounting Services, Contract Services, Financial Services, Human Resource Services, Information Technology, Management Services, and Purchasing Services.

HCA Public Guardian - The Public Guardian serves the community by providing investigative, administrative and fiduciary services to adults who are unable to provide their own basic needs of food, shelter, clothing, medical and psychiatric care due to a severe mental disorder or disabling physical condition. Public Guardian deputies and staff are committed to ensure that individualized personal treatment, supervision and financial oversight are provided so that conservatees achieve their highest level of self-determination, autonomy and independence.

The Office of the Public Guardian is the only designated investigator for LPS conservatorships and is dedicated to the physical and financial safety of persons unable to do so on their own, who are conserved when there are no viable alternatives to a public conservatorship. The Superior Court determines whether a conservatorship should be established following court proceedings. The Court can appoint the Public Guardian as a conservator of the person only, estate only (for probate) or both person and estate.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2017-18 Budget increased positions by 12, due to conversion of personal services contractors to four regular status positions to meet ongoing program needs and by eight positions to expand Outreach and Engagement services.
- The FY 2016-17 Budget increased positions by 82, which is the net of 84 positions added in the FY 2015-16 first quarter budget report, and the transfer of one position to CIO and one position to HRS in the second quarter budget report.
- The FY 2015-16 Budget decreased positions by two, due to the deletion of two limited-term positions for Medical Services, transfer of one position to CEO for real estate services, and transfer of one position from Budget Control 030.
- The FY 2014-15 Budget increased positions by 167, primarily due to conversion of extra help positions to regular status for Behavioral Health Services programs.
- The FY 2013-14 Budget decreased positions by 29, due to centralization of Human Resources and the Safety Office, and implementation of the Net County Cost contingency plan.
- The FY 2012-13 Budget decreased positions by 61, due to the Agency's declining revenues and cost containment efforts.
- The FY 2011-12 Budget decreased positions by 45, due to the Agency's declining revenues and cost containment efforts.
- The FY 2010-11 Budget decreased positions by 84, due to the Agency's declining revenues and cost containment efforts.
- The FY 2009-10 Budget decreased positions by 154, due to the transfer of 152 positions to OC Community Resources for Animal Care Services, 30 positions were added for Mental Health Services Act programs, and 32 positions were deleted for mid-year reductions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Costs to support Board-approved strategic priority in the Health Disaster Management Bioterrorism Program have been included in the requested budget, up to levels funded by Federal grants. Also included in the requested budget are Board-approved health priorities funded from Tobacco Settlement Revenue. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

The FY 2017-18 Budget increased $37.3 million, primarily related to increases in the Mental Health Services Act program and salary and benefit increases throughout the agency. These increases are offset by increased categorical revenues. Reductions and cost containment measures implemented in prior years are carried forward into the FY 2017-18 requested budget in order to align Department expenditures with available funding levels.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add Eight Positions, Appropriations and Transfer In for Enhanced Outreach and Engagement services. Amount:$ 735,079	Add Eight Mental Health Specialists to increase the capacity and capability of Outreach and Engagement Services.	These Mental Health Specialists will engage Homeless individuals to provide behavioral health services and housing support through the use of Outreach and Engagement services.	8125

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	2,619	2,623	2,623	2,631	8	0.30
Total Revenues	478,011,261	563,514,523	533,186,140	599,998,469	36,483,946	6.47
Total Expenditures/Encumbrances	523,049,084	631,700,827	574,804,031	668,866,636	37,165,809	5.88
Net County Cost	45,037,823	68,186,304	41,617,891	68,868,167	681,863	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Health Care Agency in the Appendix on page A54

Highlights and Key Trends:

- HCA continues to face the challenge of providing needed and often mandated health services with limited resources. At State and federal levels, legislative measures aimed at budget reduction could have a significant impact on local funding for health care services. HCA continues to monitor the affordable care act and the potential impacts it may have on the covered population. In addition, HCA is working with the Board to expand Crisis Stabilization Services. HCA is also actively working to implement the SB 82 Investment in Mental Health Wellness Act grant which was awarded to fund Crisis Stabilization Unit expansion. Funding has been awarded to fund portions of the Exodus CSU as well as the planned renovation and expansion of the existing County run CSU.

Budget Units Under Department Control:

No.	Agency Name	Public Health Services	Behavioral Health Services	Correctional Health Services	Regulatory/Medical Services	HCA Administration	HCA Public Guardian	Total
030	Health Care Agency - Public Guardian	0	0	0	0	0	5,739,945	5,739,945
042	Health Care Agency	120,293,478	395,824,306	78,533,649	65,591,961	8,623,242	0	668,866,636
138	Medi-Cal Administrative Activities/Targeted Case Management	0	0	0	0	1,807,954	0	1,807,954
13S	Emergency Medical Services	0	0	0	0	7,789,858	0	7,789,858
13T	HCA Purpose Restricted Revenues	0	0	0	0	2,183,277	0	2,183,277

Budget Units Under Department Control:

No.	Agency Name	Public Health Services	Behavioral Health Services	Correctional Health Services	Regulatory/Medical Services	HCA Administration	HCA Public Guardian	Total
13U	HCA Interest Bearing Purpose Restricted Revenue	0	0	0	0	51,000	0	51,000
13Y	Mental Health Services Act	0	0	0	0	186,993,593	0	186,993,593
13Z	Bioterrorism Center for Disease Control Fund	0	0	0	0	3,997,360	0	3,997,360
	Total	120,293,478	395,824,306	78,533,649	65,591,961	211,446,284	5,739,945	877,429,623

030 - Health Care Agency - Public Guardian

Operational Summary

Description:

The Orange County Public Guardian is committed, when no viable alternatives exist, to compassionately and effectively protect, assist and manage the affairs of residents unable to care for themselves due to a medical condition or who may be a danger to themselves or others, due to mental illness.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	5,815,642
Total FY 2016-2017 Actual Expenditure + Encumbrance:	4,933,641
Total Final FY 2017-2018:	5,739,945
Percent of County General Fund:	0.17%
Total Employees:	36.00

Strategic Goals:

- Public Guardian will continue to compassionately and efficiently serve as the conservator of persons and estates for individuals placed on conservatorship pursuant to the Lanterman, Petris Short (LPS) act, Welfare and Institutions Code Sections 5000 et.seq. or provisions of the Probate Code Sections 1800 et.seq.
- For clients on conservatorship pursuant to the LPS act, the conservator will obtain and monitor the provisions of the individualized mental health plan.
- Clients on a conservatorship pursuant to the Probate Code, will receive a needs assessment to determine the appropriateness and extent of the conservatorship.
- Public Guardian will continue to provide information to the general public concerning the role of Public Guardian and the services they provide, including providing information and support to private conservators.
- Public Guardian will continue to work closely with its community partners and Adult Protective Services to collaborate on effective solutions that allow residents to continue to independently remain in a community setting while safely providing for their basic needs.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
ADMINISTRATIVE DEPUTY CASELOADS - LANTERMAN, PETRIS SHORT (LPS) ACT **What:** Obtain and monitor implementation of the individualized mental health treatment plan. **Why:** Intent is to ensure that those on conservatorship have individualized mental health treatment plan.	95% of all new LPS Appointments have mental health treatment plans	97% of LPS new Appointments will have mental health treatment plans	Treatment plans are obtained for all conservatees' at new appointment to ensure the conservatees' needs are identified, and appropriately provided for.

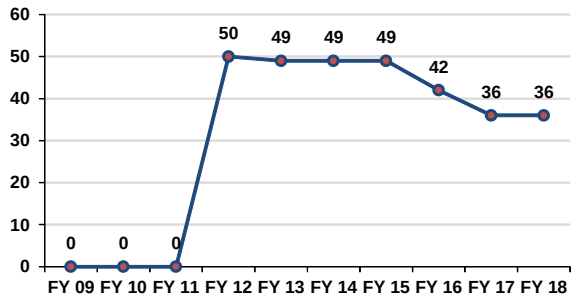
Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
ADMINISTRATIVE DEPUTY CASELOAD - PROBATE (CODE SECTIONS 1800 ET.SEQ.) **What:** An assessment to determine the needs of a conservatee, part of their care plan & goal setting. **Why:** Conducting "needs-based assessment" to maximize the benefit of community based services.	95% of conservatees had needs-based assessments completed by facility and PG staff.	100% of conservatees will have needs-based assessments completed by facility and PG staff.	Needs-based assessment is required once a year for probate clients. Program staff completed assessments on 41% of their total caseload while the balance were completed by treatment facility staff.
DEPUTY CERTIFICATION REQUIREMENTS. **What:** Percentage of deputies in compliance with training certification requirements. **Why:** Deputy certification is newly required by the Jones Bill (AB 1363).	82% of deputies meet certification requirements	90% of deputies meet certification requirements	PG experienced staffing turnover and shortages in FY 2015-16. Moreover, PG resources for in-house training were severely impacted in 2016. PG staff continue to seek opportunities for new resources to provide in-house training to meet certification requirements and projected goal.

FY 2016-17 Key Project Accomplishments:

- In 2016, the PG Investigated 620 new referrals (414 LPS & 188 Probate) to determine if a client needs a conservator or if the Public Guardian should act as conservator, of if the Court should appoint a third-party to act as conservator, and served as conservator for 828 (151 Pro 677 LPS) conservatees.
- Processed 36,642 financial transactions on behalf of Public Guardian conservatee client and trust estates. Eliminated 98% of old court accounting backlog. Sold three real estate properties for conservatee and trust estates with $1.7 million in gross proceeds.
- Public Guardian LPS had 330 Temporary Conservatorships Processed 192 terminated cases and 66 deceased cases.
- During 2016 the Public Guardian processed 66 trusts and special needs trusts.
- Probate unit filed 11 petitions for appointment as probate conservator of the person and estate.
- Public Guardian continued with the established three estate contracts: two tax preparation services contracts and an investment advisory and management services contract to meet critical requirements for client case and estate management.
- The Public Guardian is currently in the process of securing a contract to upgrade their current case management system, ePages. The penetration testing has been completed, the scope of work was finalized and ePages upgrade project was awarded in FY 2016-17. This is a critical upgrade needed to stabilize and improve functionality and efficiencies to a computer system that is 17 years old.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2015-16, six positions and their related responsibilities were transfered to the Auditor-Controller for Public Guardian fiduciary services.
- In FY 2014-15 the number of positions decreased by seven due to the transfer of six positions to Budget Control 029, Public Administrator, and one position to Budget Control 042 for Health Care Agency Information Technology services.

- During FY 2011-12, one vacant position was deleted as part of the budget reduction measures implemented by the County.
- As part of the FY 2011-12 budget adoption process, the Public Guardian and Public Administrator's Office was separated and reorganized and included a tranfer of 50 positions from Budget Control 029.

Budget Summary

Changes Included in the Base Budget:

The FY 2017-18 Budget decreased by approximately $76K primarily related to an increase in cost apply out, which is partially offset by increases in negotiated salaries and benefits. Reductions and cost containment measures implemented in prior years are carried forward into the FY 2017-18 Budget in order to align Department expenditures with available funding levels.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	36	36	36	36	0	0.00
Total Revenues	889,929	1,106,872	1,095,609	986,099	(120,773)	-10.91
Total Expenditures/Encumbrances	5,289,493	5,815,642	4,933,641	5,739,945	(75,697)	-1.30
Net County Cost	4,399,564	4,708,770	3,838,032	4,753,846	45,076	0.96

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Health Care Agency - Public Guardian in the Appendix on page A42

Highlights and Key Trends:

- HCA continues to face the challenge of providing needed and often mandated health services with limited resources. At State and federal levels, legislative measures aimed at budget reduction could have a significant impact on local funding for Public Guardian services.

138 - Medi-Cal Administrative Activities/Targeted Case Management

Operational Summary

Description:

This fund is used to account for the federal reimbursement of certain eligible costs for Medi-Cal Administrative Activities and Targeted Case Management activities that are passed through the State to the County and to Community-Based Organizations (CBOs).

This fund is for the monitoring of the financial transactions of Medi-Cal Administrative Activities/Targeted Case Management (MAA/TCM) funds.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,932,661
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,674,573
Total Final FY 2017-2018:	1,807,954
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,215,742	1,888,510	1,894,314	1,807,954	(80,556)	-4.26
Total Expenditures/Encumbrances	1,229,285	1,932,661	1,674,573	1,807,954	(124,707)	-6.45
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(13,542)	(44,151)	219,740	0	44,151	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Medi-Cal Administrative Activities/Targeted Case Management in the Appendix on page A130

13S - Emergency Medical Services

Operational Summary

Description:

This fund is used to account for Emergency Medical Services revenue earned by the Health Care Agency that has pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of revenue deposited to this fund is court fines and State allocations used to pay for emergency medical indigent services.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	8,664,030
Total FY 2016-2017 Actual Expenditure + Encumbrance:	7,536,857
Total Final FY 2017-2018:	7,789,858
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	7,977,569	8,664,030	7,538,422	7,789,858	(874,172)	-10.08
Total Expenditures/Encumbrances	7,976,447	8,664,030	7,536,857	7,789,858	(874,172)	-10.08
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,122	0	1,566	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Emergency Medical Services in the Appendix on page A136

13T - HCA Purpose Restricted Revenues

Operational Summary

Description:

This fund is used to account for revenues earned by the Health Care Agency that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. Revenues in this fund may include court-ordered fines and penalties, donations, and/or fees.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	2,466,015
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,081,363
Total Final FY 2017-2018:	2,183,277
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,690,171	2,133,775	1,831,488	2,006,000	(127,775)	-5.98
Total Expenditures/Encumbrances	1,088,315	2,466,015	1,081,363	2,183,277	(282,738)	-11.46
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	601,856	(332,240)	750,125	(177,277)	154,963	-46.64
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: HCA Purpose Restricted Revenues in the Appendix on page A137

13U - HCA Interest Bearing Purpose Restricted Revenue

Operational Summary

Description:

This fund is used to account for HCA carryover purpose restricted revenues that are required to be interest bearing. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund is State allocations used to pay for mental health services.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	30,096
Total FY 2016-2017 Actual Expenditure + Encumbrance:	23,760
Total Final FY 2017-2018:	51,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	43,865	30,096	54,303	51,000	20,904	69.45
Total Expenditures/Encumbrances	43,104	30,096	23,760	51,000	20,904	69.45
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	761	0	30,543	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: HCA Interest Bearing Purpose Restricted Revenue in the Appendix on page A138

13Y - Mental Health Services Act

Operational Summary

Description:

This fund is used to account for Mental Health Services Act revenues earned by the Health Care Agency that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund will be State allocations used to pay for approved mental health services.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	167,066,044
Total FY 2016-2017 Actual Expenditure + Encumbrance:	138,074,851
Total Final FY 2017-2018:	186,993,593
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase Transfer Out offset by a decrease in Fund Balance for Enhanced Outreach and Engagement services. Amount:$ 735,079	Increase Transfer Out to expand capacity and capability of Outreach and Engagement Services	This request will provide additional behavioral health services and housing support through the use of Outreach and Engagement services.	10039

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	116,456,460	147,202,806	154,214,267	152,776,938	5,574,132	3.78
Total Expenditures/Encumbrances	115,243,962	167,066,044	138,074,851	186,993,593	19,927,549	11.92
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,212,498	(19,863,238)	16,139,416	(34,216,655)	(14,353,417)	72.26
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Mental Health Services Act in the Appendix on page A139

13Z - Bioterrorism Center for Disease Control Fund

Operational Summary

Description:

This fund is used to account for Center for Disease Control (CDC) Bioterrorism revenues earned by the Health Care Agency that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund will be State allocations used to pay for approved bio-terrorism projects.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	5,348,430
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,000,363
Total Final FY 2017-2018:	3,997,360
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	5,076,844	5,348,430	5,007,023	3,997,360	(1,351,070)	-25.26
Total Expenditures/Encumbrances	5,205,918	5,348,430	5,000,363	3,997,360	(1,351,070)	-25.26
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(129,074)	0	6,660	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Bioterrorism Center for Disease Control Fund in the Appendix on page A140

063 - Social Services Agency

Operational Summary

Mission:

To deliver quality services that are accessible and responsive to the community, encourage personal responsibility, strengthen individuals, preserve families and protect vulnerable adults and children.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	914,107,328
Total FY 2016-2017 Actual Expenditure + Encumbrance:	856,454,736
Total Final FY 2017-2018:	894,490,756
Percent of County General Fund:	26.68%
Total Employees:	4,404.00

Strategic Goals:

- To lead and support a shared community responsibility for the safety and well-being of vulnerable children and adults through the provision of child and adult abuse prevention, intervention and protective services.
- To provide services for helping vulnerable adults and children receive needed health care, food, shelter and clothing.
- To contribute to the reduction of individuals living below the poverty level by providing assistance and supportive services that promotes employment opportunities and family self-sufficiency.
- To provide Social Services Agency staff and its partners with the resources, training, and administrative support needed for delivering professional, efficient, responsive, and mandated services to residents of Orange County.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
RECURRENCE OF MALTREATMENT OF CHILDREN INVESTIGATED FOR ABUSE. **What:** % of recurrence of maltreatment of children investigated for abuse. **Why:** Mitigating abuse and neglect of children is critical to prevent recurrence of maltreatment.	9.0% of the children with substantiated allegations of child maltreatment had an additional substantiated maltreatment allegation during the subsequent 12 months.	Achieve Federal mandate of less than 9.1%; Increase intervention services, collaborate mutual clients in CalWORKs, increase use of Family Resource Centers, maximize parent mentors to support birth parents and provide linkages to community-based resources to provide aftercare to exiting families.	SSA has met the goal.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
WORK PARTICIPATION RATE (WPR): PERCENTAGE OF CALWORKS CASES THAT MET FEDERAL WORK PARTICIPATION CRITERIA. **What:** % of CalWORKs families participating in approved work activities for the mandated minimum hours. **Why:** Participation helps needy families prepare for and achieve employment leading to self-sufficiency.	Achieved 39.5% WPR.	Achieve at least 50.0% WPR.	The 2016 WPR represents a 22% improvement over 2015. SSA continues to explore best practices and implement new strategies for Welfare-To-Work case management and employment support services to increase client engagement and improve outcome performance.
CONTINUING SERVICE CENTER CALLS FOR CALFRESH AND MEDI-CAL. **What:** % of monthly average Service Center calls answered within four minutes **Why:** Prompt response to clients' calls by Service Center is an important measure of customer service.	By year end, 76% of Services Center calls were promptly answered within four minutes.	Achieve goal of 80.0% of calls answered within 4 minutes, improving customer service.	Substantial progress has been made, increasing the percentage of calls answered within 4 minutes from 55% the beginning of FY 2014-15 to 76% the end of FY 2015-16.
TIMELY DETERMINATION OF ELIGIBILITY FOR MEDI-CAL AND CALFRESH. **What:** % of timely determinations of Medi-Cal and CalFresh eligibility. **Why:** Prompt review of eligibility ensures that clients receive benefits to which they are entitled.	Medi-Cal timely determination of eligibility 95%. CalFresh timely determination of eligibility 98%.	Meet or exceed State and Federal performance mandates for Medi-Cal 90% and CalFresh 95%.	Medi-Cal and CalFresh eligibility determinations continue to meet or exceed timeliness performance standards. Increased use of technology to streamline business processes and expanded client "self-help" has enabled the agency to continue to meet program mandates with record numbers of clients.
TIMELY RESPONSE TO INVESTIGATIONS OF ELDER ABUSE OF ADULT PROTECTIVE SERVICES (APS). **What:** % of initial client contact completed (within 10-days) **Why:** APS is mandated to perform an in person investigation within 24 hours to 10 days.	99% of initial client contact was completed within 10 days.	Achieve Agency goal of 90%.	To date, APS social workers have a 99% timeliness compliance responding to reports of elder abuse for initial client contact.

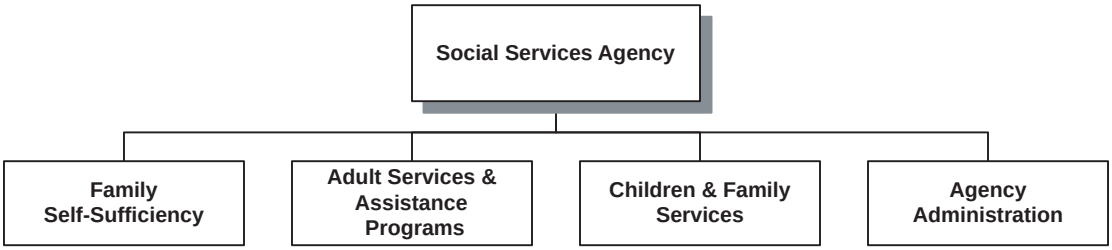
FY 2016-17 Key Project Accomplishments:

- In 2016, Orange County Children and Family Services continued to focus attention on state and federal mandates of identifying at risk and confirmed children who are victims of commercial sexual exploitation (CSEC). In 2016, the Orange County CSEC Steering Committee co-chaired by Supervisor Todd Spitzer, Presiding Judge of the Orange County Juvenile Court Maria Hernandez, and Social Services Agency (SSA) Division Director of Children and Family Services Gary Taylor continued to address the specialized needs of this population. SSA has implemented a monthly CSEC Multi-Disciplinary Team (MDT) meeting with stakeholders to review and discuss cases that are brought to the attention of Juvenile Court. SSA continues to further develop and provide collaborative services to address the needs of the County's CSEC population and access state and federal funding in support of this program. Due to training made available by this program and the efforts of dedicated staff, Orange County identified 75 victims and filed 14 petitions in 2016. This was an increase from 2015 in which 46 victims were identified.
- SSA has become a key partner in Orange County regional planning for Workforce Innovation and Opportunity Act (WIOA) implementation. SSA serves as an active participant in the County's WIOA Transitional Leadership Council and contributes to statewide and federal WIOA objectives with the goals of increasing employment, job retention, and earnings in the local community.
- SSA has continued to support the statewide CalWORKs Strategic Initiative which takes a whole-family, two-generation approach toward helping CalWORKs recipients reach self-sufficiency. This has included collocating resources with various programs including the Orange County Family Justice Center, which served a monthly average of 22 clients, and Chil-

dren and Family Services through the Family and Communities Together (FaCT) collaborative, which served a monthly average of 28 clients, as well as the Linkages program to serve families in the child welfare system who also receive CalWORKs, serving a monthly average of 57 clients.

- Recognizing that homelessness and housing stability in the CalWORKs Program are challenging problems that impact children's well-being and parents' ability to engage in employment, SSA served 73 families in the CalWORKs Housing Support Program (HSP) in FY 2015-16, placing 43 in permanent housing. SSA applied for funding and was re-selected as an HSP provider for FY 2016-17 to assist homeless CalWORKs families find and maintain housing stability for a third consecutive year.
- The California Department of Social Services (CDSS) continues to recognize SSA for outstanding delivery of CalFresh benefits to Orange County residents. Recognitions include excellent performance in the timely processing of 3-Day Expedited Services and 30-Day Applications as well as contributing to California's low CalFresh error rate.
- In 2016, Operation Santa Claus distributed over 39,000 toys and gifts to over 16,500 children, including Orange County foster children and other Orange County children in need whose families are receiving services from the County. Likewise, Senior Santa & Friends assisted almost 2,500 low-income seniors and adults with disabilities who are served by one or more County agency by providing approximately 6,500 home goods and essentials to this vulnerable population.
- SSA continued to deploy its Mobile Response Vehicle (MRV) to the Civic Center at least one day each week throughout 2016 in an effort to better assist the homeless population in accessing SSA services. In 2016, SSA received a total of over 3,510 inquiries at the MRV and has processed over 1,268 applications for Medi-Cal, CalFresh, General Relief and CalWORKs.
- In-Home Supportive Services (IHSS) staff have improved the rate of timely annual reassessments from 75.18% at the beginning of the fiscal year to 83.41% by the end of FY 2015/16. For Fiscal Year 2016-17 Year-to-Date, July 2016 through January 2017, the timely reassessment compliance rate is 90.63%. The state goal is 80%.
- On July 24, 2016, SSA was recognized by the National Association of Counties (NACo) with a 2016 Achievement Award for the development and implementation of the "No Wrong Door" (NWD) Service Delivery Model, a customer service philosophy and training program. Currently over 1,700 SSA staff have been trained. A "No Wrong Door" eLearn was developed for all SSA and was launched in April 2017. In addition, SSA is partnering with HRS, Leadership and Organizational Development, to roll out NWD countywide.
- In early 2016, SSA launched the WE CAN Coalition: Working to End Child Abuse and Neglect under the leadership of the SSA Medical Director. WE CAN is an Orange County Coalition that utilizes cross-organizational knowledge and skills to develop projects that improve the prevention, diagnosis and treatment of child abuse and neglect at the child, family and community levels. It has more than 150 participants from more than 60 organizations and 100 programs across the County and is organized into nine task forces with discrete areas of focus and specific projects to improve the entire system of care. An overarching steering committee coordinates coalition activity and leverages resources to help the group achieve its goals.

Organizational Summary



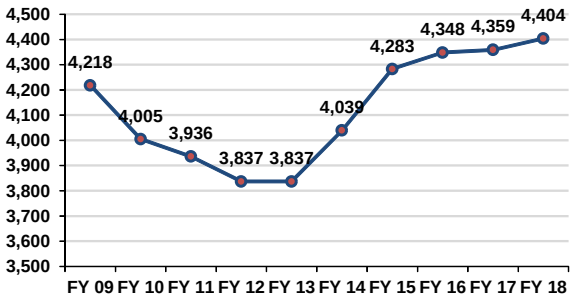
Family Self-Sufficiency - Administers Federal, State, and County mandated CalWORKs program, Refugee Cash Assistance program, and Foster Care Eligibility determinations to provide basic assistance to families, individuals, and children. Provides Welfare-To-Work and Refugee Employment Services to enable disadvantaged individuals and families to become self-sufficient through job training and employment.

Adult Services & Assistance Programs - Protects the aged and disabled from abuse and exploitation so that they may live in a safer environment. In-Home Supportive Services provides a wide range of domestic and personal care services to allow persons with disabilities and elderly individuals to live safely at home. Adult Protective Services provides services to prevent or remedy neglect, abuse, and/or exploitation of adults who are unable to protect their own interests because of age or disability. Also administers Federal, State, and County mandated assistance programs including Medi-Cal, CalFresh (Food Stamps), Cash Assistance Program for Immigrants, and General Relief.

Children & Family Services - Protects children through the prevention or remedy of conditions which may result in abuse and promotes maintaining families so that children can remain in or return safely to their homes.

Agency Administration - Supports the goals of the Agency by implementing, facilitating, and coordinating administrative services and projects through financial and facility management, human resources, accounting, technology, training, research, contract and procurement services, strategic planning, child care coordination, legislative analysis, emergency services coordination, volunteer and outreach coordination, quality support and program integrity functions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, there were 45 positions added to address caseload growth in the Medi-Cal and CalFresh programs and five positions deleted based on a review of the department's aged vacant positions.
- In FY 2015-16, SSA staffing levels increased by a total of 11 positions with two added through the budget process to address Child Welfare Services case record reviews; 12 positions added for in In-Home Supportive Services and Children and Family Services; and three positions deleted in the Agency Administrative Services Division.
- In FY 2014-15, SSA staffing levels increased by 65 positions due to mid-year additions of 88 positions in CalWORKs, In-Home Supportive Services, Children and Family Services and Administrative Services offset by the deletion of two Administrative Support positions transferred to CEO Real Estate and 21 Group Counselor positions.
- In FY 2013-14, SSA staffing levels increased by a net of 244 positions due to mid-year additions of Medi-Cal, CalWORKs, CalFresh and Administrative Support. SSA also transferred one Administrative Support position to CEO Real Estate.
- In FY 2012-13, SSA staffing levels increased by a net of 202 positions to meet the demands of expanded Medi-Cal and deleted positions due to the centralization of Human Resource Services.
- In FY 2010-11, SSA staffing levels decreased by 99 positions due to mid-year deletions of vacant positions as part of budget reductions measures implemented by the County.
- In FY 2009-10, SSA decreased staffing levels by 69 positions due to the deletion of vacant positions as part of budget reduction measures implemented by the County.
- In FY 2008-09, SSA staffing levels decreased by a total of 213 positions due to the deletion of vacant positions as part of budget reduction measures implemented by the County.

Budget Summary

Plan for Support of the County's Strategic Priorities:

SSA has confirmed strategies for focusing staff efforts and use of available resources for the achievement of the Agency's goals. The SSA Leadership Development Team monitors the status of the goals, assesses progress made on improving outcomes and performance measures, confirms that identified strategies are on target and identifies needed modifications to action plans.

The strategies were developed with the input of all SSA Divisions to embrace the achievement of the Agency's vision, mission, and goals to support the priorities of the Board of Supervisors, as outlined in the Strategic Financial Plan and approved budget. To achieve its goals within available funding to address client needs and increasing caseloads, SSA is committed to the following:

- Maximize the use of resources for the achievement of the Agency's goals
- Enhance communication, especially through proactive outreach to media by highlighting positive accomplishments.
- Plan strategically and identify required modifications to action plans
- Promote innovative ideas and continue to seek operational efficiencies
- Monitor the status of goal achievement through outcome performance measures
- Confirm that strategies and internal business processes appropriately aligned with goals and outcome measures
- Leverage technology
- Engage in inter-agency and interdepartmental collaboration regarding mutual clients
- Foster additional community partnerships

Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

SSA's budget was developed based on a combination of budget reductions and the use of reserves to help the department glide down in light of potential IHSS impacts. Budget reductions were developed with the goal of ensuring mandated and core services are protected while minimizing legal risk and ensuring compliance with prescribed standards and regulations.

Based on the Governor's January Budget, most Federal and State program allocations are projected to be level with the exception of CalWORKs and CalFresh. Allocations for these two programs are expected to decrease with total program reductions anticipated to be approximately $10.3M for CalWORKs and $4.9M for CalFresh.

SSA continues to look for opportunities to reduce costs, maintain reserve balances and adhere to CEO guidance related to the hiring freeze and freeze on discretionary funding. Non-health and safety facilities projects have been deferred; planned technology refreshes will be deferred; freeze on annual leave and vacation payouts will be continued; and ongoing assessments to shift positions to funded programs will be continued.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	4,359	4,404	4,404	4,404	0	0.00
Total Revenues	798,772,881	859,779,116	806,946,644	844,487,583	(15,291,533)	-1.78
Total Expenditures/Encumbrances	847,315,708	914,107,328	856,454,736	894,490,756	(19,616,572)	-2.15
Net County Cost	48,542,827	54,328,212	49,508,092	50,003,173	(4,325,039)	-7.96

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Social Services Agency in the Appendix on page A78

Highlights and Key Trends:

- In 2016, the Child Abuse Registry received 28,799 calls to the Hotline regarding 48,732 children versus 27,328 calls regarding 52,056 children in 2015. The calls in 2016 generated Immediate Responses referrals on 7,047 children and generated Ten Day responses on 21,104 children. Compared to calls in 2015, this reflects a decrease in Immediate Response referrals and a decrease in Ten Day Response referrals for the Children and Family Services Emergency Response Program. It should be noted that although the number of reports on families have slightly increased, the number of children have decreased.
- Calls to the Adult Protective Services Registry in 2016 showed increases in both call volume and reports taken. In 2016, there were 19,131 calls to the Hotline versus 14,914 to the Hotline in 2015. This is an increase of 28.3% from the previous year. For the year 2016, there were 11,227 reports taken as compared to the 10,846 reports taken in 2015, an increase in 2016 of 3.5%.
- California continues to move towards a Resource Family Approval (RFA) process which was implemented statewide in 2017. It is a mandated child-centered unified approval process that offers ongoing support for resource homes. This will require annual certification and recertification of all relative caregivers, foster homes and adoptive homes (resource families). In February 2016, Orange County transitioned to a RFA system of approving all out-of-home caregivers and phasing out the traditional system of different approval tracks for relatives, Non-Related Extended Family Members (NREFMs), licensed foster parents and adoption home studies.
- California's Continuum of Care Reform eliminates lower level group homes, limits stays in shelter care and sets standards for short term treatment facilities. It is designed to better serve California's foster children and improve and expand home-based family care through additional training and support. The current financial impact is unknown at this time; however, the need for specialized homes and enhanced recruitment efforts are expected to increase.
- Medi-Cal provides health care coverage for California residents who have limited resources and income. In FY 2016-17 Medi-Cal growth continued although at a relatively small rate, the rules were expanded to include undocumented minors. Medi-Cal caseload increased 53% in FY 2014-15, 13% in FY 2015-16 and is projected to increase 4.1% in FY 2016-17. There is uncertainty on how Medi-Cal caseload growth will be affected in the future with recent talks about replacement of the Affordable Care Act.
- The CalFresh caseload increased 11.4% in FY 2014-15, 21.4% in FY 2015-16 and is projected to increase 1.1% in FY 2016-17. This is significantly lower than growth during the recession, which peaked at 42% in FY 2009-10.
- General Relief caseloads increased 49.6% in FY 2013-14 as a result of changes to the eligibility requirements and aid level approved by the Board of Supervisors. Caseload growth continues to increase for this program with an 18.1% increase in FY 2014-15, a 2.8% increase in FY 2015-16 and is projected to increase 16.1% in FY 2016-17.

Budget Units Under Department Control:

No.	Agency Name	Family Self-Sufficiency	Adult Services & Assistance Programs	Children & Family Services	Agency Administration	Total
063	Social Services Agency	236,425,587	347,327,328	310,737,841	0	894,490,756
102	Santa Ana Regional Center Lease Conveyance	0	0	0	963,933	963,933
12S	SSA Donations & Fees	0	0	1,313,763	0	1,313,763
12W	Wraparound Program	0	0	26,351,540	0	26,351,540
14T	Facilities Development And Maintenance Fund	0	0	0	2,080,356	2,080,356
590	In-Home Supportive Services Public Authority	0	1,976,913	0	0	1,976,913
	Total	236,425,587	349,304,241	338,403,144	3,044,289	927,177,261

102 - Santa Ana Regional Center Lease Conveyance

Operational Summary

Description:

This fund was established to reserve the positive cash flow occurring at the beginning of the Santa Ana Regional Center (SARC) Lease Conveyance term which will be used to offset the negative cash flow occurring at the end of the lease term.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	618,581
Total FY 2016-2017 Actual Expenditure + Encumbrance:	617,521
Total Final FY 2017-2018:	963,933
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	60,869	69,721	77,863	69,851	130	0.18
Total Requirements	328,684	618,581	617,521	963,933	345,352	55.83
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(267,815)	(548,860)	(539,658)	(894,082)	(345,222)	62.90
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Santa Ana Regional Center Lease Conveyance in the Appendix on page A93

12S - SSA DONATIONS & FEES

Operational Summary

Description:

This fund includes donations for the benefit of the residents of Orangewood Children and Family Center. It also includes money received from Children's Services Vital Records (Birth Certificates) and Child Abuse Services License Plate Fees. These birth certificate and license plate funds will be used to reimburse SSA for child abuse services and neglect prevention and intervention programs operated by private non-profit organizations or public institutions of higher education.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,466,395
Total FY 2016-2017 Actual Expenditure + Encumbrance:	959,800
Total Final FY 2017-2018:	1,313,763
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,049,063	748,699	1,038,999	976,909	228,210	30.48
Total Expenditures/Encumbrances	830,891	1,466,395	959,800	1,313,763	(152,632)	-10.40
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	218,172	(717,696)	79,199	(336,854)	380,842	-53.06
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: SSA Donations & Fees in the Appendix on page A123

12W - Wraparound Program

Operational Summary

Description:

This fund includes Federal, State, and County share deposits related to the enrolled Wraparound caseloads. These funds are used to reimburse the Social Services Agency for Wraparound contract provider, administrative, and other Wraparound re-investment costs.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	31,866,590
Total FY 2016-2017 Actual Expenditure + Encumbrance:	25,625,205
Total Final FY 2017-2018:	26,351,540
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	25,836,345	25,866,590	23,109,461	26,351,540	484,950	1.87
Total Expenditures/Encumbrances	19,936,785	31,866,590	25,625,205	26,351,540	(5,515,050)	-17.30
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	5,899,560	(6,000,000)	(2,515,744)	0	6,000,000	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Wraparound Program in the Appendix on page A124

14T - Facilities Development And Maintenance Fund

Operational Summary

Description:

This fund was established to budget and account for facilities projects approved in the County's Strategic Financial plan. The fund is utilized for the repair and maintenance of Tustin Family Campus, Orangewood Children and Family Center, Eckhoff, and other county-owned facilities occupied by the Social Services Agency (SSA). In addition, use of this fund has expanded for other Agency needs such as moving costs and other program related needs.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	7,385,961
Total FY 2016-2017 Actual Expenditure + Encumbrance:	326,601
Total Final FY 2017-2018:	2,080,356
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	695,373	731,256	739,620	700,709	(30,547)	-4.17
Total Expenditures/Encumbrances	394,380	7,385,961	326,601	2,080,356	(5,305,605)	-71.83
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	300,993	(6,654,705)	413,018	(1,379,647)	5,275,058	-79.27
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Facilities Development And Maintenance Fund in the Appendix on page A155

590 - In-Home Supportive Services Public Authority

Operational Summary

Description:

This fund was established to budget and account for the In-Home Supportive Services (IHSS) Public Authority (PA) administration costs.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	2,476,046
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,774,408
Total Final FY 2017-2018:	1,976,913
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,399,279	2,476,046	1,790,719	1,976,913	(499,133)	-20.15
Total Expenditures/Encumbrances	1,429,951	2,476,046	1,774,408	1,976,913	(499,133)	-20.15
Prior Year Encumbrance Balance	2,702	0	2,992	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(27,971)	0	19,303	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: In-Home Supportive Services Public Authority in the Appendix on page A278

13N - OC TOBACCO SETTLEMENT FUND

Operational Summary

Description:

This fund administers the allocation and use of the County's share of the national Tobacco Settlement in accordance with the conditions set forth in a local initiative, Measure H, approved by the voters on November 7, 2000.

On November 23, 1998 the major American cigarette manufacturers agreed to a settlement (Master Settlement Agreement [MSA]) of litigation brought by the Attorneys General of 46 States (including California), five U.S. territories and the District of Columbia. In addition to restrictions related to cigarette advertising and underage smoking, the MSA requires that the tobacco companies pay the participants an estimated $206 billion over a 25 year period, and $9 billion annually thereafter in perpetuity. After certain adjustments, the payments are distributed on the basis of population (2000 census), with California estimated to receive about 12.0%. Fifty percent of California's allocation remains at the State level; the other 50% is distributed among eligible cities and counties. Orange County's portion of the local share is about 7.27% of the allocable local government share.

Although no conditions are placed on the use of Tobacco Settlement Revenue (TSR) local share by the MSA or State statute, Measure H, which took effect on July 1, 2001, restricts the use of TSR to specific health and public safety initiatives. Measure H was upheld in the Superior Court and requires that 80% of the TSR be restricted to specific health related categories, with the remaining 20% restricted to public protection programs. This revenue reimburses the Health Care Agency and the Sheriff-Coroner according to their claims for applicable costs and the available balance. Measure H applies only to TSR received after July 1, 2001.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	38,119,730
Total FY 2016-2017 Actual Expenditure + Encumbrance:	27,720,419
Total Final FY 2017-2018:	33,664,017
Percent of County General Fund:	N/A
Total Employees:	0.00

The specific categories are as follows:

- Seniors & Persons with Disabilities: 19% is allocated to this Measure H category.
- Emergency Room Physicians & Specialists: 23% is allocated to this Measure H category.
- Tobacco Prevention & Control: 12% is allocated to this Measure H category.
- Child & Family Health Services: 20% is allocated to this Measure H category.
- Comprehensive E.R. Services/Trauma Centers: 6% is allocated to this Measure H category.
- Public Safety Program & Services: 20% is allocated to this Measure H category.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	25,945,738	25,659,070	26,685,227	25,193,890	(465,180)	-1.81
Total Expenditures/Encumbrances	25,529,533	38,119,730	27,720,419	33,664,017	(4,455,713)	-11.68
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	416,205	(12,460,660)	(1,035,192)	(8,470,127)	3,990,533	-32.02
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Tobacco Settlement Fund in the Appendix on page A133

9A0 - PUBLIC FINANCING PROGRAM (PGM II)

9A1 Major Activities

* The purpose of these funds is to construct facility improvements, address funding and expenditure activity, and provide for administrative expenses of the Orange County Development Agency (OCDA) and the CEO Single Family Housing Fund.

9A1 Funds

Budget Control Number	OCDA + CEO Single Family Housing	FY 2017-2018 Appropriations	FY 2017-2018 Revenue
15B	CEO Single Family Housing	$ 5,250,821	$ 5,250,821
170	Housing Asset Fund	12,205,672	12,205,672

COUNTY OF ORANGE
CALIFORNIA

PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
034	OC Watersheds	14,508,790	14,508,790	0
040	Utilities	13,910,244	6,962,046	6,948,198
071	Building & Safety General Fund	15,640,411	15,556,411	84,000
080	OC Public Works	54,679,197	39,443,041	15,236,156
	GENERAL FUND SUBTOTAL	**98,738,642**	**76,470,288**	**22,268,354**
113	Building and Safety	1,009,327	1,009,327	0
115	OC Road	114,266,754	114,266,754	0
128	Survey Monument Preservation	345,649	345,649	0
135	Real Estate Development Program	2,387,663	2,387,663	0
137	Parking Facilities	7,553,062	7,553,062	0
140	Air Quality Improvement	587,733	587,733	0
148	Foothill Circulation Phasing Plan	838,972	838,972	0
151	South County Roadway Improvement Program (SCRIP)	28,005,000	28,005,000	0
15T	El Toro Improvement Fund	2,965,038	2,965,038	0
273	OCWR Capital Project Fund	68,422,076	68,422,076	0
274	OCWR Corrective Action Escrow	147,822	147,822	0
275	OCWR - Environmental Reserve	16,180,912	16,180,912	0
279	OCWR - Landfill Post-Closure Maintenance	44,306,771	44,306,771	0
280	Airport - Operating Enterprise	191,621,001	191,621,001	0
281	Airport Construction Fund	70,080,907	70,080,907	0
283	Airport Debt Service Fund	31,105,599	31,105,599	0
284	OCWR-FRB/Bee Canyon Landfill Escrow	1,403,123	1,403,123	0
285	OCWR - Bankruptcy Recovery Plan	47,810,000	47,810,000	0
286	OCWR - Brea/Olinda Landfill Escrow	1,800,000	1,800,000	0
287	OCWR - Prima Deshecha Landfill Escrow	1,098,085	1,098,085	0
299	OC Waste & Recycling Enterprise	172,750,887	172,750,887	0
400	OC Flood	183,476,824	183,476,824	0
403	OC Santa Ana River	80,120	80,120	0
404	OC Flood - Capital	74,554,677	74,554,677	0
468	County Service Area #13 - La Mirada	10,098	10,098	0
475	County Service Area #20 - La Habra	10,298	10,298	0
	OTHER FUNDS SUBTOTAL	**1,062,818,398**	**1,062,818,398**	**0**
	TOTAL - INFRASTRUCTURE & ENVIRONMENTAL	**1,161,557,040**	**1,139,288,686**	**22,268,354**

080 - OC Public Works

Operational Summary

Mission:

The primary mission of OC Public Works is to protect and enrich the community through efficient delivery and maintenance of public works infrastructure, planning, and development services. OC Public Works' vision is to "provide excellent, innovative, and professional public works projects and services to our community." OC Public Works accomplishes its mission and strategic objectives through a dedicated professional workforce that values integrity, accountability, service, and trust.

OC Public Works is organized around the department's ten core service areas: OC Fleet Services, OC Development Services, Administrative Services, OC Facilities Design & Construction, OC Facilities Maintenance & CUF, OC Infrastructure Programs, OC Construction, OC Operations & Maintenance, OC Survey, and OC Environmental Resources. These core service areas support the three Strategic Initiatives adopted by the Board of Supervisors:

- Protecting Our Community
- Building for the Future of Our Community
- Promoting a Healthy Community

At a Glance:

Total FY 2016-2017 Current Modified Budget:	52,615,234
Total FY 2016-2017 Actual Expenditure + Encumbrance:	46,102,328
Total Final FY 2017-2018:	54,679,197
Percent of County General Fund:	1.63%
Total Employees:	304.00

Strategic Goals:

- OC Public Works has developed three overarching strategic goals to support the County's Strategic Priorities:

  1) Improve Delivery of Capital Improvement Projects

  2) Increase Efficiencies through Technologies and Systems Integrations

  3) Enhance Customer Service and Branding

- OC Public Works seeks to achieve these goals through various strategic initiatives. The OC Public Works Capital Improvement Plan (CIP) approved by the Board annually is part of a larger 20-year Strategic Plan meant to ensure the stability of project management aligned with funding streams available to accomplish project delivery. OC Infrastructure Programs delivers 90% of projects outlined in the Capital Improvement Plan.
- OC Public Works also provides County leadership on projects supporting the greater County community. OC Public Works provides project management services on the County Animal Shelter, the Anaheim Homeless Shelter, the new Building B16, and other large scale vertical projects.
- Innovation and technology initiatives are core to gaining efficiencies in service delivery and strategic management. OC Public Works is currently finalizing a Customer Relationship Management System with a Land Management System application. In FY 2017-18, OC Public Works will be adding a Project and Construction Management Information System, a Centralized Maintenance Management System, and a Grants Management System to create efficient and streamlined services while improving reporting capabilities.
- OC Public Works protects the community by providing excellent customer service by meeting regulatory compliance measures through OC Environmental Resources/Agricultural Commissioner, OC Facilities - Design and Construction, and building & safety issues through OC Development Services permit, planning and code enforcement services.

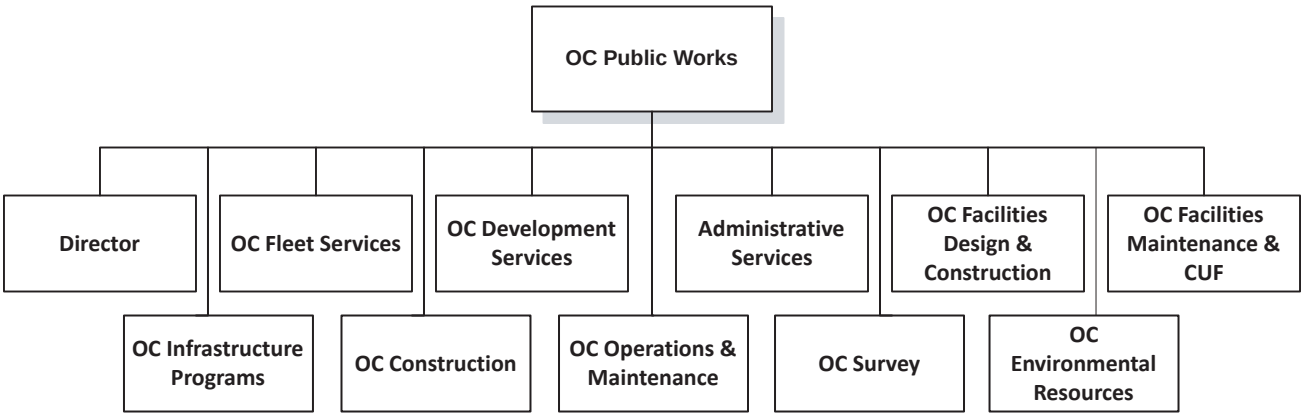
Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
OC FACILITIES MAINTENANCE: PERCENTAGE OF FACILITY WORK ORDER REQUESTS COMPLETED WITHIN 30 DAYS. **What:** Completing work requests timely ensures County facilities are safe for the public and employees. **Why:** Public & employees rely on building & grounds to be safe, clean, comfortable & healthy environments.	64%	70%	Operations productivity is impacted by the high percentage vacancy factor of tradesmen and project managers. In addition, 82% of the work orders received were unforeseen events. Staff is currently working with Human Resources to fill vacancies.
OC DEVELOPMENT SERVICES: % NEIGHBORHOOD PRESERVATION CASES WITH INITIAL RESPONSE WITHIN 3 BUSINESS DAYS. **What:** Measures percentage of code violation complaints (cases) responded to within 3 business days. **Why:** Enforcing state and local codes is necessary to protect the health and safety of the community.	98%	97%	Neighborhood Preservation is meeting its goal of responding to 97% of code violation complaints within 3 business days.
OC DEVELOPMENT SERVICES: CUSTOMER SERVICE SATISFACTION. **What:** Measures % of OC Development customer evaluations that rate "very satisfied" or "mostly satisfied." **Why:** Allows Dev. Svcs. to better evaluate the quality of services & focus on areas requiring improvement.	98%	97%	Daily customer surveys show that OC Development Services is achieving a 98% success rate in customer service satisfaction.
OC DEVELOPMENT SERVICES: % OF DISCRETIONARY PERMIT PLAN SUBMITTALS RESPONDED TO WITHIN 30 DAYS. **What:** Measures percentage of discretionary permit plan submittals responded to within 30 days. **Why:** Verifies that plans adhere to County planning standards and ensures excellent customer service.	92%	93%	Planning and Land Development are meeting the targeted goal of responding to 92% of all discretionary permits within 30 days.

FY 2016-17 Key Project Accomplishments:

- Completion of the procurement and design phases for the OC Animal Care Facility.
- Completion of the temporary occupancy plan (Phase I) of Bridges to Kraemer Homeless Shelter and Phase II contract.
- Completion of the major site construction elements for the Central Utility Facility Upgrades Project.
- Completion of the demolition and removal of materials of existing Building 16.
- Facilitated award of the new Building 16 Project (P3) and commence construction.
- Procurement and approval from the Board of the OC Development Services Land Management System and the Department's Customer Relationship Management System.
- Launch of the department-wide Customer Relationship Management System.
- Provision of Geographic Information Systems implementation data for the County's "Open Gov" portal.
- Request for Proposal for countywide Centralized Maintenance Management System (CMMS).
- Completed the setup of the OC Courtyard homeless shelter project.
- Implemented AgTrack and CalPEATS to automate processes for the Agricultural Commissioner's Office.

Organizational Summary



Director - The OC Public Works Director's Office provides overall guidance for operating the Department, oversees a total of 920 OC Public Works positions, and ensures that OC Public Works provides quality services to other County departments and to the public.

See also Fund 468 Co Service Area #13-La Mirada and Fund 475 Co Service Area #20-La Habra.

OC Fleet Services - Transportation provides professional fleet management services for a fleet of approximately 3,000 vehicles and special-use equipment. Services include: vehicle life-cycle management, procurement, maintenance/ repair, and compliance with state and federal emissions regulations.

Administers two Clean Air funds (Fund 140 and Fund 270) to promote and support the County's efforts to reduce greenhouse gas emissions.

Also see Fund 140 Air Quality Improvement; and under Program VII, see Fund 270 Compressed Natural Gas Enterprise, and Fund 296 OC Fleet.

OC Development Services - Manages the planning and development entitlement requirements of private and public project applicants within unincorporated County areas. OC Development planners, engineers, inspectors, technicians, and administrative support personnel serve both the current advance and environmental advance planning, through stewardship of the physical environment, future residents of Orange County. Community outreach and involvement with the stakeholders of the County of Orange (residents, business owners, and Board appointed committees) is critical in OC Development's efforts to maintain clean, healthy and safe neighborhoods in the unincorporated communities within Orange County. In developing relationships with and working alongside stakeholders, a true community approach towards developing and preserving unincorporated County communities can be achieved.

Also see Budget Control 071 Building & Safety General Fund and Fund 113 Building & Safety-Operating Reserve.

Administrative Services - Administrative Services provides the administrative management framework for the organization. Staff accomplishments in this division are rarely visible to the public as they work behind the scenes to support the department. The functions include Accounting Services, Finance Services, Human Resources, Information Technology Services, Procurement Services, Business Services, and Central Quality Assurance. Administrative Services provides essential support services, ensures proper internal controls are in place, and establish policies and procedures to ensure the smooth functioning of this department with all of its many partners.

Also see Fund 137 Parking Facilities.

OC Facilities - Design & Construction - Responsible for the alteration and construction, compliance, and custodial services of County-owned buildings and facilities. The most visible product of the unit is the construction and maintenance of functional, practical, and aesthetically pleasing facilities for both business and recreational use of the employees and residents of the County of Orange.

OC Facilities - Maintenance & CUF - Facilities operates and maintains all County facilities and facilitates and manages capital projects. Facilities have also taken the lead in exploring, investing in and implementing green technology solutions for the County.

Also see Budget Control 040 Utilities.

OC Facilities Maintenance & CUF will continue to support all the 240 Orange County operated facilities and ensure the safety and health of facilities for the County employee and public. Facilities will keep working on the facilities condition assessment for the county facilities to turn the county from a reactive to a proactive and cost efficient environment.

OC Infrastructure Programs - OC Infrastructure programs is focused on two of the department's core services, maintaining public safety through the planning and design of flood control facilities that protect the region from flooding, and a network of roads and bridges that facilitate the safe conveyance of people and goods throughout the County. The other Service Areas that comprise OC Engineering Services: OC Construction, OC Operations & Maintenance, and OC Survey, play significant roles in the safe and timely delivery of these projects through construction administration, inspection, maintenance, and operations support. OC Watersheds and Agricultural Commissioner collaborate with community partners to ensure the County's compliance with Federal and State environmental regulations; the Agricultural Commissioner protects the public from invasive pests, ensures the safe and efficient use of pesticides and ensures that businesses and consumers have accurate weights and measures systems.

Customers include OC Public Works service areas, other County departments and agencies (OC Community Resources, OC Parks, and OC Sheriff's Department/Emergency Management Bureau), Orange County residents, businesses and cities, developers, and other County, State and Federal agencies (OCTA, Caltrans, and USACE.)

Also see Fund 115 OC Road, Fund 148 Foothill Circulation Phasing Plan, Fund 151 South County Roadway Improvement Program, Fund 400 OC Flood, Fund 403 OC Santa Ana River, and Fund 404 OC Flood - Capital.

OC Construction - OC Construction provides the public with safe and efficient infrastructure and supports the Board's Strategic Initiatives through construction management, contract administration, materials testing, and geotechnical services. OC Construction also supports contract cities and other County departments as needed, by managing harbor improvements, park improvements, and dredging projects.

OC Operations & Maintenance - OC Operations & Maintenance provides a wide range of maintenance services to Orange County's unincorporated areas, 380 miles of flood control channels, four dams, eight pump stations, 33 retention basins and 320 miles of county roads. Operations & Maintenance provides maintenance services for the contracted cities of Lake Forest, Mission Viejo and Dana Point. Operations & Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of a devastating earthquake, fire or storm events.

OC Survey - The Map Checking and Right-of-Way Section is responsible for providing technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. The Section also performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. The section also provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other county Agencies involved in real estate transaction. This Section is also responsible for technical review and approvals for all annexations within the County. The Section provides new addresses and facilitates address revisions within the unincorporated territory of the county.

The Field Survey Section performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. The section provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works.

The Geospatial Services Section provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. The Section also is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the county. The section also maintains the geodetic infrastructure, including bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network.

OC Environmental Resources - OC Environmental Resources is comprised of OC Watersheds and OC Agricultural Commissioner.

Ensures value to consumers and fair business competition by validating all weighing and measuring devices used in commerce throughout Orange County.

Safeguards the health and safety of the public, the environment, and pesticide applicators through enforcement of state and federal regulations on pesticides.

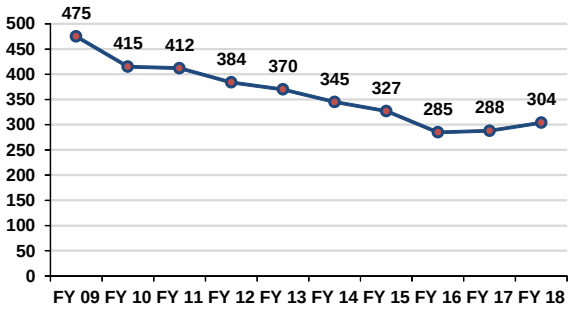
Protects agriculture and the natural environment through detection, prevention, and control of harmful plant diseases and pests.

Controls vegetation and pests that pose a risk to the safe operation of County infrastructure as well as vegetation that poses a fire risk in unincorporated areas.

Clients include retail businesses, gasoline stations, agricultural producers, pesticide control companies, landscaping firms, taxi and ambulance companies, nurseries, apartment owners, mobile home parks, recycling companies, and the general public

Also see Budget Control 034 OC Watersheds

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In the FY 2017-18 Adopted Budget, OC Public Works includes 920 positions in all its 18 administered Budget Controls and Funds. Budgets that contain staff include: 034 OC Watersheds (43), 040 Utilities (20), 071 Building & Safety General Fund (38), 080 OC Public Works (304), 115 OC Road (162), 137 Parking (4), 296 OC Fleet Services (80), and 400 OC Flood (269). The Department's overall position total remained at 920 positions with approval of the Expand Augmentations to add one position to Budget Control 080 and one to Budget Control 115.
- Budget Control 080 is the main operating budget for OC Public Works. The FY 2017-18 Adopted Budget totals 304 positions, which includes Technical Augmentation Requests adding net five positions to 080 OC Public Works (+3 from 040, +3 from 400, and -1 from 080) and a Reduce Augmentations deleting one position moving to 115 OC Road. Additionally, an Expand Augmentation request added one position to 080 moving from 400 OC Flood. To maintain the overall position count, all positions changes were accomplished by utilizing existing positions within OC Public Works total positions.
- The FY 2016-17 Adopted Budget for Budget Control 080 totaled 288. The mid-year position adjustments included: First Quarter reflected net 11 (transfers include net +10 from 115 OC Road and +1 from 400 OC Flood) for a Modified Budget total of 299 positions.
- The FY 2015-16 Adopted Budget for Budget Control 080 totaled 285. The mid-year position adjustments included: First Quarter reflected net -1 (transfers include net +1 from 034, net -1 to 137, net -2 to 071, net

+1 from 115) and Second Quarter added 1 position from OC Flood for a Modified Budget total of 285 positions.

- The FY 2014-15 Adopted Budget for Budget Control 080 totaled 327 positions, which included Technical Budget Augmentation Requests transferring 18 positions (5 positions to Auditor-Controller for Accounts Payable and 13 positions to CEO Real Estate). The mid-year position adjustments included: Department Reorganization Phase I totaled net -3, First Quarter reflected net -45 (Reorganization Phase II net -14 positions, Strategic Integration moving Information Technology Services (ITS) to CEO ITS totaling -30 positions, and Miscellaneous position moves totaling net -1 position) and Second Quarter adjustments included the transfer of six positions from OC Community Resources for the centralization of Central Project Office (CPO) for a Modified Budget total of 285 positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Public Works provides leadership in support of County-wide priorities and initiatives such as the Civic Center Master Plan and project management of the new Building B-16 project and the new OC Animal Shelter, the Courtyard, and the new Kraemer Homeless Shelter. OC Public Works is also working to provide the Customer Relationship Management System to support a One Stop Shop within the new Building B16 to support County-wide services to constituents visiting the Civic Center. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

OC Public Works Budget Control 080 FY 2017-18 Adopted Budget includes an appropriations request of $54,679,197 which is $2,170,179 (4.1%) higher than the FY 2016-17 Modified Budget. This is primarily due to an increase in Salaries & Benefits totaling $1.9 million which includes MOU increases, overtime increases, vacancy factor adjustments, the addition of staff positions, and an increase for Annual Leave payoff requirements; an increase in Services & Supplies totaling $174 thousand primarily due to contract and vehicle maintenance cost increases; a new request for Intangible Assets for Capitalized Software totaling $1.0 million, and partially offset by increased department Intrafund Transfers of $1.0 million.

Revenue Request of $39,443,041 is $1,583,534 higher (4.2%) primarily due to higher Charges for Services revenue for reimbursable expenditures.

Net County Cost (NCC) of $15,236,156 is higher by $586,645, which includes a decrease of $245,980 for one-time vehicle costs of a one percent increase of $144,035 allocated by CEO for growth given to all County General Fund budget controls. To meet the FY 2017-18 Net Count Cost Limit, OC Public Works submitted a Reduce Level of Service augmentation in the amount of $794,503, along with a corresponding Restore Level of Service Augmentation order to maintain current service levels, which was approved $397,252 one-time funding. Other NCC augmentations include a Reduce Level of Service for IHSS Impacts of $327,320, and an Expand Level of Service for Vehicle cost $291,338.

In addition, the FY 2017-18 Adopted Budget includes net technical, reduce, and expand augmentations for a total net increase of five positions in Budget Control 080. Position moves utilize existing positions without overall position growth to OC Public Works and align staff with the overall Departmental needs and services provided.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Purchase Eight Replacement Light Duty Vehicles Amount:$ 291,338	Request NCC for General Fund Vehicles, previously funded by Budget Control 004 - Miscellaneous Fund.	Replacement of older vehicles will enable OC Public Works to maintain efficient operations.	10416
Restore Appropriations and Net County Cost to Maintain Current Service Level Amount:$ 397,252	Restore appropriations and NCC in order to provide core maintenance services vital to the County.	Restore funding to ensure adequate staffing and operational funding for facilities maintenance.	10489
Add One Position to Facilities Operations Offset by a Position Deletion from OC Flood, Fund 400 Amount:$ 0	Add one position to Budget Control 080, OC Public Works offset by one position delete from Budget Control 400, OC Flood (PB#10909).	Ensure appropriate staffing to perform essential services and core functions.	10910

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	285	299	299	304	5	1.67
Total Revenues	30,378,804	37,965,723	31,459,565	39,443,041	1,477,318	3.89
Total Expenditures/Encumbrances	43,713,159	52,615,234	46,102,328	54,679,197	2,063,963	3.92
Net County Cost	13,334,356	14,649,511	14,642,763	15,236,156	586,645	4.00

(1)Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: OC Public Works in the Appendix on page A85

Highlights and Key Trends:

- OC Public Works continues to provide County-wide leadership to support the infrastructure and environmental services to the County of Orange. OC Facilities Maintenance and CUF provide the heating and cooling energy to the Civic Center. OC Design and Construction works to provide project management of numerous vertical projects. OC Fleet provides fleet services County-wide. OC Development Services assists the community in development, planning, permitting, and code enforcement. The Infrastructure Programs include Construction, Survey, Infrastructure, and Operations and Maintenance which ensure that County roadways and flood control channels are properly designed, built, and maintained.

Budget Units Under Department Control:

No.	Agency Name	Director	OC Fleet Services	OC Development Services	Administrative Services	OC Facilities - Design & Construction	OC Facilities - Maintenance & CUF	OC Infrastructure Programs	OC Construction	OC Operations & Maintenance	OC Survey	OC Environmental Resources	Total
034	OC Watersheds	0	0	0	472,365	0	0	0	0	0	12,500	14,023,925	14,508,790
040	Utilities	0	0	0	0	0	13,910,244	0	0	0	0	0	13,910,244
071	Building & Safety General Fund	4,012,682	0	11,368,412	69,173	0	0	0	0	190,144	0	0	15,640,411
080	OC Public Works	1,847,671	0	7,208,419	20,472,265	2,834,303	12,215,664	111,055	433,800	3,498,237	423,662	5,634,121	54,679,197
113	Building and Safety	1,009,327	0	0	0	0	0	0	0	0	0	0	1,009,327
115	OC Road	20,505,758	0	1,500,836	2,411,329	0	0	55,677,276	12,426,568	14,066,866	6,628,779	1,049,342	114,266,754
128	Survey Monument Preservation	1,300	0	0	0	0	0	0	0	0	344,349	0	345,649

Budget Units Under Department Control:

No.	Agency Name	Director	OC Fleet Services	OC Development Services	Administrative Services	OC Facilities - Design & Construction	OC Facilities - Maintenance & CUF	OC Infrastructure Programs	OC Construction	OC Operations & Maintenance	OC Survey	OC Environmental Resources	Total
137	Parking Facilities	335,719	0	0	7,217,343	0	0	0	0	0	0	0	7,553,062
140	Air Quality Improvement	0	587,733	0	0	0	0	0	0	0	0	0	587,733
148	Foothill Circulation Phasing Plan	0	0	0	54,317	0	0	784,655	0	0	0	0	838,972
151	South County Roadway Improvement Program (SCRIP)	28,005,000	0	0	0	0	0	0	0	0	0	0	28,005,000
270	Compressed Natural Gas Enterprise Fund	0	414,590	0	0	0	0	0	0	0	0	0	414,590
296	OC Fleet Services	1,102,951	32,747,804	0	0	0	0	0	0	0	0	0	33,850,755
400	OC Flood	15,983,380	0	1,672,233	2,661,189	0	0	104,349,044	10,832,148	29,041,082	9,521,248	9,416,500	183,476,824
403	OC Santa Ana River	60	0	0	0	0	0	80,060	0	0	0	0	80,120
404	OC Flood - Capital	0	0	0	447,382	0	0	73,579,195	0	285,000	243,100	0	74,554,677
468	County Service Area #13 - La Mirada	10,098	0	0	0	0	0	0	0	0	0	0	10,098
475	County Service Area #20 - La Habra	10,298	0	0	0	0	0	0	0	0	0	0	10,298
	Total	72,884,214	33,750,127	21,749,900	33,805,363	2,834,303	26,125,908	234,581,285	23,674,179	47,081,329	17,173,638	30,123,888	543,742,501

034 - OC WATERSHEDS

Operational Summary

Description:

To provide strategic leadership on water quality and water resources across Orange County and beyond.

Pollutants from the urban environment can degrade surface waters such as creeks and beaches, making them less able to support, fishing, swimming, wildlife habitat, and other. In addition to federal and state mandates, greater public awareness and environmental activism have created a new level of expectation for local government to address surface water quality and watershed protection issues. These regulations have no dedicated funding to offset costs. The OC Watersheds Program was created in 2000 to provide regional leadership and coordination of surface water quality and watershed protection efforts. Its mission is to preserve, protect, and enhance coastal resources and inland surface waters throughout Orange County. OC Watersheds serves as the lead agency for all 34 cities in Orange County, the OC Flood Control District, and other public and private entities in complying with the countywide municipal stormwater permits as well as for numerous surface water quality regulations specific to individual bodies of water within Orange County. It also provides hydrographic and precipitation monitoring countywide, integrated water resource planning, and environmental assessment.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	15,612,585
Total FY 2016-2017 Actual Expenditure + Encumbrance:	12,962,994
Total Final FY 2017-2018:	14,508,790
Percent of County General Fund:	0.43%
Total Employees:	43.00

Strategic Goals:

- Provide leadership to County agencies and departments, cities, other agencies, and the public on protecting the beneficial uses of surface waters throughout Orange County.
- Promote science as a foundation for innovative and effective environmental regulations and water quality solutions.
- Advance the scientific understanding of water quality to effectively protect the beaches, streams, and estuaries of Orange County.
- Build collaborative relationships with the public and private sectors as well as the public at large to develop consensus on water resource issues, leverage resources, and achieve deficiencies of scale.
- Achieve compliance with water quality laws and regulations for all County agencies and departments as well as partnering organizations.
- Provide integrated watershed planning solutions to water resource issues that benefit the County, cities, and water districts throughout Orange County.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
AVERAGE GRADE IN THE HEAL THE BAY REPORT CARD BASED ON 3 REPORTING PERIODS. **What:** Heal the Bay issues a beach water quality report card for beaches throughout California. **Why:** Tracking beach water quality grades is a general indicator of overall water quality.	The average grade of the three reporting periods issued by Heal the Bay is 3.3 on a scale of 4. (A+ grades are worth 4.25 points).	The target is 4.0 (An A grade average).	Achieved a 4.0 grade point average for Orange County beaches during summer months and a 2.0 grade point average during wet weather, with 12 Orange County beaches qualifying the Beach Honor Roll.
TOTAL NUMBER OF PARTNERS IN CURRENT COOPERATIVE AGREEMENTS. **What:** Regional leadership preserving, protecting, and enhancing coastal resources and surface waters. **Why:** A measure of our leadership success is the total number of partners participating.	Number of cumulative partners across all cooperative agreements reached an all-time high of 160, a 2.5 percent increase.	165 cumulative partners across all cooperative agreements.	We continue to expand our partnerships and have external partners voluntarily join cooperative programs that we lead.

FY 2016-17 Key Project Accomplishments:

- Development of the South County Water Quality Improvement Plan (WQIP), an adaptive planning and management process that identifies watershed-specific priorities within the South Orange County watersheds and implements strategies through collective efforts and respective jurisdictional programs to achieve compliance with the San Diego Regional National Pollutant Discharge Elimination System (NPDES) Permit.
- Development of the Storm Water Resource Plan (SWRP), an integrated watershed-based approach to address stormwater and dry weather runoff pollution through a strategic prioritization of water quality issues of concern based upon the characteristics of each of the County's 11 watersheds and comprehensive water quality monitoring results garnered over time, and ensure project eligibility for State Bond financed grant programs.
- Establishment of the Newport Bay Fecal Coliform TMDL Stakeholder Group to fulfill terms of the Settlement Agreement between Orange County Coastkeeper, the County of Orange and the Orange County Flood Control District to address bacterial water quality regulations in Newport Bay.
- Completion of the Glassell Campus Low Impact Development Retrofit Project to treat and conserve stormwater at the 10 acre Public Works facility and serve as a technology demonstration project.
- Establishment of a comprehensive OC Public Works Mitigation Program to collectively manage 65 existing mitigation sites and identify future mitigation opportunities on County property to expedite regulatory permitting for Road and Flood projects.

OC Watersheds - Countywide Municipal Stormwater Program: Coordinate regional compliance with the NPDES permits. The County, serving as the lead permittee for the 36 municipal stormwater co-permittees, conducts countywide water quality monitoring of creeks, channels, bays, and harbors; inspects illegal connections; conducts water pollution investigations; and performs spill response and abatement. The County also coordinates the Local Implementation Program with County agencies and departments to ensure the County's own compliance, including best management practices for all County facilities and conditioning new development with water quality protection requirements.

Total Maximum Daily Load (TMDL) Program: These regulations are adopted by state and federal agencies to address water quality impairments in specific bodies of water. TMDLs adopted to date include sediment, nutrients, fecal coliform and toxic limitations in the Newport Bay watershed; indicator bacteria limitations for south Orange County beaches and Aliso Creek; and metals limitations for Coyote Creek.

Watershed Resources and Mitigation Programs: The 11 watersheds in Orange County have been grouped into three Watershed Management Areas (WMAs) to increase opportunities for collaborative partnerships with cities and special districts. Collaborative management plans are being developed for each WMA to integrate water quality, flood control, water supply, and environmental enhancement projects. The Mitigation Program oversees the post-construction maintenance and monitoring of performance standards of OC Public Works Department mitigation sites, which are established as compensatory mitigation for impacts from capital improvement projects and infrastructure maintenance.

Technical support to County agencies and departments includes operation of the Automated Local Evaluation in Real Time (ALERT) telemetry network, an automated hydrologic and meteorological data collection system of over 100 rainfall, water level, and other sensors located in flood control channels, reservoirs, basins, and throughout Orange County. OC Watersheds also conducts hazardous materials investigations for all County land acquisitions as well as other environmental and technical services as required.

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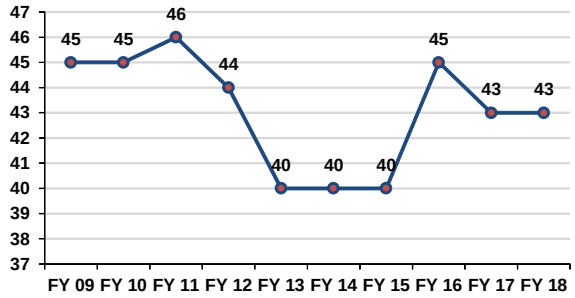
Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2017-18 Adopted total budgeted positions is 43.
- FY 2016-17 Adopted Budget included 43 staff positions, a decrease of two positions from the FY 2015-16 Adopted Budget. In the FY 2015-16 First Quarter Budget Report, one Planner IV position was moved to Budget Control 080 OC Public Works and one Civil Engineer position to Budget Control 071 Building & Safety as the Department continues the reorganization process. The position movements are to further align staff and anticipated work with the units and duties that they support.
- The FY 2015-16 Adopted Budget included 45 staff positions, an increase of five positions from the FY 2014-15 Adopted Budget. During FY 2014-15, four new positions were added to this fund including one Environmental Engineering Specialist, two Environmental Resources Specialist II, and one Civil Engineer. One Administrative Manager I position was transferred to Budget Control 034 OC Watersheds from Budget Control 080 OC Public Works.
- The budget for FY 2014-15 included 40 staff positions, with 39 of those assigned to support the OC Watersheds Division and one assigned to support the OC Development Services assisting customers in the Development Processing Center.
- During FY 2011-12, two vacant positions were deleted; and two positions were transferred to Budget Control 080 OC Public Works.
- In FY 2010-11, one long-term vacant position was deleted and one position was transferred to Budget Control 115 OC Road.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to expand partnerships with cities, special districts, landowners, and other parties to improve Orange County's water resources and achieve cost savings. Negotiate for practicable conditions in the National Pollutant Discharge Elimination System permits scheduled to be reissued in 2018. Expand the County's proactive role in formulating new regulations to ensure practical implementation and cost effectiveness, as well as modifying existing regulations.

Changes Included in the Base Budget:

OC Public Works Budget Control 034 OC Watersheds FY 2017-18 Adopted Budget of $14,508,790 is $1,103,795 lower than the FY 2016-17 Modified Budget through Second Quarter Adjustments. Services and Supplies decreased primarily due to reduction of contract services.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	43	43	43	43	0	0.00
Total Revenues	10,700,279	15,612,585	12,568,797	14,508,790	(1,103,795)	-7.07
Total Expenditures/Encumbrances	11,594,960	15,612,585	12,962,994	14,508,790	(1,103,795)	-7.07
Net County Cost	894,681	0	394,196	0	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: OC Watersheds in the Appendix on page A47

Highlights and Key Trends:

- Regulatory mandates continue to increase in number, scope, and complexity. The Santa Ana and San Diego Regional Water Quality Control Boards reissue municipal NPDES permits for the County, cities, and OC Flood Control District every five years. In each renewal cycle, mandates are added and expanded to increase the protection of the drinking water supply, fishing, swimming, and other uses of Orange County's streams, bays, harbors, and beaches.
- In addition to NPDES requirements, state and federal regulators periodically assess the health of waterways. When data show pollution levels are impairing the uses of those waters, they are added to a list of water quality impairments under the Federal Clean Water Act. In the most recent updates still undergoing approval, the list of impairments in Orange County increased from 119 to 166. A new regulation called a TMDL) is then developed to correct each impairment. To date, 33 TMDLs have been adopted that impose corrective measures on the County, OC Flood Control District, cities, and other public and private entities. Both the currently adopted mandates and the growth trend in this regulatory arena are expected to outpace our resources to address the problems, as well as outpace our ability to sustain compliance.
- The County has taken a leadership role in crafting regulatory approaches as well as investing in science and regulatory development to bring forward TMDL and other regulations for adoption by the Regional Boards. In collaboration with Riverside and San Bernardino Counties, regulators, and other stakeholders, a major revision to the Santa Ana Regional Board's basin plan was completed to rationalize recreational water quality standards for streams and channels. In a similar proactive manner efforts are being undertaken with the San Diego Regional Board and the County and City of San Diego to address recreational water quality standards in both fresh and marine waters, including conducting an innovative cost benefit analysis.
- Integrated Regional Water Management Plans have been completed for all three Watershed Management Areas to develop collaborative water management strategies and integrate the management of water supply, water quality, flood management, and natural resource protection. The plans identify solutions to meet regulatory mandates and other water needs, and establish a context for multiple agencies to collaborate on implementation. The plans also position Orange County agencies for grant funding opportunities and prioritize implementation projects for each Watershed Management Area.

040 - UTILITIES

Operational Summary

Description:

Construct, operate, and maintain public facilities with excellence and pride for the benefit of the public we serve. OC Utilities Fund provides utility sustainability monitoring and invoice processing for utilities and trash collection for County Departments. OC Utilities operates the Central Utility Facility (CUF) which provides steam and chilled water for heating and cooling to County, City, State, and Federal facilities within the Civic Center as well as electricity to County facilities. This group is also responsible for operations and maintenance of the County's building automation system controlling heating, cooling and lighting throughout the County.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	15,160,576
Total FY 2016-2017 Actual Expenditure + Encumbrance:	13,756,717
Total Final FY 2017-2018:	13,910,244
Percent of County General Fund:	0.41%
Total Employees:	20.00

Strategic Goals:

- Operate the CUF in the most cost effective efficient manner possible and provide non-interrupted service to all stakeholders.
- Monitor utility usages and investigate usages or costs out of the norm; monitor changes to utility tariffs and evaluate and minimize where possible, impact to stakeholders; identify and implement energy efficiency projects.
- Monitor and provide corrections to climate control prior to stakeholders' knowledge of any deviations whenever possible.
- Establish a countywide utility/energy demand strategy by creating a utility demand profile for each county facility and evaluate and develop cost/carbon reduction capital and maintenance projects. Continue to improve efficiencies and customer service through increased communication and implementation of new technology.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
CUF - DECREASE USAGE ON PURCHASED WATER. **What:** CUF - Purchased Water. **Why:** Decrease water usage and operating costs.	Continued to expand the current chemistry program and strive toward continued annual improvement for both the CUF operations and external County building cooling towers.	Implement new contract with additional water savings procedures.	New meters to be installed will help monitor in real time system. The operations staff has been provided with additional training to help maximize water savings. The bid process for a new water treatment contract was completed and now in construction to implement the changes.

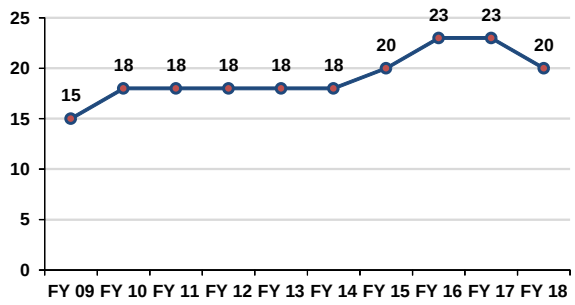
Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
CUF - DECREASE NATURAL GAS CONSUMPTION. **What:** CUF - Purchased Natural Gas. **Why:** To increase gas turbine engine efficiency and reduce fuel consumption with maintenance procedures.	Continued to follow the short-term and long-term maintenance planning for Natural Gas consumption. Performed a high level facility audit to determine any additional means of natural gas savings.	Terminate this Outcome indicator as measurable additional savings are unlikely.	With the ongoing optimization of the CUF the operators have greatly reduced the demand of firing duct burners thereby reducing natural gas consumption.
CUF - UTILITIES - DECREASE UTILITY COSTS **What:** CUF - Purchased Electricity and Gas. **Why:** More efficient buildings save the environment and lowers County overheads.	Continued to work with California Public Utilities Commission funded contractor The Energy Network as well as Southern California Edison, San Diego Gas & Electric and Southern California Gas Company to minimize rate increases and increased costs.	Continue to move forward with energy improvement projects and perform additional audits to generate more energy efficiency projects. Continue to utilize CPUC and utility funding programs for rebates and no cost financing.	We completed one lighting retrofit project and started another. We have two more lighting retrofit projects and a building automation project scheduled to start in 2017. We have plans for several more audits and should have more energy retrofit projects ready to go soon.

FY 2016-17 Key Project Accomplishments:

- The construction on the metering project has been completed and staff is revising the billing documents. This will now allow budget to complete a rate study.
- The CUF upgrades and Civic Center campus infrastructure replacement project continues to move forward. Construction is progressing as expected. The underground piping installation on the East end of the Civic Center campus is about 90% complete. The CUF staff continues to support the construction. Management and staff continue to support the Architect & Engineer (A&E) on these projects.
- OC Facilities Operations & Maintenance (FOM) staff including electrical, mechanical and air conditioning mechanics, building automation systems, continue to support the CUF as needed. The AC Mechanics have rapidly deployed to the plant during air conditioning upsets and returned critical cooling components to service, which increased reliability. Several FOM trades consultants have supported repair and correction needs on many occasions, which also continue to increase staff availability.
- The County continues working with The California Public Utilities Commission funded Energy Network on energy efficiency and retrofit projects for all County facilities. Additional energy audits are scheduled to take place to identify additional projects. In 2016, the Eckhoff area lighting retrofit projects were completed and are projected to save the County $12,000 annually. In late 2016, construction started on the Manchester Parking structure, an area lighting project which will be completed in early 2017 and is estimated to save the County $84,000 annually. In 2016, staff identified several electric accounts and were able to transfer them to more appropriate tariffs or eliminate features. In total the changes are estimated to save the County $24,000 per year. Two lighting retrofit energy efficiency projects, 405 W. 5th Street and Clark Park and one building automation retrofit project are currently scheduled to begin in 2017.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2017-2018 Adopted Budget totals 20 positions, which includes a Technical Augmentation reducing three (-3) positions for transfer Budget to Facilities Operations within Budget Control 080.
- The FY 2016-17 position county remained constant at 23.
- The FY 2015-2016 Modified Budget included 23 staff position, an increase
- of three positions from the FY 2014-15 adopted budget. During FY 2014-15, three new positions were transferred to this fund including one Senior Information Technologist and two Information Technician II positions from the Building Automation Systems unit of OC Facilities Maintenance. The changes in staffing were to better align staff with the utility management goals.

The staffing of positions at the CUF did not remain constant due to retirements and other unforeseen reasons. The CUF ran recruitments for an operator, assistant operator, and extra help positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

With the execution of the CUF Master Plan and the Hutton Tower steam project, the CUF facility will gain greater reliability in supporting County, State, City and Federal agencies operating in the Civic Center. This project will additionally increase the overall efficiency of the CUF and further lowering facility operating cost. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

OC Public Works Budget Control 040 Utilities FY 2017-18 Adopted Budget of $13,910,244 is $1,250,322 (8.25%) lower than the FY 2016-17 Modified Budget through Second Quarter Adjustments. Salaries and Employee Benefits increased resulting from negotiated increases per the Memorandum of Understanding offset by a decrease in Services and Supplies. Revenue decrease of $1,001,107 is offset by an increase in Services & Supplies Reimbursements.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	23	23	23	20	(3)	-13.04
Total Revenues	5,990,424	7,963,153	6,638,282	6,962,046	(1,001,107)	-12.57
Total Expenditures/Encumbrances	14,072,314	15,160,576	13,756,717	13,910,244	(1,250,332)	-8.25
Net County Cost	8,081,890	7,197,423	7,118,435	6,948,198	(249,225)	-3.46

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page A52

Highlights and Key Trends:

- Energy surveys and modeling efforts have provided the Facilities Operation team with critical data in supporting a constant focus to develop a more sustainable future, by supporting the development of capital planning targeted to reduce agencies operational demands reducing the County's overall environmental footprint.

071 - Building & Safety General Fund

Operational Summary

Description:

Safeguard the quality of life in unincorporated Orange County through stewardship of the environment and application and enforcement of building, water, and grading regulations.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	15,583,940
Total FY 2016-2017 Actual Expenditure + Encumbrance:	15,583,940
Total Final FY 2017-2018:	15,640,411
Percent of County General Fund:	0.47%
Total Employees:	38.00

Strategic Goals:

- Improve productivity and customer services.
- Improve business processes and efficiencies through Development Services' primary technology initiative.
- Improve business practices and gain efficiencies by refining processes.
- Increase efficiency and decrease processing time for discretionary permit reviews.
- Implementation of Land Management System (LMS).

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENTAGE OF PLAN CHECK REVIEWS COMPLETED WITHIN TARGET. **What:** Timely completion of plan check review is important to facilitate completion of customer's projects. **Why:** To ensure excellent customer service and predictability.	99% (exceeds target)	97% timely completion of plan check review of customers' projects.	OC Development Services is achieving a 99% success rate in completing plan check reviews. The turnaround time for the first plan check review is 15 business days and rechecks of 10 business days after re-submittal. In the case of follow up plan checks, every effort is made to expedite the review.
PERCENTAGE OF INSPECTIONS PERFORMED WITHIN TARGET. **What:** Timely completion of inspections is important to facilitate completion of customer's projects. **Why:** To ensure excellent customer service and predictability.	99% (Exceeds Target)	98% timely completion of inspections.	OC Development Services is achieving a 99% success rate in completing inspections. The turnaround time for inspections is within the next work day as requested by permittees and builders.

FY 2016-17 Key Project Accomplishments:

- Secured contracts for Architecture and Engineering firms for General Services and Land Development Expedited Services, which includes Countywide utilization.
- Procured contract for Customer Relationship Management/Land Management Software (CRM/LMS).
- Completed mobile deployment of inspection team.

- Expansion of over-the-counter plan reviews for small projects and items, which were previously limited to certain hours during the day.
- Completed adoption of 2017 Building Codes and updating County Building regulations.
- Training and implementation of provisions for newly adopted Federal Emergency Management Agency policies in regard to managing floodplain development.
- Continued implementation of interactive online permit processing for seven (7) types of permit applications allowing applicants to obtain permits remotely.
- Sponsored in-house training for the 2017 New California CALGreen and Energy Codes for Residential Buildings presented by the California Public Utilities Commission.
- Completed annual training as required by the International Code Counsel (ICC) by the plan check and inspection staff. The California Building Official (CALBO) in Ontario, California was attended to maintain certified educational units (CEU) sponsored training and certification credentials (October 2017).
- Mobilized Inspection staff from office locations to full-time field inspection to increase efficiency by offering more permit and safety opportunities to the public.
- Provided Surface Mining and Reclamation Act (SMARA) training for three Senior Construction Inspectors for surface mine inspections.

Building & Safety General Fund - Building, Grading, and Land Use Permits: oversees the processing and issuance of Building and Grading permits. Services include: online and over the counter permit processing, property record research, and handling customer inquiries. Overall, this unit facilitates the "one stop shop" approach to development permit processing and is often the first point of contact for many new customers to OC Development Services. Enforces provisions of National Pollutant Discharge Elimination System (NPDES) permits.

Subdivision Plan Check/Inspections: In conjunction with other departmental service areas, County departments and outside government agencies, staff reviews, approves, issues, and inspects street and drainage improvement plans; provides staff support to Subdivision Committee; administers the Master Plan of Drainage; and enforces provisions of NPDES permits.

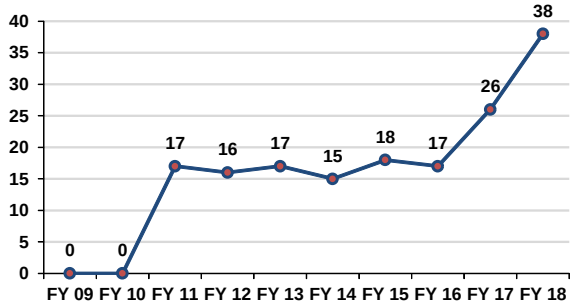
Grading & Building Plan Check: Reviews and approves all plans for grading, building improvements and community development for compliance with County grading code and manual, building codes and ordinances. Issues grading and building permits (plumbing, electrical, mechanical, and solar), and use and occupancy certificates. Reviews acoustical reports for compliance with County land use and noise compatibility standards.

Building & Grading Inspection Services: Regular inspections conducted by certified inspectors to ensure construction of safe and secure buildings through the application of building & grading codes and ordinances.

Encroachment Permit Inspection Services: Regular inspections of County Property Permits approved for use in Road and Flood right of way to ensure permitted work meets compliance with OC Public Works Standard Plans, Standard Specifications for Public Works (Green Book), and approved plans and specifications.

OC Operations & Maintenance - Provides support to Building and Safety as needed.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2017-18 Adopted Budget for Budget Control 071 Building and Safety General Fund includes 38 positions, which is inclusive of a Technical Augmentation for 12 positions, 11 Inspection positions and one Land Development positions. This includes seven positions from OC Road and five positions from OC Flood. These position moves further align staff to the services provided and the OC Development Services permit and fee structure.
- FY 2016-17 positions remained constant at 26.
- In the First Quarter of FY 2015-16, nine positions were moved into Budget Control 071. This includes one Administrative Manager II position, three Administrative Manager I positions, two Civil Engineer positions, one Project Manager III position, one Planner IV position, and one Staff Specialist position.
- In the First Quarter of FY 2014-15, one Staff Specialist was transferred into Budget Control 115 OC Road. The reallocation of the position was part of OC Public Work's restructuring to increase efficiencies.
- A Technical Adjustment was included in the FY 2013-14 budget submittal to move one Civil Engineering Assistant and one Construction Inspector to Budget Control 400 OC Flood. The positions provided direct support primarily to OC Flood Fund. In the Second Quarter of FY 2013-14, one Building Inspector IV and two Sr. Building Inspector positions were moved into Budget Control 071 Building and Safety General Fund. The positions primarily provided direct support to Building and Safety General Fund.
- In the Second Quarter of FY 2011-12, one Senior Civil Engineer position was moved into Budget Control 071 Building and Safety General Fund. The position primarily provided direct support to Building and Safety General Fund.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Implementation of CRM/LMS and Over-the-Counter (OTC) services to increase efficiency and enhance customer service.

Expand the digital online plan check process through the implementation of CRM/LMS to allow submittal and review of plans digitally.

Continue implementation of over the counter plan check services for smaller projects.

Continue providing excellent and efficient customer service through the execution of Plan Check and Related On-Call Support Services contract to support the availability of adequate resources for planning application and plan check review.

Continue providing Building, CALGreen Energy Codes and NPDES storm quality training for staff.

Scan documents for electronic storage.

Changes Included in the Base Budget:

OC Public Works Building & Safety General Fund, Budget Control 071, FY 2017-18 Adopted Budget of $15,640,411 is 1.05% more than the FY 2016-17 Modified Budget.

This reflects an increase in Salaries and Employee Benefits of $1.7 million, and a decrease in Services and Supplies of $180 thousand from lower costs of direct charges for services due to twelve position moves into Budget Control 071. The FY 2017-18 budget is less due to $1.1 million less in Software costs estimated from the vendor's deliverables for the CRM/LMS System when compared to FY 2016-17. An increased amount of $200,000 in Intrafund Transfers is also budgeted in FY 2017-18 when compared to FY 2016-17.

The overall increase is offset by an increase in Revenue from Charges for Services.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	26	26	26	38	12	46.15
Total Revenues	12,043,774	15,499,940	15,499,940	15,556,411	56,471	0.36
Total Expenditures/Encumbrances	12,127,578	15,583,940	15,583,940	15,640,411	56,471	0.36
Net County Cost	83,804	84,000	84,000	84,000	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Building & Safety General Fund in the Appendix on page A81

Highlights and Key Trends:

- Inspection of Potter's Lane, a notable 16-unit affordable housing project constructed with recycled steel containers, for homeless veterans located in Midway City.
- When comparing FY 2016-17 with the same period during FY 2015-16, the data reflects an approximate 5% increase in the number of building permits issued. Based on recent data and current market activity, the permit volume increase is expected to continue.
- OC Public Works/OC Development Services continues to work with the building industry on further improvements in its provision services, principally through the Developmental Processing Review Committee appointed by the Board of Supervisors and through the Local Government Affairs Committee of the Building Industry Association of Orange County.

113 - Building and Safety

Operational Summary

Description:

Fund 113 Building and Safety - Operating Reserve was established to manage reserves that will be used for future anticipated expenses for Budget Control 071 Building and Safety General Fund.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	4,856,146
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,975,249
Total Final FY 2017-2018:	1,009,327
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 113 Building and Safety - Operating Reserve contains Reserves and Fund Balance Assigned that will be used to minimize fee increases in future years for Budget Control 071 Building and Safety General Fund. Fund 113 also collects OC Development Services 3% Technology Fee which is used to fund technological improvements for Budget Control 071.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 113 Building and Safety - Operating Reserve effectively manages the resources available for the support of Budget Control 071 Building and Safety General Fund. Building and Safety staff continues providing excellent and efficient customer service through the execution of Land Use Planning and Engineering Service contracts to support the availability of adequate resources for planning application and plan check review.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	1,493,840	2,780,065	2,926,438	554,500	(2,225,565)	-80.05
Total Expenditures/Encumbrances	5,130	4,856,146	1,975,249	1,009,327	(3,846,819)	-79.21
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,488,710	(2,076,081)	951,189	(454,827)	1,621,254	-78.09
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Building and Safety in the Appendix on page A101

115 - OC Road

Operational Summary

Description:

Provide the public with a safe and reliable roadway system and plan for future transportation demands. The Road Fund is used to design, construct, maintain, manage and operate approximately 330 miles of the public road system in the unincorporated areas of Orange County, including traffic engineering and traffic signal operations and maintenance services. The Road Fund is also used to provide roadway and traffic signal maintenance services to several cities within Orange County, on a full cost recovery basis. The program provides construction inspection and performs quality assurance inspections related to the construction of infrastructure within unincorporated planned communities.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	116,017,558
Total FY 2016-2017 Actual Expenditure + Encumbrance:	99,757,489
Total Final FY 2017-2018:	114,266,754
Percent of County General Fund:	N/A
Total Employees:	162.00

Strategic Goals:

- Maximize the use of all Highway User Tax revenues and continuation of securing state and federal grants needed to implement our capital improvement program and to maintain the unincorporated areas of Orange County road system.
- Enhance efficiency and public service through workload balancing and streamline the project delivery process for road infrastructure projects to ensure successful project delivery.
- Maintain the quality of roads in Orange County through the Pavement Maintenance Program.
- Enhance customer service by providing the residents and visitors of Orange County with infrastructure maintenance services delivered in a timely and cost effective manner.
- Improve delivery of maintenance projects through the development of a multi-year maintenance program for County and OC Flood Control District facilities, which will be annually updated.
- Increase efficiency through improved monitoring of equipment to more effectively manage the acquisition, maintenance, condition and utilization of equipment annually.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENTAGE OF ROAD PROJECTS WITH PS&E COMPLETED TO ADVERTISE FOR BID WITHIN THE BUDGET FISCAL YEAR. **What:** Measures the percentage of design phase completed for Road projects budgeted each fiscal year. **Why:** Road projects require completed designs to advertise for bid and begin construction.	Completed design phase for 90% of the budgeted Road projects in FY 2015-16.	To complete design phase for 90% of budgeted Road projects in FY 2016-17.	The performance measure is on target.
NUMBER OF REPORTED TRAFFIC ACCIDENTS PER MAINTAINED MILE OF UNINCORPORATED COUNTY ROADS. **What:** This measure reports the relative safety of County roads based on the number of accidents per mile. **Why:** This measure monitors the overall trend of accidents on unincorporated Orange County roadways.	0.82 accidents per maintained mile reported for FY 2015-16 for all unincorporated County roads (arterials, collector and local roads), as taken from the Road Index.	Maintain 1.7 or less reported accidents per maintained mile per fiscal year for all unincorporated County roads (arterials, collector and local roads), as taken from the Road Index.	The accident ratio has remained relatively constant over several years. This measure is on target.
FOR COUNTY ROADS ACHIEVE A PAVEMENT CONDITION INDEX RATING OF 75, OR 1% INCREASE IN THE PCI RATING. **What:** PCI rating indicates the condition of roadway asphalt concrete pavement. **Why:** To receive MM2 funds the county should have a PCI rating of 75, or an increase by a minimum of 1%.	County roads received a PCI rating of 77.	Receive a PCI rating of 75.	The county road conditions have steadily increased and have a PCI rating of 77. It is anticipated that the county roads will achieve a PCI rating of 75.
PERCENTAGE OPERATIONS & MAINTENANCE ROAD RELATED WORK ORDER REQUESTS RESPONDED TO WITHIN 72 HOURS. **What:** Percent of O&M medium/low priority work order requests responded to within established standards. **Why:** Responding to work order requests is an important indicator of customer service program success.	100% of Operations & Maintenance (O&M) Road related medium/low priority work order requests in FY 2015-16 were responded to within 72 hours.	The goal for FY 2016-17 is 100% of Operations & Maintenance incoming Road related work orders will be responded to within 72 hours.	Operations & Maintenance protocol is for an Area Inspector to check/respond to any issue received, through phones, walk-ins, or online complaints within 3 days of receipt. O&M continues to meet this goal and has added the ease of submitting requests via iOS devices.
PERCENTAGE OF WEATHER RELATED EVENTS RESPONDED TO WITHIN ONE TO TWO HOURS FROM DISPATCH TO ON SCENE. **What:** Measures how quickly O&M is able to respond to weather related events, specifically emergencies. **Why:** Early mobilization of resources saves lives and reduces risk of loss to people and property.	100% of weather related emergency events were responded to within one to two hours from dispatch to on the scene with personnel and equipment resources in FY 2015-16.	FY 2016-17 target for Operations & Maintenance is to have 100% of weather related emergency events responded to within one to two hours from dispatch to on the scene with personnel and equipment resources.	A significant number of storms and other weather-related events occurred in FY 2016-17. Rainfall for the year has been well above average. Reported incidents were addressed through the regular inspection and scheduling process, Department Operations Center activations, and emergency responses.

FY 2016-17 Key Project Accomplishments:

- Completed construction of the La Pata Gap Closure project (segments A & C).
- OC Construction/Special Projects made progress payments of over $2.5M in Job Order Contracts. This includes the completion of the Los Alamitos Pump Station - Access Road Overlay and the Ladera Ranch Slurry Seal Repair.
- Completed construction of the Crawford Canyon Road Drainage Improvement (Phase 1).
- Completed demolition of the Surfside Inn Pedestrian Bridge (phase 1).
- Completed installation of the Santiago Canyon Road Radar Feedback Signs Project.

- Completed construction of the Panorama Heights Guardrail Project.
- Completed construction of the Silverado Canyon Bridge Maintenance Project.
- Completed design for Edinger Avenue Bridge Replacement over Bolsa Chica Channel.
- Completed design for Crawford Canyon Road Drainage Improvement (Phase 2).
- Completed design for Lambert Road Bikeway Improvement.

OC Road - Programming Division - Develops and administers County's transportation capital improvement program; develops Project Programming Reports; manages road funding; and secures and manages grant-funding projects. Administers road fee programs and maintains the Disadvantaged Business Enterprise Program.

Traffic & Design Division - Designs and manages road, storm drain, and bridge projects in the unincorporated areas of Orange County. Conducts traffic safety investigations; provide traffic-engineering support to Design Division, OC Construction, and Traffic Committee as well as plan, design, and operation of traffic signal systems.

Project Management Division - Provides project management-based oversight for all infrastructure capital improvement projects. Also works with water/sanitation districts, utility companies and other public agencies to relocate, modify and/or protect facilities to facilitate construction projects.

Regulatory and Policy Division - Secures regulatory permits and meet the environmental requirements; to protect species and habitat; and mitigate the impact of projects.

OC Construction - Manages capital improvement construction contracts and provides inspection services for the construction of roads, storm drains, and bridges in the unincorporated areas of Orange County; provides quality assurance materials testing services; provides geotechnical recommendations for design of County infrastructure and developer projects; ensures contractors' activities comply with the National Pollutant Discharge Elimination System (NPDES) administers the County's Pavement Management Program.

OC Operations & Maintenance - Provides a wide range of maintenance services to Orange County's unincorporated areas, 380 miles of flood control channels, four dams, eight pump stations, 33 retention basins and 320 miles of county roads. Operations and Maintenance also provides maintenance services for the contracted cities of Lake Forest, Mission Viejo and Dana Point. Operations and Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events.

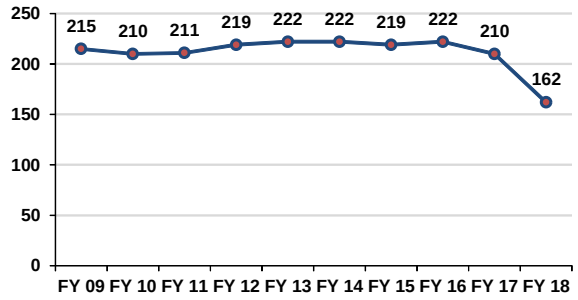
Map Checking and Right-of-Way Division - Provides technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. The Section also performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. The section also provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other county Agencies involved in real estate transaction. This Section is also responsible for technical review and approvals for all annexations within the County. The Section provides new addresses and facilitates address revisions within the unincorporated territory of the county.

Field Survey Division - Performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. The section provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works.

Geospatial Services Division - Provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. The Section also is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the county. The section also maintains the geodetic infrastructure including: bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network.

OC Development Services/Land Development Division - Manages the County's role in the planning, financing, plan checking, and construction of public and privately owned highways, streets, and related infrastructure built or funded by planned community developers in the unincorporated areas of Orange County planned communities.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2017-18 Adopted Budget for Budget Control 115 OC Road includes 162 positions, which includes position augmentations for a net reduction of 23 positions (Technical Augmentation -24 transferring positions from Budget Control 115 OC Road to other Budget Controls within the OC Public Works Department and Expand Augmentation request +1 to add one position to 115 OC Road moving from Budget Control 080).
- In FY 2016-17, Adopted Budget totaled 210 positions which included Reduce Augmentation of three positions. The mid-year position adjustments included twenty 25 positions transferred from Budget Control 115 OC Road to other Budget Controls within OC Public Works. The transfer of these positions increased operational efficiency of OC Public Works by aligning the staff with the Budget Control directly supported further improving customer service.
- In FY 2015-16, Adopted Budget totaled 222 positions. The mid-year position adjustments included a net reduction of nine positions (net -7 in First Quarter Budget Report, net -2 in Third Quarter Budget Report).

Budget Summary

Plan for Support of the County's Strategic Priorities:

Provide the public with an efficient road system to improve quality of life and plan for the demands of the future. OC Infrastructure Programs' core responsibility is to provide an efficient roadway system for the traveling public within the unincorporated areas and contract cities in the County.

OC Infrastructure Programs serves the residents of and visitors to Orange County, through the safe and efficient movement of people and goods throughout unincorporated areas of Orange County roadways. OC Infrastructure Programs is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Construction, OC Survey, OC Operations & Maintenance, OC Development Services to meet the publics needs through the planning, design, construction, and oversight of the County's 330 miles (320 maintained miles and 10 non-maintained miles) of unincorporated area roadways.

Provide and maintain essential infrastructure through the safe, efficient, and convenient movement of persons and goods within the unincorporated areas of Orange County.

Improve delivery of Capital Improvement Projects by completing the workload balancing analyses and fiscal year allocation for the construction phase of horizontal Road projects in the Department's Capital Improvement Program.

Continue the use of a pavement management system to manage long-term maintenance of unincorporated areas of Orange County roadways.

Through the Geotechnical Unit, continue to evaluate and recommend emerging technologies and sustainable development techniques such as the use of warm mix asphalt and reuse of existing roadbed materials where possible.

Improve customer service and branding by enhancing revenue for Materials Laboratory and other construction services through outreach to Orange County cities and districts.

Continue to promote the use of Job Order Contracting (JOC) to deliver Road maintenance construction projects.

Develop written guideline to help walk designers and project managers through the JOC delivery process.

Continue to partner with and provide construction management and materials testing services to other County Departments, such and Dana Point Harbor and OC Community Resources on projects that support the County's roadway system.

Implement a rotation program that supports the Department's goals of improving cross-training and succession development.

Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

The Adopted Total Financing is $114.3 million, an increase of $24.9 million compared to FY 2016-17 Modified Budget. The Adopted Expense Budget is $108.3 million, a decrease of $7.7 million compared to the FY 2016-17 modified budget. The changes are primarily due to a reduction in capital improvement projects and revenue for county lead projects.

The Salaries and Employee Benefits decreased by $4.5 million resulting from position actions during FY 2016-17 transferring 25 positions mid-year from Budget Control 115 OC Road to Budget Controls within OC Public Works, as well as net 23 position decease through FY 2017-18 augmentation requests.

Also included in the Adopted Budget are contributions to non-county government agencies and non-county projects including: City of Anaheim - Brookhurst Street, Oso Parkway Bridge on SR-241 and Ranch Ride Transit Service for the communities of Rancho Mission Viejo and Ladera Ranch.

FY 2017-18 Adopted Budget includes position augmentations for a net reduction of 23 positions. The positions were transferred to other Budget Controls within OC Public Works creating operational efficiencies by aligning the staff with the Budget Control directly supported further improving customer service.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add One Position Offset by a Position Deletion from the OC Public Works, Budget Control 080 Amount:$ 0	Add one position to allocate position into Budget Control 115, OC Road from Budget Control 080, OC Public Works (PB# 10709).	Ensure appropriate staffing to perform essential services and core functions.	10720

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	213	185	185	162	(23)	-12.43
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	82,023,133	89,406,183	86,091,498	114,266,754	24,860,571	27.80
Total Expenditures/Encumbrances	96,037,981	116,017,558	99,757,489	108,330,679	(7,686,879)	-6.62
Prior Year Encumbrance Balance	2,645,384	0	6,346,110	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(11,369,464)	(26,611,375)	(7,319,880)	5,936,075	32,547,450	-122.31
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Road in the Appendix on page A102

Highlights and Key Trends:

- Industry trends continue to transition to alternative project delivery methods for vertical and horizontal infrastructure projects. OC Public Works continues to use Job Order Contracting on maintenance projects and continues to work with legislators to authorize counties' use of other alternative project delivery methods for horizontal infrastructure projects.
- Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.
- OC Public Works, through the Traffic Engineering Division, continues to participate in the OCTA-led effort to create interconnected regional data collection systems that can be combined to deliver comprehensive transportation information and support regional management and operational coordination.

128 - Survey Monument Preservation

Operational Summary

Description:

California Government Code Section 27584 authorizes this Fund to pay for County Surveyor costs for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

Strategic Goals:

- Maintain County survey markers.

Survey Monument Preservation - This balanced Fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	339,921
Total FY 2016-2017 Actual Expenditure + Encumbrance:	135,611
Total Final FY 2017-2018:	345,649
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	94,690	77,602	82,054	89,449	11,847	15.26
Total Expenditures/Encumbrances	114,396	339,921	135,611	345,649	5,728	1.68
Prior Year Encumbrance Balance	82,582	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	62,875	(262,319)	(53,557)	(256,200)	6,119	-2.33
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page A114

137 - Parking Facilities

Operational Summary

Description:

To provide well maintained professionally operated parking facilities serving the public while conducting business with City, County, Federal and State agencies as well as providing parking for many of those agency's employees.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	7,152,713
Total FY 2016-2017 Actual Expenditure + Encumbrance:	6,296,818
Total Final FY 2017-2018:	7,553,062
Percent of County General Fund:	N/A
Total Employees:	4.00

Strategic Goals:

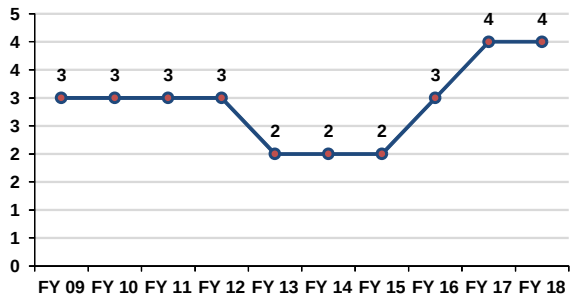
- Ensure that parking structures are properly maintained, addressing deferred maintenance items as needed to avoid incurring unbudgeted emergency expenses; and that they are operated in a safe, efficient and effective manner.
- Identify and evaluate revenue generating and cost saving opportunities hourly, daily and monthly parking rates, cross-training parking operator personnel to increase skill levels and providing greater depth of resources that may be utilized when needed for project assignments.

FY 2016-17 Key Project Accomplishments:

- Completed ADA and State of California mandated upgrades to 4 Manchester Parking Facility Elevators, two in the public (north) facility and two in the employee (south) parking facility.
- Completed the transition from high-cost, low efficiency lighting to low-cost, high-efficiency LED lighting for the four 4 Manchester Parking Facility parking structures as well as for the surrounding surface parking areas.
- Completed stress crack repairs at the Twin Towers Parking Garage.
- Completed planning for the refurbishment of the Transit Towers Parking Structure to replace Hall of Administration (HOA) Pay Lot parking capacity lost due to the commencement of construction of the replacement to Building 16.

Parking Facilities - The Parking fund is used to account for costs and revenue associated with providing parking facilities to the public and employees. Segregating this fund from the General Fund allows for analysis of the parking facilities impact to the General Fund. Revenue is generated by providing paid parking to public users as well as County owned paid parking lots and parking spaces leased by the County to internal and external agencies. Operating and maintenance costs are for the parking lots at Manchester, Hall of Administration, Transit Towers, Hutton Twin Towers, Civic Center Lot 1, Lot 2, and Lot 3, Civic Center Garage, Westminster Lot 1 and Lot 2, and the County's cost associated with the operation of Civic Center Authority parking lots. The Parking fund also provides financing to meet debt service obligations for the Manchester parking structures.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2017-18 Adopted Budget remains at four full-time positions.
- The FY 2016-17 adopted budget includes four staff positions, an increase of one position from the FY 2015-16 adopted budget to increase business operations efficiency and further improve customer service.
- The FY 2015-16 proposed budget includes three staff positions, an increase of one position from the FY 2014-15 adopted budget. During FY 2014-15, one Administrative Manager I position was transferred into Budget Control 137 Parking Facilities from Budget Control 080 OC Public Works as part of the Board approved restructuring of OC Public Works.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue monitoring operating hours to efficiently manage staffing levels for maximum customer service at peak operating hours while minimizing operating costs.

Continue operating parking control facilities according to County electronic security standards and within secure banking credit processing standards and practices.

Changes Included in the Base Budget:

The Adopted Budget continues the practice of billing all County Departments that utilize parking facilities for County employees in the Civic Center area. With the additional revenue collected, Parking Facilities will no longer have to rely on the General Fund for structural improvements. Parking rates were increased as of July 1, 2017 based on annual review and recommendation of a professionally prepared Parking Rate Study for an increase accordingly to the changes of the Consumer Price Index (CPI).

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	4	4	4	4	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	6,173,995	7,116,610	6,780,630	7,553,062	436,452	6.13
Total Expenditures/Encumbrances	6,261,988	7,152,713	6,296,818	7,213,581	60,868	0.85
Prior Year Encumbrance Balance	0	0	16,568	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(87,993)	(36,103)	500,380	339,481	375,584	-1,040.31
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page A129

140 - Air Quality Improvement

Operational Summary

Description:

The Air Quality Improvement Fund was established pursuant to the passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source is AB 2766 funding provided by the State of California. The County of Orange receives approximately $140,000 per year in subvention funds from the South Coast Air Quality Management District (SCAQMD) as part of the AB 2766 program.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	357,930
Total FY 2016-2017 Actual Expenditure + Encumbrance:	120,316
Total Final FY 2017-2018:	587,733
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Since 1991, local governments have received AB 27661 funds to implement programs that reduce air pollution from motor vehicles. A Motor Vehicle Registration fee surcharge of $6 per vehicle is collected by the Department of Motor Vehicles and allocated to the SCAQMD for disbursement. One dollar and sixty cents goes to local governments, based on population, for qualifying Clean Air projects. Orange County continues to seek out and implement programs that reduce air pollution.

FY 2016-17 Key Project Accomplishments:

- Provided $35,000 in co-funding to the support the County's Rideshare Program.
- Purchased two electric forklifts for $120,000, to comply with Large Spark Ignition (LSI) Mandates.

Air Quality Improvement - The AB 2766 Subvention Program provides a funding source for cities and counties to meet requirements of federal and state Clean Air Acts, and for implementation of motor vehicle emission reduction measures in the SCAQMD Air Quality Management Plan (AQMP). The legislation creating this revenue source provides for oversight of the use of these monies by local governments. Air districts that receive AB 2766 monies report annually to California Air Resources Board (CARB) on the use and results of the programs funded by the fees. Cities and counties under SCAQMD's jurisdiction provide annual program and financial information to the SCAQMD.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County of Orange will continue to fund clean air projects with these funds in support of the County's Green Fleet Plan. Funding of $35,000 will be used to help support the County's Rideshare Program.

Changes Included in the Base Budget:

Purchase of two electric forklifts for $130,000 and one Compressed Natural Gas (CNG) Vactor for $408,000.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	206,145	155,427	176,443	156,572	1,145	0.73
Total Expenditures/Encumbrances	435,749	357,930	120,316	587,733	229,803	64.20
Prior Year Encumbrance Balance	0	0	1	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(229,603)	(202,503)	56,127	(431,161)	(228,658)	112.92
Ending Fund Balance - Unassigned	(1)	0	1	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page A141

Highlights and Key Trends:

- Use of AB2766 Subvention Funds will continue to promote quantifiable strategies that specifically reduce motor vehicle emissions. Subvention Funds will be considered as a source of funding to encourage the development of motor vehicle emission reduction measures or projects that result in the reduction of motor vehicle emissions in conjunction with the County's Green Fleet Plan.

148 - Foothill Circulation Phasing Plan

Operational Summary

Description:

Provide for the acquisition and construction of roads, bridges and intersection improvements as outlined by the Foothill Circulation Phasing Plan (FCPP) adopted October 14, 1987.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,114,106
Total FY 2016-2017 Actual Expenditure + Encumbrance:	493,855
Total Final FY 2017-2018:	838,972
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Complete required projects according to priority and stay within the financial requirements of bond financing.
- Maintain, manage, and monitor the Alton Parkway 12-acre Wildlife Corridor Habitat Mitigation site until March 2017, then transfer it to the City of Irvine.
- Maintain, manage, and monitor the Alton Parkway 14.4-acre Off-site Habitat Mitigation until FY 2021-22. The mitigation will consist of arundo donax removal in Aliso Creek.
- Fund three intersection improvement projects within the City of Lake Forest as the lead agency: El Toro Road at Jeronimo Road, El Toro Road at Toledo Way, and Los Alisos Boulevard at Muirlands Boulevard. The projects are not on the City's 2-year Capital Improvement Plan, but are on its list of potential future projects.

FY 2016-17 Key Project Accomplishments:

- The County continues to administer the program including providing funds for the Wildlife Corridor, Offsite Mitigation, and coordination with the responsible cities.

Foothill Circulation Phasing Plan - OC Infrastructure Programs: Financing, acquisition and construction of roads, bridges, traffic signals and intersection improvements within the fee program area of benefit.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The FCPP funded road improvements are intended to reduce congestion and increase regional mobility in the foothill area of southeastern Orange County.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	899,356	465,112	504,388	151,892	(313,220)	-67.34
Total Expenditures/Encumbrances	681,002	1,114,106	493,855	838,972	(275,134)	-24.69
Prior Year Encumbrance Balance	30,009	0	86,396	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	248,363	(648,994)	96,930	(687,080)	(38,086)	5.87
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page A146

Highlights and Key Trends:

- FCPP funds are used to finance the engineering and construction costs of the FCPP improvements including the County's annual administrative, plan checking and inspection expenses.

151 - South County Roadway Improvement Program (SCRIP)

Operational Summary

Description:

Provide for the acquisition and construction of roads, bridges, and intersection improvements as outlined by the South County Roadway Improvement Program (SCRIP) adopted November 8, 2004.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	34,322,800
Total FY 2016-2017 Actual Expenditure + Encumbrance:	0
Total Final FY 2017-2018:	28,005,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Ensure timely collection and management of SCRIP development fees to fund infrastructure.
- Plan, design and secure environmental and regulatory permits necessary to construct SCRIP infrastructure projects.
- Complete construction of SCRIP infrastructure projects consistent with their schedule and implementation goals.

FY 2016-17 Key Project Accomplishments:

- Completion of the La Pata Extension Project, Gap Connector (Phase I).

South County Roadway Improvement Program (SCRIP) - OC Infrastructure Programs: Design and construction of key infrastructure arterials, bridges, and intersections within the fee program area to include Antonio Parkway, Cow Camp Road (Segment 2) and La Pata Avenue (Phase II). Partner with Rancho Mission Viejo (RMV) and the Transportation Corridor Agency (TCA) for design and construction of "F" Street (Los Patrones Parkway) between Oso Parkway to Cow Camp Road.

Budget Summary

Plan for Support of the County's Strategic Priorities:

SCRIP's core responsibility is to provide a safe and efficient infrastructure system to improve mobility for new developments within the unincorporated South County region. SCRIP is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Construction, OC Survey, OC Infrastructure Programs, and OC Development Services to meet the public's needs through the planning, design, construction, and oversight of the County's new infrastructure.

Continue to collaborate with CEO Public Finance and the District Engineer in processing Community Facilities District's reimbursement requests from RMV.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	(4,766,223)	(25,641,203)	(25,641,203)	(43,808,948)	(18,167,745)	70.85
Total Revenues	7,772,358	59,964,003	14,783,951	71,813,948	11,849,945	19.76
Total Requirements	28,647,338	34,322,800	0	28,005,000	(6,317,800)	-18.41
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	(25,641,203)	0	(10,857,252)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: South County Roadway Improvement Program (SCRIP) in the Appendix on page A158

Highlights and Key Trends:

- SCRIP funds would be used to leverage local and regional funds to obtain full funding for SCRIP infrastructure projects. Increase the County's roadway mileage inventory and help improve regional mobility.

400 - OC FLOOD

Operational Summary

Description:

Provides for Countywide flood protection and for the operation and maintenance of the Orange County Flood Control District's (OCFCD) 380 miles of flood control channels, eight dams, 33 retarding basins, 13 pump stations, and other flood control infrastructure. OC Public Works designs and constructs new flood control improvements each year. In addition, flood control improvements conditionally constructed as part of new development are inspected and accepted into the flood control system for maintenance. Rainfall and stormwater flows throughout the County are monitored twenty-four hours a day for potential storm damage to OCFCD and County operated facilities. This diligent oversight enables a quick response in the event of danger to persons and property in Orange County.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	173,478,088
Total FY 2016-2017 Actual Expenditure + Encumbrance:	145,874,575
Total Final FY 2017-2018:	183,476,824
Percent of County General Fund:	N/A
Total Employees:	269.00

Strategic Goals:

- Continue efforts to raise the level of protection in Orange County to the 100-year level.
- Ensure the availability of a minimum of $35 million in Flood Fund emergency reserves.
- Diligently work with other counties and flood management entities to monitor potential State and Federal efforts to raise the flood protection levels to as high as a 500-year storm frequency level. Even increasing the level of protection to a 200-year level could place over 18 cities in a newly defined floodplain which would require residents, businesses and property owners to purchase flood insurance. Included are cities which were recently removed from the 100-year storm floodplain as a result of improvements from the Santa Ana River project. In addition, the Federal Emergency Management Agency's (FEMA) 2009 revisions to their Flood Insurance Rate Maps (FIRMs) include a designation for areas protected by levees. These recent efforts and changes must be monitored as they could result in the imposition of flood insurance requirements for properties situated behind levees, even when such levees meet Federal levee criteria.
- Continue to research and assess the flood dangers present within the County by furthering the study and reporting of Hydrologic and Hydraulic response of watersheds within the County of Orange.
- Continue to work with the California State Association of Counties (CSAC) and the Department of Water Resources (DWR) to seek equitable distribution of flood control funding resulting from Propositions 1E and 84 and continue to directly seek subvention program reimbursements to complete the Santa Ana River Mainstem Project.
- Continue to develop innovative flood control and the advance of state of the industry flood control expertise.
- Provide the residents, commerce and visitors of Orange County with infrastructure maintenance services delivered in a timely and cost effective manner.

- Develop a multi-year maintenance program for County and OCFCD facilities aimed at improving the delivery of maintenance projects; this program will be annually updated prior to March of each year.
- Focus on improving the partnership among OC Public Works' Service Areas as well as external municipal agencies.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENT OF FLOOD CAPITAL IMPROVEMENT PROJECTS WITH DESIGN PHASE COMPLETED. **What:** Completion of design phase for Flood Control projects are required for projects to be awarded for construction. **Why:** Progress & completion of CIPs achieves the goal of protecting life and property from flood damage.	100% of design phase completed.	Target of 89.0% of design phase.	All capital improvement projects programmed for 2016 have completed the design phase. These projects are currently being advertised and in process of award for construction.
AMOUNT OF GRAFFITI REMOVED WITHIN UNINCORPORATED COUNTY OF ORANGE BASED ON AVERAGE DAILY PRODUCTION. **What:** Measure of how much graffiti the County is actively mitigating within unincorporated areas. **Why:** This is a constant visible problem for the County and its residents that needs to be controlled.	1,154,000 square feet of graffiti removal is projected in FY 2016-17 from the flood channels and other County facilities.	Target for FY 2017-18 is to remove 1,200,000 square feet of graffiti from the flood control channels and other County facilities.	The County's graffiti program has been successful throughout the years, but it has been a constant challenge to keep up with the ever growing demand to control the problem. The program continues to evolve to meet the needs of the community.

FY 2016-17 Key Project Accomplishments:

- OC Construction, Special Projects has made progress payments of over $7.3M for Job Order Contracts including the completion of Peter Canyon Wash Sediment & Vegetation Removal and the Santa Ana River (SAR) Levee System Repair.
- Implemented technology and process upgrades to the Department Operations Center to increase efficiency and effectiveness during storm events. Upgrades include a new GIS workstation, new monitors, installation of storm monitoring cameras, and GPS devices for vehicles and equipment.
- Obtained Board approval for the Santa Ana-Delhi Diversion Channel regional water quality project in a collaborative effort among OCFCD, County, City of Santa Ana, City of Costa Mesa, City of Newport Beach, Orange County Water District and the Irvine Ranch Water District intended to protect the Newport Back Bay by diversion of dry-weather flows into the Ground Water Recharge System.
- Obtained Board approval on Agreement D15-011 between Orange County Transportation Authority (OCTA) and OCFCD establishing terms and expectations of the parties concerning the I-405 widening project and its impact to eighteen District facilities.
- Obtained Board approval for the Director of OC Public Works to accept on behalf of the District an ingress/egress easement from the Navy and enter into a Joint Use Agreement along the Federal Channel maintenance road among OCFCD, Caltrans, Long Beach Gas & Oil, and Southern California Gas.
- Finalized conveyance of a roadway easement to the City of Cypress over a covered portion of District's Bolsa Chica Channel utilized as part of the intersection of Katella Avenue and Valley View.
- Completed the Community Rating System (CRS) Cycle Visit and received preliminary results of a class improvement from a rating of "6" to a "5" which would save residents living within a floodplain in unincorporated Orange County an additional 5% to a total 25% on their flood insurance premiums.
- Completed Letter of Map Revision for Borrego Channel to remove floodplain from Federal Emergency Management Administration (FEMA) mapping as a result of the channel improvements.

- Completed the Aliso Creek Watershed Hydrology Report. This report supports the efforts between OC Public Works and the United States Army Corp of Engineers (USACE) to perform streambed restoration within Aliso Creek and provides a much needed hydrologic benchmark for the Aliso Creek Watershed. The report also developed detailed hydrology for each of the six regional watersheds situated within the larger Aliso Creek Watershed.
- As part of the Periodic Levee Safety Inspection Project by the USACE, developed five Job Order Contract (JOC) packages to address 270+ deficiencies along the Santa Ana River Channel. In addition, coordinated with several local agencies: Orange County Water District (OCWD), OC Parks, City of Santa Ana, City of Huntington Beach, and the City of Anaheim to have them address an additional 65+ deficiencies along the Santa Ana River Channel.
- Completed the Environmental Impact Report (EIR) for the SAR Parkway Project.
- Completed construction of Greenville-Banning Channel project.
- Completed construction of the Santa Ana Garden Bikeway project.

OC Flood - OC Infrastructure:

Develops and administers County's flood capital improvement program; develops Project Programming Reports; manages flood funding; and secures and manages grant-funding projects.

Designs and manages all flood channels projects in the unincorporated areas of Orange County. This effort includes the study of Hydrologic and Hydraulic response within the County's various watersheds, the prioritization of Capital Improvement Projects with a focus on removal from Floodplain, improving flood protection, increasing system efficiency, and the reduction of recurring maintenance costs. Deliverables related to this work include watershed studies and reports in addition to the development of Plans, Special Provisions, and Estimates for Flood Capital Improvement Projects.

The Service Area provides project management and oversight for all flood infrastructure capital improvement projects. Also works with water/sanitation districts, utility companies and other public agencies to relocate, modify and/or protect facilities to facilitate construction of flood control projects.

Secures regulatory permits and meet the environmental requirements; to protect species and habitat; and mitigate the impact of projects.

OC Environmental Resources:

The Environmental Data Management Section is responsible for operation of an advance flood warning system called Automated Local Evaluation in Real Time (ALERT) which consists of multiple flood control channel/basin water level sensors, rain gauges and other weather sensors located at 85 sites throughout the County. Data from the ALERT system is fed directly to the OC Public Works Department Operations Center as well as the County's Emergency Operations Center during storm events. ALERT also supports regulatory compliance monitoring programs and provides real-time hydrologic data to OC Public Works staff and the public.

One third of the ALERT network sites are water-level gauges. These gauges are used to monitor real-time water level height in flood control channels, basins and lakes. Gauges are monitored daily and serviced monthly. Service at sites includes inspection, calibration, stream gauging, data collection and needed repairs. Data collected in real-time and via downloads is processed and archived.

Environmental Data Management also maintains a network of 25 historical precipitation sites. Each site measures every 0.01 inch of rainfall. The data is stored at the site, bimonthly all sites are serviced which includes calibration, cleaning and data download. The data is then Quality Assurance/ Quality Control and archived. The data is used in flood design, hydrology, permitting and water quality

OC Operations & Maintenance:

OC Public Works/Operations and Maintenance provides a wide range of maintenance services to Orange County's unincorporated areas, 380 miles of flood control channels, four dams, eight pump stations, and 33 retention basins. Operations and Maintenance also provides maintenance services for the contracted cities of Lake Forest, Mission Viejo and Dana Point. Operations and Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events.

OC Construction:

OC Construction manages capital improvement construction contracts and provides inspection services for the construction of Flood Capital Improvement Projects within the jurisdiction of the County of Orange and the Orange County Flood Control District; under this direction OC Construction provides construction inspection services, quality assurance materials testing services; geotechnical recommendations for design of County infrastructure and developer projects; ensures contractor's activities comply with the National Pollutant Discharge Elimination System (NPDES).

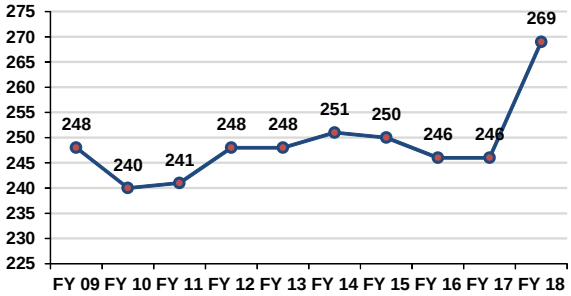
OC Survey:

The Map Checking and Right-of-Way Division is responsible for providing technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. The Map Checking Division also performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. The Right-of-Way division provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other county Agencies involved in real estate transaction. OC Survey is also responsible for technical review and approvals for all annexations within the County. The division provides new addresses and facilitates address revisions within the unincorporated territory of the county.

The Field Survey Division performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. The Field Survey Division provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works.

The Geospatial Services Division provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. The Section also is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the county. The section also maintains the geodetic infrastructure, including bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2017-18 Adopted Budget for Budget Control 400 OC Flood includes 269 positions, which includes position augmentations for a net increase of nine positions transferred into Budget Control 400 OC Flood from other Budget Controls within the OC Public Works department.
- In FY 2016-17 14 positions were transferred into Budget Control 400 OC Flood from other Budget Controls within OC Public Works. The transfer of these positions increased operational efficiency of OC Public Works by aligning the staff with the Budget Control directly supported further improving customer service.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Flood Programs:

Negotiate, draft and obtain Board approval of a Maintenance Agreement between OCFCD and Caltrans for the Reinforced Concrete Boxes within I-405 whereby Caltrans accepts its structural maintenance and OCFCD accepts responsibility of maintenance for hydraulic conveyance.

Negotiate and prepare a Cooperative Agreement for a Trabuco Creek Channel Fishway and Invert Stabilization Project among OCFCD, California Trout, Trout Unlimited, Caltrans, City of San Juan Capistrano, Department of Fish and Wildlife and National Marine Fisheries Service.

Obtain Board approval of agreements and real estate transactions among OCFCD, Heritage Fields and the City of Irvine associated with realignment of Marine Way at Marshburn Channel.

Finalize a quitclaim of OCFCD Salt Creek easement/s to Moulton Niguel Water District for flood plain purposes.

Obtain OCFCD acceptance of Grant Deeds from the City of Tustin for segments of Peters Canyon Channel in accordance with D02-119, as approved by the Board.

Prepare a Cooperative Agreement between OCFCD and OCTA for the OC Street Car Project at Santa Ana River for approval by the Board.

Negotiate, draft and obtain Board approval of an agreement between OCFCD and the San Juan Basin Authority allowing use of OCFCD facilities for San Juan Basin Authority's proposed groundwater recharge project.

Assist facilitation of the Right of Entry and Use Agreement program for authorizing use of OCFCD land in coordination with County Property Permits and CEO/Real Estate Services.

Complete Phase 1 for Levee Recertification of Facilities, Huntington Beach Channel (D01), Talbert Channel (D02), Fountain Valley Channel (D05) and Santa Ana River (E01).

Prepare and obtain Board approval of a Westminster Bikeway agreement with the City of Westminster. Transfer Rancho Road right-way to City of Westminster to allow a portion of Rancho Road to continue to serve as a public road and enable the property to continue to serve flood control purposes for the public.

Complete Hydrology Reports in support of the CIP and complete La Paz Channel (L04) and Laguna Canyon Channel (I02) Hydrology Reports.

Obtain Board approval of the Water Resources Development Act (WRDA) Section 214 Memorandum of Agreement (MOA) between OCFCD/County and USACE for expedited Section 408 permit review and approval.

Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

The FY 2017-18 Adopted Budget is $183,476,824 which is $9,998,736 (5.8%) higher than the FY 2016-17 Modified Budget.

The increase is primarily due the Job Order Contracts for Channel and Levee repairs per USACE requirements $8,450,000 for Services and Supplies Category and an increase of $3,498,798 for Flood Capital Projects.

The Adopted FY 2017-18 Revenue is $137,636,782 which is $17,475,678 higher than FY 2016-17. The increase is due primarily to the property tax increase of $16,204,594. The Reserve amount for FY 2017-18 is $45,840,042 which is $9,759,590 lower than FY 2016-17.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	246	260	260	269	9	3.46
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	120,161,104	117,878,456	132,310,365	137,636,782	19,758,326	16.76
Total Expenditures/Encumbrances	87,278,766	173,478,088	145,874,575	183,476,824	9,998,736	5.76
Prior Year Encumbrance Balance	2,784,840	0	7,338,514	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	35,667,179	(55,599,632)	(6,225,696)	(45,840,042)	9,759,590	-17.55
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Flood in the Appendix on page A231

Highlights and Key Trends:

- Integrated Regional Watershed Management (IRWM)-Incorporate Water Quality and Habitat Enhancements into the Flood Control Infrastructure. Orange County's channels are currently being designed with a much broader vision beyond the safe conveyance of floodwaters that includes environmental habitat, in-stream sediment stabilization, erosion protection, water quality treatment and recreational uses. OC Public Works continues to work with cities and other agencies to accommodate multiple uses, while providing for a specific level of flood capacity. These multiple uses sometimes compete, and accommodating them requires additional planning, permitting, mitigation, construction, operation, and maintenance costs.
- Flood Insurance Rate Increases - Orange County has approximately 22,700 acres having 37,332 parcels within the FEMA 100-year floodplain. Since the passing of the Biggert-Waters Flood Insurance Reform Act of 2012 (BW-12), FEMA has raised flood insurance rates for properties within the high risk (Zone A) areas to reflect the true risk of properties to make the National Flood Insurance Program (NFIP) more financially stable, and change how Flood Insurance Rate Map (FIRM) updates impact policyholders. The changes mean premium rate increases for some policyholders over time. However with the Homeowner Flood Insurance Affordability Act (HFIAA) of 2014 that modified BW-12 but did not eliminate all of the increases required, flood insurance rate increases are still expected.
- Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

403 - OC Santa Ana River

Operational Summary

Description:

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

OC Santa Ana River - Santa Ana River (SAR) Environmental Enhancement Fund: The main activities of the SAR Environmental Enhancement Fund are the reconstruction and rehabilitation of the Santa Ana River Bike Trail along the stretch of the Santa Ana River and the sale of sand.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	80,101
Total FY 2016-2017 Actual Expenditure + Encumbrance:	52
Total Final FY 2017-2018:	80,120
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	6,376	1,014	4,535	3,943	2,929	288.85
Total Expenditures/Encumbrances	56	80,101	52	80,120	19	0.02
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	6,320	(79,087)	4,482	(76,177)	2,910	-3.68
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Santa Ana River in the Appendix on page A232

404 - OC FLOOD - CAPITAL

Operational Summary

Description:

Remove the flood threat in Orange County from the Santa Ana River (SAR).

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	56,702,044
Total FY 2016-2017 Actual Expenditure + Encumbrance:	15,719,985
Total Final FY 2017-2018:	74,554,677
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to work with the State Legislature, through the Orange County delegation and the Board of Supervisors to ensure Department of Water Resources (DWR) processes claims and disburses flood control subventions in accordance with the historical practice of "First in - First out."
- Support the Orange County Flood Control District (OCFCD), through Orange County's delegation, to continue working aggressively with the State Legislature to include Santa Ana River Mainstem Project subvention funding in the State budget for previously submitted as well as upcoming claims. At risk is the ability to acquire property needed for the completion and full operation of Prado Dam.
- Continue efforts to work with Orange County's Congressional delegation to increase Federal appropriations for the Santa Ana River Mainstem Project.
- Continue to purchase properties or flowage easements behind Prado Dam which are required for the completion of construction and ultimate operation of the dam.

OC Flood - Capital - Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet Santa Ana River (SAR) and Prado Dam Project construction schedule. Endeavor to obtain additional funding to complete the SAR project including Prado Dam.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Complete Right-of-Way (ROW) and Utility relocation certification for USACE FY 2017 workflow.

Identify and schedule ROW acquisition for Prado Dam Reservoir by Dec. 31, 2017.

In cooperation with USACE, complete the construction of the SAR Reach 9 Phase 5A Project.

In cooperation with USACE, complete the widening of the Santa Ana River Trail using grant funds as part of the Reach 9 Phase 5A Project.

In cooperation with the USACE, complete construction of the Yorba Slaughter Adobe Dike Project.

As part of the Periodic Levee Safety Inspection Project by USACE, complete all (6) Job Order Contract (JOC) packages that address approximately 400+ deficiencies along the Santa Ana River Channel. In addition, a final response submittal package to the USACE will be provided with all 600+ deficiencies addressed. This will allow the USACE to reinstate the Santa Ana River Channel back into an "active" status for the PL 84-99 rehabilitation program and also avoid an "unacceptable" system rating.

Finalize the turn-over of the SAR Reach 9 Phase 2B and Phase 3 projects to OCFCD for future operation and maintenance.

As part of the Santa Ana River Interceptor (SARI) Line post-construction work, certify the Supplemental Environmental Assessment/Environmental Impact Report Addendum for the pipe severing of the abandoned SARI Line and the Yorba Linda Spur additional manhole protection. In addition, complete two JOC contracts to repair a damaged septic system within Canyon RV Park and for the pipe severing of the abandoned SARI Line.

In cooperation with Riverside County Flood Control and Water Conservation District (RCFC&WCD) and USACE, grant the required easements and rights-of-way within the OCFCD-owned Green River Golf Club for the Santa Ana River Burlington Northern Santa Fe (BNSF) Bridge Pier and Bank Protection Project.

As part of the BNSF Bridge Pier and Bank Protection Project, construct the knuckle fill extension to complete the slope protection at the Green River Golf Club access driveway.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	26,993,830	26,675,000	6,698,784	29,380,242	2,705,242	10.14
Total Requirements	27,955,737	56,702,044	15,719,985	74,554,677	17,852,633	31.48
Prior Year Encumbrance Balance	188,563	0	1,456,989	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(773,345)	(30,027,044)	(7,564,211)	(45,174,435)	(15,147,391)	50.45
Ending Fund Balance - Unassigned	0	0	(1)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: OC Flood - Capital in the Appendix on page A233

Highlights and Key Trends:

- Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget of OC Flood, Fund 400.

468 - County Service Area #13 - La Mirada

Operational Summary

Description:

Provide for maintenance of local collector sewers in an unincorporated Orange County island adjacent to the City of La Mirada, near the City of Fullerton.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	9,998
Total FY 2016-2017 Actual Expenditure + Encumbrance:	8,668
Total Final FY 2017-2018:	10,098
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	10,120	9,998	10,233	10,098	100	1.00
Total Expenditures/Encumbrances	9,352	9,998	8,668	9,390	(608)	-6.08
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	768	0	1,565	708	708	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page A239

475 - County Service Area #20 - La Habra

Operational Summary

Description:

Originally established to provide sewer maintenance services in unincorporated area islands surrounded by the City of La Habra. Over the years, these island areas were progressively annexed into the City such that the remaining islands are either undeveloped or are served by private septic sewers. As a result, the City no longer provides sewer services or makes any charges to this fund. Annexation proceedings of the remaining islands are pending. If completed, this fund will be dissolved and, in accordance with State law, its fund balances will be transferred to the City.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	9,950
Total FY 2016-2017 Actual Expenditure + Encumbrance:	581
Total Final FY 2017-2018:	10,298
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	11,342	9,950	11,946	10,298	348	3.49
Total Expenditures/Encumbrances	760	9,950	581	840	(9,110)	-91.55
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	10,582	0	11,365	9,458	9,458	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: County Service Area #20 - La Habra in the Appendix on page A240

135 - Real Estate Development Program

Operational Summary

Description:

This Fund receives note payments and rents from cafeterias, automated teller machines and vendor carts. In order to establish new revenue streams and preserve existing ones, investments necessary to lease or develop County real estate are made-such as planning, appraisal, advertising, property maintenance and improvement. Revenue from these projects is transferred to the General Fund annually or carried over in the Fund for future Corporate Real Estate needs.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,792,084
Total FY 2016-2017 Actual Expenditure + Encumbrance:	54,259
Total Final FY 2017-2018:	2,387,663
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Maximize income and services provided by cafeterias, automatic teller machines, vendor carts and other real estate leases, licenses, permits and notes.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Continue to generate revenue for the General Fund through sound management of available real estate assets.

Changes Included in the Base Budget:

The FY 2017-18 Adopted Budget is higher than the FY 2016-17 Modified Budget, due to increased reimbursement from Fund 135 to Budget Control 017 for Legal/Consultant services required of CEO Real Estate.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	838,106	349,898	1,055,472	325,000	(24,898)	-7.11
Total Expenditures/Encumbrances	41,197	1,792,084	54,259	2,387,663	595,579	33.23
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	796,908	(1,442,186)	1,001,213	(2,062,663)	(620,477)	43.02
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Real Estate Development Program in the Appendix on page A128

15T - El Toro Improvement Fund

Operational Summary

Description:

The Irvine Redevelopment Agency, the County of Orange, and the City of Irvine entered into certain Property Tax Transfer and Pre-Annexation agreement on March 4, 2003, which was implemented on March 18, 2005. As per these agreements, the El Toro Improvement Fund 15T Budget receives revenue from the Successor Agency to the Irvine Redevelopment Agency based on incremental property tax amount. The use of this revenue is restricted to legally allowable County infrastructure, facilities, and development needs in the area pursuant to the 2003 agreement.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,136,244
Total FY 2016-2017 Actual Expenditure + Encumbrance:	98,933
Total Final FY 2017-2018:	2,965,038
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2016-17 Key Project Accomplishments:

- Master planning of 100 Acre Parcel (100AP), which includes detailed guidelines and development standards was completed and released for public review and commentary in the 100AP Draft EIR. Board consideration of the 100 AP Final EIR is anticipated in Summer 2017.
- Master planning of West Alton Parcel (WAP), which includes detailed guidelines and development standards to ensure proper implementation of the project vision. The WAP Draft EIR was released for public review and commentary in the 100AP Draft EIR. Board consideration of the WAP Final EIR is anticipated in Summer 2017.

Budget Summary

Changes Included in the Base Budget:

Supplemental Assessment filed by the developer reduced the assessment value for the real properties in the El Toro Redevelopment areas.

In FY 2009-10, the Irvine Redevelopment Agency filed an appeal to reduce prior year assessed values for the El Toro parcels. This resulted in a reduction of assessed values and negative supplemental property taxes for the El Toro parcels. The Agency has requested no refund but will offset future incremental property taxes. As a result of the withholdings, Fund 15T received no incremental property tax revenue in FY 2010-11 and received lower $667,147 revenue in FY 2011-12. FY 2012-13 revenue was budgeted at $518,075, which is less than the $673,863 amount in the initial schedules and Recognized Obligation Payment Schedule (ROPS) received from the Irvine Redevelopment Agency. The revised ROPS from the Oversight Board to Successor Agency to the Irvine Redevelopment Agency showed a reduced amount of $110,000 is anticipated for FY 2012-13. As per County Implementation Agreement No. 1, Fund 15T receives revenue within 30 days after the close of the fiscal year.

FY 2017-18 Appropriations of $2,965,038 are $1,828,794 higher than FY 2016-17 Modified Budget due to anticipated contract costs related to Phase 2 of El Toro Improvement development.

FY 2017-18 Revenue Budget includes $1,700,000 County Facility Payment (CFP) ROPS from the Irvine Successor Redevelopment Agency (RDA). The County and the City of Irvine entered into annexation and implementation agreements in 2003 and 2005 to ensure that the County is held harmless in receiving it's share of incremental property taxes from Irvine RDA. All prior year ROPS were approved by the State Department of Finance, and Fund 15T received distribution of CFP from the Irvine RDA Successor Agency. As per annexation and implementation agreements, all funds received in Fund 15T are used for the development of El Toro area.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	580,843	579,677	1,273,122	1,940,900	1,361,223	234.82
Total Expenditures/Encumbrances	187,513	1,136,244	98,933	2,965,038	1,828,794	160.95
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	393,330	(556,567)	1,174,189	(1,024,138)	(467,571)	84.01
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: El Toro Improvement Fund in the Appendix on page A169

Highlights and Key Trends:

- In December 2011, the California Supreme Court upheld Assembly Bill X1 26 dissolving redevelopment agencies effective February 1, 2012. The City of Irvine elected to become Successor Agency to the Irvine Redevelopment Agency.
- The Successor Agency to the Irvine Redevelopment Agency met and approved the ROPS on February 7, 2013, which included $256,754,898 for County Implementation Agreement No. 1 to Fund 15T for FY 2013-14 (Year 7) through FY 2051-52 (Year 46). The approved ROPS showed $110,000 FY 2013-14 estimated revenue for the County Implementation Agreement to El Toro Improvement Fund 15T. As per the County Implementation Agreement, Fund 15T receives a certain percentage of incremental property taxes, which changes with changes in assessed value each year.

274 - OCWR Corrective Action Escrow

Operational Summary

Description:

The Corrective Action Escrow fund was established as required by state regulations to demonstrate assurance of funds for corrective action, in the event that corrective action is necessary, at three active and two closed County of Orange landfills.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,653,456
Total FY 2016-2017 Actual Expenditure + Encumbrance:	0
Total Final FY 2017-2018:	147,822
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	1,031,634	1,084,456	1,084,456	74,822	(1,009,634)	-93.10
Total Revenues	52,823	569,000	71,369	73,000	(496,000)	-87.17
Total Expenditures/Encumbrances	0	577,822	0	147,822	(430,000)	-74.41
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	1,075,634	1,075,634	0	(1,075,634)	-100.00
Net Position - Ending Balance	1,084,457	0	80,191	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR Corrective Action Escrow in the Appendix on page A181

280 - Airport - Operating Enterprise

Operational Summary

Mission:

The Mission of John Wayne Airport is to plan, direct and provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	340,786,182
Total FY 2016-2017 Actual Expenditure + Encumbrance:	217,475,389
Total Final FY 2017-2018:	191,621,001
Percent of County General Fund:	N/A
Total Employees:	178.00

Strategic Goals:

- Maintain a safe and secure environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate in an environmentally responsible manner.
- Operate as a financially efficient and self-supporting aviation facility.
- Implement ongoing and new capital improvement projects.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
SUCCESSFULLY PASS THE FEDERAL AVIATION ADMINISTRATION (FAA) ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION. **What:** The FAA conducts an annual inspection to ensure that the Airport is being operated in a safe manner. **Why:** Failing the inspection may lead to decertification and loss of all commercial air service.	Passed with a minor correctable action.	Pass the Annual Part 139 Inspection with no correctable action.	JWA is taking all steps necessary to continue to achieve a full pass with no correctable actions.
90% OF RESPONDENTS IN THE PASSENGER SURVEY RATE JWA'S SERVICE AS "EXCELLENT" OR "GOOD." **What:** Surveys of passengers conducted to learn their views of Airport's facilities and services. **Why:** Surveys identify facility and service improvements to add value to the passenger experience.	95% of both intercept and telephone survey respondents rated JWA as "excellent" or "good" for overall satisfaction in the 2015 Passenger Survey.	The Passenger Survey is conducted biannually, and will not be conducted again until summer 2017.	The Passenger Survey will be completed in FY 2017-18.
ENSURE ALL REQUIRED ENVIRONMENTAL PERMITS ARE IN PLACE AND IN GOOD STANDING. **What:** JWA is subject to various environmental regulations, many of which require permits. **Why:** To comply with all applicable regulations and ensure environmentally sensitive operations.	100% of all required environmental permits are in place.	Have 100% of all required environmental permits in place.	The Airport anticipates that 100% of all required environmental permits will continue to be in place.

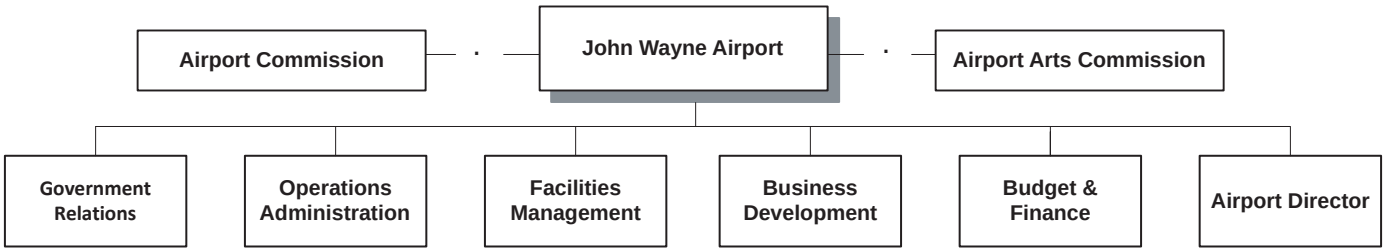
Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
MAINTAIN A DEBT SERVICE COVERAGE OF AT LEAST 175%. **What:** Bond Indenture requires Airport net revenues each FY of at least 125% of debt service requirement. **Why:** Demonstrates both prudent fiscal management and the ability to repay bonded debt.	The debt coverage for FY 2015-16 improved to 762%.	Continue to maintain debt service coverage above the 175% internal minimum target.	Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate coverage imposed by indenture.
MAINTAIN A RESERVE CASH CONTINGENCY OF $50 MILLION. **What:** A contingency for unforeseen operating emergencies, catastrophic events and to minimize disruption. **Why:** Reserve contingency is a key component of sound fiscal management.	The Airport maintained a reserve contingency of $50 million.	Maintain a reserve contingency of $50 million.	The Airport anticipates maintenance of the $50 million reserve contingency for FY 16-17.
IMPLEMENT ONGOING AND NEW CAPITAL IMPROVEMENT PROJECTS. **What:** Preserve and enhance the Airport's facilities and infrastructure. **Why:** To maintain a safe and secure environment and provide a positive experience to the traveling public.	Completed projects including Common Use Passenger Processing (CUPPS) upgrade, Main Street and Employee Parking Lots Rehabilitation and substantial work on the multi-year Terminals A and B Improvements Project including Nursing Mother's Lounge, and Animal Relief Area past the security checkpoints.	Continue components of the Terminal Improvements project and the Paularino Street Gate Improvement, Station 18 Improvements, Taxiway B Rehabilitation, Airport Power Generation & Distribution Upgrade.	The Airport is currently on schedule to meet the anticipated completion of planned capital improvement projects.

FY 2016-17 Key Project Accomplishments:

- John Wayne Airport served more commercial passengers than any year in JWA's history (10.2 million) and facilitated the entry of two new air carriers (Horizon Air and Compass Airlines) and service to two new markets (Santa Rosa/Sonoma and Reno/Tahoe).
- The Airport completed substantial work on the multi-year Terminals A and B Improvements Project including, but not limited to: Riley Terminal restroom refurbishments, Nursing Mother's Lounge, and Animal Relief Area past the security checkpoints.
- The Airport continued General Aviation Improvement Program planning process, including retention of architect/engineer and CEQA/NEPA consultants.
- The Airport successfully completed installation of Common Use Passenger Processing (CUPPS) kiosks with self-bag tagging capability in Terminals A, B and C.
- The Airport effectively integrated Parking Access and Revenue Control system to process chip and pin credit cards.
- John Wayne Airport requested and received Board approval for new long-term passenger airline leases, taxicab agreement and hydrant fueling project.
- The Airport completed the Main Street and Employee Parking Lots Rehabilitation project, including installation of 10 Electric Vehicle Charging stations in each lot. Initiated installation of Electric Vehicle Charging stations at Riley Terminal Parking Structures.
- The Airport successfully passed the Federal Aviation Administration (FAA)'s Part 139 annual certification inspection.
- John Wayne Airport maintained its strong credit ratings by Moody's (Aa3), Fitch (AA-) and Standard and Poor's (AA-).
- The Airport requested and received Board approval to increase appropriations for early redemption of $27.2 million in Airport Revenue Bonds, resulting in future interest cost savings of $13.5 million for the County and John Wayne Airport.

Organizational Summary



Government Relations - Includes Government Relations, Access and Noise, Communications, Customer Relations, and Public/Media Relations. Manage government, media and community relations, customer relations and communications at John Wayne Airport. Respond to media and public inquiries; serve as front-line customer service agents; coordinate Ambassador and Tour Guide volunteer programs; plan and organize museum-quality exhibitions; disburse information via the Airport Web site; track local, state and federal legislation; enforce the Phase 2 Commercial Airline Access Plan and Settlement Agreement; educate the surrounding communities about access and noise issues; and handle noise complaints.

Operations Administration - Includes Operations, Law Enforcement (Sheriff-Coroner) and Aircraft Rescue and Firefighting (Orange County Fire Authority). Ensure that John Wayne Airport operates safely, securely, and effectively and within the scope of strict federal regulations. Conduct airport inspections; address the needs of all tenants, patrons, and other customers; oversee the administration of general aviation aircraft tie-down spaces; issue and track employee identification badges and other access cards and keys; manage parking facilities; and monitor the activities of ground transportation providers.

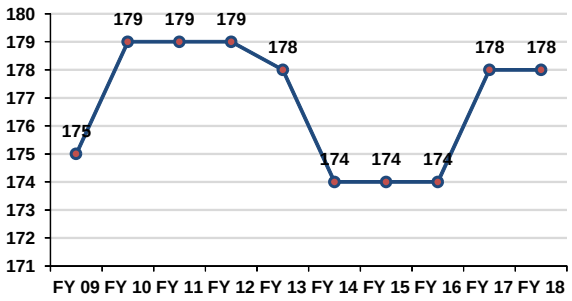
Facilities Management - Includes Engineering, Airport Development, Planning, Maintenance and Information Systems. Provide engineering studies and analysis of Airport facility requirements; manage planning and project management of improvement projects; prepare grant applications for federal assistance under the FAA Airport Improvement Program; amend the Airport Master Plan and revise the Airport Layout Plan; provide staff support to Airport Land Use Commission (ALUC) and coordinate California Environmental Quality Act (CEQA) clearance for Airport projects; ensure compliance of Airport facilities with environmental regulations; and manage all aspects of Airport facilities maintenance and information systems.

Business Development - Includes Asset Management, Purchasing and Insurance. Manage concession planning and revenue development activities; negotiation and administration of leases, licenses, concession agreements and easements; and the acquisition and sale of real property and related appraisal and condemnation issues. Administer the Airport Concession Disadvantaged Business Enterprise Program and manage Airport procurement and insurance requirements.

Budget & Finance - Includes Budget, Finance and Staff Services. Manage Airport budget, finance, debt management, cash and liquidity management, and fixed asset control; oversee airport rates and charges preparation; prepare revenue budget and projections; provide staff services and administrative support for ASR coordination; and provide staff support to the Airport Commission. It also includes Auditor-Controller's satellite JWA Accounting unit. Manage lease and concession revenue account control, Purchase Order and Non-Purchase Order accounts payable; and oversee accounting processes for FAA Grants, bond and investments, tie downs, ground transportation, and passenger facility charges.

Airport Director - Includes the Office of the Airport Director, Human Resources and Quality Assurance and Compliance. Develop airport policy and administer all activities associated with the operation of John Wayne Airport. Also, includes County Counsel's satellite attorneys who are assigned to the Airport. Provide legal advice and representation to the Airport. The Office of the Director has direct responsibilities for five airport divisions: Public Affairs, Operations, Facilities, Business Development and Finance & Administration.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- No new positions are added in FY 17-18 & FY 16-17. One Storekeeper I and one Administrative Manager III (SPL) were converted from limited-term to regular positions in FY 16-17. Four positions were added in FY 2015-16. One Administrative Manager I, two Trades Helper IIs and one limited-term Storekeeper I. In FY 2013-14, two positions, a Technical Systems Specialist and an IT Systems Technician II were transferred from CEO/IT to John Wayne Airport. In FY 2012-13, four positions were transferred out of John Wayne Airport due to the centralization of Human Resources and Safety functions. One Administrative Manager II, one Administrative Manager I and one Staff Specialist were transferred to Human Resource Services. One Safety and Training Officer was transferred to CEO/Risk Management. One position was deleted in FY 2011-12, an Airport Communications Operator, in conjunction with 5% overall vacancy policy.
- Four positions were added for FY 2009-10, a Senior Systems Programmer/Analyst, two Information Systems Technicians and a Building Inspector IV. Two positions were added for FY 2008-09, an Administrative Manager I and a Procurement Contract Specialist. Six positions were added in FY 2007-08, a Senior Land Surveyor, a Survey Party Chief, a Survey Instrumentman, a Rodman & Chainman, a Systems Programmer/Analyst II and an Airport Maintenance Worker II.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Revenues are utilized to operate the Airport, repay revenue bonds, fund facility capital improvements or maintenance projects and support aviation planning in order to provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

Fund 280 total revenue budget increased from FY 2016-17 modified budget by $1.5M or 1%. Increased revenues are projected for Space and Gate Hold Rent, Transportation Network Companies (TNC) and RON fees.

Fund 280 total expense increased from FY 2016-17 modified budget by $99K or .1%. The primary factors for the increase are depreciation and Salaries and Employee Benefits expense. Increase in depreciation in fund 280 is due to Capital Asset transfer from fund 281 & 283 in FY 2016-17. Increase in Salaries & Employee Benefits is due to a high retirement rate contributing to a high number of vacant positions in FY 16-17.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	178	178	178	178	0	0.00
Net Position - Beginning Balance	62,333,246	55,359,531	55,359,531	52,814,678	(2,544,853)	-4.60
Total Revenues	131,274,395	285,426,651	280,090,457	138,806,323	(146,620,328)	-51.36
Total Expenditures/Encumbrances	136,858,951	326,735,074	217,475,389	178,721,812	(148,013,262)	-45.30
Prior Year Encumbrance Balance	1,778,933	0	2,750,553	0	0	0.00
Inc/(Dec) to Reserves	3,168,092	14,051,108	135,357,169	12,899,189	(1,151,919)	-8.20
Net Position - Ending Balance	55,359,532	0	(14,632,018)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Airport - Operating Enterprise in the Appendix on page A185

Highlights and Key Trends:

- The FY 2017-18 priorities are to operate a financially efficient and self-supporting aviation facility with conservative fiscal policies to continually provide safe and superior services to the traveling public and the Airport's tenants
- Budget Priorities:
  - Exercise prudence in managing and prioritizing operating expenses and other expenditures and maintain a viable diversification of revenue sources.
  - Appropriate cash reserves and other financing sources for continuing capital improvements at the Airport.
- Finance and Operating Priorities:
  - Control operating expenses and cash outlay to maintain the Airport competitiveness via costs reimbursed (compensatory) through airline rents and fees given the Airport's growth constraints (Settlement Agreement)
  - Maintain long-term sustainable and diversified revenue streams and remain vigilant to revenue trends and opportunities
  - Utilize cost-effective available financing sources and provide adequate wherewithal to maintain the Airport facilities and infrastructure in good condition
  - Maintain strong debt coverage exceeding the Bond Indenture Rate Covenant requirement

Budget Units Under Department Control:

No.	Agency Name	Government Relations Admin	Operations Administration	Facilities Management	Business Development Admin	Budget & Finance	Airport Director	Total
280	Airport - Operating Enterprise	16,668,302	36,722,719	50,511,711	1,845,781	83,533,383	2,339,105	191,621,001
281	Airport Construction Fund	0	0	70,052,307	0	28,600	0	70,080,907
283	Airport Debt Service Fund	0	0	13,305,324	0	17,800,275	0	31,105,599
	Total	16,668,302	36,722,719	133,869,342	1,845,781	101,362,258	2,339,105	292,807,507

281 - Airport Construction Fund

Operational Summary

Description:

Fund 281 was established to segregate the Airport's Capital Improvement Program project expenses from Fund 280 operational expenses as the funding sources for the two respective funds are different. Expenditures in this fund are financed by transfers from the Airport's Operating Fund (Fund-Department 280-280) and Debt Service Fund (Fund-Department 283-280), Federal and State grants and by interest earnings on the cash balance in the Fund.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	157,851,725
Total FY 2016-2017 Actual Expenditure + Encumbrance:	152,370,855
Total Final FY 2017-2018:	70,080,907
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- All strategic goals for John Wayne Airport are contained in the narrative for Airport Operating Fund 280.

FY 2016-17 Key Project Accomplishments:

- All key project accomplishments for the Airport are contained in the narrative for Airport Operating Fund 280.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to fund capital projects that provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

Changes Included in the Base Budget:

Fund 281 Capital Improvements expense budget decreased by $12.7 million or 15% due to the transfer of all capital assets from fund 281 to 280, which means the depreciation expense in fund 281 decreased by $21 million and is offset by an $8 million increase for additions of new capital projects including Airport Power Generation & Distribution Upgrades and Taxiway "B" Rehabilitation.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	3,848,650	(2,405,876)	(2,405,876)	29,329,214	31,735,090	-1,319.07
Total Revenues	22,210,014	155,257,601	149,776,732	40,751,693	(114,505,908)	-73.75
Total Requirements	15,362,478	157,851,725	152,370,855	70,080,907	(87,770,818)	-55.60
Prior Year Encumbrance Balance	787,896	0	86,176	0	0	0.00
Inc/(Dec) to Reserves	13,889,959	0	(92,428,850)	0	0	0.00
Net Position - Ending Balance	(2,405,876)	(5,000,000)	87,515,026	0	5,000,000	-100.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Airport Construction Fund in the Appendix on page A190

Highlights and Key Trends:

- All key trends for the Airport are contained in the narrative for Airport Operating Fund 280.
- Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget of Airport Operating Fund 280.

283 - Airport Debt Service Fund

Operational Summary

Description:

Fund 283 provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 2009. The bonds were issued to finance the Airport Improvement Plan. Passenger Facility Charge (PFC) revenues are also recorded in this fund.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	113,209,275
Total FY 2016-2017 Actual Expenditure + Encumbrance:	73,267,714
Total Final FY 2017-2018:	31,105,599
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to comply with Bond Coverage/Rate Covenant requirements in accordance with the Bond Indenture.
- Maintain Moody's Aa3 rating, Standard and Poor's AA- rating and Fitch AA- rating on JWA revenue bonds.
- Monitor PFC revenue collections, not to exceed the amended aggregate limit.

FY 2016-17 Key Project Accomplishments:

- All key project accomplishments for the Airport are contained in the narrative for Airport Operating Fund 280.

John Wayne Airport Debt Service - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide repayment of Airport Revenue Bonds.

Changes Included in the Base Budget:

JWA will utilize PFC revenue and transfers in from the JWA Operating Fund (Fund-Department 280-280) to make debt service payments.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	8,875,535	14,980,134	14,980,134	2,679,774	(12,300,360)	-82.11
Total Revenues	28,434,607	33,471,500	32,769,699	28,425,825	(5,045,675)	-15.07
Total Expenditures/Encumbrances	9,000,153	113,209,275	73,267,714	17,800,275	(95,409,000)	-84.27
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	13,329,855	(64,757,641)	(54,924,138)	13,305,324	78,062,965	-120.55
Net Position - Ending Balance	14,980,135	0	29,406,258	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Airport Debt Service Fund in the Appendix on page A193

Highlights and Key Trends:

- All key trends for the Airport are contained in the narrative for Airport Operating Fund 280.

284 - OCWR-FRB/Bee Canyon Landfill Escrow

Operational Summary

Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial assurance to pay for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulations as required.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,975,123
Total FY 2016-2017 Actual Expenditure + Encumbrance:	681,268
Total Final FY 2017-2018:	1,403,123
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	765,136	829,123	829,123	1,144,123	315,000	37.99
Total Revenues	191,348	246,000	253,719	259,000	13,000	5.28
Total Expenditures/Encumbrances	127,226	1,975,123	681,268	1,403,123	(572,000)	-28.96
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	136	(900,000)	(900,000)	0	900,000	-100.00
Net Position - Ending Balance	829,123	0	1,301,573	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR-FRB/Bee Canyon Landfill Escrow in the Appendix on page A195

286 - OCWR - Brea/Olinda Landfill Escrow

Operational Summary

Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial assurance to pay for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulations as required.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	2,496,114
Total FY 2016-2017 Actual Expenditure + Encumbrance:	897,927
Total Final FY 2017-2018:	1,800,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	7,644,108	1,766,114	1,766,114	849,114	(917,000)	-51.92
Total Revenues	257,827	330,000	338,098	345,000	15,000	4.54
Total Expenditures/Encumbrances	7,459,979	2,496,114	897,927	1,800,000	(696,114)	-27.88
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	(1,324,157)	(400,000)	(400,000)	(605,886)	(205,886)	51.47
Net Position - Ending Balance	1,766,113	0	1,606,285	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR - Brea/Olinda Landfill Escrow in the Appendix on page A199

287 - OCWR - Prima Deshecha Landfill Escrow

Operational Summary

Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial assurance to pay for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulations as required.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,684,355
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,684,354
Total Final FY 2017-2018:	1,098,085
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	129,798	666,085	666,085	916,085	250,000	37.53
Total Revenues	134,766	180,000	178,693	182,000	2,000	1.11
Total Expenditures/Encumbrances	375,681	1,684,355	1,684,354	1,098,085	(586,270)	-34.80
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	(777,202)	(838,270)	(838,270)	0	838,270	-100.00
Net Position - Ending Balance	666,085	0	(1,306)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR - Prima Deshecha Landfill Escrow in the Appendix on page A200

299 - OC Waste & Recycling Enterprise

Operational Summary

Mission:

To provide waste management services, protect the environment, and promote recycling in order to ensure a safe and healthy community for current and future generations.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	179,609,996
Total FY 2016-2017 Actual Expenditure + Encumbrance:	120,939,211
Total Final FY 2017-2018:	172,750,887
Percent of County General Fund:	N/A
Total Employees:	268.00

Strategic Goals:

- To maintain a financially sound, flexible long-term plan for local solid waste disposal and management services.
- To maintain protection of Orange County's public health, safety, and its environment.
- To sustain the economic viability of the Orange County solid waste disposal system by ensuring consistent and reliable public fees/rates and adequate revenues to maintain efficient, cost-effective and high-quality OC Waste & Recycling operations.
- To provide a fair, objective, open, planning process that is: presented in non-technical, easily understood terms, applicable to an evaluation matrix, responsive to and involves stakeholders and the public, and results in public understanding.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
LONG-TERM PERMITTED SYSTEM CAPACITY AND NUMBER OF YEARS OF LANDFILL LIFE WITHIN EXISTING PHASE. **What:** Measures if Orange County meets state minimum standard of providing 15 years of landfill capacity. **Why:** Maintains adequate long-term landfill capacity to avoid expensive out-of-county disposal options.	Greater than 15 years for long-term Permitted System Capacity. Years of Landfill Life within Existing Phase: Nine years for Frank R. Bowerman Landfill, 7.7 years for Olinda Alpha Landfill, and 7.3 years for Prima Deshecha Landfill.	Greater than 15 years of long-term permitted system capacity and greater than or equal to three years of landfill life in existing phases of active landfills.	The Department has more than adequate capacity to fulfill state minimum standard. Results indicate that the Department exceeded the performance target of at least three years in the number of years of landfill life within existing phase for Frank R. Bowerman and Prima Deshecha Landfills.
TOTAL VISITS AT 4 HOUSEHOLD HAZARDOUS WASTE COLLECTION CENTERS AND FOR MATERIAL EXCHANGE PROGRAM. **What:** Collect household hazardous waste from County residents at four centers. **Why:** Reduce illegal and improper household hazardous waste disposal.	140,356 visits to the four Household Hazardous Waste Collection Centers and 23,475 visits for the Material Exchange Program.	2% increase in visits to the four Household Hazardous Waste Collection Centers and the Material Exchange Program from the past three years' average.	Both the number of residents using the Hazardous Waste Center and its Material Exchange Program exceeds the goals due to public education/ outreach programs.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
NUMBER OF MONETARY ENFORCEMENT ACTIONS AND NOTICES OF NON-COMPLIANCE. **What:** Inspection reports of the landfills prepared by regulatory agencies. **Why:** To continuously monitor, maintain, and comply with mandated Federal, State and local requirements.	Zero monetary enforcement actions and two notices of non-compliance.	Zero monetary enforcement actions and less than seven notices of non-compliance.	Results indicate the Department met the performance target without incurring any monetary enforcement actions from regulatory agencies and by receiving less than 4 notices of non-compliance per year from Federal, State, and/or local regulatory agencies.
COMPLIANCE WITH HABITAT MITIGATION PERMIT REQUIREMENTS & COMPENSATORY HABITAT MITIGATION INITIATED. **What:** Measures the effectiveness & performance of habitat mitigation as required by Federal/State agencies. **Why:** Federal/State regulations require habitat mitigation to be completed prior to a development phase.	100% compliance with habitat mitigation permit requirements and 100% compensatory habitat mitigation initiated (i.e., in the ground) prior to impact at Frank R. Bowerman, Olinda Alpha and Prima Deshecha Landfills.	85-99% compliance with habitat mitigation permit requirements and initiate 85-99% compensatory habitat mitigation (i.e., in the ground) prior to impacting existing native habitat at Frank R. Bowerman, Olinda Alpha and Prima Deshecha Landfills.	All existing mitigation sites are in compliance and met the performance target of 100%. Habitat mitigation has been implemented for Frank R. Bowerman, Olinda Alpha, and Prima Deshecha Landfills and new construction projects are proceeding at all three landfill sites.
TOTAL AMOUNT OF RENEWABLE ENERGY GENERATED IN MEGAWATTS (MW) HOURS. **What:** The target renewable energy production demonstrates maximizing the beneficial use of landfill gas. **Why:** Utilizing landfill gas to generate renewable energy offsets costs & maintains a stable disposal rate	266,100 MW hours of renewable energy.	Greater than or equal to 290,000 MW hours of renewable energy.	Results indicate that conversion of solid waste into landfill gas from Olinda, Prima, and FRB landfills cumulatively generated renewable energy which exceeded the goal and which provided electricity to Orange County homes.
PUBLIC CONTACTS WITH EDUCATIONAL PURPOSE, COMMUNITY EVENT PARTICIPATION, AND EARNED MEDIA COVERAGE. **What:** To continuously educate and inform the public on the merits of reduce, reuse, and recycle. **Why:** Provide education/outreach to ensure a safe & healthy community & expand landfill disposal capacity.	560,739 direct public contacts with educational purposes, 27 outreach events, and 20 occurrences of earned media coverage.	Greater than 550,000 public contacts with educational purpose, participate in 23-27 community events, and earn 9-12 media coverage.	The Department's reach in educating the public about OCWR's program is growing exponentially. The number of outreach events were higher due to the ongoing partnerships.
PERCENTAGE TARGET OF RESERVES AND REGULATORY REQUIREMENT COMPLIANCE. **What:** Indicates the financial stability of the County's disposal system. **Why:** Ensures long-range self-sustainability of Orange County's solid waste disposal system.	61% Target of Reserves and 100% Regulatory Requirement Compliance.	20-24% Target of Reserves and greater than or equal to 100% Regulatory Requirement Compliance.	Results indicate that the Department has reserves in excess of the targeted 25%, is financially stable, and has set aside the required amount of funds for Financial Assurances related to Closure, Post Closure, and Corrective Action.
DAILY UTILIZATION RATE FOR CORE EQUIPMENT. **What:** Measures the efficiency of daily machine usage. **Why:** To efficiently manage solid waste at the Orange County landfills.	69% Daily utilization rate for core equipment.	Limit the standby time and utilize the core equipment 65% or more based on industry standard.	The utilization rate for core equipment exceeded the target and industry standard.

FY 2016-17 Key Project Accomplishments:

- Received the National Association of Counties (NACo) Achievement Award for the Bowerman Power Landfill Gas-to-Energy Project.
- Received the Golden Hub of Innovation Award-Honorable Mention from the Association of California Cities-Orange County (ACC-OC) for the Bowerman Power Landfill Gas-to-Energy Project.

- Received the Project Award from the American Society of Civil Engineers (ASCE), Orange County Branch for the Bowerman Power Landfill Gas-to-Energy Project.
- Received the Governor's Environmental and Economic Leadership Award (GEELA) from Governor/CalEPA for the Project Zero Waste service learning program.

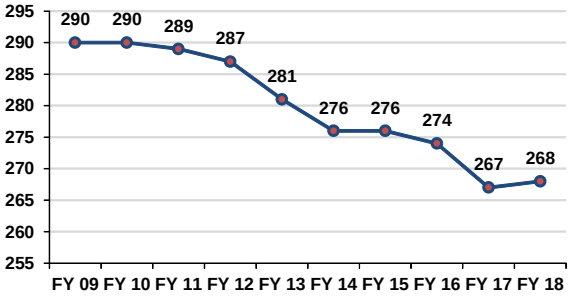
Organizational Summary

Director - OC Waste & Recycling's Director provides oversight, policy direction and leadership to ensure the Department remains mission centered, strategically planned and effectively organized; oversees a total of 268 positions; provides cost effective and efficient waste management services to the County and facilitates both the development and achievement of the Department's goals and strategic priorities. The Office of the Director includes strategic communication, public affairs activities, educational and recycling activities, and human resources functions.

Business Services - Conducts Department accounting, budget and landfill administration, finance, asset control and purchasing/procurement activities, coordinates administration and maintenance of the Department's information systems with OC-IT; provides general administration support services; administers the Waste Disposal Agreements, importation agreements and manages contracts for solid waste and collection services in the unincorporated areas; maintains and manages the Countywide Integrated Waste Management; provides Departmental business planning and support; provides legislative and regulatory analysis and support; provides contract compliance services; administers the material regulations, recycling and household hazardous waste programs; coordinates insurance services; provides safety and emergency preparedness services for the Department.

Waste Management Operations - Operates and manages daily activities at the Olinda Alpha, Frank R. Bowerman, and Prima Deshecha Landfills which accept residential, commercial and industrial non-hazardous waste for disposal; manages and maintains various closed landfill sites. Department's liaison with local, state and federal regulators; manages the habitat program and provides California Environmental Quality Act compliance services; manages the renewable energy programs; manages the regulatory compliance program handling all related reporting and permitting for the Department; responsible for the Department's capital improvement project planning and management, including contract administration and contract quality assurance/quality control support.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, one regular position was transferred to OCWR from OCCR. In FY 2015-16, seven regular positions were transferred to OC-IT as part of the centralization. In FY 2014-15, two regular positions were deleted as part of a reorganization in accordance with an internal strategic planning process. In FY 2012-13, four regular positions were transferred to Human Resources Department and one regular position was transferred to CEO Risk Management as part of recentralization. In FY 2011-12, six regular positions were deleted in accordance with CEO direction. In FY 2010-11, two regular positions were deleted in accordance with Board direction. In FY 2009-10, one regular position was deleted due to a retirement and subsequent redistribution of job duties.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenue to the County General Fund for bankruptcy debt related obligations and net revenue sharing. In addition, the Department continues its support of the County with multi-year borrowing to OC Community Resources, Probation, and Sheriff-Coroner for one-time costs. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Changes Included in the Base Budget:

The FY 2017-18 Adopted Budget of $172.8M is $1.9M (1%) lower than the FY 2016-17 Modified Budget due to one-time costs in FY 2016-17. The revenue budget of $119.8M is $9.0M (8%) higher than the FY 2016-17 Modified Budget due to an increase in estimated tonnage revenue and reimbursement from imported tonnage revenue. The $52.9M budget deficit is offset by use of Fund Balance Unassigned.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	267	268	268	268	0	0.00
Net Position - Beginning Balance	44,965,186	53,688,599	53,688,599	52,975,784	(712,815)	-1.33
Total Revenues	111,801,674	115,731,805	118,910,511	119,775,103	4,043,298	3.49
Total Expenditures/Encumbrances	97,418,880	169,406,772	120,939,211	153,355,804	(16,050,968)	-9.47
Prior Year Encumbrance Balance	4,618,425	0	4,049,462	0	0	0.00
Inc/(Dec) to Reserves	10,277,805	13,632	(7,550,693)	19,395,083	19,381,451	142,176.14
Net Position - Ending Balance	53,688,599	0	63,260,054	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OC Waste & Recycling Enterprise in the Appendix on page A224

Highlights and Key Trends:

- OC Waste & Recycling will continue to support the County General Fund in FY 2017-18 with an estimated transfer of $10.5 million for bankruptcy debt obligations and net revenue sharing.
- OC Waste & Recycling continues to integrate disposal capacity and strategic financial and operational planning, maintains a competitive disposal rate, and continues to manage risk/liability through diligent administrative practices.

- OC Waste & Recycling continues with its ongoing habitat mitigation efforts.
- OC Waste & Recycling operates and maintains state of the art environmental control systems and continues to work towards increasing the beneficial reuse of landfill gas at the landfills.
- OC Waste & Recycling will continue development of the County's landfills in FY 2017-18 with large capital expansion projects.
- Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Budget Units Under Department Control:

No.	Agency Name	Director	Business Services	Waste Management Operations	Total
273	OCWR Capital Project Fund	0	5,122,076	63,300,000	68,422,076
275	OCWR - Environmental Reserve	0	16,180,912	0	16,180,912
279	OCWR - Landfill Post-Closure Maintenance	0	44,306,771	0	44,306,771
285	OCWR - Bankruptcy Recovery Plan	0	47,810,000	0	47,810,000
299	OC Waste & Recycling Enterprise	4,434,823	80,588,714	87,727,350	172,750,887
	Total	4,434,823	194,008,473	151,027,350	349,470,646

273 - OCWR Capital Project Fund

Operational Summary

Description:

Fund 273 was established to provide a separate OC Waste & Recycling fund for the budgeting, monitoring and funding of capital acquisitions and construction projects.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	52,484,263
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,863,000
Total Final FY 2017-2018:	68,422,076
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- All strategic goals for OC Waste & Recycling are contained in the narrative for OC Waste & Recycling Fund 299.

Budget Summary

Changes Included in the Base Budget:

Operating expenditures increased by $12.0M due to large capital projects scheduled for FY 2017-18. These projects include Olinda Alpha Landfill's Front Slope Improvement Project Phase 2 ($11M), Frank R. Bowerman Landfill's Phase VIIIB-2 Buttress and Liner Project ($20M), and Prima Deshecha Landfill's Zone 1 Phase D Mass Excavation and Liner Project ($20M). Expenditures in this fund will be financed by a combination of transfers from OC Waste & Recycling Bankruptcy Recovery Plan Fund (Fund-Department 285-299) and by OC Waste & Recycling Operating Fund (Fund-Department 299-299).

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	10,240,920	13,267,263	13,267,263	16,458,076	3,190,813	24.05
Total Revenues	15,296,113	39,217,000	32,571,085	51,964,000	12,747,000	32.50
Total Expenditures/Encumbrances	(6,260,209)	52,484,263	5,863,000	68,422,076	15,937,813	30.36
Prior Year Encumbrance Balance	30,349	0	238,456	0	0	0.00
Inc/(Dec) to Reserves	18,560,329	0	25,230,227	0	0	0.00
Net Position - Ending Balance	13,267,263	0	14,983,576	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR Capital Project Fund in the Appendix on page A178

Highlights and Key Trends:

- Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget of OC Waste & Recycling Enterprise Fund 299.

275 - OCWR - Environmental Reserve

Operational Summary

Description:

The Environmental Reserve Fund was established for the purpose of setting aside monies for unknown and/or unforeseen environmental liabilities, including County legal liability at the County's active landfill sites, closed landfill sites, and former refuse disposal stations. The fund provides the financial resources to fund these liabilities in order to prevent those financial demands from impacting funding required for day-to-day operations.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	34,126,214
Total FY 2016-2017 Actual Expenditure + Encumbrance:	15,048,382
Total Final FY 2017-2018:	16,180,912
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The Adopted Budget includes one technical augmentation of $10M to allow for the transfer of OCWR funds in support of the new Animal Care Facility, Musick Expansion, and Probation Multipurpose Gym projects.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	1,551,189	33,616,009	33,616,009	5,495,810	(28,120,199)	-83.65
Total Revenues	1,120,952	510,205	962,696	685,102	174,897	34.27
Total Expenditures/Encumbrances	47,761	20,138,857	15,048,382	13,710,000	(6,428,857)	-31.92
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	(30,991,629)	13,987,357	13,987,357	(7,529,088)	(21,516,445)	-153.83
Net Position - Ending Balance	33,616,009	0	5,542,967	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR - Environmental Reserve in the Appendix on page A182

279 - OCWR - Landfill Post-Closure Maintenance

Operational Summary

Description:

State regulations require OC Waste & Recycling provide financial assurance to conduct post-closure maintenance activities at all closed landfills. As needed, OC Waste & Recycling transfers monies into this fund to comply with the regulations and fund current/future expenses.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	45,038,266
Total FY 2016-2017 Actual Expenditure + Encumbrance:	22,476,195
Total Final FY 2017-2018:	44,306,771
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The Adopted Budget includes four technical augmentations totaling $21.6M to allow for the transfers of OCWR funds in support of the new Animal Care Facility, Musick Expansion, and Probation Multipurpose Gym projects.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	43,383,454	10,924,750	10,924,750	17,163,274	6,238,524	57.10
Total Revenues	1,736,565	16,825,166	17,036,410	15,515,516	(1,309,650)	-7.78
Total Expenditures/Encumbrances	8,552,044	44,438,266	22,476,195	31,600,671	(12,837,595)	-28.88
Prior Year Encumbrance Balance	87,729	0	689,753	0	0	0.00
Inc/(Dec) to Reserves	25,730,954	(16,688,350)	(16,688,350)	1,078,119	17,766,469	-106.46
Net Position - Ending Balance	10,924,749	0	22,863,069	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR - Landfill Post-Closure Maintenance in the Appendix on page A183

285 - OCWR - Bankruptcy Recovery Plan

Operational Summary

Description:

To continue to receive and dispose of imported waste and provide net imported waste revenue for transfer to the General Fund in support of the County Bankruptcy Recovery Plan.

Strategic Goals:

- See OC Waste & Recycling Fund 299.

Ten Year Staffing Trend Highlights:

- See OC Waste & Recycling Fund 299.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	47,244,497
Total FY 2016-2017 Actual Expenditure + Encumbrance:	45,544,247
Total Final FY 2017-2018:	47,810,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	202,765	205,497	205,497	0	(205,497)	-100.00
Total Revenues	43,077,114	47,039,000	45,545,367	47,810,000	771,000	1.63
Total Requirements	43,074,382	47,244,497	45,544,247	47,810,000	565,503	1.20
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	205,498	0	206,617	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OCWR - Bankruptcy Recovery Plan in the Appendix on page A197

PROGRAM IV: GENERAL GOVERNMENT SERVICES

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
002	Assessor	39,242,606	130,000	39,112,606
003	Auditor-Controller	20,536,119	7,732,797	12,803,322
006	Board of Supervisors - 1st District	1,195,656	0	1,195,656
007	Board of Supervisors - 2nd District	1,195,656	0	1,195,656
008	Board of Supervisors - 3rd District	1,195,656	0	1,195,656
009	Board of Supervisors - 4th District	1,195,656	0	1,195,656
010	Board of Supervisors - 5th District	1,195,656	0	1,195,656
011	Clerk of the Board	5,235,580	75,999	5,159,581
014	CAPS Program	11,849,536	80,000	11,769,536
015	Property Tax System Centralized O&M Support	9,994,451	6,500,000	3,494,451
017	County Executive Office	22,619,527	5,764,066	16,855,461
025	County Counsel	9,601,380	2,956,219	6,645,161
031	Registrar of Voters	15,041,323	1,045,160	13,996,163
050	Office of the Performance Audit Director	802,765	0	802,765
052	Orange County Ethics Commission	549,164	0	549,164
054	Human Resource Services	6,652,068	2,081,628	4,570,440
059	Clerk-Recorder	14,900,000	14,900,000	0
074	Treasurer-Tax Collector	13,869,677	11,763,772	2,105,905
	GENERAL FUND SUBTOTAL	**176,872,476**	**53,029,641**	**123,842,835**
107	Remittance Processing Equipment Replacement	76,410	76,410	0
12D	Clerk-Recorder Special Revenue Fund	8,000,000	8,000,000	0
12E	Clerk-Recorder Operating Reserve Fund	1,105,000	1,105,000	0
12P	Assessor Property Characteristics Revenue	200,000	200,000	0
	OTHER FUNDS SUBTOTAL	**9,381,410**	**9,381,410**	**0**
	TOTAL - GENERAL GOVERNMENT SERVICES	**186,253,886**	**62,411,051**	**123,842,835**

002 - ASSESSOR

Operational Summary

Mission:

To serve the citizens of Orange County by valuing all legally assessable property with uniformity and impartiality, producing property tax assessment rolls in accordance with the laws of the State of California, and helping property owners to understand their property valuations.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	38,938,900
Total FY 2016-2017 Actual Expenditure + Encumbrance:	37,180,247
Total Final FY 2017-2018:	39,242,606
Percent of County General Fund:	1.17%
Total Employees:	312.00

Strategic Goals:

- Identify and properly assess and value all taxable property in Orange County, aiming to achieve top ranked results for the Assessment Practice Survey (audit) conducted by the Board of Equalization (BOE) and ensuring all taxpayers receiving the exemptions they are eligible for.
- Advocate on behalf of the taxpayers through the Taxpayer Advocate Office and extend the annual assessment appeals filing deadline from September 15th to November 30th.
- The appeals sections were removed from the Business and Real Property Divisions combined and assigned to the Quality Assurance Division, in order to provide impartial property valuations.
- Make property information more accessible and assist taxpayers, by establishing a South County public service office.
- Introduced credit card capability for the public service counter as an added service to the taxpayer without convenience fee for amounts under $500.
- Enhance operational efficiency and productivity through the use of technology and adopt procedures to meet the needs of the workforce and support to the public.
- Encourage employee development by providing access to relevant training opportunities.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
VALUE ALL TAXABLE PROPERTY IN ORANGE COUNTY. **What:** Fulfills the Assessor's Constitutional mandates. **Why:** Implements the provisions of Proposition (Prop) 13 and other property tax laws.	Valued 937,630 real property parcels and 121,665 business/personal property (unsecured assessments) accounts.	Continue to value all taxable property in the County, an estimated 943,000 real property parcels and 125,000 business and personal property accounts.	We continue to respond to market dynamics and trends that change significantly from year to year, revisions in property tax laws, a workload that is increasing and a workload mix that is shifting continually.

Key Outcome Indicators: (Continued)

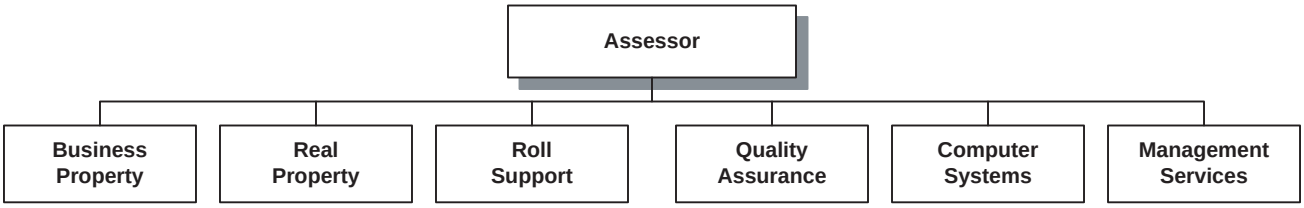
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PUBLISH THE SECURED AND UNSECURED ASSESSMENT ROLLS OF VALUE PRIOR TO JULY 1, EVERY YEAR. **What:** Fulfills the Assessor's Constitutional mandates. **Why:** Establishes the basis for property tax assessments that fund schools and local government services.	Published the Secured and Unsecured Assessment Rolls by June 28, 2016 (not completed by prior Assessor on time since 2008).	Publish the Secured and Unsecured Assessment Rolls by June 27, 2017.	We are in the process of valuing all taxable property in the County for the FY 2017-18 Assessment Rolls of Value.
IMPLEMENT HOMEOWNER, VETERAN & INSTITUTIONAL EXEMPTIONS FOR ELIGIBLE INDIVIDUALS AND ORGANIZATIONS. **What:** Limits or reduces taxable value, as mandated by the State Constitution. **Why:** Qualifying individuals and organizations receive the tax-saving benefits of these exemptions.	More than 424,000 Homeowners, Veterans and Institutional Exemptions were enrolled.	Implement exemptions in accordance with property tax laws.	We process claims and application forms on a continuous basis.
APPLY TAXABLE VALUE RESTRICTIONS ADOPTED BY CALIFORNIA VOTERS. **What:** Restricts taxable value based on qualifying events, such as declines in value. **Why:** Implements Prop. 13 and other property tax laws that restrict the taxable value of property.	Applied taxable value restrictions to eligible parcels in accordance with property tax laws. Value may be restricted if property declines in value (Prop 8), is transferred between parent and child, or is purchased as a replacement residence by a senior citizen or disabled property owner.	Continue to proactively apply taxable value restrictions to eligible properties in accordance with property tax laws.	We process claims and application forms on a continuous basis, and evaluate parcels for Prop. 8 conditions annually.
CONTINUE TO PRODUCE LOCAL ASSESSMENT ROLLS THAT MEET LEGAL QUALITY STANDARDS. **What:** The BOE conducts periodic surveys to determine if assessment rolls meet legal quality standards. **Why:** Reduces appeals and related costs, provides uniformity statewide, builds confidence in the system.	Orange County's Local Assessment Rolls meet legal quality standards established by Government Code Sections 15640 and 15642. The minimum legal quality rating is 95.0%.	Continue to produce assessment rolls in accordance with property tax laws and exceed the minimum assessment ratio of 95.0%. The recent sample by the BOE of the assessment rolls indicated an assessment ratio of 99.98%.	The Assessor and staff continually monitor the status of property tax laws and state rules. The Assessor Department's property assessment practice is modified to implement changes in the law. There are only two recommendations in the recently completed preliminary survey dated March 2017 from BOE.

FY 2016-17 Key Project Accomplishments:

- Extend the Assessment Appeals filing deadline from September 15th to November 30th for taxpayers to file appeals after receiving their tax bills. Must be recommended by Assessor annually.
- Delivered the Annual Roll on June 28, 2016, for timely processing by the Auditor-Controller and Treasurer-Tax Collector to issue timely tax bills.
- The Annual Rolls of Value totaled $526.1 billion, an increase of $27.1 billion over the previous year.
- The Taxpayer Advocate Office helped 905 taxpayers with any Assessor Department issues that they may have for the 2016 year.
- Increased the low value exemption for real and personal properties to $3,000 ($30.00 in tax) from $2,000 ($20.00 in tax). This is estimated to save the County $89,111 in preparation costs. Incidentally, the minimum tax bill had not been raised since 1984. Starting January 1, 2016, taxpayers are no longer required to pay any tax on real estate or business property with a value under $3,000 ($30.00 in tax).

- Added the option of using a credit card at the Assessor's Public Service Counter making it easier for taxpayers to pay for necessary documents, such as maps and roll data with no convenience charge.
- To serve taxpayers, brought service to south Orange County by opening an office in Mission Viejo, with an Assessor Public Service Office located in existing government space at no additional rent expense, staffed with existing employees who lives in Mission Viejo and the back-up lives in Lake Forest.

Organizational Summary



Business Property - Audits and appraises business personal property and assesses all trade fixtures, leased equipment, boats and aircraft with taxable situs in Orange County.

Real Property - Appraises real property, new construction and reassessable changes in ownership, and maintains records on all real property parcels including residential, commercial, rural, industrial and special use properties.

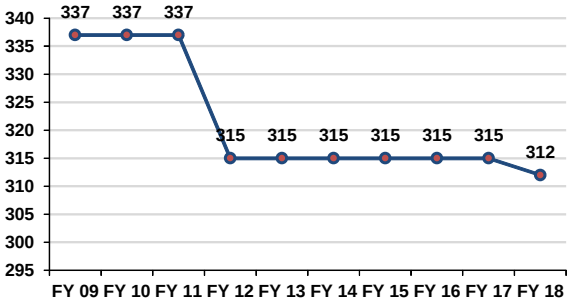
Roll Support - Reviews and maintains recorded documents evidencing a change in ownership of real property, prepares Assessor parcel maps and processes homeowner, veteran and institutional exemptions.

Quality Assurance - Provides appraisal methodologies, procedures, training and quality control for roll production, audit and appraisal staff.

Computer Systems - Provides programming and data processing services, system security and technical services to support the development of the Assessment Rolls of Value.

Management Services - Provides fiscal management, process integration, contract administration, procurement and personnel services, general department administration and public service support to the public and other government agencies

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- While the number of real estate parcels have steadily grown over the years, the Assessor's staffing has continued to decline over the same period. Strategic investment in technology, a strong commitment to staff development, a relatively lean management structure and empowered work teams support increased department productivity by allowing staff to work more effectively each year. During the FY 2016-17 Second Quarter Budget Adjustment Report, three staff performing human resources duties were transferred to Human Resource Services.

- The Assessor Department budgeted staff level (286 funded positions) is similar to the number of positions in 1977 (40 years ago). The Department continues to use extra-help and limited overtime labor to manage seasonal workload fluctuations and to complete significant workload increases and fluctuations. The Assessor would like to hire more staff to canvas for business tax compliance.
- A major challenge to the Department is mitigating the loss of extremely experienced and knowledgeable staff due to retirement. This Department will continue to face this challenge as many of the department's remaining experienced professional staff is past retirement eligibility requirements. Combining the impact from the recent retirements with ongoing hiring constraint due to budget challenges, there are short-term and long-term challenges related to hiring, training, quality of product, and the production of the Annual Rolls for future years.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Assessor Department recognizes the County's Strategic Priorities and will continue to operate in coordination with those priorities to the extent they do not conflict with the Department's constitutional mandates to produce Rolls of Value and provide valuation services to the Orange County's property owners and businesses.

Changes Included in the Base Budget:

The Base Budget includes a reduce level of service augmentation rolled into the base budget to meet the Net County Cost limit. Assessor requested ongoing restoration of $463K in services and supplies to meet the current and projected level of service required to produce the 2018 Rolls.

The FY 2017-18 Adopted Budget includes $232K one-time Restore Level of Service Augmentation.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Appropriations and Net County Cost to Maintain Current Level of Service Amount:$ 231,747	Restoration of $463,494 in appropriations and NCC is requested to meet current level of service.	Restoration will mitigate delay of mandated assessment and valuation functions.	10562

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	315	312	312	312	0	0.00
Total Revenues	291,623	443,000	159,775	130,000	(313,000)	-70.65
Total Expenditures/Encumbrances	37,821,654	38,938,900	37,180,247	39,242,606	303,706	0.78
Net County Cost	37,530,031	38,495,900	37,020,472	39,112,606	616,706	1.60

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Assessor in the Appendix on page A10

Budget Units Under Department Control:

No.	Agency Name	Business Property	Real Property	Roll Support	Quality Assurance	Computer Systems	Management Services	Total
002	Assessor	6,046,930	9,885,793	9,772,036	2,725,596	2,537,949	8,274,302	39,242,606
12P	Assessor Property Characteristics Revenue	200,000	0	0	0	0	0	200,000
	Total	6,246,930	9,885,793	9,772,036	2,725,596	2,537,949	8,274,302	39,442,606

12P - Assessor Property Characteristics Revenue

Operational Summary

Description:

The Assessor's Property Characteristics Revenue Fund (Fund 12P) is subject to the Revenue and Taxation Code Section 408.3 and will be used to support, maintain, improve, and provide creation, retention, automation, and retrieval of assessor information. Accordingly, part of these funds may be used to purchase system tools (e.g. computers, servers and software), for collecting and maintaining assessor information data. There is no expiration date for the fund. Interest earned from the fund will be deposited in County General Fund based on Management decision.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	220,000
Total FY 2016-2017 Actual Expenditure + Encumbrance:	0
Total Final FY 2017-2018:	200,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The budget is consistent with the priorities and operational plans contained in the Assessor Department's Business Plan and Strategic Financial Plan. Expenditures incurred in this fund will follow the guidelines set forth in Revenue and Taxation Code Section 408.3.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	228,318	220,000	155,937	200,000	(20,000)	-9.09
Total Expenditures/Encumbrances	0	220,000	0	200,000	(20,000)	-9.09
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	228,318	0	155,937	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Assessor Property Characteristics Revenue in the Appendix on page A122

003 - AUDITOR-CONTROLLER

Operational Summary

Mission:

The Auditor-Controller's mission is to promote public oversight, provide accountability, and support financial decision-making for the County. The Auditor-Controller's vision is to be the County's trusted source of financial information to account for the past, direct the present, and shape the future.

As the Auditor-Controller's Office carries out its vision and mission, it will conduct business with the highest ethical and due diligence standards and demonstrate commitment to the citizens of Orange County, other County departments, special districts, and its own employees.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	19,876,206
Total FY 2016-2017 Actual Expenditure + Encumbrance:	19,330,292
Total Final FY 2017-2018:	20,536,119
Percent of County General Fund:	0.61%
Total Employees:	445.00

Strategic Goals:

- To assist the County in controlling financial risk.
- To promote accountability by developing and enforcing systems of accounting controls.
- To anticipate and meet the County's needs for financial services and reliable information.
- To increase countywide organizational effectiveness by making appropriate investments in our staff and technology.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERFORM THE REQUIRED AUDITS OF THE TREASURY AND TIMELY ISSUE THE REQUIRED REPORTS. **What:** Quarterly reviews and annual audits of the Treasury and quarterly audits of the County investments. **Why:** Provide assurance that cash and investments are fairly presented and comply with Investment Policy.	The legislatively-mandated quarterly reviews and annual audit of the Treasury were completed and the required reports were submitted timely.	Perform and complete the mandated reviews and audits of the Treasury.	We are currently on schedule to complete the mandated reviews and audits of the Treasury in accordance with California government code.

Key Outcome Indicators: (Continued)

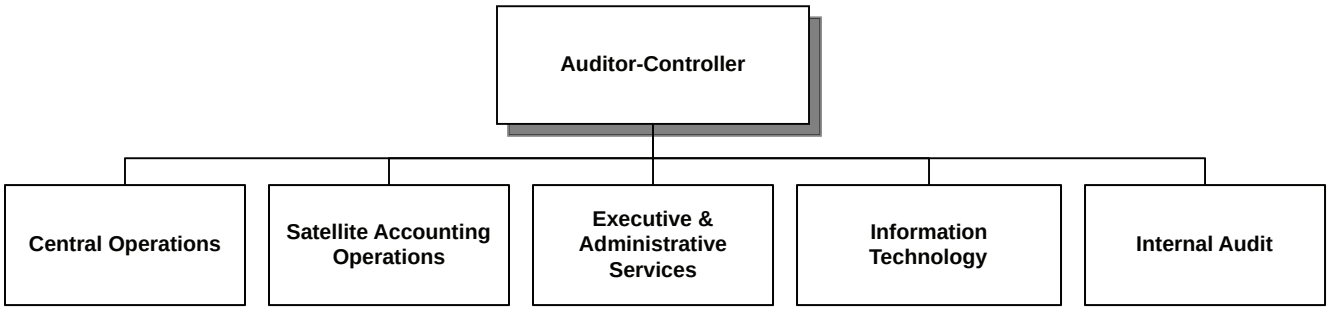
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
COMPLETION OF THE ANNUAL AUDIT PLAN DEVELOPED BY THE AUDITOR-CONTROLLER. **What:** The Annual Audit Plan provides a core guide for audits of the County's high risk business processes and operations to be initiated during the fiscal year. **Why:** The Annual Audit Plan provides a guide and a measure to evaluate progress towards a goal.	New Outcome Indicator for Fiscal Year 2017-18.	Auditor-Controller Internal Audit Division will complete 70% of the FY 2017-18 Audit Plan.	The Division is committed to work towards its goal in Fiscal Year 2017-18.
HAVE THE AUDITOR-CONTROLLER REPRESENTED ON SPECIFIC OVERSIGHT COMMITTEES. **What:** Auditor-Controller or staff will attend 100% of these committee meetings. **Why:** Ensures the Auditor-Controller provides full support for these oversight committees.	Most meetings were attended by the Auditor-Controller with the balance being attended by senior Auditor-Controller staff.	Auditor-Controller or senior staff will attend the following oversight committee meetings: Treasury Oversight Committee, Audit Oversight Committee, Public Financing Advisory Committee, CAPS Steering Committee, Property Tax Systems Steering Committee, and Measure M Taxpayer Oversight Committee.	The Auditor-Controller continues to provide full support for these oversight committees.
RECEIVE AN UNMODIFIED OPINION ON COMPLIANCE WITH LAWS, REGULATIONS, AND GRANTS PROVISIONS. **What:** Measures compliance with requirements in administering Federal and State programs. **Why:** Provides assurance that there are no material weaknesses in controls affecting compliance.	The County received an unmodified opinion for its FY 2015-16 CAFR, and that the County complied, in all material respects, with the requirements that could have a direct and material effect on each of its major federal programs reported in the Single Audit for the year ended June 30, 2016.	Continue to receive an unmodified opinion in a timely manner for all accounting related areas, and continue to meet the requirements of the U.S. Office of Management and Uniform Guidance.	The County received an opinion that the County complied, in all accounting related areas covered by GAAP and the Single Audit Report.
RECEIVE A RATING OF AT LEAST 90% IN OVERALL SATISFACTION IN THE ANNUAL SURVEY OF COUNTY VENDORS. **What:** The survey measures vendors' satisfaction with services provided. **Why:** The survey results and feedback are used to meet and exceed the expectations of County vendors.	The vendor survey resulted in an overall rating of 91% being "Very Satisfied" or "Satisfied" with the County's payment processing services.	The Auditor-Controller will continue to strive to achieve a 90% overall satisfaction rating.	In FY 2015-16, overall satisfaction was 90%; timeliness was 88%; courtesy was 98%; and responsiveness was 94%. The vendor ratings are based on the contract inception at the department through the final payment issued by the A/C.
MEET ALL BI-WEEKLY PAYROLL DEADLINES FOR ALL 26 PAY PERIODS. **What:** Measures ability to meet biweekly County payroll deadlines. **Why:** To ensure County employees can rely on being paid consistently and without delay.	The bi-weekly payroll deadlines were met for all pay periods in FY 2015-16.	The Office expects to meet all bi-weekly payroll deadlines during FY 2016-17.	During the fiscal year, the payroll cycle continued to be completed timely with an average of 18,700 County and special district employees being paid.

FY 2016-17 Key Project Accomplishments:

- Maintained appropriation control over County's $6.1 billion budget.
- Prepared the County of Orange property tax rolls in the total amount of $6.6 billion and distributed the related tax proceeds to schools, cities, special districts, redevelopment trust funds, and County funds.

- Prepared the FY 2015-16 Comprehensive Annual Financial Report (CAFR) and received the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Prepared the annual State Controller's Financial Transactions Report for FY 2015-16 and received the Award for Counties Financial Transactions Reporting from the State Controller's Office.
- Provided training to the County's pass-through entities and County employees on the new Federal Uniform Guidance, which the County must adhere to in order to receive Federal revenue and is important for compliance with both the Single Audit and the County-wide Cost Allocation Plan (CWCAP). The FY 2015-16 Single Audit reported $6.7 million of Federal expenditures.
- Prepared the CWCAP in conformance with the new Federal Uniform Guidance for FY 2017-18.
- Prepared the annual Orange County Citizens' Report for FY 2015-16 that provides an overview of the County's financial condition and received the fourteenth consecutive Award for Outstanding Achievement in Popular Annual Financial Reporting from GFOA.
- Prepared the Orange County Auditor-Controller Internal Audit Annual Report to help the public better understand the relevance, goal, and results of the Internal Audit Division.
- Followed, promoted, and coordinated county-wide training for a recognized internal control framework known as the Committee of Sponsoring Organizations of the Treadway Commission (COSO) Internal Control - Integrated Framework.
- Processed over $5.5 billion in vendor payments and continued to exceed an overall 90% vendor satisfaction rating.
- Successfully implemented all County and Special District union negotiated changes to employee pay and deductions in the CAPS+ HR/Payroll System and met all bi-weekly payroll deadlines.

Organizational Summary



Central Operations - The Central Operations Division core services are those that one traditionally associates with the Auditor-Controller's Office such as accounts payable services, financial reporting, and maintenance of the property tax rolls. The Claims unit audits and allows payments which are statutorily required or which are provided for in contracts approved by the Board or by the County's Purchasing Agent. These payments are for a large variety of goods and services which are necessary to keep the county functioning. One of the major services provided by the Financial Reporting unit is the preparation of the County's Comprehensive Annual Financial Report (CAFR), which is a presentation of the County's financial information. It is used by the public, bond-rating agencies, government, and internally to examine the financial health of the County. The Financial Reporting unit is also responsible for preparing the Single Audit Report, a federal requirement for governments that receive federal financial assistance and is required to continue

receiving such assistance. Other core services include payroll completed for an average of 18,400 County and special district employees, countywide cost plan to help departments maximize revenues from federal and state funding sources for the recovery of County indirect costs, and the preparation of the adopted line-item County budget. The General Accounting unit provides vital checks and quality controls for the County's financial records and performs daily monitoring and reconciliation of the County's bank accounts. In addition, staff prepare mandated financial reports, record and monitor County capital asset records, and support the financial needs of the County. The Property Tax unit performs the Auditor-Controller's statutorily mandated functions related to property tax. This includes the allocation and apportionment of property tax collections, and the establishment and maintenance of the property tax rolls. The main property tax rolls include the secured, unsecured, and supplemental rolls. Property taxes are a significant source of revenue for cities, schools, redevelopment property tax trust funds, special districts and the County. The timely and accurate allocation and apportionment of property taxes to these taxing entities is essential for them to meet their mandates and maintain their cash flow. Maintenance of the property tax rolls involves ensuring that property tax liabilities are accurate and appropriate.

Satellite Accounting Operations - The Satellite Accounting Division provides specialized accounting services to eight departments. The departments are the Health Care Agency (HCA), OC Community Resources (OCCR), OC Waste & Recycling (OCWR), John Wayne Airport (JWA), OC Public Works (OCPW), the Social Services Agency (SSA), the County Executive Office Public Finance (CEO/PF) Section, and County Counsel. The accounting services provided are varied and are in accordance with the needs of each host department. Examples of these specialized services are the performance of accounting functions such as reimbursement claiming, financial reporting, accounts receivable, accounts payable, payroll, job cost accounting, grant accounting, special information reports for management decision making, providing consultation on special projects, and determining strategies to accomplish business objectives. Reimbursement claims prepared by the Satellite Accounting units exceed $1 billion. This amount does not include funds from drawdowns, allocations, invoicing, and cost applies. Drawdown amounts from HCA alone exceed $375 million.

Executive & Administrative Services - The Executive Management Team provides leadership and direction for the department. The Division also includes the Administrative Services Unit that is responsible for purchasing, budget management, and administrative support and provides central administrative support to the rest of the Auditor-Controller Department.

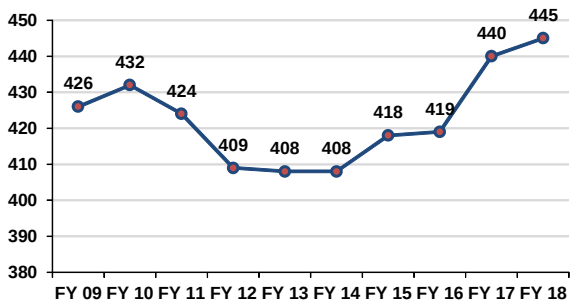
Information Technology - The Information Technology Division keeps the Auditor-Controller and Countywide financial systems running accurately and timely. Their support enables the Auditor-Controller's Office and financial professionals throughout the County to run systems and access the information necessary to perform their jobs. Some of the systems supported by the division include the county-wide CAPS+ Financial and Procurement and CAPS+ Human Resource and Payroll Systems, CAPS+ System Security & Workflow administration, document imaging and management system (ERMI), Financial and Procurement Data Warehouse, Personnel Data Warehouse, Training Partner learning management system, and property tax systems. These systems are a vital component of the County's infrastructure, and are required for County operations, such as financial planning, budget development, maintaining financial records, generating financial statements, collecting costs for federal and state program billings, procuring goods and services, making vendor and trust disbursements, processing the County's payroll, and administering personnel records. The Division takes the lead in system developments to increase County efficiency such as VTI (payroll timesheets) and Mileage Claims, and provides considerable support to the County's system upgrade efforts.

Internal Audit - The Internal Audit Division performs county-wide audits of County departments/agencies. The Division performs a county-wide risk assessment and prepares an annual audit plan that is reviewed and approved by an Audit Oversight Committee and the Board of Supervisors. The audit plan includes internal control and information technology audits that provide an opinion regarding the status of internal controls and the County's compliance with grant or other governing provisions. The division also performs the Auditor-Controller's legally mandated audits required by the Government Code and the Welfare Institutions Code, and performs quarterly reviews and an annual audit of the Treasurer's Statement of Assets. Additional key responsibilities include monitoring the financial statements of Special Districts and Joint Power Authorities, and investigating financial fraud allegations and cash losses reported by County management. The division provides support to

County departments/agencies on areas of concern, e.g. revenue generating lease and fiscal monitoring. At the request of the Treasury Oversight Committee, the division performs monthly monitoring of the investment portfolio for compliance with the Investment Policy Statement. The Division reports the status of audits to the Audit Oversight Committee and the Board of Supervisors on a quarterly basis.

Property Tax - See "Central Operations".

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2016-17 - Transferred three positions, one Administration Manager II, one Administrative Manager I, and one Accountant-Auditor II, from Employee Benefits to Auditor-Controller. The FY 2016-17 Adopted Budget included two additional Senior Accountant/Auditor I positions in the Staff Services unit. Total FY 2016-17 budgeted positions was 445.
- FY 2015-16 - Mid-Year Adjustments - Transferred 14 positions, one Director of Internal Audit, one Administrative Manager III, eight Administrative Manager II, three Administrative Manager I and one Staff Specialist from the Internal Audit Department to Auditor-Controller Internal Audit Division. Transferred one Administrative Manager I from Auditor-Controller to CEO. Added one Administrative Manager I in Central Operations as part of the First Quarterly Budget Adjustment. Transferred six positions, one Administrative Manager II, one Sr Accountant Auditor I, three Accounting Technician, one Accounting Specialist from HCA Public Guardian to HCA Accounting, and added one Administrative Manager I to Central Operations as part of the Second Quarter Budget Adjustment. Total FY 2015-16 budgeted positions was 440.
- FY 2014-15 - Transferred four Accounting Specialists and one Senior Accounting Assistant from OCPW to OCPW Accounting. Base Budget was 418 positions. FY 2014-15 Mid-Year Adjustments - Added Administrative Manager I in the Information Technology division. Base Budget was 419 positions.
- FY 2013-14 - Deleted one Administrative Manager III, one Administrative Manager II, and one Administrative Manager I in the CAPS Program Management Office. Transferred one Senior IT Applications Developer, one IT Applications Developer II, and one Network Engineer I from Treasurer-Tax Collector to A-C Systems. Base Budget was 408 positions. FY 2013-14 Mid-Year Adjustments - Transferred one Accounting Office Supervisor I and one Accounting Assistant II from Social Services Agency Accounting to Social Services Agency. Added four Accounting Assistant II, two Accounting Specialists, and one Sr. Accounting Assistant to Social Services Agency Accounting. Base budget was 413 positions.
- FY 2012-13 - Transferred one Administrative Manager I and one Information Technologist I from the County Procurement Office to A-C Systems. Transferred three HR positions to Human Resources Services as part of the Second QBAR for HRS Recentralization. Base Budget was 408 positions.
- FY 2011-12 - Restored Limited Term Systems Programmer/Analyst II in A-C Information Technology. Base Budget was 414 positions. FY 2011-12 Mid-Year Adjustments - Deleted one Limited Term Accounting Assistant II in OCCR Accounting. Deleted one Accounting Assistant II in SSA Accounting. Deleted one Limited Term IT Applications Developer II in A-C Systems PTMS Support. Deleted one Limited Term Administrative Manager II and one Senior IT Applications Developer in Systems which expired 6/30/2012. Base Budget was 409 positions.
- FY 2010-11 - Transfer one Accounting Office Supervisor II, two Senior Accounting Assistants, one Accounting Specialist, and one Accounting Assistant II to Treasurer-Tax Collector. Transfer one Administrative Manager III and one Systems/Programmer Analyst II to A-C Systems from Treasurer-Tax Collector. Modified Budget of 424 positions.
- FY 2010-11 Mid-Year Adjustments - Transfer one Accounting Office Supervisor I and one Accounting Specialist from OCPW to OCPW Accounting. Transfer

one Sr. Technical Systems Specialist from CEO HRD to the A-C Information Technology Division. Deleted one Limited Term Accounting Technician, four Limited Term Administrative Manager I, six Limited Term Administrative Manager II, and one Limited Term Administrative Manager III as part of the CAPS+ Limited Term Position Clean Up. Deleted two Limited Term Systems Programmer/Analyst II in A-C Information Technology which expired 6/30/2011. Base Budget was 413 positions.

- FY 2009-10 - Transferred one Supervising Collections Officer, two Collection Officers, one Accounting Assistant II, and one Office Technician to Treasurer-Tax Collector. Modified Budget of 432 positions. FY 2009-10 Mid-Year Adjustments - Deleted one Limited Term Administrative Manager II in CAPS+ Finance Upgrade Project. Deleted one Accounting Assistant II and one Secretary II in HCA Accounting. Deleted one Information Systems Technician in SSA Accounting. Deleted one Accounting Specialist in Claims & Disbursing. Base budget was 427 positions.
- FY 2008-09 - Added one Senior Programmer Analyst in the Information Technology division. Modified budget of 426 positions.
- FY 2008-09 Mid-Year Adjustments - Transferred one Accounting Office Supervisor I and one Senior Accounting Assistant to OC Community Resources Accounting from OC Public Works. Transferred one Accounting Office Supervisor II and two Accounting Specialists to OC Community Resources Accounting from OC Public Library. Transferred one Accounting Office Supervisor II, two Accounting Assistant II and one Accounting Specialist to OC Community Resources Accounting from OC Community Resources. Deleted one Limited Term Administrative Manager I and one Limited Term Administrative Manager II in IT. Transferred one Accounting Office Supervisor I, two Accounting Assistant II, and one Office Specialist to OC Community Resources Accounting from OC Community Resources. Base budget was 437 positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Although the Auditor-Controller does not have responsibility for a specific priority item, the department will continue to promote public oversight, provide accountability and support financial decision making for the County in a cost-efficient manner.

Changes Included in the Base Budget:

The Auditor-Controller defunded eight positions in order to meet the Net County Cost Limits.

The FY 2017-18 Adopted Budget includes $297K one-time Restore Level of Service Augmentation.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Appropriations and Net County Cost to Maintain Current Level of Service Amount:$ 297,197	Restore $594,384 in Salaries and Employee Benefits for eight defunded positions.	Meet core mandated requirements and to achieve the strategic goals of controlling financial risk.	10399

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	440	445	445	445	0	0.00
Total Revenues	6,944,386	7,545,884	7,469,727	7,732,797	186,913	2.48
Total Expenditures/Encumbrances	17,635,279	19,876,206	19,330,292	20,536,119	659,913	3.32
Net County Cost	10,690,894	12,330,322	11,860,565	12,803,322	473,000	3.84

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Auditor-Controller in the Appendix on page A13

Highlights and Key Trends:

- The Auditor-Controller Department has been able to continually meet established Net County Cost limits through careful analysis, planning, and limiting requests to those that are essential to the mission and goals of the department.

Budget Units Under Department Control:

No.	Agency Name	Central Operations	Satellite Accounting Operations	Executive & Administrative Services	Information Technology	Internal Audit	Property Tax	Total
003	Auditor-Controller	6,901,485	4,785,621	3,799,651	719,544	3,191,275	1,138,543	20,536,119
014	CAPS Program	11,849,536	0	0	0	0	0	11,849,536
015	Property Tax System Centralized O&M Support	9,994,451	0	0	0	0	0	9,994,451
	Total	28,745,472	4,785,621	3,799,651	719,544	3,191,275	1,138,543	42,380,106

014 - CAPS PROGRAM

Operational Summary

Description:

The CAPS+ Program budget control was established by Board Minute Order dated November 1, 2005 for the purpose of managing all appropriations and expenditures relating to the CAPS+ Systems (County-wide Accounting and Personnel System). The CAPS+ Financial & Procurement, Human Resources & Payroll, and Performance Budgeting (PB) information systems are a vital component of the County's infrastructure. These systems are required for County operations to track financial transactions, financial planning and budget development. This information is leveraged in the generation of the County's financial statements (Comprehensive Annual Financial Report), and for collecting costs for federal and state billings. The system is also used in the procurement of goods and services and making vendor payments. The CAPS+ system also tracks all Human Resources Personnel records and generates the County's payroll for over 18,000 employees.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	11,723,678
Total FY 2016-2017 Actual Expenditure + Encumbrance:	11,061,868
Total Final FY 2017-2018:	11,849,536
Percent of County General Fund:	0.35%
Total Employees:	0.00

Strategic Goals:

- Continuous Improvement: Keep improving the functionality of the CAPS+ Systems and related administrative practices with the on-going expansion of features and capabilities which demonstrate a clear return on investment. Following best practices the County should strive to leverage the ERP to its fullest capabilities. The oversight of these systems is managed by the CAPS+ Advisory Committee and the CAPS+ Steering Committee which both have representatives from Auditor-Controller and the County Executive Office.
- Single-Source Solution: Position CAPS+ to be the single source of Financial, Procurement, Payroll, Human Resources, and Budget information within the County to minimize system redundancy, reduce related costs, and eliminate conflicting data.
- Stay Current with Technology: Keep the CAPS+ Systems at the leading edge of information technology to leverage the County's workforce and improve services for our constituents.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
MAINTAIN SYSTEM OPERATIONAL READINESS. **What:** Ensures that County staff has access to information systems resources. **Why:** CAPS+ is required for key administrative processes and its availability impacts staff productivity.	The CAPS+ systems maintained the 99% availability of scheduled up-times with processing completed on time according to established schedules.	On-line systems to be available and fully functional 99% of scheduled up-times and processing to be completed on time 99% of established schedules while upgrading the Financial/Procurement system to version 3.10.	The team is on target.
COMPLETE MAJOR PROJECTS ON TIME AND WITHIN BUDGET. **What:** Measures project management effectiveness. **Why:** CAPS+ projects typically have county-wide impacts and compete for limited County funds.	The IBM V9000 Storage Area Network will reduce the nightly cycle process time by more than 30%. CAPS+ Financial System was upgraded from CGI Advantage 3.7 to 3.10. Phase 1 and 2 of the CAPS+ Payroll / Labor Data Warehouse were implemented. All projects were completed on time and within budget.	Staff will work with multiple vendors on the CAPS+ Financial/ Procurement System Upgrade, the CAPS+ Payroll / Labor Data Warehouse, and the CAPS+ Human Resources/ Payroll Upgrade during the planning and implementation stages to ensure completion of the projects on time and within budget.	Both the CAPS+ CGI Advantage Human Resource/ Payroll Upgrade and Phase 3 of the CAPS+ Payroll/Labor Data Warehouse project are projected to be completed on time and with budget.
RECEIVE A RATING OF AT LEAST 90% IN OVERALL SATISFACTION IN THE ANNUAL SURVEY OF SYSTEM USERS. **What:** Measures relative satisfaction with CAPS+ in meeting the County's business needs. **Why:** A formalized feedback mechanism is needed to ensure CAPS+ is meeting the needs of the County.	The user survey resulted in an a rating of 90.5% of users being "Very Satisfied" or "Satisfied" with Overall level of satisfaction.	Maintain a 90% or greater overall satisfaction rating and utilize results of the survey to identify and address user concerns.	The results of the survey were reviewed and addressed and the survey will be conducted annually.

FY 2016-17 Key Project Accomplishments:

- The CAPS+ Systems were used to manage a $5.64 billion County budget and process over 975,250 financial transactions in the CAPS+ Financial/Procurement System and over 1,368,300 Personnel/Payroll transactions in the CAPS+ HR/Payroll System.
- The CAPS+ Financial/Procurement System upgrade was completed on time and on budget.
- The CAPS+ Payroll/Labor Data Warehouse was implemented on budget.
- Staff resolved over 7,439 help desk tickets and completed mandatory maintenance tasks.
- The SANS upgrade to the IBM V9000 was completed on time and on budget.
- The relocation of the disaster recovery infrastructure from the County data center to the off site disaster recovery location.

Central Operations - Includes Operations and Maintenance, User Support, On-going Minor Enhancements, and Strategic Initiatives.

Operations and Maintenance: Provides support for the operations of the systems according to established schedules, processing deliverables, and service levels. It also provides software maintenance to ensure the timely and accurate processing of finance, purchasing and human resources information.

User Support: Provides system documentation, training and assistance for the CAPS+ user community.

On-Going Minor Enhancements: Provides on-going improvements to the CAPS+ systems which improve the utility of the system, enhances staff productivity, and demonstrates a clear return on investment.

Budget Summary

Plan for Support of the County's Strategic Priorities:

CAPS+ Systems supports the County's directive to provide core Enterprise Resource Planning (ERP) processes while assessing process improvements such as bringing Sheriff onto VTI and the full deployment of Mileage Claims.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	0	379,660	379,660	80,000	(299,660)	-78.93
Total Expenditures/Encumbrances	16,916,998	11,723,678	11,061,868	11,849,536	125,858	1.07
Net County Cost	16,916,998	11,344,018	10,682,208	11,769,536	425,518	3.75

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: CAPS Program in the Appendix on page A27

Highlights and Key Trends:

- County business needs are driving an increasing demand for more information system capabilities. Examples are the need to automate transactions to increase productivity and lower costs to keep up with an increasing workload and mandated requirements.

015 - Property Tax System Centralized O&M Support

Operational Summary

Description:

The main source of General Purpose Revenue for the County of Orange is property taxes. Property Tax Revenue in the County of Orange is derived from about 1.7 million assessments annually, with a valuation of close to $500 billion, and results in $6.6 billion in tax revenues received and apportioned throughout the County. The Property Tax System (PTS) Centralized Operations and Maintenance (O&M) Budget Control 015 was established in FY 2014-15 under the Auditor-Controller Department to centralize the costs and resources related to the administration of the PTS. The system is primarily used by the Auditor-Controller, Clerk of the Board, and the Treasurer-Tax Collector, and includes interfaces with the Assessor and the Clerk-Recorder.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	7,759,853
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,331,260
Total Final FY 2017-2018:	9,994,451
Percent of County General Fund:	0.3%
Total Employees:	0.00

Strategic Goals:

- Centralize the PTS administration to facilitate coordination and data sharing, and to increase visibility and association of related issues between the Auditor-Controller, Clerk of the Board, and Treasurer-Tax Collector.
- Ensure continuity of property tax processing and management of assets.
- Provide for a more cohesive resource and budget plan.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PROPERTY TAX SYSTEMS SERVICE CONTINUITY **What:** Within constraints of the PTS IT Team, ensure continuity of core and peripheral PTS applications. **Why:** Interruption impacts department operations, and may have financial and legal ramifications.	System support, functionality and availability of PTS was met for 99% of scheduled up-times and scheduled timely for 99% of established schedules.	Initiate the modernization of the Property Tax System to an open system platform solution. The full functionality and availability of the core property tax systems (PTS) is targeted for 99% of scheduled up-times and processing to be completed on time for 99% of established schedules.	The team is on target.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PROPERTY TAX SYSTEM COMMUNICATION PLAN **What:** Implement and provide effective PTS support to property tax administration departments. **Why:** Effective support and communication promotes stakeholder participation, collaboration and oversight.	Communicated to the Departments by regularly issuing status reports to each of the PTS departments and meeting with them on a regular basis to discuss issues, business requirements, timeliness, and resource allocation.	Improve transparency by implementing a regular communications plan that lists issues, timeliness, and resource allocation.	The team is on target.

FY 2016-17 Key Project Accomplishments:

- The Property Tax System processed more than $6 billion in of property taxes.
- Online property tax inquiry and payment pages were redesigned to accommodate the County's constituents who use mobile devices.
- The team supported the County's first online timeshare auction.
- The past two years of tax bill history and payment information was made available online.

Information Technology - Ensure PTS continuity and integration across departments and mitigate risks that could lead to property tax processing delays, failures, or unmet mandates.

Identify, recommend and implement additional improvements that will result in improved business process efficiencies and service continuity across departments.

Promote intra-department cross-training program that covers at-risk critical functions.

Continue to look for viable open platform alternatives to replace the aging legacy system.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The maintenance and re-platform of the current and eventual upgrade of the Property Tax System is a strategic technology initiative that supports the business needs of the County.

Changes Included in the Base Budget:

Appropriations of $6.5M are included for the replatforming of the Property Tax System along with a corresponding funds transfer are included in Fiscal Year 2017-2018 Budget.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	0	4,300,000	0	6,500,000	2,200,000	51.16
Total Expenditures/Encumbrances	3,159,942	7,759,853	3,331,260	9,994,451	2,234,598	28.80
Net County Cost	3,159,942	3,459,853	3,331,260	3,494,451	34,598	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Property Tax System Centralized O&M Support in the Appendix on page A28

Highlights and Key Trends:

- The PTS Steering Committee will continue to look for innovative solutions to effectively administer the property tax system processes by working collaboratively with all stakeholders and other California counties.

006 - BOARD OF SUPERVISORS - 1ST DISTRICT

Operational Summary

Mission:

Orange County Supervisor Andrew Do represents the First District communities of Garden Grove, Westminster, Santa Ana, Midway City and portions of Fountain Valley.

Andrew Do's mission is to serve Orange County taxpayers in public policy matters, support small businesses by streamlining County regulations and assisting residents of the First District with County programs and public services.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	1,183,818
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,170,005
Total Final FY 2017-2018:	1,195,656
Percent of County General Fund:	0.04%
Total Employees:	10.00

His top priorities are:

1. Fully funding Orange County's law enforcement agencies to keep our neighborhoods safe and making sure our community is prepared for emergencies.
2. Using County resources to aid our homeless and create affordable housing.
3. Supporting small businesses by eliminating burdensome regulations that impede innovation.
4. Investing in Orange County's public infrastructure.

Strategic Goals:

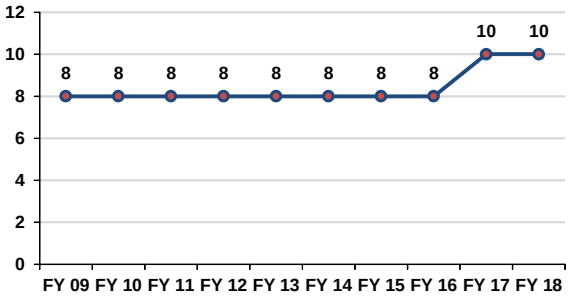
- Keeping our community safe from the effects of prison realignment and reclassification and decriminalization of drug crimes.
- Supporting Orange County's public school children by increasing access to recreational facilities and after-school opportunities.
- Continuing adequate funding for regional transit needs in Central Orange County.
- Eliminating costly regulations that impede innovation and hurt Orange County's small businesses.
- Investing in the County's aging infrastructure and securing the County's long-term fiscal health.
- Expanding access to vital health care services for seniors and low-income families.

FY 2016-17 Key Project Accomplishments:

- Homelessness: Opened the first year-round shelter in Orange County by converting the Santa Ana Transit Terminal into the Courtyard. The Courtyard was the first coordinated effort by the County to end homelessness, with a capacity to house up to 400 homeless individuals every night. The County has placed 10 people each month into permanent housing.
- Mental Health: Approved funding for the first emergency unit for children. This Crisis Stabilization Unit, in coordination with St. Joseph's Hospital, will admit children ages 13 and up and have the capacity to serve Medi-Cal patients as well as private payers.
- Transportation: Created the Little Saigon Shuttle to reduce congestion and improve transit in Central Orange County.

- Infrastructure: Began the 20-year plan to overhaul the Santa Ana Civic Center with the demolition of Building 16. This is the first step in revamping the Civic Center, making sure the County is using facilities and taxpayers' dollar efficiently and effectively.
- Healthy Living: Opened the Santa Ana Gardens Bikeway to provide school children and their families with safe access between schools and parks, expand the recreational activity opportunities and encourage healthy living.
- Veterans Housing: Opened Potters Lane in Midway City, the County's first-of-its-kind housing project for veterans. This cost-effective and eco-friendly project highlights the collaboration between County government, non-profit organizations and other public agencies.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the ten positions budgeted for First District, one is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	1,099,433	1,183,818	1,170,005	1,195,656	11,838	1.00
Net County Cost	1,099,433	1,183,818	1,170,005	1,195,656	11,838	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 1st District in the Appendix on page A17

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 1st District
006	Board of Supervisors - 1st District	1,195,655
	Total	1,195,655

007 - BOARD OF SUPERVISORS - 2ND DISTRICT

Operational Summary

Mission:

The mission of Supervisor Michelle Steel and her office is to represent, advocate for, and openly communicate with the citizens of the 2nd District, which includes Costa Mesa, Cypress, Huntington Beach, La Palma, Los Alamitos, Newport Beach, Seal Beach, Stanton, a portion of Buena Park, a portion of Fountain Valley, and the unincorporated areas of Anaheim Island and Rossmoor. And, to carry out the legislative and executive functions of the Board of Supervisors as authorized under California Law including the adoption of ordinances, resolutions, and rules. To oversee the activities of county agencies and departments, establish policy, determine annual budget allocations, approve contracts for public improvement projects and other specialized services, conduct public hearings on matters such as zoning appeals and planning, and make appointments to various local boards and commissions. And most importantly, to ensure that the tax dollars provided by the hard working citizens of the County of Orange are spent wisely and efficiently as the County conducts the core business of public safety, public health, environmental protection, regional planning, public assistance social services, and transportation.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,183,818
Total FY 2016-2017 Actual Expenditure + Encumbrance:	983,871
Total Final FY 2017-2018:	1,195,656
Percent of County General Fund:	0.04%
Total Employees:	10.00

Strategic Goals:

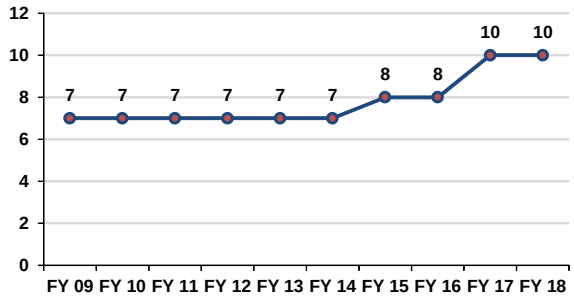
- Ensure cost effective and efficient delivery of service and remove bureaucratic red tape in each and every department within the County of Orange.
- Conduct the business of the County of Orange openly and transparently, including a clean and competitive contract bidding process, and maintain an open door policy.
- Ensure the County of Orange employs the best and brightest by implementing a sustainable compensation system that is fair to both employees and taxpayers.
- Pursue initiatives that will streamline and modernize County operations, provide the highest level of County service at the lowest cost, and improve the quality of life for 2nd District residents.

FY 2016-17 Key Project Accomplishments:

- Continued to lead opposition to new fees and tax increases at the county.
- Improved transparency and efficiency in county operations and gave Orange County residents a greater opportunity to participate in their government by making it easier for members of the public to comment at Board meetings.
- Continued to lead the effort at John Wayne Airport to ensure the highest level of customer service, to encourage free competition, and to protect the quality of life of the surrounding community.
- Continued to work with colleagues on the Board of Supervisors to help the County's homeless population get off the street by supporting the opening of The Courtyard in Santa Ana, and fasttracking the opening of the 1000 N. Kraemer Place Shelter in Anaheim.
- Proclaimed February 6, 2017, Ronald Reagan Day in the County of Orange in celebration of the President's legacy of liberty
- Proclaimed January 13, 2017, Korean American Day, the 114th Anniversary of the first Korean immigrants landing in America, beneficiaries of the American Dream achieved through free markets, law and order, and freedom of speech and association
- Proclaimed May 26, 2017, as John Wayne Day in Orange County.
- Commemorated the 42nd Anniversary of the Fall of Saigon by honoring 42 distinguished Vietnamese Americans for their service to the Orange County Vietnamese community.
- Commemorated the 102nd anniversary of the Armenian Genocide and remembering the 1.5 million Armenians, about 75% of the worlds' population of Armenians at the time, who were murdered.
- Recognized the Orange County Council of the Navy League of the United States before the Board of Supervisors on eve of the 75th anniversary attack on pearl harbor
- Hosted the 2nd districts "conditions of children forum" welcoming members of the Children and Families Commission, Orange County Department of Education, and non-profits to discuss the 22nd annual conditions of children in orange county report and focus on the importance of early childhood and community organization engagement.
- Hosted the Hiring Foundation's 6th Annual Hiring Fair for the first time ever in Orange County
- Along with OC Public Works/ Neighborhood Preservation and OC Waste and Recycling invited residents of Garden Grove Island to participate in a Community Clean up Day
- Co-sponsored a senior scam stopper seminar at leisure world in Seal Beach with the Contractors State License Board
- Served on the Orange County Juvenile Justice Coordinating Council
- Served on the Central (Newport Bay) Watershed Management Area
- Served on the Children and Families Commission of Orange County
- Served on the Orange County Council of Governments
- Served on the Orange County Transportation Authority Board of Directors
- Served on the Orange County Local Agency Formation Commission
- Served on the CalOptima Board
- Served on the Orange County Audit Oversight Committee
- Served on the Southern California Association of Governments Regional Council
- Served on the Emergency Management Council

- Served on the National Association of Counties
- Served on the Orange County Sanitation District
- Served on the South Orange County Watershed Management Area

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the ten positions budgeted for Second District, one is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.
- One Executive Assistant position was added during FY 2014-15 First Quarter Budget Report to equalize the number of positions to each District.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	962,605	1,183,818	983,871	1,195,656	11,838	1.00
Net County Cost	962,605	1,183,818	983,871	1,195,656	11,838	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 2nd District in the Appendix on page A18

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 2nd District
007	Board of Supervisors - 2nd District	1,195,655
	Total	1,195,655

008 - Board of Supervisors - 3rd District

Operational Summary

Mission:

The County of Orange is a regional service provider and planning agency representing all residents of Orange County. The core businesses of the County are public safety, public health, environmental protection, regional planning, public assistance social services, and aviation. The Board of Supervisors, as authorized under California law, functions as both a legislative and executive body. In its legislative duties, the Board adopts ordinances, resolutions and rules within the limits prescribed by State law. As an executive body, the Board oversees the activities of County agencies and departments, establishes policy, determines annual budget allocations, approves contracts for public improvement projects and other specialized services, conducts public hearings on matters such as zoning appeals and planning, and makes appointments to various boards and commissions. Third Supervisorial District represents the citizens of Orange, Villa Park, Yorba Linda, Tustin, portions of Anaheim and Irvine, the unincorporated areas of, North Tustin, El Modena, Orange-Olive, Orange Park Acres, Modjeska Canyon, Santiago Canyon, Silverado Canyon and Trabuco Canyon.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	1,183,818
Total FY 2016-2017 Actual Expenditure + Encumbrance:	948,603
Total Final FY 2017-2018:	1,195,656
Percent of County General Fund:	0.04%
Total Employees:	10.00

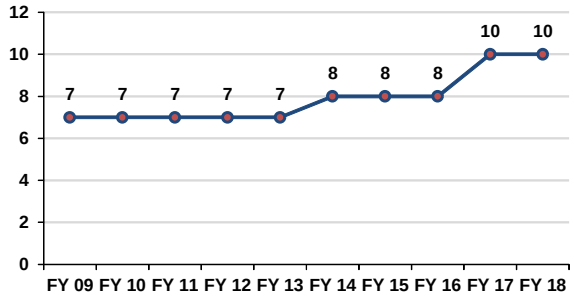
Strategic Goals:

- Strive daily to represent the interests of the men, women and children of Orange County and continue to make Orange County the best place to live, work and play. Set policy and give direction on County priorities identified in the County's Strategic Plan and in the following areas:
- Fiscal Solvency - Ensure the County of Orange's financial health by continuing to provide structurally balanced budgets for its operating funds.
- Government Transparency - Work to improve government efficiency and transparency. Expand community outreach, public information and constituent involvement in county government.
- Infrastructure - Actively seek Capital Improvement opportunities to expand and properly manage the County's infrastructure including roads, parks and buildings.
- Organizational Structure - Develop and maintain a viable and effective county government organizational structure to provide county services. Identify cost saving measures and methods to improve government efficiency.
- Public Safety - Protect and enhance public safety by ensuring adequate public safety resources are available for our citizens, families, children, businesses and visitors.

FY 2016-17 Key Project Accomplishments:

- Approved 20-Year Orange County Civic Center Master Plan
- Held ribbon cutting for the Bowerman Power Renewable Energy Project
- Sponsored and participated in the Survive and Thrive Run Walk Health and Safety Expo hosted by Crime Survivors
- Received the Award of Appreciation from the Silverado-Modjeska Recreation and Park District and the Inter-Canyon League
- Received the Community Champion Award from the Orange Community Foundation
- Approved the purchase and construction of the Kraemer site to house a new shelter and service center
- Joined OC Parks in the Sinks Viewing Deck Opening in Limestone Canyon
- Presented at the 5th Annual Orange County Crisis Response Conference featuring a series of training sessions on how to respond and survive an active shooter event
- Broke ground on the new OC Animal Shelter
- Formed the OC Drowning Prevention Task Force and allocated a match in funds of up to $250,000 for a public education campaign to eliminate drowning
- Chaired the OC Criminal Justice Coordinating Council
- Formed an County Ethics Commission
- Participated in a Candlelight Vigil and Memorial at Cal State Fullerton on July 12
- Approved the design of Peters Canyon Bikeway Extension Project
- Hosted community forums including the Senior Abuse Awareness Town Hall and Santiago Road Safety Town Hall
- Accepted 2016 Pursuit of Justice Award from Mothers Against Drunk Driving
- Volunteered to serve food at the annual We Give Thanks event and served as guest chef at the OC Courtyard Homeless Shelter
- Participated in the 22nd Annual OC Hog Toy Drive and Ride benefiting and CHOC Children's Hospital
- Hosted Home for The Holidays Pet Adoption, Spark of Love Toy Drive and other pet adoption events
- Rallied all-county community support against the FAA NextGen project affecting arrival and departure flight patterns in and out of John Wayne Airport

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the ten positions budgeted for Third District, one is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.
- One regular Executive Aid position was added during FY 2012-13 Second Quarter.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	1,036,170	1,183,818	948,603	1,195,656	11,838	1.00
Net County Cost	1,036,170	1,183,818	948,603	1,195,656	11,838	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 3rd District in the Appendix on page A19

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 3rd District
008	Board of Supervisors - 3rd District	1,195,655
	Total	1,195,655

009 - BOARD OF SUPERVISORS - 4TH DISTRICT

Operational Summary

Mission:

The Fourth Supervisorial District represents the citizens of Anaheim, Brea, Buena Park, Fullerton, La Habra, Placentia and several unincorporated areas.

Our mission is to deliver effective and affordable County services to the people of the Fourth District and Orange County.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	1,183,818
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,051,065
Total Final FY 2017-2018:	1,195,656
Percent of County General Fund:	0.04%
Total Employees:	10.00

Strategic Goals:

- Provide leadership, formulate new ideas and build consensus on programs and projects benefiting the Fourth District and all of Orange County.
- Serve as the personal conduit between Anaheim, Brea, Buena Park, Fullerton, La Habra and Placentia constituents and Orange County government.

FY 2016-17 Key Project Accomplishments:

- Continued to successfully represent six cities and over 600,000 constituents district-wide on a variety of issues concerning the Fourth District and County of Orange.
- As a member of the Board, nominated the first appointee to the Orange County Ethics Commission.
- Undertook the rehabilitation of a portion of Clark Park in the City of Buena Park to improve the facilities to better serve the recreational needs of North County residents.
- As a member of the County's Real Estate Ad Hoc Committee, welcomed the groundbreaking to demolish and replace the aging Building 16 in the OC Civic Center.
- Participated in voting for various county initiatives to address the issue of homeless in the county:
  - Supported the facility improvements and expedited opening of Orange County's first permanent, year-round homeless shelter in Anaheim. Undertaken in two phases, the site will open in spring 2017 with a capacity of 100 beds. Phase Two of the project will add another 100 beds (200 total) along with offices for the various providers of wrap-around services available to clients of the shelter.
  - Voted for the opening of The Courtyard, the 24-hour emergency shelter in the Civic Center, to help address the homeless crisis that has developed in the City of Santa Ana, and the County seat. The shelter now provides facilities for hygiene, storage and support services.
  - Continuing to direct County Behavioral Health Staff to maintain a presence at the Civic Center and homeless encampments along the various flood control channels wherein the homeless have congregated to educate them on resources available to assist.

- Continuing to search for additional suitable, permanent year-round homeless shelters countywide.
- Overseeing the participation of office staff in the homeless point-in-time (PIT) count.
- Collaborating with municipal partners to re-open and extend the availability of the Fullerton and Santa Ana armories.

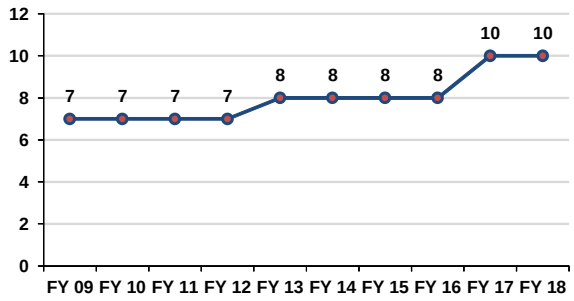
As a member of the OCTA Board of Directors:

- Continuing work on completing the entire 66-mile OC Loop recreational trail in north and central Orange County with construction projects on remaining gap segments.
- As a proponent for building out the County's trail system, working with OCTA staff to develop the first countywide Active Transportation Plan to improve planning for walking paths and bikeways.
- Working with OCTA Board to build capacity improvements to I-405 by awarding a $1.2 billion dollar design-build contract for construction of new lanes from Euclid St. to I-605. In addition, the I-405 Improvement Project includes the construction of two lanes in each direction from SR-73 to I-605 to be operated as toll lanes to help better manage congestion along the corridor. These projects fulfill commitments to voters made under the County's 1/2-cent sales tax Measure M.
- As part of my continuing effort to help improve air quality, voted with colleagues on OCTA Board to purchase 10 alternative fuel buses following the award of grant funds from the California Air Resources Board and Southern California Air Quality Management District. The new funds will also be used to construct a liquid hydrogen fueling station and modification of existing maintenance facilities to accommodate the new buses service requirements. This project supports furthering fuel cell technology and understanding the challenges and benefits of using this technology in transit fleet operations.
- Continued to oversee discussions between City representatives and OCTA staff to fund and build a new Metrolink train station in Placentia.
- As OCTA's representative to Metrolink, brokered several meetings between Metrolink staff and large regional employers to incentivize transit usage, increase ridership and reduce vehicle emission levels.

The Following Events Were Attended by the Fourth District:

- 13th MEU Christmas Toy drive
- Annual County Cleanup Day
- Black History Parade Anaheim
- Brea Seniors Christmas
- Brea 100th Anniversary Parade
- Buena Park Homeless Workshop
- Corn Festival of La Habra
- Crime Victims Memorial
- District Attorney Victims March and Memorial
- Donate Life Cal State Fullerton
- Eco Challenge Day
- Fullerton Founders Parade
- Heroes Hall Dedication at OC Fair Grounds
- Heritage Day Placentia
- Human Trafficking Task Force
- MADD DUI Law Enforcement Awards
- Miss La Habra Pageant
- OCSD Medal of Valor Awards Luncheon
- Peace Officers Memorial Day Honors
- Semper 5k Fundraiser for Marine Corps
- Silverado Days Buena Park
- Taste of Anaheim
- Tamale Festival of Placentia
- Veterans Day Gala OC Fairgrounds
- VFW Thanksgiving Buena Park

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the ten positions budgeted for the Fourth District, one is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.
- One regular Staff Aid II position was added during FY 2011-12 First Quarter to convert to extra help.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	10	10	10	10	0	0.00
Total Expenditures/Encumbrances	1,016,302	1,183,818	1,051,065	1,195,656	11,838	1.00
Net County Cost	1,016,302	1,183,818	1,051,065	1,195,656	11,838	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 4th District in the Appendix on page A20

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 4th District
009	Board of Supervisors - 4th District	1,195,655
	Total	1,195,655

010 - Board of Supervisors - 5th District

Operational Summary

Mission:

The County of Orange is a regional service provider and planning agency representing all residents of Orange County. The core businesses of the County are public safety, public health, environmental protection, regional planning, public assistance social services, and aviation. The Board of Supervisors, as authorized under California law, functions as both a legislative and executive body. In its legislative duties, the Board adopts ordinances, resolutions and rules within the limits prescribed by State law. As an executive body, the Board oversees the activities of County agencies and departments, establishes policy, determines annual budget allocations, approves contracts for public improvement projects and other specialized services, conducts public hearings on matters such as zoning appeals and planning, and makes appointments to various boards and commissions. The Fifth Supervisorial District represents the citizens of Aliso Viejo, Dana Point, a portion of Irvine, Laguna Beach, Laguna Hills, Laguna Niguel, Laguna Woods, Lake Forest, Mission Viejo, Rancho Santa Margarita, San Clemente, San Juan Capistrano, and the unincorporated areas of Coto de Caza, Las Flores, Newport Coast and Ladera Ranch.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	1,183,818
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,152,251
Total Final FY 2017-2018:	1,195,656
Percent of County General Fund:	0.04%
Total Employees:	10.00

Strategic Goals:

- To represent the people of the Fifth District by enhancing and protecting the quality of life, promoting economic prosperity and being an effective advocate for Fifth District issues.

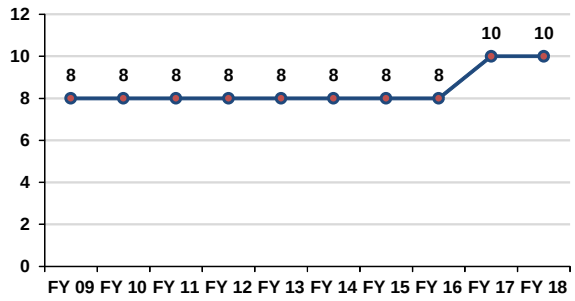
FY 2016-17 Key Project Accomplishments:

- Unanimously elected Chairwoman of the Board of Supervisors for 2016
- Approved in-concept the Agora Town Center project in Laguna Niguel
- Initiated Phase One Street and Utility Improvements for Dana Point Harbor Revitalization
- Issued Request for Qualifications for the advancement of Dana Point Harbor Revitalization
- Formed the Coto de Caza Planning Advisory Committee (CPAC) to foster local participation on land use
- Approved two Communities Facilities Districts (2015-1 and 2015-6) for the Village of Esencia at Rancho Mission Viejo
- Secured the Santa Ana Transit Terminal as a Temporary Emergency Homeless Shelter

- Approved land swap with South Orange County Community College District for new Orange County Animal Shelter
- Sponsored the two-day Spring Fling Pet Adoption event at the Orange County Animal Shelter
- Approved the contract with JVR Shelter Strategies for professional animal shelter consulting services to improve upon current operations and assess the design of the new shelter
- Completed trailhead and entrance improvements at Aliso and Wood Canyon Wilderness Park which received the American Public Works Society 2016 Project of the Year award
- Initiated a multi-year design-build project for significant improvements to Terminals A & B at John Wayne Airport
- Successfully secured approval for amendments to the Waste Disposal Agreement with cities and other organizations which enables continued importation or waste to backfill in-County waste shortfall, full repayment of County bankruptcy debt, and revenue sharing to support city programs
- Approved the purchase of 1110 N Kramer Place to potentially serve as County wide emergency shelter and multi-services center to serve homeless
- Established the Mental Health Ad Hoc
- Authored reforms for the CalOptima Ordinance
- Created the South County Homeless Round Table
- Pursued expansion of CalOptima's Program of All-Inclusive Care for the Elderly programs to South County residents
- Expanded CalOptima's funding partners for Intergovernmental Transfer funds to maximize federal dollars
- Hosted Celebrate Ladera, a signature South County Community Event
- Hosted the inaugural 2016 South County Pet Expo
- Completed the expansion and renovation of the San Clemente Library and Book Store
- Presided over the San Clemente Library Grand Re-opening Ceremony
- Hosted the inaugural 2015 South County Veterans Summit
- Hosted the South County Disaster Preparedness Expo
- Completed Transportation Corridor Agencies' State Route 241 Wildlife Protection Fence Project
- Completed the Ortega Highway (SR-74) Interchange Project
- Selected as Chair of the Orange County Transportation Authority Environmental Oversight Committee
- Awarded 2016 OCTA Measure M2 Community-Based Transit Circulators, Project V Fifth District Projects included the following jurisdictions: County of Orange, Dana Point, Laguna Beach, Lake Forest, Mission Viejo, San Clemente, San Juan Capistrano, Laguna Niguel, Mission Viejo and Rancho Santa Margarita
- Launched new, more user-friendly Transportation Corridor Agencies website
- Established dedicated funding for Emergency Management Services for the San Onofre Nuclear Generating Station
- Supported passage of SB 241, which allows for Neighborhood Electric Vehicles within Rancho Mission Viejo
- Approved 219 affordable and senior housing communities located at Rancho Mission Viejo
- Increased resources and funding available for Permanent Supportive Housing for the homeless (MHSA)
- Approved a mental health wellness center in South Orange County
- Hired Susan Price to serve as the County's Director of Care Coordination

- Initiated the Whole Person Pilot Program which provides the County with the technological infrastructure to coordinate and manage care for homeless people entering the emergency departments and increases homeless services
- Partnered with OC Parks to host the annual Adventure Day event at Caspers Wilderness Park
- Partnered with the Orange County Sherriff's Dept to sponsor and promote the National Prescription Drug Take Back Day event in the 5th District
- Partnered with the OCWIB to host the 2015 South County Job Fair
- Hosted the 9th Annual South County Senior Summit
- Hosted the Conditions of Children Forum in RSM
- Hosted a South County Flu Shot Clinic
- Hosted a County Information Booth at the Soka University International Festival
- Hosted a County Information Booth at the Dana Point Festival of Whales Street Fair
- Hosted a County Information Booth at the 2-day Doheny Blues Festival
- Hosted a County Information Booth at the 3-day Rancho Fest event in RSM
- Hosted a County Information Booth at the 2-day RMV Rodeo
- Hosted a County Information Booth at the 3-day FallFest event in RSM
- Hosted a County Information Booth at the San Clemente Fiesta & Street Fair
- Hosted a County Information Booth at the San Clemente Classic Car Show
- Hosted a County Information Booth at the Founders Day event in Aliso Viejo
- Hosted a County Information Booth at the annual Laguna Hills Memorial Day event
- Hosted a County Information Booth at the annual Mission Viejo Arts Alive event
- Hosted a County Information Booth at the annual 2-day Tall Ships Festival in Dana Point Harbor
- Hosted a County Information Booth at the Laguna Niguel Chamber's Legislative Reception
- Prepared over 1000 Certificates of Recognition Proclamations
- Presented Certificates of Recognition and Proclamations at over 200 events

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Of the ten positions in Fifth District, one is occupied by the Supervisor.
- Two positions were added in FY 2015-16 First Quarter Budget Adjustment Report.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	10	10	10	10	0	0.00
Total Revenues	257	0	0	0	0	0.00
Total Expenditures/Encumbrances	960,352	1,183,818	1,152,251	1,195,656	11,838	1.00
Net County Cost	960,095	1,183,818	1,152,251	1,195,656	11,838	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 5th District in the Appendix on page A21

Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 5th District
010	Board of Supervisors - 5th District	1,195,655
	Total	1,195,655

011 - CLERK OF THE BOARD

Operational Summary

Mission:

The Mission of the Clerk of the Board of Supervisors (COB) is to provide the County and its citizens easy access to information; and guidance to facilitate fair, equitable and open participation in the decision and policy making of Orange County government.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	4,807,990
Total FY 2016-2017 Actual Expenditure + Encumbrance:	4,555,299
Total Final FY 2017-2018:	5,235,580
Percent of County General Fund:	0.16%
Total Employees:	29.00

Strategic Goals:

- Facilitate the decision and policy making of Orange County government.
- Ensure the assessment appeals process is fair, timely and equitable; and promote public understanding of the process.
- Ensure records are maintained, legislative history of the County is preserved and documents are readily available to our clients.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENT OF ACCURATE BOARD OF SUPERVISORS AGENDA TITLES **What:** Measurement of COB's accuracy and training of COB staff and County agencies. **Why:** Ensures compliance with Brown Act and identifies areas requiring training.	95% of published agenda titles were accurate with no errors.	96% of agenda titles published with no errors.	COB continues to maintain a low error rate while utilizing more aggressive tracking and reporting of errors, and additional workload.
PERCENT OF ACCURATELY COMPLETED AND TIMELY FILED ASSESSMENT APPEALS APPLICATIONS. **What:** Indicator of taxpayers' and agents' understanding of form and process and the use of e-filing. **Why:** Measures success of the COB's training and outreach efforts and use of online e-file application.	86% of 2015 and 90% of 2016 applications were completed accurately and timely filed.	87% of 2017 applications accurately completed and timely filed.	With the increased use of e-filing, accurate and timely filings have leveled out.
PERCENT OF ASSESSMENT APPEAL CLAIMS DECIDED OR WAIVED WITHIN 2 YEAR DEADLINE. **What:** Indicator of success managing workload to ensure required actions are taken before legal deadline. **Why:** Assesses whether procedures & staffing results in processing appeals within the statutory deadline.	Although the 2 year deadline has not yet expired for all of the 2015 filings, 96% of the appeals have been resolved or waivers received.	100% of appeals resolved or waivers filed, excluding cases in litigation.	COB is meeting anticipated goal due to high priority placed on tracking of database information and appeals.

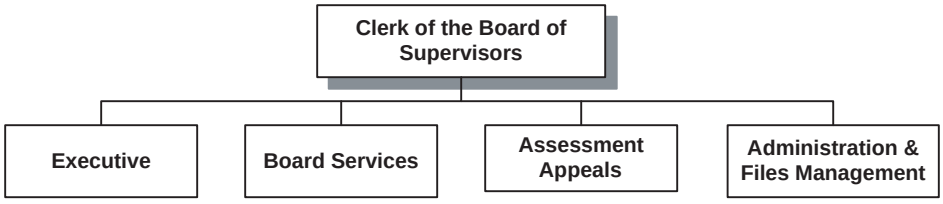
Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENT OF ASSESSMENT APPEALS HEARINGS HELD OR SCHEDULED WITHIN ONE YEAR OF FILING. **What:** Indicator of efficiency in processing and scheduling appeals. **Why:** Measures COB's success in meeting its customer service goal & reducing 2nd year protective filings.	60% of 2016 filings (still in progress) and 75% of 2015 filings are projected to hold initial hearings within one year.	75% of hearings scheduled within one year, excluding filings with applicant waivers.	COB has been successful in scheduling hearings within one year.
RESULTS OF CUSTOMER SATISFACTION SURVEY: % FINDING ASSESSMENT APPEAL WORKSHOPS OVERALL SATISFACTORY. **What:** Indicator of success in meeting clients' needs and providing understanding of appeals process. **Why:** Measures success in educating filers on how to prepare for their hearing which impacts COB workload.	100% of attendees rated workshop as overall satisfactory or better and the number of workshops conducted has remained the same as prior year due to high interest.	97% of attendees rating workshops as overall satisfactory or better.	COB has consistently received overall favorable ratings from its workshop survey respondents.
RESULTS OF CUSTOMER SATISFACTION SURVEY: % FINDING COB DEPT SERVICES OVERALL FAVORABLE. **What:** Indicator of COB's success in meeting our clients' needs. **Why:** Measures COB's success in meeting the needs of our customers in a professional and courteous manner.	100% rated COB as overall satisfactory or better.	100% rating COB as overall satisfactory or better.	COB has consistently received overall favorable ratings from its customers.

FY 2016-17 Key Project Accomplishments:

- Processed an estimated 7,100 assessment appeal filings.
- Processed approximately 1,300 agenda items for Board of Supervisors meetings including preparation and publication of approximately 80 legal notices.
- Processed approximately 1,000 money or damages claims, lawsuits & subpoenas and 155 claims for refund of overpayment of taxes and/or penalties paid.
- Held seven assessment appeals public workshops on how to prepare for your hearing.
- Processed 6,300 Conflict of Interest/Form 700 filings and processed 56 code amendments.

Organizational Summary



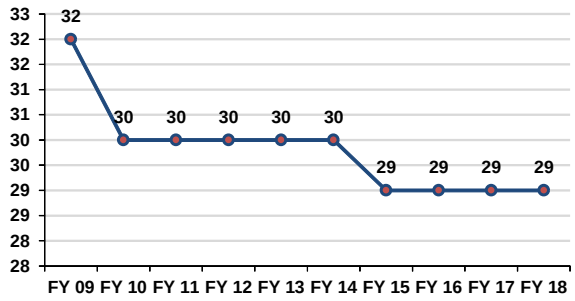
Clerk of the Board - Executive - Provides leadership and vision, management oversight and direction to all Clerk of the Board functions; performs administrative functions including Budget preparation and monitoring, human resources, legislative analysis and proposals, oversees preparation of strategic financial plan and monitors progress in meeting goals and performance indicators.

Board Services - Prepares and publishes agendas for Board of Supervisors and other authorities in accordance with legal requirements for public meetings; records and publishes actions taken by the Board; maintains official rosters of Boards, Commissions and Committees; processes legal publications, postings and notices; receives and administers bid openings for projects; administers oaths of office for various elected and appointed officials and employees; serves as filing officer for Statement of Economic Interest forms; manages lobbyist registration program, receives and processes claims, summons and complaints against the County.

Assessment Appeals - Receives and processes assessment appeal applications; schedules hearings in accordance with legal requirements; prepares minutes and processes actions of the Appeals Boards and Hearing Officers; provides assistance and education on the assessment appeals process to the general public and professional groups through workshops, brochures, the internet and individual assistance.

Administration & Files Management - Provides files management of all records that the Clerk of the Board is required to maintain; responds to Public Record Act requests; assists County staff and the public with research and retrieval of information; prepares strategic financial plan and monitors progress in meeting goals and performance indicators; provides technical knowledge and coordination in development and implementation of automation projects; provides end-user system support services; performs purchasing, petty cash and payroll functions for COB, the Board of Supervisors offices and Office of the Performance Audit Director.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Even with increased workload and additional responsibilities and services, COB has not increased staffing levels for over ten years and has minimized the need for seasonal extra-help for Assessment Appeals. This has been accomplished primarily through automation of previously labor-intensive activities.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Facilitate the decision and policy making of Orange County government.

Ensure the assessment appeals process is fair, timely and equitable; and promote public understanding of the process.

Ensure records are maintained, legislative history of the County is preserved and documents are readily available to our clients.

Changes Included in the Base Budget:

The Adopted Budget includes a reduce augmentation of $138K to defund one Administrative Manager I to meet the Net County Cost limit.

The Adopted Budget includes a Restore Augmentation of $138K one-time funding to maintain the current level of service and an Expand Augmentation of $145K ongoing funding for the Board of Supervisors network television.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Restore Appropriations and Net County Cost to Maintain Current Level of Service Amount:$ 138,236	Request restoration of one defunded vacant Administrative Manager I to allow COB to continue its high rate of service to the public and other County Departments/Agencies.	Restoration of the vacant position will allow COB to continue to have high accuracy rate in regards to agenda titles.	10227
Increase Appropriations and Net County Cost for BOS Network Television Amount:$ 145,000	Clerk of the Board requests an addition of $145,000 Appropriations and Net County Cost for Professional Services Contract related to the Board meeting live broadcast services.	Increasing funding will ensure adequate resources for the Board meeting live broadcast services.	11102

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	29	29	29	29	0	0.00
Total Revenues	74,125	227,450	170,486	75,999	(151,451)	-66.59
Total Expenditures/Encumbrances	4,216,240	4,807,990	4,555,299	5,235,580	427,590	8.89
Net County Cost	4,142,115	4,580,540	4,384,813	5,159,581	579,041	12.64

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Clerk of the Board in the Appendix on page A22

Budget Units Under Department Control:

No.	Agency Name	Clerk of the Board - Executive	Board Services	Assessment Appeals	Administration & Files Mgmt	Total
011	Clerk of the Board	551,899	1,828,853	1,799,631	1,055,197	5,235,580
	Total	551,899	1,828,853	1,799,631	1,055,197	5,235,580

017 - County Executive Office

Operational Summary

Mission:

The mission of the County Executive Office (CEO) is to support and implement Board policy and direction through corporate action and leadership, communication and coordination of strategic and regional planning, and to ensure effective service delivery through efficient management of the County's workforce and resources, and to identify and respond to needs in a proactive style focused on customer service.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	22,791,952
Total FY 2016-2017 Actual Expenditure + Encumbrance:	21,414,390
Total Final FY 2017-2018:	22,619,527
Percent of County General Fund:	0.67%
Total Employees:	119.00

Strategic Goals:

- Facilitate, support and ensure the implementation of decisions by the Board of Supervisors in a proactive style focused on customer service.
- Improve County government's effectiveness in addressing community issues and needs.
- Ensure the financial strength and integrity of the County of Orange.
- Preserve and advance the regional services and infrastructure that the Orange County community relies upon by working collaboratively with other levels of government and community based organizations to ensure that regional issues and needs are addressed.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
CONSOLIDATION OF HUMAN RESOURCE SERVICES. **What:** Efforts are ongoing across the County to provide greater consistency and efficiencies. **Why:** Effective service delivery is achieved by standardizing hiring methods, promotions & workforce management	To ensure HR standards and practices are consistently applied.	Transition activities are continuing with a goal of increased efficiencies at the conclusion of the centralization process.	Centralization is still in process.
UPGRADE COUNTY OF ORANGE CREDIT RATING. **What:** Ratings by major bond rating company, which indicate financial credit worthiness. **Why:** Credit ratings impact the County's borrowing cost; higher ratings mean lower interest rates on bonds	Standard & Poor's upgraded the County's credit rating to "AA+" from "AA", while its rating on outstanding general obligation debt went from "AA- to "AA".	Maintain/Improve ratings.	In FY 2016-17, the three primary credit rating agencies, which includes S&P Global Ratings, Fitch Ratings and Moody's Investor Service reaffirmed the County's issuer credit rating of AA+/AA+/Aa1.

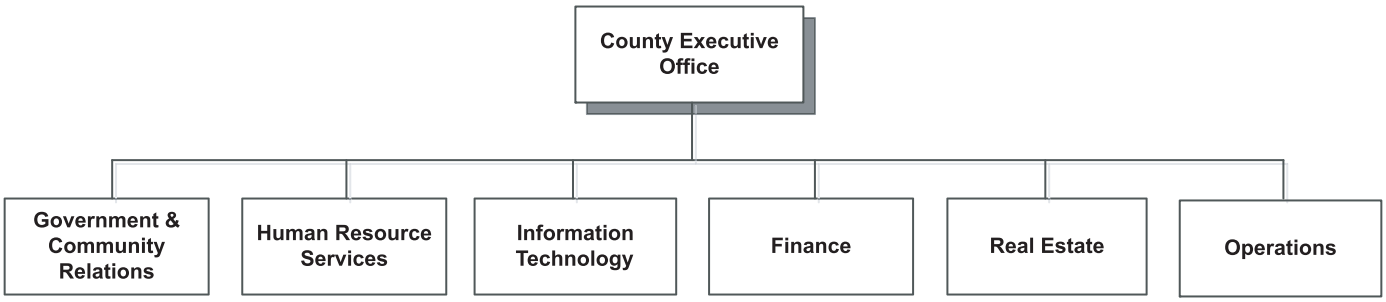
Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
TRANSITION TO A COUNTY-WIDE MANAGED SERVICES IT MODEL FOR VOICE AND DATA NETWORK. **What:** Upgrade aging voice and data network and provide end-to-end support using a managed services model rather than a decentralized model. **Why:** Accomplishes Board's directive to centralize services, implement standards and better manage costs.	Implementation of next-generation voice and network environment is approximately 70% complete.	Further transformation of County-wide voice and data network, including distribution of new phone equipment for users to be completed by October 2017.	We are continuing a multi-year project to create a new network with next-generation technology. The effort will extend through October 2017.
CONSOLIDATE REAL ESTATE FUNCTIONS AND ENHANCE REVENUE OPPORTUNITIES. **What:** Leverage the County's real estate assets for greater efficiency, management & revenue opportunities. **Why:** Emphasis on real estate assets provides County with cost savings & revenue to promote programs/goals	CEO provides real estate counsel, land development services and leasing representation. The Land Development Team leads entitlements and developments; Real Estate Services maintains and enhances County owned and occupied facilities and assets.	Develop additional real estate projects in the County with a goal of providing a significant and consistent revenue stream.	Continued to collaborate with County departments and other entities in successfully completing Real Estate projects.

FY 2016-17 Key Project Accomplishments:

- The County Executive Office (CEO) Finance Division and other offices provided diligent efforts in monitoring the budget and maintaining accurate budget projections for the Department, which resulted in a balanced budget at year-end. Vacancy Factor for salary savings and cost savings measures utilized for Services & Supplies resulted in Net County Cost being met at year-end.
- Received the Government Finance Officers Association (GFOA) Distinguished Budget Award.
- The demolition of Building 16 in the Santa Ana Civic Center was completed. A new six-story office building will be built in its place and projected to be completed by 2020.
- The Central Utility Facility (CUF) Infrastructure Upgrade Project is in progress. This project includes upgrading aging equipment systems at the CUF and utility pipes in the Santa Ana Civic Center area with more energy efficient and environmentally responsible systems.
- A Courtyard Shelter was established in 2016, which continues to provide temporary housing, meals and other social services to hundreds of homeless individuals each day.
- Established first online County Policy Library, which included guidelines for developing and updating County-wide policies, as well as the ability to share Department protocols.
- Redesigned County Connection to digital magazine format.
- Developed new County-wide policy for Grants Administration program.
- Developed FY 2017-18 County Legislative Platform document.
- Secured passage and signature into law of Board-sponsored legislation.

Organizational Summary



Government & Community Relations - The Government & Community Relations Office includes Legislative Affairs, Communications, Administration and Special Projects, which includes Agenda Review. Priorities in this area are developing proactive communication strategies and strengthening the County's legislative presence.

Human Resource Services - The Chief Human Resource Officer (CHRO) oversees County classification and recruitment, employee benefits, employee and labor relations, learning and organizational development and Human Resources operations. The HRS office also works with Board of Supervisors to reduce the two largest cost centers: pensions and medical insurance costs, by negotiating changes to collective bargaining agreements. Recentralization of Human Resources resulted in full compliance with state and local HR regulations and coordinated management of all County Human Resources activities. The mission of the office is to attract, retain, and develop a highly skilled and competent workforce so that County departments can provide outstanding services to their customers.

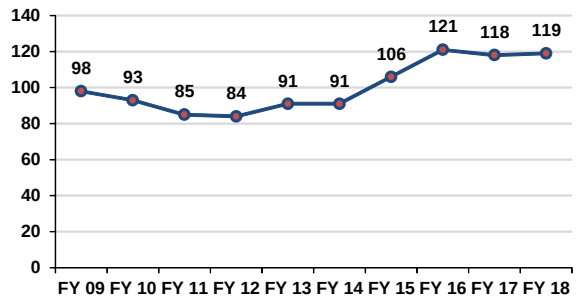
Information Technology - The Chief Information Officer (CIO) oversees IT strategic planning, IT policy and standards, County-wide technology service delivery through managed services providers, as well as a shared services organization. OC Information Technology, which is led by the CIO, provides County-wide IT solutions for voice communications, network and Internet access, as well as server hosting and data center services. Key areas of focus for the Department include the implementation of a next-generation voice and network environment, consolidation of County IT functions into a shared services delivery model and the establishment of County-wide collaboration tools, security/hardware standards and a project management methodology.

Finance - The Chief Financial Officer (CFO) oversees the County budget, fiscal services, public finance, procurement and risk management functions. The CFO's office works to ensure the financial stability of the County by managing County revenues and expenditures in a responsive manner. The office is responsible for creation of the budget, through the County Budget Office, which also monitors and develops the County's long-range Strategic Financial Plan, as well as special projects. The County Procurement Office is responsible for overseeing County contracts and agreements. The Fiscal Services Unit is responsible for developing, managing and monitoring the County Executive Office's budget and processing all financial transactions for the Department in an accurate and timely manner. The Public Finance Unit is primarily responsible for managing programs designed to access funds for the construction and acquisition of public facilities, and for the implementation of programs targeted to enhance the well-being of the community. Finally, the Risk Management Office preserves and protects the human and capital assets of the County departments allowing them to meet their missions without unnecessary cost.

Real Estate - The Chief Real Estate Officer (CREO) oversees the County's real estate function by providing real estate counsel, land development services and renewable energy initiatives and leasing representation. The CEO Real Estate team currently is comprised of two teams, (1) Land Development Team which leads the entitlements and development process for the County's land assets in order to provide revenue and cost savings for the County and (2) Real Estate Services which leads all real estate matters concerning the leasing, constructing, operating and maintaining County-owned/occupied facilities and assets. Real Estate Services provides support to County departments (clients) that include analysis and recommendations to assist with their real estate decision making.

Operations - The Chief Operating Officer (COO) provides supervision over all appointed department heads, as well as administrative review over all other County departments. Important goals of this structure include allowing the County Executive Officer increased time to provide more direct service to the Board of Supervisors and focus on policy making, allowing consistency in direction to all departments, developing coordinated strategies to implement County goals and helping to ensure compliance with all local, state and federal regulations. The COO is responsible for helping implement the Board's goals of consolidation, efficiency and savings. Examples include the consolidation of Public Administrator with District Attorney and Public Guardian with Health Care Agency, as well as reorganization of Orange County Public Works.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2017-18: The FY 2016-17 First Quarter Budget Reporting Process added one Administrative Manager I position in support of the Community Corrections Partnership (CCP) Committee. Total authorized positions increased from 118 to 119.
- FY 2016-17: The FY 2015-16 First Quarter Budget Reporting Process deleted six positions (two Administrative Manager II, one IT Systems Technician II, one IT Supervisor, one Information Technologist II and one IT Business Analyst II) for inclusion in Budget Control 037 - IT Support Services and Budget Control 289 - Information & Technology. The FY 2015-16 First Quarter Budget Reporting Process also added one Administrative Manager I position offset by the deletion of one Administrative Manager I position from Budget Control 003 - Auditor-Controller in support of economic analysis, and added one Administrative Manager III position and one Staff Specialist position offset by the deletion of two Office Supervisor A positions from Budget Control 120 - OC Public Libraries for coordination of homeless services. Total authorized positions decreased from 121 to 118.
- FY 2015-16: In the Adopted Budget, one Administrative Manager I position on Leave of Absence, one vacant Staff Specialist position from CEO Administration and one vacant Administrative Manager II position from Budget Office were defunded to meet the Net County Cost Limit; however, these positions were restored during the Final Budget Process. To accommodate the increased CEO Fiscal Services and County Procurement Office (CPO) workload, as a result of the CEO/Human Resource Services/Real Estate Consolidation, two vacant positions were deleted from Fund 297 to offset the requested addition of two Procurement Contract Specialist positions to CPO and a vacant Staff Specialist position was deleted from Real Estate to offset the requested addition of one Accounting Technician position to CEO Fiscal Services. After augmentations, total authorized positions increased to 121.
- FY 2014-15: In the Adopted Budget, one Secretary II position was defunded from Corporate Real Estate to meet the Net County Cost Limit. As part of the County Executive Office and Human Resource Services Reorganization, two positions, which includes the Chief Human Resources Officer and Executive Secretary I were transferred in from Department 054 to Department 017 during Phase I of the Consolidation. In an effort to centralize County Executive Office Real Estate functions, thirteen positions, which includes two Administrative Manager II's, four Administrative Manager I's, five Real Property Agent III's, one Real Property Technician and one Secretary I were transferred in from OC Public Works responsible for Real Estate Services. The First Quarter Budget Reporting Process transferred in one Office Specialist position and one Office Technician position from Human Resource Services in support of Administrative services functions associated with the County Executive Office and Human Resource Services Reorganization, one Administrative Manager I position from Dana Point in support of real estate functions and one Administrative Manager I position from Utilities in support of Special Projects and added one new Office Specialist position in support of the Board of Supervisors' reception area. The Second Quarter Budget Reporting Process transferred in eight Real Estate positions, which includes two Administrative Manager I's,

two Administrative Manager II's, three Real Property Agent III's and one Staff Specialist from HCA, SSA, OC Public Libraries and OC Parks. Total number of positions increased by 15 in FY 2014-15, mostly due to the centralization of Corporate Real Estate Services to CEO. The total authorized positions increased to 119.

- FY 2013-14: In the Adopted Budget and as part of the 5% VLFAA reduction Plan, two vacant positions were defunded, which includes one Staff Specialist for Communications and one IT Systems Technician II for Hall of Administration IT Support. The First Quarter Budget Reporting process deleted one vacant Deputy County Executive Officer position from OC Infrastructure and added one Staff Specialist position for the Department's Reorganization. Also, the First Quarter Budget Reporting Process transferred one Environmental Engineering Specialist position from CEO Land Development to OC Public Works and added one Administrative Manager I position. The Second Quarter Budget Reporting Process transferred one Technical Systems Specialist position from Hall of Administration IT Support to Clerk of the Board. Also, the Second Quarter Budget Reporting Process transferred one IT Systems Technician II position from Hall of Administration IT Support to County Counsel. The Third Quarter Budget Reporting Process transferred in one Administrative Manager I position from Human Resource Services in support of administrative services functions, which is included in Phase II of the County Executive Office and Human Resource Services Reorganization. Also, the Third Quarter Budget Reporting Process transferred in one Administrative Manager I position from Social Services Agency in support of Corporate Real Estate functions relating to the acquisition, leasing and management of County Real Estate Assets.
- FY 2012-13: In the Adopted Budget, three regular positions were transferred to other Budget Controls. Two positions were transferred to the Auditor-Controller 003 to permanently support the CAPS+ System. The third position was transferred to the Information and Technology ISF 289 to align the position to the appropriate budget according to work assignments. The First Quarter Budget Reporting Process transferred in twelve positions from OC Public Works to implement the reassignment of the County Corporate Real Estate unit in accordance with the Board of Supervisor's recommendation approved on October 23, 2012. The Second Quarter Budget Reporting Process transferred out two positions to Budget Control 054 Human Resources Services (HRS) as part of the HRS Recentralization. FY 2011-12: In the Requested Budget five positions were defunded to meet the target Net County Cost Limit. One defunded position was later deleted as part of the mid-year VLF reductions.
- FY 2011-12: In the Adopted Budget, five positions were defunded to meet the target Net County Cost Limit. One defunded position was later deleted as part of the mid-year VLF reductions.
- FY 2010-11: In the Adopted Budget six regular positions were transferred to the Information and Technology ISF 289 to meet the Net County Cost limit and to align the positions to the appropriate budget according to work assignments. The First Quarter Adjustment transferred one regular vacant position to the Human Resources Department and deleted another vacant position.
- FY 2009-10: The First Quarter Adjustment deleted four regular and one limited-term vacant positions. The Second Quarter Adjustment transferred one regular position to the Information and Technology Internal Service Fund (ISF) 289 to align the position to the appropriate budget according to work assignments.
- FY 2008-09: In the Adopted Budget, two positions were deleted to meet the Net County Cost limit. The CEO Second Quarter Adjustment deleted two limited-term positions formerly used for the CAPS+ Project and one regular position in CEO IT. The Third Quarter Adjustment deleted one regular position from CEO Government & Public Services.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County Executive Office continues to lead the Board's strategic planning process, update the Strategic Financial Plan and continue development and implementation of the County's financial systems, integrate and coordinate regional planning efforts, provide leadership in the development of the County's financial technology and administrative functions, and support the Board in developing and pursuing the Orange County Legislative Platform.

Changes Included in the Base Budget:

The FY 2017-18 Base Budget meets the Net County Cost (NCC) Limit of $16,855,461. The decrease in expenditure budget from FY 2016-17 to FY 2017-18 is due to Salaries and Employee Benefits rate increases partially offset by a higher vacancy factor of 6% and increase in Services & Supplies offset by an increase in Intrafund Transfer.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	118	119	119	119	0	0.00
Total Revenues	2,128,801	5,850,901	4,781,905	5,764,066	(86,835)	-1.48
Total Expenditures/Encumbrances	18,718,983	22,791,952	21,414,390	22,619,527	(172,425)	-0.76
Net County Cost	16,590,183	16,941,051	16,632,485	16,855,461	(85,590)	-0.51

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: County Executive Office in the Appendix on page A30

Highlights and Key Trends:

- Continued expanding use of the Performance Budgeting System to further enhance collaboration with departments has improved efficiency in development of the Annual Budget and Strategic Financial Plan.
- Complete transition to new OC Agenda system from the current eAgenda Comprehensive Agenda Management Solution (CAMS) system, which will increase ability to produce Agenda Staff Reports (ASR) in a comprehensive, user-friendly, consistent and efficient manner.
- Improve Public Records Act Request process by obtaining a new system to consistently track and respond to requests throughout the County.
- Establish Graphic Design Working Group, led by CEO Communications.
- Coordinate County-wide initiative to standardize County branding across departments.

Budget Units Under Department Control:

No.	Agency Name	Government & Community Relations	Human Resource Services	Information Technology	Finance	Real Estate	Operations	Total
004	Miscellaneous	0	0	0	67,041,503	0	0	67,041,503
016	2005 Lease Revenue Refunding Bonds	0	0	0	10,520,000	0	0	10,520,000
017	County Executive Office	4,587,989	134,184	412,434	12,190,673	4,198,855	1,095,392	22,619,527
019	Capital Acquisition Financing	0	0	0	5,853,655	0	0	5,853,655
037	I.T. Support Services	0	0	1,670,556	0	0	0	1,670,556
038	Data Systems Development Projects	0	0	9,798,912	0	0	0	9,798,912
039	IBM Mainframe	0	0	2,395,550	0	0	0	2,395,550
041	Grand Jury	0	0	0	589,737	0	0	589,737
045	Juvenile Justice Commission	0	0	0	180,151	0	0	180,151
048	Detention Release	0	0	0	1,698,715	0	0	1,698,715

Budget Units Under Department Control:

No.	Agency Name	Government & Community Relations	Human Resource Services	Information Technology	Finance	Real Estate	Operations	Total
052	Orange County Ethics Commission	0	0	0	549,164	0	0	549,164
054	Human Resource Services	0	6,652,068	0	0	0	0	6,652,068
056	Employee Benefits	0	2,137,702	0	0	0	0	2,137,702
073	Alternate Defense	0	0	0	5,779,891	0	0	5,779,891
081	Trial Courts	0	0	0	66,791,938	0	0	66,791,938
104	Criminal Justice Facilities - Accumulative Capital Outlay	0	0	0	21,304,090	0	0	21,304,090
105	Courthouse Temporary Construction	0	0	0	3,639,162	0	0	3,639,162
12J	Proposition 69 - DNA Identification Fund	0	0	0	681,606	0	0	681,606
135	Real Estate Development Program	0	0	0	0	2,387,663	0	2,387,663
13N	OC Tobacco Settlement Fund	0	0	0	33,664,017	0	0	33,664,017
14J	Excess Public Safety Sales Tax	0	0	0	1,601,900	0	0	1,601,900
15I	Countywide IT Projects Non-General Fund	0	0	10,771,284	0	0	0	10,771,284
15J	Pension Obligation Bonds Debt Service	0	0	0	15,045,550	0	0	15,045,550
15T	El Toro Improvement Fund	0	0	0	2,965,038	0	0	2,965,038
15Y	Teeter Series A Debt Service Fund	0	0	0	66,940,403	0	0	66,940,403
289	Information Technology ISF	0	0	90,318,298	0	0	0	90,318,298
290	Insured Health Plans ISF	0	189,330,030	0	0	0	0	189,330,030
291	Unemployment ISF	0	8,180,212	0	0	0	0	8,180,212
292	Self-Insured PPO Health Plans ISF	0	77,934,161	0	0	0	0	77,934,161
293	Workers' Compensation ISF	0	0	0	60,391,441	0	0	60,391,441
294	Property & Casualty Risk ISF	0	0	0	35,926,437	0	0	35,926,437
298	Self-Insured Benefits Internal Service Fund	0	10,072,298	0	0	0	0	10,072,298
29W	Wellness Program Internal Service Fund	0	3,230,170	0	0	0	0	3,230,170
29Z	Life Insurance ISF	0	961,778	0	0	0	0	961,778
9A0	PUBLIC FINANCING PROGRAM (PGM II)	0	0	0	5,250,821	0	0	5,250,821
9B0	PUBLIC FINANCING PROGRAM (PGM V)	0	0	0	50,535,315	0	0	50,535,315
9C0	PUBLIC FINANCING PROGRAM (PGM VI)	0	0	0	90,013,167	0	0	90,013,167
	Total	4,587,989	298,632,603	115,367,034	559,154,374	6,586,518	1,095,392	985,423,910

052 - Orange County Ethics Commission

Operational Summary

Description:

On June 7, 2016, Orange County Voters approved Measure A, which calls for the establishment of a Campaign Finance and Ethics Commission (Ethics Commission). On June 28, 2016, the County Board of Supervisors established the budget for the Ethics Commission. Ethics Commission will provide oversight of the County's Campaign Reform Ordinance, Lobbyist Registration and Reporting Ordinance, the Gift Ban-Ordinance and sections 6 and 9 of the County Code of Ethics and Commitment to Public Service.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	549,164
Total FY 2016-2017 Actual Expenditure + Encumbrance:	131,953
Total Final FY 2017-2018:	549,164
Percent of County General Fund:	0.02%
Total Employees:	2.00

Strategic Goals:

- Provide oversight of the County's Campaign Reform Ordinance, Lobbyist Registration and Reporting Ordinance, the Gift Ban-Ordinance and sections 6 and 9 of the County Code of Ethics and Commitment to Public Service.

FY 2016-17 Key Project Accomplishments:

- On June 7, 2016, Orange County Voters approved Measure A, establishment of a Campaign Finance and Ethics Commission (Ethics Commission)
- On June 28, 2016, the County Board of Supervisors established the budget for the Ethics Commission
- On March 14, 2017, the Board of Supervisors selected Denah Hoard, Executive Director of the Office of Campaign Finance & Ethics Commission position effective April 2017

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	0	2	2	2	0	0.00
Total Expenditures/Encumbrances	0	549,164	131,953	549,164	0	0.00
Net County Cost	0	549,164	131,953	549,164	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Orange County Ethics Commission in the Appendix on page A63

054 - Human Resource Services

Operational Summary

Description:

To attract, retain, and develop a highly skilled and competent workforce so that County departments can provide outstanding services to their customers.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	6,403,263
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,469,094
Total Final FY 2017-2018:	6,652,068
Percent of County General Fund:	0.2%
Total Employees:	143.00

Strategic Goals:

- Ensure compliance with federal, state, and local human resources and employee benefits regulations and policies.
- Attract, retain, and develop a highly skilled and competent workforce.
- Develop and maintain an ethical organizational culture that serves as the platform for employee engagement, innovation, and productivity.
- Administer a fair and balanced employee discipline/appeals process.
- Administer an effective labor negotiations program that provides an adequate and sustainable total compensation package for our employees.
- Administer an effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices.
- Develop and maintain human resource systems that provide for the efficient and effective accomplishment of Countywide and Department business goals.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
ENSURE COMPLIANCE, STANDARDIZATION, & UNIFORM APPLICATION OF FEDERAL, STATE, & LOCAL HR REGULATIONS. **What:** State law requires compliance with all rules. Non-compliance can result in takeover of operations. **Why:** Ensuring compliance with regulations increases efficiencies and reduces the County's risk exposure.	The centralization of the Classification/Compensation, Recruitment, Learning & Organizational Development, and Employee & Labor Relations Units increased compliance with federal, state, and local Human Resources (HR) regulations.	Finalize the consolidation of remaining Human Resource Services (HRS) functions into HRS headquarters, including Return-to-Work, HR Analytics, and Employment Records and Transaction Processing.	The County HR process has been complying with all federal, state and local HR regulations in a consistent manner across all departments under the guidance of HRS.

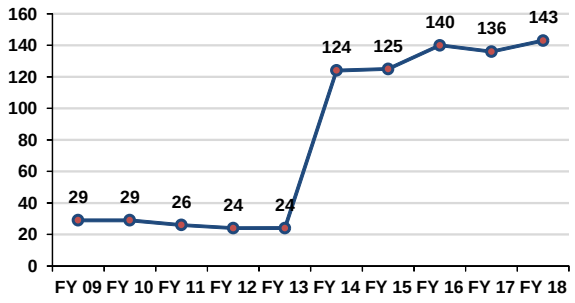
Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
ACHIEVE EFFICIENT AND EFFECTIVE DELIVERY OF COUNTY-WIDE HR SERVICES. **What:** Affords consistency, supports increased performance, & enables best practices for entire County. **Why:** HRS is an essential part of the County's infrastructure, supporting every aspect of its operation.	Developed effective IT capabilities in HRS. In addition, identified and addressed transaction processing inconsistencies/ errors.	Continue to centralize HRS functions and plan/ implement County-wide employee development opportunities in a standardized manner.	As more HRS Units are consolidated, they will be able to standardize and review their processes, leading to the realization of greater efficiencies.

FY 2016-17 Key Project Accomplishments:

- Human Resource Services Recruitment Team improved hiring efficiency by integrating Biddle Online testing into the existing NeoGov applicant tracking system. This enhancement reduced the time it takes to complete a recruitment by an average of 10%.
- Classification and Compensation Unit conducted over 100 maintenance studies that facilitated recruitment of better qualified candidates and ensured accuracy in candidate assessment processes.
- The County's average health risk decreased by 4.5%, leading to lower than expected increase in benefits and saving the County $1.5 million in direct costs and $2.5 million in indirect costs.
- Human Resource Services Administrative Services Team led an upgrade of the OnBase document management system from version 9 to version 15 and saved the County over $16,000 annually through contract review changes. The Team also collaborated with Records and Transactions to implement new business processes that reduced duplication of efforts and increased work productivity.
- Human Resource Analytics Unit collaborated with Orange County Information Technology (OCIT) and began the process of upgrading the County's CAPS+ Personnel Data Warehouse. The new Human Resource Data Portal resides on a new server that affords faster performance and greater flexibility to integrate data from a variety of sources.
- Human Resource Services Learning & Organizational Development Team expanded professional growth opportunities to more than 13,000 employees. These cost-effective opportunities improved communication and team building competencies across the County, while leveraging internal expertise and resources.
- Human Resource Services Satellite Teams conducted 345 personnel investigations and implemented 198 informal corrective actions.
- Human Resource Services Employee and Labor Relations Team completed contract negotiations that reduced the County's financial liability upon payout of a separated employee. Additional negotiations ensured enhancement of retirement benefit plans.
- Human Resource Services Volunteer and Intern Services Unit supported County Departments in managing/coordinating 28,889 volunteers, interns and reserves who contributed 595,934 hours of service. The estimated value for their service is $17 million.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2017-18 - Total authorized positions increased from 136 to 143. The FY 2016-17 Second Quarter Budget Reporting Process added seven positions, in which two positions (one Office Specialist and one Administrative Manager II) were included to address increasing and ongoing demands of Employee Leave & Return-to-Work/Classification-Compensation and five positions (one Office Technician, one Office Specialist, one Staff Assistant, one Staff Specialist and one Administrative Manager I) were transferred to Human Resource Services (HRS) from Child Support Services (CSS) and Assessor in support of HRS consolidation.
- FY 2016-17 - Total authorized positions decreased from 140 to 136. The FY 2015-16 First Quarter Budget Reporting Process deleted four positions (one Information Technologist I, one Senior Information Technologist, one Information Technologist II and one Senior IT Business Analyst) for inclusion in Budget Control 037 - IT Support Services and Budget Control 289 - Information & Technology ISF, due to integration of CEO Information Technology.
- FY 2015-16 - Total authorized positions increased from 125 to 140, primarily due to mid-year budget adjustments to add twelve positions for Learning & Organizational Development and transfer-in of three positions from other departments for centralized services.
- FY 2014-15 - The Chief Human Resources Officer and Executive Secretary positions transferred to the County Executive Office. The First Quarter Budget Reporting Process transferred out one Office Specialist position and one Office Technician position to the County Executive Office in support of Administrative services functions associated with the County Executive Office and Human Resource Services Reorganization, transferred in one Administrative Manager II position and one Administrative Manager I position from OC Community Resources and added one Administrative Manager I in support of Learning & Organizational Development and transferred in one position from OC Road as a Staff Specialist and one position from OC Flood as a Staff Specialist in support of Human Resource services for OC Public Works. The Second Quarter Budget Reporting Process added one Office Specialist position and three Staff Specialist positions in support of Human Resource services for recruitment and employment records/transaction processing and added two limited-term Administrative Manager I positions, one limited-term Staff Development Specialist position, one regular Staff Development Specialist position, one limited-term Office Specialist position and three regular Office Specialist positions in support of Learning & Organizational Development supervisor and manager programs.
- FY 2013-14 - Two positions transferred from Budget Control 054 to Employee Benefits, Budget Control 056. Six positions were added to support staff workloads related to the implementation of the Affordable Care Act. One Administrative Manager I position transferred to the County Executive Office.
- FY 2012-13 - One hundred HR positions from agencies/departments transferred to HRS on March 8, 2013 to implement the re-centralization of HR function into the HRS Department.
- FY 2010-11 - Two positions were deleted in the FY 2010-11 budget approval process effective April 1, 2011 due to CAPS+ HR implementation completion. A vacant Staff Specialist position was deleted as part of the First Quarter Budget Report and a Senior Technical Systems Specialist was transferred to the Auditor-Controller Department as part of the Third Quarter Budget Report.
- FY 2009-10 - An Administrative Manager I position was deleted as part of the First Quarter Budget Report.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Strategic Planning, Workforce Planning and Succession Planning have been identified as Strategic Priorities by the Board of Supervisors and Department Heads. With actual and impending retirements, the County needs to assure that a highly skilled workforce is prepared for future opportunities and responsibilities as openings arise. HRS has been identified as the lead department in addressing this important issue. HRS is continuing to consolidate all County-wide efforts and organize an efficient method of delivery of HR services in this area.

Changes Included in the Base Budget:

The FY 2017-18 Base Budget meets the Net County Cost (NCC) Limit of $4,570,440. The increase in expenditure budget from FY 2016-17 to FY 2017-18 is due to the increase in Salaries and Employee Benefits, partially offset by the decrease in one-time Services and Supplies. The increase in revenue budget from FY 2016-17 to FY 2017-18 is due to the increase in Charges for Services to departments for Human Resource services provided. The decrease in NCC from FY 2016-17 to FY 2017-18 is primarily due to the transfer of $175K from Human Resource Services to County Counsel for Labor Negotiations/Legal Services offset with the reinstatement of the Equal Employment Opportunity training approved in FY 2015-16 for an every other year occurrence and a 1% growth in NCC for FY 2017-18.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	136	143	143	143	0	0.00
Total Revenues	1,480,070	1,768,297	1,681,014	2,081,628	313,331	17.72
Total Expenditures/Encumbrances	5,943,875	6,403,263	5,469,094	6,652,068	248,805	3.89
Net County Cost	4,463,805	4,634,966	3,788,081	4,570,440	(64,526)	-1.39

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Human Resource Services in the Appendix on page A64

Highlights and Key Trends:

- Leveraging enterprise systems to implement process efficiencies, improve work productivity and reduce costs. (HR Business Systems)
- Developing an ongoing plan and assessment function to report on value-added talent-related outcomes. (HR Analytics)
- Identifying business process bottlenecks that can be minimized through innovation and collaboration. (HR Central Services and Satellite Teams)
- Communicating consistent standards that support fairness in work expectations for employees and allows HR generalists to anticipate and prevent unresolved claims. (Employee & Labor Relations)
- Ensuring staff meet professional competencies necessary for career growth and promotion. (Learning & Organizational Development)
- Enacting recruitment best practices that allows the County to attract, hire and retain a world-class workforce. (HR Recruitment Services)

025 - County Counsel

Operational Summary

Mission:

To provide the highest quality legal advice and representation to the Board of Supervisors, elected and appointed department heads, County agencies/departments and staff, and Board-governed special districts.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	10,941,600
Total FY 2016-2017 Actual Expenditure + Encumbrance:	9,467,053
Total Final FY 2017-2018:	9,601,380
Percent of County General Fund:	0.29%
Total Employees:	102.00

Strategic Goals:

- Provide highly competent legal advice to clients on matters related to their public duties and responsibilities in the administration of the public's business, in accordance with high ethical and professional standards.
- Effectively prosecute and defend civil actions in which clients are involved.
- Deliver all legal services to clients as efficiently and economically as possible.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENTAGE OF WRITTEN OPINIONS THAT ARE UPHELD. **What:** Measurement of the quality of legal advice. **Why:** Provides measure of quality of services provided.	No office opinions were challenged in court this fiscal year.	Maintain 90% or better rate of success.	County Counsel is producing sound, well-analyzed and accurate legal opinions that withstand (and do not provoke) challenges in court.
PERCENTAGE DEPENDENCY CASES UPHELD ON APPEAL. **What:** Measurement of the quality of services provided by County Counsel. **Why:** Provides measure of quality and effectiveness of services provided.	95% of all appeals were won.	The office's goal is to continue to maintain its record of success and attain a 90 percent or better rate of success.	County Counsel is exceeding its own ambitious goal and continues demonstrating it is providing sound legal advice and representation.
PERCENTAGE OF MENTAL HEALTH CASES WON OR RESOLVED WITH APPROVAL OF CLIENT. **What:** Measurement of the quality of services provided by County Counsel. **Why:** Provides measure of quality of services provided.	Over 95% of cases were won or resolved to the client's satisfaction.	Maintain 90% or better rate of success.	In this area, the County Counsel's office is exceeding its own ambitious goal by 5%. A 95% rate of favorable results is very impressive.

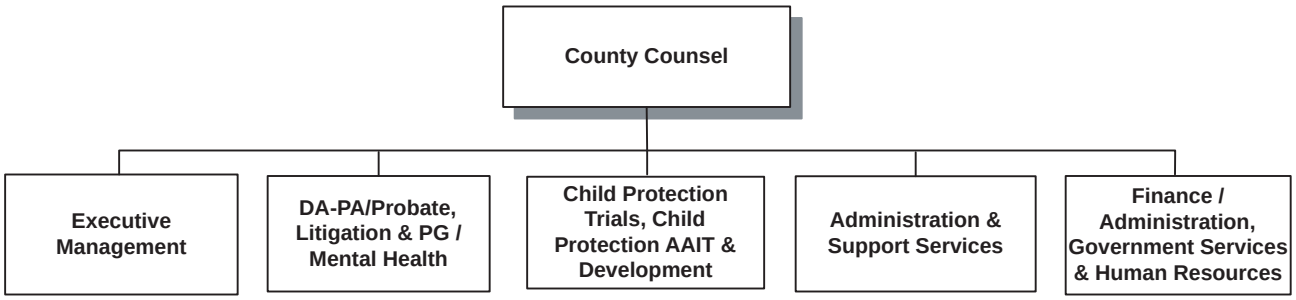
Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
PERCENTAGE OF GENERAL LITIGATION CASES WON OR RESOLVED WITH APPROVAL OF CLIENT. **What:** Measurement of quality of services provided by County Counsel. **Why:** Provides measure of quality and effectiveness of services provided.	Over 90% of all cases handled were won or resolved to the client's satisfaction.	Maintain 90% or better rate of success.	The General Litigation Division continues its excellent performance, as shown by a success rate of successful outcomes and/or satisfactory settlements that exceed 90%, above the office's goal.

FY 2016-17 Key Project Accomplishments:

- Successfully represented the County in a validation action (Orange County Fire Authority v. All Persons Interested) filed by the Orange County Fire Authority ("OCFA") and the City of Irvine ("Irvine"). The trial court ruled in favor of the County, and this judgment was affirmed by the Court of Appeal. This result prevents OCFA from transferring millions of dollars to Irvine for purposes unrelated to fire protection.
- Facilitated consummation of a settlement agreement in the County's lawsuit against Tata America International Corporation and Tata Consultancy Services Ltd., providing for a $26 million payment to the County and a full release of claims.
- Negotiated long-term ground lease of 95 acres of Orange County Flood Control District property adjacent to Prado Dam with Majestic Realty Corporation for potential revenue generation for the Santa Ana Mainstem Project over a 65-year term in excess of a half billion dollars.
- The Child Protection Trial Team appeared in 20,694 hearings at the Lamoreaux Justice Center involving abused and neglected children. County Counsel achieved a 95% success rate on dependency writs and appeals with 52 briefs filed and 54 opinions issued in 2016.
- Represented the Registrar in all litigation matters relating to the 2016 statewide primary and general elections. This year 14 cases were filed within a one-month period. In one such matter, Pauly v. Kelley, involving the Registrar's selection of the argument submitted in opposition to a local school district bond measure, County Counsel attorneys prevailed in both the trial court and at the appellate court.
- Assisted HCA and CEO-Legislative Affairs in successful efforts to obtain authority to use Mental Health Services Act funds for crisis stabilization units.
- Convinced the court to dismiss on summary judgment a case that alleged the County violated the Labor Code by not paying employees their full amount of accrued Annual Leave upon retirement.
- Following voter approval of the campaign finance and ethics commission measure, drafted conforming amendments to the Lobbyist Registration and Reporting Ordinance, the County Gift Ban Ordinance, the County Code of Ethics and the Campaign Finance and Ethics Commission Ordinance.

Organizational Summary



Executive Management - The Executive Management team provides oversight for the department. The County Counsel attends Board of Supervisors' meetings and provides legal services to the Board of Supervisors and department heads. Three attorney Executive Managers perform the most complex legal tasks, provide legal advice to members of the Board of Supervisors and their staff and department heads, and supervise attorney teams.

DA-PA/Probate, Litigation & PG/Mental Health - The DA-PA/Probate and HCA-PG/Mental Health teams provide litigation and all advisory services to the District Attorney/ Public Administrator and the HCA/Public Guardian. The General Litigation team represents the County in litigation and supervises litigation that is assigned to outside counsel. The team provides centralized oversight for civil litigation activities of the County as mandated by Government Code sections 26521 and 27642.

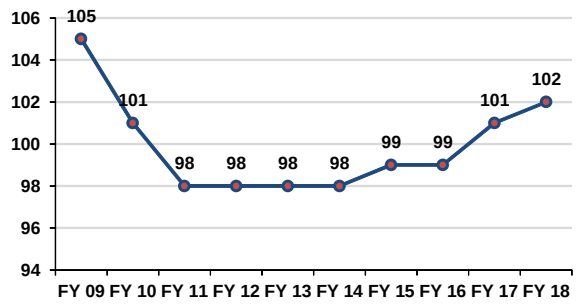
Child Protection Trials, Child Protection AAIT & Development - The Child Protection Trial team and the Child Protection Appeals, Advisory, Intake and Training teams represent the Social Services Agency in Juvenile Court cases concerning abused, abandoned, molested or neglected children in both the trial court and on appeal, and provide court-related advisory services, policy and procedure drafting, intake petition drafting, and intensive training. The Development and Facilities team provides legal advice to OC Public Works, OC Community Resources, and OC Waste and Recycling. The attorneys draft and review CEQA, public works, land use, flood, and roads contracts, leases, licenses, permits, deeds and conveyances, and franchises. Similar services are provided for Harbors, Beaches and Parks, Housing and Community Development, the County Library System, and related County entities within OC Community Resources.

Administration and Support Services - The Administrative and Support Services team provides administrative and clerical support for County Counsel attorneys. Responsibilities include: direct secretarial support to the attorneys, law library support and resources, human resources functions, budget, records management, computer systems and network administration, accounting, safety, and purchasing.

Finance/Administration, Government Services & Human Resources - The Finance/Administration team provides legal advice to the Board of Supervisors, elected officials and County departments and agencies on public finance matters and tax collection issues, and contract related services and advice, conflict of interest issues, and elections. The Government Services team provides legal advice to the Board of Supervisors, elected officials and County departments and agencies on law enforcement issues, as well as general purchasing and contract related services and advice. The Human Resources team provides advice, counsel and representation to central Human Resource Services (HRS) as well as individual department clients on issues related to the myriad of labor and employment laws that affect the entire legal relationship between

the County as a public employer, its employees, and the employees' exclusive representatives. The practice area impacts critical aspects of daily County operations including recruitment, hiring, payment of wages and benefits, pension and retirement, health and benefit plans, promotions, performance reviews, discipline and discharge, leave laws, policy development, labor practices, collective bargaining obligations, and equal employment opportunity and anti-discrimination laws. Members of the team provide related consultation, draft advisory opinions, draft and review policies and procedures, draft and review related ordinances and contracts, and represent various agencies before administrative bodies, regulatory agencies, the courts, and neutral third-party arbitrators in grievances. They also provide training to County agencies on topics related to human resources.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, one Deputy Attorney IV was added to support the Campaign Finance and Ethics Commission with a 0.5 FTE cost apply from County Counsel.
- In the FY 2015-16 First Quarter Budget Report, one Administrative Manager I was added to provide administrative support of the County's Fraud Hotline and one Staff Assistant was deleted. Two Administrative Manager II positions were also added as the responsibility for the Fraud Hotline was transferred from the Auditor-Controller to County Counsel.
- One Senior Deputy Attorney was added in FY 2014-15 to support Laura's Law.
- One Office Technician was deleted in the Second Quarter Budget Report of FY 2013-14, and one IT Systems Technician II was added in the Third Quarter Budget Report of FY 2013-14.
- One Senior Legal Secretary and one Staff Assistant were deleted in FY 2010-11.
- One Legal Secretary was deleted in the First Quarter Budget Report in FY 2009-10. Two Attorney III positions were deleted in FY 2009-10.
- Two limited-term Attorney positions were deleted in FY 2008-09.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Office of County Counsel is dedicated to the principle that thoughtful, credible and ethical legal services support the County's strategic initiatives and lead to fewer lawsuits, lower liability costs, better services and better County government. County Counsel will continue to improve efficiencies, effectiveness, and economies within the department through the use of technology for communications, document review and production of legal research. The Office continues to identify cost saving and additional revenue opportunities. We will continue to re-purpose our resources to where the demand for legal services is greatest.

Changes Included in the Base Budget:

The Base Budget includes a technical augmentation to increase salaries and benefits and Net County Cost by $175K for the transfer of labor negotiations services from Human Resource Services to County Counsel. The Labor Relations attorney will provide the labor contract negotiations and labor relations services that will meet the County's total needs. By effectively representing the interests of the County in all bargaining matters and establishing and promoting collaborative and effective labor-management relationships in the County, County Counsel is better aligning business processes, decreasing Human Resource Services' professional services cost for outside counsel, and positioning the County to better achieve the Board of Supervisors' labor relations goals.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	101	102	102	102	0	0.00
Total Revenues	2,853,731	3,035,500	3,521,773	2,956,219	(79,281)	-2.61
Total Expenditures/Encumbrances	14,382,737	10,941,600	9,467,053	9,601,380	(1,340,220)	-12.25
Net County Cost	11,529,006	7,906,100	5,945,280	6,645,161	(1,260,939)	-15.95

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: County Counsel in the Appendix on page A35

Highlights and Key Trends:

- We are experiencing an escalation in demand for legal services in the areas of homelessness, subpoenas for jail records and Public Records Act requests. It is anticipated by the Health Care Agency there will be an increase in need for legal services should there be changes to the Affordable Care Act. In other areas of our practice, including juvenile dependency, juvenile dependency appeals, probate, and general civil litigation, our workload is steady.

031 - Registrar of Voters

Operational Summary

Mission:

To provide election services for the citizens of Orange County to ensure equal access to the election process, protect the integrity of votes, and maintain a transparent, accurate and fair process.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	16,140,450
Total FY 2016-2017 Actual Expenditure + Encumbrance:	15,850,439
Total Final FY 2017-2018:	15,041,323
Percent of County General Fund:	0.45%
Total Employees:	49.00

Strategic Goals:

- Ensure public confidence in the elections process by conducting transparent and accurate elections. Make elections accessible to all eligible voters. Continual quality improvement in the operations of the department.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
TOTAL NUMBER OF VOTER EDUCATION AND VOLUNTEER RECRUITMENT/REGISTRATION EVENTS. **What:** The number of events our office participates in calculated 60 days prior to a scheduled election (or the entire year in off-year elections). **Why:** Provide voter education, recruit poll workers, and offer voter registration services.	122 events were attended in 2016.	The target for 2017 is 60 events.	The Registrar of Voters created an extensive marketing plan to ensure the balanced scorecard goals were exceeded. We will continue to create multiple events designed to increase awareness of the department's services. Registrar of Voters will create and attend events throughout Orange County.
THE NUMBER OF CONTACTS MADE WITH THE PUBLIC THAT COULD POSSIBLY LEAD TO ELECTION VOLUNTEERS. **What:** The percent of contacts made at outreach events based on the total number of estimated impressions. **Why:** Provide opportunities to register to vote and ensure enough election volunteers are available.	3% of estimated attendees at outreach events were contacted in 2016.	The target for 2017 is 10%.	In a presidential election year, the Registrar of Voters participated in numerous events with over 100,000 attendees. The goal was to increase the number of impressions. Higher impressions lead to higher interest in volunteering to work at the polling place.
DEATH RECORDS PROCESSED OF DECEASED VOTERS. **What:** Death records processed as a percentage of total registered voters. **Why:** Update the voter database in order to reconcile the voter data with changes in voter disposition.	0.10% of total registered voters were processed.	The target for 2017 is 0.06%.	The Registrar of Voters is always looking for new and innovative ways of identifying deceased voters, including additional data sources, in order to remove as many deceased voters as possible. As a percentage of registered voters, we believe the numbers will be consistent from year to year.

Key Outcome Indicators: (Continued)

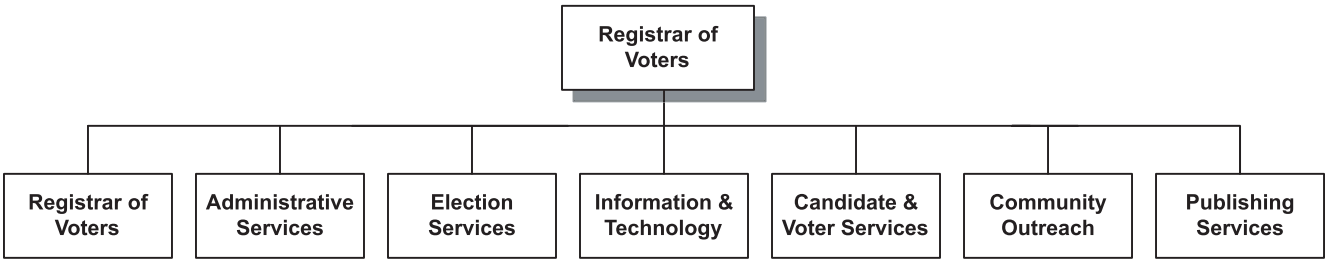
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
TOTAL NUMBER OF VOTER REGISTRATION PROCESSING ERRORS. **What:** Total number of registration processing errors as a percentage of the total registrations processed. **Why:** Identify common problem areas with registrations.	2.6% of the total registrations processed contained errors.	The target for 2017 is 3.5%.	The overall voter registration errors have been reduced due to an increase in the use of the Online Voter Registration system. The percentage of errors (based on a sampling) is applicable to paper applications only. Errors are made by third party voter registration vendors or illegible handwriting.
SATISFACTION OF POLL WORKERS. **What:** Provides the percentage of poll workers surveyed the overall quality of service provided. **Why:** Provide Orange County voters consistent and convenient access to well-managed poll sites.	94% of poll workers who were surveyed stated the Registrar of Voters' quality of service was excellent, very good or good.	The target for 2017 is 90%.	Customer service will continue to be enhanced to ensure proper satisfaction levels of the volunteers. Results from the Poll Worker satisfaction surveys have consistently been in the "Excel" range. There are no scheduled elections in 2017. There will be no opportunities to survey poll workers.
THE NUMBER OF ELIGIBLE BALLOTS. **What:** Total number of ballots cast determined to be eligible as a percentage of total ballots returned. **Why:** Reconcile all votes cast against voter eligibility to ensure that every eligible vote is counted.	98.31% of total ballots returned to the office were determined to be eligible.	The target for 2017 is 99%.	Ensure all eligible ballots cast are counted. The presidential elections had a record number of vote-by-mail ballots and provisional ballots. Despite this large number of ballots, the percentage of eligible ballots included remained extremely high.
THE NUMBER OF DAYS IT TAKES TO CERTIFY AN ELECTION. **What:** The election is certified within the pre-determined time frame based on the number of ballots cast. **Why:** Maintain a rigorous tabulation process that ensures an efficient and accurate count for votes cast.	The November 2016 Presidential General Election was certified in 28 days.	The target for 2017 (if elections are scheduled) is certification in 25-28 days.	The Registrar of Voters is consistently under the goal for days taken to certify an election. Not meeting the target in this case is a positive outcome. We understand the need for accurate elections to be certified as timely as possible.
DATA ENTRY MONTHLY TOTALS. **What:** All data entry and registered voter maintenance as a percentage of the registered voters. **Why:** These activities are performed in order to maintain an accurate voter registration list.	5.21% of the registered voters per month.	The target for 2017 is 2.51% of the registered voters per month.	The Registrar of Voters has been conducting a large amount of activities to update the voter registration database. The Registrar of Voters has updated hundreds of thousands of voter records during this fiscal year.
BALLOT CREATION CYCLES. **What:** Number of proofing cycles during ballot creation to make ballots ready for production. **Why:** Reducing the number of proofing cycles improves efficiency and improves the ballot creation process.	9 cycles of proofing for the Presidential General Election. This is relatively low for the complexity of this election.	The target for 2017 are 2 ballot creations and proofing cycles.	The Registrar of Voters continually improves its quality control processes to improve efficiency and accuracy. Although the number of ballot creation cycles was high, the number of changes required during each cycle was minimal, and the ballot produced was 100% accurate.

FY 2016-17 Key Project Accomplishments:

- Conducted the 2016 Presidential General Election efficiently and without any major incidents.
- Began the process of researching a replacement of the existing voting system that is nearing the end of its life cycle.
- Improved the tracking of the polling place Judges Booth Controller (JBC) through the use of a barcode identification tag.
- Trained approximately 8,500 poll worker volunteers in a 4.5 week timeframe leading up to the Presidential General Election.

- A record 2,800 high school students submitted applications to volunteer/participate in the poll worker process.
- Secured partnerships with popular local music talent to raise voting awareness through YouTube public service announcements.
- Processed 538,228 voter registrations.
- Attended seventy five community events during the Presidential General Election cycle. The increased outreach efforts resulted in achieving over 442,000 impressions.
- Created and completed a plan for possible implementation of the Voter's Choice Act (SB450 legislation).
- Continue to research a replacement voting system and release a Request for Proposals for all related components.
- Redesign and pilot a Registrar of Voters website for improved user experience.

Organizational Summary



Registrar Of Voters - Provides overall direction, leadership, and management of the department working closely with the six units in the agency. Serves as the direct interface with the Secretary of State and elected officials.

Administrative Services - Provides accounting, budget, human resource, and purchasing support as well as various other services.

Election Services - Conducts polling place and poll worker recruitment. The poll worker recruitment program includes the County Poll Worker Program and the nationally recognized Student Poll Worker Program. Provides warehouse and election logistics functions.

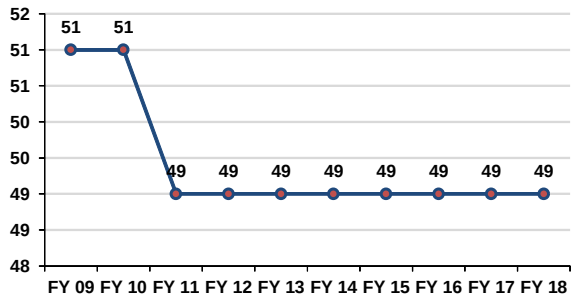
Information & Technology - Provides IT support as well as data entry and files (which handles voter registration and petition processing). Responsible for the precinct and polling place mapping functions.

Candidate & Voter Services - Handles candidate filing, campaign contribution filing and voter registration processing. Also has a role in ballot creation, sample ballot creation and alternative voting operations such as vote-by-mail and early voting.

Community Outreach - Conducts and participates in outreach and special events throughout Orange County. Responsible for the department's adherence to the Voting Rights Act, including bilingual poll worker recruitment, customer service, and translation services for eight additional languages: Chinese, Korean, Spanish, Vietnamese, Tagalog, Hindi, Khmer, and Japanese. Provides consistent messaging from the Registrar of Voters to the public via internet, print, and electronic media concerning election issues. Responsible for all training functions within the department.

Publishing Services - Prints all election documents including official ballots. In addition, provides quality, on time, and cost effective design, printing, and bindery services for County of Orange departments and other jurisdictions/organizations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2016-17: 49 budgeted positions filled by fiscal year end.
- FY 2015-16: During the Second Quarter Budget Report, the staffing and reporting alignment of Reprographics ISF changed from County Executive Office to the Registrar of Voters.
- FY 2014-15: 49 budgeted positions filled by fiscal year end.
- FY 2013-14: Third quarter, one Buying Technician position was left unfilled through the end of the fiscal year.
- FY 2012-13: 49 budgeted positions filled by fiscal year end.
- FY 2011-12: Third quarter, One Administrative Manager II position and one Election Field Representative position was left unfilled through the end of the fiscal year.
- FY 2010-11: One Office Assistant position was left unfilled as part of the FY 2010-11 budget reduction plan.
- FY 2009-10: Mid year, deleted one Staff Specialist position and one Office Specialist position as a result of the vacant position freeze approved by the Board of Supervisors.
- FY 2008-09: Mid year, one Staff Specialist position and one Office Specialist position was left unfilled as part of the FY 2008-09 budget reduction plan.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Registrar of Voters is dedicated to providing professional and customer service oriented election services. We take pride in the fact that our methods of delivering election services have become the standard for counties throughout the United States.

The Registrar of Voters will continue to exceed the expectations of Orange County citizens, government, community organizations, and the news media in every aspect of our operations. We strive for excellence in overall election management services and in our role as custodians of registered voter records.

Changes Included in the Base Budget:

The Registrar of Voters FY 2017-18 budget includes costs anticipated in the June 2018 Primary Election.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	49	49	49	49	0	0.00
Total Revenues	1,400,883	6,670,369	6,809,290	1,045,160	(5,625,209)	-84.33
Total Expenditures/Encumbrances	13,625,223	16,140,450	15,850,439	15,041,323	(1,099,127)	-6.81
Net County Cost	12,224,340	9,470,081	9,041,149	13,996,163	4,526,082	47.79

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Registrar of Voters in the Appendix on page A43

Highlights and Key Trends:

- Orange County has seen growth in vote-by-mail voting without all vote-by-mail elections. The percentage of Orange County voters choosing to vote-by-mail is increasing, while the percentage of votes completed at polling places is rapidly declining.
- Overall survey results from voters and poll workers reflect extremely well on the operations and services provided. Several customer service surveys will be taken during the June 2018 Primary Election to measure performance.

Budget Units Under Department Control:

No.	Agency Name	Registrar Of Voters	Administrative Services	Election Services	Information & Technology	Candidate & Voter Services	Community Outreach	Publishing Services	Total
031	Registrar of Voters	1,754,014	1,619,004	6,321,342	2,938,372	1,261,605	1,146,986	0	15,041,323
297	Reprographics ISF	0	0	0	0	0	0	6,752,307	6,752,307
	Total	1,754,014	1,619,004	6,321,342	2,938,372	1,261,605	1,146,986	6,752,307	21,793,630

050 - Office of the Performance Audit Director

Operational Summary

Mission:

The mission of the Office of the Performance Audit Director (OPAD) is to independently and objectively assess the performance of County of Orange operations and programs and provide the Board of Supervisors and County Executive Management with reliable, insightful, and useful recommendations to make sound business decisions.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	601,605
Total FY 2016-2017 Actual Expenditure + Encumbrance:	72,721
Total Final FY 2017-2018:	802,765
Percent of County General Fund:	0.02%
Total Employees:	4.00

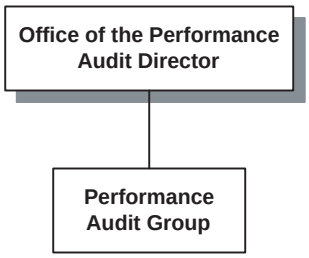
Strategic Goals:

- Provide unfiltered, independent, and objective performance audits of the efficiency and effectiveness of County operations and programs.
- Provide advisory services to the Board of Supervisors regarding topical policy and management issues.

Key Outcome Indicators:

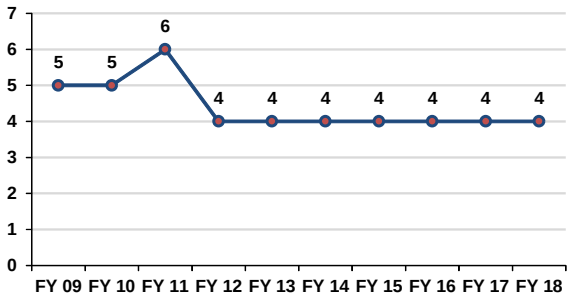
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
CLIENT SATISFACTION **What:** Client satisfaction survey to measure Audit Client's satisfaction level. **Why:** Provides high-quality audit services and to receive client feedback and suggestions for improvement.	N/A	N/A	All positions are currently vacant. No audits are in process.
CONCURRENCE WITH AUDIT RECOMMENDATIONS **What:** Percentage of audit recommendations agreed with by the audited agency/department. **Why:** It provides a measure of validity of the findings, usefulness, and improvement opportunities.	N/A	N/A	All positions are currently vacant. No audits are in process.

Organizational Summary



Performance Audit Group - This group provides performance audit and advisory services, including follow-up audits. As a small office, this group also provides some administrative services for the office, such as budget management and purchasing.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2010-11 - The Office was allocated a position and resources to hire an employee dedicated to conducting follow-up audits. This same year, however, the two vacant positions, which had never been filled (one Administrative Manager III and one Executive Secretary) were deleted from the Office's staffing, resulting in a staffing level of four employees.
- FY 2008-09 - Two new positions were added through the FY 2008-09 budget hearings. These positions, however, remained vacant due to countywide budget constraints.
- FY 2007-08 - The Office of the Performance Audit Director was established in January of 2008 with a staffing level of three employees.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OPAD supports the County's mission of providing outstanding and cost-effective public services by: (1) hiring, developing, and retaining exemplary audit staff; (2) assessing County agencies/departments' performance results; (3) researching and benchmarking best practices; and (4) making recommendation to improve the County's operational efficiency and effectiveness.

Changes Included in the Base Budget:

The Adopted Budget includes a recommended adjustment to reduce salaries and benefits by $207,622 to meet the Net County Cost limit.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	4	4	4	4	0	0.00
Total Expenditures/Encumbrances	259,017	601,605	72,721	802,765	201,160	33.44
Net County Cost	259,017	601,605	72,721	802,765	201,160	33.44

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Office of the Performance Audit Director in the Appendix on page A61

Highlights and Key Trends:

- All positions in the department have been vacant since September 15, 2016, and the Board is currently conducting a recruitment to hire the Performance Audit Director.

059 - CLERK-RECORDER

Operational Summary

Mission:

The Clerk-Recorder's mission is to maintain a safe and secure repository for public records; and to provide cost effective platforms to easily access records, while safeguarding the confidentiality of personal information.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	14,823,686
Total FY 2016-2017 Actual Expenditure + Encumbrance:	13,637,562
Total Final FY 2017-2018:	14,900,000
Percent of County General Fund:	0.44%
Total Employees:	113.00

Strategic Goals:

- Improve the delivery and access of public records through the use of advancing technologies.
- Maintain and safeguard sensitive personal information contained in public records.
- Provide courteous, helpful and economical service to the public.
- Detect and minimize real estate fraud and identify theft through the use of multiple security measures.

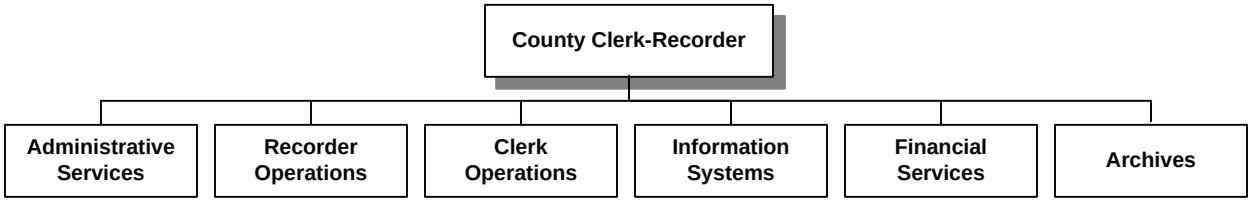
Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
ACHIEVE A RATE OF AT LEAST 60% FOR ELECTRONICALLY RECORDED DOCUMENTS TO TOTAL DOCUMENTS RECORDED. **What:** Measures Department effectiveness at using technology to efficiently record real property documents. **Why:** Electronic recordings improves the efficiency of Department Recording operations.	Electronic recordings accounted for 66% of total real property recordings.	Achieve a rate of 64% for electronically recorded documents.	The Department is using technology to provide faster and more efficient service.
ACHIEVE A 90% OR BETTER RATING OF "OUTSTANDING" OR "GOOD" ON CUSTOMER SATISFACTION SURVEY. **What:** Measures customer satisfaction with department services. **Why:** Providing courteous and helpful customer service is a Department strategic goal.	Customers rated Department services as "Outstanding" or "Good" 93% of the time.	Achieve a 90% or better positive rating on customer satisfaction surveys.	Customer responses indicate that the department is continuing to provide excellent customer service.
INDEX AT LEAST 98% OF RECORDED DOCUMENTS WITHIN 48 HOURS. **What:** Measures the timeliness and efficiency of the Department's indexing services before releasing the recorded document to the public. **Why:** Indicates the quality and accuracy of the Department's recording and indexing services.	The Department indexed 100% of recorded documents within 48 hours.	Index at least 98% of recorded documents within 48 hours.	The Department is maintaining a high efficiency rate with its recording and indexing services.

FY 2016-17 Key Project Accomplishments:

- Real property recordings increase by 1% over the prior year, with electronic recordings increasing by 3%.
- Marriage Licenses increased by 5% over the prior year, and Marriage Ceremonies increased by 8%.
- Passport Application revenue has increased by 20% over the prior year.
- Opened a new ceremony room at the Old County Courthouse to meet the high demand for civil marriage ceremonies at the office.
- Implemented new software that automatically indexes and redacts real property documents, which reduced the manual indexing time from 5 days to less than 2 days.

Organizational Summary



Administrative Services - The Clerk-Recorder is one of seven countywide elected officials. The Administrative Services division directs and oversees all department administrative activities.

Recorder Operations - The Recorder Operations division is responsible for examining, recording, and indexing official real property documents presented for recording. The Recorder maintains a permanent record of these documents and transactions in order for the public to access and view the records.

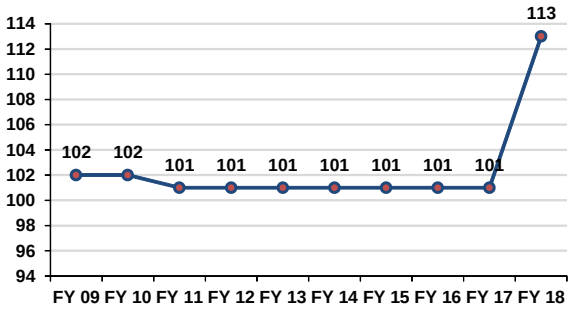
Clerk Operations - The Clerk Operations division maintains and provides certified copies of birth, death, and marriage certificates issued within the County of Orange. The Clerk issues marriage licenses, performs civil marriage ceremonies, files fictitious business name statements, processes passport applications, files notary public oaths and bonds, and registers professional photocopiers, process servers, and unlawful detainer assistants.

Information Systems - The Information Systems division provides technical and user support for all automated systems within the Clerk-Recorder Department. Staff provides short and long term automation planning, systems installation, user training, system maintenance, and telecommunications support.

Financial Services - The Financial Services division is responsible for the fiscal integrity of the department by providing accounting, budget, and purchasing related duties.

Archives - The Archives division catalogs and maintains County historical records and other materials that have long term, historical value. These historical records, photographs, correspondence, property records, collections of artifacts, or other materials on the history of Orange County are available to the public, researchers, and historical organizations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- 12 positions were approved to be added during the FY 2016-2017 First Quarterly Budget Adjustment.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Clerk-Recorder Department will continue to explore and implement operational measures that improve customer service and maximize efficiencies. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	101	113	113	113	0	0.00
Total Revenues	12,913,905	14,823,686	13,637,562	14,900,000	76,314	0.51
Total Expenditures/Encumbrances	12,913,905	14,823,686	13,637,562	14,900,000	76,314	0.51
Net County Cost	0	0	0	0	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder in the Appendix on page A72

Highlights and Key Trends:

- The Clerk-Recorder will be implementing upgraded versions to its Fictitious Business Name, Vital Records, and Cashiering software applications, which will improve the efficiency of department operations.

Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Recorder Operations	Clerk Operations	Information Systems	Financial Services	Archives	Total
059	Clerk-Recorder	3,835,707	3,156,110	3,383,588	3,191,982	1,023,262	309,351	14,900,000
12D	Clerk-Recorder Special Revenue Fund	0	6,018,875	370,800	1,532,325	78,000	0	8,000,000
12E	Clerk-Recorder Operating Reserve Fund	1,105,000	0	0	0	0	0	1,105,000
	Total	4,940,707	9,174,985	3,754,388	4,724,307	1,101,262	309,351	24,005,000

12D - Clerk-Recorder Special Revenue Fund

Operational Summary

Description:

The Clerk-Recorder Special Revenue Fund contains revenue generated from specific fees mandated by state law with expenditure eligibility requirements. This fund is required in order to comply with Auditor-Controller policies and Generally Accepted Accounting Principles.

The fund total is comprised of four sub-funds:

- Modernization: This charge is mandated by Government Code 27361. The funds generated by this charge shall be available solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents. Revenue is generated from recording real property transactions.
- Health Statistics: This charge is mandated by Health & Safety Code 103625. The funds generated by this charge shall be available for the purpose of defraying the administrative costs of collecting and reporting with respect to those fees and for other costs as follows: (1) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems. (2) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis. Revenue is generated from providing certified copies of birth, death, and marriage records.
- Micrographics: This charge is authorized by Government Code 27361.4. The funds generated by this charge shall be used to defray the cost of converting the county recorder's document storage system to micrographics. Revenue is generated from filing every instrument, paper, or notice for record.
- Security Measures: This charge is mandated by Health and Safety Code 103525.5. The funds generated by this charge shall be used to defray the costs of the additional security features required by Sections 103526 and 103526.5, such as efforts to develop safety and security measures to protect against fraudulent use of birth, death, and marriage records. Revenue is generated from providing certified copies of birth, death, and marriage records.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	8,075,000
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,127,991
Total Final FY 2017-2018:	8,000,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Clerk Recorder Special Revenue Fund - Accounts for revenues earned by the Clerk-Recorder which have expenditure requirements.

Recorder Operations - This activity is for Modernization and Micrographics.

Clerk Operations - This activity is for Health Statistics and Security Measures.

Information Systems - This activity is for the Clerk-Recorder electronic recording delivery system.

Archives - This activity is for Archives electronic property systems.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	6,120,600	4,335,000	5,344,094	5,300,000	965,000	22.26
Total Expenditures/Encumbrances	6,138,421	8,075,000	5,127,991	8,000,000	(75,000)	-0.92
Prior Year Encumbrance Balance	9,584	0	133,741	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(8,237)	(3,740,000)	349,844	(2,700,000)	1,040,000	-27.81
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder Special Revenue Fund in the Appendix on page A117

12E - Clerk-Recorder Operating Reserve Fund

Operational Summary

Description:

The Clerk-Recorder Operating Reserve Fund was established to separate restricted revenues from Clerk-Recorder Fees which are not eligible for County General Fund use. State law mandates that revenues collected for these specific Clerk-Recorder Fees can only be used to reimburse the Clerk-Recorder for operational costs of services rendered. The Operating Reserve Fund is utilized to offset future Clerk-Recorder Department costs of these services.

Clerk Recorder Operating Reserve Fund - Restricted Clerk-Recorder reserve funds used to reimburse operational costs of Clerk-Recorder services.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	2,005,000
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,428
Total Final FY 2017-2018:	1,105,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	292,664	1,015,000	369,581	1,020,000	5,000	0.49
Total Expenditures/Encumbrances	1,373	2,005,000	1,428	1,105,000	(900,000)	-44.88
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	291,290	(990,000)	368,154	(85,000)	905,000	-91.41
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder Operating Reserve Fund in the Appendix on page A118

074 - TREASURER-TAX COLLECTOR

Operational Summary

Mission:

The mission of the Office of the Treasurer-Tax Collector (TTC) is to ensure safe and timely receipt, deposit, collection and investment of public funds.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	13,957,904
Total FY 2016-2017 Actual Expenditure + Encumbrance:	12,590,275
Total Final FY 2017-2018:	13,869,677
Percent of County General Fund:	0.41%
Total Employees:	85.00

Strategic Goals:

- Invest public funds in a manner that provides for maximum security of principal and maintains the public trust.
- Maintain sufficient liquidity to enable participants to meet their operating cash requirements.
- Obtain a stable market rate of return throughout budgetary and economic cycles.
- Provide timely, cost-effective, accurate and courteous customer service.
- Invest resources to develop and maintain knowledgeable and competent staff.
- Act in an ethical and professional manner while maintaining honest, respectful and open communications.
- Streamline cashiering and collection processes to increase timely collection of public revenues for the benefit of Orange County citizens.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
ANNUAL PROPERTY TAX COLLECTION RATES. **What:** Annual percent of property tax collected during the fiscal year. **Why:** It measures County revenue by identifying the percent of property taxes collected.	TTC exceeded target of meeting FY 2015-16 secured and unsecured prop tax collection rates. Actuals: FY 2015-16 actual collection rates were: secured taxes 99.26% and unsecured 97.13% as of June 30, 2016. Target: FY 2015-16 target collection rates were: secured taxes 99.21% and unsecured 95.59%.	To meet or exceed FY 2015-16 secured and unsecured percent collection rates.	As of February 28, 2017, TTC is on track to meet the secured and unsecured property tax target. FY 2016-17 year-to-date collection rates were: secured 98.71% and current year unsecured 96.91%.

Key Outcome Indicators: (Continued)

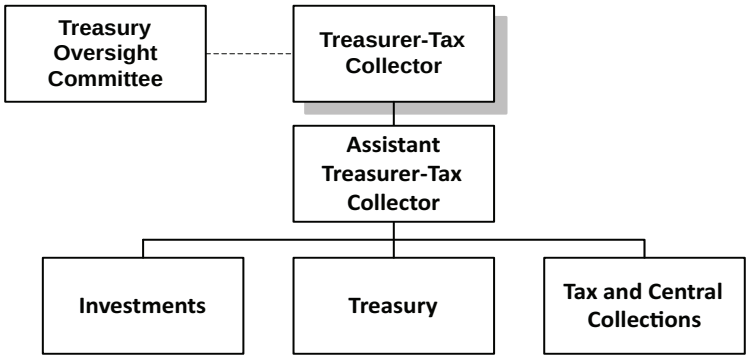
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
AVERAGE MONTHLY NET ASSET VALUE (NAV) FOR OC AND EDUCATIONAL MMF'S (OCMMF & OCEMMF). **What:** Net Asset Value measures the safety and liquidity of Orange County Money Market Funds (OCMMF) & Orange County Educational Money Market Fund (OCEMMF). **Why:** A NAV of 1.0000 means if all investments were sold, investors would get 100% of principal back.	TTC exceeded its target of maintaining average NAV of 1.0000. Actuals: During FY 2015-16, TTC maintained an average NAV of 1.0002 in OCMMF and 1.0003 in OCEMMF.	To maintain an average monthly NAV of 1.0000 in OCMMF and OCEMMF.	As of March 31, 2017, TTC is exceeding the target: Average NAV was 1.0003 in OCMMF and 1.0003 in OCEMMF.
DAILY CASH LIQUIDITY FOR FORECASTED EXPENDITURES FOR CURRENT DAY & NEXT 2 TRADING DAYS PLUS A BUFFER **What:** To have sufficient funds available for forecasted expenditures/voluntary participants' redemptions for the current day & next 2 trading days & have a cash buffer for unexpected redemptions/outflows. **Why:** It measures the cash available for forecasted expenditures & voluntary pool participant redemptions.	TTC did not meet the target on 2 trading days. TTC met 100% of the daily operational cash needs & voluntary pool participant redemption requests, but on 2 trading days, cash balances did not include 100% of the first $25 million of each voluntary participant's investment balance as per the target.	The target changed on 9/10/17 to maintain 100% of trading days with cash balances equal to forecasted expenditures/ redemption requests for the current day & next 2 trading days, plus $50 million for potential voluntary participants' redemptions & an additional $25 million for unexpected outflows.	TTC did not meet the target on 4 trading days. As of 3/31/17, TTC has met 100% of the daily operational cash needs & voluntary pool participant redemption requests, but on 4 trading days, cash balances did not include 100% of the cash buffer for potential redemptions/unexpected outflows available.
NUMBER OF INVESTMENT POOL NON-COMPLIANCE INCIDENTS REPORTED. **What:** The number of non-compliance incidents reported during a fiscal year. **Why:** It measures TTC's compliance with State code and the Investment Policy Statement.	TTC met its target of having zero incidents of non-compliance in FY 2015-16.	To have zero incidents of non-compliance in FY 2016-17.	As of February 28, 2017, TTC is on track to meet the zero incidents of non-compliance target and has had zero incidents of non-compliance in FY 2016-17.

FY 2016-17 Key Project Accomplishments:

- Incurred no investment losses on the public funds invested and met the investment objectives of safety, liquidity and yield.
- Maintained the Standard and Poor's highest rating of AAAm on both of the short-term investment pools.
- Achieved zero incidents of non-compliance with the County's Investment Policy Statement.
- Added another alternate liquidity source that would also assist the County daily if needed and for disaster planning purposes.
- Met all cash needs of the County, School & Community College Districts and voluntary pool participants.
- Added three new voluntary pool participants.
- Achieved a record collection rate for the first installment secured property tax bills paid of 98.04 % as of February 28, 2017.
- Increased the amount paid for property taxes using eCheck by almost 20% and increased total electronic payments received by $190 million for property taxes from the prior year.
- Sold all four properties at the tax auction recouping 100% of taxes, penalties and fees.
- Held the first ever online tax auction for timeshares intervals, increasing property tax revenues by $110,000.
- Enhanced taxpayer 24/7 services by adding online two years of property tax payment details, information on PACE financing and adding a search function by Business Name for unsecured property tax bills.

- Implemented a new program to mail new owner property tax bills monthly and automated the process.
- Implemented a review of uncashed property tax refund checks that resulted in returning over $500,000 in funds back to their rightful owners.
- Provided low-cost short-term working capital loans to several school districts saving them significant costs of issuance.

Organizational Summary



Treasury - Accounting/Compliance: Responsible for the receipt, tracking and reconciling of all Investment Pool Participants funds, including the allocation of interest to the County, school districts and special districts. Provides monitoring of compliance with the Investment Policy Statement, investment accounting, financial reporting, bank reconciliations, and accounting for unclaimed monies. Provides support for all Treasury audits.

Budget: Provides property tax roll reconciliations, budget development, monitoring and reporting, and cost studies.

Administration: Provides safety, security and disaster coordination, payroll, facility operations, and telephones for all department operations.

Cash Management: Provides bank-related services and relationship management, cash optimization and forecasting, and financial electronic commerce solutions. Coordinates incoming and outgoing electronic payment options via wire, ACH, Book Transfer, eCheck, and credit card payments.

Human Resources and Information Technology: TTC has agreements with CEO-Human Resource Services (HRS) and the Auditor-Controller to provide human resource services and information technology services. HRS provides a Human Resources Manager, recruiting, training, and other services. Auditor-Controller Information Technology (AC-IT) Unit provides systems development and maintenance support for the treasury and tax collection related applications required for the cashiering, depositing, accounting, investment, and collection of funds. AC-IT also provides hardware, software, and network maintenance and support to all TTC systems and staff.

Procurement: Provides procurement and contract oversight.

Tax & Revenue - Taxpayer Services: Handles all incoming phone calls and emails from taxpayers regarding questions on property taxes.

Accounts Receivable: Provides billing and accounts receivable services for several County departments, and processes receipts from real estate leases, Franchise Fees and other fees.

Tax Enforcement: Enforces collection of unsecured property taxes.

Central Collections: Provides collection services for various delinquent invoices for county departments, and handles general correspondence.

Tax Collection Services: Responsible for collecting prior year secured property taxes and performing cashiering for bills paid by customers in person.

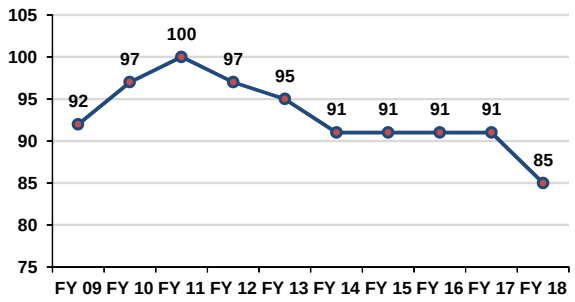
Bankruptcy: Receives all bankruptcy notices and files appropriate claims for unpaid invoices to recover public funds.

Remittance: Provides automated remittance processing for all property tax rolls, refund accounting, tax roll accounting, and imaging and payment processing for some county departments.

Investments: Responsible for investment of all public funds, portfolio management, broker/dealer relations, investment/economic research, school district bond issuances, custody services and serves as liaison for Treasury Oversight Committee.

Investment Division - Responsible for investment of all public funds, portfolio management, broker/dealer relations, investment/economic research, school district general obligation bond issuance, and serves as liaison for Treasury Oversight Committee and custody services.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Treasurer-Tax Collector's position count was reduced to 85 with the elimination of six positions, as a result of technology efficiencies. The 85 positions will allow the department to continue to provide cost-effective core services in the areas of treasury management, tax and central collections and investments, for the County, cities, special districts and school districts.
- Some of the reasons TTC has been able to realize significant operating efficiencies are: 1) Because of the high volume of annual transactions and payments, TTC has invested in advanced technology which is scalable and is able to efficiently process taxpayer payments and bills; and 2) TTC has enhanced its web presence by significantly increasing the property tax records available online, adding electronic payment options, and marketing those online options to the public that have resulted in decreased number of incoming calls and taxpayer questions for routine items and reducing the number of payments that needs to be manually processed.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The TTC will continue to support all service plan goals in support of the County Strategic Initiatives. TTC will continue its efforts to reduce its Net County Cost by focusing on ways to further streamline processes to increase revenue collections and decrease costs.

Changes Included in the Base Budget:

The FY 2017-18 Adopted Budget was submitted at the NCC Limit, and reflects ongoing operating efficiencies that are primarily attributed to the TTC's ability to continue to automate processes within the Department.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	91	85	85	85	0	0.00
Total Revenues	11,448,563	11,872,850	11,138,027	11,763,772	(109,078)	-0.92
Total Expenditures/Encumbrances	12,992,753	13,957,904	12,590,275	13,869,677	(88,227)	-0.63
Net County Cost	1,544,190	2,085,054	1,452,248	2,105,905	20,851	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Treasurer-Tax Collector in the Appendix on page A83

Highlights and Key Trends:

- Maintained the public trust by meeting the investment objectives of safety, liquidity and yield.
- Met all daily cash needs of the County, School and Community College Districts and voluntary pool participants.
- Reduced administrative costs and increased assets under management that have increased net yields safely to pool participants.
- Increased current year secured (record high) and unsecured property tax collection rates.
- Increased use of eCheck, the most cost-effective payment option that provides a detailed email receipt option and same day credit feature.
- Increased 24/7 property tax information available, including directing taxpayers to view online property tax statements, added tax payment details and a new search function for unsecured property tax bills.
- Sold the parcels in the annual tax auction for 100% of taxes, penalties and fees, recovering valuable dollars for local agencies.
- Provided cost-effective short-term financing options to school districts per State law.

Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Treasury	Tax & Revenue	Investment Division	Total
074	Treasurer-Tax Collector	12,707,306	139,446	877,041	145,884	13,869,677
107	Remittance Processing Equipment Replacement	0	0	76,410	0	76,410
	Total	12,707,306	139,446	953,451	145,884	13,946,087

107 - Remittance Processing Equipment Replacement

Operational Summary

Description:

Establish reserves for the replacement of Remittance Processing Equipment.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	76,410
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,589
Total Final FY 2017-2018:	76,410
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Cost effectively process payments.

FY 2016-17 Key Project Accomplishments:

- Maintained reserves which will be needed in the future to purchase replacement equipment.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Treasurer-Tax Collector will continue to support all service plan goals in support of the County Strategic Initiatives.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget(1) As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018(1) Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	35,145	6,327	27,006	7,300	973	15.37
Total Expenditures/Encumbrances	3,129	76,410	5,589	76,410	0	0.00
Prior Year Encumbrance Balance	0	0	77	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	32,016	(70,083)	21,494	(69,110)	973	-1.39
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Remittance Processing Equipment Replacement in the Appendix on page A98

Highlights and Key Trends:

- The FY 2017-18 Base Budget includes $76,410 of appropriations that will be used for the purchase of remittance processing equipment.

PROGRAM V: CAPITAL IMPROVEMENTS

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
036	Capital Projects	44,733,835	30,365,126	14,368,709
038	Data Systems Development Projects	9,798,912	8,424,687	1,374,225
	GENERAL FUND SUBTOTAL	**54,532,747**	**38,789,813**	**15,742,934**
104	Criminal Justice Facilities - Accumulative Capital Outlay	21,304,090	21,304,090	0
105	Courthouse Temporary Construction	3,639,162	3,639,162	0
15D	Countywide Capital Projects Non-General Fund	49,851,102	49,851,102	0
15I	Countywide IT Projects Non-General Fund	10,771,284	10,771,284	0
15L	800 MHz CCCS	29,437,733	29,437,733	0
9B0	Construction	50,535,315	50,535,315	0
	OTHER FUNDS SUBTOTAL	**165,538,686**	**165,538,686**	**0**
	TOTAL - CAPITAL IMPROVEMENTS	**220,071,433**	**204,328,499**	**15,742,934**

036 - CAPITAL PROJECTS

Operational Summary

Mission:

The Capital Projects Budget consists of recommended new and previously approved capital projects and major maintenance projects for the County of Orange with the following two exceptions:

1) Since FY 1997-98, all new capital projects which are funded by departmental revenue are mostly budgeted directly in the departmental budget.

2) Capital Projects requests which fall under department responsibility, such as OC Parks, OC Road, OC Flood, John Wayne Airport, OC Community Resources, OC Dana Point Harbor, and OC Waste and Recycling are excluded from the Capital Projects process. Capital Projects related to these programs are prioritized and budgeted by the responsible department in its specific capital budget.

Capital assets are defined as assets of a long-term character that are intended to be held or used in operations, such as land, structures and improvements, equipment, intangible, and infrastructure.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	59,049,291
Total FY 2016-2017 Actual Expenditure + Encumbrance:	55,468,722
Total Final FY 2017-2018:	44,733,835
Percent of County General Fund:	1.33%
Total Employees:	0.00

Strategic Goals:

- Provide safe County facilities to all internal and external constituents of the County of Orange.
- Comply with various mandates in providing safe and secure County facilities to employees, contractors, customers and visitors to the County of Orange.
- Promote creative, cost-effective and innovative thinking in maintaining, preserving and upgrading County facilities.

FY 2016-17 Key Project Accomplishments:

- GATES BUILDING - REPLACE ELEVATOR CONTROLS & CONTROLLERS: This capital project replaced and modernized the outdated and obsolete Elevator Controls and Controllers for five elevators located in the Gates Building, upgrading the critical parts of the elevator equipment with new technology and efficiencies to have enhanced performance, improved safety, and annual energy savings.

- YEAR-ROUND EMERGENCY SHELTER (YRES)/SERVICE CENTER - First Phase: On December 13, 2016, the Board of Supervisors selected the option of a multi-phase construction process for the YRES, with the direction to complete Phase I in the Spring of 2017, which had a limited scope that addressed, at minimum, health, safety, and building code requirements to allow the facility to be partially occupied and operational as early as possible. Following the completion of Phase I, implementation of the full facility renovation began with an estimated completion of Phase II scope of work in 2018.
- GATES - REPLACE VAV BOXES PHASE I OF III: This project provided for the replacement of deteriorated ductwork and Variable-Air-Volume (VAV) boxes throughout the Gates Building and the chilled-water cooling coils located on the roof. This is the first of three phases that were budgeted over three successive years. Initial building assessment, design and construction documents have been completed for the first construction phase, which includes second and fourth floors. Completion of this phase of the work is anticipated in early 2018.
- COC-BUILDING A - REPLACE AIR HANDLERS 1-3: This project located in the County Operations Center - Building A, replaced the buildings three Air Handlers and associated piping; adding economizers, replaced VAV boxes, ducting, and included Building Automation and Energy Management Systems. The new systems provide efficiencies in operating equipment resulting in energy savings annually.
- BUILDING 12 - ELEVATOR MODERNIZATION CARS 5, 6 & 7: The project refurbished/modernized three public elevators, #5, 6, & 7, in Building 12 in the Civic Center, Santa Ana. The existing elevators were at the end of their service life and replacement parts were not readily available. The project provided new technology and efficiencies to have enhanced performance, improved safety, and annual energy savings.
- ECKHOFF - HVAC UNITS & ROOF: This project provided for the replacement of 47 HVAC package units and installation of a new single ply membrane roof at the Social Services Agency and Sheriff's facility located at 840 Eckhoff, Orange. The HVAC package units were beyond their service life and were replaced with more energy efficient models resulting in annual energy savings. In addition the building roof was replaced with a compliant single ply membrane roof system providing a weather tight building envelope for the operations housed at the facility.
- FRUIT STREET - TWO NEW ADA COMPLIANT RESTROOMS: The project provided for the renovation of the existing men's restroom and added one new single use/unisex restroom. The restrooms comply with both the Federal Americans with Disabilities Act (ADA) Title 1 & 2 and the California State Disabled Access Codes Title 24 which require accommodations be provided for persons with disabilities for both the public and employees.
- HCA - RELOCATION OF HEALTH PROMOTION: This project renovated a portion of the Health Care Agencies (HCA) 17th Street Clinic building to provide for the relocation of Health Promotion operations from two separate outside leased premises. Centralizing the two Health Promotion programs improved the efficiencies and quality of services provided to the general public.
- HCA - PARKING LOT SLURRY AND RESTRIPE: This project provided for the pavement repairs, overlay and restriping of HCA's 17th Street public and employee parking lot to prevent further deterioration and prolong its useful life and included disabled access compliance and safety measures. Completion is anticipated by September 2017.
- FRUIT STREET - REPLACE PORTABLE 100KW GENERATOR: This project provided for the replacement of Facilities Maintenance's trailer mounted 100KW Generator which is used throughout the County to provide electrical service when needed to ensure that the County operations are able to provide their programs, services and activities to the general public.
- HOA - FIRST FLOOR RESTROOM REFRESH: This project provided for the renovation of the Public Men and Women's restrooms on the first floor of the Hall of Administration (HOA), complying with building and disabled access codes, to accommodate growth in staff and public traffic due to an increased use of the Board Hearing and Planning Rooms.

- HOA - ADDITIONAL OFFICES AND CONFERENCE ROOM: The project incorporated the needed improvements to allow for increased staff for Human Resources, OC Information Technology and County Executive Offices providing additional office and conference rooms, renovation of restrooms and break rooms; including compliance with building and disabled access codes to allow the county to provide the programs services and activities available to the general public more efficiently.
- OC PUBLIC LAW LIBRARY - ROOF REPAIR AND WARRANTY EXTENSION: The project replaced the original roof with a new code compliant cool roof system, conserving the buildings energy usage and providing a weather tight building envelope for the operations housed at the facility.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Capital Projects Budget Control 036 includes $40,414,469 Appropriations, $26,045,760 Revenue, and $14,368,709 Net County Cost (NCC) for new and carryover capital and maintenance/repair projects for various County facilities.

FY 2017-18 NCC $14,368,709 includes:

1. $8,309,011 funding continuing capital projects from FY 2016-17.
2. $4,528,602 for new capital and critical maintenance/repair projects.
3. $1,531,096 for mid-year contingencies & change orders.

FY 2017-18 budget of $14,368,709 in Capital Project Budget Control 036 excludes $4,319,366 Expand Level of Service Augmentation for Year-Round Emergency Shelter/Service Center, which is recommended to be funded from Fund 15B, CEO Single Family Housing Revenue. If this revenue is not received by the end of FY 2017-18, all $4,319,366 will be Net County Cost.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Increase One-time Appropriations and Net County Cost by $4.3M for Year-Round Emergency Shelters Amount:$ 4,319,366	Phase II of the Kraemer Year Round Emergency Shelter/Multi-Service Center construction contract will require additional $4.3M one-time funding to complete the construction project.	Year Round Emergency Shelter/Multi-Service Center is required to effectively serve homeless and at-risk populations throughout Orange County.	10584

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	12,525,534	37,560,901	34,137,061	30,365,126	(7,195,775)	-19.16
Total Expenditures/Encumbrances	35,654,726	59,049,291	55,468,722	44,733,835	(14,315,456)	-24.24
Net County Cost	23,129,192	21,488,390	21,331,661	14,368,709	(7,119,681)	-33.13

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Capital Projects in the Appendix on page A48

FY 2017-2018 New Capital Project Requests

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
OC Public Works				
1	**Corporate Real Estate Projects.**	1,000,000	1,000,000	0
	Justification/Comments: For Fiscal Year 2017-18, CEO Real Estate will continue to implement organizational changes to improve real estate service delivery across the County. CEO Real Estate supports Capital Projects on behalf of County infrastructure needs, property acquisitions, leased facility oversight, development initiatives and special projects in support of Board goals and directives. CEO Real Estate is responsible for several important projects, including developing an improved property inventory catalogue and presenting a strategic plan for the County's significant real estate holdings in the Civic Center. The County's real estate assets include sites with the potential to be developed for the benefit of the County and the community. CEO Real Estate is tasked with initiating projects that maximize the beneficial impact of County real estate assets. **Recommendations:** Recommend funding $1,000,000 from Budget Control 036. (100-036-036-P759-1900)			
2	**City Drive Campus Central Utility Facility - Micro Grid Study**	91,795	91,795	0
	Justification/Comments: Provide survey to assess feasibility of incorporating a micro grid system providing electrical power to County owned and operated buildings at reduced rates for the City Drive Campus. Delay of opportunity to provide County with new technology that will provide cost saving for electricity. The total estimated cost for this project is $91,795. **Recommendations:** Recommended funding $91,795 from Budget Control 036. (100-036-036-PH07-1400)			
3	**County Operations Center - Building B - Replace Chiller Plant**	117,875	117,875	0
	Justification/Comments: Replace the existing Chiller and associated piping, valves, Variable Frequency Drive, controls and pump(s). The existing chiller is beyond its useful life expectancy and needs constant monitoring to ensure functionality. By funding this project, the County will be able to perform the replacement in a planned, organized fashion that will reduce operational down time and the extended expense of temporary air conditioning equipment. The total estimated cost for this project is $117,875 in FY 2017-18 for design of the project and $339,887 in FY 2018-19 for construction. **Recommendations:** Recommended funding $117,875 from Budget Control 036. (100-036-036-PH08-4200)			
4	**County Operations Center Campus - Install Electrical Sub Metering**	157,357	157,357	0
	Justification/Comments: Install electrical sub-metering in order to connect to all buildings for the purposes of accuracy in monitoring electrical usage at the campus. The project is being requested in order to meet County standards, to monitor and create efficiencies in tracking and identify trends in electrical usage at the facility that could make available inclusion in electrical rebates and incentives in the future. The total estimated cost for this project is $157,357. **Recommendations:** Recommended funding $157,357 from Budget Control 036. (100-036-036-PH09-4200)			
5	**Gates - Replace Building Generator**	184,364	184,364	0
	Justification/Comments: Replace emergency generator with a unit that will meet the electrical demands placed upon it during a power outage. Contractor to test and verify all circuitry supported by the generator, verify proper operation of the automatic transfer switch, and associated wiring check and verify proper load shed. The existing generator is past its expected life cycle and beyond economical repairs. This generator provides power for the Sheriff's building which houses many critical departments that are crucial to Sheriff's operations and services to include Forensics DNA Lab, Support services, Procurement, Human Resources, Head Quarters and other critical operations. The total estimated cost for this project is $184,364 in FY 2017-18 for design costs and $786,992 for construction in FY 2018-19. **Recommendations:** Recommended funding $184,364 from Budget Control 036. (100-036-036-PH10-4200)			

FY 2017-2018 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
6	**Manchester Office Building - Replace Backflow Devices**	48,434	48,434	0
	Justification/Comments: Replace the backflow devices that service the facility, these backflow devices eliminate the entry of contaminants into the potable water supply. Replacement of the backflow devices meets the State of California mandate for eliminating impurities and contaminants from potable drinking water. The total estimated cost for this project is $48,434 in FY 2017-18 for design and $92,526 in FY 2018-19 for construction. **Recommendations:** Recommended funding $48,434 from Budget Control 036. (100-036-036-PH11-1400)			
7	**Orange County Community Resources - Midway City Community Center - Replace HVAC and Vent System MRP**	86,677	86,677	0
	Justification/Comments: Replace aging HVAC/Ventilation systems that are beyond economical repair, inefficient and require constant maintenance with new high efficiency equipment. Repair/replace Air Conditioning platforms as required due to footprint issues or deterioration issues. Replace condensate lines, condensate and electrical conduit supports, valves, disconnects, dampers, filter racks, plenums and ducting as needed. The total estimated cost for this project is $86,677 in FY 2017-18 for design and $208,639 in FY 2018-19 for construction. **Recommendations:** Recommended funding $86,677 from Budget Control 036. (100-036-036-PH12-4200)			
8	**Craig Regional Park - Lighting Upgrade**	183,600	0	183,600
	Justification/Comments: Lighting upgrade to LED in accordance to Southern California Edison (SCE) efficiency measures to reduce electrical usage and costs. In order to obtain any applicable rebates and 0% On-Bill Financing (OBF), a no cost audit of the facility will be required. Based upon preliminary findings, an estimated total project cost of $183,600, with available SCE rebates/incentives and OBF, this project would provide a simple payback for a specified period of time, contingent upon available funding at SCE for rebates/incentives and 0% OBF. By improving the efficiency of lighting, there will be an annual savings in electrical usage and cost. Due to SCE rate case, the rebates/incentives and OBF available this year, could potentially disappear next year, thus significantly increasing the out-of-pocket expense. **Recommendations:** Recommended funding $183,600 from Budget Control 036. (100-036-036-PH13-4200)			
9	**Library - Mechanical System Upgrades - Garden Grove and Rancho Santa Margarita**	70,400	0	70,400
	Justification/Comments: Mechanical system upgrades in accordance with SCE efficiency measures to reduce electrical and gas usage and costs. In order to obtain any applicable rebates and 0% OBF, a no cost audit of the facility will be required for both locations. Based upon preliminary findings, an estimated total project cost of $70,400, with available SCE rebates/incentives ($6,000) and 0% OBF (approximately $26,000), this project would provide a simple payback period of 5.8 years. By improving the efficiency of the mechanical systems, there will be an estimated combined annual savings of $63,000 in electrical usage. Due to SCE rate case, the rebates/incentives and OBF available this year, could potentially disappear next year significantly increasing the out-of-pocket expense. **Recommendations:** Recommended funding $70,400 from Budget Control 036. (100-036-036-PH14-1400)			
10	**Theo Lacy Facility - Mechanical and Lighting Upgrade**	521,700	0	521,700
	Justification/Comments: Mechanical system and lighting upgrade in accordance to SCE efficiency measures to reduce electrical and gas usage and costs. In order to obtain any applicable rebates and 0% OBF, a no cost audit of the facility will be required. Based upon preliminary findings, an estimated total project cost of $521,700, with available SCE rebates/incentives ($33,000) and OBF ($453,000), this project would provide a simple payback period of 5.6 years. By improving the efficiency of the mechanical system and lighting, there will be an estimated annual savings of $81,000 in electrical usage. Total County out-of-pocket expense for this project is projected to be only $36,000. Due to SCE rate case, the rebates/incentives and OBF available this year, could potentially disappear next year significantly increasing the out-of-pocket expense. **Recommendations:** Recommended funding $521,700 from Budget Control 036. (100-036-036-PH15-4200)			

FY 2017-2018 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
11	**Streetlights - Purchase of Utility Owned**	987,471	0	987,471
	Justification/Comments: Purchase SCE owned streetlights (LS-1) throughout the County of Orange. Rates for SCE owned streetlights are expected to rise sharply for approximately 20 years in order for SCE to cover the cost of converting these lights to LED. As the electricity to operate these lights is embedded in the rate tariff, the County will not see a benefit from the LED installation for at least this 20 year period. The option to purchase the streetlights is a one-time offer by SCE. The preliminary calculated return on investment is 7 years, which will drop once the lights are replaced with LED's. As for the maintenance, the County is already responsible for some streetlights so maintenance would not be new to the County. The offer from SCE is a one-time only offering and may not be deferred. The total estimated cost for this project is $987,471. **Recommendations:** Recommended funding $987,471 from Budget Control 036. (100-036-036-PH16-4200)			
12	**909 Main - Replace Chiller and Cooling Tower**	116,123	116,123	0
	Justification/Comments: Replace existing cooling tower and chiller, add variable frequency drive to create cost savings for energy, replace pump, filters, valves, gauges, controls, associated piping to meet new footprint at the 909 Main Street facility. Contractor to replace water treatment chemicals that were removed by draining the system for change-out. Contractor to sock the line to remove impurities and debris from the system caused by the change-out. The total estimated cost for this project is $116,123 in FY 2017-18 for design and $771,391 for Construction in FY 2018-19. **Recommendations:** Recommended funding $116,123 from Budget Control 036. (100-036-036-PH17-4200)			
13	**Health Care Agency - 405 W 5th Street - Replace Roof**	525,000	0	525,000
	Justification/Comments: Remove and replace existing roof, eliminate areas where ponding on the roof occurs, and meet the current requirement for reflective qualities, insulation and energy conservation requirements. Contractor is to provide 20 year warranty. The roof is beyond it's expected life cycle and does not meet current standards for insulations, energy conservation and reflective qualities. Total estimated cost $525,000. **Recommendations:** Recommended funding $525,000 from Budget Control 036. (100-036-036-PH25-4200)			
14	**1102 Fruit Street - Replace Roof**	79,284	0	0
	Justification/Comments: Remove and replace existing roof, flashings at all edges, water proof existing flashing at vents pipe penetrations, Air Conditioning platforms, skylights and openings as required at 1102 Fruit Street facility. Contractor to provide 20 year warranty. The existing roof is past its practical life cycle and economical repair. The total estimated cost for this project is $79,284 in FY 2017-18 and $461,329 in FY 2018-19 for construction. **Recommendations:** Defer for future funding.			
15	**1102 Fruit Street Shop - Replace Generator**	86,086	0	0
	Justification/Comments: Replacement of a 15 KW Generator, UNIT 9699 at 1102 Fruit Street shop. The possible construction of a micro grid system will enhance the County's ability to provide electricity to County owned and operated buildings at a substantially reduced cost with a relatively quick return on investment. The total estimated cost for this project is $86,086. **Recommendations:** Defer for future funding.			
16	**Building 14 - Replace HVAC and Ducting**	224,297	0	0
	Justification/Comments: Replace four existing HVAC units and replace all ducting, provide and verify proper zoning of each new air AC unit/duct work within the building, provide proper air balance of new AC equipment. Change control wiring to new Tridium system now in use by the County. The existing AC units are past their expected life cycle and economical repair. The total estimated cost for this project is $224,297 in FY 2017-18 for design and $2,128,238 in FY 2018-19 for construction. **Recommendations:** Defer for future funding.			

FY 2017-2018 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
17	**Building 12 - Roof Rehab Main Roof**	553,249	0	0

Justification/Comments:
Remove and replace existing roof, eliminate areas where ponding on the roof occurs, inspect and replace any flashings that are damaged or rusted, waterproof all vent pipe flashings and other penetrations as required on building 12. Roof is to meet all current requirement for reflective qualities, insulation and energy conservation requirements. Contractor is to provide 20 year warranty. The existing roof is past it practical life cycle and economical repair. The total estimated cost for this project is $553,249.

Recommendations:
Defer for future funding.

18	**Central Justice Center - Replace Sewer Main**	163,875	0	0

Justification/Comments:
Design for replacement of the Main Sewer line to include removal and replacement of trees, shrubs, general landscaping, sprinkler system, irrigations valves, lockable vaults, Zen Garden concrete walkways, stairways, handrails, ramps, asphalt, light poles and lighting, any ADA accessories such as visual aids textured and audio aids that may be disturbed during the construction process. Contractor will install barricades, delineators, temporary fencing, dust controls, traffic controls, implement procedures to meet all National Pollutant Discharge Elimination System (NPDES) requirements and perform all procedures as required by the local authority having jurisdiction. Contractor will remove and replace approximately 500 lineal feet of trunk and branch lines ensuring that all newly install waste lines have proper flow with no dips or bellies that will collect and hold water, all connections are clean and complete with no possibility of leakage, with all piping coated or wrapped as per code and engineers recommendations to reduce chances of deterioration over time. Soils are to be tested for acceptability of compaction quality and contaminates before being used as backfill. Jobsite is to be clean and safe at all times. The main waste line has been periodically plugged due to root intrusion and debris caught in a section of pipe, approximately 150 feet in length, that has a substantial dip that allows debris to collect. A program has been implemented whereby Facility Operations clears the line with the use of a water jetting device. This is effective for the short term as clogs occur at various times to the Central Court Building. The total estimated cost for this project is $163,875 in FY 2017-18 for Design and $1,844,970 in FY 2018-19 for construction. The County is responsible for 8.83% of the Common area since the facility was transferred to the State in 2009.

Recommendations:
Defer for alternative options and discussion of funding with the Judicial Council of California.

19	**County Operations Center Campus - Emergency Generator Switch Gear Upgrade**	243,900	0	0

Justification/Comments:
Replace existing emergency generator switch gear, automatic transfer switch, relays, breakers, connectors, required cable feeds, circuitry, panel and equipment housings at the County Operations Center (COC) Campus. Manufacturer of all equipment to be specified at time of project initiation by the County Project Manager and Architect & Engineering firm. The existing emergency generator switchgear has malfunctioned on multiple occasions causing the COC campus to suffer loss of power between the Registrar of Voters (ROV) and Data Center. In FY 2016-17, one 80KVA and one 20KVA uninterruptible power supply (UPS) systems were installed to provide backup power to the system in case of power loss at ROV. The total estimated cost for this project is $243,900 in FY 2017-18 for design and $2,216,434 in FY 2018-19 for construction.

Recommendations:
Defer for future funding.

20	**Central Utility Facility - Replace Roofing**	1,081,251	0	0

Justification/Comments:
Replace existing roof to meet all California standards for reflective roofs, insulated roofs and any energy efficiency requirements as required by current codes at the Central Utility Facility (CUF). Replace any deteriorated flashings, Air Conditioning platforms condensate and electrical conduit supports to meet current requirements. Contractor to provide 20 year warranty with maintenance plan for compliance with warranty obligations. The existing roof is past its practical life cycle and economical repair. The total estimated cost for this project is $1,132,759.

Recommendations:
Defer for future funding.

FY 2017-2018 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
21	**Building 12 - 1000KW Generator Replacement**	74,544	0	0
	Justification/Comments: Replace 1000KW generator that provides emergency power to the building during power outages in Building 12. Verify all circuitry served by the generator, assure proper load balance of panels fed from the generator, verify proper functionality of the automatic transfer switch and any load shed functions that need to occur as part of the transfer of electrical power process. The generator that currently services the building is past its expected life cycle and economical repair. The total estimated cost for this project is $74,544 in FY 2017-18 for design and $392,988 in FY 2018-19 for construction. **Recommendations:** Defer for future funding.			
22	**Hutton Towers - Replace Existing Toilets with Water Conserving Fixtures**	61,157	0	61,157
	Justification/Comments: Replace the toilet fixtures within the building that do not meet State of California Mandated requirements for water conservation. The toilets currently in use at the facility do not meet the water conservation requirements as set forth by the State of California. The total estimated cost for this project is $61,157 in FY 2017-18 for design and $252,966 in FY 2018-19 for construction. **Recommendations:** Recommended funding $61,157 from Flood Fund 400. (400-080-400-0950-1400)			
23	**Manchester Parking Structure - 15KW Generator Replacement**	86,086	0	86,086
	Justification/Comments: Replace existing 15KW generator that supplies power to portions of the structure for lighting and entry/egress during power outages in the Manchester parking structure. The generator in question supplies power to lighting in portions of the structure and entry/egress equipment during power outages that make pedestrian path of travel and entry/egress through secured gates and door possible. The total estimated cost for this project is $86,086. **Recommendations:** Recommended funding $86,086 from OC Public Works Parking Fund 137. (137-080-137-1830-4000)			
24	**Orange County Community Resources - 1770 N. Broadway - Replace Fan Coils and Upgrade Ductwork**	233,861	0	0
	Justification/Comments: Replace fan coils that cool the air that is supplied to the facility, meet all requirements for the disposing of any refrigerants, replace any valves that are part of the supply or distribution portion of the equipment, replace the supply and return ductwork that the system serves, ensuring proper zoning, air balance and duct sizing to meet current standards and codes. The existing system is past its expected life cycle and economical repair. The total estimated cost for this project is $233,861 in FY 2017-18 for design and $2,645,493 in FY 2018-19 for construction. **Recommendations:** Defer for future funding.			
25	**Stadium Parking Garage - 100KW Generator Replacement**	120,024	0	120,024
	Justification/Comments: Replace existing 100KW generator that provides emergency power for lighting and gate operators at the Stadium parking structure. The generator must meet all standards and requirements currently in place by the AQMD. The generator provides power for emergency lighting and access/egress at the structure during power failures. The generator is beyond economical repair and out of compliance with current AQMD standards and requirements. The total estimated cost for this project is $120,024. **Recommendations:** Recommended funding $120,024 from OC Civic Center Parking and Maintenance Fund 828.			

FY 2017-2018 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
Probation				
26	**Youth Guidance Center (YGC) - FY 2017-18 Capital Improvement Plan and Maintenance Projects**	151,257	151,257	0
	Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Youth Guidance Center CIP provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Deferring these projects will result in deterioration and possible loss of occupancy due to health and safety concerns. Total cost of recommended projects is anticipated to be $151,257 in FY 2017-18. **Recommendations:** Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.			
27	**Juvenile Hall Campus - FY 2017-18 Capital Improvement Plan and Maintenance Projects**	2,859,933	550,816	0
	Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Juvenile Hall Campus CIP, which includes the Youth Leadership Academy, provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Deferring these projects will result in deterioration and possible loss of occupancy due to health and safety concerns. Total cost of recommended projects is anticipated to be $2,859,933 in FY 2017-18. **Recommendations:** Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.			
28	**Joplin Youth Center (JYC) - FY 2017-18 Capital Improvement Plan and Maintenance Projects**	1,519,630	20,074	0
	Justification/Comments: Funding is requested for Capital and Maintenance Projects as listed in the Probation Capital Improvement Plan (CIP) developed by the Facilities Assessment Report. The Joplin Youth Center CIP provides a comprehensive list and priority schedule for the implementation of capital and maintenance projects required and essential to the County long-term planning and financial strategy to extend the life cycle of the facility that is over 40 years old. Priority projects are essential in order to meet the County long-term planning strategies to extend the life cycle of the facility. Priorities are established based on detailed analysis of the building infrastructure which has reached the end of their life cycle. Deferring these projects will result in deterioration and possible loss of occupancy due to health and safety concerns. Total cost of recommended projects is anticipated to be $1,519,630 in FY 2017-18. **Recommendations:** Recommend to budget in Criminal Justice Facilities Fund 104 with a corresponding operating transfer from Budget Control 036.			
Sheriff-Coroner				
29	**Sheriff - Theo Lacy Facility Kitchen Floor Replacement**	300,000	300,000	0
	Justification/Comments: The floor, floor sinks, floor drains and associated plumbing are past their useful life. Several repair and patch projects have been completed in the past in order to keep kitchen operations from service disruptions. This project is a complete replacement of drains, piping, sinks and resurfacing of entire kitchen floor in all areas of food preparation, storage and serving operations. Three phases will have been completed by end of FY 2016-17. The FY 2017-18 Capital Project request is for phase IV. **Recommendations:** Recommended funding $300,000 from Budget Control 036. (100-036-036-PH18-4801)			
30	**Replace Emergency Generator and Automatic Transfer Switch (ATS)**	312,000	312,000	0
	Justification/Comments: The Sheriff's Headquarters building electrical system is provided emergency backup from a generator originally manufactured by Rolls Royce and installed in 1986. The generator is past its useful life and replacement parts are not readily available. The generator and automatic transfer switch will be replaced with a new, tier IV, air quality compliance generator that will be appropriately sized for the load demand of Sheriff's Headquarters. **Recommendations:** Recommended funding $312,000 from Budget Control 036. (100-036-036-PH19-4801)			

FY 2017-2018 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
31	**Sheriff - Headquarters - Install Increased Security Measures**	601,000	601,000	0
	Justification/Comments: The goal of this project is to install security measures that will limit vehicle access to the facilities non-public parking area and install physical barriers to limit direct access to non-public areas. Total project cost is estimated to be $601,000. **Recommendations:** Recommended funding $601,000 from Budget Control 036. (100-036-036-PH20-4801)			
32	**Sheriff - IRC - Replace 28 Slider and Four Sally Port Operators**	157,481	157,481	0
	Justification/Comments: The door operators are beyond their service life and are regularly maintained in order to minimize failures. When door operators fail they may not be repairable and due to the security risk a cell may not be occupied. This will have a negative impact on inmate classification, movement, and capacity. 28 of the slider door operators and four sally port door operators will be replaced or rebuilt. All assets are located at the Intake Release Center (IRC). Total project cost is estimated to be $157,481. **Recommendations:** Recommended funding $157,481 from Budget Control 036. (100-036-036-PH21-4801)			
33	**Sheriff - Replace All Old Target Equipment**	700,000	350,000	0
	Justification/Comments: The outdoor range was originally constructed in 1979. The equipment is past its practical life cycle, economical repair, and parts are unavailable for replacement. A new more reliable targeting system will maximize operational capacity and increase availability to fulfill Peace Officer Standards and Training (POST) requirements for sworn staff to qualify. The total estimated cost is $700,000, CEO budget is recommending $350,000 for FY 2017-18 and defer $350,000 for future funding. **Recommendations:** Recommended funding $350,000 from Budget Control 036.(100-036-036-PH22-4801)			
34	**Sheriff - IRC - Replace Emergency Generators 8375 and 8376**	70,000	70,000	0
	Justification/Comments: The engines that run the backup generators are no longer supported by the manufacturer and the maintenance and repair of the engines is handled by Orange County Public Works (OCPW). OCPW reports that parts and support from the manufacturer is becoming limited and will soon be obsolete. These two units provide backup power to the IRC, Central Men's and Women's jails in the event of an outage. The FY 2017-18 Capital Project request is for the design phase only for the amount of $70,000. Construction will be submitted for FY 2018-19 Capital Project request in the amount of $571,000. **Recommendations:** Recommended funding $70,000 from Budget Control 036.(100-036-036-PH23-4801)			
35	**Sheriff - Theo Lacy - Replace Emergency Generator Unit 8983**	70,000	70,000	0
	Justification/Comments: This 1.1 Megawatt unit provides backup power to the administration building and all the barracks. The engine that runs the backup generator is no longer supported by the manufacturer. The maintenance and repair of the engine is handled by Orange County Public Works (OCPW). OCPW reports that parts and support from the manufacturer is becoming limited and will soon be obsolete. The generator and automatic transfer switch will be replaced with a new, tier IV, air quality compliant generator that will be appropriately sized for the load demand of the facility. The FY 2017-18 Capital Project request is for the design phase in the amount of $70,000. Construction will be submitted for FY 2018-19 Capital Project request estimated at $668,000. **Recommendations:** Recommended funding $70,000 from Budget Control 036.(100-036-036-PH24-4801)			

FY 2017-2018 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
Social Services Agency				
36	**SSA - Eckhoff 840 - Replace HVAC Ducting Systems**	761,277	143,349	617,928
	Justification/Comments: This request is for the replacement of the HVAC ducting systems for the facility at 840 Eckhoff. 56 HVAC units in the building were beyond their useful life and were replaced in FY 2016-17. This request is to replace the duct work and VAV boxes which are beyond their useful life and economical repair. The project is to ensure maximum efficiency of the newly installed HVAC units and to properly balance the air in the facility. Replacement with new ducting systems will reduce maintenance and energy costs. The total project cost is estimated to be $761,277. **Recommendations:** Recommended funding $617,928 from Social Services Agency (100-063-063-P446-4200-F003-S37345) and $143,349 funding from Budget Control 036 for the OC Sheriff Communications portion.(100-036-036-PH01-4200)			
37	**SSA - Orangewood Children and Family Center - Design for 31 HVAC units**	123,282	0	123,282
	Justification/Comments: This request is for the design of 31 HVAC units at the Orangewood Children and Family Center. The facility is a California Department of Social Services licensed residential facility and is operational 24/7. Most of the 91 HVAC units are beyond their economic life. As a result of failure, 29 HVAC units have been replaced. The remaining 62 HVAC units will be evaluated and considered for replacement in subsequent years. This request is for the design of 31 units in order to prioritize and maximize available funding. **Recommendations:** Recommended funding $123,282 from Social Services Agency.(100-063-063-P443-4200-F348-S85145)			
38	**SSA - Orangewood Children and Family Center - Replace Nine HVAC Units**	265,685	0	265,685
	Justification/Comments: This request is for the replacement of nine HVAC units at the Orangewood Children and Family Center. This facility is a California Department of Social Services licensed residential facility and is operational 24/7. Most of the 91 HVAC units were installed as original equipment and are beyond their economic life and economic repair. 29 HVAC units have been replaced and the remaining 62 HVAC units will be evaluated and considered for replacement in subsequent years. Replacement with new HVAC units will reduce maintenance and energy costs. The estimated total cost for the project is $265,685. **Recommendations:** Recommended funding $265,685 from Social Services Agency.(100-063-063-P443-4200-F348-S85145)			
39	**SSA - Orangewood Children and Family Center - Replace Carpet in Six Cottages**	144,279	0	144,279
	Justification/Comments: This request is for the replacement of the carpet in six Cottages at the Orangewood Children and Family Center is a California Department of Social Services licensed residential facility and is operational 24/7. The carpet is past is useful life and is need of replacement. The total estimated cost for this project is $144,279. **Recommendations:** Recommended funding $144,279 from Social Services Agency.(100-063-063-3201-1400-F348-S85145)			
40	**SSA - 800 Eckhoff - Paint Interior Walls**	74,865	0	0
	Justification/Comments: This request is for the painting of all interior walls at 800 Eckhoff. The painting of the interior walls is recommended because the facility is a high traffic full occupancy building and the existing paint is at the end of life cycle. To minimize disruptions to building occupants, the painting will coincide with the requested carpet replacement project. The total estimated cost for this project is $74,865. **Recommendations:** Defer for future funding.			
41	**SSA - 800 Eckhoff - Replace Carpet**	480,700	0	0
	Justification/Comments: This request is for the replacement of the existing carpet at 800 Eckhoff. This is a high traffic full occupancy building and the existing carpet is at the end of life cycle. In order to minimize disruption to building occupants, the carpet replacement will coincide with the requested interior painting project. The total estimated cost for this project is $480,700. **Recommendations:** Defer for future funding.			

FY 2017-2018 New Capital Project Requests (Continued)

Number	Project Description	Dept Req	CEO Approved Projects: Budget Control 036	CEO Approved Projects: Other Budget Control
42	**SSA - Eckhoff - Slurry Seal and Restripe Parking Lot**	63,929	0	0
	Justification/Comments: This request is for the slurry seal and restripe of the parking lot at the Eckhoff facility. Industry standards recommend resealing the asphalt paving every three-four years and the current seal coat is past its useful life. The slurry seal is needed to maintain the safe surface to prevent loose gravels and water damage to the sub-base. The total estimated cost for this project is $63,929. **Recommendations:** Defer for future funding.			
43	**SSA - Tustin Family Campus - Install Rain Gutters and Downspouts**	128,104	0	0
	Justification/Comments: This request is for the installation of new rain gutters and downspouts for all buildings at the Tustin Family Campus. The gutter and downspouts are needed to collect rain water and divert the water for proper drainage. The total estimated cost for this project is $128,104. **Recommendations:** Defer for future funding.			
44	**SSA - Manchester Office Building - Replace Carpet**	103,500	0	0
	Justification/Comments: This request is for the replacement of the existing carpet in the Manchester Office Building. The existing carpet is at the end of life cycle. In order to minimize disruption to the building occupants, the carpet replacement will be scheduled to coincide with the requested interior painting project. The total estimated cost for this project is $103,500. **Recommendations:** Defer for future funding.			
45	**SSA - Manchester Office Building - Paint Interior Walls**	57,500	0	0
	Justification/Comments: This request is for the painting of all interior walls at the Manchester Office Building. The interior painting is at the end of life cycle. In order to minimize disruption to the building occupants, the interior painting will be scheduled to coincide with the requested carpet replacement project. The total estimated cost for this project is $57,500. **Recommendations:** Defer for future funding.			
46	**SSA - Tustin Family Campus - Install Synthetic Turf and Shade Structures**	168,326	0	0
	Justification/Comments: This request is for the installation of new synthetic turf and a shade structure in the central open area at the Tustin Family Campus. The current 7,000 Sq. Ft. open area is in the center of all buildings and would have more use with proper shade and appropriate surface. The total estimated cost for this project is $168,326. **Recommendations:** Defer for future funding.			
	Total Cost	16,211,158	4,528,602	3,706,612

FY 2017-2018 Rebudgeted Capital Projects

Budget Control	Object	Unit	Budget Control/ Description	Project Name	FY 2016-2017 Budget	FY 2017-2018 CEO Recomm.	Funding Sources		
								Other Revenue	
							General Fund	Amount	Source
036	1400	P000	OCPW	Contingency Projects - Unallocated	695,477	1,531,096	1,531,096	0	
036	1400	P932	OCPW	Warranty Work - Completed Projects	0	25,000	0	25,000	Countywide Capital Projects Fund 15D
036	1400	PA31	OCPW	Courts - County Share of Cost	300,000	500,000	500,000	0	
036	1400	PC06	OCPW	MOB - Replace VAV Boxes - HVAC	30,000	15,000	15,000	0	
036	1400	PE06	OCPW	Gates- Replace VAV Boxes Phase I of III	904,024	56,000	56,000	0	
036	1400	PE20	OCPW	HOA - Fifth Floor Refresh	100,000	100,000	100,000	0	
036	1400	PF04	HCA	HCA Lab - 600KW Generator Replacement	0	60,279	0	60,279	Countywide Capital Projects Fund 15D
036	1400	PF37	OCPW	HOA - Metal Gates and Fences	0	300,000	0	300,000	Countywide Capital Projects Fund 15D
036	1400	PF40	OCPW	Building 11 TTC - Metal Gates and Fences	0	25,870	0	25,870	Countywide Capital Projects Fund 15D
036	1400	PG08	OCPW	HOA Projects	19,588	150,000	0	150,000	Countywide Capital Projects Fund 15D
036	1400	PG16	OCPW	Assessor Bldg 11/12 Duct and T-Bar Cleaning	413,543	286,457	200,000	86,457	Countywide Capital Projects Fund 15D - New Funds for ongoing operations
036	1402	PC15	OCPW	Year-Round Emergency Shelter/ Service Center	0	604,317	0	604,317	Countywide Capital Projects Fund 15D, CEO Single Family Housing 15B and OC Housing 15G
036	1900	P000	OCPW	OCPW Accounting Charges	80,635	88,094	88,094	0	
036	1900	PC15	OCPW	Year-Round Emergency Shelter/ Service Center	3,124,027	4,229,290	0	4,229,290	Countywide Capital Projects Fund 15D, CEO Single Family Housing 15B and OC Housing 15G
036	1900	PD20	OCPW	Various Bldgs-Arc Flash Compliance & Training	250,000	35,000	35,000	0	
036	1900	PE18	OCPW	El Toro Development	2,939,000	3,405,871	0	3,405,871	$2,105,871 from Countywide Capital Projects Fund 15D and $1,300,000 from Real Estate Development Program Fund 135
036	4200	P571	Sheriff	800 MHz - Newport Coast	223,479	595,949	0	595,949	Capital Project Reimbursement from Non-General Fund 15L
036	4200	P924	OCPW	Gates Building - Replace Fire Alarm	10,000	83,000	0	83,000	Countywide Capital Projects Fund 15D
036	4200	PB06	OCPW	MOB - Rebuild Fans	2,873	40,000	40,000	0	
036	4200	PC06	OCPW	MOB - Replace VAV Boxes - HVAC	11,000	31,000	0	31,000	Countywide Capital Projects Fund 15D

FY 2017-2018 Rebudgeted Capital Projects (Continued)

Budget Control	Object	Unit	Budget Control/ Description	Project Name	FY 2016-2017 Budget	FY 2017-2018 CEO Recomm.	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
036	4200	PC15	OCPW	Year-Round Emergency Shelter/ Service Center	5,387,161	3,476,065	0	3,476,065	Countywide Capital Projects Fund 15D, CEO Single Family Housing 15B and OC Housing 15G
036	4200	PD06	OCPW	Various Buildings - Install Tridium Alarm Front End	4,038	942,960	400,000	542,960	Countywide Capital Projects Fund 15D - New Funds for ongoing operations
036	4200	PE07	OCPW	COC-Bldg A-Replace Air Handlers 1- 3	122,000	22,000	22,000	0	
036	4200	PE09	OCPW	HOA - Replace Video Surveillance System	150,124	75,000	75,000	0	
036	4200	PE10	OCPW	Bldg 12 - Elevator Modernization Cars 5, 6 & 7	26,792	8,829	0	8,829	Countywide Capital Projects Fund 15D
036	4200	PF02	HCA	HCA - 17th Street - Paint, Flooring, Update Bathrooms - Overall Refurbishing	1,245,919	77,323	0	77,323	Countywide Capital Projects Fund 15D
036	4200	PF05	HCA	HCA Clinic - 300KW Generator Replacement	0	179,835	0	179,835	Countywide Capital Projects Fund 15D
036	4200	PF06	HCA	HCA- Health Clinic- Replace Air Handlers	0	2,771,318	0	2,771,318	Countywide Capital Projects Fund 15D
036	4200	PF07	HCA	HCA- Health Clinic- Replace Five Package Heat Pumps	82,505	145,438	0	145,438	Countywide Capital Projects Fund 15D
036	4200	PF08	HCA	HCA - Health Clinic - Replace Air Ducts In Units 11,12 & 15	141	251,755	0	251,755	Countywide Capital Projects Fund 15D
036	4200	PF09	HCA	HCA - Epidemiology - Replace Eight 5-Ton Heat Pumps	0	304,564	0	304,564	Countywide Capital Projects Fund 15D
036	4200	PF10	HCA	HCA - Capital Projects	247,521	965,624	0	965,624	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF11	HCA	HCA - 405 W. 5th Street - Parking Lot Project	733,800	190,600	0	190,600	Countywide Capital Projects Fund 15D
036	4200	PF12	HCA	HCA- Health Clinic- Replace Hot Water Reheat Coils	0	1,196,374	0	1,196,374	Budgeted and Funded from Countywide Capital Projects Fund 15D
036	4200	PF13	OCPW	909 N. Main- Rehab Roof	1,971	208,365	0	208,365	Countywide Capital Projects Fund 15D
036	4200	PF14	OCPW	COC - Bldg B Replace Air Handlers	44,113	543,370	0	543,370	Countywide Capital Projects Fund 15D
036	4200	PF16	OCPW	Gates - Replace VAV Boxes Phase II of III	17,000	975,000	975,000	0	
036	4200	PF17	OCPW	HOA - Replace Modify Third Floor Ducts	331,994	13,598	0	13,598	Countywide Capital Projects Fund 15D
036	4200	PF18	OCPW	MOB - Replace Emergency Generator	111,964	20,298	0	20,298	Countywide Capital Projects Fund 15D
036	4200	PF20	OCPW	Eckhoff - 800 Bldg. Replace Air Handler	140,604	43,405	0	43,405	Countywide Capital Projects Fund 15D
036	4200	PF41	OCPW	401 Civic Center Drive	350,000	1,154,763	0	1,154,763	Countywide Capital Projects Fund 15D

FY 2017-2018 Rebudgeted Capital Projects (Continued)

Budget Control	Object	Unit	Budget Control/ Description	Project Name	FY 2016-2017 Budget	FY 2017-2018 CEO Recomm.	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
036	4200	PG01	HCA	HCA Lab - Replace Eight Air Handlers	17,299	1,065,060	0	1,065,060	Countywide Capital Projects Fund 15D
036	4200	PG10	OCPW	OCPLL Elevator Modernization	51,025	332,738	80,356	252,382	Countywide Capital Projects Fund 15D, New Funds for ongoing operations and Law Library Fund 161
036	4801	P000	Probation	Probation - Rebudgeted/Continuing Capital Projects	0	2,277,853	2,277,853	0	
036	4801	PC15	OCPW	Year-Round Emergency Shelter/ Service Center	483,500	668,658	0	668,658	Parking Facilities Fund 137
036	4801	PE19	Fund 105 - Courthouse Temp Construction	Debt Service Payment for Juvenile Justice Bonds on Lamoreaux Justice Center	1,700,000	1,700,000	1,700,000	0	
036	4801	PE21	Sheriff	Sheriff- Central Mens Jail- Rebuilding Air Handling units	1,352,000	1,406,080	1,406,080	0	
036	4801	PF28	Sheriff	Sheriff - Loma Ridge Communications Redundancy	418,600	418,600	418,600	0	
Total FY 2017-2018 Rebudgeted Capital Projects					22,123,717	33,597,696	9,920,079	23,677,617	

15D - Countywide Capital Projects Non-General Fund

Operational Summary

Description:

Fund 15D was established to allow unspent funds for various Budget Controls be transferred to Countywide Capital Projects Non-General Fund 15D and re-budgeted for those capital projects in the following year.

Budget Control 036 is used to budget and account for countywide capital projects funded primarily with Net County Cost or General Fund. These projects can be multi-year in duration and any unspent or unencumbered funds at year-end flow back into the County General Fund as Fund Balance Unassigned (FBU). Fund 15D allows some of the Board approved capital project funding to carryover in Fund 15D.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	102,753,907
Total FY 2016-2017 Actual Expenditure + Encumbrance:	80,879,446
Total Final FY 2017-2018:	49,851,102
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Provide safe County facilities to all internal and external constituents of the County of Orange.
- Comply with various mandates in providing safe and secure County facilities to employees, contractors, customers, and visitors to the County of Orange.
- Promote creative, cost-effective and innovative thinking in maintaining, preserving, and upgrading County facilities.

Budget Summary

Changes Included in the Base Budget:

Capital Projects Fund 15D FY 2017-18 Budget of $49,851,102 includes:

1. $16,568,445 Appropriations for the Central Utility Facility (CUF) Infrastructure Upgrades funded from Bond Proceeds (New)
2. $2,105,871 Appropriations for Phase II of El Toro Development project funded from Miscellaneous Budget Control 004 in FY 2016/17 (Re-budget)
3. $10,254,382 Appropriations for Year Round Emergency Shelter/Service Center funded from Miscellaneous Budget Control 004 ($2,749,348 Re-budget and $7,505,034 new for ongoing $3,607,527 and one-time $3,897,507 funding)
4. $4,306,628 Appropriations for carryover capital projects from FY 2016-17 (Re-budget)
5. $7,733,170 Appropriations for carryover HCA capital projects from FY 2016-17 (Re-budget)
6. $5,000,000 Appropriations for carryover Sheriff-Coroner capital projects from FY 2016-17 (Re-budget)

7. $400,000 Appropriations for Transfer Out to General Fund Reserves for CUF Reserves (Transfer in from 040)
8. $3,482,605 Appropriations for Transfer Out to Misc. Budget 004 for unused CUF Debt Service Payment balance

Budgeting CUF Bonds proceed revenue and capital project in Fund 15D will avoid Net County Cost impacts on Budget Control 036.

FY 2016-17 Third Quarter Budget Adjustment Request (QBAR) includes a transfer of $16,895,017 from Budget Control 036 ($14,692,937) and HCA Budget Control 042 ($2,202,080) to Fund 15D Reserves, for carryover projects:

1. $83,000 Gates Building-Replace Fire Alarm
2. $25,000 Warranty Work - Completed Projects
3. $31,000 MOB - Replace VAV Boxes - HVAC
4. $2,749,348 Year-Round Emergency Shelter/Service Center
5. $542,960 Various Buildings - Install Tridium Alarm Front End
6. $8,829 Bldg 12 - Elevator Modernization Cars 5, 6 & 7
7. $2,105,871 El Toro Improvement Fund
8. $77,323 HCA - 17th Street - paint, flooring, update bathrooms - overall refurbishing
9. $60,279 HCA Lab - 600KW Generator Replacement
10. $179,835 HCA Clinic - 300KW Generator Replacement
11. $2,771,318 HCA - Health Clinic- Replace Air Handlers
12. $145,438 HCA - Health Clinic- Replace Five Package Heat Pumps
13. $251,755 HCA - Health Clinic - Replace Air Ducts In Units 11,12&15
14. $304,564 HCA- Epidemiology- Replace 8 5-Ton Heat Pump
15. $1,910,104 HCA - Projects
16. $190,600 HCA - 405 W. 5th Street - Parking Lot Project
17. $251,894 HCA- Health Clinic- Replace Hot Water Reheat Coils
18. $208,365 909 N. Main - Rehab Roof
19. $543,370 COC - Bldg B Replace Air Handlers
20. $13,598 HOA - Replace Modify Third Floor Ducts
21. $20,298 MOB - Replace Emergency Generator
22. $43,405 Eckhoff - 800 Bldg. Replace Air Handler
23. $82,000 HOA - Metal Gates and Fences
24. $25,870 Bldg.11 TTC - Metal Gates and Fences
25. $1,154,763 401 Civic Center Drive
26. $1,065,060 HCA Lab - Replace Eight Air Handlers
27. $167,560 HOA - Third Floor - Wall and Reception Remodel
28. $280,412 HOA Projects
29. $28,741 OCPLL Elevator Modernization
30. $86,457 Assessor Bldg 11/12 Duct and TBar Cleaning
31. $961,000 CMMS Project In Budget Control 038
32. $525,000 HCA - 405 W 5th Street - Replace Roof

FY 2016-17 Year-End $25,377,622 fund balance include:

1. $16,895,017 Third QBAR 2016-17 carryover funds
2. $5,000,000 Sheriff - Automated Jail System carryover from FY 2015-16
3. $3,482,605 CUF Bond Debt Service carryover from prior year

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	35,768,999	88,443,785	77,736,522	24,473,479	(63,970,306)	-72.32
Total Expenditures/Encumbrances	17,575,714	102,753,907	80,879,446	49,851,102	(52,902,805)	-51.48
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	18,193,286	(14,310,122)	(3,142,924)	(25,377,623)	(11,067,501)	77.34
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Countywide Capital Projects Non-General Fund in the Appendix on page A160

038 - Data Systems Development Projects

Operational Summary

Description:

The Data Systems Development Projects budget was established to provide funding for selected, new Information Systems projects for County Agencies and Departments.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	9,503,083
Total FY 2016-2017 Actual Expenditure + Encumbrance:	9,491,497
Total Final FY 2017-2018:	9,798,912
Percent of County General Fund:	0.29%
Total Employees:	0.00

Strategic Goals:

- Provide excellent customer service to all internal and external constituents of the County of Orange.
- Ensure transparent and fiscally responsible stewardship of IT assets.
- Promote creative, cost-effective and innovative thinking.
- Foster a culture of team work and collaboration across Countywide IT functions.

FY 2016-17 Key Project Accomplishments:

- BOARDROOM A/V UPGRADE: This project replaces the existing Boardroom's Crestron audio, video and control system that has reached end-of-life. The County released the Request for Proposal (RFP) for the AV consultant, completed the proposal evaluation process, and awarded the design contract to the selected consultant. The project team held the initial Executive Guidance meeting, and the consultant has started work on the design.
- COMPUTERIZED MAINTENANCE MANAGEMENT SYSTEM (CMMS): The CMMS solution will provide the County with a centralized data repository of County real estate and facility assets for use in planning, scheduling, documenting, and managing all facets of facility maintenance. The CMMS will enable enhanced capital, maintenance and utility cost tracking as well as the ability to develop mitigation strategies for facility-related issues. During FY 2016-17, the project team completed vendor selection and negotiations with the expectation that an Agenda Staff Report (ASR) for contract approval will be presented to the Board in August 2017. All pre-project and project initiation activities are scheduled to be completed by close of FY 2016-17, with the formal project kickoff estimated for the first quarter FY 2017-18.
- eAGENDA REPLACEMENT: This project replaces the existing County ASR Management System (CAMS), AgendaWorks and eAgenda Search. Contract negotiations were completed, and contract award was finalized in November 2016. Project implementation is in-progress and parallel testing is expected to start in Fall 2017.
- HRS DATA ANALYTICS PROJECT: This project replaces the Personnel Data Warehouse system for the County. Completed in January 2017, this new system has helped Orange County departments and agencies process and analyze their HR data efficiently and reduce staff time spent on manual data processing, while increasing data accuracy and minimizing errors. The new system provides tremendous support for management's evidence-based decision making processes.
- INTEGRATED TALENT MANAGEMENT SYSTEM (ITMS): This solution provides an integrated, consistent, end-to-end solution for the County to conduct performance management, learning management and onboarding. The County completed review of solutions, conducted site visits at local governments, initiated procurement activities and developed an implementation roadmap.

- PUBLIC DEFENDER CASE MANAGEMENT SYSTEM: This is a new case management application for the Public Defender with the ability to integrate with other Justice Partners (e.g., District Attorney, Courts, etc.) Completed requirements gathering for Public Defender staff; building workflows for Public Defender staff; gathering requirements for District Attorney and Courts Interfaces; providing training for Public Defender staff.

Budget Summary

Changes Included in the Base Budget:

The Adopted Budget includes key Information Technology (IT) initiatives that are recommended for FY 2017-18 by the IT Executive Council. FY 2017-18 Budget includes a $9,798,912 Appropriations, $8,424,687 Revenue, and $1,374,225 Net County Cost for various IT projects listed below:

1. $3,519,780 Real Estate Portfolio Tool (CMMS)038/036 Re-budget $2,617,300 & New $902,480
2. $250,000 Human Resources Services Data Analytics (Re-budget)
3. $200,000 Public Records Act Project (Re-budget)
4. $879,858 Board Creston Communication Panel (Re-budget)
5. $35,000 eAgenda Upgrade - CAMS (Re-budget)
6. $450,000 Integrated Talent Management System (Re-budget)
7. $673,000 OCCR Animal Care Center Management System (New)
8. $490,000 OCIT IT Service Desk Ticketing Management (New)
9. $300,000 Sheriff - Cisco Wireless Replacement (New)
10. $200,000 OCIT - Pilot Testing of Software Defined Networking (SDN) Solutions Proof of Concept (POC) (New)
11. $250,000 OCIT - Network Security - Email Cryptography (New)
12. $250,000 OCIT - Network Security - Identity Services Engine (ISE) (New)
13. $250,000 OCIT - Identity Governance & Admin (New)
14. $200,000 OCIT - Network Security - Secure Domain Name Servers (DNS) (New)
15. $1,238,082 Contingency for IT Projects (Re-budget $753,562 & New $484,520)
16. $566,628 IT Project Loan Repayment to OC Waste & Recycling (New)

FY 2017-18 Budget also includes the revenues below:

1. $5,232,264 Transfer in from Fund 15I for FY 2016-17 carryover 036/038 projects (Re-budget)
2. $3,192,403 Transfer in from Fund 289 for the repayment of VoIP loan (New)

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	790,000	3,665,200	3,665,200	8,424,687	4,759,487	129.86
Total Expenditures/Encumbrances	6,322,863	9,503,083	9,491,497	9,798,912	295,829	3.11
Net County Cost	5,532,863	5,837,883	5,826,297	1,374,225	(4,463,658)	-76.46

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Data Systems Development Projects in the Appendix on page A50

FY 2017-2018 Rebudgeted Data Systems Development Projects

Budget Control		Dept Object	Budget Control/ Description	Project Name	FY 2016-2017 Budget	FY 2017-2018 CEO Recomm.	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
038	0000	I999	Information Technology	Contingency - Unallocated	0	1,238,082	484,520	753,562	Countywide Capital Projects Fund 15I - New Funds for ongoing operations
038	0000	IA04	Information Technology	Integrated Talent Management System	60,000	450,000	0	450,000	Countywide Capital Projects Fund 15I
038	0000	IA05	Information Technology	Human Resource Services Data Analytics	543,698	250,000	0	250,000	Countywide Capital Projects Fund 15I
038	0000	IA06	Information Technology	eAgenda Upgrade	904,200	35,000	0	35,000	Countywide Capital Projects Fund 15I
038	0000	IA07	Sheriff	Board of Supervisors - Creston Communication Panel	70,142	879,858	0	879,858	Countywide Capital Projects Fund 15I
038	0000	IG02	Assessor	Assessor Office VOIP	61,564	25,604	0	25,604	Countywide Capital Projects Fund 15I
038	0000	IG05	Assessor	Assessor Expediter	0	17,300	0	17,300	Countywide Capital Projects Fund 15I
038	0000	IG06	Grand Jury	Grand Jury Security Camera Upgrade	0	3,660	0	3,660	Countywide Capital Projects Fund 15I
038	0000	IH08	Information Technology	Real Estate Portfolio Tool (CMMS)	0	3,519,780	902,480	2,617,300	Budgeted and Funded from Countywide Capital Projects Fund 15I - New Funds for ongoing operations
				Total FY 2017-2018 Rebudgeted Capital Projects	1,639,604	6,419,284	1,387,000	5,032,284	

Data Systems Development Projects

Number	Project Description	Dept Req Amounts	CEO Recommended Amounts		
			Budget Control 038	Other Budget Control	Total
Auditor-Controller					
1	Property Tax Replatforming	$ 6,500,000	$ 0	$ 6,500,000	$ 6,500,000

Justification/Comments:
The County of Orange Property Tax System (PTS) is utilized by the Auditor-Controller, Treasurer-Tax Collector, and Clerk of the Board. The PTS is critical to the operation of the County of Orange as it processes approximately $6 billion annually in property taxes and special assessments for the County, cities, school districts, redevelopment trust funds, and special districts within the County. The County requires a solution that not only meets functional requirements but also enable the County to remain current on technological advances. The County anticipates a custom off the shelf system will be fully-compliant and stable in the next seven to ten years, after which the County should be able to purchase or license a supportable and adaptable property tax system. The Auditor-Controller Budget Control 015, Property Tax System, budgeted $6.5 million in FY 2017-18 ($4.3 million re-budgeted from FY 2016-17), and is currently in the process of evaluating proposals from vendors for this project.

Recommendations:
Funded in FY 2016-17 First QBAR $6.5 million Fund 15I - Countywide IT Projects

Data Systems Development Projects (Continued)

Number	Project Description	Dept Req Amounts	CEO Recommended Amounts: Budget Control 038	CEO Recommended Amounts: Other Budget Control	CEO Recommended Amounts: Total
2	EProcurement	2,500,000	0	0	0

Justification/Comments:
eProcurement is an electronic procurement and invoice processing system that would allow the County to buy goods and services faster, easier, and at a better value, saving taxpayer money and increasing transparency. Nine departments concluded that an eProcurement system is the best and most cost-effective solution to streamline purchasing and accounts payables. Savings from increased competition and discounts from quicker vendor payments means that the system will pay for itself within two years and will save the county conservatively $1.8 million after maintenance costs each year thereafter.

Recommendations:
The IT Investment Review Committee and IT Executive Council recommended to defer this project to future years pending the review of alternative options.

3	Employee and Management Self Service	1,580,039	0	0	0

Justification/Comments:
To align with the County's Mission Statement and Business Vision to use leading-edge innovative technology, the Auditor-Controller seeks to add Manager Self Service and Employee Self-Service with mobility functionality to the CAPS+ HR/Payroll System. This enhancement will improve the CAPS+ system by including new software licensing and implementation services for Employee Self Service and Management Self Service with mobile applications. The functionality provided by these applications will allow the County to deploy tools that will free County employees and managers to perform specific work transactions through a web interface or their mobile devices.

Recommendations:
Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.

4	Vendor Self Service and Financial Workflow Mobility for CAPS+ Financial/Procurement	1,461,102	0	0	0

Justification/Comments:
Vendor Self Service
The Vendor Self-Service web-based portal will support secure vendor self-service registration and updates, electronic invoicing, and financial inquires. This will reduce paper-based processes and enable increased productivity and a stronger County-vendor relationship. It will promote a more open and efficient government marketplace by providing County and vendors, of all types and sizes, an array of online self-service, sourcing and collaboration tools.

Financial Workflow Mobility
Workflow can be defined as the levels of approval a transaction flows through before being fully authorized and completed. The new Workflow Mobility functionality will allow managers to receive and authorize these transactions via their mobile devices when they are away from their workstations.

Recommendations:
Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.

OC Community Resources

5	OC Animal Care Center Management System	$ 673,000	$ 673,000	$ 0	$ 673,000

Justification/Comments:
This request is for the development, testing, and implementation of a new animal shelter management system. The system would be developed by OC Information Technology (OCIT) and would replace the current proprietary system. An animal shelter management system is critical to managing and tracking all animal control and shelter activities including: animal licensing, rabies control, field operations, and animal adoptions. OC Animal Care has used the current proprietary system for more than fifteen years, and is currently in the fifth and final year of a contract with the vendor.

Recommendations:
The IT Investment Review Committee and IT Executive Council recommended funding $673,000 from Budget Control 038.

6	Integrated Library System Replacement	300,000	0	300,000	300,000

Justification/Comments:
The Integrated Library System hosts all circulation transactions, patron records, material records, fund and payment information for the library collection and provides access for patrons to the online catalog and its resources. The current ILS was purchased in 2003 and OC Public Libraries needs to upgrade to the latest industry standards to provide our patrons with the current library industry products and services.

Recommendations:
The IT Investment Review Committee and IT Executive Council recommended to move forward with the project but will not be using Budget Control 038, funding will be appropriated through the department in OC Public Libraries Fund 120.

Data Systems Development Projects (Continued)

Number	Project Description	Dept Req Amounts	CEO Recommended Amounts: Budget Control 038	CEO Recommended Amounts: Other Budget Control	CEO Recommended Amounts: Total
7	OC Animal Care IT Equipment	800,000	0	800,000	800,000

Justification/Comments:
OC Animal Care (OCAC) will be moving to a new, state-of-the-art animal shelter. OCAC management and OCIT personnel have identified information technology equipment that will be needed at the new shelter. The requested amount consists of four categories of equipment: workstation IT equipment, two outdoor phone enclosures, Audio Visual equipment, surveillance equipment to cover interior and exterior areas including public and employee parking and Computer networking equipment. This equipment will be included in OCAC annual operating budget for FY 2017-18 and is needed to replace and augment existing equipment that is currently being used at the existing shelter. OCAC requests that this equipment be partially financed with a loan from OC waste and recycling in the amount of $555,680 over a three year term and the remaining $244,320 funded by revenue received from cities in FY 2017-18. Approximately 90% of the cost of this new equipment will be charged to the 14 Contract cities. This financing option will spread the cost to the Contract Cities overt time, rather than charging the cost in a lump sum.

Recommendations:
The IT Investment Review Committee and IT Executive Council recommended to move forward with the project but will not be using Budget Control 038, funding will be appropriated through the department in Budget Control 012, OC Community Resources.

District Attorney-Public Administrator					
8	Record Management System	$ 387,342	$ 0	$ 0	$ 0

Justification/Comments:
The proposed Record Management System (RMS) addresses the need to have a fully integrated public safety information system that has mobile or wireless capabilities to replace the manual tracking of case/unit information within the District Attorney Bureau of Investigation. The RMS would be a searchable database with sharing capabilities in the most efficient manner with other users in the Orange County Integrated Law and Justice, which is the access node to COPLINK and other law enforcement databases. District Attorney is requesting $253,608 from budget control 038 and $133,734 would be funded from the department.

Recommendations:
Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.

9	OC District Attorney DNA Paperless Database Project	350,000	0	0	0

Justification/Comments:
The Orange County District Attorney (OCDA) DNA Database has over 133,000 individuals who have provided a DNA sample. Each month approximately 1,300 additional individuals provide a DNA sample, thumbprint and photograph along with a written consent at the OCDA DNA Collection Stations. The collection process should become paperless for the retention of all metadata, prints, photographs, documentation and the scanning of all currently stored documents. District Attorney is requesting $300,000 from budget control 038 and $50,000 from Prop. 69 funds.

Recommendations:
Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.

Registrar of Voters					
10	New Electronic Voting System	$ 20,000,000	$ 0	$ 0	$ 0

Justification/Comments:
The electronic voting system upgrade project is for the purchase of a new or replacement voting system. The one-time equipment purchase is estimated at $20,000,000. Ongoing maintenance costs are unknown at this time. The purchase of the new voting system was originally identified as a strategic priority in the 2013 SFP. Analysis of the current voting system indicates end of life following the November 8, 2016 General Election.

On June 13, 2017, the Board denied the authorization to issue a request for proposal for the procurement of a new voting system that will support a vote center voting model throughout the County and directed the Registrar of Voters to return with a plan that would implement continuing system of using precinct operations and to make recommendations to the Board.

Recommendations:
Defer for further Board Consideration.

Data Systems Development Projects (Continued)

Number	Project Description	Dept Req Amounts	CEO Recommended Amounts: Budget Control 038	CEO Recommended Amounts: Other Budget Control	CEO Recommended Amounts: Total
I.T. Support Services					
11	Service Desk Ticketing System	$ 490,000	$ 490,000	$ 0	$ 490,000
	Justification/Comments: Implement Service Now as a single Information Technology incident and service request ticketing system supporting all Shared Services Agencies, with single login visibility and management to all OC Information Technology functional teams. System will interface directly with the current managed service providers ticketing systems to avoid duplication of efforts and streamline status reporting. The system will also allow for customization to improve the customer experience by displaying information specific to the end user, as well as provide advanced data analytics to foster proactive management of systems. The request includes $330,000 for FY 2017-18 and $160,000 for FY 2018-19. **Recommendations:** The IT Investment Review Committee and IT Executive Council recommended funding $490,000 from Budget Control 038.				
Sheriff-Coroner					
12	Network Equipment	$ 800,000	$ 0	$ 0	$ 0
	Justification/Comments: Replace existing end of life network infrastructure for the entire Sheriff Department. This equipment is no longer supported by the manufacturer and the equipment is a security and reliability risk. Because of this threat OC Sheriff Department must stay up to date with the latest security advances. Reliable/ secure operation is critical on this 24/7 network due to the sensitive nature of the Law Enforcement data. This project will replace end of life Cisco network infrastructure and will maintain Cisco Smartnet (maintenance) hardware and software coverage. **Recommendations:** Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.				
13	Enterprise Content Management System	600,000	0	0	0
	Justification/Comments: As the OCSD moves from paper-based records to Electronically Stored Information (ESI), it is crucial that the electronic records be properly managed. OCSD is legally required to report a wide range of information to various governmental agencies as well as to the public. The information that is required changes frequently as new legislation is enacted and as law enforcement practices evolve. The requested project will enable OCSD to categorize, organize, retain, access, share and ultimately destroy records in accordance with Federal, State and local laws, retention policies and industry best practices. This system will also give OCSD the ability to search all systems, enterprise wide, to ensure compliance with mandates and other requests for information. **Recommendations:** Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.				
14	Enterprise Human Resources System	450,000	0	0	0
	Justification/Comments: The current collection of Human Resources applications used by OCSD Professional Standards Division (PSD) is over 10 years and no longer meets the needs of the department. It is based on an older, unsupported platform. The Sheriff's Department would like to replace the current collection of systems with an enterprise, integrated system that can manage all PSD functions to include a comprehensive employee profile, track training, recruiting, background, and electronic document storage and management. **Recommendations:** Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.				
15	Cisco Wireless Replacement	300,000	300,000	0	300,000
	Justification/Comments: Wireless LAN access is a tremendous asset to OCSD, but it is also one of the greatest threats to the security of the network. Because of this threat OCSD must stay up to date with the latest security advances. Reliable/secure operation is critical on this 24/7 network due to the sensitive nature of the Law Enforcement data on it. This project will replace end of life Cisco wireless access points hardware and software in order to implement the current security standards. **Recommendations:** The IT Investment Review Committee and IT Executive Council recommended funding $300,000 from Budget Control 038.				

Data Systems Development Projects (Continued)

Number	Project Description	Dept Req Amounts	CEO Recommended Amounts: Budget Control 038	CEO Recommended Amounts: Other Budget Control	CEO Recommended Amounts: Total
OC Public Works					
16	Software Solution for Agricultural Commissioner	$ 300,000	$ 0	$ 0	$ 0
	Justification/Comments: Implementation of a coordinated software solution to update Agricultural Commissioners work processes by automating data entry from field inspections and integrating one data systems. The software module needs to be compatible with the current platform and be targeted to a County Agricultural Commissioner Office with both Weights and Measures and Agricultural Programs. Among other functionalities, these programs should allow data input from the field, track specific inspections, employee activities, complaint activities and automatically prepare our mandated state reports. **Recommendations:** Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.				
17	Grant Management Software	350,000	0	0	0
	Justification/Comments: OC Public Works is comprised of ten Service Areas. Each Service Area looks to augment revenue by applying for and receiving grant monies from outside entities. All grant awards require oversight to ensure strict compliance to grant requirements including but not limited to general cost and accounting principles, procurement practices, sub-recipient monitoring and performance reporting. Purchase and set up an efficient grant management application to augment revenue by applying for and receiving grant funding, and ensure compliance with grant award requirements. **Recommendations:** Defer for funding. The IT Investment Review Committee and IT Executive Council did not recommend this project for FY 2017-18.				
Information Technology ISF					
18	Mainframe Software Upgrade	$ 230,375	$ 0	$ 230,375	$ 230,375
	Justification/Comments: Until the County's Property Tax Management System (PTMS) is migrated off of the mainframe, the mainframe and its associated software must be maintained at supportable levels. Beginning in 2015 we initiated a three year plan to bring all of the mainframe's software systems to the respective manufacturer's recommended support levels to ensure the integrity, supportability and provisioning of a stable platform for this critical County application was possible. **Recommendations:** The IT Investment Review committee and IT Executive Council recommended to move forward with the project but will not be using Budget Control 038, funding will be appropriated through the department.				
19	Network Security Defense in Depth - Email	200,000	250,000	0	250,000
	Justification/Comments: The business need to support ever evolving compliance requirements for the handling and transmission of privacy data as well as other types of sensitive information. Cryptography ensures message nonrepudiation which results in 100% verification of sender and recipient authenticity when email is encrypted. This reduces overall risks associated with transmission of privacy and other regulated data. When privacy and regulated data is encrypted it becomes a safe harbor and not resulting in a breach or notification breach. **Recommendations:** The IT Investment Review Committee and IT Executive Council recommended funding $250,000 from Budget Control 038 in FY 2017-18, future costs may be recovered through ISF fund 289.				
20	Identity Governance & Administration - Microsoft Identity Manager (MIM)	250,000	250,000	0	250,000
	Justification/Comments: This would provide the County an Identity Governance and Administration solution. Some of the opportunities are to synchronize identities between directories, database, and applications; increase administration security with policies, privileged access and roles; enable self-service password and group management. This solution aligns with the business goal of improving Information Technology services efficiency and security. **Recommendations:** The IT Investment Review Committee and IT Executive Council recommended funding $250,000 from Budget Control 038.				

Data Systems Development Projects (Continued)

Number	Project Description	Dept Req Amounts	CEO Recommended Amounts: Budget Control 038	CEO Recommended Amounts: Other Budget Control	CEO Recommended Amounts: Total
21	Network Security Defense in Depth - ISE	250,000	250,000	0	250,000
	Justification/Comments: Extend the current coverage of Cisco Identity Services Engine (ISE) from Wireless devices to computers on County network. The County desktop, systems and network teams are challenged with supporting a proliferation of new network enabled devices (Tablets, Smart Phones, Laptops, etc.). These devices provide enhancement to staff productivity also introduce additional risks to the ever evolving enterprise network, and services that these devices are designed to consume. ISE will help ensure that only County authorized computing devices will be able to connect to the County network. ISE will provide a mechanism ensuring that any computing device connected to the County network is safe and secure. **Recommendations:** The IT Investment Review Committee and IT Executive Council recommended funding $250,000 from Budget Control 038.				
22	Network Security Defense in Depth - Secure DNS	200,000	200,000	0	200,000
	Justification/Comments: Provides protection against Ransomware and malicious software that will allow an attacker remote access to an end user's computer by blocking the Internet name resolution request. This service can also be used to replace Bluecoat and improve web content filtering with the ability to potentially monitor mobile devices. **Recommendations:** The IT Investment Review Committee and IT Executive Council recommended funding $200,000 from Budget Control 038.				
23	IT Sourcing Advisor/Transition of Managed Services	500,000	0	0	0
	Justification/Comments: The IT Sourcing Managed Services contracts with Science Application International Corporation (SAIC) and Atos will expire in early 2019. OCIT will need to conduct Request For Proposals to solicit bids for these services. As part of that process, we will need to obtain IT Sourcing advisory services to assist with this significant procurement effort. In addition, costs will be incurred in transitioning the current services to the managed services provider(s) that may be selected. **Recommendations:** Defer for funding, The IT Investment Review Committee and IT Executive Council recommended deferring the project to FY 2017-18 first quarter to request funding.				
24	POC/Pilot Testing of Software Defined Network (SDN) solutions	200,000	200,000	0	200,000
	Justification/Comments: POC/Pilot testing of SDN solutions to prepare for network redesign or new managed network services contract. The static architecture of the County's traditional network no longer meets the dynamic computing and storage needs of modern cloud technologies or transport requirements. SDN technologies make network design more open and interoperable, leading to lower costs, increased flexibility, control and greater innovation. The current County network design will not meet the future state needs of delivery compute solutions to the agencies. **Recommendations:** The IT Investment Review Committee and IT Executive Council recommended funding $200,000 from Budget Control 038.				
	Total Cost	39,671,858	2,613,000	7,830,375	10,443,375

104 - Criminal Justice Facilities - Accumulative Capital Outlay

Operational Summary

Description:

The primary revenue sources are surcharges and penalty assessments on parking violations fees & fines, criminal fees & fines, and operating transfer from the County General Fund. Revenue is used for acquisition, debt service, maintenance, or operations of criminal justice facilities. The major activity is payment of rent associated with the Sheriff's Forensic Sciences Building. Remaining funds are used for maintenance and capital projects for criminal justice facilities.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	13,881,059
Total FY 2016-2017 Actual Expenditure + Encumbrance:	6,719,847
Total Final FY 2017-2018:	21,304,090
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2016-17 Key Project Accomplishments:

JOPLIN YOUTH CENTER (JYC)

- DORMITORY - REFURBISH STAFF RESTROOMS - MAIN FLOOR: Completed remodel of the existing staff and Duty Officer ADA compliant restrooms with new fixtures, furred walls, wall finishes and storage. The remodel resulted in bringing the existing restrooms into ADA compliance.
- REPAIR, SEAL AND STRIPE EXISTING ASHALT: Completed pavement maintenance repairs and striping throughout the facility providing longevity and greater resistance to day-to-day institutional use.
- REPAIR AND PAINTING VARIOUS: Completed continuous painting maintenance and various repairs throughout the facility providing longevity and greater resistance to day-to-day institutional use.

JUVENILE HALL (JH)

- REPLACE INTERIOR AND EXTERIOR SECURITY DOORS: Completed the replacement of interior and exterior security doors, including institutional detention hardware and locking systems, in Unit M and O and the Control Area. Existing security door detention hardware and electromagnetic lock systems were original to the building and difficult to maintain with replacement parts unavailable.
- SECURITY CAMERA AND DATA RETENTION: Completed installation of a new replacement system that is compliant with current State requirement and utilizes the latest technology to improve the abilities of the current system facility wide. The existing video system did not meet current State requirements to maintain video footage for a designated time frame in case future issues arose. Completion is anticipated by November 2017.

- PERSONAL DURESS REPEATER REPLACEMENT: Completed installation of a new replacement system of duress repeaters throughout the facility, as well as the transmitter devices worn by Probation staff, to provide location, duress alarm and man-down alert if staff were to go down to the ground for any reason. The existing personal duress system is out dated and replacements parts are hard to find as well as the duress devices are not providing consistent operational performance.
- REPLACE AIR HANDLING UNITS (PHASE 1): Completed installation of three new air handler unit replacement of outdated system. Air handler units were past their life expectancy, difficult to maintain and replacement parts were unavailable. This project also replaced existing control systems for each air handler for energy efficiency.
- INTERIOR PAINTING VARIOUS: Completed painting of the Administration Building interior and hallway areas. Extended exposure had resulted in heavy graffiti and other damages to existing walls, doors and door frames. This project included the use of a durable epoxy paint, which will provide longevity and greater resistance to day-to-day institutional use.
- EXTERIOR PAINTING VARIOUS: Completed the painting of the exterior of Units Q and T. This project provided re-painting of weathered exterior surfaces and re-sealing of masonry to prevent water intrusion.
- REPLACE CARPET VARIOUS: Completed carpet replacement in Medical Unit offices and adjacent hallway. Appearance and cleanliness had become a standard practice in recent years. This project provided for removal of ACM tile and replacement of carpets in various areas that were heavily stained and worn.

YOUTH GUIDENCE CENTER (YGC)

- REPLACE AIR HANDLER PANS, COILS AND REPIPE: Completed the repair and replacement of four of the five rooftop air handler condensate drains, replaced hot/cold coils and plumbed all associated condensate drains. Existing pans were outdated and rusted causing water damage and mold.
- REPAIR AND PAINTING VARIOUS: Completed Units 200, 300, 400, 500 and 600 acoustical ceiling removal, repairs and painting as well as painting of walls and doors. This project included the use of a durable epoxy paint, which will provide longevity and greater resistance to day-to-day institutional use.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Appropriation Budget is $21,304,090, which includes:

1. $13,310,882 for Probation's Juvenile Hall (JH) Multipurpose Gym
2. $1,797,284 for capital & maintenance projects for Probation facilities
3. $2,200,000 for Verdugo Lake Forest facility capital improvements
4. $2,606,658 for debt service on Sheriff-Coroner's facility
5. $1,389,266 for mid-year contingency projects

FY 2017-18 Revenue Budget is $13,977,441, which includes:

1. $1,472,000 operating revenue from Courts and interest
2. $3,000,000 operating transfer in from Budget Control 036
3. $3,000,000 loan from OC Waste & Recycling for JH Multipurpose Gym
4. $6,505,441 revenue from State Construction for JH Multipurpose Gym
5. The remaining balance is funded from the $7,326,649 projected carryover fund balance from FY 2016-17.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	12,498,073	8,237,655	7,645,665	13,977,441	5,739,786	69.67
Total Expenditures/Encumbrances	6,984,014	13,881,059	6,719,847	21,304,090	7,423,031	53.47
Prior Year Encumbrance Balance	23,056	0	44,504	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	5,537,115	(5,643,404)	970,323	(7,326,649)	(1,683,245)	29.83
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Criminal Justice Facilities - Accumulative Capital Outlay in the Appendix on page A95

105 - Courthouse Temporary Construction

Operational Summary

Description:

This budget accumulates revenue from surcharges and penalty assessments on parking violations and criminal fines. The revenue is restricted by Government Code for acquisition, debt service, maintenance, and operation of courthouse facilities. Most of the revenue provides partial payment against Juvenile Justice Center Facility Certificates of Participation Debt Service on Lamoreaux Justice Center construction.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	3,647,180
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,647,178
Total Final FY 2017-2018:	3,639,162
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2016-17 Key Project Accomplishments:

- In 2002, Trial Court Facilities Act (SB 1732) established the authority to transfer court facilities from the counties to the State. The County worked diligently with the State, Administrative Office of the Courts, to transfer all the trial court facilities before December 31, 2009. The Lamoreaux Justice Center was transferred November 24, 2009.
- Juvenile Justice Center Facility Lease Revenue Refunding Bonds issued in FY 2011-12 resulted in annual savings of $1.3 million starting FY 2012-13, Fund 105 annual savings equals (62%) or $0.8 million.
- FY 2011-12, the California State Controller's Office completed the Court revenue audit, which resulted $4.7 million net decrease in Fund 105 revenue. Fund 105 projected negative cash and fund balance at the end of FY 2011-12. In order to keep positive cash balance in Fund 105, on June 26, 2012, the County Board of Supervisors approved a temporary borrowing of $2.5 million funds from General Fund 100 to Fund 105. Accordingly, Auditor-Controller processed the temporary borrowing resolution and transferred $2.5 million to Fund 105.
- FY 2012-13, Fund 105 revenue declined by $1.9 million and the fund is projected to have a negative fund balance in FY 2013-14, which will require additional borrowing from the County General Fund.
- FY 2014-15, Fund 105 revenue continued to decline and the fund was projected to have a negative fund balance. An Operating Transfer In of $1.7 million was approved by the County Board of Supervisors on June 24, 2014 to minimize loans from the County General Fund. As of 6/30/2016, the County General Fund loaned total $3.8 million to Fund 105. In addition, the County General Fund contributed funds to Fund 105 to make the debt service payments.

Budget Summary

Changes Included in the Base Budget:

The primary use of these court penalties, fines, and fees is to make $3.9 million Debt Service payments on Juvenile Justice Center Bonds and Civic Center Expansion COP, which will be paid off in June 2019.

FY 2017-18 Base Budget is $3,639,162, which is $4,306 higher than FY 2016-17 Modified Budget due to the an increase in the allocation of the 2012 Juvenile Justice Center reimbursement expense to Fund 105. FY 2011-12 State Controller's Court revenue audit findings resulted in a substantial decline ($1.9 million or 42%) in ongoing revenue to Fund 105. FY 2013-14 revenue is not sufficient to fund the bond payments in Fund 105. In order to avoid the projected negative fund balance at the year-end (6/30/14), a resolution for a General Fund Temporary Transfer "Resolution" to loan up to $1.3 million from the County General Fund to Fund 105 will be submitted for Board consideration. This resolution avoids the projected negative cash balance in Fund 105 and allows the Fund to meet the required debt service obligation. The County Board of Supervisors approved a similar resolution for $2.5 million on June 26, 2012. The $2.5 million loan was not recorded as an Operating Transfer-In to Fund 105, which resulted in a positive cash balance but the negative fund balance at the year-end. Fund 105 will repay $2.5 million to the General Fund whenever excess funds are available in Fund 105 after meeting its Debt Service obligations. After the payment of final Juvenile Justice Center Bonds in June 2019 or earlier, all available funds (including bond reserves) in Fund 105 will be used to repay all loans from the County General Fund before transferring the remaining balance to the State.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	(3,566,486)	(3,569,077)	(3,569,077)	(3,569,076)	1	0.00
Total Revenues	3,684,544	7,203,933	3,743,981	7,208,238	4,305	0.05
Total Requirements	3,687,134	3,647,180	3,647,178	3,639,162	(8,018)	-0.22
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	0	(12,324)	(12,324)	0	12,324	-100.00
Ending Fund Balance - Unassigned	(3,569,077)	0	(3,459,950)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Courthouse Temporary Construction in the Appendix on page A96

15I - Countywide IT Projects Non-General Fund

Operational Summary

Description:

Fund 15I was established to allow unspent funds, at June 30, mostly for Budget Control 038 can be transferred to Countywide Information Technology (IT) Projects Non-General Fund 15I and re-budgeted for those IT projects in the following year. Budget Control 038 is used to budget and account for countywide IT projects funded primarily with Net County Cost or General Fund. These projects can be multi-year in duration and any unspent or unencumbered funds at year-end flow back into the County General Fund as Fund Balance Unassigned (FBU). Fund 15I allows some of the Board approved capital project funding to carryover in Fund 15I.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	12,183,321
Total FY 2016-2017 Actual Expenditure + Encumbrance:	590,628
Total Final FY 2017-2018:	10,771,284
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

IT Projects Non-General Fund 15I FY 2017-18 Budget of $10,771,284 includes Operating Transfer Out Appropriations to Budget Control 038 for:

1. $6,500,000 to re-platform Property Tax System project.
2. $1,656,300 for Real Estate Portfolio Management Tool (CMMS).
3. $1,861,422 for various IT projects from FY 2016-17 Re-budget.
4. $753,562 to re-budget contingencies from FY 2016-17.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	0	12,183,321	12,183,321	0	(12,183,321)	-100.00
Total Expenditures/Encumbrances	0	5,567,037	590,628	10,771,284	5,204,247	93.48
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	0	6,616,284	11,592,693	(10,771,284)	(17,387,568)	-262.80
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Countywide IT Projects Non-General Fund in the Appendix on page A164

15L - 800 MHz CCCS

Operational Summary

Description:

The 800 MHz Countywide Coordinated Communications System (CCCS) Fund 15L was established to provide separate accountability for the coordinated communications system serving public safety and public works agencies of the County and 34 cities. This fund maintains monies deposited by cities, the Orange County Fire Authority and other participating agencies through 800 MHz Cost Sharing infrastructure payments; this fund also includes contract reserve funds. In addition, miscellaneous communications expenses, such as rents and utilities for remote sites, are paid from this fund.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	30,214,627
Total FY 2016-2017 Actual Expenditure + Encumbrance:	24,997,266
Total Final FY 2017-2018:	29,437,733
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Provide a state of the art interoperable two-way radio communications system for First Responders and other public works and public service agencies.
- Continue system life extension work, extending the useful life of the 800 MHz CCCS network and subscriber fleet, as a migration path towards the next generation system.
- Continue the planning and preparation for the Federal Communications Commission (FCC) required Rebanding project.
- Provide reliable installation and maintenance services.

FY 2016-17 Key Project Accomplishments:

- Continued the 800 MHz CCCS system life extension program to extend the useful life of the network and subscriber equipment to the year 2018. This included the replacement of obsolete Quantar radios with GTR8000 radios at Northwest and Southwest Cell remote radio sites and starting the replacement at Laguna and North Cell remote radio sites.
- Finalized a Joint Agreement Amendment that included a system migration plan and budget estimates with our key partners including the Orange County City Managers Association, Orange County Chiefs' of Police and Sheriff's Association, Orange County Fire Chiefs Association, Orange County Lifeguard Association, 800 MHz User Group and 800 MHz Governance Committee.
- Continued the engineering and planning for the Moro Ridge 800 MHz radio site to improve public safety radio coverage between Laguna Beach and Newport Beach along Pacific Coast Highway.
- 800 MHz Rebanding planning efforts continued for this FCC mandated program designed to mitigate interference being caused to public safety. A frequency reconfiguration agreement was approved and we received the FCC approved frequency plan for our area. The Division continues non frequency specific Rebanding work as allowed by law including continued development of over 1,000 radio templates.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Sheriff's Communications & Technology Division continues to provide centralized operation, maintenance and financial management of the 800 MHz CCCS, supporting the County's strategic priorities by providing reliable communications and technical support, which enables first responders and public works employees to efficiently perform their duties.

Changes Included in the Base Budget:

The 800 MHz CCCS fund is a self-balancing fund with restricted revenue. This budget is intended to fund 800 MHz CCCS equipment and infrastructure costs that will be used in future years for 800 MHz CCCS equipment purchases and radio site development.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	12,217,066	28,803,824	22,302,875	25,231,833	(3,571,991)	-12.40
Total Expenditures/Encumbrances	10,906,526	27,138,679	24,997,266	29,437,733	2,299,054	8.47
Prior Year Encumbrance Balance	8,969	0	2,656	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	1,319,510	1,665,145	(2,691,735)	(4,205,900)	(5,871,045)	-352.58
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: 800 MHz CCCS in the Appendix on page A167

Highlights and Key Trends:

- Interoperable communications for first responders.
- Extending the useful life of the 800 MHz CCCS network and subscriber fleet, as a migration path continues towards the next generation system that includes P25 compliance.
- FCC required Rebanding planning and implementation.

9B0 - PUBLIC FINANCING PROGRAM (PGM V)

9B1 Major Activities

* The purpose of these funds is to construct and/or acquire sewer, regional roadway and public infrastructure facility improvements funded from bond proceeds issued on behalf of the Assessment Districts and to administer other long-term requirements of the Districts.

9B1 Funds

Budget Control Number	Assessment District Construction Title	FY 2017-2018 Appropriations	FY 2017-2018 Revenue
431	Special Assessment-Top of the World Improvement	$ 58,115	$ 58,115

9B2 Major Activities

* The purpose of these funds is to construct and/or acquire public facility improvements (e.g. roads, fire stations, libraries, etc.) funded from bond proceeds issued on behalf of the Community Facilities Districts, and to administer other long-term requirements of the Districts.

9B2 Funds

Budget Control Number	Public Facilities Improvements	FY 2017-2018 Appropriations	FY 2017-2018 Revenue
540	CFD 2015-1 RMV (Village of Esencia) Construction	$ 1,585,000	$ 1,585,000
559	CFD 2016-1 RMC (Village Of Esencia) Construction	48,892,200	48,892,200

PROGRAM VI: DEBT SERVICE

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
016	2005 Lease Revenue Refunding Bonds	10,520,000	10,520,000	0
019	Capital Acquisition Financing	5,853,655	4,981,726	871,929
022	Prepaid Pension Obligation	0	0	0
	GENERAL FUND SUBTOTAL	**16,373,655**	**15,501,726**	**871,929**
15J	Pension Obligation Bonds Debt Service	15,045,550	15,045,550	0
15Y	Teeter Series A Debt Service Fund	66,940,403	66,940,403	0
9C0	Debt Service	90,013,167	90,013,167	0
	OTHER FUNDS SUBTOTAL	**171,999,120**	**171,999,120**	**0**
	TOTAL - DEBT SERVICE	**188,372,775**	**187,500,846**	**871,929**

016 - 2005 Lease Revenue Refunding Bonds

Operational Summary

Description:

Make timely debt service payments on the 2005 Lease Revenue Refunding Bonds Series 2005.

The 1996 Recovery Certificates of Participation (COPs) were sold in June 1996 to raise funds to pay the County's creditors. The issue amount was $760,800,000.

In August 2005, the County issued the 2005 Lease Revenue Refunding Bonds, in the amount of $419,755,000, (the "Bonds") to refund and decrease the outstanding 1996 Recovery COPs, Series A.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	22,963,551
Total FY 2016-2017 Actual Expenditure + Encumbrance:	22,963,550
Total Final FY 2017-2018:	10,520,000
Percent of County General Fund:	0.31%
Total Employees:	0.00

Debt service on the Bonds was previously paid from revenues diverted annually by State Statute for this purpose. Those diverted revenues cease after FY 2015-16. However, this fund will continue to receive net revenue from imported trash (see Fund 285) deposited in the County landfills. The Bonds were paid off in July 2017.

Any funds not needed to pay debt service are transferred from this agency to Fund 15Z, Plan of Adjustment Available Cash.

Strategic Goals:

- Make timely debt service payments on the 2005 Lease Revenue Refunding Bonds.

Budget Summary

Changes Included in the Base Budget:

With the final Bankruptcy Lease Revenue Bonds paid off in July 2017, the FY 2017-18 Budget includes waste importation revenue transfer to Fund 15Z, Plan of Adjustment Available Cash.

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	51,622,590	22,963,551	22,963,550	10,520,000	(12,443,551)	-54.19
Total Expenditures/Encumbrances	51,622,590	22,963,551	22,963,550	10,520,000	(12,443,551)	-54.19
Net County Cost	0	0	0	0	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: 2005 Lease Revenue Refunding Bonds in the Appendix on page A29

019 - Capital Acquisition Financing

Operational Summary

Description:

To make timely debt service payments on the 2012 Juvenile Justice Center (JJC) Lease Revenue Refunding Bonds and to make trustee payments for other refunded bonds.

The 2002 Bonds were issued to redeem the 1992 JJC COPs. The 1992 JJC COPs were sold to refund a 1989 COP, the proceeds of which were used to construct the Betty Lou Lamoreaux Juvenile Justice Center, Juvenile Hall Administration Facility, Juvenile Intake Facility, and parking structures.

In 2012, the County refunded its 2002 Juvenile Justice Center Bonds for an annual debt service savings of approximately $1 million.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	5,851,719
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,839,569
Total Final FY 2017-2018:	5,853,655
Percent of County General Fund:	0.17%
Total Employees:	0.00

Strategic Goals:

- Make timely debt service payments on 2012 Juvenile Justice Center Leased Revenue Refunding Bonds.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	4,981,357	4,979,490	4,980,336	4,981,726	2,236	0.04
Total Expenditures/Encumbrances	5,846,878	5,851,719	5,839,569	5,853,655	1,936	0.03
Net County Cost	865,521	872,229	859,233	871,929	(300)	-0.03

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Capital Acquisition Financing in the Appendix on page A33

022 - Prepaid Pension Obligation

Operational Summary

Description:

To record revenues and expenditures related to the Taxable Pension Obligation Bonds issued for the prepayment, at a discount, of the County's annual pension contribution.

In January 2017, the County issued its 2017 Pension Obligation Bonds in the amount of $375.54 million. The proceeds, combined with funds from certain County departments, prepaid the County's FY 2017-18 pension contribution. The net savings of the prepayment was $12.014 million.

The FY 2017-18 budget does not include appropriations to prepay the FY 2018-19 pension obligation. If savings can be realized by prepaying the FY 2018-19 obligation, County Executive Office will return to the Board to request additional appropriations.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	100,000
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,392
Total Final FY 2017-2018:	0
Percent of County General Fund:	0%
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	1,958	100,000	6,288	0	(100,000)	-100.00
Total Expenditures/Encumbrances	966	100,000	1,392	0	(100,000)	-100.00
Net County Cost	(991)	0	(4,897)	0	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Prepaid Pension Obligation in the Appendix on page A34

15J - Pension Obligation Bonds Debt Service

Operational Summary

Description:

This fund is used to record the debt service payments on the County's Pension Obligation Bonds: Series 1994A, Refunding Series 1996A and Refunding Series 1997A. The 1994 Bonds were paid off in 2004 and 1996A were paid off in September 2016, the 1997 obligations remain. These bonds are a General Fund obligation.

On October 20, 1999, the Board of Supervisors directed the County Executive Office to proceed with actions necessary to eliminate this debt obligation. On March 31, 2000, and June 11, 2000, the County purchased through a tender offer 45% of the outstanding bonds, about $288.3 million, and then canceled them. The cost of the purchase was about $179.0 million.

The remaining Pension Obligation Bonds with a par value of $350,823,000, were successfully prepaid through an economic defeasance on June 22, 2000. Available funds, including the FY 1999-00 Tobacco Settlement Revenue allocation to the County, were irrevocably pledged for payment, in full, of the bonds and invested in AAA rated debt securities issued by the Federal Home Loan Bank, Federal National Mortgage Association (FNMA). The FNMA securities, along with cash on hand, will be sufficient to pay principal and interest on the bonds when due and payable.

The FY 2017-18 budget for this fund contains appropriations to record the debt service payments made by the bond trustee from the defeasance escrow fund. There is no "out-of-pocket" payment required from the County.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	39,164,505
Total FY 2016-2017 Actual Expenditure + Encumbrance:	39,157,011
Total Final FY 2017-2018:	15,045,550
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- To record debt service payments made by the trustee on the defeased Pension Obligation Bonds.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	19,807,982	21,017,521	21,018,721	8,359,300	(12,658,221)	-60.22
Total Requirements	37,098,828	39,164,505	39,157,011	15,045,550	(24,118,955)	-61.58
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(17,290,846)	(18,146,984)	(18,138,290)	(6,686,250)	11,460,734	-63.16
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Pension Obligation Bonds Debt Service in the Appendix on page A165

15W - 1996 Recovery Certificates of Participation (A)

Operational Summary

Description:

This fund recorded the receipt of proceeds from the 1996 Recovery Certificates of Participation Series A, payments to creditors and transfers to other funds in accordance with the County's Second Amended Modified Plan of Adjustment, approved by the United States Bankruptcy Court in June 1996. Surplus funds not needed for outstanding obligations are transferred to the General Fund.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	3,886,320
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,878,595
Total Final FY 2017-2018:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	25,211	34,492	26,767	0	(34,492)	-100.00
Total Expenditures/Encumbrances	2,529	3,886,320	3,878,595	0	(3,886,320)	-100.00
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	22,681	(3,851,828)	(3,851,828)	0	3,851,828	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: 1996 Recovery Certificates of Participation (A) in the Appendix on page A171

15Y - Teeter Series A Debt Service Fund

Operational Summary

Description:

To record the expenses and revenues related to the Teeter Program the funding of which was restructured in 2013 from a commercial paper program to a Note Purchase and Reimbursement Agreement. The Teeter Program is an alternate secured property tax distribution plan. Normally the secured property taxes actually collected by a County are distributed to taxing agencies (e.g. school districts), resulting in less than 100% of the tax levy being distributed because of delinquencies. Under the Teeter Plan, the County distributes 100% of the levy to the taxing agencies and in exchange receives the right to keep the delinquent taxes, penalties and interest.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	68,455,028
Total FY 2016-2017 Actual Expenditure + Encumbrance:	34,613,776
Total Final FY 2017-2018:	66,940,403
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Budget includes $21,110,403 transfer from Teeter Fund 15Y to the County General Fund.

FY 2016-17 Budget included $11,000,000 transfer to the County General Fund but Third Available Financing projection include no transfer.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	30,784,914	41,820,028	54,542,362	32,225,000	(9,595,028)	-22.94
Total Expenditures/Encumbrances	34,720,851	56,835,000	34,613,776	66,940,403	10,105,403	17.78
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(3,935,938)	(15,014,972)	19,928,586	(34,715,403)	(19,700,431)	131.21
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Teeter Series A Debt Service Fund in the Appendix on page A172

9C0 - PUBLIC FINANCING PROGRAM (PGM VI)

9C1 Major Activities

* The purpose of these funds is to provide for debt service of bonds issued on behalf of the Assessment Districts.

9C1 Funds

Budget Control Number	Assessment Districts	FY 2017-2018 Appropriations	FY 2017-2018 Revenue
433	Golden Lantern Reassessment District 94-1 Debt Service	$ 381,525	$ 381,525
507	Irvine Coast Assessment District 88-1 - Debt Service	10,300,500	10,300,500
516	Assessment Dist 01-1 Ziani Project - Debt Service	1,151,600	1,151,600
523	Newport Coast AD 01-1 Group 2 Debt Service	1,735,500	1,735,500
52T	Newport Coast AD 01-1 Conversion #1 Debt Service	2,804,100	2,804,100
534	AD 01-1 Group 3 Debt Service	2,348,640	2,348,640
536	Newport Coast AD 01-1 Group 4 Conversion Debt Service	1,247,500	1,247,500
551	Assessment District 92-1 Newport Ridge - Debt Service	2,273,550	2,273,550

9C3 Major Activities

* The purpose of these funds is to provide for debt service of bonds issued on behalf of the Community Facilities Districts.

9C3 Funds

Budget Control Number	Community Facility Districts	FY 2017-2018 Appropriations	FY 2017-2018 Revenue
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	$ 2,652,150	$ 2,652,150
484	Rancho Santa Margarita CFD 86-2 - Debt Service	3,840	3,840
487	Ladera CFD 2002-01 Debt Service	4,689,700	4,689,700
488	Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service	3,305,850	3,305,850
490	Dimensions/Serrano Creek CFD 87-1 - Debt Service	6,701	6,701
492	Mission Viejo CFD 87-3 (A) - Debt Service	39,300	39,300
494	Aliso Viejo CFD 88-1 - Debt Service	17,000	17,000
496	Lomas Laguna CFD 88-2 - Debt Service	12,800	12,800
501	Rancho Santa Margarita CFD 87-5(A) - Debt Service	272,315	272,315
503	Portola Hills CFD 87-2(A) - Debt Service	10,700	10,700
505	Foothill Ranch CFD 87-4 - Debt Service	9,480,610	9,480,610
509	Rancho Santa Margarita CFD 87-5B - Debt Service	2,234,275	2,234,275
511	Baker Ranch CFD 87-6 - Debt Service	5,238	5,238
513	Coto de Caza CFD 87-8 - Debt Service	4,937,990	4,937,990
515	Santa Teresita CFD 87-9 - Debt Service	4,192	4,192

9C3 Funds

Budget Control Number	Community Facility Districts	FY 2017-2018 Appropriations	FY 2017-2018 Revenue
517	Rancho Santa Margarita CFD 87-5C - Debt Service	2,289,910	2,289,910
519	Los Alisos CFD 87-7 - Debt Service	16,900	16,900
521	Rancho Santa Margarita CFD 87-5D (A) - Debt Service	1,994,630	1,994,630
530	CFD 2004-1 Ladera Debt Service	7,091,381	7,091,381
533	CFD 01-1 Ladera - Debt Service	3,739,570	3,739,570
541	CFD 2015-1 RMV (Village of Esencia) Debt Service	6,792,930	6,792,930
547	CFD 00-1 (Series A of 2000) Ladera - Debt Service	3,583,900	3,583,900
549	Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service	2,074,770	2,074,770
555	CFD 2003-1 Ladera Debt Service	4,712,100	4,712,100
560	CFD 2016-1 RMC (Village Of Esencia) Debt Service	7,801,500	7,801,500

PROGRAM VII: INSURANCE, RESERVES & MISCELLANEOUS

Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2017-2018 Appropriations	FY 2017-2018 Revenue	FY 2017-2018 Net County Cost
004	Miscellaneous	67,041,503	18,364,524	48,676,979
037	I.T. Support Services	1,670,556	1,670,556	0
039	IBM Mainframe	2,395,550	0	2,395,550
056	Employee Benefits	2,137,702	1,851,219	286,483
100	General Fund	0	796,902,657	(796,902,657)
	GENERAL FUND SUBTOTAL	**73,245,311**	**818,788,956**	**(745,543,645)**
15Z	Plan of Adjustment Available Cash	12,255,000	12,255,000	0
270	Compressed Natural Gas Enterprise Fund	414,590	414,590	0
289	Information Technology ISF	90,318,298	90,318,298	0
290	Insured Health Plans ISF	189,330,030	189,330,030	0
291	Unemployment ISF	8,180,212	8,180,212	0
292	Self-Insured PPO Health Plans ISF	77,934,161	77,934,161	0
293	Workers' Compensation ISF	60,391,441	60,391,441	0
294	Property & Casualty Risk ISF	35,926,437	35,926,437	0
296	OC Fleet Services	33,850,755	33,850,755	0
297	Reprographics ISF	6,752,307	6,752,307	0
298	Self-Insured Benefits Internal Service Fund	10,072,298	10,072,298	0
29W	Wellness Program Internal Service Fund	3,230,170	3,230,170	0
29Z	Life Insurance ISF	961,778	961,778	0
	OTHER FUNDS SUBTOTAL	**529,617,477**	**529,617,477**	**0**
	TOTAL - INSURANCE, RESERVES & MISCELLANEOUS	**602,862,788**	**1,348,406,433**	**(745,543,645)**

100 - General Fund

Operational Summary

Description:

General Purpose Revenues (GPR), including Property Taxes, Sales Taxes, Property Tax Administration Fees, and other miscellaneous sources, are recorded in Fund 100. GPR is the primary component of Net County Cost which is used to fund County mandated services to the citizens of Orange County. The General Fund also includes obligated fund balances (reserves) set aside for specific uses including contingencies, capital projects, and strategic priorities. The obligated fund balances (OFB) are increased if positive Fund Balance Unassigned (FBU) is recorded at the end of a fiscal year. OFB is reduced to fund strategic priorities or capital projects as approved by the Board of Supervisors during the budget process or quarterly budget report process.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	128,135,436	53,809,835	53,809,835	0	(53,809,835)	-100.00
Total Revenues	712,984,910	736,863,583	735,787,859	794,902,657	58,039,074	7.87
Total Expenditures/Encumbrances	0	0	0	0	0	0.00
Prior Year Encumbrance Balance	(26,911,146)	0	(28,946,508)	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	119,785,310	27,390,556	38,973,076	(2,000,000)	(24,570,436)	-108.86
Ending Fund Balance - Unassigned	694,423,890	763,282,862	721,678,110	796,902,657	28,799,675	3.75

(1) Prior year expenditures and encumbrances for all budget controls within the General Fund are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: General Fund in the Appendix on page A92

004 - MISCELLANEOUS

Operational Summary

Description:

This budget control is a compilation of miscellaneous General Fund activities including: County General overhead recovery from non-General Funds (CWCAP) and select General Fund agencies, miscellaneous General Fund transfers to non-General Funds, contingency appropriations for unanticipated salary and benefits issues, and appropriations to fund General Fund recommended budget augmentation requests.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	83,015,709
Total FY 2016-2017 Actual Expenditure + Encumbrance:	72,561,640
Total Final FY 2017-2018:	67,041,503
Percent of County General Fund:	2%
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Revenues	28,107,962	49,753,978	49,764,777	18,364,524	(31,389,454)	-63.09
Total Expenditures/Encumbrances	32,985,607	83,015,709	72,561,640	67,041,503	(15,974,206)	-19.24
Net County Cost	4,877,645	33,261,731	22,796,863	48,676,979	15,415,248	46.35

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Miscellaneous in the Appendix on page A16

037 - I.T. SUPPORT SERVICES

Operational Summary

Description:

The mission of OC Information Technology is to provide innovative, reliable, and secure technology solutions that support County agencies and departments in the delivery of quality public services.

Budget Control 037, IT Support Services, includes the IT positions consolidated from OC Information Technology's Shared Services Agencies/Departments, which include Child Support Services, County Executive Office, OC Community Resources, OC Public Works, and OC Waste & Recycling. This consolidation and the subsequent implementation of a Shared Services model for providing IT services will enable the achievement of greater efficiencies through the use of pooled resources, increased knowledge-sharing, streamlined processes, and standardized hardware and software.

Service Areas under this budget control include: infrastructure and communications services, business relationship management, and application development.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	1,920,666
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,920,666
Total Final FY 2017-2018:	1,670,556
Percent of County General Fund:	0.05%
Total Employees:	80.00

Strategic Goals:

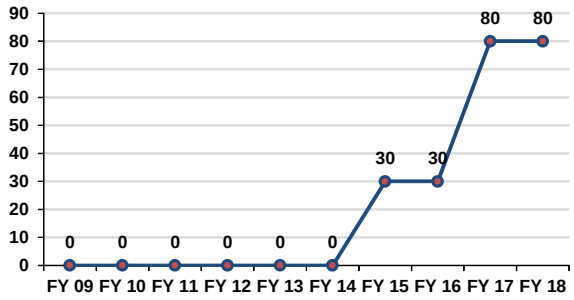
- Provide IT services and solutions that enable Shared Services Agency/Department workforces to be more connected, efficient, and mobile
- Enable resources to be directed toward technological improvements and innovative solutions rather than duplicative equipment, applications, and projects
- Increase learning and professional development opportunities for staff and improve succession planning through cross-training

FY 2016-17 Key Project Accomplishments:

- Eliminated duplicative efforts by individual agencies by developing enterprise or multi-agency applications (i.e., a single application that can be used across agencies). For example, OCIT developed OC Expeditor, an enterprise procurement system that has now been implemented by 17 County agencies.
- Virtualized 84% of servers across the five Shared Services Agencies, which will reduce support, maintenance, and utility costs. Typical savings from virtualization of servers is 20-40%.

- Created hardware and software standards across the five Shared Services Agencies, which enables more efficient technical support and reduces administrative burden. For example, three standard desktop computer models will replace the sixty different models currently deployed across the five Shared Services Agencies.
- Focused on cross-training IT staff to aid succession planning and on creating a team-based, collaborative organizational culture and defined IT career paths to attract new talent.
- Established the Solutions Development team, which focuses on rapidly developing innovative IT solutions. For example, the team developed two mobile apps: Pet Track for OC Animal care and my OCgov, which links citizens with the County's services through their mobile devices.
- Initiated the migration of current software applications to the cloud (vs. hosting those applications on physical computer servers located in County facilities), which will decrease real estate footprint, utility, and maintenance costs (e.g., hosting OC Expediter in the cloud cut costs by over 50%).
- Developed a business intelligence solution for the Probation Department, which enables the department to make data-driven resource allocation decisions.
- Developed the HR Data Portal to replace the County's Personnel Data Warehouse. Completed in January 2017, this new system has helped, Orange County departments and agencies, process and analyze their HR data efficiently and reduce staff time spent on manual data processing, while increasing data accuracy and minimizing errors. The new system provides tremendous support for management's evidence-based decision making processes.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- During FY 2016-17, OC Information Technology continued to hold the number of staff leveled, with no significant additions or deletions of positions.

Budget Summary

Changes Included in the Base Budget:

The base budget for FY 2017-18 decreased by $250K, compared to FY 2016-17 modified budget. The variation is due to an increase of $1.1M for the following: Salaries and Benefits, Minor Equipment Refresh, Professional Services, Learning and Organizational Development Services, 289 Staff Support, and other miscellaneous services and supplies increases; offset by an increase of $1.3M in cost applied to departments.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	80	79	79	80	1	1.27
Total Revenues	972,081	1,920,666	1,920,666	1,670,556	(250,110)	-13.02
Total Expenditures/Encumbrances	972,081	1,920,666	1,920,666	1,670,556	(250,110)	-13.02
Net County Cost	0	0	0	0	0	0.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: I.T. Support Services in the Appendix on page A49

Highlights and Key Trends:

- Through the implementation of a Shared Services model for the provision of IT support and services to Child Support Services, County Executive Office, OC Community Resources, OC Public Works, and OC Waste & Recycling, the County has taken key steps toward improving its ability to uplift technology and keep pace with industry advancements in areas such as cloud computing, mobile design, and data analytics.

039 - IBM MAINFRAME

Operational Summary

Description:

The IBM Mainframe fund was created to help offset the cost of the mainframe. Initially, the total cost of the mainframe was recovered by charging Departments for their utilization. As Departments moved off the mainframe, the total cost was covered by fewer Departments. Therefore, beginning FY 2008-09, it was determined that all costs associated with the mainframe be removed from the departments budgets and placed in Budget Control 039.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	3,170,550
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,170,544
Total Final FY 2017-2018:	2,395,550
Percent of County General Fund:	0.07%
Total Employees:	0.00

Strategic Goals:

- OCIT is making every effort to fund both the mainframe and new server platform operating costs within the allocated budget. It was determined by CEO-Budget that beginning FY 2017-18 that the Auditor-Controller will be financially responsible for the cost associated with maintaining the IBM AIX environment supporting both the CAPS (HR) & (FS) systems.

FY 2016-17 Key Project Accomplishments:

- Significant progress was made in software upgrades to bring the system to supportable levels. The remaining upgrades to the mainframe's operating system, communications software and other control products are in their final stages.
- A new dedicated Virtual Tape Library was implemented in April 2017, which increased the performance of tape backups by 10X while adding new Disaster Recovery enabling software features.
- Significant performance is being realized with CPU, storage and software upgrades that were implemented.
- The mainframe was prepared for future upgrades of the Operating System and Independent Software Vendor's software to maintain system currency, operational efficiency and platform security.

Budget Summary

Changes Included in the Base Budget:

FY 2017-18 Base Budget and Net County Cost was reduced by $775,000 for CAPS+ AIX LPARS (Servers) and CAPS+ Open System Server charges. Effective FY 2017-18, CAPS+ Budget Control 014 Base Budget and Net County Cost was increased by $775,000 to offset these charges from OCIT.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Expenditures/Encumbrances	3,170,544	3,170,550	3,170,544	2,395,550	(775,000)	-24.44
Net County Cost	3,170,544	3,170,550	3,170,544	2,395,550	(775,000)	-24.44

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: IBM Mainframe in the Appendix on page A51

Highlights and Key Trends:

- The County has replaced the aging Mainframe System to enable Property Tax Management System's (PTS) continued operation. The Auditor Controller PTS team has submitted an RFP to solicit proposals for the migration of the PTS system from the mainframe to an open systems platform. Reviews of the RFPs are currently underway. It is anticipated to take 18 to 24 months to migrate PTS, which is the last remaining large-scale County application on the mainframe.

056 - EMPLOYEE BENEFITS

Operational Summary

Description:

Employee Benefits administers a wide variety of self-funded benefits and group insurance plans for County employees, retirees and their dependents.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	2,047,631
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,690,812
Total Final FY 2017-2018:	2,137,702
Percent of County General Fund:	0.06%
Total Employees:	13.00

Strategic Goals:

- The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

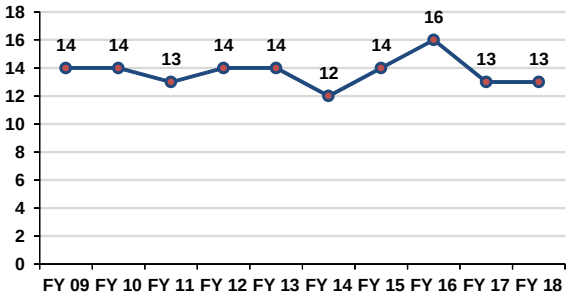
FY 2016-17 Key Project Accomplishments:

- Negotiated and executed a contract amendment with OptumRx to add ePrescription & additional discounts and rebates for the Wellwise Choice and Wellwise Retiree PPO Health Plans. The amendment is projected to generate an estimated cost savings of $1.8 million (approximately 11.2%) for 2017, and similar amounts for 2018 and 2019.
- Conducted request for proposal for Health & Benefits Consulting Services and successfully negotiated contract with Mercer for rates equivalent to the year's 1-3 rates in Mercer's prior contract.
- Completed the Employee HMO Health Plans RFP process and the Retiree Insured Health Plans RFP process, negotiated contracts and obtained quality health plans and competitive rates. Negotiated an onsite wellness coach from Cigna at no cost to the County.
- Negotiated significant improvements in AOCDS MOU terms relative to the audit of the Medical Trust.
- Implemented the new County/Labor Insurance Working Groups per the MOU's and monthly meetings to share information and discuss County benefit programs, utilization, claims experience, chronic conditions, and results of the Wellness Program.
- Conducted first OC Wellness Fair in partnership with HCA, service providers and community organizations and other county agencies.
- Conducted OC Healthy Steps Program resulting in 86% program participation.
- Established Employee Wellness Office staffed with a full time on-site Wellness Coach to provide wellness coaching services to the County's employees at no cost.
- Won National Association of Counties (NACo) National Achievement Award for our OC Healthy Steps Wellness Program.
- Conducted year two wellness data analysis resulting in an estimated savings of nearly $3.8M (Estimated health cost care savings of $1.3M; indirect cost savings (reduced absence and improved productivity) of $2.5M).

- Completed investment structure review for Health Reimbursement Account (HRA) Plan and implemented 12 replacement funds, removed seven funds and added one fund to the Plan. Using the allocation of assets at the time of the change, and the fees for the new funds selected, overall participant fees were projected to be reduced by approximately 0.19%, or a savings of approximately $137,000 per year.
- Implemented explicit fee structure for the HRA to increase transparency in recordkeeping and administrative fees to participants, provide a more equitable fee structure for all participants regardless of the investment options selected, and provide more consistent industry best practice approach regarding fee transparency.
- Completed transfer of administration of the County's 1992 Defined Benefit Plan to the same administrator as the Defined Contribution Plans.
- Expanded Self-Directed Brokerage Services in the 457, 401(a) and 1.62 Plans.
- The County's Defined Contribution Plans won two awards including a Platinum Marcom award for our "Getting Ready for Retirement Campaign" and a Gold Marcum award for our "Countdown to Retirement Brochure".
- Managed a number of fund changes for the Defined Contribution Plans, the 457 and 401(a) Plans, which will reduce the expense ratio from 0.61% to 0.43% for this investment option.

Employee Benefits - Employee Benefits designs, implements and administers a wide variety of self-funded benefits and insurance plans for County employees, retirees and their dependents.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2017-18, there is no projected change in number of employees. Total of 13 authorized positions are filled.
- In FY 2016-17, the accounting functions and associated three positions were transferred to the Auditor-Controller, Budget Control 003. The transfer of the accounting functions to Auditor-Controller would improve standardization and consistency as well as address concerns with recruitment and retention. After the transfer, total authorized positions decrease to 13.
- In FY 2015-16 Adopted Budget, one Senior Accountant/ Auditor I position was added as an augmentation to support the implementation of the Affordable Care Act - Employer Shared Responsibility mandate. One Administrative Manager II was added to support the Insurance Working group and provide additional program management support. Total authorized positions increased to 16.
- In FY 2013-14, two additional positions were transferred from Budget Control 054 to Budget Control 056 to support programmatic and finance duties.
- In FY 2012-13, two Information Technology positions were transferred to Budget Control 054 as part of the Human Resource Services centralization.
- One limited term position was added in November 2011 to help implement the Patient Protection and Affordable Care Act (PPACA) and perform accounting duties.
- In FY 2008-09 two additional positions were added to manage the additional programs including the five new retiree health plans and one position was added for the disability manager. The disability manager position was reallocated to the CAPS/HR Upgrade. This position was eliminated in April 2011 upon the completion of CAPS/ HR Upgrade. This reduction is included in the FY 2010-11 budget.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Employee Benefits Division supports the County Executive Officer/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

The budget includes Benefit Administration Fees charged to departments to fund the Wellness Program. The Benefit Administration Fees will now be subsequently transferred to Wellness Program ISF 29W to support Wellness Program expenditures.

Final Budget History:

Sources and Uses	FY 2015-2016(1) Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev(1) As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	16	13	13	13	0	0.00
Total Revenues	1,356,710	1,763,985	1,668,756	1,851,219	87,234	4.95
Total Expenditures/Encumbrances	1,662,345	2,047,631	1,690,812	2,137,702	90,071	4.40
Net County Cost	305,635	283,646	22,056	286,483	2,837	1.00

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Detailed budget by expense category and by activity is presented for agency: Employee Benefits in the Appendix on page A66

Highlights and Key Trends:

- In FY 2016-17, a new benefit administration outsourcing services vendor was implemented. The costs associated with the implementation are projected to extend to FY 2017-18. The budget includes the projected costs of the second year of the implementation.

14C - Class B-27 Registered Warrants

Operational Summary

Description:

Certain tort claims which existed prior to the County's filing for Chapter 9 Bankruptcy Protection in December 1994 are classified as "B27 Claims." This fund records available revenues and payments for Class B27 claims as required under the County's Second Amended Modified Plan of Adjustment (Bankruptcy Recovery Plan).

At a Glance:

Total FY 2016-2017 Current Modified Budget:	20
Total FY 2016-2017 Actual Expenditure + Encumbrance:	2
Total Final FY 2017-2018:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	17	20	23	0	(20)	-100.00
Total Expenditures/Encumbrances	2	20	2	0	(20)	-100.00
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	16	0	21	0	0	0.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Class B-27 Registered Warrants in the Appendix on page A147

14Y - INDEMNIFICATION RESERVE

Operational Summary

Description:

To provide for indemnification of the Representative and others under the County's Second Amended Modified Plan of Adjustment (Bankruptcy Recovery Plan) as required by court order for the distribution of bankruptcy related litigation proceeds.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	3,983
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,369
Total Final FY 2017-2018:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	2,778	500	0	0	(500)	-100.00
Total Requirements	1,391,984	3,983	3,369	0	(3,983)	-100.00
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(1,389,206)	(3,483)	(3,369)	0	3,483	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Indemnification Reserve in the Appendix on page A156

14Z - Litigation Reserve

Operational Summary

Description:

To provide a reserve for potential litigation costs incurred by the Representative under the County's Bankruptcy Plan of Adjustment (Bankruptcy Recovery Plan) as required by court order for the distribution of bankruptcy related litigation proceeds.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	12,101
Total FY 2016-2017 Actual Expenditure + Encumbrance:	11,224
Total Final FY 2017-2018:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	9,253	500	0	0	(500)	-100.00
Total Requirements	4,637,016	12,101	11,224	0	(12,101)	-100.00
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(4,627,762)	(11,601)	(11,224)	0	11,601	-100.00
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Litigation Reserve in the Appendix on page A157

15Z - Plan of Adjustment Available Cash

Operational Summary

Description:

This fund records the use of the annual excess of diverted revenues needed to meet the debt service requirements of the 1996 Recovery Certificates of Participation and now the 2005 Lease Revenue Bonds (see Fund 100, Budget Control 016). The money in this fund is used to amortize bankruptcy related losses to County Administered Accounts in accordance with the Second Amended Modified Plan of Adjustment.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	25,323,554
Total FY 2016-2017 Actual Expenditure + Encumbrance:	13,591,744
Total Final FY 2017-2018:	12,255,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

As of October 2016, Plan B balance was $19,683,559, which will be paid off in FY 2017-18 and FY 2018-19 using OC Waste & Recycling importation revenue.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Total Revenues	13,598,995	17,127,769	17,124,582	10,179,234	(6,948,535)	-40.56
Total Expenditures/Encumbrances	20,878,626	25,323,554	13,591,744	12,255,000	(13,068,554)	-51.60
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Obligated Fund Balances	(7,279,631)	(8,195,785)	3,532,838	(2,075,766)	6,120,019	-74.67
Ending Fund Balance - Unassigned	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Detailed budget by expense category and by activity is presented for agency: Plan of Adjustment Available Cash in the Appendix on page A173

270 - Compressed Natural Gas Enterprise Fund

Operational Summary

Description:

OC Fleet Services mission is to deliver high quality fleet management services to the employees and elected officials serving the County of Orange. OC Fleet Services strive toward the highest levels of safety and reliability in a cost-effective and efficient manner that supports clean air rules and regulations and the County's objectives for reducing emissions.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	549,224
Total FY 2016-2017 Actual Expenditure + Encumbrance:	526,613
Total Final FY 2017-2018:	414,590
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The County has an approved Green Fleet Plan. In June 2005 the County of Orange Board of Supervisors adopted the Green Fleet Concept Plan, recognizing the need to transition to a model green fleet operation utilizing alternative fuel vehicle (AFV) technology to comply with South Coast Air Quality Management District (SCAQMD) Fleet Rules 1191 and 1196. This Plan called for the construction of a County operated CNG fueling station as an integral part of the County's infrastructure to promote a successful implementation of the Green Fleet Plan.
- Identification of options regarding low-emission, CNG vehicles that have the least environmental and economic cost while meeting related mandates.
- Identification and implementation of best practices related to fuel conservation and low-emission, CNG vehicles, with the goal of exceeding mandates where practical.
- Utilization of grant funding to achieve goals.

FY 2016-17 Key Project Accomplishments:

- Dispensed over 137,000 Gasoline Gallon Equivalents (GGE's) of natural gas.

Compressed Natural Gas Enterprise Fund - Operate and maintain a public access CNG fueling station that will service the needs of the County of Orange departments and the public on a 24 hour/7 day per week basis. Administers a standard preventative maintenance program in accordance with manufacturer's requirements to achieve station uptime of 98 percent.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The County of Orange will continue to acquire low-emission vehicles and support CNG infrastructure that will promote the County's Green Fleet Plan.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	363,613	166,295	166,295	33,818	(132,477)	-79.66
Total Revenues	344,331	382,929	327,190	380,772	(2,157)	-0.56
Total Requirements	542,859	549,224	526,613	414,590	(134,634)	-24.51
Prior Year Encumbrance Balance	1,209	0	1,040	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	166,295	0	(32,087)	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Compressed Natural Gas Enterprise Fund in the Appendix on page A176

Highlights and Key Trends:

- The construction and implementation of a County of Orange CNG fueling station available to the County and the public and the expansion of the low-emission and alternative-fuel fleet demonstrate the County's continued commitment to the use of alternative fuels and to improve the air quality for the residents of and visitors to Orange County. The County has long been a leader in the adoption and use of alternative fuels and clean fuel technologies.
- The County is confident that future alternative-fuel infrastructure projects will proceed smoothly as accumulated knowledge and experience are applied to the implementation of the County's ongoing alternative fuels program.

289 - Information Technology ISF

Operational Summary

Description:

The mission of OC Information Technology (OCIT) is to provide innovative, reliable, and secure technology solutions that support County agencies and departments in the delivery of quality public services.

Budget Control 289, Information Technology ISF, includes administrative services, security operations, managed services delivery, project management and business analysis.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	89,985,663
Total FY 2016-2017 Actual Expenditure + Encumbrance:	71,475,396
Total Final FY 2017-2018:	90,318,298
Percent of County General Fund:	N/A
Total Employees:	61.00

Strategic Goals:

- Provide excellent customer service to department customers.
- Provide transparency to OC Information Technology's service billings.
- Ensure fiscally responsible provisioning of IT services to department customers through continuous process improvements and vendor management.
- Provide expertise in the areas of IT contracts to department customers requiring support.
- Develop technology architecture and road maps that guide IT decision-making and ensure that the County is moving forward in technology.
- Decrease the County's IT security risks by implementing a comprehensive IT security program.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
IMPROVED IT SERVICE DELIVERY - NETWORK & VOIP TRANSFORMATION **What:** Countywide Transformation of the network and VoIP implementation. **Why:** Replaces the County's aging network and voice infrastructure.	During 2016, 65% of the sites were transformed.	The Transformation Project is scheduled to be completed by October 31, 2017.	The Countywide Transformation Project is significantly behind schedule due to: 1. The larger and more complex sites were pushed to the end of the schedule. 2. Unique requirements and protected discussions with OCSD and DA.
COMPLETE THE ENTERPRISE SHAREPOINT TRANSITION TO O&M AND DEVELOP THE INTRAOC GOVERNANCE MODEL. **What:** Support site updates to the Portal to promote cross-department collaboration & info. sharing. **Why:** Provides the ability for business users to create and share information and data.	The Enterprise SharePoint transition to O&M was successfully completed and a governance model established.	During 2017, continue to support IntraOC and department-specific Intranet.	We are on target with agencies/departments' requests for setting up and configuring SharePoint collaboration sites and workflows.

Key Outcome Indicators: (Continued)

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
ORGANIZATIONAL EXCELLENCE **What:** Establish measures, structures, processes and rewards to motivate employees to excel in service delivery. **Why:** Fosters staff development and recognition with the goal of enhanced customer service delivery.	Conducted an Employee Engagement Survey to assess employee satisfaction, established an Employee Focus Group to solicit feedback, and developed an Intranet site as a resource and communications vehicle.	Establish a staff recognition program that aligns with the values and mission of OCIT and create a skills database to determine training needs.	During FY 2016-17, executive-level organizational goals and cascading staff goals were developed.

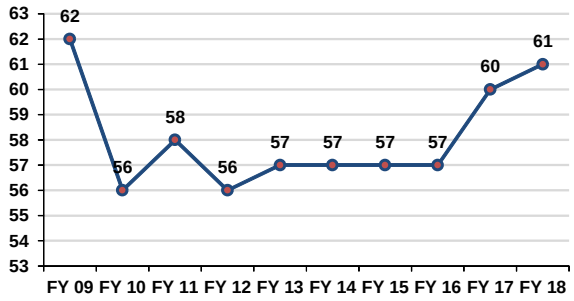
FY 2016-17 Key Project Accomplishments:

- Identity & Access Management (IAM) OCid solution: The scope of the IAM activities funded by 289 fund includes setting up and maintaining data feeds from OCid to other sources such as VoIP, SMS, CAPS+ and ARA; synchronizing with department's directories; implementing connectivity with departments to provide access to Office 365; upgrading and maintaining the Active Directory Federated Services (ADFS), the infrastructure for Single Sign On, both on premises and on the cloud; and updating configurations to provide Single-Sign-On for enterprise applications (including OC Expediter, HR Data Portal, Office 365, and VTI). Key accomplishments included:
  - Integrated with VTI and rolled out Single-Sign-On capability to all departments.
  - Provisioned Single-Sign-On for applications deployed during this period, including the HRS Data Portal.
  - Upgrade ADFS on-premises environment and extended ADFS to the cloud (Microsoft Azure).
  - Developed and provided an ongoing data feed for OC Alerts (the OC Sheriff Department's Everbridge system).
  - Completed a pilot to normalize OCIT data in the Global Address List (GAL) to reflect consistent and reliable data from authoritative data sources such as CAPS+ and VOIP.
  - Initiated a project to enhance the solution for synchronizing identity data from the departments to OCid and from OCid to the cloud.
- Enterprise OC Expediter: The rollout, customizations, enhancements and governance of the Countywide system helps standardize the County's procurement processes. Key accomplishments included:
  - Rollout to 10 additional Departments: Social Services Agency, Health Care Agency, Child Support Services, John Wayne Airport, Public Defender, Probation, Sheriff-Coroner, Clerk of the Board (including the five Board Offices), County Counsel and Clerk-Recorder. (Prior to this reporting period, the system was rolled out to OC Public Works, OC Community Resources, OC Waste & Recycling, County Executive Office, Registrar of Voters, Department of PH, and CFCOC).
  - Completed a system audit with Internal Audit Department and achieved compliance
  - Completed system customizations for SSA, HCA and Clerk of the Board.
  - Migrated the OC Expediter platform to cloud computing.
  - Implemented an interface to CAPS+ that enables upload of electronic copies of electronically approved invoices to the CAPS+ system from OC Expediter, streamlining invoice payment processing.
  - Procured a contract with a vendor to perform an information security assessment of the Expediter system.
  - Implemented key application enhancements, including:
    - Cal-Card feature added to requisitions that will be used by non-DPA's.
    - Completed Contract Management System enhancements that will help Departments prevent contract overruns.

- Simplification of Requisition types for ease of use.
- Added 9 additional enhancements to improve business processes.

- SharePoint Online (IntraOC - County Intranet): The scope of the SharePoint Online activities funded by 289 fund includes management of County's Collaboration Services program, IntraOC policies and governance, Site Collection design, branding and information architecture, user access integration with OCid/ADFS, shared feature and functionality maintenance and operation, collaboration site provisioning, user group provisioning and access management, content owner training and support, online service delivery solution recommendations, development, administration and support, and site availability monitoring and troubleshooting. Key accomplishments included:
  - Established 15 cross-agency collaboration sites.
  - Created 4 new portal level sites.
  - Created 2 contract tracking sites.
  - Implemented 4 agency Intranet custom design templates.
  - Trained 30 users on basic SharePoint.
  - Supported users across all agencies.
  - Supported an average of 15+ service requests a week.
- eGov - Web Content Management System: The scope of the eGov program activities funded by 289 fund included providing enterprise web content management and website delivery systems; establishing, updating, and maintaining County-wide eGov policies, guidelines and standards; incorporating website design, branding and information architecture services; implementing website portal and shared online features; providing agency/department-specific website development services and support; offering online service delivery point solution recommendations, development, deployment, administration and support; and performing vendor relationship and management. Key accomplishments included:
  - Migrated eGov servers to a new data center.
  - Supported 100+ users.
  - Trained 20 users.
  - Developed process for implementing anti-phishing software, Captcha.
  - Supported an average of 20+ service requests a week.
- Network & VoIP Transformation. Key accomplishments included:
  - Migrated 112 sites to the converged network and VoIP.
  - More than 15,000 County employees and vendors have been migrated to the new system.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- As part of the IT shared services initiative, in FY 2017-18, one position (IT Network Engineer II) was transferred from Fund 037 to Internal Service Fund 289. In addition, two positions (vacant Administrative Manager II and vacant IT Applications Developer II) will be transferred from Fund 289 to IT Shared Services Fund 037.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Partner with agencies and departments to understand their business needs and assist them in strategizing business solutions.

Develop a comprehensive IT services billing system.

Continue to build out OCIT's new organizational structure.

Changes Included in the Base Budget:

FY 2017-18 expense budget is $90.3M, a $333K increase over the FY 2016-17 Modified Budget due to an increase in depreciation for network and voice and IBM Mainframe hardware. The FY 2017-18 expense budget includes a $2.9M re-budget for the Cooling Plant Refresh and $4.9M for Stop Payment withholdings related to a Managed Services contract.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	60	62	62	61	(1)	-1.61
Net Position - Beginning Balance	11,506,109	9,519,493	9,519,493	7,561,994	(1,957,499)	-20.56
Total Revenues	73,384,739	78,540,360	70,113,997	71,610,671	(6,929,689)	-8.82
Total Expenditures/Encumbrances	75,828,984	89,985,663	71,475,396	90,318,298	332,635	0.36
Prior Year Encumbrance Balance	9,054,137	0	619,584	0	0	0.00
Inc/(Dec) to Reserves	8,596,510	(1,925,810)	1,723,904	(11,145,633)	(9,219,823)	478.75
Net Position - Ending Balance	9,519,491	0	7,053,774	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Information Technology ISF in the Appendix on page A201

Highlights and Key Trends:

- During FY 2016-17, OCIT's Countywide Information Security Program has continued to expand its efforts to facilitate the implementation and maintenance of administrative and technical controls. These controls ensure that safeguards are in place to protect County data and systems. Mandatory Annual Online Cyber Security Awareness online training was launched in January 2017 and as of March 2017, 8,119 employees had completed the course. OCIT Enterprise Security chaired the Cyber Security Joint Task Force, created as part of the Information Technology governance structure with the purpose of producing a County Cyber Security Manual. In addition, OCIT established a Regional Cooperative Agreement with Tevora Business Solutions, Inc. in order to facilitate Countywide cyber security audits and assessments. A Cyber Resilience Manager was hired to oversee all risk assessments, audits, and testing and to assist departments with the validation of departmental cyber security controls.

290 - INSURED HEALTH PLANS ISF

Operational Summary

Description:

The Insured Health Plans Internal Service Fund (ISF) provides health benefits to employees, retirees, and their dependents enrolled in fully insured health plans.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	177,324,343
Total FY 2016-2017 Actual Expenditure + Encumbrance:	169,106,386
Total Final FY 2017-2018:	189,330,030
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 290 is one of the funds under Employee Benefits. The Employee Benefits Division supports the Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2016-17 Key Project Accomplishments:

- Although medical and prescription costs continue to drive increases in health plan premiums, Kaiser and Cigna health plan premiums were lower than budget and increased less than the industry trend. Employee participation in the OC Healthy Steps wellness program continues to have a positive impact on the rising cost of healthcare. Avoided health care costs as a result of improvement in risk factors related to chronic disease alone are estimated in excess of one million dollars Countywide.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 290 is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Human Resources Department's Business and Strategic Plan as they relate to the design, implementation and administration of employee benefits programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

Medical inflation (trend) nationwide continues to rise causing an increase in medical, hospital, and prescription drug costs. These rising costs are reflected in an increase in health plan premiums.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	4,026,021	2,802,343	2,802,343	7,788,954	4,986,611	177.94
Total Revenues	162,153,357	174,522,000	174,037,064	181,541,076	7,019,076	4.02
Total Requirements	163,377,036	177,324,343	169,106,386	189,330,030	12,005,687	6.77
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	2,802,342	0	7,733,021	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Insured Health Plans ISF in the Appendix on page A205

Highlights and Key Trends:

- Medical inflation (trend) continues to rise causing an increase in medical, hospital, and prescription drug costs for the County and other employers nationwide. Increases in the cost of current and new prescription drug treatments continue to have a large impact on the overall cost of healthcare.
- Fiscal Year 2017-18 budget already reflects the positive impact of the OC Healthy Steps Wellness Program on medical trend which impacted the 2017 health plan rates and an assumption that 2018 health plan premiums will increase at medical inflation of 10% for employees and 11%-12.5% for retirees.

291 - UNEMPLOYMENT ISF

Operational Summary

Description:

The Unemployment Internal Service Fund (ISF) provides for self insurance of unemployment claims, administrative fees and related programs associated with the State mandated unemployment insurance program.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	9,247,605
Total FY 2016-2017 Actual Expenditure + Encumbrance:	1,140,295
Total Final FY 2017-2018:	8,180,212
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The Employee Benefits Division supports the Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

Unemployment claims experience has continued to trend at the same level as last fiscal year. This has allowed the rate holiday for County departments to be continued from FY 2013-14 through FY 2017-18. The fund has sufficient reserves to fund potential economic downturns or internal labor market issues.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	9,978,602	9,194,118	9,194,118	8,117,380	(1,076,738)	-11.71
Total Revenues	77,433	53,487	88,686	62,832	9,345	17.47
Total Requirements	861,917	9,247,605	1,140,295	8,180,212	(1,067,393)	-11.54
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	9,194,118	0	8,142,508	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Unemployment ISF in the Appendix on page A206

Highlights and Key Trends:

- Due to the economic downturn, layoffs and the Federal extension program, the number of claims and amount of benefit paid significantly increased to its highest level in FY 2009-10. The Federal legislation had increased the benefit from 26 to 46 weeks and weekly maximum benefit from $450 to $475.
- To assist the Departments with their NCC budget targets no premiums were charged from July 2009 through February 2010. In FY 2010-11, the claims experience improved slightly from FY 2009-10 which enabled the Unemployment rate charged to Departments to be reduced in FY 2011-12 from .0028 to .0027 of payroll. The claims experience in FY 2011-12 improved slightly from FY 2010-11 and allowed the Unemployment rate charged to Departments to remain at .0027 of payroll in FY 2012-13. Unemployment claims experience has continued to decline to levels commensurate with FY 2007-08. The drop in claims has allowed for rate holiday for County departments from FY 2013-14 through FY 2017-18.

292 - Self-Insured PPO Health Plans ISF

Operational Summary

Description:

The County Self-Insured PPO Health Plans Internal Service Fund (ISF) provides for self-insured health benefits and administrative fees associated with medical and prescription claims from employees, retirees, and their dependents enrolled in the Wellwise Choice, Sharewell Choice, Wellwise Retiree, and Sharewell Retiree health plans.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	79,177,276
Total FY 2016-2017 Actual Expenditure + Encumbrance:	62,459,339
Total Final FY 2017-2018:	77,934,161
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 292 is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2016-17 Key Project Accomplishments:

- Employee participation in the OC Healthy Steps wellness program continues to have a positive impact on the rising cost of healthcare. As a result of favorable claims experience and the positive impact on fund balance, the actual 2017 Active health plan premiums were decreased by 2.0%. In addition, avoided health care costs as a result of improvement in risk factors related to chronic disease alone are estimated in excess of one million dollars Countywide.
- To address the significant impact of prescription drugs on overall costs, Employee Benefits facilitated a market check that resulted in negotiation of additional prescription discounts and rebates for the Wellwise Choice and Wellwise Retiree PPO Health Plan prescription contract. Savings are estimated at approximately $1.8 million (about 11.2%) for 2017, and similar amounts for 2018 and 2019.

Budget Summary

Changes Included in the Base Budget:

Medical inflation (trend) nationwide continues to rise as a result of increases in medical, hospital, and prescription drug costs and costs associated with chronic disease. These rising costs are reflected in an increase in health plan premiums. However, better than expected employee claims experience due in part due to the OC Healthy Steps wellness program will allow excess fund balance to be used to offset the necessary trend for 2018 employee health plan rates. As the result, PPO rates are projected to increase by 6.5%, which is significantly less than regional trend.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	12,408,568	12,228,878	12,228,878	8,743,888	(3,484,990)	-28.50
Total Revenues	63,316,634	66,948,398	65,509,110	69,190,273	2,241,875	3.34
Total Requirements	63,508,659	79,177,276	62,459,339	77,934,161	(1,243,115)	-1.57
Prior Year Encumbrance Balance	12,334	0	1,126	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	12,228,877	0	15,279,775	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Self-Insured PPO Health Plans ISF in the Appendix on page A207

Highlights and Key Trends:

- Medical inflation (trend) continues to rise causing an increase in medical, hospital, and prescription drug costs for the County and other employers nationwide.
- 2017 employee health plan premiums decreased by 2.0%.
- Fiscal Year 2017-18 budget reflects the positive impact of the Wellness Program on the actual 2017 employee health plan rates and the assumption that 2018 premiums will increase at 6.5% for active employee health plans and 11%-15% for retiree health plans.

293 - WORKERS' COMPENSATION ISF

Operational Summary

Description:

The Workers' Compensation Internal Service Fund (ISF) is a division of the CEO Risk Management whose mission is to preserve and protect the human and capital assets of the County of Orange.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	56,069,989
Total FY 2016-2017 Actual Expenditure + Encumbrance:	56,069,989
Total Final FY 2017-2018:	60,391,441
Percent of County General Fund:	N/A
Total Employees:	21.00

Strategic Goals:

- It is the goal of the self-insured Workers' Compensation Program to provide prompt state-mandated benefits and quality medical care to injured County employees. This program also integrates workers' compensation benefits with specific benefits within labor agreements.
- The Safety and Loss Prevention Program and the Americans with Disabilities Act (ADAII) Compliance Program strive to provide a safe environment for both County employees and members of the public who visit County facilities and receive County services through its pro-active safety, loss prevention, training and inspection programs; develop risk metrics, analyze frequency and severity of accident trends at the agency/department level, determine root cause accident factors and implement risk mitigation strategies based on those findings. This strategy complements current departmental efforts to reduce the total cost of workers' compensation claims.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
WORKERS' COMPENSATION PROGRAM LOSS EXPERIENCE (LOSS RATE AND CLAIM FREQUENCY). **What:** Average loss per $100 of payroll and average number of claims per $1 million of payroll. **Why:** Provides a benchmarking comparison with other California counties.	Loss Rate was $1.39/$100 of payroll; Claim Frequency was $0.97/$1 million of payroll.	Remain below the benchmark average for other California counties.	Loss Rate was $1.39/$100 of payroll and Claim Frequency was $0.97/$1 million of payroll, both below the average of $2.11/$100 of payroll and $1.48/$1 million of payroll, respectively, from a total of 49 California counties included in the benchmarking comparison study performed by an actuarial firm.

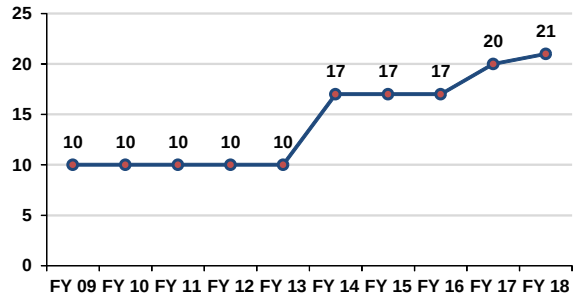
FY 2016-17 Key Project Accomplishments:

- Completed the eight year audit of the Third Party Administrator's (TPA) technical performance on claims handling
- Completed the seventh year financial/program audit of the managed care cost containment providers and processes
- Continue the process of expedited resolution of workers' compensation claims through Compromise and Release (C&R) settlements to reduce outstanding claim liabilities
- Developed and implemented strategies to reduce opioid use by claimants
- Implemented a pilot program to expedite medical care for sworn personnel with orthopedic injuries

- Actively pursuing Workers' Compensation abuse and fraud
- Achieved cost savings in lost time payments as modified duty days outpaced lost workdays by partnering with County departments and the TPA's Return to Work Program
- Established contracts for external technical resources to complement in-house expertise in safety and health related projects
- Initiated a pilot-scale database system in partnership with OC Waste & Recycling to manage safety data in a more paperless fashion
- Developed a Threat Management Team for Workplace Violence Prevention
- Conducted eighteen Workplace Violence Prevention classes for County supervisors and managers
- Received approval for the Safety Representative Policy & Procedure to reflect the County's centralization of the Safety Program
- Continue to secure Excess Workers' Compensation insurance to mitigate County exposure to catastrophic losses
- Updated the yearly actuarial study for the Workers' Compensation Program
- Continue to develop, refine and analyze risk metrics, including workers' compensation claim trends and detailed loss analyses for all County departments to aid in their loss prevention efforts

Workers' Compensation ISF - Workers' Compensation insurance and claim administration, Safety and Loss Prevention and Americans with Disabilities Act (ADAII) Compliance.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2012-13, seven Safety and Training Officer positions transferred into the Safety and Loss Prevention program from various County agencies/departments due to the centralization of the County safety services within CEO Risk Management; in FY 2016-17, two additional Safety and Training Officer positions and one Administrative Manager I were added; one Administrative Manager II was also transferred into the program to focus on County safety initiatives.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Support the overall mission of the County Executive Office and the Strategic Financial Plan.

Changes Included in the Base Budget:

Workers' Compensation charges to program participants will increase in FY 2017-18 as a result of a strategic funding decision to increase program funding as outlined in the Board approved funding policy.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	20	21	21	21	0	0.00
Net Position - Beginning Balance	121,363	89,466	89,466	137,301	47,835	53.47
Total Revenues	47,451,000	55,980,523	55,980,523	60,254,140	4,273,617	7.63
Total Requirements	47,572,363	56,069,989	56,069,989	60,391,441	4,321,452	7.71
Prior Year Encumbrance Balance	89,466	0	216,502	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	89,466	0	216,502	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Workers' Compensation ISF in the Appendix on page A209

Highlights and Key Trends:

- Workers' Compensation claim costs are increasing due to rising medical costs, however, the County's loss rate and claim frequency are significantly below the benchmark average for other California counties.

294 - Property & Casualty Risk ISF

Operational Summary

Description:

The Property & Casualty Risk Internal Service Fund (ISF) is a division of the CEO Risk Management whose mission is to preserve and protect the human and capital assets of the County of Orange.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	35,874,514
Total FY 2016-2017 Actual Expenditure + Encumbrance:	35,353,539
Total Final FY 2017-2018:	35,926,437
Percent of County General Fund:	N/A
Total Employees:	12.00

Strategic Goals:

- It is the goal of the Property & Casualty Risk ISF to reduce costs associated with damage to County physical assets, bodily injury and property damage claims filed by the public and the management of claims in litigation. This goal is achieved by acquiring commercial insurance, effective liability claims management, prudent administration of the self-insured Liability Program, and providing risk assessment and risk mitigation consultation services to all County departments.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
LIABILITY PROGRAM LOSS EXPERIENCE (LOSS RATE AND CLAIM FREQUENCY). **What:** Average loss per $100 of payroll and average number of claims per $1 million of payroll. **Why:** Provides a benchmarking comparison with other California counties.	Loss Rate was $0.40/$100 of payroll; Claim Frequency was $0.49/$1 million of payroll.	Remain below the benchmark average for other California counties.	Loss Rate was $0.40/$100 of payroll and Claim Frequency was $0.49/$1 million of payroll, both below the average of $0.58/$100 of payroll and $0.71/$1 million of payroll, respectively, from a total of 49 California counties included in the benchmarking comparison study performed by an actuarial firm.

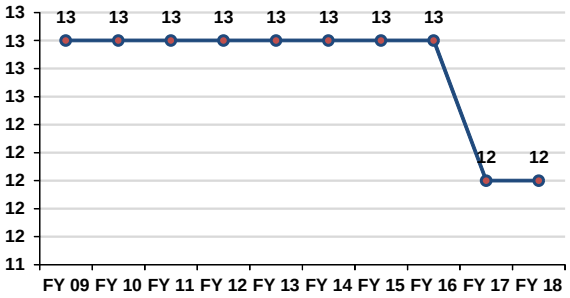
FY 2016-17 Key Project Accomplishments:

- Continue to enhance risk metrics, including liability claims and litigation trends for key County departments to aid in their loss prevention efforts through the use of the new Risk Management Information System (RMIS).
- Continue to conduct early risk assessments of liability and property claims to identify cases that may be adverse and would benefit from prompt resolution.
- Provide a monthly legal report of significant incident/claims and all Employment litigation cases to the Board of Supervisors.
- Continue training/development on litigation for public entity, immunities, civil rights, and control of attorneys assigned to cases.
- Established a new attorney defense panel following an extensive Request for Proposal process.
- Continue to successfully place and evaluate commercial insurance coverage for diverse and complex County needs.
- Updated all boilerplates insurance requirements and made them available to County departments in SharePoint.

- Modified insurance requirements for commodities to increase efficiency for County purchasing staff.
- Continue to provide training to County staff on the County's insurance requirements.
- Work closely with the County's Procurement Office to implement a new internal process to track insurance compliance.
- Updated the yearly actuarial study for the Property and Casualty Risk Program.

Property & Casualty Risk ISF - The Property & Casualty Risk ISF administers and manages the County's Liability Claims Management Program, the Property Insurance and Contract Insurance Requirements Programs, and the Administration and Financial Management Program.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 2016-17, one Administrative Manager II was transferred to the Workers' Compensation ISF to increase the position's focus on County safety initiatives.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Support the overall mission of the County Executive Office and the Strategic Financial Plan.

Changes Included in the Base Budget:

Property & Casualty Risk charges to program participants have been reduced in FY 2017-18.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	12	12	12	12	0	0.00
Net Position - Beginning Balance	2,954,229	3,308,908	3,308,908	3,833,541	524,633	15.86
Total Revenues	33,606,606	32,565,606	32,044,631	32,092,896	(472,710)	-1.45
Total Requirements	36,560,835	35,874,514	35,353,539	35,926,437	51,923	0.14
Prior Year Encumbrance Balance	3,308,908	0	3,835,201	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	3,308,908	0	3,835,201	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Property & Casualty Risk ISF in the Appendix on page A212

Highlights and Key Trends:

- Commercial insurance market conditions are currently stable.

296 - OC Fleet Services

Operational Summary

Description:

OC Fleet Services mission is to deliver high quality fleet management services to the employees and elected officials serving the County of Orange. OC Fleet Services strive toward the highest levels of safety and reliability in a cost-effective and efficient manner that supports clean air rules and regulations and the County's objectives for reducing emissions.

At a Glance:

Total FY 2016-2017 Current Modified Budget:	33,959,944
Total FY 2016-2017 Actual Expenditure + Encumbrance:	20,123,535
Total Final FY 2017-2018:	33,850,755
Percent of County General Fund:	N/A
Total Employees:	80.00

Strategic Goals:

- Ensure County owned vehicles operate efficiently and are in compliance with South Coast Air Quality Management District's (SCAQMD) emissions standards and the County's clean air objectives.
- Standardize fleet management services countywide to increase efficiency, safety, and reduce cost.
- Ensure County owned vehicles are safe and in compliance with government fleet standards to reduce the risk of bodily injury to County employees and the general public.

Key Outcome Indicators:

Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
FLEET EQUIPMENT UPTIME **What:** Measures overall Fleet availability to meet customer service needs **Why:** Measures overall Fleet efficiency	Achieved 92%	Goal 95%	Industry goal is 95%
AVERAGE AGE OF THE FLEET **What:** Measure of overall average of the Fleet **Why:** An old Fleet costs more to operate than a new Fleet	7.9 Years	7.5 Years	Fleet Modernization goal is 4.0 years average age
FLEET TECHNICIAN PRODUCTIVE HOURS **What:** Measures Productive (billable) hours as a percent of total available hours **Why:** Measures Fleet technician productive hours	83% Billable Productivity	80% Rate Model Productivity Factor	Achieving Rate Model productive hours

FY 2016-17 Key Project Accomplishments:

- Completion of Fleet Modernization Study (February 2017)
- Implemented Modernization Plan with OC Public Works Budget and the County Executive Office.
- Completed purchase of over 132 public safety vehicles.
- Completed Classification/Compensation Study of Mechanic Series positions.

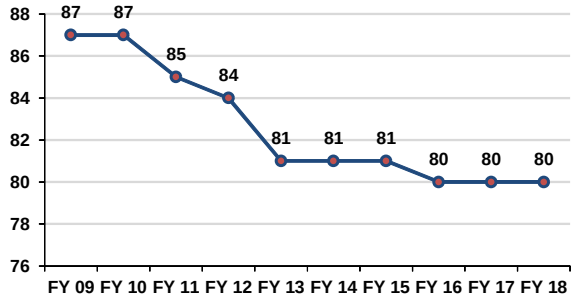
OC Fleet Services - OC Fleet Services/Transportation ISF provides professional fleet management services for a fleet of approximately 3,000 vehicles and special-use equipment. Services include: vehicle life-cycle management, procurement, maintenance/repair, and compliance with state and federal emissions regulations.

Administers two Clean Air Funds (140 and 270) to promote and support the County's efforts to reduce greenhouse gas emissions.

Administers compliance testing program to ensure compliance with SCAQMD emissions regulations.

Operates a motor pool for the daily rental of vehicles and administers a standard preventative maintenance program in accordance with manufacturer's requirements. Performs routine vehicle repair services to ensure safety and compliance and administers the County's fuel program that includes operation of two county fuel stations and one Compressed Natural Gas (CNG) station. Enforces County vehicle rules and regulations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- OC Fleet Services, Fund 296, FY 2017-18 Adopted Budget includes 80 staff positions. During FY 2014-15, one position was deleted as part of the OC Public Works restructuring.

Budget Summary

Plan for Support of the County's Strategic Priorities:

OC Fleet Services supports the County's strategic priorities by providing world-class fleet management services to departments, ensuring that County vehicles are ready and operative in a safe and efficient manner to support County departments in their mission to deliver outstanding, cost effective, regional public services. To accomplish this goal, OC Fleet Services performs the following:

1. Support industry Automotive Service Excellence (ASE) Certification and training at County garages and maintain certifications at each garage.
2. Perform routine safety inspections during preventative maintenance and perform repairs as necessary to ensure compliance with vehicle Original Equipment Manufacture (OEM) standards and warranties.
3. Maintain compliance with Cal/OSHA, Department of Transportation (DOT), and County Risk Management safety regulations.
4. Enforce vehicle replacement schedules to eliminate older and more costly vehicles from the County's fleet.

Changes Included in the Base Budget:

OC Fleet Services Fund 296 FY 2017-18 Base Budget Request of $32.4 million is $1 million (3%) lower than the FY 2016-17 Modified Budget. This is primarily due to a decrease in the Services & Supplies and Structures & Improvements appropriation requests.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Purchase Eight Replacement Light Duty Vehicles Amount:$ 373,000	Increase of fixed asset to replace OC Public Works 080 vehicles previously funded by Budget 004.	Maintain efficient operations through timely replacement of vehicles.	10412

Approved Budget Augmentations and Related Performance Results: (Continued)

Unit Amount	Description	Performance Plan	PB Req. Code
Purchase of 130 Sheriff Vehicles Amount:$ 0	Refer to PB #10863 in Budget Control 060	Refer to PB #10863 in Budget Control 060	10953

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	80	80	80	80	0	0.00
Net Position - Beginning Balance	3,645,398	618,839	618,839	173,033	(445,806)	-72.04
Total Revenues	28,311,214	30,240,141	29,630,629	31,756,178	1,516,037	5.01
Total Expenditures/Encumbrances	30,271,775	33,879,647	20,123,535	32,747,804	(1,131,843)	-3.34
Prior Year Encumbrance Balance	396,487	0	380,733	0	0	0.00
Inc/(Dec) to Reserves	1,462,485	(3,020,667)	5,850,078	(818,593)	2,202,074	-72.90
Net Position - Ending Balance	618,839	0	4,656,589	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: OC Fleet Services in the Appendix on page A215

Highlights and Key Trends:

- The overall health of the County's vehicle fleet continues to be an ongoing concern. By the end of FY 2016-17, over 50% of the County's on-road vehicle fleet will be due for replacement by exceeding the minimum replacement criteria of 8 years/ 80,000 miles. If sufficient annual funding to replace aging vehicles is not realized, the condition of the fleet will deteriorate to a point where life-cycle repair and maintenance costs will outpace the cost of operating a modernized fleet.
- Labor supply and demand also remains an area for concern for Fleet. During FY 2016-17, the County completed a Reclassification & Compensation Study for the mechanic series and successfully implemented a new classification and compensation scale that is competitive with the industry. However, the effects of the new scale and pay grade will not be felt for some time, while the demand for services continues to outpace labor supply. The two key contributing factors impacting the business is chronic vacancies in both the Fleet Technician and Parts Specialist (Warehouse Worker) series. If sufficient staffing resources are not maintained in these two critical classifications, Fleet will not be able to keep up with the demand for maintenance and repair services and may be forced to contract out for services at higher costs to General Fund departments.

297 - REPROGRAPHICS ISF

Operational Summary

Description:

Publishing Services is a division of the Registrar of Voters department whose mission is to provide quality and cost effective printing services.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	6,071,372
Total FY 2016-2017 Actual Expenditure + Encumbrance:	3,533,570
Total Final FY 2017-2018:	6,752,307
Percent of County General Fund:	N/A
Total Employees:	13.00

Strategic Goals:

- Provide quality printing services by meeting or exceeding customer requirements.
- Enhance operational efficiency and productivity through the use of technology.

Key Outcome Indicators:

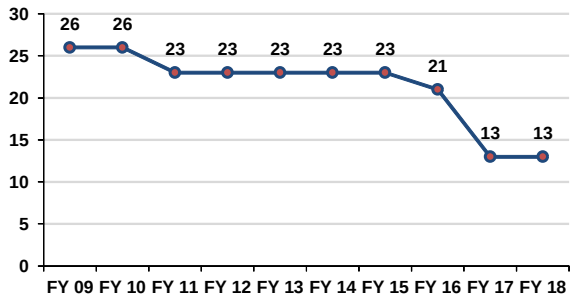
Performance Measure	2016 Business Plan Results	2017 Business Plan Target	How are we doing?
CUSTOMER SATISFACTION WITH PUBLISHING SERVICES. **What:** Percentage of customers that are satisfied with their jobs and/or level of service. **Why:** Indicates customer satisfaction on the services provided by Publishing Services.	N/A	The target for 2017 is 90%.	During 2016 responsibility for Publishing Services was transferred to the Registrar of Voters. Prior to the Registrar of Voters assuming responsibility, the customer satisfaction surveys were inadvertently not distributed to customers.
PUBLISHING SERVICES EFFICIENCY. **What:** Percentage of Publishing Services jobs completed and delivered on time. **Why:** Indicates efficiency of services provided to customers.	Average number of days to complete jobs went from 14 days to 13 days.	The target for 2017 is 7 days to complete average jobs.	With the transition during 2016, an improved process for measuring efficiency will be developed and implemented.

FY 2016-17 Key Project Accomplishments:

- Provided Publishing Services support to 52 County departments and nine jurisdictions/organizations.
- The top five internal customers (excluding the high volume of election materials printed for the Registrar of Voters) includes: Social Services Agency, Health Care Agency, Sheriff-Coroner, Probation, and Assessor.
- The top five external customers are: City of Costa Mesa, City of Orange, Orange County Employees Retirement System, Age Well Senior, and City of San Clemente.

Publishing Services - Prints all election documents including official ballots. In addition, provides quality, on time, and cost-effective design, printing, and bindery services for County of Orange departments and other jurisdictions/organizations.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The FY 2016-17 Budget includes 13 filled positions.
- The FY 2015-16 Third Quarter Budget Report includes a transfer of one Senior Computer Graphics Specialist from Budget Control 037, IT Support Services to Reprographics ISF. There was a decrease of eight positions from the FY 2015-16 Adopted Budget due to the restructuring of Reprographics ISF from County Executive Office to Registrar of Voters.

Budget Summary

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Total Positions	13	13	13	13	0	0.00
Net Position - Beginning Balance	1,128,694	630,327	630,327	1,200,807	570,480	90.51
Total Revenues	3,856,452	5,441,045	4,509,649	5,551,500	110,455	2.03
Total Expenditures/Encumbrances	3,661,309	6,071,372	3,533,570	6,752,307	680,935	11.21
Prior Year Encumbrance Balance	162,526	0	198,650	0	0	0.00
Inc/(Dec) to Reserves	856,036	0	(42,865)	0	0	0.00
Net Position - Ending Balance	630,327	0	1,847,920	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Reprographics ISF in the Appendix on page A219

Highlights and Key Trends:

- Conducted evaluation and produced a business plan for efficient and improved printing operations.
- During FY 2016-17, the department created a plan to expand services provided to users.
- Increased use of digital media has changed the requirements and expectations of the printing industry.
- The inkjet production print market continues to grow and is a recommended solution as outlined in the business plan. Inkjet digital printing offers a streamlined, cost effective, and time efficient workflow with variable data printing capabilities.

298 - Self-Insured Benefits ISF

Operational Summary

Description:

The Self-Insured Benefits Internal Service Fund (ISF) provides for salary continuance and dental benefits for various employee groups, Long Term Disability (LTD) Insurance premiums, and the administration of the Health Care, Dependent Care, and Judges Reimbursement Accounts. Prior to FY 2017-2018 it contained revenue and expenses to support the OC Healthy Steps wellness program.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	11,032,827
Total FY 2016-2017 Actual Expenditure + Encumbrance:	5,668,059
Total Final FY 2017-2018:	10,072,298
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 298 is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

FY 2016-17 Key Project Accomplishments:

- The County implemented a new Flexible Spending Account administrator effective January 1, 2017. With the implementation of a new prepaid benefits card (Benny card) employees can receive the tax free advantages of a flexible spending account to pay eligible medical expenses at participating health care providers and/or pharmacies without payment of expenses up front or filing claims for reimbursement. The use of Benny card will reduce the use of paper claims and allow employees immediate access to the benefit of their Health Care Reimbursement Accounts.

Ten Year Staffing Trend Highlights:

- This Internal Service Fund has no positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

In FY 2017-18 the OC Healthy Steps Wellness Program revenue and expenses will be removed from ISF 298 and a new ISF solely dedicated to wellness will be created. The budget includes a one-time transfer of $1.4 million to a new OC Healthy Steps Wellness Program ISF 29W to support the new fund's initial cash flow needs. Revenue and expenses for Wellness Management Program's vendor and implementation of Wellness initiatives such as on-line coaching, quarterly Wellness Newsletters and biometric screenings are no longer budgeted within ISF 298. A fund transfer from 056 to support the Wellness Program is redirected to ISF 29W as well.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	4,495,467	4,712,586	4,712,586	5,134,786	422,200	8.96
Total Revenues	5,913,895	6,320,241	6,393,195	4,937,512	(1,382,729)	-21.87
Total Requirements	5,696,776	11,032,827	5,668,059	10,072,298	(960,529)	-8.71
Prior Year Encumbrance Balance	0	0	5,010	0	0	0.00
Inc/(Dec) to Reserves	0	0	(125,000)	0	0	0.00
Net Position - Ending Balance	4,712,586	0	5,567,732	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Self-Insured Benefits Internal Service Fund in the Appendix on page A222

Highlights and Key Trends:

- There is no increase to short-term and long-term disability premiums in 2017. Annualized dental claims experience has remained steady. Monthly dental premiums will be reduced from $95.02 per employee per month in 2017 to $76.02 in 2018 in order to maintain the fund balance at an appropriate level. The rates are projected to gradually increase in the subsequent years until they support the cost of the plan without use of excess fund balance.

29W - WELLNESS PROGRAM ISF

Operational Summary

Description:

The Wellness Program Internal Service Fund (ISF) supports the OC Healthy Steps wellness program. Based on the need to address rising health care costs by improving the health and wellbeing of County employees, the program is designed to help employees become aware of their risk factors and key numbers that impact their health and to provide information, opportunities and motivation to improve or maintain their health. The program includes three core components as well as County-wide activity challenges and incentives, an ongoing quarterly newsletter, and an on-site employee Wellness Office.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	0
Total FY 2016-2017 Actual Expenditure + Encumbrance:	0
Total Final FY 2017-2018:	3,230,170
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 29W is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefit regulations.

FY 2016-17 Key Project Accomplishments:

- In 2016, 85% (11,596) of eligible employees completed health risk assessment (HRA), biometric screening and non-smoking attestation. 91% were repeat participants from previous year. County participation of 85% greatly exceeds industry average completion for programs requiring screening and HRA completions. Wellness impact model estimates avoided health care cost savings and indirect cost savings of nearly $3.8M (Estimated health cost care savings of $1.3M; indirect cost savings (reduced absence and improved productivity) of $2.5M).
- Employee Feedback indicated that 1) 75% of Employees who took the HRA indicated the current wellness program and activities have been helpful in helping them reach their wellness goals 2) 67% would most likely participate in voluntary wellness activities offered by the County and 3) 62% intend to share their biometric screening results with their PCP.
- The average number of health risks decreased 4.5% from 2.22 to 2.12 for repeat participants 137% greater risk reduction than the administrator's norm of 1.9%.
- Won 2016 National Association of Counties (NACo) National Achievement Award for our OC Healthy Steps Wellness Program.

Ten Year Staffing Trend Highlights:

- This Internal Service Fund has no positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 29W is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefit regulations.

Changes Included in the Base Budget:

This is a new ISF fund established to support the Wellness Program that was previously budgeted under ISF 298. ISF 29W budget includes projected revenues of $0.55 million from vendors for Wellness Program Support and a fund transfer of $1.27 million from 056 for remaining Wellness Program costs. There will be a one-time transfer of $1.4 million from ISF 298 to support the Wellness Program initial cash flow needs as it transfers from ISF 298 to the new ISF 29W.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	0	0	0	0	0	0.00
Total Revenues	0	0	0	3,230,170	3,230,170	0.00
Total Requirements	0	0	0	3,230,170	3,230,170	0.00
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	0	0	0	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Wellness Program Internal Service Fund in the Appendix on page A229

29Z - Life Insurance ISF

Operational Summary

Description:

The Life Insurance Internal Service Fund (ISF) provides for life insurance and accidental death & dismemberment insurance (AD&D) coverage to eligible employees.

At a Glance:	
Total FY 2016-2017 Current Modified Budget:	935,090
Total FY 2016-2017 Actual Expenditure + Encumbrance:	798,125
Total Final FY 2017-2018:	961,778
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Fund 29Z is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefit regulations.

FY 2016-17 Key Project Accomplishments:

- Executed the contract that successfully negotiated with Hartford Life and Accident Insurance for a 52% decrease in County rates and a 43% decrease in Employee rates.

Ten Year Staffing Trend Highlights:

- This Internal Service Fund has no positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 29Z is one of the funds under Employee Benefits. The Employee Benefits Division supports the Chief Executive Office/Human Resource Services Business and Strategic Plan in the administration of effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with federal and state employee benefits regulations.

Changes Included in the Base Budget:

The budget assumes no rate changes in FY 2017-18.

Final Budget History:

Sources and Uses	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget[1] As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018[1] Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Net Position - Beginning Balance	151,159	122,090	122,090	164,778	42,688	34.96
Total Revenues	756,202	813,000	835,053	797,000	(16,000)	-1.96
Total Requirements	785,271	935,090	798,125	961,778	26,688	2.85
Prior Year Encumbrance Balance	0	0	0	0	0	0.00
Inc/(Dec) to Reserves	0	0	0	0	0	0.00
Net Position - Ending Balance	122,090	0	159,018	0	0	0.00

(1) The above totals may not match FY 2016-17 Current Modified Budget and FY 2017-18 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Detailed budget by expense category and by activity is presented for agency: Life Insurance ISF in the Appendix on page A230

Highlights and Key Trends:

- Life and Accidental Death and Dismemberment premiums will remain unchanged in FY 2017-18.

COUNTY OF ORANGE
CALIFORNIA

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GLOSSARY

A-C - Auditor-Controller

AB - Assembly Bill

ACA - Affordable Care Act

ACCOUNT - A classification of expenditure (object) or revenue (revenue source). Example: "Postage" is an account in "Services & Supplies."

ACCRUAL BASIS - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACCRUED SALARIES & BENEFITS - Employee salaries and benefits earned but not paid.

ACO - Accumulative Capital Outlay

ACTIVITY - A component within a fund/budget control; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible. Example: "Mental Health" is an activity performed within the Health Care Agency. The State Controller requires this designation.

AD&D - Accidental Death and Dismemberment

ADA - Americans with Disabilities Act

ADOPTED BUDGET - The final budget amount adopted by the Board of Supervisors in June.

AFDC FG/U - Aid to Families with Dependent Children Family Group/Unemployed Parents. This program provides financial assistance to families with dependent children when one of the parents is absent from the home, incapacitated, or when the principal wage earning parent is unemployed and program and income eligibility requirements are met.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for a specific purpose. An appropriation is usually limited as to the time when it may be committed or expended. In the County, spending limits are Board authorized, set for the fiscal year and may only be changed with Board approval.

ASR - Agenda Staff Report

ASSESSED VALUATION - A valuation set upon real estate or other property by government as a basis for levying taxes.

ASSESSMENT DISTRICT - A separate unit organized to provide selected services to a specific geographical area such as Irvine Coast or Golden Lantern.

ASSET - Resources owned or held by a government which have monetary value.

ATTRITION - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

AUGMENTATIONS - Modifications to budget requests submitted separately by departments for consideration by the CEO or the Board of Supervisors. The four primary augmentation types are: (1) Technical – modifications to a base budget request primarily to reconcile to quarterly budget report adjustments or other mid-year budget adjustments; (2) Reduce – modifications to reduce a base budget request to comply with Net County Cost limits; (3) Restore – modifications requested to restore budget reductions; and (4) Expand – requests for resources above and beyond current funding and staffing levels which may involve new mandates related to existing services, increasing workloads in existing programs or proposals for new services.

AVAILABLE FINANCING - All the means of financing a budget (fund balance plus revenues) with the exception of encumbered, and obligated fund balances (reserves).

BASE BUDGET - Cost of continuing the existing levels of service in the current budget year.

BOS - Board of Supervisors

BUDGET - The plan of financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year.

BUDGET CONTROL - A combination of several goal-related units under a single administrative department or organization (formerly referred to as an Agency).

BUDGET DOCUMENT - Written instrument used by the budget-making authority to present a comprehensive financial program.

BUDGET LEVEL - The organization level at which budgets are created and monitored.

BUDGET POLICY - A government's policy with respect to revenues, spending and debt management as these relate to government services, programs and capital investments. Budget policy provides an agreed upon set of principles for the planning and programming of government budgets and their funding.

BUDGET YEAR - The County's budget year begins July 1 and ends June 30.

BUDGETARY CONTROL - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR - Comprehensive Annual Financial Report

CALWIN - Automated information system used for eligibility determination and case maintenance functions for specific county-administered social services programs in the State of California, including CALWORKS, Food Stamps, Medi-Cal, CAPI (Cash Assistance Program for Immigrants), General Assistance, and Foster Care.

CALWORKS - Welfare program that gives cash aid and services to eligible needy California families.

CAMS - Computerized Agenda Management System

CAPITAL ASSET - An asset of a long-term character such as land, buildings, or equipment costing $5,000 or more.

CAPITAL BUDGET - The appropriation of bonds or operating revenue for improvement to facilities and other infrastructure.

CAPITAL PROJECTS - A program itemizing the County's acquisitions, additions and improvements to fixed assets. Examples: building improvements and land purchases.

CAPS - County Accounting & Personnel System. Automated system which encompasses accounting, budgeting, cost accounting, payroll, position control, and extended purchasing.

CAPS+ - CAPS+ Finance and Purchasing System. The accounting and financial portion of CAPS.

CAPS+ HR - CAPS+ Human Resources (HR) and Payroll System. The payroll and position control portion of CAPS.

CCCS - Countywide Coordinated Communications System

CEO - County Executive Office

CEQA - California Environmental Quality Act

CFD - Community Facilities District

CNG - Compressed Natural Gas

COB - Clerk of the Board of Supervisors

COC - County Operations Center

COMMODITIES - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline and minor equipment.

CONSUMER PRICE INDEX (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

CONTINGENCY - An amount not to exceed fifteen percent of the fund in which it is allocated, which is appropriated for unforeseen expenditure requirements.

COP - Certificate of Participation

COPS - Citizens' Option for Public Safety

COST OF LIVING ADJUSTMENT (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

CSAC - California State Association of Counties

CSS - Child Support Services

CURRENT MODIFIED BUDGET - The current fiscal year's Board-approved final budget amount including mid-year adjustments and budget transfers.

DA - District Attorney

DBW - Division of Boating and Waterways

DEBT SERVICE FUND - A fund established to finance and account for the payment of interest and principal on all general obligation bonds.

DEDICATED FUNDS - These are revenues to the County's many special district and single purpose funds. Examples are OC Road, OC Flood, OC Parks, OC Waste and Recycling, Airport, Building & Safety, Community Facilities Districts, and Internal Service Funds.

DEDICATED TAX - A tax levied to support a specific government program or purpose.

DEPARTMENT - An organizational device used by County management to group programs of a like nature.

DEPARTMENTAL REVENUES - These are revenues credited to specific departments. They are used to reimburse or offset that particular department's cost. Examples are State and Federal funding programs and grants, Proposition 172 (1/2 Cent Public Safety Sales Tax), Health & Welfare Realignment, fees and service charges.

DEPRECIATION - The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DISCRETIONARY FUNDS - These are the general purpose revenues plus General Fund Balance Unassigned. Combined, they are the funding source for the Departmental Net County Cost.

DPO - Deputy Probation Officer

EAP - Employee Assistance Program

EAS - Emergency Alert System

EMD - Emergency Management Division

EMPLOYEE (OR FRINGE) BENEFITS - Contributions made by a government to meet commitments or obligations for the benefit of its employees. For example, government's share of costs for various pension, medical and life insurance plans.

ENCUMBRANCE (ENC) - An obligation in the form of a purchase order, contract or other commitment which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases, encumbrances reserves are carried over into succeeding fiscal years.

ENTERPRISE FUND - A fund established to finance and account for the operation and maintenance of facilities and services which are predominantly self-supporting by user charges. Examples: Airport and OC Waste and Recycling.

ENTITLEMENTS - Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the State or Federal government.

EOC - Emergency Operations Center

EPS - Extended Purchasing System; this is the materials management portion of the CAPS+ Finance and Purchasing System.

EXPENDITURE (EXP) - Designates the cost of goods delivered or services rendered whether paid or unpaid, for governmental funds such as the General Fund and special revenue funds.

EXPENSE - Designates the cost of goods delivered or services rendered whether paid or unpaid, for proprietary funds such as enterprise funds.

EXPENSE BUDGET - Equivalent to current County appropriations. Includes expense items ranging from regular salaries (Object 0101) to cost of inventory issues (Object 5500).

FCPP - Foothill Circulating Phasing Plan

FEMA - Federal Emergency Management Agency

FFY - Federal Fiscal Year

FINAL BUDGET - Adopted legal spending plan for the fiscal year.

FISCAL YEAR - County accounting period which runs from July 1 through June 30 and is designated by the calendar year in which it ends.

FULL-TIME EQUIVALENT POSITION (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time employee working for 20 hours per week would be the equivalent to 0.5 of a full-time position.(FTE)

FUNCTION - A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example, the Sheriff's Department and District Attorney are departments under the function of "Public Protection."

FUND - An independent fiscal and accounting entity in CAPS+. It is designated by a three-digit code and precedes the department code.

FUND BALANCE - The amount of assets either obligated or reserved for specific purposes or available for financing the expenditures and other requirements of the budget year.

FUND BALANCE UNASSIGNED (FBU) - This is the amount left in a particular fund on June 30, the end of the fiscal year. It consists of:

- July 1 beginning FBU
- Plus anticipated revenues and any withdrawals from obligated fund balances (reserves)
- Minus all the expenditures, encumbrances and additions to obligated fund balances (reserves)

FY - Fiscal Year

GAIN - Greater Avenues for Independence

GASB - Government Accounting Standards Board

GENERAL FUND - The main operating fund of the County, which is used to account for expenditures and revenues for Countywide activities.

GENERAL PURPOSE REVENUES - The County's General Fund revenues from a variety of sources, primarily: property tax, vehicle license fees, interest and sales tax. The use of these revenues is unrestricted, and the Board may allocate them to any program under the Board's control.

GENERAL RELIEF (GR) - Cash assistance program funded totally by Orange County for eligible persons who do not qualify for other financial assistance programs. The program is mandated by the State through the Welfare and Institutions Code starting with Section 17000.

GIS - Geographic Information System

GRWP - General Relief Work Program

HCA - Health Care Agency

HCS - Housing & Community Services

HIPAA - Health Insurance Portability and Accountability Act

HMO - Health Management Organization

HRC - Human Relations Commission

HUD - Housing and Urban Development

ICS - Inventory Control Sub-System - A sub-system within the materials management portion of CAPS+.

IHSS - In-Home Supportive Services

INDIRECT COST - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

INFRASTRUCTURE - The physical assets of a government (e.g., streets, water, sewer, public buildings, parks, etc.)

INTERGOVERNMENTAL REVENUE - Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

INTERNAL SERVICE CHARGE - The charges to user departments for internal services provided by another government agency such as data processing or insurance funded from a central pool.

INTERNAL SERVICE FUND (ISF) - An organization created to perform specified services for other County departments. The services performed are charged to the user departments. Example: Reprographics Internal Service Fund.

INTRAFUND TRANSFER - A transfer of costs from one fund budget to another within the General Fund.

IRC - Intake and Release Center, Orange County Jail

ISF - Internal Service Fund

JJC - Juvenile Justice Commission

JJCPA - Juvenile Justice Crime Prevention Act

JPA - Joint Powers Authority

JWA - John Wayne Airport

LAFCO - Local Agency Formation Commission

LMC - Labor Management Committee

MOE - Maintenance of Effort

MOU - Memorandum of Understanding

MPP - Management Performance Plan

NET COUNTY COST (NCC) - This is the difference, for all budget units within the General Fund, between total appropriations and total departmental revenues.

NIMS - National Incident Management System

NLADA - National Legal Aid & Defender Association

NOFA - Notice of Funding Availability

OBJECT CODE (OBJECT) - An expenditure or revenue designation used for accounting and budget transactions. Same as Account.

OBJECTIVE - Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

OBLIGATED FUND BALANCE (OFB) - An amount in a fund used to meet cash requirements or to meet emergency expenditures. Obligated fund balance is not an appropriation, and there is no limitation on the amount of reserve that can be established. Also referred to as reserves.

OBLIGATIONS - Amounts which a government may be legally required to meet out of its resources. This includes not only actual liabilities, but also encumbrances not yet paid.

OBP - Optional Benefit Plan

OC - Orange County

OCCR - Orange County Community Resources

OCEA - Orange County Employees Association

OCERS - Orange County Employees Retirement System

OCMA - Orange County Managers Association

OCPL - Orange County Public Libraries

OCPW - Orange County Public Works

OCWR - Orange County Waste and Recycling

OPAD - Office of the Performance Audit Director

OPERATING EXPENSES - The cost for personnel, materials and equipment required for a department to function.

OPERATING REVENUE - Funds that the government receives as income to pay for ongoing operations. It includes items such as taxes, fees, charges for specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

OTHER CHARGES - Objects established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: "Support and Care of Persons."

OTHER COUNTY GROUP - Group of County funds separate from the General Fund which have specific revenue. Example: OC Public Libraries.

PERFORMANCE BUDGETING (PB) - PB automates the budgeting process for better planning to improve financial and operational performance for critical decision-making and long term forecasting.

PERFORMANCE MEASURE - Data collected to determine how effective or efficient a program is in achieving its objectives.

PIP - Performance Incentive Plan

POST - Police Officer Standardized Training

PPO - Preferred Provider Organization

PROGRAM SECTION - The County operating funds are grouped into seven sections to provide a method of summarizing information for budget management, evaluation, and presentation.

PROPOSITION 13 - Adopted by California voters in 1978. It establishes a base year value for real estate and limits increases in taxable value.

PROPOSITION 26 - Adopted by California Voters on November 3, 2010, expanded the definition of "taxes" that are subject to voter approval requirements and restricts the types of fees that can be adopted through a vote of a local government's governing board.

PROPOSITION 42 - Transportation Congestion Improvement Act

PROPOSITION 63 - Mental Health Services Expansion Funding Tax on Personal Income above $1M State of California.

PROPOSITION 172 - A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

REALIGNMENT FUNDING (HEALTH & WELFARE) - In FY 1991-92, the State approved the Health & Welfare Realignment Program which involves a shift of program responsibilities from the State to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

RECOMMENDED BUDGET - The County Executive Office's recommended level of funding for a fiscal year before it is adopted by the Board.

REQUESTED BUDGET - The department/budget control initial budget estimate/request.

RESERVE - An amount in a fund used to meet cash requirements or to meet emergency expenditures. A reserve is not an appropriation, and there is no limitation on the amount of reserve that can be established.

REVENUE - Money received to finance ongoing County governmental services. Examples: property taxes, interest, fines, fees, charges for services, etc.

REVENUE SOURCE CODE - The revenue code used for accounting and budget transactions. Also known as object or account.

RFP - Request for Proposal

RGET - Regional Gang Enforcement Team

RNSP - Regional Narcotics Suppression Program

SALARIES & EMPLOYEE BENEFITS (S&EB) - A category of accounts established for all expenditures for employee-related costs.

SCAAP - State Criminal Alien Assistance Program

SCHEDULE - A listing of financial data in a form and manner prescribed by the State.

SECURED TAXES - Taxes levied on real properties in the County which are "secured" by liens on the properties.

SERVICES & SUPPLIES (S&S) - Objects established for the non-salary operating expenditures of County departments and programs.

SFP - Strategic Financial Plan

SNP - Sheriff's Narcotics Program

SONGS - San Onofre Nuclear Generating Station

SOURCES - Total amount available for appropriation including estimated revenues, fund transfers, decreases to obligated fund balances or reserves, and beginning net position balances.

SPECIAL DISTRICT - Separate unit of local government organized to perform a single function. Examples: Street Lighting, Flood Control.

SSA - Social Services Agency

TANF - Temporary Assistance to Needy Families

TAX LEVY - Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation.

TAX RATE - The rate applied to the assessed valuation base necessary to produce the tax levy.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit such as special assessments.

TCF - Trial Court Funding

TracKRS - Taskforce Review Aimed at Catching Killers, Rapists, and Sexual Offenders

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

UNSECURED TAXES - Taxes levied on properties such as office furniture, equipment, and boats.

VoIP - Voice over Internet Protocol

VVPAT - Voter Verifiable Paper Audit Trail

WIA - Workforce Investment Act. Provides for services through workforce investment systems that increase the employment, retention, and earnings of participants and reduce welfare dependency.

WTW - Welfare to Work. Provides employment and training services in accordance with the Welfare-to-Work Local Plan approved by the Orange County Private Industry Council and the Orange County Board of Supervisors.

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CALIFORNIA

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APPENDIX

002 - Assessor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 26,044	$ 20,000	$ 46,318	$ 20,000	$ 0	0.00%
Charges For Services	258,105	165,000	109,558	110,000	(55,000)	-33.33
Miscellaneous Revenues	7,110	0	3,684	0	0	0.00
Other Financing Sources	365	258,000	215	0	(258,000)	-100.00
Total Revenues	291,623	443,000	159,775	130,000	(313,000)	-70.65
Salaries & Benefits	31,334,541	32,810,086	31,719,278	32,676,560	(133,526)	-0.41
Services & Supplies	6,430,747	6,069,637	5,413,197	6,506,869	437,232	7.20
Other Charges	0	9,177	2,437	9,177	0	0.00
Equipment	56,366	50,000	45,335	50,000	0	0.00
Total Requirements	37,821,654	38,938,900	37,180,247	39,242,606	303,706	0.78
Net County Cost	$ 37,530,031	$ 38,495,900	$ 37,020,472	$ 39,112,606	$ 616,706	1.60%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Business Property:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 6,484,749	$ 6,474,896	$ 6,129,340	$ 5,894,376	$ (580,520)	-8.97%
Services & Supplies	123,678	94,337	235,885	152,554	58,217	61.71
Total Requirements	6,608,427	6,569,233	6,365,225	6,046,930	(522,303)	-7.95
Net County Cost	$ 6,608,427	$ 6,569,233	$ 6,365,225	$ 6,046,930	$ (522,303)	-7.95%

Final Budget Summary of Real Property:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 0	$ 0	$ 1,144	$ 0	$ 0	0.00%
Total Revenues	0	0	1,144	0	0	0.00
Salaries & Benefits	10,396,945	11,367,036	10,594,773	9,750,513	(1,616,523)	-14.22
Services & Supplies	125,598	139,836	96,010	135,280	(4,556)	-3.26
Total Requirements	10,522,543	11,506,872	10,690,783	9,885,793	(1,621,079)	-14.09
Net County Cost	$ 10,522,543	$ 11,506,872	$ 10,689,639	$ 9,885,793	$ (1,621,079)	-14.09%

Final Budget Summary of Roll Support:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 9,564,177	$ 9,747,819	$ 9,721,513	$ 9,668,590	$ (79,229)	-0.81%
Services & Supplies	91,519	101,542	66,596	103,446	1,904	1.88
Total Requirements	9,655,696	9,849,361	9,788,110	9,772,036	(77,325)	-0.79
Net County Cost	$ 9,655,696	$ 9,849,361	$ 9,788,110	$ 9,772,036	$ (77,325)	-0.79%

Final Budget Summary of Quality Assurance:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 431,975	$ 547,835	$ 581,708	$ 2,709,023	$ 2,161,188	394.50%
Services & Supplies	19,036	24,593	17,014	16,573	(8,020)	-32.61
Total Requirements	451,011	572,428	598,723	2,725,596	2,153,168	376.15
Net County Cost	$ 451,011	$ 572,428	$ 598,723	$ 2,725,596	$ 2,153,168	376.15%

Final Budget Summary of Computer Systems:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 2,641,899	$ 2,668,679	$ 2,595,348	$ 2,501,713	$ (166,966)	-6.26%
Services & Supplies	25,324	39,051	13,010	36,236	(2,815)	-7.21
Total Requirements	2,667,223	2,707,730	2,608,358	2,537,949	(169,781)	-6.27
Net County Cost	$ 2,667,223	$ 2,707,730	$ 2,608,358	$ 2,537,949	$ (169,781)	-6.27%

Final Budget Summary of Management Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 26,044	$ 20,000	$ 46,318	$ 20,000	$ 0	0.00%
Charges For Services	258,105	165,000	109,558	110,000	(55,000)	-33.33
Miscellaneous Revenues	7,110	0	2,540	0	0	0.00
Other Financing Sources	365	258,000	215	0	(258,000)	-100.00
Total Revenues	291,623	443,000	158,631	130,000	(313,000)	-70.65
Salaries & Benefits	1,814,796	2,003,821	2,096,596	2,152,345	148,524	7.41
Services & Supplies	6,045,593	5,670,278	4,984,681	6,062,780	392,502	6.92

Final Budget Summary of Management Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Charges	0	9,177	2,437	9,177	0	0.00
Equipment	56,366	50,000	45,335	50,000	0	0.00
Total Requirements	7,916,755	7,733,276	7,129,049	8,274,302	541,026	7.00
Net County Cost	$ 7,625,132	$ 7,290,276	$ 6,970,418	$ 8,144,302	$ 854,026	11.71%

003 - Auditor-Controller

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 6,934,342	$ 7,472,884	$ 7,419,978	$ 7,727,797	$ 254,913	3.41%
Miscellaneous Revenues	10,021	5,000	9,409	5,000	0	0.00
Other Financing Sources	22	68,000	40,340	0	(68,000)	-100.00
Total Revenues	6,944,386	7,545,884	7,469,727	7,732,797	186,913	2.48
Salaries & Benefits	41,083,820	46,286,554	44,621,780	48,237,219	1,950,665	4.21
Services & Supplies	4,757,395	4,625,282	4,276,855	4,498,091	(127,191)	-2.75
Services & Supplies Reimbursements	(83,780)	0	0	0	0	0.00
Other Charges	0	12,892	0	13,189	297	2.30
Equipment	19,764	22,000	21,416	0	(22,000)	-100.00
Intrafund Transfers	(28,141,920)	(31,070,522)	(29,589,759)	(32,212,380)	(1,141,858)	3.68
Total Requirements	17,635,279	19,876,206	19,330,292	20,536,119	659,913	3.32
Net County Cost	$ 10,690,894	$ 12,330,322	$ 11,860,565	$ 12,803,322	$ 473,000	3.84%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Central Operations:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 456,370	$ 644,352	$ 531,648	$ 577,052	$ (67,300)	-10.44%
Miscellaneous Revenues	2,730	0	2,648	0	0	0.00
Total Revenues	459,100	644,352	534,296	577,052	(67,300)	-10.44
Salaries & Benefits	6,414,321	7,158,618	6,948,300	7,179,626	21,008	0.29
Services & Supplies	1,269,518	916,361	880,622	980,337	63,976	6.98
Equipment	19,764	0	0	0	0	0.00
Intrafund Transfers	(643,605)	(1,206,688)	(1,142,664)	(1,258,478)	(51,790)	4.29
Total Requirements	7,059,998	6,868,291	6,686,258	6,901,485	33,194	0.48
Net County Cost	$ 6,600,898	$ 6,223,939	$ 6,151,962	$ 6,324,433	$ 100,494	1.61%

Final Budget Summary of Satellite Accounting Operations:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 4,359,536	$ 4,756,217	$ 4,558,751	$ 4,994,452	$ 238,235	5.01%
Miscellaneous Revenues	82	0	11	0	0	0.00
Total Revenues	4,359,618	4,756,217	4,558,762	4,994,452	238,235	5.01
Salaries & Benefits	24,125,032	26,430,366	25,685,279	27,944,589	1,514,223	5.73
Services & Supplies	667,152	711,530	589,605	511,160	(200,370)	-28.16
Intrafund Transfers	(20,643,918)	(22,553,575)	(21,874,916)	(23,670,128)	(1,116,553)	4.95
Total Requirements	4,148,267	4,588,321	4,399,969	4,785,621	197,300	4.30
Net County Cost	$ (211,351)	$ (167,896)	$ (158,793)	$ (208,831)	$ (40,935)	24.38%

Final Budget Summary of Executive & Administrative Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 326,846	$ 358,630	$ 329,221	$ 296,474	$ (62,156)	-17.33%
Miscellaneous Revenues	2,937	1,000	3,058	1,000	0	0.00
Other Financing Sources	22	0	0	0	0	0.00
Total Revenues	329,805	359,630	332,279	297,474	(62,156)	-17.28
Salaries & Benefits	1,047,416	1,388,460	1,581,433	1,945,337	556,877	40.11
Services & Supplies	1,739,404	2,015,822	1,899,414	2,072,001	56,179	2.79
Services & Supplies Reimbursements	(73,880)	0	0	0	0	0.00
Other Charges	0	12,892	0	13,189	297	2.30
Equipment	0	22,000	21,416	0	(22,000)	-100.00
Intrafund Transfers	(171,554)	(216,201)	(229,021)	(230,876)	(14,675)	6.79
Total Requirements	2,541,385	3,222,973	3,273,243	3,799,651	576,678	17.89
Net County Cost	$ 2,211,580	$ 2,863,343	$ 2,940,964	$ 3,502,177	$ 638,834	22.31%

Final Budget Summary of Information Technology:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Sources	$ 0	$ 68,000	$ 40,340	$ 0	$ (68,000)	-100.00%
Total Revenues	0	68,000	40,340	0	(68,000)	-100.00
Salaries & Benefits	6,539,129	6,942,638	6,370,646	6,729,761	(212,877)	-3.07
Services & Supplies	931,410	744,912	691,292	593,981	(150,931)	-20.26

Final Budget Summary of Information Technology:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Services & Supplies Reimbursements	(9,900)	0	0	0	0	0.00
Intrafund Transfers	(6,279,793)	(6,623,796)	(5,999,518)	(6,604,198)	19,598	-0.30
Total Requirements	1,180,847	1,063,754	1,062,420	719,544	(344,210)	-32.36
Net County Cost	$ 1,180,847	$ 995,754	$ 1,022,080	$ 719,544	$ (276,210)	-27.74%

Final Budget Summary of Internal Audit:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 139,215	$ 183,685	$ 257,725	$ 263,819	$ 80,134	43.63%
Total Revenues	139,215	183,685	257,725	263,819	80,134	43.63
Salaries & Benefits	1,874,702	3,223,896	2,862,697	3,324,721	100,825	3.13
Services & Supplies	121,681	210,138	175,769	315,254	105,116	50.02
Intrafund Transfers	(403,019)	(470,262)	(343,595)	(448,700)	21,562	-4.59
Total Requirements	1,593,363	2,963,772	2,694,871	3,191,275	227,503	7.68
Net County Cost	$ 1,454,148	$ 2,780,087	$ 2,437,146	$ 2,927,456	$ 147,369	5.30%

Final Budget Summary of Property Tax:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 1,652,375	$ 1,530,000	$ 1,742,633	$ 1,596,000	$ 66,000	4.31%
Miscellaneous Revenues	4,273	4,000	3,693	4,000	0	0.00
Total Revenues	1,656,647	1,534,000	1,746,325	1,600,000	66,000	4.30
Salaries & Benefits	1,083,219	1,142,576	1,173,424	1,113,185	(29,391)	-2.57
Services & Supplies	28,261	26,519	40,152	25,358	(1,161)	-4.38
Intrafund Transfers	(30)	0	(45)	0	0	0.00
Total Requirements	1,111,451	1,169,095	1,213,531	1,138,543	(30,552)	-2.61
Net County Cost	$ (545,197)	$ (364,905)	$ (532,794)	$ (461,457)	$ (96,552)	26.46%

004 - Miscellaneous

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 0	$ 26,000,000	$ 26,000,000	$ 0	$ (26,000,000)	-100.00%
Revenue from Use of Money and Property	12,053,670	1,793,812	1,816,539	1,924,920	131,108	7.31
Intergovernmental Revenues	164,175	750,000	1,229,454	1,372,000	622,000	82.93
Charges For Services	11,870,795	13,144,619	12,411,821	10,024,114	(3,120,505)	-23.74
Miscellaneous Revenues	4,019,322	4,182,317	4,430,460	5,043,490	861,173	20.59
Other Financing Sources	0	3,883,230	3,876,504	0	(3,883,230)	-100.00
Total Revenues	28,107,962	49,753,978	49,764,777	18,364,524	(31,389,454)	-63.09
Services & Supplies	735,026	2,948,485	554,088	2,071,532	(876,953)	-29.74
Other Charges	16,421,559	26,976,673	26,956,116	52,620,863	25,644,190	95.06
Other Financing Uses	17,251,790	47,027,610	46,664,021	8,765,034	(38,262,576)	-81.36
Intrafund Transfers	(1,422,769)	(888,389)	(1,612,585)	(1,213,266)	(324,877)	36.57
Appropriation For Contingencies	0	6,951,330	0	4,797,340	(2,153,990)	-30.99
Total Requirements	32,985,607	83,015,709	72,561,640	67,041,503	(15,974,206)	-19.24
Net County Cost	$ 4,877,645	$ 33,261,731	$ 22,796,863	$ 48,676,979	$ 15,415,248	46.35%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

006 - Board of Supervisors - 1st District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 905,631	$ 1,095,292	$ 1,089,738	$ 1,183,684	$ 88,392	8.07%
Services & Supplies	193,802	88,526	80,267	11,972	(76,554)	-86.48
Total Requirements	1,099,433	1,183,818	1,170,005	1,195,656	11,838	1.00
Net County Cost	$ 1,099,433	$ 1,183,818	$ 1,170,005	$ 1,195,656	$ 11,838	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

007 - Board of Supervisors - 2nd District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 885,734	$ 1,144,725	$ 953,008	$ 1,145,563	$ 838	0.07%
Services & Supplies	76,871	39,093	30,863	50,093	11,000	28.14
Total Requirements	962,605	1,183,818	983,871	1,195,656	11,838	1.00
Net County Cost	$ 962,605	$ 1,183,818	$ 983,871	$ 1,195,656	$ 11,838	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

008 - Board of Supervisors - 3rd District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 1,031,355	$ 1,119,679	$ 892,904	$ 1,180,487	$ 60,808	5.43%
Services & Supplies	4,814	64,139	55,699	15,169	(48,970)	-76.35
Total Requirements	1,036,170	1,183,818	948,603	1,195,656	11,838	1.00
Net County Cost	$ 1,036,170	$ 1,183,818	$ 948,603	$ 1,195,656	$ 11,838	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

009 - Board of Supervisors - 4th District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 1,014,478	$ 1,169,686	$ 1,042,886	$ 1,180,383	$ 10,697	0.91%
Services & Supplies	1,824	14,132	8,180	15,273	1,141	8.07
Total Requirements	1,016,302	1,183,818	1,051,065	1,195,656	11,838	1.00
Net County Cost	$ 1,016,302	$ 1,183,818	$ 1,051,065	$ 1,195,656	$ 11,838	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

010 - Board of Supervisors - 5th District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 236	$ 0	$ 0	$ 0	$ 0	0.00%
Miscellaneous Revenues	21	0	0	0	0	0.00
Total Revenues	257	0	0	0	0	0.00
Salaries & Benefits	951,871	1,096,851	1,074,214	1,178,798	81,947	7.47
Services & Supplies	8,481	86,967	78,037	16,858	(70,109)	-80.62
Total Requirements	960,352	1,183,818	1,152,251	1,195,656	11,838	1.00
Net County Cost	$ 960,095	$ 1,183,818	$ 1,152,251	$ 1,195,656	$ 11,838	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

011 - Clerk of the Board

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 73,669	$ 89,950	$ 77,502	$ 74,999	$ (14,951)	-16.62%
Miscellaneous Revenues	455	1,500	984	1,000	(500)	-33.33
Other Financing Sources	0	136,000	92,000	0	(136,000)	-100.00
Total Revenues	74,125	227,450	170,486	75,999	(151,451)	-66.59
Salaries & Benefits	2,574,449	2,885,826	2,729,379	2,928,982	43,156	1.50
Services & Supplies	1,972,898	2,267,414	2,151,522	2,822,606	555,192	24.49
Other Financing Uses	0	0	0	8,991	8,991	0.00
Intrafund Transfers	(331,107)	(345,250)	(325,602)	(524,999)	(179,749)	52.06
Total Requirements	4,216,240	4,807,990	4,555,299	5,235,580	427,590	8.89
Net County Cost	$ 4,142,115	$ 4,580,540	$ 4,384,813	$ 5,159,581	$ 579,041	12.64%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Clerk of the Board - Executive:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 0	$ 15,108	$ 289	$ 7,759	$ (7,349)	-48.64%
Total Revenues	0	15,108	289	7,759	(7,349)	-48.64
Salaries & Benefits	271,193	484,872	276,395	451,958	(32,914)	-6.79
Services & Supplies	23,676	206,725	31,631	154,251	(52,474)	-25.38
Intrafund Transfers	0	(57,988)	0	(54,310)	3,678	-6.34
Total Requirements	294,869	633,609	308,027	551,899	(81,710)	-12.90
Net County Cost	$ 294,869	$ 618,501	$ 307,738	$ 544,140	$ (74,361)	-12.02%

Final Budget Summary of Board Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 71,515	$ 20,086	$ 75,398	$ 18,103	$ (1,983)	-9.87%
Miscellaneous Revenues	100	0	229	0	0	0.00
Other Financing Sources	0	68,000	92,000	0	(68,000)	-100.00
Total Revenues	71,615	88,086	167,628	18,103	(69,983)	-79.45
Salaries & Benefits	676,122	670,484	729,584	697,034	26,550	3.96
Services & Supplies	1,055,769	833,237	1,249,955	1,249,552	416,315	49.96

Final Budget Summary of Board Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Uses	0	0	0	8,991	8,991	0.00
Intrafund Transfers	(271,442)	(77,094)	(275,869)	(126,724)	(49,630)	64.38
Total Requirements	1,460,449	1,426,627	1,703,670	1,828,853	402,226	28.19
Net County Cost	$ 1,388,834	$ 1,338,541	$ 1,536,042	$ 1,810,750	$ 472,209	35.28%

Final Budget Summary of Assessment Appeals:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 2,070	$ 34,701	$ 1,580	$ 31,034	$ (3,667)	-10.57%
Miscellaneous Revenues	355	1,500	754	1,000	(500)	-33.33
Total Revenues	2,425	36,201	2,334	32,034	(4,167)	-11.51
Salaries & Benefits	1,087,400	1,079,051	1,094,826	1,119,645	40,594	3.76
Services & Supplies	721,988	774,236	662,443	897,227	122,991	15.89
Intrafund Transfers	(59,665)	(133,192)	(49,733)	(217,241)	(84,049)	63.10
Total Requirements	1,749,723	1,720,095	1,707,536	1,799,631	79,536	4.62
Net County Cost	$ 1,747,298	$ 1,683,894	$ 1,705,202	$ 1,767,597	$ 83,703	4.97%

Final Budget Summary of Administration & Files Mgmt:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 84	$ 20,055	$ 236	$ 18,103	$ (1,952)	-9.73%
Other Financing Sources	0	68,000	0	0	(68,000)	-100.00
Total Revenues	84	88,055	236	18,103	(69,952)	-79.44
Salaries & Benefits	539,735	651,419	628,573	660,345	8,926	1.37
Services & Supplies	171,465	453,216	207,492	521,576	68,360	15.08
Intrafund Transfers	0	(76,976)	0	(126,724)	(49,748)	64.63
Total Requirements	711,199	1,027,659	836,066	1,055,197	27,538	2.68
Net County Cost	$ 711,115	$ 939,604	$ 835,830	$ 1,037,094	$ 97,490	10.38%

012 - OC Community Resources

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 5,937,025	$ 6,273,417	$ 5,336,550	$ 5,534,434	$ (738,983)	-11.78%
Fines, Forfeitures & Penalties	787,632	799,130	789,214	865,460	66,330	8.30
Revenue from Use of Money and Property	48,389	44,000	46,490	56,858	12,858	29.22
Intergovernmental Revenues	17,103,677	19,490,221	17,101,147	18,299,920	(1,190,301)	-6.11
Charges For Services	26,275,766	34,760,013	29,368,938	35,609,503	849,490	2.44
Miscellaneous Revenues	404,041	60,048	113,399	132,857	72,809	121.25
Other Financing Sources	220,986	357,213	103,911	560,680	203,467	56.96
Total Revenues	50,777,516	61,784,042	52,859,649	61,059,712	(724,330)	-1.17
Salaries & Benefits	23,324,978	26,419,960	24,450,801	27,931,797	1,511,837	5.72
Services & Supplies	35,328,333	46,627,189	38,690,322	46,470,792	(156,397)	-0.34
Services & Supplies Reimbursements	(16)	0	(11)	0	0	0.00
Other Charges	1,100,880	1,896,438	1,508,007	1,528,346	(368,092)	-19.41
Equipment	167,600	187,500	39,034	486,991	299,491	159.73
Other Financing Uses	197,801	378,603	140,623	151,641	(226,962)	-59.95
Intrafund Transfers	(4,472,135)	(8,616,584)	(6,932,113)	(10,367,172)	(1,750,588)	20.32
Total Requirements	55,647,440	66,893,106	57,896,663	66,202,395	(690,711)	-1.03
Net County Cost	$ 4,869,924	$ 5,109,064	$ 5,037,014	$ 5,142,683	$ 33,619	0.66%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of OCCR Support Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 635,369	$ 0	$ 819,205	$ 0	$ 0	0.00%
Charges For Services	14,812,223	13,161,960	12,967,554	14,899,158	1,737,198	13.20
Miscellaneous Revenues	11,757	0	11,959	0	0	0.00
Other Financing Sources	0	253,990	5,008	0	(253,990)	-100.00
Total Revenues	15,459,349	13,415,950	13,803,726	14,899,158	1,483,208	11.06
Salaries & Benefits	7,193,615	6,673,256	6,396,990	7,007,393	334,137	5.01
Services & Supplies	10,113,129	8,123,781	7,676,168	9,271,584	1,147,803	14.13
Other Charges	6,352	3,000	2,083	6,500	3,500	116.67
Equipment	0	91,500	39,034	91,500	0	0.00

Final Budget Summary of OCCR Support Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Uses	25,000	0	0	0	0	0.00
Intrafund Transfers	(94,232)	0	(85,205)	0	0	0.00
Total Requirements	17,243,865	14,891,537	14,029,071	16,376,977	1,485,440	9.98
Net County Cost	$ 1,784,516	$ 1,475,587	$ 225,345	$ 1,477,819	$ 2,232	0.15%

Final Budget Summary of OC Community Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 16,468,308	$ 19,490,221	$ 16,281,942	$ 18,299,920	$ (1,190,301)	-6.11%
Charges For Services	2,199,307	7,459,445	2,570,097	5,677,316	(1,782,129)	-23.89
Miscellaneous Revenues	211,381	2,048	10,421	6,000	3,952	192.97
Other Financing Sources	220,288	0	0	0	0	0.00
Total Revenues	19,099,283	26,951,714	18,862,461	23,983,236	(2,968,478)	-11.01
Salaries & Benefits	4,978,377	7,324,527	5,510,674	7,526,635	202,108	2.76
Services & Supplies	20,793,947	30,617,606	24,220,280	28,612,277	(2,005,329)	-6.55
Services & Supplies Reimbursements	(16)	0	(11)	0	0	0.00
Other Charges	674,410	1,103,688	650,760	1,068,846	(34,842)	-3.16
Intrafund Transfers	(4,377,903)	(8,616,584)	(6,846,908)	(9,717,172)	(1,100,588)	12.77
Total Requirements	22,068,816	30,429,237	23,534,796	27,490,586	(2,938,651)	-9.66
Net County Cost	$ 2,969,533	$ 3,477,523	$ 4,672,335	$ 3,507,350	$ 29,827	0.86%

Final Budget Summary of OC Animal Care:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 5,937,025	$ 6,273,417	$ 5,336,550	$ 5,534,434	$ (738,983)	-11.78%
Fines, Forfeitures & Penalties	787,632	799,130	789,214	865,460	66,330	8.30
Revenue from Use of Money and Property	48,389	44,000	46,490	56,858	12,858	29.22
Charges For Services	9,264,236	14,138,608	13,831,287	15,033,029	894,421	6.33
Miscellaneous Revenues	180,904	58,000	91,018	126,857	68,857	118.72
Other Financing Sources	698	103,223	98,903	560,680	457,457	443.17
Total Revenues	16,218,884	21,416,378	20,193,463	22,177,318	760,940	3.55
Salaries & Benefits	11,152,985	12,422,177	12,543,137	13,397,769	975,592	7.85
Services & Supplies	4,421,257	7,885,802	6,793,874	8,586,931	701,129	8.89
Other Charges	420,117	789,750	855,163	453,000	(336,750)	-42.64

Final Budget Summary of OC Animal Care:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Equipment	167,600	96,000	0	395,491	299,491	311.97
Other Financing Uses	172,801	378,603	140,623	151,641	(226,962)	-59.95
Intrafund Transfers	0	0	0	(650,000)	(650,000)	0.00
Total Requirements	16,334,760	21,572,332	20,332,797	22,334,832	762,500	3.53
Net County Cost	$ 115,876	$ 155,954	$ 139,335	$ 157,514	$ 1,560	1.00%

014 - CAPS Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Sources	$ 0	$ 379,660	$ 379,660	$ 80,000	$ (299,660)	-78.93%
Total Revenues	0	379,660	379,660	80,000	(299,660)	-78.93
Services & Supplies	16,313,167	10,607,366	9,979,873	11,447,545	840,180	7.92
Equipment	382,725	100,000	65,829	100,000	0	0.00
Intangible Assets-Amortizable	0	793,438	793,438	80,000	(713,438)	-89.92
Other Financing Uses	221,106	222,875	222,729	221,991	(884)	-0.40
Total Requirements	16,916,998	11,723,678	11,061,868	11,849,536	125,858	1.07
Net County Cost	$ 16,916,998	$ 11,344,018	$ 10,682,208	$ 11,769,536	$ 425,518	3.75%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

015 - Property Tax System Centralized O&M Support

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Sources	$ 0	$ 4,300,000	$ 0	$ 6,500,000	$ 2,200,000	51.16%
Total Revenues	0	4,300,000	0	6,500,000	2,200,000	51.16
Services & Supplies	3,159,942	7,529,853	3,170,176	9,559,420	2,029,567	26.95
Equipment	0	230,000	161,083	435,031	205,031	89.14
Total Requirements	3,159,942	7,759,853	3,331,260	9,994,451	2,234,598	28.80
Net County Cost	$ 3,159,942	$ 3,459,853	$ 3,331,260	$ 3,494,451	$ 34,598	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

016 - 2005 Lease Revenue Refunding Bonds

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 23,252,783	$ 131,177	$ 131,177	$ 0	$ (131,177)	-100.00%
Fines, Forfeitures & Penalties	4,068	3,746	3,746	0	(3,746)	-100.00
Intergovernmental Revenues	4,151,004	0	0	0	0	0.00
Other Financing Sources	24,214,735	22,828,628	22,828,627	10,520,000	(12,308,628)	-53.92
Total Revenues	51,622,590	22,963,551	22,963,550	10,520,000	(12,443,551)	-54.19
Other Charges	40,400,867	5,860,782	5,860,781	365,766	(5,495,016)	-93.76
Other Financing Uses	11,221,724	17,102,769	17,102,769	10,154,234	(6,948,535)	-40.63
Total Requirements	51,622,590	22,963,551	22,963,550	10,520,000	(12,443,551)	-54.19
Net County Cost	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

017 - County Executive Office

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 3,719	$ 1,503,438	$ 1,280,635	$ 1,570,760	$ 67,322	4.48%
Charges For Services	1,997,134	4,142,963	3,339,604	4,056,806	(86,157)	-2.08
Miscellaneous Revenues	127,947	136,500	160,163	136,500	0	0.00
Other Financing Sources	0	68,000	1,503	0	(68,000)	-100.00
Total Revenues	2,128,801	5,850,901	4,781,905	5,764,066	(86,835)	-1.48
Salaries & Benefits	15,297,842	16,239,273	15,925,502	16,760,161	520,888	3.21
Services & Supplies	8,537,326	8,893,732	8,271,246	9,332,793	439,061	4.94
Services & Supplies Reimbursements	(240,173)	(206,300)	(149,020)	(206,300)	0	0.00
Other Charges	216	4,182	1,056	4,278	96	2.30
Intrafund Transfers	(4,876,227)	(2,138,935)	(2,634,394)	(3,271,405)	(1,132,470)	52.95
Total Requirements	18,718,983	22,791,952	21,414,390	22,619,527	(172,425)	-0.76
Net County Cost	$ 16,590,183	$ 16,941,051	$ 16,632,485	$ 16,855,461	$ (85,590)	-0.51%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Government & Community Relations:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 334,199	$ 146,247	$ 176,696	$ 159,060	$ 12,813	8.76%
Miscellaneous Revenues	913	0	1,964	0	0	0.00
Other Financing Sources	0	0	185	0	0	0.00
Total Revenues	335,112	146,247	178,845	159,060	12,813	8.76
Salaries & Benefits	2,597,785	2,818,189	2,545,381	2,844,437	26,248	0.93
Services & Supplies	5,336,276	1,868,042	3,127,088	1,762,355	(105,687)	-5.66
Intrafund Transfers	(674,745)	(39,741)	(122,296)	(43,803)	(4,062)	10.22
Total Requirements	7,259,316	4,646,490	5,550,173	4,562,989	(83,501)	-1.80
Net County Cost	$ 6,924,204	$ 4,500,243	$ 5,371,327	$ 4,403,929	$ (96,314)	-2.14%

Final Budget Summary of Human Resource Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 506,414	$ 350,979	$ 383,760	$ 375,970	$ 24,991	7.12%
Services & Supplies	6,527	9,840	4,220	9,840	0	0.00
Intrafund Transfers	(183,842)	(122,258)	(94,215)	(251,626)	(129,368)	105.82
Total Requirements	329,099	238,561	293,765	134,184	(104,377)	-43.75
Net County Cost	$ 329,099	$ 238,561	$ 293,765	$ 134,184	$ (104,377)	-43.75%

Final Budget Summary of Information Technology:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 4,827	$ 0	$ 0	$ 0	$ 0	0.00%
Miscellaneous Revenues	638	0	0	0	0	0.00
Other Financing Sources	0	68,000	0	0	(68,000)	-100.00
Total Revenues	5,465	68,000	0	0	(68,000)	-100.00
Salaries & Benefits	616,781	385,237	451,947	403,634	18,397	4.78
Services & Supplies	436,126	76,800	292,944	8,800	(68,000)	-88.54
Intrafund Transfers	(49,139)	0	(167)	0	0	0.00
Total Requirements	1,003,769	462,037	744,724	412,434	(49,603)	-10.74
Net County Cost	$ 998,304	$ 394,037	$ 744,724	$ 412,434	$ 18,397	4.67%

Final Budget Summary of Finance:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 3,719	$ 1,503,438	$ 1,280,635	$ 1,570,760	$ 67,322	4.48%
Charges For Services	1,243,059	1,217,289	1,332,036	1,252,340	35,051	2.88
Miscellaneous Revenues	124,581	136,500	157,260	136,500	0	0.00
Other Financing Sources	0	0	1,318	0	0	0.00
Total Revenues	1,371,360	2,857,227	2,771,249	2,959,600	102,373	3.58
Salaries & Benefits	6,207,950	6,813,587	6,870,221	7,023,187	209,600	3.08
Services & Supplies	1,420,839	5,588,734	3,367,692	5,689,122	100,388	1.80
Services & Supplies Reimbursements	(240,173)	(206,300)	(149,020)	(206,300)	0	0.00
Other Charges	0	1,117	0	1,143	26	2.33
Intrafund Transfers	(233,929)	(180,918)	(271,113)	(291,479)	(110,561)	61.11
Total Requirements	7,154,687	12,016,220	9,817,780	12,215,673	199,453	1.66
Net County Cost	$ 5,783,327	$ 9,158,993	$ 7,046,532	$ 9,256,073	$ 97,080	1.06%

Final Budget Summary of Real Estate:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 415,048	$ 2,779,427	$ 1,830,872	$ 2,645,406	$ (134,021)	-4.82%
Miscellaneous Revenues	1,777	0	938	0	0	0.00
Total Revenues	416,826	2,779,427	1,831,810	2,645,406	(134,021)	-4.82
Salaries & Benefits	4,565,578	5,023,743	4,885,868	5,075,501	51,758	1.03
Services & Supplies	1,311,208	1,291,456	1,467,922	1,804,716	513,260	39.74
Other Charges	216	3,065	1,056	3,135	70	2.28
Intrafund Transfers	(3,721,799)	(1,796,018)	(2,144,808)	(2,684,497)	(888,479)	49.47
Total Requirements	2,155,203	4,522,246	4,210,038	4,198,855	(323,391)	-7.15
Net County Cost	$ 1,738,377	$ 1,742,819	$ 2,378,228	$ 1,553,449	$ (189,370)	-10.87%

Final Budget Summary of Operations:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 38	$ 0	$ 0	$ 0	$ 0	0.00%
Total Revenues	38	0	0	0	0	0.00
Salaries & Benefits	803,333	847,538	788,325	1,037,432	189,894	22.41
Services & Supplies	26,350	58,860	11,380	57,960	(900)	-1.53
Intrafund Transfers	(12,774)	0	(1,796)	0	0	0.00
Total Requirements	816,909	906,398	797,909	1,095,392	188,994	20.85
Net County Cost	$ 816,872	$ 906,398	$ 797,909	$ 1,095,392	$ 188,994	20.85%

019 - Capital Acquisition Financing

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 4,981,357	$ 4,979,490	$ 4,980,336	$ 4,981,726	$ 2,236	0.04%
Total Revenues	4,981,357	4,979,490	4,980,336	4,981,726	2,236	0.04
Services & Supplies	21,135	28,154	16,815	27,475	(679)	-2.41
Services & Supplies Reimbursements	0	(400)	(1,100)	(400)	0	0.00
Other Charges	5,825,743	5,823,965	5,823,854	5,826,580	2,615	0.04
Total Requirements	5,846,878	5,851,719	5,839,569	5,853,655	1,936	0.03
Net County Cost	$ 865,521	$ 872,229	$ 859,233	$ 871,929	$ (300)	-0.03%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

022 - Prepaid Pension Obligation

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 369	$ 0	$ 4,960	$ 0	$ 0	0.00%
Miscellaneous Revenues	1,589	0	1,329	0	0	0.00
Other Financing Sources	0	100,000	0	0	(100,000)	-100.00
Total Revenues	1,958	100,000	6,288	0	(100,000)	-100.00
Services & Supplies Reimbursements	(77,729)	(80,100)	(99,187)	(73,254)	6,846	-8.55
Other Charges	3,668,148	4,802,890	4,802,889	3,502,650	(1,300,240)	-27.07
Intrafund Transfers	(3,589,453)	(4,622,790)	(4,702,311)	(3,429,396)	1,193,394	-25.82
Total Requirements	966	100,000	1,392	0	(100,000)	-100.00
Net County Cost	$ (991)	$ 0	$ (4,897)	$ 0	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

025 - County Counsel

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 2,851,852	$ 2,966,500	$ 3,452,696	$ 2,954,219	$ (12,281)	-0.41%
Miscellaneous Revenues	1,879	1,000	1,077	2,000	1,000	100.00
Other Financing Sources	0	68,000	68,000	0	(68,000)	-100.00
Total Revenues	2,853,731	3,035,500	3,521,773	2,956,219	(79,281)	-2.61
Salaries & Benefits	17,875,589	18,068,389	18,060,684	19,093,138	1,024,749	5.67
Services & Supplies	7,714,222	3,590,083	3,329,708	2,459,033	(1,131,050)	-31.50
Other Charges	23,200	0	0	0	0	0.00
Intrafund Transfers	(11,230,273)	(10,716,872)	(11,923,339)	(11,950,791)	(1,233,919)	11.51
Total Requirements	14,382,737	10,941,600	9,467,053	9,601,380	(1,340,220)	-12.25
Net County Cost	$ 11,529,006	$ 7,906,100	$ 5,945,280	$ 6,645,161	$ (1,260,939)	-15.95%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Executive Management:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 440,453	$ 416,278	$ 438,548	$ 425,566	$ 9,288	2.23%
Services & Supplies	1,564	0	2,236	5,000	5,000	0.00
Total Requirements	442,017	416,278	440,784	430,566	14,288	3.43
Net County Cost	$ 442,017	$ 416,278	$ 440,784	$ 430,566	$ 14,288	3.43%

Final Budget Summary of DA-PA/Probate, Litigation & PG/Mental Health:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 2,734,372	$ 2,874,500	$ 3,256,022	$ 2,783,839	$ (90,661)	-3.15%
Miscellaneous Revenues	164	0	0	1,000	1,000	0.00
Total Revenues	2,734,536	2,874,500	3,256,022	2,784,839	(89,661)	-3.12
Salaries & Benefits	4,515,084	3,943,905	4,199,836	3,679,285	(264,620)	-6.71
Services & Supplies	5,677,354	1,335,583	1,188,745	140,000	(1,195,583)	-89.52
Other Charges	23,200	0	0	0	0	0.00
Intrafund Transfers	(3,336,024)	(3,060,900)	(2,993,744)	(3,089,226)	(28,326)	0.93
Total Requirements	6,879,613	2,218,588	2,394,837	730,059	(1,488,529)	-67.09
Net County Cost	$ 4,145,077	$ (655,912)	$ (861,185)	$ (2,054,780)	$ (1,398,868)	213.27%

Final Budget Summary of Child Protection Trials, Child Protection AAIT & Development:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 117,480	$ 92,000	$ 195,869	$ 170,380	$ 78,380	85.20%
Miscellaneous Revenues	1,051	1,000	101	1,000	0	0.00
Total Revenues	118,531	93,000	195,970	171,380	78,380	84.28
Salaries & Benefits	5,918,889	5,393,858	5,316,923	6,141,087	747,229	13.85
Services & Supplies	325,099	229,310	102,550	174,310	(55,000)	-23.98
Intrafund Transfers	(7,894,249)	(7,566,185)	(8,921,363)	(8,764,565)	(1,198,380)	15.84
Total Requirements	(1,650,261)	(1,943,017)	(3,501,890)	(2,449,168)	(506,151)	26.05
Net County Cost	$ (1,768,792)	$ (2,036,017)	$ (3,697,860)	$ (2,620,548)	$ (584,531)	28.71%

Final Budget Summary of Administration and Support Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 0	$ 0	$ 805	$ 0	$ 0	0.00%
Miscellaneous Revenues	664	0	976	0	0	0.00
Other Financing Sources	0	68,000	68,000	0	(68,000)	-100.00
Total Revenues	664	68,000	69,781	0	(68,000)	-100.00
Salaries & Benefits	2,612,801	2,824,378	2,610,798	2,808,094	(16,284)	-0.58
Services & Supplies	1,703,651	2,024,190	2,028,865	2,120,899	96,709	4.78
Intrafund Transfers	0	0	(541)	0	0	0.00
Total Requirements	4,316,452	4,848,568	4,639,122	4,928,993	80,425	1.66
Net County Cost	$ 4,315,788	$ 4,780,568	$ 4,569,341	$ 4,928,993	$ 148,425	3.10%

Final Budget Summary of Finance/Administration,Government Services & Human Resources:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 4,388,362	$ 5,489,970	$ 5,494,578	$ 6,039,106	$ 549,136	10.00%
Services & Supplies	6,554	1,000	7,313	18,824	17,824	1,782.40
Intrafund Transfers	0	(89,787)	(7,690)	(97,000)	(7,213)	8.03
Total Requirements	4,394,916	5,401,183	5,494,201	5,960,930	559,747	10.36
Net County Cost	$ 4,394,916	$ 5,401,183	$ 5,494,201	$ 5,960,930	$ 559,747	10.36%

026 - District Attorney-Public Administrator

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 80,337	$ 66,000	$ 152,263	$ 45,200	$ (20,800)	-31.52%
Intergovernmental Revenues	69,870,417	72,334,290	72,449,625	73,050,288	715,998	0.99
Charges For Services	3,137,796	2,789,469	3,204,153	3,162,978	373,509	13.39
Miscellaneous Revenues	167,048	25,111	120,555	500	(24,611)	-98.01
Other Financing Sources	10,934,606	8,038,924	6,717,582	6,783,424	(1,255,500)	-15.62
Total Revenues	84,190,204	83,253,794	82,644,179	83,042,390	(211,404)	-0.25
Salaries & Benefits	123,426,376	128,745,043	127,278,500	131,709,351	2,964,308	2.30
Services & Supplies	13,577,171	14,594,246	14,325,075	17,202,165	2,607,919	17.87
Other Charges	2,034,599	2,069,845	2,069,844	2,095,209	25,364	1.23
Equipment	664,788	929,000	702,817	847,000	(82,000)	-8.83
Other Financing Uses	586,143	872,369	823,252	0	(872,369)	-100.00
Intrafund Transfers	(7,445,973)	(7,809,081)	(7,095,018)	(7,053,415)	755,666	-9.68
Total Requirements	132,843,103	139,401,422	138,104,471	144,800,310	5,398,888	3.87
Net County Cost	$ 48,652,899	$ 56,147,628	$ 55,460,292	$ 61,757,920	$ 5,610,292	9.99%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 19,134,208	$ 20,290,913	$ 19,887,867	$ 20,055,386	$ (235,527)	-1.16%
Charges For Services	141,317	172,495	165,962	159,959	(12,536)	-7.27
Miscellaneous Revenues	146,525	500	99,661	500	0	0.00
Other Financing Sources	31	239,120	100,725	0	(239,120)	-100.00
Total Revenues	19,422,081	20,703,028	20,254,215	20,215,845	(487,183)	-2.35
Salaries & Benefits	15,084,704	15,655,142	15,206,788	16,535,107	879,965	5.62
Services & Supplies	7,598,179	7,046,659	8,005,405	9,675,062	2,628,403	37.30
Other Charges	2,034,333	2,069,845	2,069,844	2,095,209	25,364	1.23
Equipment	604,768	869,000	687,242	787,000	(82,000)	-9.44
Other Financing Uses	567,343	808,194	823,252	0	(808,194)	-100.00
Intrafund Transfers	(1,631,959)	(1,605,227)	(1,813,294)	(1,472,869)	132,358	-8.25
Total Requirements	24,257,367	24,843,613	24,979,237	27,619,509	2,775,896	11.17
Net County Cost	$ 4,835,286	$ 4,140,585	$ 4,725,022	$ 7,403,664	$ 3,263,079	78.81%

Final Budget Summary of Bureau Of Investigation:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 20,402,900	$ 21,567,095	$ 21,178,398	$ 21,329,847	$ (237,248)	-1.10%
Charges For Services	687,922	577,824	655,279	610,814	32,990	5.71
Miscellaneous Revenues	8	0	13,721	0	0	0.00
Total Revenues	21,090,830	22,144,919	21,847,397	21,940,661	(204,258)	-0.92
Salaries & Benefits	43,507,324	47,626,349	47,237,244	48,476,292	849,943	1.78
Services & Supplies	2,077,092	2,079,077	2,231,353	2,167,463	88,386	4.25
Other Charges	266	0	0	0	0	0.00
Equipment	48,467	60,000	15,575	60,000	0	0.00
Other Financing Uses	18,800	64,175	0	0	(64,175)	-100.00
Intrafund Transfers	(4,878,386)	(5,279,691)	(4,252,919)	(5,126,144)	153,547	-2.91
Total Requirements	40,773,563	44,549,910	45,231,252	45,577,611	1,027,701	2.31
Net County Cost	$ 19,682,733	$ 22,404,991	$ 23,383,855	$ 23,636,950	$ 1,231,959	5.50%

Final Budget Summary of Prosecution:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 80,337	$ 66,000	$ 152,263	$ 45,200	$ (20,800)	-31.52%
Intergovernmental Revenues	30,333,309	30,476,282	31,383,361	31,665,055	1,188,773	3.90
Charges For Services	2,308,557	2,039,150	2,382,912	2,392,205	353,055	17.31
Miscellaneous Revenues	20,516	24,611	7,174	0	(24,611)	-100.00
Other Financing Sources	10,934,575	7,799,804	6,616,857	6,783,424	(1,016,380)	-13.03
Total Revenues	43,677,294	40,405,847	40,542,567	40,885,884	480,037	1.19
Salaries & Benefits	64,834,347	65,463,552	64,834,469	66,697,952	1,234,400	1.89
Services & Supplies	3,901,900	5,468,510	4,088,318	5,359,640	(108,870)	-1.99
Equipment	11,554	0	0	0	0	0.00
Intrafund Transfers	(935,628)	(924,163)	(1,028,805)	(454,402)	469,761	-50.83
Total Requirements	67,812,173	70,007,899	67,893,981	71,603,190	1,595,291	2.28
Net County Cost	$ 24,134,879	$ 29,602,052	$ 27,351,415	$ 30,717,306	$ 1,115,254	3.77%

027 - Department of Child Support Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 54,298,313	$ 55,590,912	$ 54,498,299	$ 55,520,912	$ (70,000)	-0.13%
Charges For Services	0	0	0	0	0	0.00
Miscellaneous Revenues	3,947	0	12,585	0	0	0.00
Other Financing Sources	1,053,802	3,509,088	1,014,772	4,779,088	1,270,000	36.19
Total Revenues	55,356,062	59,100,000	55,525,656	60,300,000	1,200,000	2.03
Salaries & Benefits	43,599,168	46,430,321	44,323,960	47,814,367	1,384,046	2.98
Services & Supplies	10,099,456	10,601,779	9,442,202	11,000,110	398,331	3.76
Other Charges	1,641,124	1,682,936	1,568,331	1,555,523	(127,413)	-7.57
Equipment	51,669	121,000	119,207	0	(121,000)	-100.00
Structures & Improvements	0	278,000	126,209	0	(278,000)	-100.00
Other Financing Uses	0	15,964	0	0	(15,964)	-100.00
Intrafund Transfers	(35,363)	(30,000)	(54,324)	(70,000)	(40,000)	133.33
Total Requirements	55,356,054	59,100,000	55,525,585	60,300,000	1,200,000	2.03
Net County Cost	$ (8)	$ 0	$ (71)	$ 0	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Case Management Operations:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 106	$ 0	$ (52)	$ 0	$ 0	0.00%
Total Revenues	106	0	(52)	0	0	0.00
Salaries & Benefits	26,907,117	27,350,496	27,426,939	29,243,607	1,893,111	6.92
Services & Supplies	51,178	0	40,969	0	0	0.00
Total Requirements	26,958,295	27,350,496	27,467,907	29,243,607	1,893,111	6.92
Net County Cost	$ 26,958,189	$ 27,350,496	$ 27,467,960	$ 29,243,607	$ 1,893,111	6.92%

Final Budget Summary of Legal Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 7,730,763	$ 8,340,039	$ 8,042,554	$ 8,468,143	$ 128,104	1.54%
Services & Supplies	24,219	0	18,230	0	0	0.00
Total Requirements	7,754,982	8,340,039	8,060,785	8,468,143	128,104	1.54
Net County Cost	$ 7,754,982	$ 8,340,039	$ 8,060,785	$ 8,468,143	$ 128,104	1.54%

Final Budget Summary of Administrative Support Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 54,298,313	$ 55,590,912	$ 54,498,299	$ 55,520,912	$ (70,000)	-0.13%
Charges For Services	0	0	0	0	0	0.00
Miscellaneous Revenues	3,841	0	12,638	0	0	0.00
Other Financing Sources	1,053,802	3,509,088	1,014,772	4,779,088	1,270,000	36.19
Total Revenues	55,355,956	59,100,000	55,525,709	60,300,000	1,200,000	2.03
Salaries & Benefits	8,961,287	10,739,786	5,221,546	6,406,239	(4,333,547)	-40.35
Services & Supplies	10,024,060	10,601,779	9,371,790	11,000,110	398,331	3.76
Other Charges	1,641,124	1,682,936	1,568,331	1,555,523	(127,413)	-7.57
Equipment	51,669	121,000	119,207	0	(121,000)	-100.00
Structures & Improvements	0	278,000	126,209	0	(278,000)	-100.00
Other Financing Uses	0	15,964	0	0	(15,964)	-100.00
Intrafund Transfers	(35,363)	(30,000)	(54,324)	(70,000)	(40,000)	133.33
Total Requirements	20,642,776	23,409,465	16,352,760	18,891,872	(4,517,593)	-19.30
Net County Cost	$ (34,713,180)	$ (35,690,535)	$ (39,172,949)	$ (41,408,128)	$ (5,717,593)	16.02%

Final Budget Summary of Program Support Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 0	$ 0	$ 3,632,921	$ 3,696,378	$ 3,696,378	0.00%
Services & Supplies	0	0	11,213	0	0	0.00
Total Requirements	0	0	3,644,133	3,696,378	3,696,378	0.00
Net County Cost	$ 0	$ 0	$ 3,644,133	$ 3,696,378	$ 3,696,378	0.00%

029 - Public Administrator

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 63,544	$ 50,000	$ 151,675	$ 100,000	$ 50,000	100.00%
Charges For Services	960,830	978,233	892,445	880,000	(98,233)	-10.04
Miscellaneous Revenues	0	0	300	0	0	0.00
Total Revenues	1,024,373	1,028,233	1,044,420	980,000	(48,233)	-4.69
Salaries & Benefits	1,539,728	1,931,315	1,679,256	1,662,422	(268,893)	-13.92
Services & Supplies	1,055,152	1,305,606	1,049,867	1,370,208	64,602	4.95
Other Charges	0	1,677	0	0	(1,677)	-100.00
Other Financing Uses	12,870	0	0	0	0	0.00
Intrafund Transfers	(157,627)	(80,000)	(128,050)	(110,000)	(30,000)	37.50
Total Requirements	2,450,123	3,158,598	2,601,073	2,922,630	(235,968)	-7.47
Net County Cost	$ 1,425,749	$ 2,130,365	$ 1,556,653	$ 1,942,630	$ (187,735)	-8.81%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

030 - Health Care Agency - Public Guardian

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 52,793	$ 26,396	$ 160,751	$ 48,657	$ 22,261	84.33%
Intergovernmental Revenues	57,635	117,491	142,300	117,669	178	0.15
Charges For Services	779,436	962,585	792,453	819,373	(143,212)	-14.88
Other Financing Sources	65	400	105	400	0	0.00
Total Revenues	889,929	1,106,872	1,095,609	986,099	(120,773)	-10.91
Salaries & Benefits	3,596,668	3,600,145	3,184,529	3,684,944	84,799	2.36
Services & Supplies	3,068,215	3,824,605	3,396,819	3,790,060	(34,545)	-0.90
Services & Supplies Reimbursements	0	(3,500)	0	(3,500)	0	0.00
Other Charges	4,040	13,835	4,103	14,153	318	2.30
Other Financing Uses	14,601	0	0	30,000	30,000	0.00
Intrafund Transfers	(1,394,031)	(1,619,443)	(1,651,810)	(1,775,712)	(156,269)	9.65
Total Requirements	5,289,493	5,815,642	4,933,641	5,739,945	(75,697)	-1.30
Net County Cost	$ 4,399,564	$ 4,708,770	$ 3,838,032	$ 4,753,846	$ 45,076	0.96%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

031 - Registrar of Voters

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 2,162	$ 2,500	$ 1,910	$ 2,500	$ 0	0.00%
Intergovernmental Revenues	273,908	100,000	167,043	76,000	(24,000)	-24.00
Charges For Services	1,107,358	6,492,469	6,581,899	953,010	(5,539,459)	-85.32
Miscellaneous Revenues	17,328	7,400	10,758	13,650	6,250	84.46
Other Financing Sources	127	68,000	47,680	0	(68,000)	-100.00
Total Revenues	1,400,883	6,670,369	6,809,290	1,045,160	(5,625,209)	-84.33
Salaries & Benefits	6,275,807	7,180,793	7,123,326	7,302,820	122,027	1.70
Services & Supplies	7,149,115	8,899,066	8,707,750	7,589,422	(1,309,644)	-14.72
Services & Supplies Reimbursements	(163)	0	0	0	0	0.00
Other Charges	8,876	8,591	0	9,081	490	5.70
Equipment	191,708	18,000	0	0	(18,000)	-100.00
Other Financing Uses	0	34,000	21,041	140,000	106,000	311.76
Intrafund Transfers	(120)	0	(1,677)	0	0	0.00
Total Requirements	13,625,223	16,140,450	15,850,439	15,041,323	(1,099,127)	-6.81
Net County Cost	$ 12,224,340	$ 9,470,081	$ 9,041,149	$ 13,996,163	$ 4,526,082	47.79%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Registrar Of Voters:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 70,527	$ 0	$ 62,790	$ 0	$ 0	0.00%
Charges For Services	3,585	0	25,488	20,000	20,000	0.00
Miscellaneous Revenues	1,902	600	567	1,000	400	66.67
Other Financing Sources	0	68,000	47,640	0	(68,000)	-100.00
Total Revenues	76,013	68,600	136,484	21,000	(47,600)	-69.39
Salaries & Benefits	428,942	407,171	413,525	456,178	49,007	12.04
Services & Supplies	461,446	1,074,037	595,694	1,148,755	74,718	6.96
Services & Supplies Reimbursements	(163)	0	0	0	0	0.00
Other Charges	0	8,591	0	9,081	490	5.70
Equipment	(472)	0	0	0	0	0.00

Final Budget Summary of Registrar Of Voters:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Uses	0	34,000	21,041	140,000	106,000	311.76
Intrafund Transfers	(120)	0	(1,677)	0	0	0.00
Total Requirements	889,633	1,523,799	1,028,583	1,754,014	230,215	15.11
Net County Cost	$ 813,620	$ 1,455,199	$ 892,099	$ 1,733,014	$ 277,815	19.09%

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 58,714	$ 85,000	$ 72,818	$ 60,000	$ (25,000)	-29.41%
Charges For Services	3,165	0	55,801	30,010	30,010	0.00
Miscellaneous Revenues	5,092	1,200	(620)	2,500	1,300	108.33
Other Financing Sources	127	0	40	0	0	0.00
Total Revenues	67,097	86,200	128,039	92,510	6,310	7.32
Salaries & Benefits	181,549	865,529	981,618	664,757	(200,772)	-23.20
Services & Supplies	810,990	808,161	918,380	954,247	146,086	18.08
Other Charges	8,876	0	0	0	0	0.00
Total Requirements	1,001,415	1,673,690	1,899,998	1,619,004	(54,686)	-3.27
Net County Cost	$ 934,317	$ 1,587,490	$ 1,771,959	$ 1,526,494	$ (60,996)	-3.84%

Final Budget Summary of Election Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 144,668	$ 15,000	$ (560)	$ 16,000	$ 1,000	6.67%
Charges For Services	895,780	5,988,387	6,185,815	483,000	(5,505,387)	-91.93
Miscellaneous Revenues	10,178	5,600	10,786	10,000	4,400	78.57
Total Revenues	1,050,626	6,008,987	6,196,041	509,000	(5,499,987)	-91.53
Salaries & Benefits	2,165,978	2,154,046	2,118,403	2,100,468	(53,578)	-2.49
Services & Supplies	4,616,360	5,496,965	5,816,842	4,220,874	(1,276,091)	-23.21
Equipment	114,983	0	0	0	0	0.00
Total Requirements	6,897,320	7,651,011	7,935,245	6,321,342	(1,329,669)	-17.38
Net County Cost	$ 5,846,695	$ 1,642,024	$ 1,739,204	$ 5,812,342	$ 4,170,318	253.97%

Final Budget Summary of Information & Technology:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 22,414	$ 14,400	$ 19,991	$ 20,000	$ 5,600	38.89%
Miscellaneous Revenues	157	0	0	150	150	0.00
Total Revenues	22,570	14,400	19,991	20,150	5,750	39.93
Salaries & Benefits	1,684,884	1,900,412	1,785,709	1,935,146	34,734	1.83
Services & Supplies	1,142,295	1,212,583	1,130,224	1,003,226	(209,357)	-17.27
Equipment	0	18,000	0	0	(18,000)	-100.00
Total Requirements	2,827,179	3,130,995	2,915,933	2,938,372	(192,623)	-6.15
Net County Cost	$ 2,804,608	$ 3,116,595	$ 2,895,942	$ 2,918,222	$ (198,373)	-6.37%

Final Budget Summary of Candidate & Voter Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 2,162	$ 2,500	$ 1,910	$ 2,500	$ 0	0.00%
Intergovernmental Revenues	0	0	31,996	0	0	0.00
Charges For Services	182,415	489,682	294,804	400,000	(89,682)	-18.31
Miscellaneous Revenues	0	0	25	0	0	0.00
Total Revenues	184,577	492,182	328,735	402,500	(89,682)	-18.22
Salaries & Benefits	933,712	886,501	886,705	1,163,285	276,784	31.22
Services & Supplies	108,470	123,320	184,464	98,320	(25,000)	-20.27
Equipment	77,197	0	0	0	0	0.00
Total Requirements	1,119,380	1,009,821	1,071,169	1,261,605	251,784	24.93
Net County Cost	$ 934,803	$ 517,639	$ 742,434	$ 859,105	$ 341,466	65.97%

Final Budget Summary of Community Outreach:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 880,741	$ 967,134	$ 937,365	$ 982,986	$ 15,852	1.64%
Services & Supplies	9,556	184,000	54,350	164,000	(20,000)	-10.87
Total Requirements	890,297	1,151,134	991,715	1,146,986	(4,148)	-0.36
Net County Cost	$ 890,297	$ 1,151,134	$ 991,715	$ 1,146,986	$ (4,148)	-0.36%

032 - Emergency Management Division

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 1,766,177	$ 1,282,638	$ 1,122,942	$ 1,369,710	$ 87,072	6.79%
Charges For Services	0	0	2,869	0	0	0.00
Miscellaneous Revenues	837,938	729,240	792,482	696,730	(32,510)	-4.46
Other Financing Sources	0	434,000	165,000	0	(434,000)	-100.00
Total Revenues	2,604,115	2,445,878	2,083,294	2,066,440	(379,438)	-15.51
Salaries & Benefits	2,193,170	2,371,584	2,309,727	2,621,699	250,115	10.55
Services & Supplies	886,116	976,598	880,555	949,696	(26,902)	-2.75
Equipment	(33,003)	200,000	0	0	(200,000)	-100.00
Other Financing Uses	746,000	100,000	95,666	0	(100,000)	-100.00
Intrafund Transfers	(12,236)	0	(2,219)	0	0	0.00
Total Requirements	3,780,048	3,648,182	3,283,728	3,571,395	(76,787)	-2.10
Net County Cost	$ 1,175,932	$ 1,202,304	$ 1,200,434	$ 1,504,955	$ 302,651	25.17%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

034 - OC Watersheds

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 0	$ 7,500	$ 0	$ 7,500	$ 0	0.00%
Intergovernmental Revenues	5,027,090	7,375,106	5,784,242	6,345,242	(1,029,864)	-13.96
Charges For Services	3,631,455	4,803,258	4,310,126	4,695,211	(108,047)	-2.25
Miscellaneous Revenues	7,540	0	85	0	0	0.00
Other Financing Sources	2,034,194	3,426,721	2,474,344	3,460,837	34,116	1.00
Total Revenues	10,700,279	15,612,585	12,568,797	14,508,790	(1,103,795)	-7.07
Salaries & Benefits	4,912,996	5,312,828	4,755,565	5,560,921	248,093	4.67
Services & Supplies	6,672,741	8,992,046	7,081,274	8,606,869	(385,177)	-4.28
Other Charges	18,496	1,060,711	1,044,692	375,000	(685,711)	-64.65
Equipment	253,714	317,000	262,397	23,000	(294,000)	-92.74
Intrafund Transfers	(262,987)	(70,000)	(180,934)	(57,000)	13,000	-18.57
Total Requirements	11,594,960	15,612,585	12,962,994	14,508,790	(1,103,795)	-7.07
Net County Cost	$ 894,681	$ 0	$ 394,196	$ 0	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

036 - Capital Projects

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 50,000	$ 50,000	$ 150,000	$ 50,000	$ 0	0.00%
Charges For Services	187,757	0	0	0	0	0.00
Miscellaneous Revenues	1,010	0	0	1,763,171	1,763,171	0.00
Other Financing Sources	12,286,767	37,510,901	33,987,061	28,551,955	(8,958,946)	-23.88
Total Revenues	12,525,534	37,560,901	34,137,061	30,365,126	(7,195,775)	-19.16
Services & Supplies	5,644,932	19,926,917	17,753,398	13,022,903	(6,904,014)	-34.65
Land	3,316,930	0	0	0	0	0.00
Structures & Improvements	6,793,253	13,085,997	11,602,782	22,657,113	9,571,116	73.14
Other Financing Uses	19,908,019	26,436,377	26,436,377	9,053,819	(17,382,558)	-65.75
Intrafund Transfers	(8,407)	(400,000)	(323,835)	0	400,000	-100.00
Total Requirements	35,654,726	59,049,291	55,468,722	44,733,835	(14,315,456)	-24.24
Net County Cost	$ 23,129,192	$ 21,488,390	$ 21,331,661	$ 14,368,709	$ (7,119,681)	-33.13%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

037 - I.T. Support Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 972,081	$ 1,920,666	$ 1,920,666	$ 1,670,556	$ (250,110)	-13.02%
Total Revenues	972,081	1,920,666	1,920,666	1,670,556	(250,110)	-13.02
Salaries & Benefits	7,606,466	10,945,647	10,945,646	11,777,462	831,815	7.60
Services & Supplies	497,829	562,503	572,502	853,894	291,391	51.80
Intrafund Transfers	(7,132,213)	(9,587,484)	(9,597,482)	(10,960,800)	(1,373,316)	14.32
Total Requirements	972,081	1,920,666	1,920,666	1,670,556	(250,110)	-13.02
Net County Cost	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

038 - Data Systems Development Projects

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Sources	$ 790,000	$ 3,665,200	$ 3,665,200	$ 8,424,687	$ 4,759,487	129.86%
Total Revenues	790,000	3,665,200	3,665,200	8,424,687	4,759,487	129.86
Services & Supplies	2,095,253	3,222,996	3,221,239	7,114,344	3,891,348	120.74
Equipment	0	25,142	20,333	879,858	854,716	3,399.55
Other Financing Uses	4,227,610	6,254,167	6,249,926	566,628	(5,687,539)	-90.94
Special Items	0	778	0	1,238,082	1,237,304	159,036.50
Total Requirements	6,322,863	9,503,083	9,491,497	9,798,912	295,829	3.11
Net County Cost	$ 5,532,863	$ 5,837,883	$ 5,826,297	$ 1,374,225	$ (4,463,658)	-76.46%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

039 - IBM Mainframe

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Services & Supplies	$ 3,170,544	$ 3,170,550	$ 3,170,544	$ 2,395,550	$ (775,000)	-24.44%
Total Requirements	3,170,544	3,170,550	3,170,544	2,395,550	(775,000)	-24.44
Net County Cost	$ 3,170,544	$ 3,170,550	$ 3,170,544	$ 2,395,550	$ (775,000)	-24.44%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

040 - Utilities

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 5,990,134	$ 6,872,288	$ 5,508,866	$ 6,962,046	$ 89,758	1.31%
Miscellaneous Revenues	290	0	36,295	0	0	0.00
Other Financing Sources	0	1,090,865	1,093,121	0	(1,090,865)	-100.00
Total Revenues	5,990,424	7,963,153	6,638,282	6,962,046	(1,001,107)	-12.57
Salaries & Benefits	2,278,619	2,687,717	2,512,575	2,614,270	(73,447)	-2.73
Services & Supplies	26,117,399	30,988,792	25,850,279	26,114,484	(4,874,308)	-15.73
Services & Supplies Reimbursements	(5,518,705)	(6,618,223)	(5,979,188)	(7,613,129)	(994,906)	15.03
Other Charges	4,768,615	9,435,259	9,037,459	7,705,698	(1,729,561)	-18.33
Equipment	0	6,377	6,377	0	(6,377)	-100.00
Other Financing Uses	4,573,470	0	0	400,000	400,000	0.00
Special Items	0	233,814	0	0	(233,814)	-100.00
Intrafund Transfers	(18,147,085)	(21,573,160)	(17,670,786)	(15,311,079)	6,262,081	-29.03
Total Requirements	14,072,314	15,160,576	13,756,717	13,910,244	(1,250,332)	-8.25
Net County Cost	$ 8,081,890	$ 7,197,423	$ 7,118,435	$ 6,948,198	$ (249,225)	-3.46%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

041 - Grand Jury

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 5	$ 0	$ 0	$ 0	$ 0	0.00%
Total Revenues	5	0	0	0	0	0.00
Salaries & Benefits	2,148	2,222	2,222	2,016	(206)	-9.27
Services & Supplies	526,972	983,176	927,423	587,721	(395,455)	-40.22
Total Requirements	529,120	985,398	929,645	589,737	(395,661)	-40.15
Net County Cost	$ 529,116	$ 985,398	$ 929,645	$ 589,737	$ (395,661)	-40.15%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

042 - Health Care Agency

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 1,126,562	$ 1,054,666	$ 977,751	$ 1,185,847	$ 131,181	12.44%
Fines, Forfeitures & Penalties	47,130	99,528	42,170	56,250	(43,278)	-43.48
Revenue from Use of Money and Property	1,504,564	1,600,480	1,671,011	1,600,480	0	0.00
Intergovernmental Revenues	254,197,278	247,824,221	260,471,128	269,733,012	21,908,791	8.84
Charges For Services	68,800,369	94,371,661	93,539,079	95,590,204	1,218,543	1.29
Miscellaneous Revenues	2,587,194	2,407,347	2,439,966	2,464,753	57,406	2.38
Other Financing Sources	149,748,165	216,156,620	174,045,033	229,367,923	13,211,303	6.11
Total Revenues	478,011,261	563,514,523	533,186,138	599,998,469	36,483,946	6.47
Salaries & Benefits	258,984,357	291,724,045	277,492,092	306,004,293	14,280,248	4.90
Services & Supplies	265,830,164	340,050,106	299,824,538	369,797,811	29,747,705	8.75
Services & Supplies Reimbursements	(6,093)	(8,977)	(62,406)	(49,000)	(40,023)	445.84
Other Charges	6,985,152	6,360,825	4,233,888	6,633,897	273,072	4.29
Equipment	1,191,563	2,203,369	1,017,093	2,588,779	385,410	17.49
Intangible Assets-Amortizable	0	290,000	0	100,000	(190,000)	-65.52
Other Financing Uses	4,559,255	7,688,380	7,584,595	500,000	(7,188,380)	-93.50
Intrafund Transfers	(14,495,316)	(16,606,921)	(15,285,769)	(16,709,144)	(102,223)	0.62
Total Requirements	523,049,084	631,700,827	574,804,031	668,866,636	37,165,809	5.88
Net County Cost	$ 45,037,823	$ 68,186,304	$ 41,617,893	$ 68,868,167	$ 681,863	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 60,780	$ 60,000	$ 65,320	$ 61,200	$ 1,200	2.00%
Fines, Forfeitures & Penalties	46,017	50,250	40,388	50,250	0	0.00
Intergovernmental Revenues	62,636,150	92,740,656	85,311,014	93,831,929	1,091,273	1.18
Charges For Services	28,613,584	18,017,434	13,440,933	10,123,431	(7,894,003)	-43.81
Miscellaneous Revenues	287,368	18,098	170,785	7,392	(10,706)	-59.16
Other Financing Sources	3,386,769	4,306,592	2,861,497	3,655,964	(650,628)	-15.11
Total Revenues	95,030,667	115,193,030	101,889,937	107,730,166	(7,462,864)	-6.48
Salaries & Benefits	68,110,834	77,109,797	74,143,263	81,002,341	3,892,544	5.05
Services & Supplies	37,200,297	46,323,606	37,275,859	40,035,713	(6,287,893)	-13.57
Other Charges	102,902	4,111,282	2,013,278	4,109,692	(1,590)	-0.04

Final Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Equipment	576,357	327,000	230,781	727,000	400,000	122.32
Intrafund Transfers	(4,502,343)	(5,558,895)	(4,831,277)	(5,581,268)	(22,373)	0.40
Total Requirements	101,488,048	122,312,790	108,831,904	120,293,478	(2,019,312)	-1.65
Net County Cost	$ 6,457,381	$ 7,119,760	$ 6,941,966	$ 12,563,312	$ 5,443,552	76.46%

Final Budget Summary of Behavioral Health Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 664	$ 1,394	$ 343	$ 1,000	$ (394)	-28.26%
Revenue from Use of Money and Property	1,455,190	1,587,480	1,601,847	1,587,480	0	0.00
Intergovernmental Revenues	117,626,983	120,643,001	127,839,823	133,392,591	12,749,590	10.57
Charges For Services	39,713,651	53,536,842	57,095,723	62,046,954	8,510,112	15.90
Miscellaneous Revenues	2,102,841	1,663,249	2,078,931	1,657,649	(5,600)	-0.34
Other Financing Sources	119,668,252	173,751,266	142,912,091	191,689,865	17,938,599	10.32
Total Revenues	280,567,580	351,183,232	331,528,757	390,375,539	39,192,307	11.16
Salaries & Benefits	101,023,412	120,809,367	110,076,283	125,927,843	5,118,476	4.24
Services & Supplies	188,910,547	243,430,760	209,652,186	272,876,851	29,446,091	12.10
Other Charges	2,658,515	2,248,018	2,216,156	2,521,266	273,248	12.16
Equipment	27,327	1,147,491	471,269	1,107,491	(40,000)	-3.49
Other Financing Uses	200,000	200,000	200,000	200,000	0	0.00
Intrafund Transfers	(6,437,876)	(6,710,990)	(6,477,086)	(6,809,145)	(98,155)	1.46
Total Requirements	286,381,925	361,124,646	316,138,808	395,824,306	34,699,660	9.61
Net County Cost	$ 5,814,345	$ 9,941,414	$ (15,389,949)	$ 5,448,767	$ (4,492,647)	-45.19%

Final Budget Summary of Correctional Health Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 449	$ 0	$ 1,440	$ 0	$ 0	0.00%
Intergovernmental Revenues	34,871,669	32,180,124	35,845,579	35,395,991	3,215,867	9.99
Charges For Services	117,256	83,521	99,911	85,913	2,392	2.86
Miscellaneous Revenues	65,035	100,000	8,325	15,000	(85,000)	-85.00
Other Financing Sources	1,068	0	0	0	0	0.00
Total Revenues	35,055,477	32,363,645	35,955,254	35,496,904	3,133,259	9.68
Salaries & Benefits	41,490,809	45,284,715	45,748,434	48,365,575	3,080,860	6.80
Services & Supplies	28,161,487	31,172,669	33,252,625	32,065,377	892,708	2.86

Final Budget Summary of Correctional Health Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Charges	101,028	1,096	(96)	2,500	1,404	128.10
Equipment	442,544	155,000	86,377	333,000	178,000	114.84
Other Financing Uses	0	43,300	27,658	0	(43,300)	-100.00
Intrafund Transfers	(1,876,490)	(2,147,019)	(2,129,707)	(2,232,803)	(85,784)	4.00
Total Requirements	68,319,378	74,509,761	76,985,292	78,533,649	4,023,888	5.40
Net County Cost	$ 33,263,901	$ 42,146,116	$ 41,030,038	$ 43,036,745	$ 890,629	2.11%

Final Budget Summary of Regulatory/Medical Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 1,065,782	$ 994,666	$ 912,431	$ 1,124,647	$ 129,981	13.07%
Fines, Forfeitures & Penalties	0	47,884	0	5,000	(42,884)	-89.56
Intergovernmental Revenues	38,910,471	2,116,000	10,634,790	6,968,061	4,852,061	229.30
Charges For Services	225,968	22,500,204	22,675,937	23,093,236	593,032	2.64
Miscellaneous Revenues	49,864	300,000	133,369	300,000	0	0.00
Other Financing Sources	25,070,905	31,190,997	26,648,317	26,740,072	(4,450,925)	-14.27
Total Revenues	65,322,990	57,149,751	61,004,845	58,231,016	1,081,265	1.89
Salaries & Benefits	27,844,872	25,948,337	25,382,618	26,687,253	738,916	2.85
Services & Supplies	28,491,115	39,764,053	37,803,628	39,787,081	23,028	0.06
Services & Supplies Reimbursements	(6,093)	(8,977)	(60,426)	(49,000)	(40,023)	445.84
Other Charges	4,122,707	0	4,549	0	0	0.00
Equipment	83,414	348,878	108,623	217,288	(131,590)	-37.72
Intangible Assets-Amortizable	0	290,000	0	100,000	(190,000)	-65.52
Other Financing Uses	0	400,000	325,319	300,000	(100,000)	-25.00
Intrafund Transfers	(1,145,404)	(1,547,017)	(1,383,587)	(1,450,661)	96,356	-6.23
Total Requirements	59,390,611	65,195,274	62,180,723	65,591,961	396,687	0.61
Net County Cost	$ (5,932,379)	$ 8,045,523	$ 1,175,878	$ 7,360,945	$ (684,578)	-8.51%

Final Budget Summary of HCA Administration:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 49,374	$ 13,000	$ 69,164	$ 13,000	$ 0	0.00%
Intergovernmental Revenues	152,004	144,440	839,922	144,440	0	0.00
Charges For Services	129,911	233,660	226,576	240,670	7,010	3.00
Miscellaneous Revenues	82,087	326,000	48,556	484,712	158,712	48.68
Other Financing Sources	1,621,171	6,907,765	1,623,128	7,282,022	374,257	5.42
Total Revenues	2,034,547	7,624,865	2,807,347	8,164,844	539,979	7.08
Salaries & Benefits	20,514,430	22,571,829	22,141,494	24,021,281	1,449,452	6.42
Services & Supplies	(16,933,282)	(20,640,982)	(18,159,759)	(14,967,211)	5,673,771	-27.49
Services & Supplies Reimbursements	0	0	(1,980)	0	0	0.00
Other Charges	0	429	0	439	10	2.33
Equipment	61,922	225,000	120,043	204,000	(21,000)	-9.33
Other Financing Uses	4,359,255	7,045,080	7,031,618	0	(7,045,080)	-100.00
Intrafund Transfers	(533,202)	(643,000)	(464,112)	(635,267)	7,733	-1.20
Total Requirements	7,469,123	8,558,356	10,667,304	8,623,242	64,886	0.76
Net County Cost	$ 5,434,576	$ 933,491	$ 7,859,958	$ 458,398	$ (475,093)	-50.89%

045 - Juvenile Justice Commission

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Services & Supplies	$ 179,356	$ 178,367	$ 174,260	$ 180,151	$ 1,784	1.00%
Total Requirements	179,356	178,367	174,260	180,151	1,784	1.00
Net County Cost	$ 179,356	$ 178,367	$ 174,260	$ 180,151	$ 1,784	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

047 - Sheriff Court Operations

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 0	$ 3,564,816	$ 5,837,000	$ 0	$ (3,564,816)	-100.00%
Intergovernmental Revenues	51,078,500	52,543,049	51,709,539	54,119,340	1,576,291	3.00
Charges For Services	1,259,630	2,717,784	1,280,437	2,028,500	(689,284)	-25.36
Miscellaneous Revenues	996,934	69	3,959	4,483,268	4,483,199	6,497,389.86
Total Revenues	53,335,064	58,825,718	58,830,935	60,631,108	1,805,390	3.07
Salaries & Benefits	55,326,467	60,158,236	60,158,236	62,502,059	2,343,823	3.90
Services & Supplies	2,267,132	2,942,678	2,942,652	2,273,696	(668,982)	-22.73
Other Financing Uses	58,224	96,087	96,087	242,215	146,128	152.08
Intrafund Transfers	(19,095)	(27,856)	(27,830)	0	27,856	-100.00
Total Requirements	57,632,727	63,169,145	63,169,145	65,017,970	1,848,825	2.93
Net County Cost	$ 4,297,663	$ 4,343,427	$ 4,338,210	$ 4,386,862	$ 43,435	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

048 - Detention Release

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 42,381	$ 10,000	$ 29,463	$ 10,000	$ 0	0.00%
Total Revenues	42,381	10,000	29,463	10,000	0	0.00
Salaries & Benefits	916	916	0	0	(916)	-100.00
Services & Supplies	1,653,755	1,681,574	1,668,924	1,698,715	17,141	1.02
Total Requirements	1,654,671	1,682,490	1,668,924	1,698,715	16,225	0.96
Net County Cost	$ 1,612,290	$ 1,672,490	$ 1,639,461	$ 1,688,715	$ 16,225	0.97%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

050 - Office of the Performance Audit Director

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 202,198	$ 521,275	$ 12,209	$ 716,661	$ 195,386	37.48%
Services & Supplies	56,819	80,330	60,512	86,104	5,774	7.19
Total Requirements	259,017	601,605	72,721	802,765	201,160	33.44
Net County Cost	$ 259,017	$ 601,605	$ 72,721	$ 802,765	$ 201,160	33.44%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

051 - Office of Independent Review

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 1,520	$ 361,938	$ (682)	$ 368,898	$ 6,960	1.92%
Services & Supplies	257,756	93,011	22,063	86,051	(6,960)	-7.48
Total Requirements	259,277	454,949	21,381	454,949	0	0.00
Net County Cost	$ 259,277	$ 454,949	$ 21,381	$ 454,949	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

052 - Orange County Ethics Commission

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 0	$ 333,334	$ 74,211	$ 369,852	$ 36,518	10.96%
Services & Supplies	0	215,830	57,741	179,312	(36,518)	-16.92
Total Requirements	0	549,164	131,953	549,164	0	0.00
Net County Cost	$ 0	$ 549,164	$ 131,953	$ 549,164	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

054 - Human Resource Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 1,459,205	$ 1,768,297	$ 1,678,635	$ 2,081,628	$ 313,331	17.72%
Miscellaneous Revenues	20,865	0	2,378	0	0	0.00
Total Revenues	1,480,070	1,768,297	1,681,014	2,081,628	313,331	17.72
Salaries & Benefits	15,279,010	16,644,369	14,954,184	17,649,808	1,005,439	6.04
Services & Supplies	3,651,322	5,134,172	3,089,123	4,467,891	(666,281)	-12.98
Equipment	0	7,000	5,874	0	(7,000)	-100.00
Intrafund Transfers	(12,986,457)	(15,382,278)	(12,580,087)	(15,465,631)	(83,353)	0.54
Total Requirements	5,943,875	6,403,263	5,469,094	6,652,068	248,805	3.89
Net County Cost	$ 4,463,805	$ 4,634,966	$ 3,788,081	$ 4,570,440	$ (64,526)	-1.39%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

055 - Sheriff-Coroner Communications

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 190,424	$ 274,092	$ 204,123	$ 0	$ (274,092)	-100.00%
Revenue from Use of Money and Property	160,053	225,000	68,062	0	(225,000)	-100.00
Charges For Services	1,361,246	1,991,328	1,405,291	0	(1,991,328)	-100.00
Miscellaneous Revenues	205,536	565,568	167,941	0	(565,568)	-100.00
Other Financing Sources	2,914,072	3,678,727	2,235,416	0	(3,678,727)	-100.00
Total Revenues	4,831,331	6,734,715	4,080,832	0	(6,734,715)	-100.00
Salaries & Benefits	8,998,119	9,698,553	9,475,415	0	(9,698,553)	-100.00
Services & Supplies	2,512,409	3,488,138	2,707,144	0	(3,488,138)	-100.00
Other Charges	3,173	3,009	2,660	0	(3,009)	-100.00
Equipment	87,456	328,000	130,844	0	(328,000)	-100.00
Other Financing Uses	2,331,138	324,654	299,677	0	(324,654)	-100.00
Intrafund Transfers	(764,658)	(964,978)	(2,392,796)	0	964,978	-100.00
Total Requirements	13,167,638	12,877,376	10,222,944	0	(12,877,376)	-100.00
Net County Cost	$ 8,336,307	$ 6,142,661	$ 6,142,111	$ 0	$ (6,142,661)	-100.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

056 - Employee Benefits

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 1,117,433	$ 1,431,585	$ 1,282,660	$ 1,533,919	$ 102,334	7.15%
Miscellaneous Revenues	239,276	332,400	384,119	317,300	(15,100)	-4.54
Other Financing Sources	0	0	1,977	0	0	0.00
Total Revenues	1,356,710	1,763,985	1,668,756	1,851,219	87,234	4.95
Salaries & Benefits	2,700,228	2,615,721	2,496,097	2,704,364	88,643	3.39
Services & Supplies	4,424,902	5,871,976	4,809,272	5,420,667	(451,309)	-7.69
Other Financing Uses	0	750,000	750,000	1,268,400	518,400	69.12
Intrafund Transfers	(5,462,785)	(7,190,066)	(6,364,556)	(7,255,729)	(65,663)	0.91
Total Requirements	1,662,345	2,047,631	1,690,812	2,137,702	90,071	4.40
Net County Cost	$ 305,635	$ 283,646	$ 22,056	$ 286,483	$ 2,837	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

057 - Probation

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 4,235,008	$ 4,056,766	$ 4,631,854	$ 4,211,019	$ 154,253	3.80%
Revenue from Use of Money and Property	442	0	538	0	0	0.00
Intergovernmental Revenues	67,554,239	71,626,834	71,816,464	72,877,417	1,250,583	1.75
Charges For Services	2,570,340	2,162,100	2,238,607	2,277,557	115,457	5.34
Miscellaneous Revenues	174,677	45,000	89,439	55,600	10,600	23.56
Other Financing Sources	14,934	28,300	20,310	30,300	2,000	7.07
Total Revenues	74,549,639	77,919,000	78,797,212	79,451,893	1,532,893	1.97
Salaries & Benefits	131,415,860	139,438,562	138,098,736	145,475,710	6,037,148	4.33
Services & Supplies	38,024,393	37,790,149	37,833,932	38,128,960	338,811	0.90
Other Charges	499,944	778,715	778,500	467,458	(311,257)	-39.97
Equipment	161,906	803,375	639,456	235,000	(568,375)	-70.75
Other Financing Uses	6,570,766	4,348,956	4,135,549	877,048	(3,471,908)	-79.83
Special Items	0	0	0	833,300	833,300	0.00
Intrafund Transfers	(1,823,759)	(1,779,328)	(1,967,674)	(2,069,540)	(290,212)	16.31
Total Requirements	174,849,110	181,380,429	179,518,498	183,947,936	2,567,507	1.42
Net County Cost	$ 100,299,471	$ 103,461,429	$ 100,721,286	$ 104,496,043	$ 1,034,614	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Chief Probation Officer:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 493	$ 0	$ 906	$ 0	$ 0	0.00%
Total Revenues	493	0	906	0	0	0.00
Salaries & Benefits	5,155,598	5,850,841	5,621,544	6,017,945	167,104	2.86
Services & Supplies	1,881,813	1,757,078	1,776,205	1,754,411	(2,667)	-0.15
Total Requirements	7,037,411	7,607,919	7,397,749	7,772,356	164,437	2.16
Net County Cost	$ 7,036,917	$ 7,607,919	$ 7,396,844	$ 7,772,356	$ 164,437	2.16%

Final Budget Summary of Adult Operations Bureau:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 4,111,785	$ 3,956,666	$ 4,491,830	$ 4,116,919	$ 160,253	4.05%
Revenue from Use of Money and Property	259	0	538	0	0	0.00
Intergovernmental Revenues	21,370,308	23,400,913	24,000,116	23,920,048	519,135	2.22
Charges For Services	486,258	440,500	512,996	488,500	48,000	10.90
Miscellaneous Revenues	9,959	0	150	0	0	0.00
Other Financing Sources	43	300	300	300	0	0.00
Total Revenues	25,978,612	27,798,379	29,005,930	28,525,767	727,388	2.62
Salaries & Benefits	33,840,612	36,902,889	36,978,173	38,645,078	1,742,189	4.72
Services & Supplies	10,474,483	10,112,328	9,275,308	9,079,334	(1,032,994)	-10.22
Other Charges	124,067	89,484	165,788	139,291	49,807	55.66
Equipment	31,180	122,185	134,277	0	(122,185)	-100.00
Other Financing Uses	576,800	116,720	364	165,504	48,784	41.80
Special Items	0	0	0	833,300	833,300	0.00
Intrafund Transfers	(1,300,032)	(1,265,982)	(1,325,579)	(1,324,042)	(58,060)	4.59
Total Requirements	43,747,110	46,077,624	45,228,330	47,538,465	1,460,841	3.17
Net County Cost	$ 17,768,498	$ 18,279,245	$ 16,222,400	$ 19,012,698	$ 733,453	4.01%

Final Budget Summary of Juvenile Facilities Bureau:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 183	$ 0	$ 0	$ 0	$ 0	0.00%
Intergovernmental Revenues	32,165,076	34,026,744	33,485,345	33,565,294	(461,450)	-1.36
Charges For Services	1,368,645	1,145,000	1,200,528	967,500	(177,500)	-15.50
Miscellaneous Revenues	7,282	3,000	4,039	3,600	600	20.00
Other Financing Sources	0	20,000	20,000	30,000	10,000	50.00
Total Revenues	33,541,186	35,194,744	34,709,912	34,566,394	(628,350)	-1.79
Salaries & Benefits	48,813,684	50,497,107	49,636,754	52,508,917	2,011,810	3.98
Services & Supplies	9,246,062	9,178,186	9,255,056	9,398,831	220,645	2.40
Other Charges	33,655	10,000	115,787	33,500	23,500	235.00
Equipment	24,778	126,000	113,707	0	(126,000)	-100.00
Other Financing Uses	79,147	170,500	94,800	141,938	(28,562)	-16.75
Total Requirements	58,197,326	59,981,793	59,216,104	62,083,186	2,101,393	3.50
Net County Cost	$ 24,656,140	$ 24,787,049	$ 24,506,192	$ 27,516,792	$ 2,729,743	11.01%

Final Budget Summary of Juvenile Operations Bureau:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 107	$ 100	$ 20	$ 100	$ 0	0.00%
Intergovernmental Revenues	12,688,126	12,108,719	13,855,459	14,887,075	2,778,356	22.95
Charges For Services	124,746	124,500	158,065	308,500	184,000	147.79
Miscellaneous Revenues	88,532	0	37,293	0	0	0.00
Other Financing Sources	14,866	8,000	0	0	(8,000)	-100.00
Total Revenues	12,916,378	12,241,319	14,050,838	15,195,675	2,954,356	24.13
Salaries & Benefits	18,511,937	19,482,860	19,800,417	20,933,584	1,450,724	7.45
Services & Supplies	2,897,432	3,355,918	3,356,354	3,591,190	235,272	7.01
Other Charges	208,967	147,280	113,356	157,167	9,887	6.71
Equipment	0	26,315	68,267	0	(26,315)	-100.00
Other Financing Uses	64,695	49,000	40,385	111,196	62,196	126.93
Intrafund Transfers	(567,589)	(513,346)	(642,095)	(745,498)	(232,152)	45.22
Total Requirements	21,115,441	22,548,027	22,736,684	24,047,639	1,499,612	6.65
Net County Cost	$ 8,199,063	$ 10,306,708	$ 8,685,845	$ 8,851,964	$ (1,454,744)	-14.11%

Final Budget Summary of Operations Support Bureau:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 123,116	$ 100,000	$ 140,004	$ 94,000	$ (6,000)	-6.00%
Intergovernmental Revenues	1,330,728	2,090,458	475,543	505,000	(1,585,458)	-75.84
Charges For Services	590,691	452,100	367,018	513,057	60,957	13.48
Miscellaneous Revenues	68,410	42,000	47,052	52,000	10,000	23.81
Other Financing Sources	25	0	10	0	0	0.00
Total Revenues	2,112,970	2,684,558	1,029,627	1,164,057	(1,520,501)	-56.64
Salaries & Benefits	25,094,029	26,704,865	26,061,848	27,370,186	665,321	2.49
Services & Supplies	13,524,603	13,386,639	14,171,009	14,305,194	918,555	6.86
Other Charges	133,255	531,951	383,569	137,500	(394,451)	-74.15
Equipment	105,948	528,875	323,205	235,000	(293,875)	-55.57
Other Financing Uses	5,850,125	4,012,736	4,000,000	458,410	(3,554,326)	-88.58
Intrafund Transfers	43,862	0	0	0	0	0.00
Total Requirements	44,751,822	45,165,066	44,939,631	42,506,290	(2,658,776)	-5.89
Net County Cost	$ 42,638,852	$ 42,480,508	$ 43,910,004	$ 41,342,233	$ (1,138,275)	-2.68%

058 - Public Defender

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 3,226,350	$ 3,350,007	$ 3,239,552	$ 3,473,345	$ 123,338	3.68%
Charges For Services	359,339	325,000	238,292	345,000	20,000	6.15
Miscellaneous Revenues	34,938	0	10,527	0	0	0.00
Other Financing Sources	80	70,500	40,642	0	(70,500)	-100.00
Total Revenues	3,620,707	3,745,507	3,529,013	3,818,345	72,838	1.94
Salaries & Benefits	62,757,765	63,735,286	62,289,136	65,350,361	1,615,075	2.53
Services & Supplies	8,724,347	10,208,191	9,518,365	11,231,161	1,022,970	10.02
Other Charges	2,950	6,216	6,209	11,359	5,143	82.74
Equipment	383,090	436,500	400,348	885,000	448,500	102.75
Intrafund Transfers	(203,482)	(200,964)	(225,318)	(200,964)	0	0.00
Total Requirements	71,664,670	74,185,229	71,988,741	77,276,917	3,091,688	4.17
Net County Cost	$ 68,043,963	$ 70,439,722	$ 68,459,727	$ 73,458,572	$ 3,018,850	4.29%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Executive Management:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 729,087	$ 411,833	$ 450,381	$ 428,628	$ 16,795	4.08%
Services & Supplies	4,711	0	2,463	0	0	0.00
Total Requirements	733,798	411,833	452,844	428,628	16,795	4.08
Net County Cost	$ 733,798	$ 411,833	$ 452,844	$ 428,628	$ 16,795	4.08%

Final Budget Summary of Public Defender Unit:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 3,226,350	$ 3,350,007	$ 3,239,552	$ 3,473,345	$ 123,338	3.68%
Charges For Services	359,339	325,000	231,450	345,000	20,000	6.15
Miscellaneous Revenues	34,938	0	10,527	0	0	0.00
Other Financing Sources	80	68,000	40,553	0	(68,000)	-100.00
Total Revenues	3,620,707	3,743,007	3,522,083	3,818,345	75,338	2.01
Salaries & Benefits	53,572,873	56,196,257	52,410,533	55,545,279	(650,978)	-1.16
Services & Supplies	8,669,915	10,205,691	9,439,430	11,231,161	1,025,470	10.05

Final Budget Summary of Public Defender Unit:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Charges	2,950	6,216	5,952	11,359	5,143	82.74
Equipment	383,090	436,500	400,348	885,000	448,500	102.75
Intrafund Transfers	(203,482)	(200,964)	(225,318)	(200,964)	0	0.00
Total Requirements	62,425,346	66,643,700	62,030,946	67,471,835	828,135	1.24
Net County Cost	$ 58,804,639	$ 62,900,693	$ 58,508,863	$ 63,653,490	$ 752,797	1.20%

Final Budget Summary of Alternate Defender:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 0	$ 0	$ 78	$ 0	$ 0	0.00%
Total Revenues	0	0	78	0	0	0.00
Salaries & Benefits	7,178,082	5,873,603	8,279,557	8,145,445	2,271,842	38.68
Services & Supplies	29,405	0	28,551	0	0	0.00
Other Charges	0	0	257	0	0	0.00
Total Requirements	7,207,487	5,873,603	8,308,366	8,145,445	2,271,842	38.68
Net County Cost	$ 7,207,487	$ 5,873,603	$ 8,308,288	$ 8,145,445	$ 2,271,842	38.68%

Final Budget Summary of Associate Defender:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 0	$ 0	$ 6,764	$ 0	$ 0	0.00%
Other Financing Sources	0	2,500	89	0	(2,500)	-100.00
Total Revenues	0	2,500	6,853	0	(2,500)	-100.00
Salaries & Benefits	1,277,723	1,253,593	1,148,665	1,231,009	(22,584)	-1.80
Services & Supplies	20,317	2,500	47,920	0	(2,500)	-100.00
Total Requirements	1,298,039	1,256,093	1,196,585	1,231,009	(25,084)	-2.00
Net County Cost	$ 1,298,039	$ 1,253,593	$ 1,189,732	$ 1,231,009	$ (22,584)	-1.80%

059 - Clerk-Recorder

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 639,343	$ 620,000	$ 674,758	$ 650,000	$ 30,000	4.84%
Charges For Services	8,462,174	8,700,686	9,547,886	9,525,000	824,314	9.47
Miscellaneous Revenues	13,641	3,000	35,632	5,000	2,000	66.67
Other Financing Sources	3,798,747	5,500,000	3,379,285	4,720,000	(780,000)	-14.18
Total Revenues	12,913,905	14,823,686	13,637,562	14,900,000	76,314	0.51
Salaries & Benefits	8,448,440	9,174,657	8,770,399	9,377,673	203,016	2.21
Services & Supplies	3,842,421	4,263,791	4,161,553	4,196,205	(67,586)	-1.59
Other Charges	0	5,488	0	5,622	134	2.44
Equipment	43,316	378,250	378,246	325,000	(53,250)	-14.08
Other Financing Uses	579,728	1,001,500	349,163	1,001,500	0	0.00
Intrafund Transfers	0	0	(21,799)	(6,000)	(6,000)	0.00
Total Requirements	12,913,905	14,823,686	13,637,562	14,900,000	76,314	0.51
Net County Cost	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ (1,846)	$ 0	$ (1,244)	$ 0	$ 0	0.00%
Miscellaneous Revenues	13,641	3,000	3,848	5,000	2,000	66.67
Other Financing Sources	0	1,500,000	795	1,000,000	(500,000)	-33.33
Total Revenues	11,794	1,503,000	3,399	1,005,000	(498,000)	-33.13
Salaries & Benefits	893,768	801,608	864,743	955,037	153,429	19.14
Services & Supplies	1,698,620	1,669,626	1,578,378	1,873,548	203,922	12.21
Other Charges	0	5,488	0	5,622	134	2.44
Other Financing Uses	579,728	1,001,500	349,163	1,001,500	0	0.00
Total Requirements	3,172,117	3,478,222	2,792,283	3,835,707	357,485	10.28
Net County Cost	$ 3,160,323	$ 1,975,222	$ 2,788,884	$ 2,830,707	$ 855,485	43.31%

Final Budget Summary of Recorder Operations:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 5,420,831	$ 5,657,686	$ 6,116,894	$ 6,459,500	$ 801,814	14.17%
Other Financing Sources	3,147,655	3,825,000	3,051,508	3,500,000	(325,000)	-8.50
Total Revenues	8,568,486	9,482,686	9,168,402	9,959,500	476,814	5.03
Salaries & Benefits	2,849,096	2,960,563	2,655,244	2,789,560	(171,003)	-5.78
Services & Supplies	428,751	598,050	590,131	369,050	(229,000)	-38.29
Intrafund Transfers	0	0	(5,481)	(2,500)	(2,500)	0.00
Total Requirements	3,277,847	3,558,613	3,239,894	3,156,110	(402,503)	-11.31
Net County Cost	$ (5,290,639)	$ (5,924,073)	$ (5,928,509)	$ (6,803,390)	$ (879,317)	14.84%

Final Budget Summary of Clerk Operations:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 639,343	$ 620,000	$ 674,758	$ 650,000	$ 30,000	4.84%
Charges For Services	2,930,869	2,927,500	3,233,865	3,040,000	112,500	3.84
Miscellaneous Revenues	0	0	31,784	0	0	0.00
Other Financing Sources	651,092	175,000	326,982	220,000	45,000	25.71
Total Revenues	4,221,304	3,722,500	4,267,389	3,910,000	187,500	5.04
Salaries & Benefits	2,344,575	2,685,393	2,542,150	2,814,562	129,169	4.81
Services & Supplies	455,733	518,732	616,938	572,526	53,794	10.37
Equipment	0	0	55,811	0	0	0.00
Intrafund Transfers	0	0	(9,085)	(3,500)	(3,500)	0.00
Total Requirements	2,800,308	3,204,125	3,205,813	3,383,588	179,463	5.60
Net County Cost	$ (1,420,996)	$ (518,375)	$ (1,061,577)	$ (526,412)	$ (8,037)	1.55%

Final Budget Summary of Information Systems:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 111,820	$ 115,000	$ 197,656	$ 25,000	$ (90,000)	-78.26%
Total Revenues	111,820	115,000	197,656	25,000	(90,000)	-78.26
Salaries & Benefits	1,459,517	1,621,086	1,576,394	1,650,282	29,196	1.80
Services & Supplies	1,050,719	1,262,700	1,156,097	1,216,700	(46,000)	-3.64
Equipment	43,316	378,250	317,326	325,000	(53,250)	-14.08
Intrafund Transfers	0	0	(7,232)	0	0	0.00
Total Requirements	2,553,551	3,262,036	3,042,586	3,191,982	(70,054)	-2.15
Net County Cost	$ 2,441,731	$ 3,147,036	$ 2,844,930	$ 3,166,982	$ 19,946	0.63%

Final Budget Summary of Financial Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	$ 729,613	$ 863,285	$ 869,395	$ 926,062	$ 62,777	7.27%
Services & Supplies	94,639	93,200	100,732	97,200	4,000	4.29
Equipment	0	0	5,109	0	0	0.00
Total Requirements	824,252	956,485	975,236	1,023,262	66,777	6.98
Net County Cost	$ 824,252	$ 956,485	$ 975,236	$ 1,023,262	$ 66,777	6.98%

Final Budget Summary of Archives:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 500	$ 500	$ 716	$ 500	$ 0	0.00%
Total Revenues	500	500	716	500	0	0.00
Salaries & Benefits	171,871	242,722	262,474	242,170	(552)	-0.23
Services & Supplies	113,959	121,483	119,277	67,181	(54,302)	-44.70
Total Requirements	285,830	364,205	381,751	309,351	(54,854)	-15.06
Net County Cost	$ 285,329	$ 363,705	$ 381,036	$ 308,851	$ (54,854)	-15.08%

060 - Sheriff-Coroner

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 410,791	$ 498,420	$ 456,022	$ 772,512	$ 274,092	54.99%
Fines, Forfeitures & Penalties	1,849,120	1,809,921	1,772,581	1,809,921	0	0.00
Revenue from Use of Money and Property	60,767	78,799	67,471	303,799	225,000	285.54
Intergovernmental Revenues	285,540,978	290,989,921	295,552,798	296,668,443	5,678,522	1.95
Charges For Services	179,893,083	201,080,049	193,876,115	209,610,864	8,530,815	4.24
Miscellaneous Revenues	1,221,108	1,273,952	1,190,604	1,979,170	705,218	55.36
Other Financing Sources	14,740,286	26,852,445	20,354,589	19,801,256	(7,051,189)	-26.26
Total Revenues	483,716,133	522,583,507	513,270,180	530,945,965	8,362,458	1.60
Salaries & Benefits	508,514,310	561,542,963	561,542,962	573,475,842	11,932,879	2.13
Services & Supplies	90,883,782	94,673,137	94,673,138	100,215,683	5,542,546	5.85
Services & Supplies Reimbursements	(43,395)	0	0	0	0	0.00
Other Charges	497,790	741,852	741,852	793,509	51,657	6.96
Equipment	9,362,796	8,299,826	8,299,825	12,790,191	4,490,365	54.10
Other Financing Uses	7,440,131	5,882,880	5,882,880	9,720,435	3,837,555	65.23
Intrafund Transfers	(10,086,546)	(11,277,414)	(11,277,414)	(12,720,665)	(1,443,251)	12.80
Total Requirements	606,568,867	659,863,244	659,863,243	684,274,995	24,411,751	3.70
Net County Cost	$ 122,852,734	$ 137,279,737	$ 146,593,063	$ 153,329,030	$ 16,049,293	11.69%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Field Operations & Investigative Services Comman:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 1,307,083	$ 1,201,327	$ 1,278,331	$ 1,201,327	$ 0	0.00%
Revenue from Use of Money and Property	33,670	32,032	34,810	32,032	0	0.00
Intergovernmental Revenues	3,988,501	5,454,914	3,855,231	2,619,648	(2,835,266)	-51.98
Charges For Services	151,178,480	171,605,764	162,758,793	172,192,786	587,022	0.34
Miscellaneous Revenues	240,476	246,174	226,430	263,670	17,496	7.11
Other Financing Sources	3,692,086	5,548,664	4,396,757	3,386,201	(2,162,463)	-38.97
Total Revenues	160,440,296	184,088,875	172,550,352	179,695,664	(4,393,211)	-2.39
Salaries & Benefits	240,312,057	254,174,978	262,520,362	268,743,223	14,568,245	5.73
Services & Supplies	15,803,807	14,974,194	15,746,724	17,811,268	2,837,074	18.95
Other Charges	437,741	418,000	426,395	740,000	322,000	77.03
Equipment	6,155,300	5,307,132	5,194,646	1,968,191	(3,338,941)	-62.91

Final Budget Summary of Field Operations & Investigative Services Comman:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Uses	144,400	580,172	750,000	1,680,367	1,100,195	189.63
Intrafund Transfers	(9,688,171)	(11,027,887)	(10,747,526)	(11,134,800)	(106,913)	0.97
Total Requirements	253,165,134	264,426,589	273,890,601	279,808,249	15,381,660	5.82
Net County Cost	$ 92,724,838	$ 80,337,714	$ 101,340,250	$ 100,112,585	$ 19,774,871	24.61%

Final Budget Summary of Professional Services Command:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 410,791	$ 498,420	$ 456,022	$ 498,420	$ 0	0.00%
Revenue from Use of Money and Property	27,096	46,767	31,680	46,767	0	0.00
Intergovernmental Revenues	7,687	0	4,801	0	0	0.00
Charges For Services	1,350,878	1,501,001	1,087,009	1,552,069	51,068	3.40
Miscellaneous Revenues	418,720	471,257	395,567	497,165	25,908	5.50
Total Revenues	2,215,173	2,517,445	1,975,079	2,594,421	76,976	3.06
Salaries & Benefits	27,573,175	27,430,484	39,046,207	32,803,104	5,372,620	19.59
Services & Supplies	4,622,792	5,068,284	5,746,941	4,588,734	(479,550)	-9.46
Equipment	12,481	9,780	8,678	0	(9,780)	-100.00
Intrafund Transfers	(54,074)	(51,500)	(40,072)	(74,500)	(23,000)	44.66
Total Requirements	32,154,375	32,457,048	44,761,754	37,317,338	4,860,290	14.97
Net County Cost	$ 29,939,202	$ 29,939,603	$ 42,786,674	$ 34,722,917	$ 4,783,314	15.98%

Final Budget Summary of Custody Operations Command:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 41,948,984	$ 31,232,120	$ 42,701,240	$ 43,339,814	$ 12,107,694	38.77%
Charges For Services	26,230,035	27,020,929	28,747,894	32,749,175	5,728,246	21.20
Miscellaneous Revenues	314,894	312,209	332,699	428,233	116,024	37.16
Other Financing Sources	8,473,111	3,028,159	8,286,374	2,922,106	(106,053)	-3.50
Total Revenues	76,967,023	61,593,417	80,068,207	79,439,328	17,845,911	28.97
Salaries & Benefits	194,228,512	200,898,578	207,851,850	198,267,926	(2,630,652)	-1.31
Services & Supplies	14,124,340	14,526,829	15,120,762	15,112,163	585,334	4.03
Other Charges	0	50,500	50,335	50,500	0	0.00
Equipment	16,195	147,022	153,616	380,000	232,978	158.46

Final Budget Summary of Custody Operations Command:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Uses	561,320	0	0	1,500,000	1,500,000	0.00
Intrafund Transfers	(41,313)	(116,747)	(159,756)	(154,575)	(37,828)	32.40
Total Requirements	208,889,053	215,506,182	223,016,806	215,156,014	(350,168)	-0.16
Net County Cost	$ 131,922,030	$ 153,912,765	$ 142,948,599	$ 135,716,686	$ (18,196,079)	-11.82%

Final Budget Summary of Administrative Services Command:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 0	$ 0	$ 0	$ 274,092	$ 274,092	0.00%
Fines, Forfeitures & Penalties	542,037	608,594	494,250	608,594	0	0.00
Revenue from Use of Money and Property	0	0	981	225,000	225,000	0.00
Intergovernmental Revenues	239,595,805	254,302,887	248,991,526	250,708,981	(3,593,906)	-1.41
Charges For Services	1,133,691	952,355	1,282,419	3,116,834	2,164,479	227.28
Miscellaneous Revenues	247,018	244,312	235,908	790,102	545,790	223.40
Other Financing Sources	2,575,090	18,275,622	7,671,458	13,492,949	(4,782,673)	-26.17
Total Revenues	244,093,641	274,383,770	258,676,542	269,216,552	(5,167,218)	-1.88
Salaries & Benefits	46,400,566	79,038,923	52,124,544	73,661,589	(5,377,334)	-6.80
Services & Supplies	56,332,843	60,103,830	58,058,712	62,703,518	2,599,688	4.33
Services & Supplies Reimbursements	(43,395)	0	0	0	0	0.00
Other Charges	60,049	273,352	265,121	3,009	(270,343)	-98.90
Equipment	3,178,820	2,835,892	2,942,886	10,442,000	7,606,108	268.21
Other Financing Uses	6,734,411	5,302,708	5,132,880	6,540,068	1,237,360	23.33
Intrafund Transfers	(302,988)	(81,280)	(330,060)	(1,356,790)	(1,275,510)	1,569.28
Total Requirements	112,360,306	147,473,425	118,194,082	151,993,394	4,519,969	3.06
Net County Cost	$ (131,733,336)	$ (126,910,345)	$ (140,482,460)	$ (117,223,158)	$ 9,687,187	-7.63%

063 - Social Services Agency

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 41,160	$ 32,177	$ 53,537	$ 25,413	$ (6,764)	-21.02%
Intergovernmental Revenues	773,102,713	816,176,741	775,497,186	786,562,844	(29,613,897)	-3.63
Charges For Services	4,886	2,000	123,246	2,000	0	0.00
Miscellaneous Revenues	4,184,572	3,368,556	3,790,806	3,603,718	235,162	6.98
Other Financing Sources	21,439,550	40,199,642	27,481,869	54,293,608	14,093,966	35.06
Total Revenues	798,772,881	859,779,116	806,946,644	844,487,583	(15,291,533)	-1.78
Salaries & Benefits	356,474,609	380,016,001	367,078,404	383,718,333	3,702,332	0.97
Services & Supplies	171,478,905	212,453,157	176,662,001	199,100,914	(13,352,243)	-6.28
Other Charges	303,426,247	304,381,503	299,225,747	296,306,980	(8,074,523)	-2.65
Equipment	255,556	669,387	274,373	379,000	(290,387)	-43.38
Structures & Improvements	1,721,157	2,398,183	1,298,535	1,150,244	(1,247,939)	-52.04
Other Financing Uses	14,444,767	15,032,562	12,973,083	14,783,887	(248,675)	-1.65
Intrafund Transfers	(485,532)	(843,465)	(1,057,407)	(948,602)	(105,137)	12.46
Total Requirements	847,315,708	914,107,328	856,454,736	894,490,756	(19,616,572)	-2.15
Net County Cost	$ 48,542,827	$ 54,328,212	$ 49,508,092	$ 50,003,173	$ (4,325,039)	-7.96%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Family Self-Sufficiency:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 6,253	$ 3,526	$ 2,408	$ 1,368	$ (2,158)	-61.20%
Intergovernmental Revenues	236,640,931	241,531,662	219,977,169	215,996,403	(25,535,259)	-10.57
Charges For Services	759	0	14,895	0	0	0.00
Miscellaneous Revenues	1,119,566	1,023,512	1,023,891	991,216	(32,296)	-3.16
Other Financing Sources	633	1,292,463	113,733	346,959	(945,504)	-73.16
Total Revenues	237,768,142	243,851,163	221,132,096	217,335,946	(26,515,217)	-10.87
Salaries & Benefits	57,248,122	56,036,803	53,414,902	54,519,555	(1,517,248)	-2.71
Services & Supplies	59,613,049	62,530,016	56,089,516	55,132,843	(7,397,173)	-11.83
Other Charges	145,520,185	144,714,646	132,172,143	126,967,514	(17,747,132)	-12.26
Intrafund Transfers	(125,000)	(250,000)	(333,382)	(194,325)	55,675	-22.27
Total Requirements	262,256,356	263,031,465	241,343,179	236,425,587	(26,605,878)	-10.12
Net County Cost	$ 24,488,214	$ 19,180,302	$ 20,211,083	$ 19,089,641	$ (90,661)	-0.47%

Final Budget Summary of Adult Services & Assistance Programs:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 26,746	$ 23,591	$ 47,673	$ 21,618	$ (1,973)	-8.36%
Intergovernmental Revenues	294,994,731	317,719,911	303,255,473	314,421,901	(3,298,010)	-1.04
Charges For Services	2,222	0	48,216	0	0	0.00
Miscellaneous Revenues	1,290,757	954,426	1,135,211	1,228,139	273,713	28.68
Other Financing Sources	347,566	4,582,028	480,559	1,198,246	(3,383,782)	-73.85
Total Revenues	296,662,023	323,279,956	304,967,131	316,869,904	(6,410,052)	-1.98
Salaries & Benefits	141,758,592	154,039,892	147,698,007	154,968,792	928,900	0.60
Services & Supplies	88,163,753	108,709,614	91,955,553	114,071,537	5,361,923	4.93
Other Charges	68,396,097	65,696,595	73,630,035	78,340,477	12,643,882	19.25
Other Financing Uses	0	500,000	0	0	(500,000)	-100.00
Intrafund Transfers	(18,035)	(16,215)	(61,159)	(53,478)	(37,263)	229.81
Total Requirements	298,300,407	328,929,886	313,222,436	347,327,328	18,397,442	5.59
Net County Cost	$ 1,638,384	$ 5,649,930	$ 8,255,305	$ 30,457,424	$ 24,807,494	439.08%

Final Budget Summary of Children & Family Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 8,161	$ 5,060	$ 3,456	$ 2,427	$ (2,633)	-52.04%
Intergovernmental Revenues	241,467,051	256,925,168	252,262,340	256,144,540	(780,628)	-0.30
Charges For Services	1,905	2,000	60,135	2,000	0	0.00
Miscellaneous Revenues	1,772,834	1,390,618	1,631,703	1,384,363	(6,255)	-0.45
Other Financing Sources	21,091,351	34,325,151	26,887,577	52,748,403	18,423,252	53.67
Total Revenues	264,341,302	292,647,997	280,845,211	310,281,733	17,633,736	6.03
Salaries & Benefits	113,449,880	121,967,560	119,270,860	123,755,691	1,788,131	1.47
Services & Supplies	68,733,810	92,122,101	74,241,488	81,897,826	(10,224,275)	-11.10
Other Charges	89,159,279	93,143,168	92,384,421	90,121,470	(3,021,698)	-3.24
Equipment	0	10,000	10,217	0	(10,000)	-100.00
Structures & Improvements	0	702,356	401,399	388,967	(313,389)	-44.62
Other Financing Uses	14,444,767	14,532,562	12,973,083	14,783,887	251,325	1.73
Intrafund Transfers	(10,000)	(10,000)	(99,056)	(210,000)	(200,000)	2,000.00
Total Requirements	285,777,735	322,467,747	299,182,412	310,737,841	(11,729,906)	-3.64
Net County Cost	$ 21,436,434	$ 29,819,750	$ 18,337,201	$ 456,108	$ (29,363,642)	-98.47%

Final Budget Summary of Agency Administration:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 0	$ 0	$ 2,204	$ 0	$ 0	0.00%
Miscellaneous Revenues	1,415	0	0	0	0	0.00
Total Revenues	1,415	0	2,204	0	0	0.00
Salaries & Benefits	44,018,016	47,971,746	46,694,636	50,474,295	2,502,549	5.22
Services & Supplies	(45,031,707)	(50,908,574)	(45,624,556)	(52,001,292)	(1,092,718)	2.15
Other Charges	350,686	827,094	1,039,146	877,519	50,425	6.10
Equipment	255,556	659,387	264,156	379,000	(280,387)	-42.52
Structures & Improvements	1,721,157	1,695,827	897,136	761,277	(934,550)	-55.11
Intrafund Transfers	(332,497)	(567,250)	(563,810)	(490,799)	76,451	-13.48
Total Requirements	981,210	(321,770)	2,706,708	0	321,770	-100.00
Net County Cost	$ 979,795	$ (321,770)	$ 2,704,504	$ 0	$ 321,770	-100.00%

071 - Building & Safety General Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 11,523,373	$ 12,900,552	$ 13,110,128	$ 13,695,000	$ 794,448	6.16%
Intergovernmental Revenues	2,215	1,000	2,545	2,500	1,500	150.00
Charges For Services	270,506	414,500	341,639	1,011,968	597,468	144.14
Miscellaneous Revenues	245,197	38,807	160,134	143,866	105,059	270.72
Other Financing Sources	2,483	2,145,081	1,885,495	703,077	(1,442,004)	-67.22
Total Revenues	12,043,774	15,499,940	15,499,940	15,556,411	56,471	0.36
Salaries & Benefits	2,915,140	3,544,424	3,544,424	5,518,881	1,974,457	55.71
Services & Supplies	8,607,308	8,507,392	8,507,392	9,945,087	1,437,695	16.90
Other Charges	0	687	687	1,000	313	45.49
Equipment	12,500	0	0	0	0	0.00
Intangible Assets-Amortizable	0	1,878,699	1,878,699	703,077	(1,175,622)	-62.58
Other Financing Uses	1,061,650	2,361,767	2,361,767	148,366	(2,213,401)	-93.72
Intrafund Transfers	(469,019)	(709,029)	(709,029)	(676,000)	33,029	-4.66
Total Requirements	12,127,578	15,583,940	15,583,940	15,640,411	56,471	0.36
Net County Cost	$ 83,804	$ 84,000	$ 84,000	$ 84,000	$ 0	0.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

073 - Alternate Defense

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 180,638	$ 86,000	$ 123,668	$ 101,500	$ 15,500	18.02%
Total Revenues	180,638	86,000	123,668	101,500	15,500	18.02
Services & Supplies	5,695,780	5,707,674	5,666,824	5,779,891	72,217	1.27
Total Requirements	5,695,780	5,707,674	5,666,824	5,779,891	72,217	1.27
Net County Cost	$ 5,515,142	$ 5,621,674	$ 5,543,156	$ 5,678,391	$ 56,717	1.01%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

074 - Treasurer-Tax Collector

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 1,023,302	$ 1,051,500	$ 1,142,493	$ 1,063,800	$ 12,300	1.17%
Revenue from Use of Money and Property	8,760	12,500	10,480	12,500	0	0.00
Charges For Services	10,321,687	10,532,550	9,747,803	10,480,172	(52,378)	-0.50
Miscellaneous Revenues	94,813	78,300	66,864	77,300	(1,000)	-1.28
Other Financing Sources	0	198,000	170,387	130,000	(68,000)	-34.34
Total Revenues	11,448,563	11,872,850	11,138,027	11,763,772	(109,078)	-0.92
Salaries & Benefits	7,335,649	7,981,821	7,131,875	7,640,504	(341,317)	-4.28
Services & Supplies	6,979,009	7,387,698	7,084,997	7,854,249	466,551	6.32
Other Charges	0	3,799	0	3,799	0	0.00
Equipment	0	30,000	0	100,000	70,000	233.33
Intrafund Transfers	(1,321,905)	(1,445,414)	(1,626,597)	(1,728,875)	(283,461)	19.61
Total Requirements	12,992,753	13,957,904	12,590,275	13,869,677	(88,227)	-0.63
Net County Cost	$ 1,544,190	$ 2,085,054	$ 1,452,248	$ 2,105,905	$ 20,851	1.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 1,001,764	$ 992,000	$ 1,088,630	$ 999,000	$ 7,000	0.71%
Revenue from Use of Money and Property	8,760	12,500	10,480	12,500	0	0.00
Charges For Services	10,301,952	10,532,050	9,713,873	10,479,672	(52,378)	-0.50
Miscellaneous Revenues	63,389	57,000	43,739	57,000	0	0.00
Other Financing Sources	0	198,000	170,387	130,000	(68,000)	-34.34
Total Revenues	11,375,866	11,791,550	11,027,110	11,678,172	(113,378)	-0.96
Salaries & Benefits	6,358,167	6,812,927	6,093,207	6,478,133	(334,794)	-4.91
Services & Supplies	5,342,466	7,387,698	5,340,679	7,854,249	466,551	6.32
Other Charges	0	3,799	0	3,799	0	0.00
Equipment	0	30,000	0	100,000	70,000	233.33
Intrafund Transfers	(1,321,905)	(1,445,414)	(1,626,597)	(1,728,875)	(283,461)	19.61
Total Requirements	10,378,729	12,789,010	9,807,289	12,707,306	(81,704)	-0.64
Net County Cost	$ (997,137)	$ 997,460	$ (1,219,821)	$ 1,029,134	$ 31,674	3.18%

Final Budget Summary of Treasury:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 25	$ 0	$ 0	$ 0	$ 0	0.00%
Total Revenues	25	0	0	0	0	0.00
Salaries & Benefits	169,561	268,526	227,341	139,446	(129,080)	-48.07
Services & Supplies	390,675	0	356,240	0	0	0.00
Total Requirements	560,236	268,526	583,582	139,446	(129,080)	-48.07
Net County Cost	$ 560,211	$ 268,526	$ 583,582	$ 139,446	$ (129,080)	-48.07%

Final Budget Summary of Tax & Revenue:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 21,538	$ 59,500	$ 53,863	$ 64,800	$ 5,300	8.91%
Charges For Services	19,735	500	33,930	500	0	0.00
Miscellaneous Revenues	31,399	20,300	23,125	20,300	0	0.00
Total Revenues	72,672	80,300	110,918	85,600	5,300	6.60
Salaries & Benefits	807,921	900,368	669,548	877,041	(23,327)	-2.59
Services & Supplies	479,025	0	611,256	0	0	0.00
Total Requirements	1,286,946	900,368	1,280,804	877,041	(23,327)	-2.59
Net County Cost	$ 1,214,274	$ 820,068	$ 1,169,886	$ 791,441	$ (28,627)	-3.49%

Final Budget Summary of Investment Division:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 0	$ 1,000	$ 0	$ 0	$ (1,000)	-100.00%
Total Revenues	0	1,000	0	0	(1,000)	-100.00
Salaries & Benefits	0	0	141,779	145,884	145,884	0.00
Services & Supplies	766,842	0	776,821	0	0	0.00
Total Requirements	766,842	0	918,600	145,884	145,884	0.00
Net County Cost	$ 766,842	$ (1,000)	$ 918,600	$ 145,884	$ 146,884	-14,688.40%

080 - OC Public Works

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 1,760,270	$ 1,763,000	$ 1,947,160	$ 2,046,000	$ 283,000	16.05%
Fines, Forfeitures & Penalties	104,307	77,627	110,244	95,500	17,873	23.02
Revenue from Use of Money and Property	291	188,262	68	100,162	(88,100)	-46.80
Intergovernmental Revenues	1,917,666	1,798,617	2,013,409	1,825,300	26,683	1.48
Charges For Services	26,430,653	34,091,790	27,297,292	35,373,954	1,282,164	3.76
Miscellaneous Revenues	159,087	12,500	23,337	2,125	(10,375)	-83.00
Other Financing Sources	6,529	33,927	68,055	0	(33,927)	-100.00
Total Revenues	30,378,804	37,965,723	31,459,565	39,443,041	1,477,318	3.89
Salaries & Benefits	27,840,715	31,489,844	28,621,441	33,420,420	1,930,576	6.13
Services & Supplies	31,233,386	36,315,131	33,705,762	36,388,962	73,831	0.20
Services & Supplies Reimbursements	(2,858)	(2,510)	(1,250)	0	2,510	-100.00
Other Charges	19,387	22,000	17,070	22,800	800	3.64
Equipment	344,875	749,668	572,640	786,000	36,332	4.85
Intangible Assets-Amortizable	0	0	0	992,967	992,967	0.00
Other Financing Uses	60,349	419,299	407,980	443,563	24,264	5.79
Intrafund Transfers	(15,782,694)	(16,378,198)	(17,221,316)	(17,375,515)	(997,317)	6.09
Total Requirements	43,713,159	52,615,234	46,102,328	54,679,197	2,063,963	3.92
Net County Cost	$ 13,334,356	$ 14,649,511	$ 14,642,763	$ 15,236,156	$ 586,645	4.00%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

Final Budget Summary of Director:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 1,167,718	$ 1,195,986	$ 1,627,895	$ 1,847,671	$ 651,685	54.49%
Miscellaneous Revenues	0	0	228	0	0	0.00
Total Revenues	1,167,718	1,195,986	1,628,123	1,847,671	651,685	54.49
Salaries & Benefits	827,661	998,737	974,110	1,220,895	222,158	22.24
Services & Supplies	340,304	247,031	1,485,884	673,876	426,845	172.79
Other Charges	0	0	835	900	900	0.00
Equipment	0	0	20,582	0	0	0.00
Intrafund Transfers	(40,674)	(48,000)	(41,329)	(48,000)	0	0.00
Total Requirements	1,127,291	1,197,768	2,440,081	1,847,671	649,903	54.26
Net County Cost	$ (40,427)	$ 1,782	$ 811,959	$ 0	$ (1,782)	-100.00%

Final Budget Summary of OC Fleet Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 1,259	$ 0	$ 0	$ 0	$ 0	0.00%
Total Revenues	1,259	0	0	0	0	0.00
Services & Supplies	1,393	0	0	0	0	0.00
Total Requirements	1,393	0	0	0	0	0.00
Net County Cost	$ 134	$ 0	$ 0	$ 0	$ 0	0.00%

Final Budget Summary of OC Development Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 0	$ 1,000	$ 0	$ 0	$ (1,000)	-100.00%
Fines, Forfeitures & Penalties	3,234	30,000	20,825	21,000	(9,000)	-30.00
Charges For Services	2,501,669	2,307,100	2,845,251	3,021,150	714,050	30.95
Miscellaneous Revenues	0	1,000	48	625	(375)	-37.50
Other Financing Sources	0	0	1,325	0	0	0.00
Total Revenues	2,504,902	2,339,100	2,867,449	3,042,775	703,675	30.08
Salaries & Benefits	2,460,224	2,778,424	2,573,952	2,818,142	39,718	1.43
Services & Supplies	4,701,890	5,037,601	4,776,778	5,466,927	429,326	8.52
Other Charges	0	3,000	1,461	3,000	0	0.00
Other Financing Uses	0	50,000	50,000	96,000	46,000	92.00
Intrafund Transfers	(1,104,288)	(1,360,000)	(887,563)	(1,175,650)	184,350	-13.56
Total Requirements	6,057,827	6,509,025	6,514,628	7,208,419	699,394	10.74
Net County Cost	$ 3,552,925	$ 4,169,925	$ 3,647,179	$ 4,165,644	$ (4,281)	-0.10%

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 38,261	$ 43,000	$ 37,405	$ 40,000	$ (3,000)	-6.98%
Revenue from Use of Money and Property	0	100,000	0	100,000	0	0.00
Charges For Services	13,109,279	18,812,557	13,363,053	18,902,696	90,139	0.48
Miscellaneous Revenues	58,148	11,000	3,126	1,000	(10,000)	-90.91
Other Financing Sources	1,040	33,927	8,440	0	(33,927)	-100.00
Total Revenues	13,206,729	19,000,484	13,412,024	19,043,696	43,212	0.23
Salaries & Benefits	7,948,824	9,109,075	8,540,504	10,027,301	918,226	10.08
Services & Supplies	9,150,903	12,981,753	10,005,619	12,104,795	(876,958)	-6.76

Final Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Charges	5,783	10,000	6,168	8,900	(1,100)	-11.00
Equipment	336,375	739,000	542,065	786,000	47,000	6.36
Intangible Assets-Amortizable	0	0	0	992,967	992,967	0.00
Other Financing Uses	3,701	46,319	35,000	176,646	130,327	281.37
Intrafund Transfers	(3,631,239)	(3,179,056)	(3,675,106)	(3,624,344)	(445,288)	14.01
Total Requirements	13,814,347	19,707,091	15,454,249	20,472,265	765,174	3.88
Net County Cost	$ 607,618	$ 706,607	$ 2,042,225	$ 1,428,569	$ 721,962	102.17%

Final Budget Summary of OC Facilities - Design & Construction:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchise	$ 150	$ 0	$ 68	$ 0	$ 0	0.00%
Fines, Forfeitures & Penalties	17,559	0	0	0	0	0.00%
Revenue from Use of Money and Property	0	0	68	0	0	0.00%
Charges For Services	2,047,104	1,499,244	2,163,615	1,939,010	439,766	29.33
Miscellaneous Revenues	550	0	12,300	0	0	0.00
Other Financing Sources	22	0	47,219	0	0	0.00
Total Revenues	2,065,385	1,499,244	2,223,202	1,939,010	439,766	29.33
Salaries & Benefits	5,320,978	5,965,330	5,272,852	6,301,320	335,990	5.63
Services & Supplies	2,485,603	1,761,664	2,199,644	2,006,283	244,619	13.89
Services & Supplies Reimbursements	(1,920)	(2,510)	(400)	0	2,510	-100.00
Other Charges	5,130	0	0	0	0	0.00
Other Financing Uses	38,428	126,858	126,858	48,000	(78,858)	-62.16
Intrafund Transfers	(5,100,965)	(5,642,204)	(5,555,269)	(5,521,300)	120,904	-2.14
Total Requirements	2,747,254	2,209,138	2,043,012	2,834,303	625,165	28.30
Net County Cost	$ 681,869	$ 709,894	$ (180,189)	$ 895,293	$ 185,399	26.12%

Final Budget Summary of OC Facilities - Maintenance & CUF:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 129	$ 88,100	$ 0	$ 0	$ (88,100)	-100.00%
Charges For Services	3,216,393	5,793,903	2,931,441	4,785,400	(1,008,503)	-17.41
Miscellaneous Revenues	98,625	0	679	0	0	0.00
Total Revenues	3,315,147	5,882,003	2,932,120	4,785,400	(1,096,603)	-18.64

Final Budget Summary of OC Facilities - Maintenance & CUF:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Salaries & Benefits	7,660,814	8,568,969	7,563,751	9,093,540	524,571	6.12
Services & Supplies	9,015,707	10,783,667	9,364,208	9,936,528	(847,139)	-7.86
Services & Supplies Reimbursements	(938)	0	(850)	0	0	0.00
Equipment	8,500	10,668	9,994	0	(10,668)	-100.00
Other Financing Uses	18,220	181,632	181,632	73,917	(107,715)	-59.30
Intrafund Transfers	(5,748,975)	(6,036,738)	(6,914,749)	(6,888,321)	(851,583)	14.11
Total Requirements	10,953,328	13,508,198	10,203,985	12,215,664	(1,292,534)	-9.57
Net County Cost	$ 7,638,181	$ 7,626,195	$ 7,271,865	$ 7,430,264	$ (195,931)	-2.57%

Final Budget Summary of OC Infrastructure Programs:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 26,251	$ 123,000	$ 100,533	$ 159,977	$ 36,977	30.06%
Total Revenues	26,251	123,000	100,533	159,977	36,977	30.06
Salaries & Benefits	0	0	40,724	11,555	11,555	0.00
Services & Supplies	96,482	123,000	85,557	99,500	(23,500)	-19.11
Intrafund Transfers	(252)	0	(173)	0	0	0.00
Total Requirements	96,230	123,000	126,108	111,055	(11,945)	-9.71
Net County Cost	$ 69,979	$ 0	$ 25,575	$ (48,922)	$ (48,922)	0.00%

Final Budget Summary of OC Construction:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 3,350	$ 0	$ 1,100	$ 0	$ 0	0.00%
Intergovernmental Revenues	0	0	3	0	0	0.00
Charges For Services	453,711	453,000	346,610	433,800	(19,200)	-4.24
Miscellaneous Revenues	0	0	5,859	0	0	0.00
Other Financing Sources	0	0	8,941	0	0	0.00
Total Revenues	457,061	453,000	362,513	433,800	(19,200)	-4.24
Services & Supplies	490,882	489,000	433,055	464,800	(24,200)	-4.95
Other Charges	8,474	9,000	8,605	10,000	1,000	11.11
Intrafund Transfers	(21,593)	(45,000)	(25,787)	(41,000)	4,000	-8.89
Total Requirements	477,762	453,000	415,874	433,800	(19,200)	-4.24
Net County Cost	$ 20,702	$ 0	$ 53,360	$ 0	$ 0	0.00%

Final Budget Summary of OC Operations & Maintenance:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 2,861,762	$ 3,072,800	$ 2,878,305	$ 3,236,000	$ 163,200	5.31%
Other Financing Sources	0	0	2,131	0	0	0.00
Total Revenues	2,861,762	3,072,800	2,880,436	3,236,000	163,200	5.31
Services & Supplies	3,100,062	3,403,437	3,383,308	3,513,937	110,500	3.25
Intrafund Transfers	(49,642)	(6,000)	(30,807)	(15,700)	(9,700)	161.67
Total Requirements	3,050,421	3,397,437	3,352,501	3,498,237	100,800	2.97
Net County Cost	$ 188,659	$ 324,637	$ 472,065	$ 262,237	$ (62,400)	-19.22%

Final Budget Summary of OC Survey:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 162	$ 162	$ 0	$ 162	$ 0	0.00%
Charges For Services	472,465	372,200	358,139	423,500	51,300	13.78
Miscellaneous Revenues	842	0	1,223	0	0	0.00
Total Revenues	473,469	372,362	359,362	423,662	51,300	13.78
Services & Supplies	410,323	383,562	305,343	434,862	51,300	13.37
Intrafund Transfers	(12,749)	(11,200)	(5,018)	(11,200)	0	0.00
Total Requirements	397,573	372,362	300,324	423,662	51,300	13.78
Net County Cost	$ (75,896)	$ 0	$ (59,037)	$ 0	$ 0	0.00%

Final Budget Summary of OC Environmental Resources:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 1,718,509	$ 1,719,000	$ 1,908,655	$ 2,006,000	$ 287,000	16.70%
Fines, Forfeitures & Penalties	83,514	47,627	89,419	74,500	26,873	56.42
Intergovernmental Revenues	1,917,666	1,798,617	2,013,405	1,825,300	26,683	1.48
Charges For Services	573,042	462,000	682,449	624,750	162,750	35.23
Miscellaneous Revenues	923	500	(125)	500	0	0.00
Other Financing Sources	5,467	0	0	0	0	0.00
Total Revenues	4,299,121	4,027,744	4,689,483	4,531,050	503,306	12.50
Salaries & Benefits	3,622,215	4,069,309	3,655,548	3,947,667	(121,642)	-2.99
Services & Supplies	1,439,836	1,104,416	1,665,691	1,687,454	583,038	52.79

Final Budget Summary of OC Environmental Resources:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Uses	0	14,490	14,490	49,000	34,510	238.16
Intrafund Transfers	(72,317)	(50,000)	(84,843)	(50,000)	0	0.00
Total Requirements	4,984,706	5,138,215	5,250,663	5,634,121	495,906	9.65
Net County Cost	$ 685,585	$ 1,110,471	$ 561,179	$ 1,103,071	$ (7,400)	-0.67%

081 - Trial Courts

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 6,145,491	$ 6,114,556	$ 5,322,891	$ 5,039,558	$ (1,074,998)	-17.58%
Revenue from Use of Money and Property	13,272	10,718	17,169	10,718	0	0.00
Intergovernmental Revenues	1,392,053	5,115,443	3,440,443	5,102,154	(13,289)	-0.26
Charges For Services	13,454,081	15,036,246	12,298,193	12,057,739	(2,978,507)	-19.81
Miscellaneous Revenues	0	0	1,189	0	0	0.00
Total Revenues	21,004,897	26,276,963	21,079,884	22,210,169	(4,066,794)	-15.48
Services & Supplies	4,305,738	6,400,014	5,656,328	6,378,100	(21,914)	-0.34
Other Charges	59,116,066	59,150,823	59,150,068	59,151,838	1,015	0.00
Other Financing Uses	1,051,619	1,273,500	1,102,914	1,262,000	(11,500)	-0.90
Total Requirements	64,473,422	66,824,337	65,909,310	66,791,938	(32,399)	-0.05
Net County Cost	$ 43,468,525	$ 40,547,374	$ 44,829,425	$ 44,581,769	$ 4,034,395	9.95%

(1) Prior year encumbrances and expenditures are included in budget control 100 - County General Fund-Level Transactions.

100 - General Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016[1] Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev[1] As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 648,237,680	$ 671,356,000	$ 681,180,725	$ 701,812,000	$ 30,456,000	4.54%
Licenses, Permits & Franchises	2,863,710	2,807,635	2,569,149	2,657,824	(149,811)	-5.34
Fines, Forfeitures & Penalties	30,702,795	19,773,000	21,468,958	19,083,000	(690,000)	-3.49
Revenue from Use of Money and Property	3,286,770	2,775,000	5,860,026	4,600,000	1,825,000	65.77
Intergovernmental Revenues	2,833,851	2,810,000	3,803,221	3,659,000	849,000	30.21
Charges For Services	21,088,594	16,449,406	17,123,058	21,371,000	4,921,594	29.92
Miscellaneous Revenues	2,996,241	1,560,000	2,635,653	2,525,000	965,000	61.86
Other Financing Sources	975,270	19,332,542	1,147,070	39,194,833	19,862,291	102.74
Obligated Fund Balances	11,937,149	22,240,148	62,301,108	2,000,000	(20,240,148)	-91.01
Fund Balance Unassigned	128,135,436	53,809,835	53,809,835	0	(53,809,835)	-100.00
Total Revenues	853,057,496	812,913,566	851,898,803	796,902,657	(16,010,909)	-1.97
Obligated Fund Balances	131,722,459	44,810,584	101,274,184	0	(44,810,584)	-100.00
Total Requirements	131,722,459	44,810,584	101,274,184	0	(44,810,584)	-100.00
Beginning Fund Balance - Unassigned	128,135,436	53,809,835	53,809,835	0	(53,809,835)	-100.00
Current Year Revenue	712,984,910	736,863,583	735,787,859	794,902,657	58,039,074	7.88
Current Year Expenses	0	0	0	0	0	0.00
Prior Year Expenses	(22,509,975)	0	(27,114,113)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(4,401,171)	0	(1,832,396)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(119,785,310)	(22,570,436)	(38,973,076)	2,000,000	24,570,436	- 108.86
Ending Fund Balance - Unassigned	$ 694,423,890	$ 768,102,982	$ 721,678,110	$ 796,902,657	$ 28,799,675	3.75%

(1) Prior year expenditures and encumbrances for all budget controls within the General Fund are included in budget control 100 - County General Fund-Level Transactions.

102 - Santa Ana Regional Center Lease Conveyance

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 60,642	$ 69,721	$ 77,863	$ 69,851	$ 130	0.19%
Miscellaneous Revenues	226	0	0	0	0	0.00
Obligated Fund Balances	267,815	548,860	539,658	894,082	345,222	62.90
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	328,684	618,581	617,521	963,933	345,352	55.82
Services & Supplies	6,165	6,338	5,278	5,537	(801)	-12.64
Other Financing Uses	322,519	612,243	612,243	958,396	346,153	56.54
Total Requirements	328,684	618,581	617,521	963,933	345,352	55.83
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	60,869	69,721	77,863	69,851	130	0.19
Current Year Expenses	(328,684)	(618,581)	(617,521)	(963,933)	(345,352)	55.83
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	267,815	548,860	539,658	894,082	345,222	62.90
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

103 - O.C. Methamphetamine Lab Investigation Team

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,619	$ 1,500	$ 130	$ 0	$ (1,500)	-100.00%
Intergovernmental Revenues	370,223	190,000	(139)	0	(190,000)	-100.00
Miscellaneous Revenues	7	0	0	0	0	0.00
Obligated Fund Balances	0	338,989	338,989	0	(338,989)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	371,849	530,489	338,979	0	(530,489)	-100.00
Services & Supplies	970	1,500	11	0	(1,500)	-100.00
Other Charges	31,403	86,000	77,801	0	(86,000)	-100.00
Other Financing Uses	245,617	297,489	261,167	0	(297,489)	-100.00
Special Items	0	145,500	0	0	(145,500)	-100.00
Obligated Fund Balances	93,859	0	0	0	0	0.00
Total Requirements	371,850	530,489	338,979	0	(530,489)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	371,849	191,500	(10)	0	(191,500)	-100.00
Current Year Expenses	(277,991)	(530,489)	(338,979)	0	530,489	-100.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(93,859)	338,989	338,989	0	(338,989)	-100.00
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 0	$ 0	$ 0	0.00%

104 - Criminal Justice Facilities - Accumulative Capital Outlay

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 1,924,663	$ 2,197,731	$ 1,522,879	$ 1,400,000	$ (797,731)	-36.30%
Revenue from Use of Money and Property	37,633	35,000	102,799	60,000	25,000	71.43
Intergovernmental Revenues	0	0	0	6,505,441	6,505,441	0.00
Miscellaneous Revenues	30,777	4,924	19,987	12,000	7,076	143.70
Other Financing Sources	10,505,000	6,000,000	6,000,000	6,000,000	0	0.00
Obligated Fund Balances	0	5,643,404	0	7,326,649	1,683,245	29.83
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	12,498,073	13,881,059	7,645,665	21,304,090	7,423,031	53.47
Services & Supplies	994,433	1,728,391	984,112	3,296,879	1,568,488	90.75
Other Charges	2,617,157	2,612,919	2,612,919	2,606,658	(6,261)	-0.24
Structures & Improvements	3,372,424	9,539,749	3,122,815	15,400,553	5,860,804	61.44
Obligated Fund Balances	5,537,115	0	970,323	0	0	0.00
Total Requirements	12,521,129	13,881,059	7,690,170	21,304,090	7,423,031	53.48
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	12,498,073	8,237,655	7,645,665	13,977,441	5,739,786	69.68
Current Year Expenses	(4,209,148)	(13,881,059)	(3,510,661)	(21,304,090)	(7,423,031)	53.48
Prior Year Expenses	(3,156,326)	0	(1,840,565)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	404,516	0	(1,324,116)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(5,537,115)	5,643,404	(970,323)	7,326,649	1,683,245	29.83
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

105 - Courthouse Temporary Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 1,924,662	$ 1,723,731	$ 1,525,568	$ 1,424,662	$ (299,069)	-17.35%
Revenue from Use of Money and Property	11,639	4,500	13,041	4,500	0	0.00
Miscellaneous Revenues	48,243	0	31,373	0	0	0.00
Other Financing Sources	1,700,000	5,475,702	2,174,000	5,779,076	303,374	5.54
Obligated Fund Balances	0	12,324	12,324	0	(12,324)	-100.00
Fund Balance Unassigned	(3,566,486)	(3,569,077)	(3,569,077)	(3,569,076)	1	0.00
Total Revenues	118,058	3,647,180	187,228	3,639,162	(8,018)	-0.21
Services & Supplies	4,637	5,747	5,746	4,616	(1,131)	-19.68
Other Charges	3,682,497	3,641,433	3,641,432	3,634,546	(6,887)	-0.19
Total Requirements	3,687,134	3,647,180	3,647,178	3,639,162	(8,018)	-0.22
Beginning Fund Balance - Unassigned	(3,566,486)	(3,569,077)	(3,569,077)	(3,569,076)	1	0.00
Current Year Revenue	3,684,544	7,203,933	3,743,981	7,208,238	4,305	0.06
Current Year Expenses	(3,687,134)	(3,647,180)	(3,647,178)	(3,639,162)	8,018	-0.22
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	0	12,324	12,324	0	(12,324)	-100.00
Ending Fund Balance - Unassigned	$ (3,569,077)	$ 0	$ (3,459,950)	$ 0	$ 0	0.00%

106 - County Tidelands - Newport Bay

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 4,438,456	$ 4,047,300	$ 4,297,247	$ 4,552,867	$ 505,567	12.49%
Charges For Services	355,123	358,000	429,859	126,000	(232,000)	-64.80
Miscellaneous Revenues	61,669	57,811	26,860	34,750	(23,061)	-39.89
Obligated Fund Balances	0	1,602,125	37,612	4,400,400	2,798,275	174.66
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,855,248	6,065,236	4,791,578	9,114,017	3,048,781	50.26
Salaries & Benefits	692,977	773,226	746,563	0	(773,226)	-100.00
Services & Supplies	3,069,013	4,152,799	3,383,476	4,091,317	(61,482)	-1.48
Other Charges	69,314	124,089	(3,084)	300	(123,789)	-99.76
Equipment	0	0	0	122,400	122,400	0.00
Structures & Improvements	383,640	1,015,122	720,182	4,800,000	3,784,878	372.85
Other Financing Uses	300,000	0	0	0	0	0.00
Obligated Fund Balances	415,133	0	0	100,000	100,000	0.00
Total Requirements	4,930,078	6,065,236	4,847,137	9,114,017	3,048,781	50.27
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	4,855,248	4,463,111	4,753,966	4,713,617	250,506	5.61
Current Year Expenses	(4,050,196)	(6,065,236)	(4,044,384)	(9,014,017)	(2,948,781)	48.62
Prior Year Expenses	(108,630)	0	(427,781)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(281,289)	0	(319,413)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(415,133)	1,602,125	37,612	4,300,400	2,698,275	168.42
Ending Fund Balance - Unassigned	$ 0	$ 0	$ (1)	$ 0	$ 0	0.00%

107 - Remittance Processing Equipment Replacement

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 5,934	$ 1,750	$ 8,003	$ 7,300	$ 5,550	317.14%
Miscellaneous Revenues	29,211	4,577	19,003	0	(4,577)	-100.00
Obligated Fund Balances	0	70,083	0	69,110	(973)	-1.39
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	35,145	76,410	27,006	76,410	0	0.00
Services & Supplies	3,129	6,410	5,589	1,410	(5,000)	-78.00
Equipment	0	70,000	0	75,000	5,000	7.14
Obligated Fund Balances	32,016	0	21,494	0	0	0.00
Total Requirements	35,145	76,410	27,083	76,410	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	35,145	6,327	27,006	7,300	973	15.38
Current Year Expenses	(3,129)	(76,410)	(5,589)	(76,410)	0	0.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	77	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(32,016)	70,083	(21,494)	69,110	(973)	-1.39
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

108 - OC Dana Point Harbor

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 10,489	$ 10,000	$ 0	$ 11,020	$ 1,020	10.20%
Fines, Forfeitures & Penalties	254,333	127,000	94,264	127,402	402	0.32
Revenue from Use of Money and Property	25,725,604	25,177,760	26,592,876	27,027,319	1,849,559	7.35
Intergovernmental Revenues	10,300	0	0	0	0	0.00
Charges For Services	1,021,262	946,500	957,302	854,885	(91,615)	-9.68
Miscellaneous Revenues	82,202	40,927	88,520	60,278	19,351	47.28
Other Financing Sources	2,943,744	0	805	0	0	0.00
Obligated Fund Balances	0	14,106,294	0	12,099,373	(2,006,921)	-14.23
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	30,047,934	40,408,481	27,733,768	40,180,277	(228,204)	-0.56
Salaries & Benefits	1,545,290	1,080,182	752,159	0	(1,080,182)	-100.00
Services & Supplies	19,731,299	25,454,632	21,236,465	26,670,577	1,215,945	4.78
Other Charges	73	350,200	0	0	(350,200)	-100.00
Equipment	0	80,000	43,006	91,200	11,200	14.00
Structures & Improvements	4,452,617	12,925,000	6,781,627	13,400,000	475,000	3.68
Other Financing Uses	18,370	18,467	18,466	18,500	33	0.18
Special Items	0	500,000	0	0	(500,000)	-100.00
Obligated Fund Balances	4,525,699	0	3,474,492	0	0	0.00
Total Requirements	30,273,348	40,408,481	32,306,215	40,180,277	(228,204)	-0.56
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	30,047,934	26,302,187	27,733,768	28,080,904	1,778,717	6.76
Current Year Expenses	(23,567,167)	(40,408,481)	(24,864,907)	(40,180,277)	228,204	-0.56
Prior Year Expenses	(1,001,866)	0	(280,012)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(953,202)	0	885,643	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(4,525,699)	14,106,294	(3,474,492)	12,099,373	(2,006,921)	-14.23
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

109 - County Automated Fingerprint Identification

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 225,843	$ 342,000	$ 147,013	$ 188,158	$ (153,842)	-44.98%
Revenue from Use of Money and Property	403	0	706	0	0	0.00
Miscellaneous Revenues	4,903	0	3,189	0	0	0.00
Other Financing Sources	995,000	1,064,288	1,014,000	1,405,295	341,007	32.04
Obligated Fund Balances	50,313	16,650	16,650	19,896	3,246	19.50
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,276,462	1,422,938	1,181,558	1,613,349	190,411	13.38
Salaries & Benefits	1,235,323	1,294,402	1,176,218	1,346,601	52,199	4.03
Services & Supplies	64,085	67,682	55,602	70,777	3,095	4.57
Other Charges	0	60,000	0	0	(60,000)	-100.00
Other Financing Uses	0	670	670	0	(670)	-100.00
Special Items	0	184	0	195,971	195,787	106,405.98
Total Requirements	1,299,408	1,422,938	1,232,490	1,613,349	190,411	13.38
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,226,149	1,406,288	1,164,908	1,593,453	187,165	13.31
Current Year Expenses	(1,298,330)	(1,422,938)	(1,227,443)	(1,613,349)	(190,411)	13.38
Prior Year Expenses	(2,169)	0	(1,002)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	24,037	0	(3,969)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	50,313	16,650	16,650	19,896	3,246	19.50
Ending Fund Balance - Unassigned	$ 0	$ 0	$ (50,856)	$ 0	$ 0	0.00%

113 - Building and Safety

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 361,386	$ 363,000	$ 424,067	$ 423,500	$ 60,500	16.67%
Revenue from Use of Money and Property	51,721	60,000	84,689	65,000	5,000	8.33
Charges For Services	74,128	87,000	150,847	65,000	(22,000)	-25.29
Miscellaneous Revenues	148	0	(3,230)	0	0	0.00
Other Financing Sources	1,006,456	2,270,065	2,270,065	1,000	(2,269,065)	-99.96
Obligated Fund Balances	0	2,076,081	0	454,827	(1,621,254)	-78.09
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,493,840	4,856,146	2,926,438	1,009,327	(3,846,819)	-79.21
Services & Supplies	5,130	2,275,065	5,648	6,250	(2,268,815)	-99.73
Other Financing Uses	0	2,281,081	1,969,601	703,077	(1,578,004)	-69.18
Special Items	0	300,000	0	300,000	0	0.00
Obligated Fund Balances	1,488,710	0	951,189	0	0	0.00
Total Requirements	1,493,840	4,856,146	2,926,438	1,009,327	(3,846,819)	-79.22
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,493,840	2,780,065	2,926,438	554,500	(2,225,565)	-80.05
Current Year Expenses	(5,130)	(4,856,146)	(1,975,249)	(1,009,327)	3,846,819	-79.22
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,488,710)	2,076,081	(951,189)	454,827	(1,621,254)	-78.09
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

115 - OC Road

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 806,336	$ 606,500	$ 771,930	$ 722,000	$ 115,500	19.04%
Fines, Forfeitures & Penalties	6,812	6,500	5,183	6,500	0	0.00
Revenue from Use of Money and Property	526,209	450,000	685,313	615,008	165,008	36.67
Intergovernmental Revenues	52,098,926	68,597,682	60,533,361	70,596,437	1,998,755	2.91
Charges For Services	26,983,428	19,378,617	22,895,721	41,375,277	21,996,660	113.51
Miscellaneous Revenues	1,352,767	216,884	1,042,442	801,532	584,648	269.57
Other Financing Sources	248,654	150,000	157,549	150,000	0	0.00
Obligated Fund Balances	11,369,464	26,611,375	7,319,880	0	(26,611,375)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	93,392,597	116,017,558	93,411,378	114,266,754	(1,750,804)	-1.50
Salaries & Benefits	22,432,629	24,069,922	20,377,477	19,553,270	(4,516,652)	-18.76
Services & Supplies	39,187,309	35,997,657	32,475,704	65,555,613	29,557,956	82.11
Other Charges	711,548	4,737,461	485,570	4,799,469	62,008	1.31
Equipment	2,371,036	372,000	191,490	642,325	270,325	72.67
Land	0	2,058,750	1,509,382	2,657,000	598,250	29.06
Structures & Improvements	30,870,406	47,794,768	44,444,460	14,303,002	(33,491,766)	-70.07
Intangible Assets-Amortizable	0	95,000	0	0	(95,000)	-100.00
Other Financing Uses	465,053	292,000	273,404	820,000	528,000	180.82
Special Items	0	600,000	0	0	(600,000)	-100.00
Obligated Fund Balances	0	0	0	5,936,075	5,936,075	0.00
Total Requirements	96,037,981	116,017,558	99,757,489	114,266,754	(1,750,804)	-1.51
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	82,023,133	89,406,183	86,091,498	114,266,754	24,860,571	27.81
Current Year Expenses	(72,124,160)	(116,017,558)	(57,359,928)	(108,330,679)	7,686,879	-6.63
Prior Year Expenses	(14,126,845)	0	(19,615,833)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(7,141,592)	0	(16,435,617)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	11,369,464	26,611,375	7,319,880	(5,936,075)	(32,547,450)	-122.31
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

116 - Narcotic Forfeiture and Seizure

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 331,293	$ 200,000	$ 647,219	$ 200,000	$ 0	0.00%
Revenue from Use of Money and Property	7,461	2,520	14,665	12,000	9,480	376.19
Miscellaneous Revenues	46,394	0	30,181	0	0	0.00
Obligated Fund Balances	182,556	250,000	0	204,429	(45,571)	-18.23
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	567,704	452,520	692,065	416,429	(36,091)	-7.97
Services & Supplies	44,053	53,745	38,592	52,951	(794)	-1.48
Other Financing Uses	523,651	398,775	379,272	363,478	(35,297)	-8.85
Obligated Fund Balances	0	0	274,303	0	0	0.00
Total Requirements	567,705	452,520	692,167	416,429	(36,091)	-7.98
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	385,148	202,520	692,065	212,000	9,480	4.68
Current Year Expenses	(564,968)	(452,520)	(409,081)	(416,429)	36,091	-7.98
Prior Year Expenses	(7,880)	0	(2,061)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	5,143	0	(6,618)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	182,556	250,000	(274,303)	204,429	(45,571)	-18.23
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 1	$ 0	$ 0	0.00%

117 - O.C. Housing Authority - Operating Reserves

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 128,307	$ 84,520	$ 142,005	$ 122,520	$ 38,000	44.96%
Intergovernmental Revenues	0	120,970	57,843	0	(120,970)	-100.00
Miscellaneous Revenues	179,154	268,385	76,325	70,000	(198,385)	-73.92
Obligated Fund Balances	980,064	5,111,521	1,066,149	4,086,306	(1,025,215)	-20.06
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,287,525	5,585,396	1,342,323	4,278,826	(1,306,570)	-23.39
Services & Supplies	1,225,841	5,254,426	1,323,019	3,958,826	(1,295,600)	-24.66
Services & Supplies Reimbursements	0	(40,000)	(40,000)	0	40,000	-100.00
Other Charges	61,685	370,970	62,303	320,000	(50,970)	-13.74
Total Requirements	1,287,526	5,585,396	1,345,322	4,278,826	(1,306,570)	-23.39
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	307,461	473,875	276,174	192,520	(281,355)	-59.37
Current Year Expenses	(1,280,526)	(5,585,396)	(1,343,072)	(4,278,826)	1,306,570	-23.39
Prior Year Expenses	0	0	(4,000)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(7,000)	0	4,750	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	980,064	5,111,521	1,066,149	4,086,306	(1,025,215)	-20.06
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

118 - Regional Narcotics Suppression Program - Department of Justice

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 52,640	$ 50,000	$ 3,053	$ 0	$ (50,000)	-100.00%
Intergovernmental Revenues	1,006,840	3,848,667	9,806,960	0	(3,848,667)	-100.00
Miscellaneous Revenues	15,927	0	38,809	0	0	0.00
Obligated Fund Balances	2,419,039	5,708,312	0	7,634,764	1,926,452	33.75
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	3,494,445	9,606,979	9,848,822	7,634,764	(1,972,215)	-20.52
Services & Supplies	1,374,292	4,295,379	1,322,233	1,673,164	(2,622,215)	-61.05
Other Charges	1,036,357	2,121,600	1,692,878	651,600	(1,470,000)	-69.29
Equipment	0	410,000	0	4,060,000	3,650,000	890.24
Other Financing Uses	1,443,844	2,780,000	2,387,965	1,250,000	(1,530,000)	-55.04
Obligated Fund Balances	0	0	4,489,349	0	0	0.00
Total Requirements	3,854,493	9,606,979	9,892,425	7,634,764	(1,972,215)	-20.53
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,075,406	3,898,667	9,848,822	0	(3,898,667)	-100.00
Current Year Expenses	(3,799,177)	(9,606,979)	(5,393,987)	(7,634,764)	1,972,215	-20.53
Prior Year Expenses	(42,693)	0	(11,713)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	347,424	0	46,227	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	2,419,039	5,708,312	(4,489,349)	7,634,764	1,926,452	33.75
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

119 - OC Public Libraries - Capital

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 15,792	$ 14,646	$ 39,999	$ 14,646	$ 0	0.00%
Miscellaneous Revenues	69,459	10,883	45,182	271,799	260,916	2,397.46
Other Financing Sources	1,550,000	4,500,000	4,500,000	0	(4,500,000)	-100.00
Obligated Fund Balances	0	2,713,291	0	4,008,955	1,295,664	47.75
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,635,250	7,238,820	4,585,181	4,295,400	(2,943,420)	-40.66
Services & Supplies	6,608	112,623	17,425	22,603	(90,020)	-79.93
Structures & Improvements	626,660	7,126,197	3,012,935	4,272,797	(2,853,400)	-40.04
Obligated Fund Balances	1,010,877	0	1,555,927	0	0	0.00
Total Requirements	1,644,145	7,238,820	4,586,287	4,295,400	(2,943,420)	-40.66
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,635,250	4,525,529	4,585,181	286,445	(4,239,084)	-93.67
Current Year Expenses	(220,074)	(7,238,820)	(848,639)	(4,295,400)	2,943,420	-40.66
Prior Year Expenses	(169,320)	0	(400,823)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(234,980)	0	(1,779,793)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,010,877)	2,713,291	(1,555,927)	4,008,955	1,295,664	47.75
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 0	$ 0	$ 0	0.00%

120 - OC Public Libraries

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 47,726,991	$ 44,725,473	$ 50,672,184	$ 46,514,490	$ 1,789,017	4.00%
Licenses, Permits & Franchises	0	0	3,282	0	0	0.00
Fines, Forfeitures & Penalties	7,587	18,621	7,034	18,621	0	0.00
Revenue from Use of Money and Property	289,057	231,300	368,752	213,000	(18,300)	-7.91
Intergovernmental Revenues	438,781	560,370	371,902	450,370	(110,000)	-19.63
Charges For Services	1,196,992	1,042,000	1,083,926	1,042,000	0	0.00
Miscellaneous Revenues	584,720	540,152	524,039	450,152	(90,000)	-16.66
Other Financing Sources	127	0	2,474	0	0	0.00
Obligated Fund Balances	0	11,776,358	0	5,510,341	(6,266,017)	-53.21
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	50,244,255	58,894,274	53,033,592	54,198,974	(4,695,300)	-7.97
Salaries & Benefits	25,893,895	28,411,350	25,401,256	28,297,551	(113,799)	-0.40
Services & Supplies	18,258,647	25,809,958	19,889,660	25,259,302	(550,656)	-2.13
Other Charges	14,901	32,966	32,465	33,971	1,005	3.05
Equipment	0	103,000	0	608,150	505,150	490.44
Other Financing Uses	1,596,153	4,537,000	4,500,000	0	(4,537,000)	-100.00
Obligated Fund Balances	6,037,324	0	3,762,499	0	0	0.00
Total Requirements	51,800,921	58,894,274	53,585,879	54,198,974	(4,695,300)	-7.97
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	50,244,255	47,117,916	53,033,592	48,688,633	1,570,717	3.33
Current Year Expenses	(43,513,033)	(58,894,274)	(46,083,082)	(54,198,974)	4,695,300	-7.97
Prior Year Expenses	(2,066,939)	0	(1,035,778)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,376,566	0	(2,152,234)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(6,037,324)	11,776,358	(3,762,499)	5,510,341	(6,266,017)	-53.21
Ending Fund Balance - Unassigned	$ 3,525	$ 0	$ (1)	$ 0	$ 0	0.00%

121 - OC Animal Care Donations

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 6	$ 0	$ 702	$ 250	$ 250	0.00%
Miscellaneous Revenues	12,937	100,000	123,298	100,000	0	0.00
Other Financing Sources	0	10,000	10,000	0	(10,000)	-100.00
Obligated Fund Balances	0	12,943	0	0	(12,943)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	12,943	122,943	134,000	100,250	(22,693)	-18.45
Services & Supplies	0	24,720	2,696	25,250	530	2.15
Other Charges	0	0	0	75,000	75,000	0.00
Other Financing Uses	0	98,223	98,223	0	(98,223)	-100.00
Obligated Fund Balances	12,943	0	33,081	0	0	0.00
Total Requirements	12,943	122,943	134,001	100,250	(22,693)	-18.46
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	12,943	110,000	134,000	100,250	(9,750)	-8.86
Current Year Expenses	0	(122,943)	(100,920)	(100,250)	22,693	-18.46
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(12,943)	12,943	(33,081)	0	(12,943)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

122 - Motor Vehicle Theft Task Force

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 16,965	$ 25,872	$ 25,873	$ 22,500	$ (3,372)	-13.03%
Intergovernmental Revenues	2,915,997	2,946,315	2,946,316	3,125,000	178,685	6.06
Charges For Services	0	0	0	0	0	0.00
Miscellaneous Revenues	9,110	5,892	5,893	0	(5,892)	-100.00
Obligated Fund Balances	16,987	319,891	294,813	35,492	(284,399)	-88.90
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,959,060	3,297,970	3,272,894	3,182,992	(114,978)	-3.48
Services & Supplies	2,337,106	2,601,030	2,591,030	2,450,400	(150,630)	-5.79
Equipment	17,369	0	0	0	0	0.00
Other Financing Uses	609,147	696,940	690,399	732,592	35,652	5.12
Total Requirements	2,963,622	3,297,970	3,281,428	3,182,992	(114,978)	-3.49
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,942,073	2,978,079	2,978,081	3,147,500	169,421	5.69
Current Year Expenses	(2,777,675)	(3,297,970)	(3,184,944)	(3,182,992)	114,978	-3.49
Prior Year Expenses	(29,678)	0	(145,309)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(151,708)	0	57,360	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	16,987	319,891	294,813	35,492	(284,399)	-88.90
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 1	$ 0	$ 0	0.00%

123 - Dispute Resolution Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,555	$ 1,200	$ 1,947	$ 1,715	$ 515	42.92%
Charges For Services	586,569	695,000	637,745	702,261	7,261	1.04
Miscellaneous Revenues	7,244	6,000	4,711	0	(6,000)	-100.00
Obligated Fund Balances	63,361	148,935	0	184,056	35,121	23.58
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	658,729	851,135	644,403	888,032	36,897	4.33
Services & Supplies	660,263	851,136	607,011	888,032	36,896	4.33
Obligated Fund Balances	0	0	66,820	0	0	0.00
Total Requirements	660,263	851,136	673,831	888,032	36,896	4.33
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	595,368	702,200	644,403	703,976	1,776	0.25
Current Year Expenses	(660,263)	(851,136)	(602,011)	(888,032)	(36,896)	4.33
Prior Year Expenses	1,173	0	29,428	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	361	0	(5,000)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	63,361	148,935	(66,820)	184,056	35,121	23.58
Ending Fund Balance - Unassigned	$ 0	$ (1)	$ 0	$ 0	$ 1	-100.00%

124 - Domestic Violence Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Licenses, Permits & Franchises	$ 757,014	$ 900,000	$ 822,438	$ 802,225	$ (97,775)	-10.86%
Revenue from Use of Money and Property	2,550	1,500	3,422	2,920	1,420	94.67
Miscellaneous Revenues	8	0	0	0	0	0.00
Obligated Fund Balances	25,219	93,649	0	248,917	155,268	165.80
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	784,791	995,149	825,860	1,054,062	58,913	5.92
Services & Supplies	784,836	995,149	765,228	1,054,062	58,913	5.92
Obligated Fund Balances	0	0	60,634	0	0	0.00
Total Requirements	784,836	995,149	825,862	1,054,062	58,913	5.92
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	759,572	901,500	825,860	805,145	(96,355)	-10.69
Current Year Expenses	(784,836)	(995,149)	(765,228)	(1,054,062)	(58,913)	5.92
Prior Year Expenses	44	0	3	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	25,219	93,649	(60,634)	248,917	155,268	165.80
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

125 - Regional Narcotics Suppression Program - Department of Treasury

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,442	$ 2,500	$ 2,735	$ 2,500	$ 0	0.00%
Intergovernmental Revenues	359,044	146,812	146,812	0	(146,812)	-100.00
Other Financing Sources	8,238	0	0	0	0	0.00
Obligated Fund Balances	0	312,365	98,116	286,354	(26,011)	-8.33
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	369,724	461,677	247,664	288,854	(172,823)	-37.43
Services & Supplies	2,159	58,304	193	88,854	30,550	52.40
Other Charges	142,613	169,273	120,655	200,000	30,727	18.15
Other Financing Uses	0	127,539	127,539	0	(127,539)	-100.00
Special Items	0	106,561	0	0	(106,561)	-100.00
Obligated Fund Balances	252,385	0	0	0	0	0.00
Total Requirements	397,157	461,677	248,386	288,854	(172,823)	-37.43
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	369,724	149,312	149,548	2,500	(146,812)	-98.33
Current Year Expenses	(144,772)	(461,677)	(248,386)	(288,854)	172,823	-37.43
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	27,432	0	723	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(252,385)	312,365	98,116	286,354	(26,011)	-8.33
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 0	$ 0	$ 0	0.00%

126 - Regional Narcotics Suppression Program - Other

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 5,783	$ 3,500	$ 11,666	$ 3,500	$ 0	0.00%
Intergovernmental Revenues	779,981	1,138,210	1,168,024	1,167,718	29,508	2.59
Miscellaneous Revenues	157,180	22,577	94,308	50,000	27,423	121.46
Other Financing Sources	670,801	0	0	0	0	0.00
Obligated Fund Balances	0	1,121,001	0	1,019,969	(101,032)	-9.01
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,613,744	2,285,288	1,273,998	2,241,187	(44,101)	-1.92
Services & Supplies	1,079,492	1,389,637	897,568	1,486,580	96,943	6.98
Equipment	5,347	52,012	15,012	12,000	(40,012)	-76.93
Other Financing Uses	0	263,220	182,772	263,220	0	0.00
Special Items	0	580,419	0	479,387	(101,032)	-17.41
Obligated Fund Balances	580,420	0	196,395	0	0	0.00
Total Requirements	1,665,260	2,285,288	1,291,747	2,241,187	(44,101)	-1.93
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,613,744	1,164,287	1,273,998	1,221,218	56,931	4.89
Current Year Expenses	(1,014,440)	(2,285,288)	(1,054,292)	(2,241,187)	44,101	-1.93
Prior Year Expenses	(3,593)	0	(71,301)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(15,291)	0	47,990	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(580,420)	1,121,001	(196,395)	1,019,969	(101,032)	-9.01
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

128 - Survey Monument Preservation

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 3,042	$ 2,300	$ 3,707	$ 3,000	$ 700	30.43%
Charges For Services	89,168	75,000	76,740	85,000	10,000	13.33
Miscellaneous Revenues	2,479	302	1,607	1,449	1,147	379.80
Obligated Fund Balances	0	262,319	53,557	256,200	(6,119)	-2.33
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	94,690	339,921	135,611	345,649	5,728	1.68
Services & Supplies	114,396	189,921	135,611	114,200	(75,721)	-39.87
Special Items	0	150,000	0	231,449	81,449	54.30
Obligated Fund Balances	62,875	0	0	0	0	0.00
Total Requirements	177,271	339,921	135,611	345,649	5,728	1.69
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	94,690	77,602	82,054	89,449	11,847	15.27
Current Year Expenses	(96,876)	(339,921)	(135,611)	(345,649)	(5,728)	1.69
Prior Year Expenses	(1,840)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	66,902	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(62,875)	262,319	53,557	256,200	(6,119)	-2.33
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12A - MHSA Housing Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 6,527	$ 5,670	$ 8,671	$ 8,500	$ 2,830	49.91%
Miscellaneous Revenues	26	150	0	0	(150)	-100.00
Obligated Fund Balances	11,142	994,226	7,345	985,564	(8,662)	-0.87
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	17,695	1,000,046	16,016	994,064	(5,982)	-0.59
Services & Supplies	669	973,046	586	967,064	(5,982)	-0.61
Other Charges	18,149	27,000	16,404	27,000	0	0.00
Total Requirements	18,818	1,000,046	16,990	994,064	(5,982)	-0.60
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	6,553	5,820	8,671	8,500	2,680	46.05
Current Year Expenses	(17,844)	(1,000,046)	(16,719)	(994,064)	5,982	-0.60
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	150	0	703	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	11,142	994,226	7,345	985,564	(8,662)	-0.87
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12C - Child Support Program Development

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 141,553	$ 130,000	$ 193,722	$ 186,932	$ 56,932	43.79%
Intergovernmental Revenues	888,986	2,000	1,040,136	0	(2,000)	-100.00
Miscellaneous Revenues	520	500	23	500	0	0.00
Obligated Fund Balances	37,280	3,391,981	0	4,611,130	1,219,149	35.94
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,068,339	3,524,481	1,233,881	4,798,562	1,274,081	36.14
Services & Supplies	14,537	15,393	13,584	19,474	4,081	26.51
Other Financing Uses	1,053,802	3,509,088	1,014,266	4,779,088	1,270,000	36.19
Obligated Fund Balances	0	0	206,031	0	0	0.00
Total Requirements	1,068,339	3,524,481	1,233,881	4,798,562	1,274,081	36.15
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,031,059	132,500	1,233,881	187,432	54,932	41.46
Current Year Expenses	(1,068,339)	(3,524,481)	(1,027,850)	(4,798,562)	(1,274,081)	36.15
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	37,280	3,391,981	(206,031)	4,611,130	1,219,149	35.94
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12D - Clerk-Recorder Special Revenue Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 117,147	$ 103,000	$ 154,256	$ 145,600	$ 42,600	41.36%
Intergovernmental Revenues	1,627,500	877,500	877,500	877,500	0	0.00
Charges For Services	4,064,070	3,268,000	4,108,675	4,200,000	932,000	28.52
Miscellaneous Revenues	310,795	85,000	202,895	75,400	(9,600)	-11.29
Other Financing Sources	1,087	1,500	768	1,500	0	0.00
Obligated Fund Balances	8,237	3,740,000	0	2,700,000	(1,040,000)	-27.81
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	6,128,837	8,075,000	5,344,094	8,000,000	(75,000)	-0.92
Services & Supplies	2,169,298	1,773,848	1,644,217	2,028,900	255,052	14.38
Other Charges	1,080	1,152	1,151	1,100	(52)	-4.51
Equipment	84,147	200,000	6,946	150,000	(50,000)	-25.00
Other Financing Uses	3,883,896	4,100,000	3,475,677	3,820,000	(280,000)	-6.83
Special Items	0	2,000,000	0	2,000,000	0	0.00
Obligated Fund Balances	0	0	349,844	0	0	0.00
Total Requirements	6,138,421	8,075,000	5,477,835	8,000,000	(75,000)	-0.93
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	6,120,600	4,335,000	5,344,094	5,300,000	965,000	22.26
Current Year Expenses	(6,004,429)	(8,075,000)	(5,089,683)	(8,000,000)	75,000	-0.93
Prior Year Expenses	(10,100)	0	(250)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(114,307)	0	95,683	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	8,237	3,740,000	(349,844)	2,700,000	(1,040,000)	-27.81
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12E - Clerk-Recorder Operating Reserve Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 13,519	$ 15,000	$ 21,187	$ 20,000	$ 5,000	33.33%
Other Financing Sources	279,145	1,000,000	348,395	1,000,000	0	0.00
Obligated Fund Balances	0	990,000	0	85,000	(905,000)	-91.41
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	292,664	2,005,000	369,581	1,105,000	(900,000)	-44.88
Services & Supplies	1,373	5,000	1,428	5,000	0	0.00
Other Financing Uses	0	1,500,000	0	1,000,000	(500,000)	-33.33
Special Items	0	500,000	0	100,000	(400,000)	-80.00
Obligated Fund Balances	291,290	0	368,154	0	0	0.00
Total Requirements	292,663	2,005,000	369,582	1,105,000	(900,000)	-44.89
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	292,664	1,015,000	369,581	1,020,000	5,000	0.49
Current Year Expenses	(1,373)	(2,005,000)	(1,428)	(1,105,000)	900,000	-44.89
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(291,290)	990,000	(368,154)	85,000	(905,000)	-91.41
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12G - Real Estate Prosecution Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 4,123	$ 5,152	$ 5,153	$ 5,000	$ (152)	-2.95%
Charges For Services	1,559,557	1,672,997	1,681,727	1,625,000	(47,997)	-2.87
Miscellaneous Revenues	19	0	0	0	0	0.00
Obligated Fund Balances	63,566	909	0	21,905	20,996	2,309.79
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,627,265	1,679,058	1,686,880	1,651,905	(27,153)	-1.61
Services & Supplies	1,039	2,750	1,410	1,130	(1,620)	-58.91
Other Financing Uses	1,626,225	1,676,308	1,676,307	975,000	(701,308)	-41.84
Special Items	0	0	0	675,775	675,775	0.00
Obligated Fund Balances	0	0	9,163	0	0	0.00
Total Requirements	1,627,264	1,679,058	1,686,880	1,651,905	(27,153)	-1.62
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,563,699	1,678,149	1,686,880	1,630,000	(48,149)	-2.87
Current Year Expenses	(1,627,264)	(1,679,058)	(1,677,717)	(1,651,905)	27,153	-1.62
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	63,566	909	(9,163)	21,905	20,996	2,309.79
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12H - Proposition 64 - Consumer Protection

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 1,507,309	$ 1,200,000	$ 2,728,988	$ 1,000,000	$ (200,000)	-16.67%
Revenue from Use of Money and Property	56,028	58,800	71,767	50,000	(8,800)	-14.97
Miscellaneous Revenues	237	0	0	0	0	0.00
Obligated Fund Balances	1,113,524	2,395,000	82,723	2,632,823	237,823	9.93
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,677,098	3,653,800	2,883,478	3,682,823	29,023	0.79
Services & Supplies	342,512	376,750	362,318	384,264	7,514	1.99
Other Financing Uses	2,334,585	3,277,050	2,521,160	3,298,559	21,509	0.66
Total Requirements	2,677,098	3,653,800	2,883,478	3,682,823	29,023	0.79
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,563,574	1,258,800	2,800,755	1,050,000	(208,800)	-16.59
Current Year Expenses	(2,677,097)	(3,653,800)	(2,880,744)	(3,682,823)	(29,023)	0.79
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(2,733)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	1,113,524	2,395,000	82,723	2,632,823	237,823	9.93
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 1	$ 0	$ 0	0.00%

12J - Proposition 69 - DNA Identification Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 22,183	$ 20,000	$ 26,482	$ 20,000	$ 0	0.00%
Charges For Services	731,186	750,000	636,392	564,000	(186,000)	-24.80
Miscellaneous Revenues	78	0	0	0	0	0.00
Obligated Fund Balances	54,080	1,214,000	267,704	97,606	(1,116,394)	-91.96
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	807,526	1,984,000	930,578	681,606	(1,302,394)	-65.64
Services & Supplies	2,234	2,500	1,811	2,500	0	0.00
Other Charges	61,669	235,000	50,302	75,000	(160,000)	-68.09
Other Financing Uses	743,623	1,746,500	878,465	604,106	(1,142,394)	-65.41
Total Requirements	807,526	1,984,000	930,578	681,606	(1,302,394)	-65.64
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	753,446	770,000	662,874	584,000	(186,000)	-24.16
Current Year Expenses	(807,526)	(1,984,000)	(930,578)	(681,606)	1,302,394	-65.64
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	54,080	1,214,000	267,704	97,606	(1,116,394)	-91.96
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12P - Assessor Property Characteristics Revenue

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Charges For Services	$ 195,431	$ 220,000	$ 134,528	$ 200,000	$ (20,000)	-9.09%
Miscellaneous Revenues	32,886	0	21,410	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	228,318	220,000	155,937	200,000	(20,000)	-9.09
Services & Supplies	0	10,000	0	100,000	90,000	900.00
Equipment	0	20,000	0	100,000	80,000	400.00
Other Financing Uses	0	190,000	0	0	(190,000)	-100.00
Obligated Fund Balances	228,318	0	155,937	0	0	0.00
Total Requirements	228,318	220,000	155,937	200,000	(20,000)	-9.09
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	228,318	220,000	155,937	200,000	(20,000)	-9.09
Current Year Expenses	0	(220,000)	0	(200,000)	20,000	-9.09
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(228,318)	0	(155,937)	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12S - SSA Donations & Fees

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Intergovernmental Revenues	$ 72,411	$ 72,411	$ 69,706	$ 69,706	$ (2,705)	-3.74%
Charges For Services	705,814	665,483	849,107	882,374	216,891	32.59
Miscellaneous Revenues	270,838	10,805	119,666	24,829	14,024	129.79
Other Financing Sources	0	0	520	0	0	0.00
Obligated Fund Balances	0	717,696	0	336,854	(380,842)	-53.06
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,049,063	1,466,395	1,038,999	1,313,763	(152,632)	-10.40
Other Financing Uses	830,891	1,466,395	959,800	1,313,763	(152,632)	-10.41
Obligated Fund Balances	218,172	0	79,199	0	0	0.00
Total Requirements	1,049,063	1,466,395	1,038,999	1,313,763	(152,632)	-10.41
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,049,063	748,699	1,038,999	976,909	228,210	30.48
Current Year Expenses	(830,891)	(1,466,395)	(959,800)	(1,313,763)	152,632	-10.41
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(218,172)	717,696	(79,199)	336,854	(380,842)	-53.06
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

12W - Wraparound Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 333,402	$ 382,857	$ 490,035	$ 384,738	$ 1,881	0.49%
Intergovernmental Revenues	11,057,472	11,038,171	9,692,162	11,182,915	144,744	1.31
Miscellaneous Revenues	704	0	0	0	0	0.00
Other Financing Sources	14,444,767	14,445,562	12,927,264	14,783,887	338,325	2.34
Obligated Fund Balances	0	6,000,000	2,515,744	0	(6,000,000)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	25,836,345	31,866,590	25,625,205	26,351,540	(5,515,050)	-17.30
Services & Supplies	33,050	35,104	32,360	32,061	(3,043)	-8.67
Other Financing Uses	19,903,735	30,250,764	25,592,845	49,952,380	19,701,616	65.13
Special Items	0	1,580,722	0	(23,632,901)	(25,213,623)	-1,595.07
Obligated Fund Balances	5,899,560	0	0	0	0	0.00
Total Requirements	25,836,345	31,866,590	25,625,205	26,351,540	(5,515,050)	-17.31
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	25,836,345	25,866,590	23,109,461	26,351,540	484,950	1.87
Current Year Expenses	(19,936,785)	(31,866,590)	(25,625,205)	(26,351,540)	5,515,050	-17.31
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(5,899,560)	6,000,000	2,515,744	0	(6,000,000)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

132 - Sheriff Narcotics Program - Department of Justice

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 36,108	$ 30,000	$ 1,705	$ 0	$ (30,000)	-100.00%
Intergovernmental Revenues	118,198	212,956	750,532	0	(212,956)	-100.00
Other Financing Sources	0	1,930,000	1,793,144	500,000	(1,430,000)	-74.09
Obligated Fund Balances	4,325,400	1,670,672	149,017	2,094,904	424,232	25.39
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,479,705	3,843,628	2,694,398	2,594,904	(1,248,724)	-32.48
Services & Supplies	1,357,704	1,299,628	462,111	694,904	(604,724)	-46.53
Other Charges	150,000	150,000	150,000	150,000	0	0.00
Equipment	355,410	200,000	81,456	550,000	350,000	175.00
Other Financing Uses	2,735,615	2,194,000	2,030,033	1,200,000	(994,000)	-45.31
Total Requirements	4,598,728	3,843,628	2,723,599	2,594,904	(1,248,724)	-32.49
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	154,305	2,172,956	2,545,381	500,000	(1,672,956)	-76.99
Current Year Expenses	(4,543,913)	(3,843,628)	(2,595,973)	(2,594,904)	1,248,724	-32.49
Prior Year Expenses	(77,602)	0	(32,447)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	141,810	0	(65,979)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	4,325,400	1,670,672	149,017	2,094,904	424,232	25.39
Ending Fund Balance - Unassigned	$ 0	$ 0	$ (1)	$ 0	$ 0	0.00%

133 - Sheriff Narcotics Program - Other

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 5,375	$ 4,200	$ 11,364	$ 9,000	$ 4,800	114.29%
Intergovernmental Revenues	533,108	282,706	783,716	0	(282,706)	-100.00
Miscellaneous Revenues	96,061	15,000	62,377	50,000	35,000	233.33
Obligated Fund Balances	0	497,506	0	1,106,831	609,325	122.48
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	634,544	799,412	857,457	1,165,831	366,419	45.83
Services & Supplies	39,296	457,484	29,507	174,778	(282,706)	-61.80
Other Charges	14,960	0	0	0	0	0.00
Other Financing Uses	0	25,000	19,025	0	(25,000)	-100.00
Special Items	0	316,928	0	991,053	674,125	212.71
Obligated Fund Balances	581,694	0	808,925	0	0	0.00
Total Requirements	635,949	799,412	857,457	1,165,831	366,419	45.84
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	634,544	301,906	857,457	59,000	(242,906)	-80.46
Current Year Expenses	(54,255)	(799,412)	(48,532)	(1,165,831)	(366,419)	45.84
Prior Year Expenses	(2,033)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	3,438	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(581,694)	497,506	(808,925)	1,106,831	609,325	122.48
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

134 - Orange County Jail Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 456,705	$ 525,000	$ 297,293	$ 328,000	$ (197,000)	-37.52%
Revenue from Use of Money and Property	11,946	8,500	12,493	10,500	2,000	23.53
Miscellaneous Revenues	14,983	3,000	9,733	3,500	500	16.67
Obligated Fund Balances	267,974	1,282,837	181,670	1,088,052	(194,785)	-15.18
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	751,608	1,819,337	501,190	1,430,052	(389,285)	-21.39
Services & Supplies	1,609	1,998	1,189	1,800	(198)	-9.91
Other Financing Uses	750,000	500,000	500,000	500,000	0	0.00
Special Items	0	1,317,339	0	928,252	(389,087)	-29.54
Total Requirements	751,609	1,819,337	501,189	1,430,052	(389,285)	-21.40
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	483,634	536,500	319,520	342,000	(194,500)	-36.25
Current Year Expenses	(751,609)	(1,819,337)	(501,189)	(1,430,052)	389,285	-21.40
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	267,974	1,282,837	181,670	1,088,052	(194,785)	-15.18
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

135 - Real Estate Development Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 1	$ 0	$ 1	$ 0	$ 0	0.00%
Revenue from Use of Money and Property	172,603	160,000	310,794	160,000	0	0.00
Charges For Services	459,873	0	473,150	0	0	0.00
Miscellaneous Revenues	64,220	30,000	90,516	30,000	0	0.00
Other Financing Sources	141,409	159,898	181,012	135,000	(24,898)	-15.57
Obligated Fund Balances	0	1,442,186	0	2,062,663	620,477	43.02
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	838,106	1,792,084	1,055,472	2,387,663	595,579	33.23
Services & Supplies	41,197	480,073	42,249	1,087,663	607,590	126.56
Other Charges	0	12,011	12,011	0	(12,011)	-100.00
Other Financing Uses	0	1,300,000	0	1,300,000	0	0.00
Obligated Fund Balances	796,908	0	1,001,213	0	0	0.00
Total Requirements	838,105	1,792,084	1,055,472	2,387,663	595,579	33.23
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	838,106	349,898	1,055,472	325,000	(24,898)	-7.12
Current Year Expenses	(41,197)	(1,792,084)	(54,259)	(2,387,663)	(595,579)	33.23
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(796,908)	1,442,186	(1,001,213)	2,062,663	620,477	43.02
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

137 - Parking Facilities

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 5,830,130	$ 6,353,200	$ 5,942,414	$ 6,207,300	$ (145,900)	-2.30%
Charges For Services	302,959	273,500	328,103	301,000	27,500	10.05
Miscellaneous Revenues	40,906	6,410	26,612	376,104	369,694	5,767.46
Other Financing Sources	0	483,500	483,500	668,658	185,158	38.30
Obligated Fund Balances	87,993	36,103	0	0	(36,103)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	6,261,988	7,152,713	6,780,630	7,553,062	400,349	5.59
Salaries & Benefits	429,024	497,524	484,132	526,328	28,804	5.79
Services & Supplies	2,208,428	2,716,330	2,409,488	2,802,415	86,085	3.17
Other Charges	1,396,443	1,391,331	1,391,272	1,392,745	1,414	0.10
Equipment	0	28	0	109,090	109,062	389,507.14
Structures & Improvements	771,249	414,000	64,082	250,000	(164,000)	-39.61
Other Financing Uses	1,456,845	2,133,500	1,947,845	2,133,003	(497)	-0.02
Obligated Fund Balances	0	0	500,380	339,481	339,481	0.00
Total Requirements	6,261,988	7,152,713	6,797,198	7,553,062	400,349	5.60
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	6,173,995	7,116,610	6,780,630	7,553,062	436,452	6.13
Current Year Expenses	(5,478,532)	(7,152,713)	(6,091,860)	(7,213,581)	(60,868)	0.85
Prior Year Expenses	(376,859)	0	(784,263)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(406,598)	0	595,873	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	87,993	36,103	(500,380)	(339,481)	(375,584)	-1,040.31
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

138 - Medi-Cal Administrative Activities/Targeted Case Management

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 83,017	$ 55,000	$ 107,612	$ 100,000	$ 45,000	81.82%
Intergovernmental Revenues	1,132,440	1,833,510	1,786,702	1,707,954	(125,556)	-6.85
Miscellaneous Revenues	286	0	0	0	0	0.00
Obligated Fund Balances	13,542	44,151	0	0	(44,151)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,229,284	1,932,661	1,894,314	1,807,954	(124,707)	-6.45
Services & Supplies	945,679	1,604,031	1,537,864	1,372,105	(231,926)	-14.46
Other Financing Uses	283,606	328,630	136,710	254,606	(74,024)	-22.53
Special Items	0	0	0	181,243	181,243	0.00
Obligated Fund Balances	0	0	219,740	0	0	0.00
Total Requirements	1,229,285	1,932,661	1,894,313	1,807,954	(124,707)	-6.45
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,215,742	1,888,510	1,894,314	1,807,954	(80,556)	-4.27
Current Year Expenses	(1,229,285)	(1,932,661)	(1,674,573)	(1,807,954)	124,707	-6.45
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	13,542	44,151	(219,740)	0	(44,151)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

139 - Sheriff's Narcotics Program - CALMMET - Treasury

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 8,649	$ 7,000	$ 12,443	$ 9,000	$ 2,000	28.57%
Intergovernmental Revenues	603,497	302,135	995,213	0	(302,135)	-100.00
Other Financing Sources	0	127,539	127,539	0	(127,539)	-100.00
Obligated Fund Balances	0	787,890	0	1,659,138	871,248	110.58
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	612,146	1,224,564	1,135,195	1,668,138	443,574	36.22
Services & Supplies	120,491	768,752	49,039	1,223,138	454,386	59.11
Equipment	398,056	370,000	0	370,000	0	0.00
Other Financing Uses	0	85,812	59,974	75,000	(10,812)	-12.60
Obligated Fund Balances	136,015	0	1,065,067	0	0	0.00
Total Requirements	654,561	1,224,564	1,174,081	1,668,138	443,574	36.22
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	612,146	436,674	1,135,195	9,000	(427,674)	-97.94
Current Year Expenses	(137,220)	(1,224,564)	(109,014)	(1,668,138)	(443,574)	36.22
Prior Year Expenses	(1,364)	0	(530,141)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(337,547)	0	569,026	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(136,015)	787,890	(1,065,067)	1,659,138	871,248	110.58
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

13B - Traffic Violator Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 217,542	$ 250,000	$ 189,070	$ 250,000	$ 0	0.00%
Revenue from Use of Money and Property	7,017	6,120	8,990	6,120	0	0.00
Miscellaneous Revenues	27	0	0	0	0	0.00
Obligated Fund Balances	0	904,777	19,973	873,603	(31,174)	-3.45
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	224,586	1,160,897	218,033	1,129,723	(31,174)	-2.68
Services & Supplies	688	1,000	609	1,000	0	0.00
Other Charges	0	25,000	0	25,000	0	0.00
Other Financing Uses	209,587	260,000	217,423	260,000	0	0.00
Special Items	0	874,897	0	843,723	(31,174)	-3.56
Obligated Fund Balances	14,311	0	0	0	0	0.00
Total Requirements	224,586	1,160,897	218,032	1,129,723	(31,174)	-2.69
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	224,586	256,120	198,060	256,120	0	0.00
Current Year Expenses	(210,275)	(1,160,897)	(218,032)	(1,129,723)	31,174	-2.69
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(14,311)	904,777	19,973	873,603	(31,174)	-3.45
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

13N - OC Tobacco Settlement Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 25,945,738	$ 25,659,070	$ 26,685,227	$ 25,193,890	$ (465,180)	-1.81%
Obligated Fund Balances	0	12,460,660	1,035,192	8,470,127	(3,990,533)	-32.03
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	25,945,738	38,119,730	27,720,419	33,664,017	(4,455,713)	-11.68
Other Financing Uses	25,529,533	38,119,730	27,720,419	33,664,017	(4,455,713)	-11.69
Obligated Fund Balances	416,205	0	0	0	0	0.00
Total Requirements	25,945,738	38,119,730	27,720,419	33,664,017	(4,455,713)	-11.69
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	25,945,738	25,659,070	26,685,227	25,193,890	(465,180)	-1.81
Current Year Expenses	(25,529,533)	(38,119,730)	(27,720,419)	(33,664,017)	4,455,713	-11.69
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(416,205)	12,460,660	1,035,192	8,470,127	(3,990,533)	-32.02
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

13P - State Criminal Alien Assistance Program (SCAAP)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 13,898	$ 6,000	$ 10,663	$ 6,000	$ 0	0.00%
Intergovernmental Revenues	1,416,875	1,416,875	1,491,157	1,416,875	0	0.00
Miscellaneous Revenues	57	0	0	0	0	0.00
Obligated Fund Balances	0	342,196	0	356,456	14,260	4.17
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,430,829	1,765,071	1,501,820	1,779,331	14,260	0.80
Services & Supplies	2,158	5,000	1,447	5,000	0	0.00
Other Financing Uses	1,416,875	1,416,875	1,416,875	1,416,875	0	0.00
Special Items	0	343,196	0	357,456	14,260	4.16
Obligated Fund Balances	11,797	0	83,498	0	0	0.00
Total Requirements	1,430,830	1,765,071	1,501,820	1,779,331	14,260	0.81
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,430,829	1,422,875	1,501,820	1,422,875	0	0.00
Current Year Expenses	(1,419,033)	(1,765,071)	(1,418,322)	(1,779,331)	(14,260)	0.81
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(11,797)	342,196	(83,498)	356,456	14,260	4.17
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

13R - Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 79,973	$ 46,000	$ 111,846	$ 46,000	$ 0	0.00%
Charges For Services	1,231,282	1,522,080	1,253,365	1,095,885	(426,195)	-28.00
Miscellaneous Revenues	297	0	0	0	0	0.00
Other Financing Sources	1,820,001	785,163	785,163	1,211,358	426,195	54.28
Obligated Fund Balances	217,406	9,989,462	0	9,989,462	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	3,348,959	12,342,705	2,150,374	12,342,705	0	0.00
Services & Supplies	262,099	290,000	203,430	340,000	50,000	17.24
Equipment	3,110,401	9,339,170	437,762	9,168,830	(170,340)	-1.82
Other Financing Uses	0	1,363,660	1,094,660	80,000	(1,283,660)	-94.13
Special Items	0	1,349,875	0	2,753,875	1,404,000	104.01
Obligated Fund Balances	0	0	505,047	0	0	0.00
Total Requirements	3,372,500	12,342,705	2,240,900	12,342,705	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	3,131,553	2,353,243	2,150,374	2,353,243	0	0.00
Current Year Expenses	(3,281,974)	(12,342,705)	(1,661,357)	(12,342,705)	0	0.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(66,985)	0	16,031	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	217,406	9,989,462	(505,047)	9,989,462	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

13S - Emergency Medical Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 7,943,116	$ 8,629,982	$ 7,486,336	$ 7,755,128	$ (874,854)	-10.14%
Revenue from Use of Money and Property	34,337	34,048	52,085	34,730	682	2.00
Miscellaneous Revenues	116	0	0	0	0	0.00
Other Financing Sources	0	0	2	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	7,977,569	8,664,030	7,538,422	7,789,858	(874,172)	-10.08
Services & Supplies	3,475	11,156	3,574	11,342	186	1.67
Other Financing Uses	7,972,972	8,652,874	7,533,283	7,778,516	(874,358)	-10.10
Obligated Fund Balances	1,122	0	1,566	0	0	0.00
Total Requirements	7,977,569	8,664,030	7,538,423	7,789,858	(874,172)	-10.09
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	7,977,569	8,664,030	7,538,422	7,789,858	(874,172)	-10.09
Current Year Expenses	(7,976,447)	(8,664,030)	(7,536,857)	(7,789,858)	874,172	-10.09
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,122)	0	(1,566)	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

13T - HCA Purpose Restricted Revenues

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 350,398	$ 135,000	$ 140,906	$ 100,000	$ (35,000)	-25.93%
Charges For Services	1,229,624	1,343,775	1,271,080	1,251,000	(92,775)	-6.90
Miscellaneous Revenues	0	255,000	60,600	255,000	0	0.00
Other Financing Sources	110,149	400,000	358,902	400,000	0	0.00
Obligated Fund Balances	0	332,240	0	177,277	(154,963)	-46.64
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,690,171	2,466,015	1,831,488	2,183,277	(282,738)	-11.46
Other Financing Uses	1,088,315	2,166,015	1,081,363	1,883,277	(282,738)	-13.05
Special Items	0	300,000	0	300,000	0	0.00
Obligated Fund Balances	601,856	0	750,125	0	0	0.00
Total Requirements	1,690,171	2,466,015	1,831,488	2,183,277	(282,738)	-11.47
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,690,171	2,133,775	1,831,488	2,006,000	(127,775)	-5.99
Current Year Expenses	(1,088,315)	(2,466,015)	(1,081,363)	(2,183,277)	282,738	-11.47
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(601,856)	332,240	(750,125)	177,277	(154,963)	-46.64
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

13U - HCA Interest Bearing Purpose Restricted Revenue

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 42,644	$ 30,096	$ 54,303	$ 51,000	$ 20,904	69.46%
Intergovernmental Revenues	1,068	0	0	0	0	0.00
Miscellaneous Revenues	153	0	0	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	43,865	30,096	54,303	51,000	20,904	69.45
Services & Supplies	4,134	10,000	3,664	10,000	0	0.00
Other Financing Uses	38,970	20,096	20,096	41,000	20,904	104.02
Obligated Fund Balances	761	0	30,543	0	0	0.00
Total Requirements	43,865	30,096	54,303	51,000	20,904	69.46
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	43,865	30,096	54,303	51,000	20,904	69.46
Current Year Expenses	(43,104)	(30,096)	(23,760)	(51,000)	(20,904)	69.46
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(761)	0	(30,543)	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

13Y - Mental Health Services Act

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,599,137	$ 800,000	$ 2,385,627	$ 2,000,000	$ 1,200,000	150.00%
Intergovernmental Revenues	114,852,225	146,402,806	151,828,640	150,776,938	4,374,132	2.99
Miscellaneous Revenues	5,099	0	0	0	0	0.00
Obligated Fund Balances	0	19,863,238	0	34,216,655	14,353,417	72.26
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	116,456,460	167,066,044	154,214,267	186,993,593	19,927,549	11.92
Services & Supplies	163,188	170,000	160,830	200,000	30,000	17.65
Other Financing Uses	115,080,774	166,896,044	137,914,021	186,793,593	19,897,549	11.92
Obligated Fund Balances	1,212,498	0	16,139,416	0	0	0.00
Total Requirements	116,456,460	167,066,044	154,214,267	186,993,593	19,927,549	11.93
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	116,456,460	147,202,806	154,214,267	152,776,938	5,574,132	3.79
Current Year Expenses	(115,243,962)	(167,066,044)	(138,074,851)	(186,993,593)	(19,927,549)	11.93
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,212,498)	19,863,238	(16,139,416)	34,216,655	14,353,417	72.26
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

13Z - Bioterrorism Center for Disease Control Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 4,623	$ 5,000	$ 7,160	$ 5,000	$ 0	0.00%
Intergovernmental Revenues	5,072,189	5,343,430	4,999,863	3,992,360	(1,351,070)	-25.28
Miscellaneous Revenues	32	0	0	0	0	0.00
Obligated Fund Balances	129,074	0	0	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	5,205,918	5,348,430	5,007,023	3,997,360	(1,351,070)	-25.26
Services & Supplies	132,066	5,000	500	5,000	0	0.00
Other Financing Uses	5,073,852	5,343,430	4,999,863	3,992,360	(1,351,070)	-25.28
Obligated Fund Balances	0	0	6,660	0	0	0.00
Total Requirements	5,205,918	5,348,430	5,007,023	3,997,360	(1,351,070)	-25.26
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	5,076,844	5,348,430	5,007,023	3,997,360	(1,351,070)	-25.26
Current Year Expenses	(5,205,918)	(5,348,430)	(5,000,363)	(3,997,360)	1,351,070	-25.26
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	129,074	0	(6,660)	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

140 - Air Quality Improvement

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 4,940	$ 2,856	$ 5,775	$ 4,968	$ 2,112	73.95%
Intergovernmental Revenues	193,524	151,421	165,678	151,604	183	0.12
Miscellaneous Revenues	7,681	1,150	4,990	0	(1,150)	-100.00
Obligated Fund Balances	229,603	202,503	0	431,161	228,658	112.92
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	435,748	357,930	176,443	587,733	229,803	64.20
Services & Supplies	50,146	50,450	38,893	49,733	(717)	-1.42
Equipment	385,603	150,000	81,422	538,000	388,000	258.67
Special Items	0	157,480	0	0	(157,480)	-100.00
Obligated Fund Balances	0	0	56,127	0	0	0.00
Total Requirements	435,749	357,930	176,443	587,733	229,803	64.20
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	206,145	155,427	176,443	156,572	1,145	0.74
Current Year Expenses	(50,146)	(357,930)	(38,893)	(587,733)	(229,803)	64.20
Prior Year Expenses	(71,808)	0	(385,003)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(313,795)	0	303,581	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	229,603	202,503	(56,127)	431,161	228,658	112.92
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 1	$ 0	$ 0	0.00%

141 - Sheriff's Substation Fee Program

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 24,566	$ 14,000	$ 36,291	$ 20,000	$ 6,000	42.86%
Charges For Services	632,261	0	357,270	0	0	0.00
Miscellaneous Revenues	18,163	2,416,907	11,772	2,416,907	0	0.00
Obligated Fund Balances	0	911,672	0	1,923,595	1,011,923	111.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	674,990	3,342,579	405,333	4,360,502	1,017,923	30.45
Services & Supplies	2,575	2,925	2,530	2,925	0	0.00
Other Financing Uses	0	55,000	41,319	2,750,000	2,695,000	4,900.00
Special Items	0	3,284,654	0	1,607,577	(1,677,077)	-51.06
Obligated Fund Balances	672,415	0	361,484	0	0	0.00
Total Requirements	674,990	3,342,579	405,333	4,360,502	1,017,923	30.45
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	674,990	2,430,907	405,333	2,436,907	6,000	0.25
Current Year Expenses	(2,575)	(3,342,579)	(43,849)	(4,360,502)	(1,017,923)	30.45
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(672,415)	911,672	(361,484)	1,923,595	1,011,923	111.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

143 - Jail Commissary

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 28,492	$ 15,000	$ 45,527	$ 33,000	$ 18,000	120.00%
Charges For Services	868,682	780,000	877,970	875,000	95,000	12.18
Miscellaneous Revenues	7,478,599	7,080,000	7,679,731	7,212,233	132,233	1.87
Other Financing Sources	0	28,995	28,995	0	(28,995)	-100.00
Obligated Fund Balances	40,673	2,709,099	0	2,418,859	(290,240)	-10.71
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	8,416,446	10,613,094	8,632,222	10,539,092	(74,002)	-0.69
Salaries & Benefits	3,182,210	3,524,240	3,357,640	3,587,313	63,073	1.79
Services & Supplies	3,909,600	3,670,441	3,600,140	3,708,447	38,006	1.04
Other Charges	0	28,000	27,846	0	(28,000)	-100.00
Equipment	0	25,000	17,239	400,000	375,000	1,500.00
Structures & Improvements	234,562	17,486	17,486	0	(17,486)	-100.00
Other Financing Uses	500,000	1,500,000	1,000,000	1,056,855	(443,145)	-29.54
Special Items	0	1,847,927	0	1,786,477	(61,450)	-3.33
Obligated Fund Balances	604,125	0	614,189	0	0	0.00
Total Requirements	8,430,497	10,613,094	8,634,540	10,539,092	(74,002)	-0.70
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	8,375,773	7,903,995	8,632,222	8,120,233	216,238	2.74
Current Year Expenses	(7,358,149)	(10,613,094)	(7,985,699)	(10,539,092)	74,002	-0.70
Prior Year Expenses	(257,914)	0	(465,673)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(196,258)	0	433,339	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(563,452)	2,709,099	(614,189)	2,418,859	(290,240)	-10.71
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

144 - Inmate Welfare Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 4,290,965	$ 31,000	$ 3,136,878	$ 1,850,000	$ 1,819,000	5,867.74%
Intergovernmental Revenues	69,255	0	0	0	0	0.00
Charges For Services	562,536	453,516	575,094	461,756	8,240	1.82
Miscellaneous Revenues	87,026	13,415	55,793	20,788	7,373	54.96
Other Financing Sources	500,000	1,500,000	1,000,000	1,000,000	(500,000)	-33.33
Obligated Fund Balances	0	7,028,714	0	8,421,413	1,392,699	19.81
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	5,509,781	9,026,645	4,767,764	11,753,957	2,727,312	30.21
Salaries & Benefits	2,434,399	2,635,844	2,268,847	2,499,567	(136,277)	-5.17
Services & Supplies	1,508,624	1,693,012	1,587,647	1,702,195	9,183	0.54
Other Financing Uses	33,334	28,995	28,995	22,946	(6,049)	-20.86
Special Items	0	4,668,794	0	7,529,249	2,860,455	61.27
Obligated Fund Balances	1,546,535	0	886,021	0	0	0.00
Total Requirements	5,522,892	9,026,645	4,771,510	11,753,957	2,727,312	30.21
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	5,509,781	1,997,931	4,767,764	3,332,544	1,334,613	66.80
Current Year Expenses	(3,959,219)	(9,026,645)	(3,881,825)	(11,753,957)	(2,727,312)	30.21
Prior Year Expenses	(32,805)	0	(13,910)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	28,777	0	13,992	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,546,535)	7,028,714	(886,021)	8,421,413	1,392,699	19.81
Ending Fund Balance - Unassigned	$ 0	$ 0	$ (1)	$ 0	$ 0	0.00%

146 - Workforce Investment Act

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,268	$ 1,400	$ 2,058	$ 2,400	$ 1,000	71.43%
Intergovernmental Revenues	14,356,421	22,475,988	11,567,674	19,497,819	(2,978,169)	-13.25
Miscellaneous Revenues	71,432	11,525	65,506	1,300	(10,225)	-88.72
Fund Balance Unassigned	(378,708)	(618,946)	(618,946)	0	618,946	-100.00
Total Revenues	14,051,413	21,869,967	11,016,293	19,501,519	(2,368,448)	-10.82
Salaries & Benefits	0	0	(50,919)	0	0	0.00
Services & Supplies	13,516,538	18,869,967	11,314,043	16,501,519	(2,368,448)	-12.55
Other Charges	1,338,864	3,000,000	919,130	3,000,000	0	0.00
Total Requirements	14,855,402	21,869,967	12,182,254	19,501,519	(2,368,448)	-10.83
Beginning Fund Balance - Unassigned	(378,708)	(618,946)	(618,946)	0	618,946	-100.00
Current Year Revenue	14,430,121	22,488,913	11,635,239	19,501,519	(2,987,394)	-13.28
Current Year Expenses	(14,556,169)	(21,869,967)	(12,040,128)	(19,501,519)	2,368,448	-10.83
Prior Year Expenses	(173,264)	0	519,147	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	59,073	0	170,272	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	$ (618,946)	$ 0	$ (334,417)	$ 0	$ 0	0.00%

148 - Foothill Circulation Phasing Plan

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 6,814	$ 1,500	$ 7,596	$ 3,000	$ 1,500	100.00%
Charges For Services	691,295	432,060	357,801	100,000	(332,060)	-76.86
Miscellaneous Revenues	201,246	31,552	138,991	48,892	17,340	54.96
Obligated Fund Balances	0	648,994	0	687,080	38,086	5.87
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	899,356	1,114,106	504,388	838,972	(275,134)	-24.69
Services & Supplies	431,002	552,938	493,855	448,567	(104,371)	-18.88
Other Charges	250,000	250,000	0	250,000	0	0.00
Special Items	0	311,168	0	140,405	(170,763)	-54.88
Obligated Fund Balances	248,363	0	96,930	0	0	0.00
Total Requirements	929,365	1,114,106	590,785	838,972	(275,134)	-24.70
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	899,356	465,112	504,388	151,892	(313,220)	-67.34
Current Year Expenses	(645,994)	(1,114,106)	(331,946)	(838,972)	275,134	-24.70
Prior Year Expenses	(66,073)	0	(42,373)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	61,075	0	(33,139)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(248,363)	648,994	(96,930)	687,080	38,086	5.87
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14C - Class B-27 Registered Warrants

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 17	$ 20	$ 23	$ 0	$ (20)	-100.00%
Miscellaneous Revenues	0	0	0	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	17	20	23	0	(20)	-100.00
Services & Supplies	2	20	2	0	(20)	-100.00
Obligated Fund Balances	16	0	21	0	0	0.00
Total Requirements	18	20	23	0	(20)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	17	20	23	0	(20)	-100.00
Current Year Expenses	(2)	(20)	(2)	0	20	-100.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(16)	0	(21)	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14D - CAL-ID Operational Costs

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 763	$ 700	$ 786	$ 700	$ 0	0.00%
Charges For Services	954,617	1,064,288	992,882	1,405,295	341,007	32.04
Miscellaneous Revenues	0	0	0	0	0	0.00
Obligated Fund Balances	40,009	147,918	20,652	145,391	(2,527)	-1.71
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	995,389	1,212,906	1,014,320	1,551,386	338,480	27.90
Services & Supplies	389	700	320	700	0	0.00
Other Financing Uses	995,000	1,064,288	1,014,000	1,405,295	341,007	32.04
Special Items	0	147,918	0	145,391	(2,527)	-1.71
Total Requirements	995,389	1,212,906	1,014,320	1,551,386	338,480	27.91
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	955,380	1,064,988	993,668	1,405,995	341,007	32.02
Current Year Expenses	(995,389)	(1,212,906)	(1,014,320)	(1,551,386)	(338,480)	27.91
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	40,009	147,918	20,652	145,391	(2,527)	-1.71
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14E - CAL-ID System Costs

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 164,192	$ 104,000	$ 240,753	$ 115,000	$ 11,000	10.58%
Intergovernmental Revenues	2,216,059	2,600,000	2,977,264	2,700,000	100,000	3.85
Miscellaneous Revenues	646	0	0	0	0	0.00
Obligated Fund Balances	0	25,905,952	0	29,231,120	3,325,168	12.84
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,380,897	28,609,952	3,218,017	32,046,120	3,436,168	12.01
Services & Supplies	285,279	1,131,232	613,589	1,156,655	25,423	2.25
Other Charges	0	153,220	7,801	153,220	0	0.00
Equipment	(25,533)	5,593,000	0	11,755,220	6,162,220	110.18
Special Items	0	21,732,500	0	18,981,025	(2,751,475)	-12.66
Obligated Fund Balances	2,429,806	0	2,606,147	0	0	0.00
Total Requirements	2,689,552	28,609,952	3,227,537	32,046,120	3,436,168	12.01
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,380,897	2,704,000	3,218,017	2,815,000	111,000	4.11
Current Year Expenses	(256,724)	(28,609,952)	(621,390)	(32,046,120)	(3,436,168)	12.01
Prior Year Expenses	(101,284)	0	(2,897)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	406,916	0	12,418	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(2,429,806)	25,905,952	(2,606,147)	29,231,120	3,325,168	12.84
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 0	$ 0	$ 0	0.00%

14G - Sheriff's Supplemental Law Enforcement Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 19,460	$ 15,000	$ 28,111	$ 22,573	$ 7,573	50.49%
Intergovernmental Revenues	1,249,750	1,087,796	1,407,457	1,087,612	(184)	-0.02
Miscellaneous Revenues	45	0	0	0	0	0.00
Obligated Fund Balances	0	2,011,725	0	2,011,725	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,269,255	3,114,521	1,435,568	3,121,910	7,389	0.23
Services & Supplies	1,915	2,000	1,967	2,000	0	0.00
Other Financing Uses	1,162,000	1,255,000	1,254,075	1,000,000	(255,000)	-20.32
Special Items	0	1,857,521	0	2,119,910	262,389	14.13
Obligated Fund Balances	105,340	0	179,527	0	0	0.00
Total Requirements	1,269,255	3,114,521	1,435,568	3,121,910	7,389	0.24
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,269,255	1,102,796	1,435,568	1,110,185	7,389	0.67
Current Year Expenses	(1,163,915)	(3,114,521)	(1,256,041)	(3,121,910)	(7,389)	0.24
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(105,340)	2,011,725	(179,527)	2,011,725	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14H - DA's Supplemental Law Enforcement Services

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 5,151	$ 3,853	$ 6,575	$ 6,500	$ 2,647	68.70%
Intergovernmental Revenues	1,027,862	1,027,045	1,157,459	1,050,000	22,955	2.24
Miscellaneous Revenues	16	0	0	0	0	0.00
Obligated Fund Balances	0	3,475	0	0	(3,475)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,033,029	1,034,373	1,164,034	1,056,500	22,127	2.13
Services & Supplies	493	703	702	700	(3)	-0.43
Other Financing Uses	989,454	1,033,670	1,033,669	994,689	(38,981)	-3.77
Special Items	0	0	0	61,111	61,111	0.00
Obligated Fund Balances	43,082	0	129,663	0	0	0.00
Total Requirements	1,033,029	1,034,373	1,164,034	1,056,500	22,127	2.14
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,033,029	1,030,898	1,164,034	1,056,500	25,602	2.48
Current Year Expenses	(989,947)	(1,034,373)	(1,034,371)	(1,056,500)	(22,127)	2.14
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(43,082)	3,475	(129,663)	0	(3,475)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14J - Excess Public Safety Sales Tax

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 65,601	$ 29,802	$ 52,856	$ 30,000	$ 198	0.66%
Miscellaneous Revenues	347	71,806	0	0	(71,806)	-100.00
Other Financing Sources	2,680,366	728,194	728,194	0	(728,194)	-100.00
Obligated Fund Balances	4,188,597	5,429,259	5,274,994	1,571,900	(3,857,359)	-71.05
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	6,934,911	6,259,061	6,056,044	1,601,900	(4,657,161)	-74.40
Services & Supplies	8,543	7,000	6,044	6,900	(100)	-1.43
Other Financing Uses	6,926,369	6,252,061	6,050,000	1,595,000	(4,657,061)	-74.49
Total Requirements	6,934,912	6,259,061	6,056,044	1,601,900	(4,657,161)	-74.41
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,746,314	829,802	781,050	30,000	(799,802)	-96.38
Current Year Expenses	(6,934,912)	(6,259,061)	(6,056,044)	(1,601,900)	4,657,161	-74.41
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	4,188,597	5,429,259	5,274,994	1,571,900	(3,857,359)	-71.05
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14Q - Sheriff-Coroner Construction and Facility Development

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 26,165	$ 10,000	$ 41,906	$ 10,000	$ 0	0.00%
Miscellaneous Revenues	213	0	22,116	0	0	0.00
Other Financing Sources	9,016,342	18,824,864	12,024,864	25,359,161	6,534,297	34.71
Obligated Fund Balances	0	1,825,803	0	21,410	(1,804,393)	-98.83
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	9,042,720	20,660,667	12,088,886	25,390,571	4,729,904	22.89
Services & Supplies	737,111	822,509	539,851	1,271,410	448,901	54.58
Services & Supplies Reimbursements	(79,008)	0	(160,762)	0	0	0.00
Equipment	0	0	0	924,000	924,000	0.00
Structures & Improvements	8,044,990	19,808,158	11,632,635	23,135,161	3,327,003	16.80
Other Financing Uses	0	30,000	27,063	60,000	30,000	100.00
Obligated Fund Balances	444,880	0	59,770	0	0	0.00
Total Requirements	9,147,973	20,660,667	12,098,557	25,390,571	4,729,904	22.89
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	9,042,720	18,834,864	12,088,886	25,369,161	6,534,297	34.69
Current Year Expenses	(4,089,827)	(20,660,667)	(4,579,301)	(25,390,571)	(4,729,904)	22.89
Prior Year Expenses	(1,427,852)	0	(4,265,373)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(3,080,160)	0	(3,184,443)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(444,880)	1,825,803	(59,770)	21,410	(1,804,393)	-98.83
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

14R - Ward Welfare

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 3,020	$ 2,700	$ 3,632	$ 2,700	$ 0	0.00%
Miscellaneous Revenues	241,591	62,000	106,299	94,500	32,500	52.42
Obligated Fund Balances	0	98,912	20,680	86,001	(12,911)	-13.05
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	244,610	163,612	130,611	183,201	19,589	11.97
Salaries & Benefits	82,134	85,037	84,594	86,882	1,845	2.17
Services & Supplies	73,598	57,575	25,790	65,319	7,744	13.45
Other Charges	203	1,000	226	1,000	0	0.00
Other Financing Uses	0	20,000	20,000	30,000	10,000	50.00
Obligated Fund Balances	88,675	0	0	0	0	0.00
Total Requirements	244,610	163,612	130,611	183,201	19,589	11.97
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	244,610	64,700	109,931	97,200	32,500	50.23
Current Year Expenses	(155,935)	(163,612)	(130,611)	(183,201)	(19,589)	11.97
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(88,675)	98,912	20,680	86,001	(12,911)	-13.05
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14T - Facilities Development And Maintenance Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 494,691	$ 531,256	$ 539,620	$ 500,709	$ (30,547)	-5.75%
Miscellaneous Revenues	682	0	0	0	0	0.00
Other Financing Sources	200,000	200,000	200,000	200,000	0	0.00
Obligated Fund Balances	0	6,654,705	0	1,379,647	(5,275,058)	-79.27
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	695,373	7,385,961	739,620	2,080,356	(5,305,605)	-71.83
Services & Supplies	15,285	15,721	13,448	11,287	(4,434)	-28.20
Other Financing Uses	379,095	7,370,240	313,153	2,069,069	(5,301,171)	-71.93
Obligated Fund Balances	300,993	0	413,018	0	0	0.00
Total Requirements	695,373	7,385,961	739,619	2,080,356	(5,305,605)	-71.83
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	695,373	731,256	739,620	700,709	(30,547)	-4.18
Current Year Expenses	(394,380)	(7,385,961)	(326,601)	(2,080,356)	5,305,605	-71.83
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(300,993)	6,654,705	(413,018)	1,379,647	(5,275,058)	-79.27
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14Y - Indemnification Reserve

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,744	$ 0	$ 0	$ 0	$ 0	0.00%
Miscellaneous Revenues	34	500	0	0	(500)	-100.00
Obligated Fund Balances	1,389,206	3,483	3,369	0	(3,483)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,391,984	3,983	3,369	0	(3,983)	-100.00
Services & Supplies	328	0	0	0	0	0.00
Other Charges	1,391,656	3,483	3,369	0	(3,483)	-100.00
Other Financing Uses	0	500	0	0	(500)	-100.00
Total Requirements	1,391,984	3,983	3,369	0	(3,983)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,778	500	0	0	(500)	-100.00
Current Year Expenses	(1,391,984)	(3,983)	(3,369)	0	3,983	-100.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	1,389,206	3,483	3,369	0	(3,483)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

14Z - Litigation Reserve

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 9,140	$ 0	$ 0	$ 0	$ 0	0.00%
Miscellaneous Revenues	113	500	0	0	(500)	-100.00
Obligated Fund Balances	4,627,762	11,601	11,224	0	(11,601)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,637,015	12,101	11,224	0	(12,101)	-100.00
Services & Supplies	1,092	0	0	0	0	0.00
Other Charges	4,635,924	11,601	11,224	0	(11,601)	-100.00
Other Financing Uses	0	500	0	0	(500)	-100.00
Total Requirements	4,637,016	12,101	11,224	0	(12,101)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	9,253	500	0	0	(500)	-100.00
Current Year Expenses	(4,637,016)	(12,101)	(11,224)	0	12,101	-100.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	4,627,762	11,601	11,224	0	(11,601)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

151 - South County Roadway Improvement Program (SCRIP)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 38,613	$ 38,400	$ (34,734)	$ 52,000	$ 13,600	35.42%
Charges For Services	7,733,745	14,762,931	14,818,685	12,132,065	(2,630,866)	-17.82
Miscellaneous Revenues	0	45,162,672	0	59,629,883	14,467,211	32.03
Fund Balance Unassigned	(4,766,223)	(25,641,203)	(25,641,203)	(43,808,948)	(18,167,745)	70.85
Total Revenues	3,006,135	34,322,800	(10,857,252)	28,005,000	(6,317,800)	-18.40
Services & Supplies	28,647,338	28,426,800	0	28,005,000	(421,800)	-1.48
Other Charges	0	5,896,000	0	0	(5,896,000)	-100.00
Total Requirements	28,647,338	34,322,800	0	28,005,000	(6,317,800)	-18.41
Beginning Fund Balance - Unassigned	(4,766,223)	(25,641,203)	(25,641,203)	(43,808,948)	(18,167,745)	70.85
Current Year Revenue	7,772,358	59,964,003	14,783,951	71,813,948	11,849,945	19.76
Current Year Expenses	(28,647,338)	(34,322,800)	0	(28,005,000)	6,317,800	-18.41
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	0	0	0	0	0	0.00
Ending Fund Balance - Unassigned	$ (25,641,203)	$ 0	$ (10,857,252)	$ 0	$ 0	0.00%

15B - CEO Single Family Housing

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 38,755	$ 45,000	$ 27,080	$ 25,000	$ (20,000)	-44.44%
Miscellaneous Revenues	443,523	200,000	288,652	4,519,366	4,319,366	2,159.68
Obligated Fund Balances	3,323,380	706,455	0	706,455	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	3,805,659	951,455	315,731	5,250,821	4,299,366	451.87
Services & Supplies	103,395	245,000	3,039	225,000	(20,000)	-8.16
Other Financing Uses	3,702,264	706,455	0	5,025,821	4,319,366	611.41
Obligated Fund Balances	0	0	312,693	0	0	0.00
Total Requirements	3,805,659	951,455	315,732	5,250,821	4,299,366	451.87
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	482,279	245,000	315,731	4,544,366	4,299,366	1,754.84
Current Year Expenses	(3,805,659)	(951,455)	(3,039)	(5,250,821)	(4,299,366)	451.87
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	3,323,380	706,455	(312,693)	706,455	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15D - Countywide Capital Projects Non-General Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Miscellaneous Revenues	$ 0	$ 0	$ 5,715	$ 0	$ 0	0.00%
Other Financing Sources	35,768,999	88,443,785	77,730,807	24,473,479	(63,970,306)	-72.33
Obligated Fund Balances	0	14,310,122	3,142,924	25,377,623	11,067,501	77.34
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	35,768,999	102,753,907	80,879,446	49,851,102	(52,902,805)	-51.48
Services & Supplies	494,299	6,041,500	1,639,927	1,060,687	(4,980,813)	-82.44
Structures & Improvements	9,355,069	55,203,500	42,730,612	19,405,266	(35,798,234)	-64.85
Other Financing Uses	7,726,345	41,508,907	36,508,907	29,385,149	(12,123,758)	-29.21
Obligated Fund Balances	18,193,286	0	0	0	0	0.00
Total Requirements	35,769,000	102,753,907	80,879,446	49,851,102	(52,902,805)	-51.48
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	35,768,999	88,443,785	77,736,522	24,473,479	(63,970,306)	-72.33
Current Year Expenses	(17,575,714)	(102,753,907)	(74,327,499)	(49,851,102)	52,902,805	-51.48
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(6,551,947)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(18,193,286)	14,310,122	3,142,924	25,377,623	11,067,501	77.34
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15F - Orange County Housing Authority (OCHA)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 5,422	$ 3,061	$ 7,577	$ 6,800	$ 3,739	122.15%
Intergovernmental Revenues	156,071,470	164,345,383	162,166,930	166,643,732	2,298,349	1.40
Charges For Services	12,957	5,000	9,932	9,362	4,362	87.24
Miscellaneous Revenues	698,425	752,000	589,283	752,000	0	0.00
Obligated Fund Balances	0	4,743,776	0	6,810,860	2,067,084	43.57
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	156,788,274	169,849,220	162,773,722	174,222,754	4,373,534	2.57
Salaries & Benefits	7,777,345	9,258,499	8,451,197	9,350,061	91,562	0.99
Services & Supplies	3,704,039	9,147,457	3,986,369	12,269,654	3,122,197	34.13
Other Charges	144,638,041	150,980,264	147,696,826	152,486,039	1,505,775	1.00
Equipment	20,072	87,000	19,159	5,000	(82,000)	-94.25
Other Financing Uses	74,984	376,000	75,545	112,000	(264,000)	-70.21
Obligated Fund Balances	629,674	0	2,630,894	0	0	0.00
Total Requirements	156,844,155	169,849,220	162,859,990	174,222,754	4,373,534	2.57
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	156,788,274	165,105,444	162,773,722	167,411,894	2,306,450	1.40
Current Year Expenses	(156,128,557)	(169,849,220)	(160,144,604)	(174,222,754)	(4,373,534)	2.57
Prior Year Expenses	(27,504)	0	(18,421)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(2,538)	0	20,196	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(629,674)	4,743,776	(2,630,894)	6,810,860	2,067,084	43.57
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15G - OC Housing

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 13,152	$ 7,000	$ 17,702	$ 20,450	$ 13,450	192.14%
Intergovernmental Revenues	2,763,228	6,721,731	4,020,055	7,420,594	698,863	10.40
Charges For Services	1,788,665	1,980,285	2,015,816	1,352,041	(628,244)	-31.72
Miscellaneous Revenues	155,508	150,853	153,717	150,000	(853)	-0.57
Obligated Fund Balances	0	1,965,815	488,965	2,793,503	827,688	42.10
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,720,552	10,825,684	6,696,254	11,736,588	910,904	8.41
Salaries & Benefits	1,330,305	1,567,680	1,304,958	1,575,394	7,714	0.49
Services & Supplies	2,015,780	4,393,186	2,653,806	5,936,898	1,543,712	35.14
Other Charges	1,291,199	3,299,818	2,466,861	2,359,296	(940,522)	-28.50
Other Financing Uses	0	1,565,000	351,076	1,865,000	300,000	19.17
Obligated Fund Balances	212,983	0	0	0	0	0.00
Total Requirements	4,850,267	10,825,684	6,776,702	11,736,588	910,904	8.41
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	4,720,552	8,859,869	6,207,289	8,943,085	83,216	0.94
Current Year Expenses	(4,560,913)	(10,825,684)	(6,078,083)	(11,736,588)	(910,904)	8.41
Prior Year Expenses	(44,731)	0	4,239	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	100,480	0	(622,410)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(212,983)	1,965,815	488,965	2,793,503	827,688	42.10
Ending Fund Balance - Unassigned	$ 2,405	$ 0	$ 0	$ 0	$ 0	0.00%

15H - CalHome Program Reuse Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 10,972	$ 1,525	$ 4,711	$ 5,956	$ 4,431	290.56%
Intergovernmental Revenues	106,579	500,000	112,698	0	(500,000)	-100.00
Miscellaneous Revenues	79,501	0	111,210	0	0	0.00
Obligated Fund Balances	0	768,080	0	772,170	4,090	0.53
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	197,051	1,269,605	228,619	778,126	(491,479)	-38.71
Services & Supplies	26,806	1,269,605	9,173	778,126	(491,479)	-38.71
Obligated Fund Balances	170,245	0	219,446	0	0	0.00
Total Requirements	197,051	1,269,605	228,619	778,126	(491,479)	-38.71
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	197,051	501,525	228,619	5,956	(495,569)	-98.81
Current Year Expenses	(26,806)	(1,269,605)	(9,173)	(778,126)	491,479	-38.71
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(170,245)	768,080	(219,446)	772,170	4,090	0.53
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15I - Countywide IT Projects Non-General Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Other Financing Sources	$ 0	$ 12,183,321	$ 12,183,321	$ 0	$ (12,183,321)	-100.00%
Obligated Fund Balances	0	0	0	10,771,284	10,771,284	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	0	12,183,321	12,183,321	10,771,284	(1,412,037)	-11.58
Other Financing Uses	0	5,567,037	590,628	10,771,284	5,204,247	93.48
Obligated Fund Balances	0	6,616,284	11,592,693	0	(6,616,284)	-100.00
Total Requirements	0	12,183,321	12,183,321	10,771,284	(1,412,037)	-11.59
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	0	12,183,321	12,183,321	0	(12,183,321)	-100.00
Current Year Expenses	0	(5,567,037)	(590,628)	(10,771,284)	(5,204,247)	93.48
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	0	(6,616,284)	(11,592,693)	10,771,284	17,387,568	-262.80
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15J - Pension Obligation Bonds Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 19,807,977	$ 21,017,521	$ 21,018,721	$ 8,359,300	$ (12,658,221)	-60.23%
Miscellaneous Revenues	5	0	0	0	0	0.00
Obligated Fund Balances	17,290,846	18,146,984	18,138,290	6,686,250	(11,460,734)	-63.16
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	37,098,828	39,164,505	39,157,011	15,045,550	(24,118,955)	-61.58
Services & Supplies	43,828	45,500	38,011	45,500	0	0.00
Other Charges	37,055,000	39,119,005	39,119,000	15,000,050	(24,118,955)	-61.66
Total Requirements	37,098,828	39,164,505	39,157,011	15,045,550	(24,118,955)	-61.58
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	19,807,982	21,017,521	21,018,721	8,359,300	(12,658,221)	-60.23
Current Year Expenses	(37,098,828)	(39,164,505)	(39,157,011)	(15,045,550)	24,118,955	-61.58
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	17,290,846	18,146,984	18,138,290	6,686,250	(11,460,734)	-63.16
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15K - Limestone Regional Park Mitigation Endowment

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,182	$ 1,800	$ 2,935	$ 0	$ (1,800)	-100.00%
Miscellaneous Revenues	4,539	710	2,950	0	(710)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	6,720	2,510	5,885	0	(2,510)	-100.00
Services & Supplies	220	2,510	198	0	(2,510)	-100.00
Obligated Fund Balances	6,501	0	5,687	0	0	0.00
Total Requirements	6,721	2,510	5,885	0	(2,510)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	6,720	2,510	5,885	0	(2,510)	-100.00
Current Year Expenses	(220)	(2,510)	(198)	0	2,510	-100.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(6,501)	0	(5,687)	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15L - 800 MHz CCCS

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 51,726	$ 35,000	$ 124,615	$ 53,000	$ 18,000	51.43%
Intergovernmental Revenues	2,350,551	4,644,146	2,246,824	2,800,000	(1,844,146)	-39.71
Charges For Services	3,683,941	10,986,838	7,242,063	21,686,084	10,699,246	97.38
Miscellaneous Revenues	376,969	692,749	244,282	692,749	0	0.00
Other Financing Sources	5,753,879	12,445,091	12,445,091	0	(12,445,091)	-100.00
Obligated Fund Balances	0	1,410,803	4,205,900	4,205,900	2,795,097	198.12
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	12,217,066	30,214,627	26,508,775	29,437,733	(776,894)	-2.57
Services & Supplies	774,584	914,155	914,113	1,069,057	154,902	16.94
Equipment	7,179,685	22,045,318	21,650,929	25,822,727	3,777,409	17.13
Other Financing Uses	2,952,257	4,179,206	2,432,224	2,545,949	(1,633,257)	-39.08
Obligated Fund Balances	1,319,510	3,075,948	1,514,165	0	(3,075,948)	-100.00
Total Requirements	12,226,036	30,214,627	26,511,431	29,437,733	(776,894)	-2.57
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	12,217,066	28,803,824	22,302,875	25,231,833	(3,571,991)	-12.40
Current Year Expenses	(10,828,043)	(27,138,679)	(24,818,941)	(29,437,733)	(2,299,054)	8.47
Prior Year Expenses	(170,341)	0	(72,769)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	100,827	0	(102,900)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,319,510)	(1,665,145)	2,691,735	4,205,900	5,871,045	-352.58
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 0	$ 0	$ 0	0.00%

15N - Delta Special Revenue

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,095	$ 680	$ 1,371	$ 1,000	$ 320	47.06%
Miscellaneous Revenues	4	0	0	0	0	0.00
Obligated Fund Balances	1,013	26,790	4,634	26,610	(180)	-0.67
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,113	27,470	6,005	27,610	140	0.50
Services & Supplies	2,220	7,470	6,005	7,610	140	1.87
Special Items	0	20,000	0	20,000	0	0.00
Total Requirements	2,220	27,470	6,005	27,610	140	0.51
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,100	680	1,371	1,000	320	47.06
Current Year Expenses	(1,869)	(27,470)	(4,065)	(27,610)	(140)	0.51
Prior Year Expenses	(110)	0	(351)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(134)	0	(1,589)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	1,013	26,790	4,634	26,610	(180)	-0.67
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 1	$ 0	$ 0	0.00%

15T - El Toro Improvement Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 237,141	$ 236,000	$ 248,348	$ 240,900	$ 4,900	2.08%
Intergovernmental Revenues	343,677	343,677	1,024,774	1,700,000	1,356,323	394.65
Miscellaneous Revenues	25	0	0	0	0	0.00
Obligated Fund Balances	0	556,567	0	1,024,138	467,571	84.01
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	580,843	1,136,244	1,273,122	2,965,038	1,828,794	160.95
Services & Supplies	187,513	1,136,244	98,933	2,965,038	1,828,794	160.95
Obligated Fund Balances	393,330	0	1,174,189	0	0	0.00
Total Requirements	580,843	1,136,244	1,273,122	2,965,038	1,828,794	160.95
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	580,843	579,677	1,273,122	1,940,900	1,361,223	234.82
Current Year Expenses	(187,513)	(1,136,244)	(98,933)	(2,965,038)	(1,828,794)	160.95
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(393,330)	556,567	(1,174,189)	1,024,138	467,571	84.01
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15U - Strategic Priority Affordable Housing

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 123,332	$ 40,000	$ 69,579	$ 30,000	$ (10,000)	-25.00%
Obligated Fund Balances	0	499,778	42,921	462,284	(37,494)	-7.50
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	123,332	539,778	112,500	492,284	(47,494)	-8.79
Services & Supplies	51,980	539,778	112,500	492,284	(47,494)	-8.80
Obligated Fund Balances	71,352	0	0	0	0	0.00
Total Requirements	123,332	539,778	112,500	492,284	(47,494)	-8.80
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	123,332	40,000	69,579	30,000	(10,000)	-25.00
Current Year Expenses	(51,980)	(539,778)	(112,500)	(492,284)	47,494	-8.80
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(71,352)	499,778	42,921	462,284	(37,494)	-7.50
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15W - 1996 Recovery Certificates of Participation (A)

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 25,117	$ 34,492	$ 26,767	$ 0	$ (34,492)	-100.00%
Miscellaneous Revenues	94	0	0	0	0	0.00
Obligated Fund Balances	0	3,851,828	3,851,828	0	(3,851,828)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	25,211	3,886,320	3,878,595	0	(3,886,320)	-100.00
Services & Supplies	2,529	4,000	2,091	0	(4,000)	-100.00
Other Financing Uses	0	3,882,320	3,876,504	0	(3,882,320)	-100.00
Obligated Fund Balances	22,681	0	0	0	0	0.00
Total Requirements	25,210	3,886,320	3,878,595	0	(3,886,320)	-100.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	25,211	34,492	26,767	0	(34,492)	-100.00
Current Year Expenses	(2,529)	(3,886,320)	(3,878,595)	0	3,886,320	-100.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(22,681)	3,851,828	3,851,828	0	(3,851,828)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15Y - Teeter Series A Debt Service Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Fines, Forfeitures & Penalties	$ 0	$ 0	$ 11,053,276	$ 0	$ 0	0.00%
Revenue from Use of Money and Property	242,090	200,000	333,059	225,000	25,000	12.50
Miscellaneous Revenues	824	0	0	0	0	0.00
Other Financing Sources	30,542,000	41,620,028	43,156,028	32,000,000	(9,620,028)	-23.11
Obligated Fund Balances	3,935,938	26,635,000	0	34,715,403	8,080,403	30.34
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	34,720,852	68,455,028	54,542,362	66,940,403	(1,514,625)	-2.21
Services & Supplies	199,761	335,000	154,456	330,000	(5,000)	-1.49
Other Charges	34,521,091	45,500,000	34,459,320	45,500,000	0	0.00
Other Financing Uses	0	11,000,000	0	21,110,403	10,110,403	91.91
Obligated Fund Balances	0	11,620,028	19,928,586	0	(11,620,028)	-100.00
Total Requirements	34,720,851	68,455,028	54,542,362	66,940,403	(1,514,625)	-2.21
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	30,784,914	41,820,028	54,542,362	32,225,000	(9,595,028)	-22.94
Current Year Expenses	(34,720,851)	(56,835,000)	(34,613,776)	(66,940,403)	(10,105,403)	17.78
Prior Year Expenses	(10,000)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	10,000	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	3,935,938	15,014,972	(19,928,586)	34,715,403	19,700,431	131.21
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

15Z - Plan of Adjustment Available Cash

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 32,903	$ 25,000	$ 21,813	$ 25,000	$ 0	0.00%
Miscellaneous Revenues	2,344,368	0	0	0	0	0.00
Other Financing Sources	11,221,724	17,102,769	17,102,769	10,154,234	(6,948,535)	-40.63
Obligated Fund Balances	7,279,631	8,195,785	0	2,075,766	(6,120,019)	-74.67
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	20,878,626	25,323,554	17,124,582	12,255,000	(13,068,554)	-51.60
Services & Supplies	3,626	5,000	1,744	5,000	0	0.00
Other Charges	20,875,000	25,318,554	13,590,000	12,250,000	(13,068,554)	-51.62
Obligated Fund Balances	0	0	3,532,838	0	0	0.00
Total Requirements	20,878,626	25,323,554	17,124,582	12,255,000	(13,068,554)	-51.61
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	13,598,995	17,127,769	17,124,582	10,179,234	(6,948,535)	-40.57
Current Year Expenses	(20,878,626)	(25,323,554)	(13,591,744)	(12,255,000)	13,068,554	-51.61
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	7,279,631	8,195,785	(3,532,838)	2,075,766	(6,120,019)	-74.67
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

16D - OC Animal Shelter Construction Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 3,285	$ 0	$ 140,147	$ 36,572	$ 36,572	0.00%
Intergovernmental Revenues	0	3,000,000	4,475,277	0	(3,000,000)	-100.00
Miscellaneous Revenues	0	0	161,229	2,765,565	2,765,565	0.00
Other Financing Sources	5,000,000	22,000,000	21,340,000	4,072,301	(17,927,699)	-81.49
Obligated Fund Balances	0	1,915,550	0	8,897,070	6,981,520	364.47
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	5,003,285	26,915,550	26,116,653	15,771,508	(11,144,042)	-41.40
Services & Supplies	2,513,397	1,501,000	712,801	2,704	(1,498,296)	-99.82
Structures & Improvements	574,338	25,414,550	20,146,745	12,296,804	(13,117,746)	-51.62
Other Financing Uses	0	0	0	3,472,000	3,472,000	0.00
Obligated Fund Balances	1,915,550	0	5,257,106	0	0	0.00
Total Requirements	5,003,285	26,915,550	26,116,653	15,771,508	(11,144,042)	-41.40
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	5,003,285	25,000,000	26,116,652	6,874,438	(18,125,562)	-72.50
Current Year Expenses	(2,852,780)	(26,915,550)	(19,817,900)	(15,771,508)	11,144,042	-41.40
Prior Year Expenses	0	0	(216,923)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(234,955)	0	(824,724)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,915,550)	1,915,550	(5,257,106)	8,897,070	6,981,520	364.47
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

170 - Housing Asset Fund

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 239,094	$ 208,000	$ 286,689	$ 254,000	$ 46,000	22.12%
Miscellaneous Revenues	121,239	17,763	(8,618)	0	(17,763)	-100.00
Other Financing Sources	0	62,000	61,852	0	(62,000)	-100.00
Obligated Fund Balances	235,459	12,516,407	345,255	11,951,672	(564,735)	-4.51
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	595,792	12,804,170	685,179	12,205,672	(598,498)	-4.67
Services & Supplies	595,792	12,766,904	702,622	12,168,172	(598,732)	-4.69
Other Charges	0	37,266	0	37,500	234	0.63
Total Requirements	595,792	12,804,170	702,622	12,205,672	(598,498)	-4.67
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	360,333	287,763	339,924	254,000	(33,763)	-11.73
Current Year Expenses	(575,630)	(12,804,170)	(692,014)	(12,205,672)	598,498	-4.67
Prior Year Expenses	0	0	(2,720)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(20,163)	0	9,555	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	235,459	12,516,407	345,255	11,951,672	(564,735)	-4.51
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 0	$ 0	$ 0	0.00%

270 - Compressed Natural Gas Enterprise Fund

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING REVENUES					
Taxes					
6290	Other Taxes	71,741	77,950	82,925	82,925
	Total Taxes	71,741	77,950	82,925	82,925
Charges For Services					
7590	Other Charges for Services	269,209	246,944	295,083	295,083
	Total Charges For Services	269,209	246,944	295,083	295,083
	TOTAL OPERATING REVENUES	340,950	324,894	378,008	378,008
OPERATING EXPENSES					
Services & Supplies					
1001	Household Expense - Trash	2,926	2,352	3,220	3,220
1300	Maintenance Equipment - Non-IT Maintenance	23,106	84,361	45,000	45,000
1900	Professional and Specialized Services	32,554	36,492	40,337	40,337
1911	CWCAP Charges	18,938	14,911	12,500	12,500
1912	Investment Administrative Fees	329	157	460	460
1913	Merchant Fees	10,996	1,449	12,939	12,939
2100	Rents and Leases - Equipment	1,214	1,393	1,300	1,300
2400	Special Departmental Expense	45,412	61,239	53,901	53,901
2602	Garage Expense	123	6,485	4,008	4,008
2801	Utilities - Purchased Electricity	55,248	55,730	58,917	58,917
2802	Utilities - Purchased Gas	92,024	102,374	100,385	100,385
2803	Utilities - Purchased Water	225	431	317	317
	Total Services & Supplies	283,095	367,374	333,284	333,284
	TOTAL OPERATING EXPENSES	283,095	367,374	333,284	333,284
	OPERATING INCOME (LOSS)	57,855	(42,480)	44,724	44,724
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	3,241	2,297	2,610	2,610
	Total Revenue from Use of Money and Property	3,241	2,297	2,610	2,610
Miscellaneous Revenues					
7670	Miscellaneous Revenue	141	0	154	154
	Total Miscellaneous Revenues	141	0	154	154
	TOTAL NON-OPERATING REVENUES	3,382	2,297	2,764	2,764

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
NON-OPERATING INCOME (LOSS)	3,382	2,297	2,764	2,764
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	61,237	(40,183)	47,488	47,488
4804 Transfers Out - to Funds 400-499	(252,000)	(150,000)	(81,306)	(81,306)
Changes to Reserves - Encumbrance - (Inc)/Dec.	(6,555)	(8,198)	0	0
CHANGE IN NET POSITION	(197,318)	(198,381)	(33,818)	(33,818)
Net Position - Beginning Balance	363,612	166,294	33,818	33,818
Net Position - Ending Balance	166,294	(32,087)	0	0

273 - OCWR Capital Project Fund

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING EXPENSES					
Services & Supplies					
1400	Maintenance - Buildings and Improvements	0	1,551	0	0
1900	Professional and Specialized Services	358,259	338,936	0	0
1912	Investment Administrative Fees	13,897	10,249	122,076	122,076
	Total Services & Supplies	372,156	350,736	122,076	122,076
Capital Assets					
Buildings & Improvements					
4200	Buildings and Improvements	0	0	63,300,000	63,300,000
	Total Buildings & Improvements	0	0	63,300,000	63,300,000
	Total Capital Assets	0	0	63,300,000	63,300,000
Miscellaneous					
5300	Depreciation	920,632	3,240,454	0	0
	Total Miscellaneous	920,632	3,240,454	0	0
	TOTAL OPERATING EXPENSES	1,292,788	3,591,190	63,422,076	63,422,076
	OPERATING INCOME (LOSS) - Note 1	(1,292,788)	(3,591,190)	(63,422,076)	(63,422,076)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	130,550	153,542	150,000	150,000
	Total Revenue from Use of Money and Property	130,550	153,542	150,000	150,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	589	0	0	0
	Total Miscellaneous Revenues	589	0	0	0
	TOTAL NON-OPERATING REVENUES	131,139	153,542	150,000	150,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	5,000,000	5,000,000
	Total Special Items	0	0	5,000,000	5,000,000
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	0	501,951	0	0
	Total Miscellaneous	0	501,951	0	0
	TOTAL NON-OPERATING EXPENSES	0	501,951	5,000,000	5,000,000

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
	NON-OPERATING INCOME (LOSS)	131,139	(348,409)	(4,850,000)	(4,850,000)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2	(1,161,649)	(3,939,599)	(68,272,076)	(68,272,076)
	7812 Transfers In - from Funds 2AA-299	15,164,975	32,417,543	51,814,000	51,814,000
	4802 Transfers Out - to Funds 2AA-299	0	(173,686)	0	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	7,583,347	(1,357,719)	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	2,299,141	0	0	0
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(20,859,470)	(25,230,227)	0	0
	CHANGE IN NET POSITION	3,026,344	1,716,312	(16,458,076)	(16,458,076)
	Net Position - Beginning Balance	10,240,920	13,267,264	16,458,076	16,458,076
	Net Position - Ending Balance	13,267,264	14,983,576	0	0
	CAPITAL ASSET ACQUISITIONS				
4200	Buildings and Improvements				
P720	OAL Interior Road Improvements	0	533,400	0	0
P723	FRB East Flank Landslide Remediation	2,162,894	0	0	0
P725	FRB Phase VIIIB-1 Soil Buttress & Liner Construction	8,148,700	2,107,485	0	0
P727	FRB LFG Collection Header Construction and Well Installation	517,520	(86)	0	0
P729	FRB Phase VIIIB-2 Soil Buttress & Liner Construction	0	9,628,415	20,000,000	20,000,000
P733	OAL Front Slope Improvement Project - Phase 1	6,800,348	0	0	0
P734	Prima ZN 1 Phase D Mass Excavation & Liner	0	0	22,000,000	22,000,000
P735	Prima Pre-Mitigation Installation, Irrigation and Planting	2,831,709	0	0	0
P740	FRB Stockpile V-D Screening Plan	264,991	13,946	0	0
P741	Prima Steel Materials Storage Structure	8,400	2,000	0	0
P743	OAL Front Slope Improvement Project - Phase 2	1,035,543	11,307,985	11,000,000	11,000,000
P746	FRB Crew Quarters Trailer And Storage Facility	9,997	345,111	2,300,000	2,300,000
P751	Prima Zone 4 Wetlands Development	0	0	2,500,000	2,500,000
P752	Prima Sycamore/Oak Tree Installation	0	0	750,000	750,000
P753	Olinda LFG Header Improvements	0	0	750,000	750,000
P759	Prima View Shed Phase IV	0	0	500,000	500,000
P760	Coyote Canyon View Shed	0	0	900,000	900,000
P762	Coyote LFG Site Edison Repower	0	0	800,000	800,000
P767	Prima La Pata Avenue Viewshed 2	0	142,323	0	0

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
P768	OAL Admin Building Replacement/Remodel	0	0	1,500,000	1,500,000
P769	OAL Fee Booth Replacement/Remodel	0	0	300,000	300,000
	Total 4200 Buildings and Improvements	21,780,102	24,080,579	63,300,000	63,300,000
	TOTAL CAPITAL ASSET ACQUISITIONS	21,780,102	24,080,579	63,300,000	63,300,000

Note 1 - Operating Loss is overstated in the 2017-18 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.
Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2017-18. Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

274 - OCWR Corrective Action Escrow

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	52,823	71,371	73,000	73,000
	Total Revenue from Use of Money and Property	52,823	71,371	73,000	73,000
	TOTAL NON-OPERATING REVENUES	52,823	71,371	73,000	73,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	147,822	147,822
	Total Special Items	0	0	147,822	147,822
	TOTAL NON-OPERATING EXPENSES	0	0	147,822	147,822
	NON-OPERATING INCOME (LOSS)	52,823	71,371	(74,822)	(74,822)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	52,823	71,371	(74,822)	(74,822)
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	0	(1,075,634)	0	0
	CHANGE IN NET POSITION	52,823	(1,004,263)	(74,822)	(74,822)
	Net Position - Beginning Balance	1,031,632	1,084,455	74,822	74,822
	Net Position - Ending Balance	1,084,455	80,192	0	0

275 - OCWR - Environmental Reserve

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	47,761	36,731	60,000	60,000
	Total Services & Supplies	47,761	36,731	60,000	60,000
	TOTAL OPERATING EXPENSES	47,761	36,731	60,000	60,000
	OPERATING INCOME (LOSS)	(47,761)	(36,731)	(60,000)	(60,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	476,244	538,275	300,000	300,000
	Total Revenue from Use of Money and Property	476,244	538,275	300,000	300,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	644,708	418,603	380,000	380,000
	Total Miscellaneous Revenues	644,708	418,603	380,000	380,000
	TOTAL NON-OPERATING REVENUES	1,120,952	956,878	680,000	680,000
	NON-OPERATING INCOME (LOSS)	1,120,952	956,878	680,000	680,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	1,073,191	920,147	620,000	620,000
	7812 Transfers In - from Funds 2AA-299	0	5,818	5,102	5,102
	4802 Transfers Out - to Funds 2AA-299	0	(15,011,650)	(13,650,000)	(13,650,000)
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	30,991,629	(13,987,357)	7,529,088	7,529,088
	CHANGE IN NET POSITION	32,064,820	(28,073,042)	(5,495,810)	(5,495,810)
	Net Position - Beginning Balance	1,551,189	33,616,009	5,495,810	5,495,810
	Net Position - Ending Balance	33,616,009	5,542,967	0	0

279 - OCWR - Landfill Post-Closure Maintenance

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING REVENUES					
Charges For Services					
7590	Other Charges for Services	0	63	0	0
	Total Charges For Services	0	63	0	0
	TOTAL OPERATING REVENUES	0	63	0	0
OPERATING EXPENSES					
Services & Supplies					
0600	Clothing and Personal Supplies	0	0	1,200	1,200
0740	Enterprise Telephone Service Charges	0	0	7,600	7,600
0742	Cell Phones, Pagers, Blackberry Devices	0	0	350	350
1000	Household Expense	0	0	6,000	6,000
1001	Household Expense - Trash	0	0	5,000	5,000
1300	Maintenance Equipment - Non-IT Maintenance	0	0	3,500	3,500
1400	Maintenance - Buildings and Improvements	0	12,000	932,670	932,670
1800	Office Expense	0	0	1,450	1,450
1900	Professional and Specialized Services	0	0	1,520,000	1,520,000
1912	Investment Administrative Fees	96,289	82,963	200,000	200,000
2100	Rents and Leases - Equipment	0	0	50,320	50,320
2300	Small Tools and Instruments	0	0	1,500	1,500
2400	Special Departmental Expense	0	0	2,000,000	2,000,000
2490	Landfill Closure/Postclosure Costs	4,211,300	(2,811,214)	4,700,000	4,700,000
2600	Transportation and Travel - General	0	0	2,100	2,100
2602	Garage Expense	228	484	49,500	49,500
2800	Utilities	0	0	1,000	1,000
2801	Utilities - Purchased Electricity	0	0	341,000	341,000
2803	Utilities - Purchased Water	0	0	53,500	53,500
	Total Services & Supplies	4,307,817	(2,715,767)	9,876,690	9,876,690
Other Charges					
3700	Taxes and Assessments	0	0	96,000	96,000
	Total Other Charges	0	0	96,000	96,000
	TOTAL OPERATING EXPENSES	4,307,817	(2,715,767)	9,972,690	9,972,690
	OPERATING INCOME (LOSS)	(4,307,817)	2,715,830	(9,972,690)	(9,972,690)
NON-OPERATING REVENUES					

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
Revenue from Use of Money and Property					
6610	Interest	949,510	1,214,118	1,200,000	1,200,000
	Total Revenue from Use of Money and Property	949,510	1,214,118	1,200,000	1,200,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	3,539	0	0	0
	Total Miscellaneous Revenues	3,539	0	0	0
	TOTAL NON-OPERATING REVENUES	953,049	1,214,118	1,200,000	1,200,000
	NON-OPERATING INCOME (LOSS)	953,049	1,214,118	1,200,000	1,200,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(3,354,768)	3,929,948	(8,772,690)	(8,772,690)
	7810 Transfers In - from Fund 100	783,516	783,516	783,516	783,516
	7811 Transfers In - from Funds 101-199	0	27,063	3,532,000	3,532,000
	7812 Transfers In - from Funds 2AA-299	0	15,011,650	10,000,000	10,000,000
	4800 Transfers Out - to Fund 100	0	0	(555,680)	(555,680)
	4801 Transfers Out - to Funds 101-199	(4,000,000)	(24,840,000)	(21,072,301)	(21,072,301)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(156,499)	337,792	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(19,730,954)	17,288,350	(117,119)	(117,119)
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	(6,000,000)	(600,000)	(961,000)	(961,000)
	CHANGE IN NET POSITION	(32,458,705)	11,938,319	(17,163,274)	(17,163,274)
	Net Position - Beginning Balance	43,383,455	10,924,750	17,163,274	17,163,274
	Net Position - Ending Balance	10,924,750	22,863,069	0	0

280 - Airport - Operating Enterprise

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING REVENUES					
Revenue from Use of Money and Property					
6620	Rents and Concessions	110,559,128	111,200,198	116,380,291	116,380,291
	Total Revenue from Use of Money and Property	110,559,128	111,200,198	116,380,291	116,380,291
Charges For Services					
7590	Other Charges for Services	18,925,987	18,760,386	20,404,000	20,404,000
	Total Charges For Services	18,925,987	18,760,386	20,404,000	20,404,000
	TOTAL OPERATING REVENUES	129,485,115	129,960,584	136,784,291	136,784,291
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	(111,561)	(33,691)	0	0
0101	Regular Salaries	11,674,431	11,730,158	13,335,535	13,335,535
0102	Extra Help	20,083	66,475	0	0
0103	Overtime	504,302	691,611	630,552	630,552
0104	Annual Leave Payoffs	294,513	219,214	268,185	268,185
0105	Vacation Payoffs	28,696	62,368	0	0
0110	Performance Incentive Pay	13	12	0	0
0111	Other Pay	95,477	131,439	147,880	147,880
0112	Other Salaries	57,500	59,250	67,445	67,445
0200	Retirement	3,510,896	3,306,191	3,729,719	3,729,719
0204	County Paid Executive Deferred Compensation Plan	12,305	17,980	17,232	17,232
0205	1.62% Retirement ER Contribution 401(A) Plan	6,588	10,370	72,581	72,581
0206	Retiree Medical	417,312	477,389	533,521	533,521
0208	Pension Prepayment Discount	(196,956)	(184,212)	(157,880)	(157,880)
0301	Unemployment Insurance	(6)	0	0	0
0305	Salary Continuance Insurance	22,427	23,638	22,806	22,806
0306	Health Insurance	1,591,367	1,567,491	1,856,364	1,856,364
0308	Dental Insurance	32,528	32,768	31,248	31,248
0309	Life Insurance	3,226	3,286	3,312	3,312
0310	Accidental Death and Dismemberment Insurance	675	665	1,032	1,032
0319	Other Insurance	89,863	90,975	106,200	106,200
0352	Workers Compensation - General	330,290	342,836	365,843	365,843
0401	Medicare	173,667	180,663	192,645	192,645

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
0402	Executive Car Allowance	12,134	18,360	17,256	17,256
0403	Optional Benefit Program	104,829	107,004	113,688	113,688
	Total Salaries & Benefits	18,674,599	18,922,240	21,355,164	21,355,164
Services & Supplies					
0600	Clothing and Personal Supplies	29,499	33,898	52,450	52,450
0740	Enterprise Telephone Service Charges	39,774	36,089	40,000	40,000
0741	Telephone Service Charges from Vendors	172,055	160,928	191,000	191,000
0742	Cell Phones, Pagers, Blackberry Devices	45,721	61,232	66,500	66,500
0900	Food	0	924	0	0
1000	Household Expense	4,869,061	5,004,860	5,235,000	5,235,000
1100	Insurance	1,830,302	981,907	1,013,100	1,013,100
1300	Maintenance Equipment - Non-IT Maintenance	162,654	252,812	211,116	211,116
1340	Software Maintenance & Support	456,090	308,709	933,667	933,667
1341	Hardware Maintenance & Support	1,947,589	1,870,108	2,045,352	2,045,352
1400	Maintenance - Buildings and Improvements	8,425,580	8,575,633	12,980,000	12,980,000
1402	Minor Alterations and Improvements	949,572	735,786	1,900,000	1,900,000
1404	Major Alterations and Improvements	282,351	4,767,515	3,036,001	3,036,001
1600	Memberships	109,167	72,333	124,337	124,337
1700	Miscellaneous Expense	0	501	0	0
1800	Office Expense	299,408	377,069	628,370	628,370
1801	Duplicating Services (CEO/Reprographics)	6,166	3,841	6,500	6,500
1802	Periodicals and Journals	7,850	2,436	1,200	1,200
1803	Postage	14,037	16,625	20,000	20,000
1809	Minor Office Equipment to be Controlled	63,035	49,929	44,500	44,500
1840	IT Hardware Purchases (Purchases under $5,000)	272,364	143,035	188,000	188,000
1900	Professional and Specialized Services	35,499,610	38,213,128	39,829,708	39,829,708
1911	CWCAP Charges	895,870	911,754	900,000	900,000
1912	Investment Administrative Fees	90,465	91,080	97,079	97,079
1913	Merchant Fees	945,331	903,179	992,600	992,600
1940	Enterprise IT Services	148,275	172,886	183,118	183,118
1941	IT Professional Services Contracts	519,339	482,256	889,711	889,711
2000	Publications and Legal Notices	13,939	38,608	43,500	43,500
2100	Rents and Leases - Equipment	72,494	94,580	102,325	102,325
2140	Software Leases & Licenses	198,606	19,114	246,788	246,788
2200	Rents and Leases - Buildings and Improvements	19,408	34,350	23,500	23,500
2300	Small Tools and Instruments	45,611	34,322	64,500	64,500
2400	Special Departmental Expense	235,956	309,974	686,750	686,750
2409	Minor Special Dept. Equipment to be Controlled	155	0	0	0
2600	Transportation and Travel - General	144,136	117,788	166,920	166,920

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
2601	Private Auto Mileage	3,134	2,622	7,200	7,200
2602	Garage Expense	504,982	360,839	584,127	584,127
2700	Transportation and Travel - Meetings/ Conferences	63,818	67,588	137,400	137,400
2800	Utilities	473	924	1,200	1,200
2801	Utilities - Purchased Electricity	2,439,514	1,723,342	2,600,000	2,600,000
2802	Utilities - Purchased Gas	959,893	1,083,360	1,000,000	1,000,000
2803	Utilities - Purchased Water	356,401	407,334	370,000	370,000
	Total Services & Supplies	63,139,685	68,525,198	77,643,519	77,643,519
Other Charges					
3100	Contributions to Non-County Government Agencies	0	0	3,500,000	3,500,000
3700	Taxes and Assessments	164,210	166,080	200,000	200,000
	Total Other Charges	164,210	166,080	3,700,000	3,700,000
Capital Assets					
Equipment					
4000	Equipment	0	0	147,000	147,000
4040	IT Equipment (Purchases over $5,000)	0	0	2,670,000	2,670,000
4252	Internally Generated Computer Software	0	0	476,350	476,350
	Total Equipment	0	0	3,293,350	3,293,350
	Total Capital Assets	0	0	3,293,350	3,293,350
Miscellaneous					
5300	Depreciation	22,166,489	29,416,869	31,000,000	31,000,000
5350	Amortization	27,875	443,979	0	0
	Total Miscellaneous	22,194,364	29,860,848	31,000,000	31,000,000
	TOTAL OPERATING EXPENSES	104,172,858	117,474,366	136,992,033	136,992,033
	OPERATING INCOME (LOSS)	25,312,257	12,486,218	(207,742)	(207,742)
NON-OPERATING REVENUES					
Fines, Forfeitures & Penalties					
6530	Forfeitures and Penalties	185,529	198,003	190,000	190,000
	Total Fines, Forfeitures & Penalties	185,529	198,003	190,000	190,000
Revenue from Use of Money and Property					
6610	Interest	894,635	1,351,487	1,494,000	1,494,000
	Total Revenue from Use of Money and Property	894,635	1,351,487	1,494,000	1,494,000
Intergovernmental Revenues					
6970	State - Other	1,622	0	0	0
7110	Federal - Other	151,500	50,500	151,500	151,500
	Total Intergovernmental Revenues	153,122	50,500	151,500	151,500

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
Miscellaneous Revenues					
7670	Miscellaneous Revenue	552,598	397,492	181,532	181,532
7680	Six-Month Expired (Outlawed) Checks	627	19,949	0	0
7690	Returned Check Charges	(22)	90	0	0
	Total Miscellaneous Revenues	553,203	417,531	181,532	181,532
Other Financing Sources					
7852	Capital Asset Sales - Non-Taxable - Resale	0	0	5,000	5,000
	Total Other Financing Sources	0	0	5,000	5,000
	TOTAL NON-OPERATING REVENUES	1,786,489	2,017,521	2,022,032	2,022,032
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	4,000,000	4,000,000
	Total Special Items	0	0	4,000,000	4,000,000
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	1,622	23,260	0	0
	Total Miscellaneous	1,622	23,260	0	0
	TOTAL NON-OPERATING EXPENSES	1,622	23,260	4,000,000	4,000,000
	NON-OPERATING INCOME (LOSS)	1,784,867	1,994,261	(1,977,968)	(1,977,968)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	27,097,124	14,480,479	(2,185,710)	(2,185,710)
	7812 Transfers In - from Funds 2AA-299	2,790	148,112,351	0	0
	4802 Transfers Out - to Funds 2AA-299	(26,512,413)	(94,827,214)	(37,729,779)	(37,729,779)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(4,393,125)	(2,399,995)	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(25,097,853)	(14,051,108)	(12,899,189)	(12,899,189)
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	21,929,761	(121,306,061)	0	0
	CHANGE IN NET POSITION	(6,973,716)	(69,991,548)	(52,814,678)	(52,814,678)
	Net Position - Beginning Balance	62,333,246	55,359,530	52,814,678	52,814,678
	Net Position - Ending Balance	55,359,530	(14,632,018)	0	0
CAPITAL ASSET ACQUISITIONS					
Equipment					
	4000 Equipment	0	335,036	147,000	147,000
	4040 IT Equipment (Purchases over $5,000)	0	919,279	2,670,000	2,670,000
4252 Internally Generated Computer Software					
I201	Identity Management Software	0	0	372,000	372,000

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
I202	Part 139 Software	0	0	40,000	40,000
I301	GIS Software Licenses	0	0	64,350	64,350
	Total 4252 Internally Generated Computer Software	0	0	476,350	476,350
	Total Equipment	0	1,254,315	3,293,350	3,293,350
4200	Buildings and Improvements				
P402	Lighting System Upgrades	0	1,339,326	0	0
	Total 4200 Buildings and Improvements	0	1,339,326	0	0
	TOTAL CAPITAL ASSET ACQUISITIONS	0	2,593,641	3,293,350	3,293,350

281 - Airport Construction Fund

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING EXPENSES					
Services & Supplies					
1400	Maintenance - Buildings and Improvements	0	356	0	0
1912	Investment Administrative Fees	3,623	13,097	28,600	28,600
	Total Services & Supplies	3,623	13,453	28,600	28,600
Capital Assets					
Buildings & Improvements					
4200	Buildings and Improvements	0	0	70,052,307	70,052,307
	Total Buildings & Improvements	0	0	70,052,307	70,052,307
	Total Capital Assets	0	0	70,052,307	70,052,307
Miscellaneous					
5300	Depreciation	6,968,837	0	0	0
	Total Miscellaneous	6,968,837	0	0	0
	TOTAL OPERATING EXPENSES	6,972,460	13,453	70,080,907	70,080,907
	OPERATING INCOME (LOSS) - Note 1	(6,972,460)	(13,453)	(70,080,907)	(70,080,907)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	35,302	226,953	123,000	123,000
	Total Revenue from Use of Money and Property	35,302	226,953	123,000	123,000
Intergovernmental Revenues					
7050	Federal - Construction	2,174,190	269,869	9,407,327	9,407,327
	Total Intergovernmental Revenues	2,174,190	269,869	9,407,327	9,407,327
Miscellaneous Revenues					
7670	Miscellaneous Revenue	522	0	0	0
	Total Miscellaneous Revenues	522	0	0	0
	TOTAL NON-OPERATING REVENUES	2,210,014	496,822	9,530,327	9,530,327
NON-OPERATING EXPENSES					
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	4,077,044	0	0	0
	Total Miscellaneous	4,077,044	0	0	0
	TOTAL NON-OPERATING EXPENSES	4,077,044	0	0	0
	NON-OPERATING INCOME (LOSS)	(1,867,030)	496,822	9,530,327	9,530,327

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2	(8,839,490)	483,369	(60,550,580)	(60,550,580)
	7812 Transfers In - from Funds 2AA-299	20,000,000	149,279,911	31,221,366	31,221,366
	4802 Transfers Out - to Funds 2AA-299	0	(148,112,351)	0	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(3,525,077)	(4,158,877)	0	0
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(13,889,959)	92,428,850	0	0
	CHANGE IN NET POSITION	(6,254,526)	89,920,902	(29,329,214)	(29,329,214)
	Net Position - Beginning Balance	3,848,649	(2,405,877)	29,329,214	29,329,214
	Net Position - Ending Balance	(2,405,877)	87,515,025	0	0
CAPITAL ASSET ACQUISITIONS					
4200	Buildings and Improvements				
P100	Contingency - AIP	0	0	2,500,000	2,500,000
P101	Program PM/Consultant Services	294,140	(134,804)	3,016,560	3,016,560
P107	Testing & Inspection	0	71,509	2,250,000	2,250,000
P200	Parking Structure C, Phase 2	0	0	1,000,000	1,000,000
P202	Terminal Improvements	12,161,902	51,630,103	37,685,747	37,685,747
P204	Bristol Street Slope Stabilization	2,282	0	0	0
P211	Paularino Gate Improvements	29,949	137,287	100,000	100,000
P272	Terminals A&B Baggage Handing System Enhancements	1,660,137	0	0	0
P278	Campus Dr/Bristol St Right Turn Lane	1,463,259	1,440	0	0
P403	Central Plant - 12KV Distribution Improvements	0	0	200,000	200,000
4200	Buildings and Improvements, Continued				
P404	Central Plant Blackstart	81,715	211,810	5,600,000	5,600,000
P405	Cell Phone Lot	334,854	0	0	0
P409	Station 18 Improvements and Emergency Operations Center	128,771	77,377	500,000	500,000
P410	Taxiway B Resurfacing	220,775	212,580	10,000,000	10,000,000
P413	Rental Car Parking Reconfigurations	(2,090)	0	0	0
P414	Main Street & Employee Lot Resurfacing	3,041,631	64,036	0	0
P415	Airfeild Lighting Upgrades	0	0	100,000	100,000
P416	Parking Srtructures A1, A2 & B2 Repairs	0	0	100,000	100,000
P419	Upgrade Common Use Passenger Processing System	3,928,861	2,894,808	0	0
P420	3160 Bldg Roof Rehabilitation	231,306	0	0	0
P421	Apron Light Pole And Security Cameras	55,983	10,380	0	0
P422	General Transportation Center Terminal C	29,827	35,790	700,000	700,000

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
P423	Airport-Wide Building Automation System (BAS)	0	0	250,000	250,000
P425	Radio Frequency Identification System (RFIDS)	0	0	1,350,000	1,350,000
P426	Replace Terminals A & B Air Handlers	0	0	1,500,000	1,500,000
P427	Lower Roadway Fire Loop Valve Replacement	0	28,720	300,000	300,000
P428	Airport Exterior Lighting Improvements	0	18,253	1,000,000	1,000,000
P429	Main Street Parking Lot Restroom Renovation	0	0	600,000	600,000
P430	366 Building Roof Rehabilitation	0	0	300,000	300,000
P431	Airfield Signage Improvements	0	0	500,000	500,000
P432	Terminal Roof Handrails	0	0	500,000	500,000
	Total 4200 Buildings and Improvements	23,663,302	55,259,289	70,052,307	70,052,307
	TOTAL CAPITAL ASSET ACQUISITIONS	23,663,302	55,259,289	70,052,307	70,052,307

Note 1 - Operating Loss is overstated in the 2017-18 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.
Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2017-18. Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

283 - Airport Debt Service Fund

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING EXPENSES					
Services & Supplies					
1900	Professional and Specialized Services	19,425	13,925	20,000	20,000
1912	Investment Administrative Fees	50,822	38,018	80,000	80,000
	Total Services & Supplies	70,247	51,943	100,000	100,000
	TOTAL OPERATING EXPENSES	70,247	51,943	100,000	100,000
	OPERATING INCOME (LOSS)	(70,247)	(51,943)	(100,000)	(100,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	609,931	915,615	623,400	623,400
	Total Revenue from Use of Money and Property	609,931	915,615	623,400	623,400
Miscellaneous Revenues					
7670	Miscellaneous Revenue	688,880	447,460	167,012	167,012
7720	Passenger Facility Charge	20,623,383	19,900,712	21,127,000	21,127,000
	Total Miscellaneous Revenues	21,312,263	20,348,172	21,294,012	21,294,012
	TOTAL NON-OPERATING REVENUES	21,922,194	21,263,787	21,917,412	21,917,412
NON-OPERATING EXPENSES					
Other Charges					
3200	Bond Redemption	0	0	8,275,000	8,275,000
3300	Interest on Bonds	8,929,905	7,257,162	9,425,275	9,425,275
	Total Other Charges	8,929,905	7,257,162	17,700,275	17,700,275
	TOTAL NON-OPERATING EXPENSES	8,929,905	7,257,162	17,700,275	17,700,275
	NON-OPERATING INCOME (LOSS)	12,992,289	14,006,625	4,217,137	4,217,137
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 1	12,922,042	13,954,682	4,117,137	4,117,137
	7812 Transfers In - from Funds 2AA-299	6,512,413	11,505,913	6,508,413	6,508,413
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS, Continued					
	4802 Transfers Out - to Funds 2AA-299	0	(65,958,610)	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(4,874,936)	64,757,641	(13,305,324)	(13,305,324)

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(8,454,920)	(9,833,503)	0	0
CHANGE IN NET POSITION	6,104,599	14,426,123	(2,679,774)	(2,679,774)
Net Position - Beginning Balance	8,875,535	14,980,134	2,679,774	2,679,774
Net Position - Ending Balance	14,980,134	29,406,257	0	0

Note 1 - Income Before Capital Contributions and Transfers is overstated in the 2017-18. Recommended and Adopted by the Board of Supervisors columns due to bond redemption expenditures that will be capitalized at year-end.

284 - OCWR-FRB/Bee Canyon Landfill Escrow

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	19,198	11,214	0	0
2490	Landfill Closure/Postclosure Costs	108,028	670,055	900,000	900,000
	Total Services & Supplies	127,226	681,269	900,000	900,000
	TOTAL OPERATING EXPENSES	127,226	681,269	900,000	900,000
	OPERATING INCOME (LOSS)	(127,226)	(681,269)	(900,000)	(900,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	190,638	253,718	259,000	259,000
	Total Revenue from Use of Money and Property	190,638	253,718	259,000	259,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	711	0	0	0
	Total Miscellaneous Revenues	711	0	0	0
	TOTAL NON-OPERATING REVENUES	191,349	253,718	259,000	259,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	503,123	503,123
	Total Special Items	0	0	503,123	503,123
	TOTAL NON-OPERATING EXPENSES	0	0	503,123	503,123
	NON-OPERATING INCOME (LOSS)	191,349	253,718	(244,123)	(244,123)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	64,123	(427,551)	(1,144,123)	(1,144,123)
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	14,116,673	0	0	0
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS, Continued					
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	(14,116,809)	900,000	0	0

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
CHANGE IN NET POSITION	63,987	472,449	(1,144,123)	(1,144,123)
Net Position - Beginning Balance	765,137	829,124	1,144,123	1,144,123
Net Position - Ending Balance	829,124	1,301,573	0	0

285 - OCWR - Bankruptcy Recovery Plan

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING REVENUES					
Charges For Services					
7520	Sanitation Services	43,034,000	45,484,235	47,775,000	47,775,000
7590	Other Charges for Services	50	16	0	0
	Total Charges For Services	43,034,050	45,484,251	47,775,000	47,775,000
	TOTAL OPERATING REVENUES	43,034,050	45,484,251	47,775,000	47,775,000
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	3,730	4,170	8,000	8,000
	Total Services & Supplies	3,730	4,170	8,000	8,000
Other Charges					
3100	Contributions to Non-County Government Agencies	2,087,183	2,639,828	2,730,000	2,730,000
3700	Taxes and Assessments	2,529,932	2,463,729	2,520,000	2,520,000
	Total Other Charges	4,617,115	5,103,557	5,250,000	5,250,000
	TOTAL OPERATING EXPENSES	4,620,845	5,107,727	5,258,000	5,258,000
	OPERATING INCOME (LOSS)	38,413,205	40,376,524	42,517,000	42,517,000
NON-OPERATING REVENUES					
Fines, Forfeitures & Penalties					
6530	Forfeitures and Penalties	6,880	32	0	0
	Total Fines, Forfeitures & Penalties	6,880	32	0	0
Revenue from Use of Money and Property					
6610	Interest	36,082	61,085	35,000	35,000
	Total Revenue from Use of Money and Property	36,082	61,085	35,000	35,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	101	0	0	0
	Total Miscellaneous Revenues	101	0	0	0
	TOTAL NON-OPERATING REVENUES	43,063	61,117	35,000	35,000
	NON-OPERATING INCOME (LOSS)	43,063	61,117	35,000	35,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	38,456,268	40,437,641	42,552,000	42,552,000

Summary of Final Budget by Revenue and Expense Category:

Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
(1)	(2)	(3)	(4)	(5)
4800 Transfers Out - to Fund 100	(24,214,735)	(22,828,627)	(10,520,000)	(10,520,000)
4802 Transfers Out - to Funds 2AA-299	(14,238,802)	(17,607,893)	(32,032,000)	(32,032,000)
CHANGE IN NET POSITION	2,731	1,121	0	0
Net Position - Beginning Balance	202,765	205,496	0	0
Net Position - Ending Balance	205,496	206,617	0	0

286 - OCWR - Brea/Olinda Landfill Escrow

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	25,581	14,945	0	0
2490	Landfill Closure/Postclosure Costs	7,434,398	882,983	1,800,000	1,800,000
	Total Services & Supplies	7,459,979	897,928	1,800,000	1,800,000
	TOTAL OPERATING EXPENSES	7,459,979	897,928	1,800,000	1,800,000
	OPERATING INCOME (LOSS)	(7,459,979)	(897,928)	(1,800,000)	(1,800,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	256,881	338,098	345,000	345,000
	Total Revenue from Use of Money and Property	256,881	338,098	345,000	345,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	947	0	0	0
	Total Miscellaneous Revenues	947	0	0	0
	TOTAL NON-OPERATING REVENUES	257,828	338,098	345,000	345,000
	NON-OPERATING INCOME (LOSS)	257,828	338,098	345,000	345,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(7,202,151)	(559,830)	(1,455,000)	(1,455,000)
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	3,805,935	0	0	0
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	(2,481,778)	400,000	605,886	605,886
	CHANGE IN NET POSITION	(5,877,994)	(159,830)	(849,114)	(849,114)
	Net Position - Beginning Balance	7,644,109	1,766,115	849,114	849,114
	Net Position - Ending Balance	1,766,115	1,606,285	0	0

287 - OCWR - Prima Deshecha Landfill Escrow

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING EXPENSES					
Services & Supplies					
1912	Investment Administrative Fees	13,521	7,898	0	0
2490	Landfill Closure/Postclosure Costs	362,160	1,676,456	800,000	800,000
	Total Services & Supplies	375,681	1,684,354	800,000	800,000
	TOTAL OPERATING EXPENSES	375,681	1,684,354	800,000	800,000
	OPERATING INCOME (LOSS)	(375,681)	(1,684,354)	(800,000)	(800,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	134,265	178,693	182,000	182,000
	Total Revenue from Use of Money and Property	134,265	178,693	182,000	182,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	500	0	0	0
	Total Miscellaneous Revenues	500	0	0	0
	TOTAL NON-OPERATING REVENUES	134,765	178,693	182,000	182,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	298,085	298,085
	Total Special Items	0	0	298,085	298,085
	TOTAL NON-OPERATING EXPENSES	0	0	298,085	298,085
	NON-OPERATING INCOME (LOSS)	134,765	178,693	(116,085)	(116,085)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(240,916)	(1,505,661)	(916,085)	(916,085)
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	994,122	0	0	0
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	(216,920)	838,270	0	0
	CHANGE IN NET POSITION	536,286	(667,391)	(916,085)	(916,085)
	Net Position - Beginning Balance	129,799	666,085	916,085	916,085
	Net Position - Ending Balance	666,085	(1,306)	0	0

289 - Information Technology ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING REVENUES					
Revenue from Use of Money and Property					
6620	Rents and Concessions	1,769,628	1,888,255	1,762,781	1,762,781
	Total Revenue from Use of Money and Property	1,769,628	1,888,255	1,762,781	1,762,781
Charges For Services					
7330	Communication Services	1,800	1,800	1,800	1,800
7590	Other Charges for Services	67,497,381	67,751,168	69,621,090	69,621,090
	Total Charges For Services	67,499,181	67,752,968	69,622,890	69,622,890
	TOTAL OPERATING REVENUES	69,268,809	69,641,223	71,385,671	71,385,671
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	(14,813)	63,716	0	0
0101	Regular Salaries	5,049,382	5,299,093	6,052,098	6,052,098
0102	Extra Help	148,189	293,691	87,360	87,360
0103	Overtime	81,354	8,721	42,800	42,800
0104	Annual Leave Payoffs	206,734	120,899	32,500	32,500
0105	Vacation Payoffs	392	14,696	0	0
0110	Performance Incentive Pay	0	4	0	0
0111	Other Pay	128	195	0	0
0112	Other Salaries	12,000	11,500	(15,000)	(15,000)
0200	Retirement	1,474,569	1,451,132	1,679,793	1,679,793
0204	County Paid Executive Deferred Compensation Plan	900	0	0	0
0205	1.62% Retirement ER Contribution 401(A) Plan	6,829	8,616	24,138	24,138
0206	Retiree Medical	178,570	212,457	242,116	242,116
0208	Pension Prepayment Discount	(76,954)	(77,686)	(68,796)	(68,796)
0305	Salary Continuance Insurance	11,591	12,371	13,982	13,982
0306	Health Insurance	532,859	519,680	630,288	630,288
0308	Dental Insurance	29,819	33,138	32,640	32,640
0309	Life Insurance	2,772	3,048	3,480	3,480
0310	Accidental Death and Dismemberment Insurance	583	615	780	780
0319	Other Insurance	16,310	15,699	16,488	16,488
0352	Workers Compensation - General	26,740	17,124	16,953	16,953
0401	Medicare	77,024	81,014	85,886	85,886

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
0402	Executive Car Allowance	1,160	0	8,724	8,724
0403	Optional Benefit Program	101,000	107,625	110,652	110,652
	Total Salaries & Benefits	7,867,138	8,197,348	8,996,882	8,996,882
Services & Supplies					
0701	Telephone/Telegraph - Interfund Transfer	3,150	0	0	0
0740	Enterprise Telephone Service Charges	643,157	657,760	643,157	643,157
0741	Telephone Service Charges from Vendors	5,071,758	3,630,681	4,231,561	4,231,561
0742	Cell Phones, Pagers, Blackberry Devices	49,582	24,186	49,277	49,277
0900	Food	0	352	1,000	1,000
1000	Household Expense	85,192	85,144	85,295	85,295
1001	Household Expense - Trash	7,104	7,070	7,982	7,982
1100	Insurance	54,648	140,784	107,602	107,602
1300	Maintenance Equipment - Non-IT Maintenance	1,270	122,662	56,160	56,160
1340	Software Maintenance & Support	1,011,961	1,559,050	485,060	485,060
1341	Hardware Maintenance & Support	460,592	79,609	164,900	164,900
1400	Maintenance - Buildings and Improvements	505,644	378,764	315,000	315,000
1402	Minor Alterations and Improvements	168,251	270,625	790,570	790,570
1500	Medical. Dental & Lab Supplies	0	2,886	0	0
1600	Memberships	2,974	5,838	1,075	1,075
1700	Miscellaneous Expense	2,415	0	0	0
1800	Office Expense	37,721	67,491	192,100	192,100
1801	Duplicating Services (Publishing Services)	1,325	3,027	2,039	2,039
1802	Periodicals and Journals	0	534	0	0
1803	Postage	319	285	200	200
1806	Printing Costs - Outside Vendors	17	0	2,500	2,500
1809	Minor Office Equipment to be Controlled	3,138	128,005	7,500	7,500
1840	IT Hardware Purchases (Purchases under $5,000)	94,864	177,016	250,735	250,735
1900	Professional and Specialized Services	1,636,551	1,930,723	1,451,532	1,451,532
1908	Temporary Help	298,832	335,690	100,000	100,000
1911	CWCAP Charges	903,962	1,073,908	1,100,000	1,100,000
1912	Investment Administrative Fees	26,467	20,608	19,800	19,800
1920	Non-Claimable Administrative Expense	0	0	6,200	6,200
1940	Enterprise IT Services	7,582,232	8,789,184	9,608,304	9,608,304
1941	IT Professional Services Contracts	42,500,673	41,709,438	61,401,616	61,401,616
2100	Rents and Leases - Equipment	11,534	2,232	3,800	3,800
2140	Software Leases & Licenses	913,238	655,818	1,527,196	1,527,196
2141	IT Hardware Leases	7,237	12,723	12,000	12,000
2200	Rents and Leases - Buildings and Improvements	94,308	72,612	87,130	87,130
2300	Small Tools and Instruments	1,273	572	6,404	6,404

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
2400	Special Departmental Expense	19,458	43,576	118,488	118,488
2600	Transportation and Travel - General	13,312	8,558	14,530	14,530
2601	Private Auto Mileage	3,340	2,300	6,450	6,450
2602	Garage Expense	10,025	18,004	22,500	22,500
2700	Transportation and Travel - Meetings/ Conferences	10,428	30,885	7,000	7,000
2740	IT Training & Travel	16,955	9,005	205,906	205,906
2800	Utilities	497	5,904	4,403	4,403
2801	Utilities - Purchased Electricity	1,152,592	1,034,918	1,235,330	1,235,330
2802	Utilities - Purchased Gas	68	0	0	0
2803	Utilities - Purchased Water	30,049	30,601	46,115	46,115
2890	Intra-Agency Services & Supplies Billing Offsets	(8,225,165)	(9,462,755)	(13,296,834)	(13,296,834)
	Total Services & Supplies	55,212,948	53,666,273	71,081,583	71,081,583
Other Charges					
3700	Taxes and Assessments	2,676	0	0	0
	Total Other Charges	2,676	0	0	0
Capital Assets					
Equipment					
4040	IT Equipment (Purchases over $5,000)	0	0	88,000	88,000
	Total Equipment	0	0	88,000	88,000
Buildings & Improvements					
4200	Buildings and Improvements	0	0	3,265,000	3,265,000
	Total Buildings & Improvements	0	0	3,265,000	3,265,000
	Total Capital Assets	0	0	3,353,000	3,353,000
Miscellaneous					
5300	Depreciation	2,764,307	3,960,496	3,564,430	3,564,430
	Total Miscellaneous	2,764,307	3,960,496	3,564,430	3,564,430
	TOTAL OPERATING EXPENSES	65,847,069	65,824,117	86,995,895	86,995,895
	OPERATING INCOME (LOSS) - Note 1	3,421,740	3,817,106	(15,610,224)	(15,610,224)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	264,093	300,828	225,000	225,000
	Total Revenue from Use of Money and Property	264,093	300,828	225,000	225,000
Miscellaneous Revenues					
7662	Other Sales - Non-Taxable - Resale	10,318	6,398	0	0
7670	Miscellaneous Revenue	146,879	165,548	0	0
	Total Miscellaneous Revenues	157,197	171,946	0	0
	TOTAL NON-OPERATING REVENUES	421,290	472,774	225,000	225,000

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
NON-OPERATING EXPENSES					
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	6,224	(1,984)	0	0
	Total Miscellaneous	6,224	(1,984)	0	0
	TOTAL NON-OPERATING EXPENSES	6,224	(1,984)	0	0
	NON-OPERATING INCOME (LOSS)	415,066	474,758	225,000	225,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2	3,836,806	4,291,864	(15,385,224)	(15,385,224)
	7810 Transfers In - from Fund 100	3,665,200	0	0	0
	7812 Transfers In - from Funds 2AA-299	29,441	0	0	0
	4800 Transfers Out - to Fund 100	(790,000)	(3,795,200)	(3,322,403)	(3,322,403)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(131,552)	(1,238,481)	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(3,435,584)	1,925,810	7,581,203	7,581,203
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(5,160,926)	(3,649,714)	3,564,430	3,564,430
	CHANGE IN NET POSITION	(1,986,615)	(2,465,721)	(7,561,994)	(7,561,994)
	Net Position - Beginning Balance	11,506,110	9,519,495	7,561,994	7,561,994
	Net Position - Ending Balance	9,519,495	7,053,774	0	0
CAPITAL ASSET ACQUISITIONS					
4000 Equipment			7,500		
	4040 IT Equipment (Purchases over $5,000)	463,248	36,499	88,000	88,000
	Total Equipment	463,248	43,999	88,000	88,000
4200 Buildings and Improvements					
3330	Data Center Operations	0	(24,050)	0	0
P640	KVA Back-Up Generator Project	28,264	94,773	0	0
P641	Cooling Plant Refresh Project	0	431,726	2,900,000	2,900,000
P646	Relocation of Water Shut-Off Value	0	0	115,000	115,000
P648	MeeFog - Humidification System	0	0	250,000	250,000
	Total Buildings and Improvements	28,264	502,449	3,265,000	3,265,000
	TOTAL CAPITAL ASSET ACQUISITIONS	491,512	546,448	3,353,000	3,353,000

Note 1 - Operating Loss is overstated in the 2017-18 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.
Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2017-18. Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

290 - Insured Health Plans ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING REVENUES					
Miscellaneous Revenues					
7710	Insurance Premiums	161,772,150	173,892,567	181,425,188	181,425,188
	Total Miscellaneous Revenues	161,772,150	173,892,567	181,425,188	181,425,188
	TOTAL OPERATING REVENUES	161,772,150	173,892,567	181,425,188	181,425,188
OPERATING EXPENSES					
Other Charges					
3530	Insurance Premiums	163,377,036	169,106,386	181,425,188	181,425,188
	Total Other Charges	163,377,036	169,106,386	181,425,188	181,425,188
	TOTAL OPERATING EXPENSES	163,377,036	169,106,386	181,425,188	181,425,188
	OPERATING INCOME (LOSS)	(1,604,886)	4,786,181	0	0
NON-OPERATING REVENUES					
Miscellaneous Revenues					
7670	Miscellaneous Revenue	381,207	144,497	115,888	115,888
	Total Miscellaneous Revenues	381,207	144,497	115,888	115,888
	TOTAL NON-OPERATING REVENUES	381,207	144,497	115,888	115,888
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	7,904,842	7,904,842
	Total Special Items	0	0	7,904,842	7,904,842
	TOTAL NON-OPERATING EXPENSES	0	0	7,904,842	7,904,842
	NON-OPERATING INCOME (LOSS)	381,207	144,497	(7,788,954)	(7,788,954)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(1,223,679)	4,930,678	(7,788,954)	(7,788,954)
	CHANGE IN NET POSITION	(1,223,679)	4,930,678	(7,788,954)	(7,788,954)
	Net Position - Beginning Balance	4,026,021	2,802,342	7,788,954	7,788,954
	Net Position - Ending Balance	2,802,342	7,733,020	0	0

291 - Unemployment ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING EXPENSES					
Services & Supplies					
1900	Professional and Specialized Services	58,346	39,412	50,204	50,204
1911	CWCAP Charges	893	3,973	28,754	28,754
1912	Investment Administrative Fees	6,910	5,644	4,865	4,865
	Total Services & Supplies	66,149	49,029	83,823	83,823
Other Charges					
3520	Insurance Claims	795,768	1,087,739	1,725,849	1,725,849
	Total Other Charges	795,768	1,087,739	1,725,849	1,725,849
	TOTAL OPERATING EXPENSES	861,917	1,136,768	1,809,672	1,809,672
	OPERATING INCOME (LOSS)	(861,917)	(1,136,768)	(1,809,672)	(1,809,672)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	68,266	82,920	57,634	57,634
	Total Revenue from Use of Money and Property	68,266	82,920	57,634	57,634
Miscellaneous Revenues					
7670	Miscellaneous Revenue	9,166	5,766	5,198	5,198
	Total Miscellaneous Revenues	9,166	5,766	5,198	5,198
	TOTAL NON-OPERATING REVENUES	77,432	88,686	62,832	62,832
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	6,370,540	6,370,540
	Total Special Items	0	0	6,370,540	6,370,540
	TOTAL NON-OPERATING EXPENSES	0	0	6,370,540	6,370,540
	NON-OPERATING INCOME (LOSS)	77,432	88,686	(6,307,708)	(6,307,708)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(784,485)	(1,048,082)	(8,117,380)	(8,117,380)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	0	(3,526)	0	0
	CHANGE IN NET POSITION	(784,485)	(1,051,608)	(8,117,380)	(8,117,380)
	Net Position - Beginning Balance	9,978,602	9,194,117	8,117,380	8,117,380
	Net Position - Ending Balance	9,194,117	8,142,509	0	0

292 - Self-Insured PPO Health Plans ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING REVENUES					
Miscellaneous Revenues					
7710	Insurance Premiums	60,729,444	63,211,408	66,711,000	66,711,000
	Total Miscellaneous Revenues	60,729,444	63,211,408	66,711,000	66,711,000
	TOTAL OPERATING REVENUES	60,729,444	63,211,408	66,711,000	66,711,000
OPERATING EXPENSES					
Services & Supplies					
1800	Office Expense	0	0	31,500	31,500
1900	Professional and Specialized Services	3,277,378	3,322,808	3,567,745	3,567,745
1911	CWCAP Charges	143,388	119,023	162,874	162,874
1912	Investment Administrative Fees	17,606	16,291	13,100	13,100
2400	Special Departmental Expense	756,028	833,455	822,886	822,886
2700	Transportation and Travel - Meetings/ Conferences	0	0	10,759	10,759
	Total Services & Supplies	4,194,400	4,291,577	4,608,864	4,608,864
Other Charges					
3520	Insurance Claims	59,301,894	58,167,201	63,147,323	63,147,323
	Total Other Charges	59,301,894	58,167,201	63,147,323	63,147,323
	TOTAL OPERATING EXPENSES	63,496,294	62,458,778	67,756,187	67,756,187
	OPERATING INCOME (LOSS)	(2,766,850)	752,630	(1,045,187)	(1,045,187)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	176,995	240,686	165,730	165,730
	Total Revenue from Use of Money and Property	176,995	240,686	165,730	165,730
Intergovernmental Revenues					
7040	Federal - Health Administration	1,062,263	1,147,306	1,126,782	1,126,782
	Total Intergovernmental Revenues	1,062,263	1,147,306	1,126,782	1,126,782
NON-OPERATING REVENUES, Continued					
Miscellaneous Revenues					
7670	Miscellaneous Revenue	1,347,932	909,710	1,186,761	1,186,761
	Total Miscellaneous Revenues	1,347,932	909,710	1,186,761	1,186,761
	TOTAL NON-OPERATING REVENUES	2,587,190	2,297,702	2,479,273	2,479,273

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	10,177,974	10,177,974
	Total Special Items	0	0	10,177,974	10,177,974
	TOTAL NON-OPERATING EXPENSES	0	0	10,177,974	10,177,974
	NON-OPERATING INCOME (LOSS)	2,587,190	2,297,702	(7,698,701)	(7,698,701)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(179,660)	3,050,332	(8,743,888)	(8,743,888)
	Changes to Reserves - Encumbrance - (Inc)/Dec	(30)	564	0	0
	CHANGE IN NET POSITION	(179,690)	3,050,896	(8,743,888)	(8,743,888)
	Net Position - Beginning Balance	12,408,569	12,228,879	8,743,888	8,743,888
	Net Position - Ending Balance	12,228,879	15,279,775	0	0

293 - Workers' Compensation ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING REVENUES					
Charges For Services					
7590	Other Charges for Services	848,864	1,098,833	1,218,244	1,218,244
	Total Charges For Services	848,864	1,098,833	1,218,244	1,218,244
Miscellaneous Revenues					
7710	Insurance Premiums	45,087,468	50,945,778	57,585,896	57,585,896
	Total Miscellaneous Revenues	45,087,468	50,945,778	57,585,896	57,585,896
	TOTAL OPERATING REVENUES	45,936,332	52,044,611	58,804,140	58,804,140
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	30,386	15,883	0	0
0101	Regular Salaries	1,500,150	1,850,366	1,968,292	1,968,292
0103	Overtime	5,670	4,223	7,500	7,500
0104	Annual Leave Payoffs	27,296	31,971	75,000	75,000
0105	Vacation Payoffs	2,691	2,083	0	0
0111	Other Pay	1,737	2,812	1,680	1,680
0112	Other Salaries	5,400	7,000	7,000	7,000
0200	Retirement	436,880	501,619	540,233	540,233
0205	1.62% Retirement ER Contribution 401(A) Plan	2,891	5,143	14,330	14,330
0206	Retiree Medical	53,370	74,326	78,773	78,773
0208	Pension Prepayment Discount	(21,195)	(20,385)	(22,278)	(22,278)
0305	Salary Continuance Insurance	2,025	2,776	3,028	3,028
0306	Health Insurance	178,350	206,855	217,308	217,308
0308	Dental Insurance	5,117	7,309	7,476	7,476
0309	Life Insurance	466	669	756	756
0310	Accidental Death and Dismemberment Insurance	97	135	168	168
0319	Other Insurance	7,839	8,661	8,736	8,736
0352	Workers Compensation - General	10,766	15,218	16,723	16,723
0401	Medicare	21,768	27,085	28,643	28,643
0403	Optional Benefit Program	17,208	26,250	24,528	24,528
	Total Salaries & Benefits	2,288,912	2,769,999	2,977,896	2,977,896
Services & Supplies					
0740	Enterprise Telephone Service Charges	2,848	5,417	33,600	33,600
0742	Cell Phones, Pagers, Blackberry Devices	5,183	5,594	7,000	7,000

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
1100	Insurance	268,473	315,735	295,000	295,000
1300	Maintenance Equipment - Non-IT Maintenance	12	77	500	500
1340	Software Maintenance & Support	0	84,999	36,200	36,200
1341	Hardware Maintenance & Support	486	486	1,000	1,000
1400	Maintenance - Buildings and Improvements	0	232	500	500
1402	Minor Alterations and Improvements	194	1,495	500	500
1600	Memberships	3,051	2,706	5,000	5,000
1800	Office Expense	9,418	10,625	12,000	12,000
1801	Duplicating Services (Publishing Services)	511	4,683	8,000	8,000
1803	Postage	0	2,000	2,000	2,000
1809	Minor Office Equipment to be Controlled	3,526	23,339	30,000	30,000
1900	Professional and Specialized Services	4,571,491	4,783,452	5,638,943	5,638,943
1908	Temporary Help	23,825	6,500	10,000	10,000
1911	CWCAP Charges	207,026	209,296	231,000	231,000
1912	Investment Administrative Fees	41,361	37,116	90,000	90,000
1920	Non-Claimable Administrative Expense	0	0	3,500	3,500
1940	Enterprise IT Services	2,369	31,465	60,000	60,000
2000	Publications and Legal Notices	425	0	0	0
2100	Rents and Leases - Equipment	0	0	3,200	3,200
2140	Software Leases & Licenses	4,459	245	5,000	5,000
2200	Rents and Leases - Buildings and Improvements	191,244	195,722	195,722	195,722
2300	Small Tools and Instruments	1,442	1,321	18,700	18,700
2400	Special Departmental Expense	6,838	1,749	10,000	10,000
2600	Transportation and Travel - General	10,521	11,444	12,000	12,000
2601	Private Auto Mileage	2,383	4,723	3,500	3,500
2602	Garage Expense	7,052	8,265	10,000	10,000
2700	Transportation and Travel - Meetings/ Conferences	10,420	12,868	18,000	18,000
2890	Intra-Agency Services & Supplies Billing Offsets	(18,706)	(32,142)	(36,723)	(36,723)
	Total Services & Supplies	5,355,852	5,729,412	6,704,142	6,704,142
Other Charges					
3100	Contributions to Non-County Government Agencies	0	0	500,000	500,000
3520	Insurance Claims - Note 1	39,831,778	47,176,771	50,196,727	50,196,727
	Total Other Charges	39,831,778	47,176,771	50,696,727	50,696,727
	TOTAL OPERATING EXPENSES	47,476,542	55,676,182	60,378,765	60,378,765
	OPERATING INCOME (LOSS)	(1,540,210)	(3,631,571)	(1,574,625)	(1,574,625)
NON-OPERATING REVENUES					

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
Revenue from Use of Money and Property					
6610	Interest	424,035	569,375	500,000	500,000
	Total Revenue from Use of Money and Property	424,035	569,375	500,000	500,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	496,190	2,966,942	250,000	250,000
7680	Six-Month Expired (Outlawed) Checks	253	1,943	0	0
	Total Miscellaneous Revenues	496,443	2,968,885	250,000	250,000
	TOTAL NON-OPERATING REVENUES	920,478	3,538,260	750,000	750,000
	NON-OPERATING INCOME (LOSS)	920,478	3,538,260	750,000	750,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(619,732)	(93,311)	(824,625)	(824,625)
	7810 Transfers In - from Fund 100	594,190	397,654	700,000	700,000
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS, Continued					
	4802 Transfers Out - to Funds 2AA-299	(9,952)	(12,226)	(12,676)	(12,676)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	3,594	(165,080)	0	0
	CHANGE IN NET POSITION	(31,900)	127,037	(137,301)	(137,301)
	Net Position - Beginning Balance	121,364	89,464	137,301	137,301
	Net Position - Ending Balance	89,464	216,501	0	0

Note 1 - The County has adopted a policy of including in the fiscal year-end expense accruals an amount equal to claims "incurred but not reported" (IBNR) as well as reported claims.

294 - Property & Casualty Risk ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING REVENUES					
Charges For Services					
7590	Other Charges for Services	101,247	105,299	100,000	100,000
	Total Charges For Services	101,247	105,299	100,000	100,000
Miscellaneous Revenues					
7710	Insurance Premiums	32,215,400	31,348,130	31,492,896	31,492,896
	Total Miscellaneous Revenues	32,215,400	31,348,130	31,492,896	31,492,896
	TOTAL OPERATING REVENUES	32,316,647	31,453,429	31,592,896	31,592,896
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	(2,250)	6,046	0	0
0101	Regular Salaries	945,229	971,239	1,013,951	1,013,951
0103	Overtime	7,578	4,778	7,500	7,500
0104	Annual Leave Payoffs	32,187	31,469	75,000	75,000
0111	Other Pay	838	835	840	840
0112	Other Salaries	3,000	3,000	3,000	3,000
0200	Retirement	275,880	265,449	281,660	281,660
0205	1.62% Retirement ER Contribution 401(A) Plan	2,133	2,280	4,598	4,598
0206	Retiree Medical	33,388	38,943	40,549	40,549
0208	Pension Prepayment Discount	(15,103)	(14,197)	(11,460)	(11,460)
0305	Salary Continuance Insurance	2,156	2,078	2,168	2,168
0306	Health Insurance	120,919	119,689	129,024	129,024
0308	Dental Insurance	7,485	7,003	6,408	6,408
0309	Life Insurance	682	644	648	648
0310	Accidental Death and Dismemberment Insurance	144	130	144	144
0319	Other Insurance	3,773	3,758	3,744	3,744
0352	Workers Compensation - General	3,058	3,236	4,169	4,169
0401	Medicare	11,903	11,950	12,211	12,211
0403	Optional Benefit Program	24,500	21,000	21,024	21,024
	Total Salaries & Benefits	1,457,500	1,479,330	1,595,178	1,595,178
Services & Supplies					
0740	Enterprise Telephone Service Charges	24,801	18,636	25,000	25,000
0742	Cell Phones, Pagers, Blackberry Devices	1,230	1,220	2,500	2,500
1100	Insurance	8,023,583	6,001,401	11,218,475	11,218,475

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
1300	Maintenance Equipment - Non-IT Maintenance	61	29	1,000	1,000
1340	Software Maintenance & Support	41,305	44,424	90,000	90,000
1341	Hardware Maintenance & Support	486	594	1,000	1,000
1400	Maintenance - Buildings and Improvements	12,382	0	2,500	2,500
1402	Minor Alterations and Improvements	42	0	10,000	10,000
1600	Memberships	1,045	628	2,000	2,000
1800	Office Expense	14,881	14,762	12,000	12,000
1801	Duplicating Services (Publishing Services)	274	341	5,000	5,000
1803	Postage	6	2,000	2,000	2,000
1809	Minor Office Equipment to be Controlled	4,016	18,430	20,000	20,000
1900	Professional and Specialized Services	389,832	266,081	679,665	679,665
1911	CWCAP Charges	212,857	199,907	321,000	321,000
1912	Investment Administrative Fees	23,473	26,059	30,000	30,000
1920	Non-Claimable Administrative Expense	0	0	3,000	3,000
1940	Enterprise IT Services	105,670	106,298	160,000	160,000
2100	Rents and Leases - Equipment	7,281	7,468	12,000	12,000
2140	Software Leases & Licenses	61,518	59,021	85,000	85,000
2200	Rents and Leases - Buildings and Improvements	122,271	125,134	125,134	125,134
2400	Special Departmental Expense	110	192	10,000	10,000
2600	Transportation and Travel - General	81	148	1,000	1,000
2601	Private Auto Mileage	243	153	1,000	1,000
2602	Garage Expense	1,177	1,271	2,500	2,500
2700	Transportation and Travel - Meetings/ Conferences	11,336	3,478	8,000	8,000
2890	Intra-Agency Services & Supplies Billing Offsets	(7,396)	(6,686)	(6,686)	(6,686)
	Total Services & Supplies	9,052,565	6,890,989	12,823,088	12,823,088
Services & Supplies Reimbursements					
2900	Services and Supplies Reimbursement	(4,338)	(3,848)	(3,000)	(3,000)
	Total Services & Supplies Reimbursements	(4,338)	(3,848)	(3,000)	(3,000)
Other Charges					
3100	Contributions to Non-County Government Agencies	0	0	300,000	300,000
3500	Judgments and Damages - Note 1	23,152,139	22,569,540	21,211,171	21,211,171
	Total Other Charges	23,152,139	22,569,540	21,511,171	21,511,171
	TOTAL OPERATING EXPENSES	33,657,866	30,936,011	35,926,437	35,926,437
	OPERATING INCOME (LOSS)	(1,341,219)	517,418	(4,333,541)	(4,333,541)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
6610	Interest	242,715	400,818	250,000	250,000
	Total Revenue from Use of Money and Property	242,715	400,818	250,000	250,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	1,045,479	217,928	250,000	250,000
7680	Six-Month Expired (Outlawed) Checks	1,766	(27,544)	0	0
	Total Miscellaneous Revenues	1,047,245	190,384	250,000	250,000
	TOTAL NON-OPERATING REVENUES	1,289,960	591,202	500,000	500,000
	NON-OPERATING INCOME (LOSS)	1,289,960	591,202	500,000	500,000
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(51,259)	1,108,620	(3,833,541)	(3,833,541)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	405,936	(582,325)	0	0
	CHANGE IN NET POSITION	354,677	526,295	(3,833,541)	(3,833,541)
	Net Position - Beginning Balance	2,954,230	3,308,907	3,833,541	3,833,541
	Net Position - Ending Balance	3,308,907	3,835,202	0	0

NOTE 1 - The County has adopted a policy of including in the fiscal year-end expense accruals an amount equal to claims "incurred but not reported" (IBNR) as well as reported claims.

296 - OC Fleet Services

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING REVENUES					
Taxes					
6290	Other Taxes	0	11,294	0	0
	Total Taxes	0	11,294	0	0
Charges For Services					
7590	Other Charges for Services	20,284,281	22,750,927	26,238,276	22,618,036
	Total Charges For Services	20,284,281	22,750,927	26,238,276	22,618,036
	TOTAL OPERATING REVENUES	20,284,281	22,762,221	26,238,276	22,618,036
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	39,414	71,411	0	0
0101	Regular Salaries	4,005,354	4,418,528	4,642,093	4,642,093
0102	Extra Help	79,706	26,322	46,072	46,072
0103	Overtime	186,630	173,344	134,316	134,316
0104	Annual Leave Payoffs	85,745	72,165	61,606	61,606
0105	Vacation Payoffs	0	760	0	0
0110	Performance Incentive Pay	4	0	0	0
0111	Other Pay	31,491	32,680	0	0
0112	Other Salaries	10,500	34,000	34,615	34,615
0200	Retirement	1,214,000	1,251,202	1,318,170	1,318,170
0205	1.62% Retirement ER Contribution 401(A) Plan	253	3,220	22,280	22,280
0206	Retiree Medical	142,813	179,091	185,670	185,670
0208	Pension Prepayment Discount	(66,149)	(64,124)	(52,771)	(52,771)
0305	Salary Continuance Insurance	1,913	2,131	1,880	1,880
0306	Health Insurance	699,910	766,951	829,356	829,356
0308	Dental Insurance	5,669	6,353	4,980	4,980
0309	Life Insurance	518	582	480	480
0310	Accidental Death and Dismemberment Insurance	109	118	120	120
0319	Other Insurance	56,962	63,436	69,660	69,660
0352	Workers Compensation - General	429,610	484,190	611,815	611,815
0401	Medicare	60,610	65,723	67,042	67,042
0403	Optional Benefit Program	17,500	22,750	16,140	16,140
	Total Salaries & Benefits	7,002,562	7,610,833	7,993,524	7,993,524

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
Services & Supplies					
0600	Clothing and Personal Supplies	21,319	28,975	22,400	22,400
0740	Enterprise Telephone Service Charges	11,989	39,445	14,034	14,034
0741	Telephone Service Charges from Vendors	0	0	409,500	409,500
0742	Cell Phones, Pagers, Blackberry Devices	639	1,453	3,674	3,674
0900	Food	27	0	0	0
1000	Household Expense	96,606	123,255	100,205	100,205
1001	Household Expense - Trash	19,345	19,187	20,431	20,431
1100	Insurance	245,860	83,526	82,037	82,037
1300	Maintenance Equipment - Non-IT Maintenance	4,133,951	3,926,575	3,769,034	3,769,034
1301	Maintenance - Inventory Parts	0	0	15,000	15,000
1302	Parts not Direct Billed to Customers	75,290	85,172	85,000	85,000
1340	Software Maintenance & Support	93,228	85,956	92,383	92,383
1341	Hardware Maintenance & Support	10	0	300	300
1400	Maintenance - Buildings and Improvements	219,830	255,125	312,928	312,928
1402	Minor Alterations and Improvements	18,776	45,191	26,272	26,272
1500	Medical, Dental and Laboratory Supplies	0	676	130	130
1600	Memberships	2,504	2,758	2,639	2,639
1700	Miscellaneous Expense	41,729	2,498	42,500	42,500
1800	Office Expense	14,074	16,571	17,156	17,156
1801	Duplicating Services (Publishing Services)	2,503	7,328	3,040	3,040
1802	Periodicals and Journals	0	693	500	500
1803	Postage	1,548	1,654	650	650
1809	Minor Office Equipment to be Controlled	24,508	1,570	17,770	17,770
1840	IT Hardware Purchases (Purchases under $5,000)	7,798	2,270	7,800	7,800
1900	Professional and Specialized Services	1,837,653	1,816,272	1,936,987	1,936,987
1908	Temporary Help	16,355	47,329	20,070	20,070
1911	CWCAP Charges	620,909	600,774	730,692	730,692
1912	Investment Administrative Fees	8,515	8,653	10,721	10,721
1940	Enterprise IT Services	0	0	10,467	10,467
1941	IT Professional Services Contracts	2,533	1,644	1,500	1,500
2100	Rents and Leases - Equipment	5,898	8,216	12,362	12,362
2140	Software Leases & Licenses	14,090	17,796	45,934	45,934
2300	Small Tools and Instruments	53,655	47,919	131,192	131,192
2400	Special Departmental Expense	3,477,677	3,141,733	3,658,097	3,658,097
2600	Transportation and Travel - General	0	9,720	10,845	10,845
2601	Private Auto Mileage	3,709	2,354	2,093	2,093
2602	Garage Expense	364,599	506,418	417,024	417,024

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
2700	Transportation and Travel - Meetings/ Conferences	7,171	3,023	7,922	7,922
2800	Utilities	0	(1,620)	0	0
2801	Utilities - Purchased Electricity	165,952	192,137	197,396	197,396
2802	Utilities - Purchased Gas	18,095	24,807	20,616	20,616
2803	Utilities - Purchased Water	18,994	77,460	27,761	27,761
2890	Intra-Agency Services & Supplies Billing Offsets	(351,373)	(503,858)	(416,343)	(416,343)
	Total Services & Supplies	11,295,966	10,730,655	11,870,719	11,870,719
Other Charges					
3100	Contributions to Non-County Government Agencies	0	0	1,105,588	1,105,588
3700	Taxes and Assessments	10,677	10,843	11,400	11,400
	Total Other Charges	10,677	10,843	1,116,988	1,116,988
Capital Assets					
Equipment					
4000	Equipment	0	0	11,171,573	11,544,573
	Total Equipment	0	0	11,171,573	11,544,573
	Total Capital Assets	0	0	11,171,573	11,544,573
Miscellaneous					
5300	Depreciation	2,959,228	4,029,054	7,000	7,000
	Total Miscellaneous	2,959,228	4,029,054	7,000	7,000
	TOTAL OPERATING EXPENSES	21,268,433	22,381,385	32,159,804	32,532,804
	OPERATING INCOME (LOSS) - Note 1	(984,152)	380,836	(5,921,528)	(9,914,768)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	82,861	122,818	127,215	127,215
	Total Revenue from Use of Money and Property	82,861	122,818	127,215	127,215
Miscellaneous Revenues					
7670	Miscellaneous Revenue	277,555	226,861	14,549	14,549
7680	Six-Month Expired (Outlawed) Checks	3,208	32	0	0
	Total Miscellaneous Revenues	280,763	226,893	14,549	14,549
	TOTAL NON-OPERATING REVENUES	363,624	349,711	141,764	141,764
NON-OPERATING EXPENSES					
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	(159,335)	(204,307)	0	0
	Total Miscellaneous	(159,335)	(204,307)	0	0

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
TOTAL NON-OPERATING EXPENSES	(159,335)	(204,307)	0	0
NON-OPERATING INCOME (LOSS)	522,959	554,018	141,764	141,764
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2	(461,193)	934,854	(5,779,764)	(9,773,004)
7805 Capital Contributions	0	453,656	0	0
7810 Transfers In - from Fund 100	5,082,657	3,827,005	1,764,323	2,055,661
7811 Transfers In - from Funds 101-199	1,301,188	527,115	1,211,801	1,211,801
7812 Transfers In - from Funds 2AA-299	9,952	12,226	12,676	3,632,916
7814 Transfers In - from Funds 400-499	1,269,512	1,698,697	2,096,000	2,096,000
4802 Transfers Out - to Funds 2AA-299	(2,790)	0	0	0
4804 Transfers Out - to Funds 400-499	(215,000)	(215,000)	(215,000)	(215,000)
Changes to Reserves - Encumbrance - (Inc)/Dec.	(8,548,400)	2,649,276	0	0
Changes to Reserves - Net Position - Reserved (Inc)/Dec.	486,446	247,215	1,839,882	1,839,882
Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(2,526,351)	(8,873,243)	0	0
Changes to Reserves - Equipment Replacement - (Inc)/Dec.	657,717	2,856,247	(1,030,615)	(948,953)
Changes to Reserves - Fund Balance Designated for Fuel Sys Replacement - (Inc)/Dec.	(80,297)	(80,297)	(72,336)	(72,336)
CHANGE IN NET POSITION	(3,026,559)	4,037,751	(173,033)	(173,033)
Net Position - Beginning Balance	3,645,397	618,838	173,033	173,033
Net Position - Ending Balance	618,838	4,656,589	0	0
CAPITAL ASSET ACQUISITIONS				
4000 Equipment				
Replacement - Note 3	417,617	8,457,216	9,407,250	9,488,912
Additional & Excess Replacement Cost over Depreciation - Note 4	5,082,657	3,827,005	1,764,323	2,055,661
Total Equipment	5,500,274	12,284,221	11,171,573	11,544,573
4200 Buildings and Improvements				
PA13 CCG-Replace 4160 TMFR & 480 Volt Dist	45,050	266,627	0	0
Total Buildings and Improvements	45,050	266,627	0	0
TOTAL CAPITAL ASSET ACQUISITIONS	5,545,324	12,550,848	11,171,573	11,544,573

Note 1 - Operating Loss is overstated in the 2017-18 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.
Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2017-18. Recommended and Adopted by Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.
Note 3 - Replacement equipment is financed by funds generated through depreciation expense.
Note 4 - Additional equipment and excess replacement cost over depreciation are financed by contributions from the County General Fund.

297 - Reprographics ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING REVENUES					
Charges For Services					
7590	Other Charges for Services	3,638,028	4,336,087	5,306,500	5,306,500
	Total Charges For Services	3,638,028	4,336,087	5,306,500	5,306,500
	TOTAL OPERATING REVENUES	3,638,028	4,336,087	5,306,500	5,306,500
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	(41,444)	(8,391)	0	0
0101	Regular Salaries	671,155	712,547	797,608	797,608
0102	Extra Help	21,886	105,818	145,000	145,000
0103	Overtime	28,902	34,926	50,000	50,000
0104	Annual Leave Payoffs	39,071	11,959	40,000	40,000
0105	Vacation Payoffs	0	1,073	0	0
0111	Other Pay	4,276	4,931	6,000	6,000
0112	Other Salaries	500	5,000	5,500	5,500
0200	Retirement	204,811	202,078	227,850	227,850
0205	1.62% Retirement ER Contribution 401(A) Plan	0	0	2,974	2,974
0206	Retiree Medical	23,864	28,873	31,906	31,906
0208	Pension Prepayment Discount	(13,079)	(10,523)	(9,078)	(9,078)
0305	Salary Continuance Insurance	428	784	816	816
0306	Health Insurance	100,172	121,234	135,240	135,240
0308	Dental Insurance	903	2,356	2,136	2,136
0309	Life Insurance	81	221	216	216
0310	Accidental Death and Dismemberment Insurance	17	45	48	48
0319	Other Insurance	11,565	12,496	14,652	14,652
0352	Workers Compensation - General	49,342	42,420	40,379	40,379
0401	Medicare	10,861	12,502	13,739	13,739
0403	Optional Benefit Program	3,500	8,750	7,008	7,008
	Total Salaries & Benefits	1,116,811	1,289,099	1,511,994	1,511,994
Services & Supplies					
0600	Clothing and Personal Supplies	0	2,510	5,000	5,000
0740	Enterprise Telephone Service Charges	11,060	11,319	15,000	15,000
0742	Cell Phones, Pagers, Blackberry Devices	0	570	2,500	2,500
0900	Food	0	0	500	500

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
1000	Household Expense	15,152	18,560	20,000	20,000
1001	Household Expense - Trash	8,571	6,341	15,000	15,000
1100	Insurance	12,174	9,914	9,412	9,412
1300	Maintenance Equipment - Non-IT Maintenance	72,729	49,024	100,000	100,000
1340	Software Maintenance & Support	19,614	12,884	30,000	30,000
1400	Maintenance - Buildings and Improvements	79,494	91,609	100,000	100,000
1402	Minor Alterations and Improvements	41,247	5,736	200,000	200,000
1800	Office Expense	497,727	200,591	700,000	700,000
1803	Postage	8,074	0	5,000	5,000
1806	Printing Costs - Outside Vendors	203,678	326,840	800,000	800,000
1809	Minor Office Equipment to be Controlled	11,002	325,554	15,000	15,000
1840	IT Hardware Purchases (Purchases under $5,000)	253	9,238	25,000	25,000
1900	Professional and Specialized Services	303,167	109,909	310,000	310,000
1908	Temporary Help	71,234	110	100,000	100,000
1911	CWCAP Charges	93,627	150,976	100,000	100,000
1912	Investment Administrative Fees	1,243	1,801	2,000	2,000
1920	Non-Claimable Administrative Expense	1,029	1,329	1,882	1,882
1940	Enterprise IT Services	390,380	210,696	415,000	415,000
2100	Rents and Leases - Equipment	330,915	458,641	570,000	570,000
2140	Software Leases & Licenses	20,176	14,700	30,000	30,000
2141	IT Hardware Leases	2,896	0	3,000	3,000
2300	Small Tools and Instruments	0	0	700	700
2400	Special Departmental Expense	81	33	230,055	230,055
2412	Facilities and Warehouse Supplies	0	6,312	0	0
2600	Transportation and Travel - General	1,944	1,920	5,000	5,000
2602	Garage Expense	24,382	28,412	25,000	25,000
2700	Transportation and Travel - Meetings/ Conferences	0	0	5,000	5,000
2801	Utilities - Purchased Electricity	85,786	65,958	87,759	87,759
2802	Utilities - Purchased Gas	3,007	2,526	3,076	3,076
2803	Utilities - Purchased Water	2,563	2,586	2,622	2,622
	Total Services & Supplies	2,313,205	2,126,599	3,933,506	3,933,506
Other Charges					
3700	Taxes and Assessments	5,555	0	6,000	6,000
	Total Other Charges	5,555	0	6,000	6,000
Miscellaneous					
5300	Depreciation	59,942	96,102	100,000	100,000
	Total Miscellaneous	59,942	96,102	100,000	100,000
	TOTAL OPERATING EXPENSES	3,495,513	3,511,800	5,551,500	5,551,500

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
		(1)	(2)	(3)	(4)	(5)
	OPERATING INCOME (LOSS)	142,515	824,287	(245,000)	(245,000)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	12,131	27,603	10,000	10,000
	Total Revenue from Use of Money and Property	12,131	27,603	10,000	10,000
Miscellaneous Revenues					
7661	Other Sales - Taxable	172,770	123,036	200,000	200,000
7670	Miscellaneous Revenue	33,523	22,922	35,000	35,000
	Total Miscellaneous Revenues	206,293	145,958	235,000	235,000
	TOTAL NON-OPERATING REVENUES	218,424	173,561	245,000	245,000
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	1,200,807	1,200,807
	Total Special Items	0	0	1,200,807	1,200,807
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	0	(41,552)	0	0
	Total Miscellaneous	0	(41,552)	0	0
	TOTAL NON-OPERATING EXPENSES	0	(41,552)	1,200,807	1,200,807
	NON-OPERATING INCOME (LOSS)	218,424	215,113	(955,807)	(955,807)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	360,939	1,039,400	(1,200,807)	(1,200,807)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(3,269)	135,326	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(915,978)	0	0	0
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	59,942	42,865	0	0
	CHANGE IN NET POSITION	(498,366)	1,217,591	(1,200,807)	(1,200,807)
	Net Position - Beginning Balance	1,128,695	630,329	1,200,807	1,200,807
	Net Position - Ending Balance	630,329	1,847,920	0	0
CAPITAL ASSET ACQUISITIONS					
Equipment					
	4040 IT Equipment (Purchases over $5,000)	0	11,686	0	0
	Total Equipment	0	11,686	0	0
	TOTAL CAPITAL ASSET ACQUISITIONS	0	11,686	0	0

298 - Self-Insured Benefits ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
OPERATING REVENUES					
Charges For Services					
7370	Personnel Services	691,704	0	0	0
	Total Charges For Services	691,704	0	0	0
Miscellaneous Revenues					
7710	Insurance Premiums	3,182,958	3,481,071	3,206,493	3,206,493
	Total Miscellaneous Revenues	3,182,958	3,481,071	3,206,493	3,206,493
	TOTAL OPERATING REVENUES	3,874,662	3,481,071	3,206,493	3,206,493
OPERATING EXPENSES					
Services & Supplies					
1801	Duplicating Services (Publishing Services)	1,663	0	0	0
1803	Postage	5,000	40,000	0	0
1900	Professional and Specialized Services	1,526,426	1,156,670	161,187	161,187
1911	CWCAP Charges	116,163	92,363	116,163	116,163
1912	Investment Administrative Fees	3,326	2,937	2,500	2,500
2400	Special Departmental Expense	1,051,888	1,102,914	1,262,000	1,262,000
	Total Services & Supplies	2,704,466	2,394,884	1,541,850	1,541,850
Other Charges					
3510	Other Charges - Operating	362,881	455,247	453,456	453,456
3520	Insurance Claims	2,275,471	2,541,192	2,545,381	2,545,381
3530	Insurance Premiums	343,959	281,726	291,700	291,700
	Total Other Charges	2,982,311	3,278,165	3,290,537	3,290,537
	TOTAL OPERATING EXPENSES	5,686,777	5,673,049	4,832,387	4,832,387
	OPERATING INCOME (LOSS)	(1,812,115)	(2,191,978)	(1,625,894)	(1,625,894)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	33,077	43,660	31,490	31,490
	Total Revenue from Use of Money and Property	33,077	43,660	31,490	31,490
Miscellaneous Revenues					
7670	Miscellaneous Revenue	954,537	1,015,551	437,529	437,529
	Total Miscellaneous Revenues	954,537	1,015,551	437,529	437,529
	TOTAL NON-OPERATING REVENUES	987,614	1,059,211	469,019	469,019

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	3,839,911	3,839,911
	Total Special Items	0	0	3,839,911	3,839,911
	TOTAL NON-OPERATING EXPENSES	0	0	3,839,911	3,839,911
	NON-OPERATING INCOME (LOSS)	987,614	1,059,211	(3,370,892)	(3,370,892)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(824,501)	(1,132,767)	(4,996,786)	(4,996,786)
	7810 Transfers In - from Fund 100	1,051,619	1,852,914	1,262,000	1,262,000
	4802 Transfers Out - to Funds 2AA-299	0	0	(1,400,000)	(1,400,000)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(10,000)	10,000	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	0	125,000	0	0
	CHANGE IN NET POSITION	217,118	855,147	(5,134,786)	(5,134,786)
	Net Position - Beginning Balance	4,495,467	4,712,585	5,134,786	5,134,786
	Net Position - Ending Balance	4,712,585	5,567,732	0	0

299 - OC Waste & Recycling Enterprise

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING REVENUES					
Licenses, Permits & Franchises					
6460	Other Licenses and Permits	14,075	14,385	15,000	15,000
6470	Franchises	62,117	41,228	60,000	60,000
	Total Licenses, Permits & Franchises	76,192	55,613	75,000	75,000
Revenue from Use of Money and Property					
6620	Rents and Concessions	536,505	540,367	606,000	606,000
6630	Royalties	3,322,832	3,902,489	4,056,000	4,056,000
	Total Revenue from Use of Money and Property	3,859,337	4,442,856	4,662,000	4,662,000
Charges For Services					
7520	Sanitation Services	99,972,056	103,757,936	101,217,500	101,217,500
7590	Other Charges for Services	52,227	59,750	50,000	50,000
	Total Charges For Services	100,024,283	103,817,686	101,267,500	101,267,500
	TOTAL OPERATING REVENUES	103,959,812	108,316,155	106,004,500	106,004,500
OPERATING EXPENSES					
Salaries & Benefits					
0100	Salaries and Wages	14,438	(97,979)	150,000	150,000
0101	Regular Salaries	14,755,459	15,450,406	16,866,703	16,866,703
0102	Extra Help	10,262	37,870	70,000	70,000
0103	Overtime	772,602	848,431	988,000	988,000
0104	Annual Leave Payoffs	384,392	393,848	611,200	611,200
0105	Vacation Payoffs	0	43,493	0	0
0110	Performance Incentive Pay	145	40	0	0
0111	Other Pay	29,812	26,801	44,284	44,284
0112	Other Salaries	38,000	109,000	113,500	113,500
0150	Labor Burden	(1,102)	(1,151)	0	0
0200	Retirement	4,440,571	4,352,864	4,803,739	4,803,739
0204	County Paid Executive Deferred Compensation Plan	7,992	8,615	8,648	8,648
0205	1.62% Retirement ER Contribution 401(A) Plan	10,987	17,522	67,885	67,885
0206	Retiree Medical	523,569	621,739	674,633	674,633
0208	Pension Prepayment Discount	(257,866)	(236,247)	(189,740)	(189,740)
0305	Salary Continuance Insurance	11,072	11,677	12,386	12,386
0306	Health Insurance	2,515,309	2,581,559	2,843,832	2,843,832
0308	Dental Insurance	32,625	34,442	33,024	33,024

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
0309	Life Insurance	3,013	3,193	3,492	3,492
0310	Accidental Death and Dismemberment Insurance	632	645	780	780
0319	Other Insurance	186,450	200,758	226,200	226,200
0352	Workers Compensation - General	1,065,184	1,211,984	1,402,000	1,402,000
0401	Medicare	216,398	229,801	240,003	240,003
0402	Executive Car Allowance	9,180	9,130	8,856	8,856
0403	Optional Benefit Program	101,289	110,253	108,876	108,876
0490	Salary Cost Apply - Intrafund	(355,440)	(339,271)	0	0
	Total Salaries & Benefits	24,514,973	25,629,423	29,088,301	29,088,301
Services & Supplies					
0600	Clothing and Personal Supplies	98,718	129,602	145,100	145,100
0740	Enterprise Telephone Service Charges	201,455	160,981	320,000	320,000
0741	Telephone Service Charges from Vendors	809	1,837	0	0
0742	Cell Phones, Pagers, Blackberry Devices	29,029	36,618	61,800	61,800
0900	Food	3,238	5,224	6,400	6,400
1000	Household Expense	53,245	45,396	54,200	54,200
1001	Household Expense - Trash	24,980	25,290	26,000	26,000
1100	Insurance	293,804	277,074	290,000	290,000
1300	Maintenance Equipment - Non-IT Maintenance	7,503,590	7,386,097	9,013,700	9,013,700
1301	Maintenance - Inventory Parts	2,172	0	0	0
1340	Software Maintenance & Support	132,396	91,812	180,500	180,500
1341	Hardware Maintenance & Support	73,409	54,735	58,100	58,100
1400	Maintenance - Buildings and Improvements	7,385,823	7,381,344	16,055,400	16,076,300
1402	Minor Alterations and Improvements	37,368	187,120	25,000	25,000
1500	Medical, Dental and Laboratory Supplies	1,583	3,325	2,600	2,600
1600	Memberships	2,798	8,333	11,201	11,201
1701	Cash Difference	376	83	500	500
1702	Cash Losses	20	20	500	500
1800	Office Expense	81,196	86,906	188,200	188,200
1801	Duplicating Services (Publishing Services)	3,473	652	15,300	15,300
1802	Periodicals and Journals	361	1,279	600	600
1803	Postage	6,287	3,453	793,700	793,700
1806	Printing Costs - Outside Vendors	4,782	20,603	24,100	24,100
1809	Minor Office Equipment to be Controlled	39,604	21,533	32,300	32,300
1840	IT Hardware Purchases (Purchases under $5,000)	70,492	80,637	121,700	121,700
1900	Professional and Specialized Services	14,896,055	12,249,812	21,125,800	21,167,900
1908	Temporary Help	117,894	22,703	130,000	130,000
1911	CWCAP Charges	1,095,348	978,848	1,200,000	1,200,000

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
1912	Investment Administrative Fees	109,560	126,426	200,000	200,000
1940	Enterprise IT Services	596,082	609,159	770,000	770,000
1941	IT Professional Services Contracts	100,195	48,351	154,800	154,800
2000	Publications and Legal Notices	711	2,036	4,300	4,300
2100	Rents and Leases - Equipment	256,863	113,801	216,600	216,600
2140	Software Leases & Licenses	120,732	51,828	512,500	512,500
2200	Rents and Leases - Buildings and Improvements	539,955	536,355	536,700	536,700
2300	Small Tools and Instruments	74,408	98,088	91,100	91,100
2400	Special Departmental Expense	1,647,093	1,430,667	3,660,800	3,660,800
2409	Minor Special Dept. Equipment to be Controlled	3,683	0	0	0
2600	Transportation and Travel - General	2,088,706	2,213,013	3,364,700	3,276,700
2601	Private Auto Mileage	23,151	21,124	27,900	27,900
2602	Garage Expense	400,410	437,731	505,000	505,000
2700	Transportation and Travel - Meetings/ Conferences	38,480	59,678	97,500	97,500
2800	Utilities	0	0	300	300
2801	Utilities - Purchased Electricity	213,840	210,246	429,900	429,900
2802	Utilities - Purchased Gas	4,344	5,439	4,000	4,000
2803	Utilities - Purchased Water	419,417	472,078	523,000	523,000
	Total Services & Supplies	38,797,935	35,697,337	60,981,801	60,956,801
Services & Supplies Reimbursements					
2900	Services and Supplies Reimbursement	(1,026,797)	(1,324,771)	0	0
	Total Services & Supplies Reimbursements	(1,026,797)	(1,324,771)	0	0
Other Charges					
3100	Contributions to Non-County Government Agencies	3,644,999	12,244,287	14,725,000	14,725,000
3700	Taxes and Assessments	4,361,184	4,454,081	4,758,600	4,758,600
3750	Pollution Remediation Expense	18,075	313,953	0	0
	Total Other Charges	8,024,258	17,012,321	19,483,600	19,483,600
Capital Assets					
Equipment					
4000	Equipment	0	0	13,218,000	13,243,000
4040	IT Equipment (Purchases over $5,000)	0	0	320,000	320,000
	Total Equipment	0	0	13,538,000	13,563,000
	Total Capital Assets	0	0	13,538,000	13,563,000
Miscellaneous					
5300	Depreciation	14,256,079	13,666,922	0	0
5350	Amortization	92,618	65,831	0	0
	Total Miscellaneous	14,348,697	13,732,753	0	0
	TOTAL OPERATING EXPENSES	84,659,066	90,747,063	123,091,702	123,091,702

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
	OPERATING INCOME (LOSS) - Note 1	19,300,746	17,569,092	(17,087,202)	(17,087,202)
NON-OPERATING REVENUES					
Fines, Forfeitures & Penalties					
6530	Forfeitures and Penalties	55,615	42,142	5,000	5,000
	Total Fines, Forfeitures & Penalties	55,615	42,142	5,000	5,000
Revenue from Use of Money and Property					
6610	Interest	1,046,400	1,535,891	1,500,000	1,500,000
	Total Revenue from Use of Money and Property	1,046,400	1,535,891	1,500,000	1,500,000
Intergovernmental Revenues					
6970	State - Other	8,854	16,157	25,000	25,000
7130	Other Governmental Agencies	8,695	1,808	8,000	8,000
	Total Intergovernmental Revenues	17,549	17,965	33,000	33,000
Miscellaneous Revenues					
7670	Miscellaneous Revenue	263,827	103,009	100,000	100,000
7680	Six-Month Expired (Outlawed) Checks	0	64	0	0
7690	Returned Check Charges	440	655	500	500
	Total Miscellaneous Revenues	264,267	103,728	100,500	100,500
	TOTAL NON-OPERATING REVENUES	1,383,831	1,699,726	1,638,500	1,638,500
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	2,000,000	2,000,000
	Total Special Items	0	0	2,000,000	2,000,000
Miscellaneous					
5400	Loss or (Gain) on Disposition of Assets	(226,146)	(513,418)	0	0
	Total Miscellaneous	(226,146)	(513,418)	0	0
	TOTAL NON-OPERATING EXPENSES	(226,146)	(513,418)	2,000,000	2,000,000
	NON-OPERATING INCOME (LOSS)	1,609,977	2,213,144	(361,500)	(361,500)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2	20,910,723	19,782,236	(17,448,702)	(17,448,702)
	7810 Transfers In - from Fund 100	0	5,818	5,103	5,103
	7812 Transfers In - from Funds 2AA-299	6,458,031	8,888,812	12,127,000	12,127,000
	4802 Transfers Out - to Funds 2AA-299	(7,413,646)	(23,530,594)	(28,264,102)	(28,264,102)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(953,891)	(3,125,510)	0	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	(14,244,902)	(13,632)	(19,395,083)	(19,395,083)

Summary of Final Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2015-2016 Actual (2)	FY 2016-2017 Actual (3)	FY 2017-2018 Recommended Budget (4)	FY 2017-2018 Final Budget (5)
Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	3,967,097	7,564,325	0	0
CHANGE IN NET POSITION	8,723,412	9,571,455	(52,975,784)	(52,975,784)
Net Position - Beginning Balance	44,965,187	53,688,599	52,975,784	52,975,784
Net Position - Ending Balance	53,688,599	63,260,054	0	0
CAPITAL ASSET ACQUISITIONS				
Equipment				
4000 Equipment	0	6,441,376	13,218,000	13,243,000
4040 IT Equipment (Purchases over $5,000)	0	0	320,000	320,000
Total Equipment	0	6,441,376	13,538,000	13,563,000
4200 Buildings and Improvements				
P702 FRB P8 East Flank/Buttress	113,017	19,427	0	0
Total Buildings and Improvements	113,017	19,427	0	0
TOTAL CAPITAL ASSET ACQUISITIONS	113,017	6,460,803	13,538,000	13,563,000

Note 1 - Operating Loss is overstated in the 2017-18 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.
Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2017-18. Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

29W - Wellness Program ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING EXPENSES					
Services & Supplies					
1803	Postage	0	0	40,000	40,000
1900	Professional and Specialized Services	0	0	1,123,672	1,123,672
1911	CWCAP Charges	0	0	30,000	30,000
1912	Investment Administrative Fees	0	0	930	930
2400	Special Departmental Expense	0	0	600,000	600,000
	Total Services & Supplies	0	0	1,794,602	1,794,602
	TOTAL OPERATING EXPENSES	0	0	1,794,602	1,794,602
	OPERATING INCOME (LOSS)	0	0	(1,794,602)	(1,794,602)
NON-OPERATING REVENUES					
Revenue from Use of Money and Property					
6610	Interest	0	0	11,770	11,770
	Total Revenue from Use of Money and Property	0	0	11,770	11,770
Miscellaneous Revenues					
7670	Miscellaneous Revenue	0	0	550,000	550,000
	Total Miscellaneous Revenues	0	0	550,000	550,000
	TOTAL NON-OPERATING REVENUES	0	0	561,770	561,770
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	1,435,568	1,435,568
	Total Special Items	0	0	1,435,568	1,435,568
	TOTAL NON-OPERATING EXPENSES	0	0	1,435,568	1,435,568
	NON-OPERATING INCOME (LOSS)	0	0	(873,798)	(873,798)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	0	0	(2,668,400)	(2,668,400)
	7810 Transfers In - from Fund 100	0	0	1,268,400	1,268,400
	7812 Transfers In - from Funds 2AA-299	0	0	1,400,000	1,400,000
	CHANGE IN NET POSITION	0	0	0	0
	Net Position - Beginning Balance	0	0	0	0
	Net Position - Ending Balance	0	0	0	0

29Z - Life Insurance ISF

Summary of Final Budget by Revenue and Expense Category:

	Operating Detail	FY 2015-2016 Actual	FY 2016-2017 Actual	FY 2017-2018 Recommended Budget	FY 2017-2018 Final Budget
	(1)	(2)	(3)	(4)	(5)
OPERATING REVENUES					
Miscellaneous Revenues					
7710	Insurance Premiums	756,202	835,052	797,000	797,000
	Total Miscellaneous Revenues	756,202	835,052	797,000	797,000
	TOTAL OPERATING REVENUES	756,202	835,052	797,000	797,000
OPERATING EXPENSES					
Other Charges					
3530	Insurance Premiums	785,271	798,123	797,000	797,000
	Total Other Charges	785,271	798,123	797,000	797,000
	TOTAL OPERATING EXPENSES	785,271	798,123	797,000	797,000
	OPERATING INCOME (LOSS)	(29,069)	36,929	0	0
NON-OPERATING EXPENSES					
Special Items					
5000	Special Items	0	0	164,778	164,778
	Total Special Items	0	0	164,778	164,778
	TOTAL NON-OPERATING EXPENSES	0	0	164,778	164,778
	NON-OPERATING INCOME (LOSS)	0	0	(164,778)	(164,778)
	INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	(29,069)	36,929	(164,778)	(164,778)
	CHANGE IN NET POSITION	(29,069)	36,929	(164,778)	(164,778)
	Net Position - Beginning Balance	151,159	122,090	164,778	164,778
	Net Position - Ending Balance	122,090	159,019	0	0

400 - OC Flood

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 90,736,725	$ 95,370,953	$ 107,844,603	$ 111,575,547	$ 16,204,594	16.99%
Licenses, Permits & Franchises	159,043	135,000	578,767	155,000	20,000	14.81
Fines, Forfeitures & Penalties	14,065	11,542	12,953	14,585	3,043	26.36
Revenue from Use of Money and Property	2,519,336	1,635,530	3,428,413	2,685,196	1,049,666	64.18
Intergovernmental Revenues	9,797,544	5,541,440	2,691,263	7,717,452	2,176,012	39.27
Charges For Services	14,298,509	14,558,991	14,899,693	14,074,186	(484,805)	-3.33
Miscellaneous Revenues	1,684,585	160,000	2,276,720	1,018,510	858,510	536.57
Other Financing Sources	951,298	465,000	577,953	396,306	(68,694)	-14.77
Obligated Fund Balances	60,157	55,599,632	6,225,696	45,840,042	(9,759,590)	-17.55
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	120,221,261	173,478,088	138,536,061	183,476,824	9,998,736	5.76
Salaries & Benefits	26,817,711	30,767,503	27,692,098	32,786,215	2,018,712	6.56
Services & Supplies	45,181,066	64,852,664	55,633,377	68,728,413	3,875,749	5.98
Other Charges	519,301	5,292,280	4,265,732	6,350,800	1,058,520	20.00
Equipment	2,683,151	4,076,199	2,544,545	3,752,300	(323,899)	-7.95
Land	1,395	1,005,303	5,303	1,525,000	519,697	51.70
Structures & Improvements	7,628,659	61,181,694	50,803,235	64,680,492	3,498,798	5.72
Intangible Assets-Amortizable	0	1,200,125	1,000,185	374,267	(825,858)	-68.81
Other Financing Uses	4,452,928	5,102,320	3,932,534	5,279,337	177,017	3.47
Intrafund Transfers	(5,445)	0	(2,435)	0	0	0.00
Obligated Fund Balances	35,727,336	0	0	0	0	0.00
Total Requirements	123,006,102	173,478,088	145,874,575	183,476,824	9,998,736	5.76
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	120,161,104	117,878,456	132,310,365	137,636,782	19,758,326	16.76
Current Year Expenses	(75,862,728)	(173,478,088)	(107,420,203)	(183,476,824)	(9,998,736)	5.76
Prior Year Expenses	(12,707,777)	0	(15,029,577)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	4,076,579	0	(16,086,280)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(35,667,179)	55,599,632	6,225,696	45,840,042	(9,759,590)	-17.55
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 0	$ 0	$ 0	0.00%

403 - OC Santa Ana River

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 507	$ 300	$ 715	$ 500	$ 200	66.67%
Miscellaneous Revenues	5,869	714	3,820	3,443	2,729	382.21
Obligated Fund Balances	0	79,087	0	76,177	(2,910)	-3.68
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	6,376	80,101	4,535	80,120	19	0.02
Services & Supplies	56	120	52	120	0	0.00
Special Items	0	79,981	0	80,000	19	0.02
Obligated Fund Balances	6,320	0	4,482	0	0	0.00
Total Requirements	6,376	80,101	4,534	80,120	19	0.02
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	6,376	1,014	4,535	3,943	2,929	288.86
Current Year Expenses	(56)	(80,101)	(52)	(80,120)	(19)	0.02
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(6,320)	79,087	(4,482)	76,177	(2,910)	-3.68
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

404 - OC Flood - Capital

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,493,664	$ 975,000	$ 1,924,963	$ 1,461,000	$ 486,000	49.85%
Intergovernmental Revenues	20,321,984	25,000,000	1,098,874	25,000,000	0	0.00
Charges For Services	70,725	0	311,537	0	0	0.00
Miscellaneous Revenues	5,107,457	700,000	3,363,410	2,919,242	2,219,242	317.03
Obligated Fund Balances	773,345	30,027,044	7,564,211	45,174,435	15,147,391	50.45
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	27,767,175	56,702,044	14,262,995	74,554,677	17,852,633	31.48
Services & Supplies	6,944,759	11,002,044	6,736,655	10,754,677	(247,367)	-2.25
Other Charges	13,272,294	15,699,982	5,924,610	40,800,000	25,100,018	159.87
Equipment	0	18	0	0	(18)	-100.00
Land	7,585,649	30,000,000	3,058,720	23,000,000	(7,000,000)	-23.33
Intangible Assets-Non-Amortizable	153,036	0	0	0	0	0.00
Total Requirements	27,955,737	56,702,044	15,719,985	74,554,677	17,852,633	31.48
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	26,993,830	26,675,000	6,698,784	29,380,242	2,705,242	10.14
Current Year Expenses	(27,239,360)	(56,702,044)	(14,035,460)	(74,554,677)	(17,852,633)	31.48
Prior Year Expenses	(447,448)	0	(822,085)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(80,366)	0	594,550	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	773,345	30,027,044	7,564,211	45,174,435	15,147,391	50.45
Ending Fund Balance - Unassigned	$ 0	$ 0	$ (1)	$ 0	$ 0	0.00%

405 - OC Parks CSA26

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 66,366,714	$ 78,939,000	$ 82,101,937	$ 83,663,000	$ 4,724,000	5.98%
Licenses, Permits & Franchises	411,723	210,000	246,766	233,000	23,000	10.95
Fines, Forfeitures & Penalties	46,635	33,500	50,107	33,500	0	0.00
Revenue from Use of Money and Property	6,326,992	5,797,730	6,633,178	6,138,930	341,200	5.89
Intergovernmental Revenues	615,068	395,000	746,741	407,300	12,300	3.11
Charges For Services	8,814,342	8,240,500	9,336,637	9,672,388	1,431,888	17.38
Miscellaneous Revenues	1,305,589	160,788	743,758	100,000	(60,788)	-37.81
Other Financing Sources	316,516	0	31,802	0	0	0.00
Special Items	60	0	0	0	0	0.00
Obligated Fund Balances	3,410,930	9,140,839	0	19,348,052	10,207,213	111.67
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	87,614,568	102,917,357	99,890,926	119,596,170	16,678,813	16.20
Salaries & Benefits	25,112,624	28,300,750	26,892,626	30,894,150	2,593,400	9.16
Services & Supplies	46,640,665	60,908,931	52,423,019	69,226,115	8,317,184	13.66
Services & Supplies Reimbursements	(8,386)	0	(9,179)	0	0	0.00
Other Charges	138,057	137,500	112,061	50,000	(87,500)	-63.64
Equipment	293,505	1,162,196	987,282	833,460	(328,736)	-28.29
Other Financing Uses	17,842,327	12,407,980	12,303,807	18,592,445	6,184,465	49.84
Obligated Fund Balances	0	0	9,983,496	0	0	0.00
Total Requirements	90,018,793	102,917,357	102,693,111	119,596,170	16,678,813	16.21
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	84,203,638	93,776,518	99,890,926	100,248,118	6,471,600	6.90
Current Year Expenses	(83,229,603)	(102,917,357)	(87,688,078)	(119,596,170)	(16,678,813)	16.21
Prior Year Expenses	(3,906,894)	0	(4,087,312)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(478,071)	0	1,867,960	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	3,410,930	9,140,839	(9,983,496)	19,348,052	10,207,213	111.67
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

406 - OC Parks Capital

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 259,573	$ 211,283	$ 338,776	$ 211,283	$ 0	0.00%
Intergovernmental Revenues	2,593,609	5,545,530	200,822	0	(5,545,530)	-100.00
Charges For Services	70,244	0	64,506	0	0	0.00
Miscellaneous Revenues	540	1,157,611	30,849	0	(1,157,611)	-100.00
Other Financing Sources	19,009,919	11,745,980	11,745,980	17,583,445	5,837,465	49.70
Obligated Fund Balances	0	11,605,474	0	13,204,487	1,599,013	13.78
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	21,933,884	30,265,878	12,380,933	30,999,215	733,337	2.42
Services & Supplies	2,225,173	2,289,816	2,218,314	1,894,000	(395,816)	-17.29
Other Charges	18,127	31,898	0	0	(31,898)	-100.00
Structures & Improvements	11,507,954	27,944,164	7,323,270	29,105,215	1,161,051	4.15
Obligated Fund Balances	8,817,521	0	3,007,151	0	0	0.00
Total Requirements	22,568,774	30,265,878	12,548,735	30,999,215	733,337	2.42
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	21,933,884	18,660,404	12,380,933	17,794,728	(865,676)	-4.64
Current Year Expenses	(10,126,175)	(30,265,878)	(7,521,038)	(30,999,215)	(733,337)	2.42
Prior Year Expenses	(1,325,478)	0	(2,852,100)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(1,664,710)	0	999,356	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(8,817,521)	11,605,474	(3,007,151)	13,204,487	1,599,013	13.78
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

431 - Special Assessment-Top of the World Improvement

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 367	$ 100	$ 493	$ 500	$ 400	400.00%
Miscellaneous Revenues	811	0	527	500	500	0.00
Obligated Fund Balances	0	56,225	0	57,115	890	1.58
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,177	56,325	1,020	58,115	1,790	3.17
Services & Supplies	151	56,325	126	58,115	1,790	3.18
Obligated Fund Balances	1,027	0	894	0	0	0.00
Total Requirements	1,178	56,325	1,020	58,115	1,790	3.18
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,177	100	1,020	1,000	900	900.00
Current Year Expenses	(151)	(56,325)	(126)	(58,115)	(1,790)	3.18
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,027)	56,225	(894)	57,115	890	1.58
Ending Fund Balance - Unassigned	$ (1)	$ 0	$ 0	$ 0	$ 0	0.00%

433 - Golden Lantern Reassessment District 94-1 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,361	$ 500	$ 3,187	$ 7,299	$ 6,799	1,359.80%
Miscellaneous Revenues	6,911	0	4,494	4,100	4,100	0.00
Obligated Fund Balances	0	363,825	0	370,126	6,301	1.73
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	9,273	364,325	7,681	381,525	17,200	4.72
Services & Supplies	487	364,325	818	381,525	17,200	4.72
Obligated Fund Balances	8,786	0	6,862	0	0	0.00
Total Requirements	9,273	364,325	7,680	381,525	17,200	4.72
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	9,273	500	7,681	11,399	10,899	2,179.80
Current Year Expenses	(487)	(364,325)	(818)	(381,525)	(17,200)	4.72
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(8,786)	363,825	(6,862)	370,126	6,301	1.73
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

459 - N. Tustin Landscape & Lighting Assessment District

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 552,923	$ 570,500	$ 581,386	$ 575,261	$ 4,761	0.83%
Fines, Forfeitures & Penalties	97	80	89	80	0	0.00
Revenue from Use of Money and Property	18,119	12,000	27,969	12,000	0	0.00
Intergovernmental Revenues	3,585	3,500	3,485	3,500	0	0.00
Miscellaneous Revenues	2,100	150,013	1,336	1,240	(148,773)	-99.17
Obligated Fund Balances	0	2,903,478	0	2,828,309	(75,169)	-2.59
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	576,823	3,639,571	614,264	3,420,390	(219,181)	-6.02
Services & Supplies	132,716	489,558	183,052	270,390	(219,168)	-44.77
Structures & Improvements	0	3,150,013	0	3,150,000	(13)	0.00
Obligated Fund Balances	447,847	0	459,137	0	0	0.00
Total Requirements	580,563	3,639,571	642,189	3,420,390	(219,181)	-6.02
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	576,823	736,093	614,264	592,081	(144,012)	-19.56
Current Year Expenses	(76,974)	(3,639,571)	(129,483)	(3,420,390)	219,181	-6.02
Prior Year Expenses	(59,267)	0	(32,143)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	7,265	0	6,499	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(447,847)	2,903,478	(459,137)	2,828,309	(75,169)	-2.59
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

468 - County Service Area #13 - La Mirada

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 3,170	$ 3,153	$ 3,281	$ 3,198	$ 45	1.43%
Fines, Forfeitures & Penalties	1	0	1	0	0	0.00
Revenue from Use of Money and Property	60	15	82	50	35	233.33
Intergovernmental Revenues	20	21	20	20	(1)	-4.76
Charges For Services	6,812	6,800	6,812	6,800	0	0.00
Miscellaneous Revenues	58	9	37	30	21	233.33
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	10,120	9,998	10,233	10,098	100	1.00
Services & Supplies	8,352	8,252	7,668	9,390	1,138	13.79
Other Financing Uses	1,000	1,000	1,000	0	(1,000)	-100.00
Special Items	0	746	0	0	(746)	-100.00
Obligated Fund Balances	768	0	1,565	708	708	0.00
Total Requirements	10,120	9,998	10,233	10,098	100	1.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	10,120	9,998	10,233	10,098	100	1.00
Current Year Expenses	(9,352)	(9,998)	(8,668)	(9,390)	608	-6.08
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(768)	0	(1,565)	(708)	(708)	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

475 - County Service Area #20 - La Habra

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 9,537	$ 9,077	$ 9,751	$ 9,037	$ (40)	-0.44%
Fines, Forfeitures & Penalties	2	1	2	1	0	0.00
Revenue from Use of Money and Property	1,343	750	1,878	1,000	250	33.33
Intergovernmental Revenues	61	60	58	60	0	0.00
Miscellaneous Revenues	400	62	257	200	138	222.58
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	11,342	9,950	11,946	10,298	348	3.49
Services & Supplies	760	745	581	840	95	12.75
Special Items	0	9,205	0	0	(9,205)	-100.00
Obligated Fund Balances	10,582	0	11,365	9,458	9,458	0.00
Total Requirements	11,342	9,950	11,946	10,298	348	3.50
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	11,342	9,950	11,946	10,298	348	3.50
Current Year Expenses	(760)	(9,950)	(581)	(840)	9,110	-91.56
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(10,582)	0	(11,365)	(9,458)	(9,458)	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

477 - County Service Area #22 - East Yorba Linda

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 23,747	$ 23,900	$ 24,432	$ 24,962	$ 1,062	4.44%
Fines, Forfeitures & Penalties	4	0	4	0	0	0.00
Revenue from Use of Money and Property	670	500	1,007	700	200	40.00
Intergovernmental Revenues	151	150	144	150	0	0.00
Charges For Services	22,231	22,490	23,096	22,000	(490)	-2.18
Miscellaneous Revenues	522	0	339	400	400	0.00
Obligated Fund Balances	0	58,752	0	17,818	(40,934)	-69.67
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	47,325	105,792	49,021	66,030	(39,762)	-37.58
Services & Supplies	44,632	105,792	21,304	66,030	(39,762)	-37.59
Obligated Fund Balances	15,031	0	29,952	0	0	0.00
Total Requirements	59,663	105,792	51,256	66,030	(39,762)	-37.59
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	47,325	47,040	49,021	48,212	1,172	2.49
Current Year Expenses	(26,781)	(105,792)	(21,054)	(66,030)	39,762	-37.59
Prior Year Expenses	(12,349)	0	(15,616)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	6,836	0	17,600	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(15,031)	58,752	(29,952)	17,818	(40,934)	-69.67
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

479 - CFD 99-1 Series A of 1999 Ladera - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 1,552,946	$ 1,500,000	$ 1,592,007	$ 1,600,000	$ 100,000	6.67%
Fines, Forfeitures & Penalties	4,328	5,000	3,756	5,000	0	0.00
Revenue from Use of Money and Property	6,423	5,000	8,343	6,000	1,000	20.00
Miscellaneous Revenues	20	0	0	0	0	0.00
Obligated Fund Balances	14,998	1,111,250	9,168	1,041,150	(70,100)	-6.31
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,578,714	2,621,250	1,613,274	2,652,150	30,900	1.17
Services & Supplies	39,403	51,000	43,087	54,250	3,250	6.37
Other Charges	1,539,313	1,570,250	1,570,188	1,597,900	27,650	1.76
Special Items	0	1,000,000	0	1,000,000	0	0.00
Total Requirements	1,578,715	2,621,250	1,613,275	2,652,150	30,900	1.18
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,563,716	1,510,000	1,604,106	1,611,000	101,000	6.69
Current Year Expenses	(1,578,715)	(2,621,250)	(1,613,275)	(2,652,150)	(30,900)	1.18
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	14,998	1,111,250	9,168	1,041,150	(70,100)	-6.31
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

484 - Rancho Santa Margarita CFD 86-2 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,366	$ 1,193	$ 681	$ 3,840	$ 2,647	221.88%
Miscellaneous Revenues	2,954	0	0	0	0	0.00
Obligated Fund Balances	0	136,935	134,519	0	(136,935)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,320	138,128	135,200	3,840	(134,288)	-97.21
Services & Supplies	1,691	138,128	135,200	3,840	(134,288)	-97.22
Obligated Fund Balances	3,282	0	0	0	0	0.00
Total Requirements	4,973	138,128	135,200	3,840	(134,288)	-97.22
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	4,320	1,193	681	3,840	2,647	221.88
Current Year Expenses	(1,691)	(138,128)	(135,200)	(3,840)	134,288	-97.22
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	653	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(3,282)	136,935	134,519	0	(136,935)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

486 - Ladera CFD 2002-01 Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,827	$ 0	$ 0	$ 0	$ 0	0.00%
Miscellaneous Revenues	93	0	0	0	0	0.00
Obligated Fund Balances	737,842	0	0	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	740,762	0	0	0	0	0.00
Services & Supplies	738,380	0	0	0	0	0.00
Other Financing Uses	2,382	0	0	0	0	0.00
Total Requirements	740,762	0	0	0	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,920	0	0	0	0	0.00
Current Year Expenses	(740,762)	0	0	0	0	0.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	737,842	0	0	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

487 - Ladera CFD 2002-01 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 4,090,236	$ 4,000,000	$ 4,114,885	$ 4,000,000	$ 0	0.00%
Fines, Forfeitures & Penalties	12,027	12,000	9,552	9,500	(2,500)	-20.83
Revenue from Use of Money and Property	18,248	7,000	30,840	8,000	1,000	14.29
Miscellaneous Revenues	119	0	0	0	0	0.00
Other Financing Sources	2,382	0	0	0	0	0.00
Obligated Fund Balances	0	495,850	0	672,200	176,350	35.57
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,123,012	4,514,850	4,155,276	4,689,700	174,850	3.87
Services & Supplies	63,696	62,000	51,978	67,700	5,700	9.19
Other Charges	3,874,853	3,952,850	3,952,847	4,022,000	69,150	1.75
Special Items	0	500,000	0	600,000	100,000	20.00
Obligated Fund Balances	184,464	0	150,452	0	0	0.00
Total Requirements	4,123,012	4,514,850	4,155,277	4,689,700	174,850	3.87
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	4,123,012	4,019,000	4,155,276	4,017,500	(1,500)	-0.04
Current Year Expenses	(3,938,548)	(4,514,850)	(4,004,825)	(4,689,700)	(174,850)	3.87
Prior Year Expenses	(200)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	201	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(184,464)	495,850	(150,452)	672,200	176,350	35.57
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

488 - Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 2,693,891	$ 2,800,000	$ 2,131,996	$ 2,000,000	$ (800,000)	-28.57%
Fines, Forfeitures & Penalties	5,730	5,000	4,532	4,600	(400)	-8.00
Revenue from Use of Money and Property	21,799	11,000	26,444	25,000	14,000	127.27
Miscellaneous Revenues	17,579	0	0	0	0	0.00
Obligated Fund Balances	39,824	3,198,060	683,809	1,276,250	(1,921,810)	-60.09
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,778,823	6,014,060	2,846,781	3,305,850	(2,708,210)	-45.03
Services & Supplies	48,547	57,500	55,227	62,500	5,000	8.70
Other Charges	2,730,276	4,956,560	2,791,553	2,243,350	(2,713,210)	-54.74
Special Items	0	1,000,000	0	1,000,000	0	0.00
Total Requirements	2,778,823	6,014,060	2,846,780	3,305,850	(2,708,210)	-45.03
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,738,999	2,816,000	2,162,972	2,029,600	(786,400)	-27.93
Current Year Expenses	(2,778,823)	(6,014,060)	(2,846,780)	(3,305,850)	2,708,210	-45.03
Prior Year Expenses	(80)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	80	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	39,824	3,198,060	683,809	1,276,250	(1,921,810)	-60.09
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

490 - Dimensions/Serrano Creek CFD 87-1 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,752	$ 2,973	$ 1,175	$ 6,603	$ 3,630	122.10%
Miscellaneous Revenues	284	0	98	0	0	0.00
Obligated Fund Balances	81,518	250,286	247,485	98	(250,188)	-99.96
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	83,553	253,259	248,758	6,701	(246,558)	-97.35
Services & Supplies	7,630	253,259	248,758	6,701	(246,558)	-97.35
Other Charges	74,911	0	0	0	0	0.00
Other Financing Uses	2,266	0	0	0	0	0.00
Total Requirements	84,807	253,259	248,758	6,701	(246,558)	-97.35
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,035	2,973	1,273	6,603	3,630	122.10
Current Year Expenses	(84,807)	(253,259)	(248,758)	(6,701)	246,558	-97.35
Prior Year Expenses	(138)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,392	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	81,518	250,286	247,485	98	(250,188)	-99.96
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

492 - Mission Viejo CFD 87-3 (A) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 1,921	$ 0	$ 0	$ 0	$ 0	0.00%
Revenue from Use of Money and Property	10,935	15,490	7,409	38,233	22,743	146.82
Miscellaneous Revenues	15,675	0	557	510	510	0.00
Other Financing Sources	2,266	0	0	0	0	0.00
Obligated Fund Balances	3,036,948	1,523,460	1,508,063	557	(1,522,903)	-99.96
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	3,067,745	1,538,950	1,516,029	39,300	(1,499,650)	-97.44
Services & Supplies	8,533	1,538,950	1,516,029	39,300	(1,499,650)	-97.45
Other Charges	3,060,466	0	0	0	0	0.00
Total Requirements	3,068,999	1,538,950	1,516,029	39,300	(1,499,650)	-97.45
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	30,797	15,490	7,966	38,743	23,253	150.12
Current Year Expenses	(3,068,999)	(1,538,950)	(1,516,029)	(39,300)	1,499,650	-97.45
Prior Year Expenses	(138)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,392	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	3,036,948	1,523,460	1,508,063	557	(1,522,903)	-99.96
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

494 - Aliso Viejo CFD 88-1 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 5,721	$ 6,539	$ 3,257	$ 17,000	$ 10,461	159.98%
Miscellaneous Revenues	262,308	0	0	0	0	0.00
Obligated Fund Balances	0	659,293	645,866	0	(659,293)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	268,030	665,832	649,123	17,000	(648,832)	-97.44
Services & Supplies	9,515	665,832	649,123	17,000	(648,832)	-97.45
Obligated Fund Balances	260,421	0	0	0	0	0.00
Total Requirements	269,936	665,832	649,123	17,000	(648,832)	-97.45
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	268,030	6,539	3,257	17,000	10,461	159.98
Current Year Expenses	(9,515)	(665,832)	(649,123)	(17,000)	648,832	-97.45
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,907	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(260,421)	659,293	645,866	0	(659,293)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

496 - Lomas Laguna CFD 88-2 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,932	$ 5,229	$ 2,255	$ 12,800	$ 7,571	144.79%
Miscellaneous Revenues	28,709	0	0	0	0	0.00
Obligated Fund Balances	0	468,912	463,948	0	(468,912)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	31,641	474,141	466,203	12,800	(461,341)	-97.30
Services & Supplies	2,815	474,141	466,203	12,800	(461,341)	-97.30
Obligated Fund Balances	30,733	0	0	0	0	0.00
Total Requirements	33,548	474,141	466,203	12,800	(461,341)	-97.30
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	31,641	5,229	2,255	12,800	7,571	144.79
Current Year Expenses	(2,815)	(474,141)	(466,203)	(12,800)	461,341	-97.30
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,907	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(30,733)	468,912	463,948	0	(468,912)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

501 - Rancho Santa Margarita CFD 87-5(A) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,592	$ 2,000	$ 2,938	$ 2,500	$ 500	25.00%
Miscellaneous Revenues	1,205	0	141	0	0	0.00
Obligated Fund Balances	82,501	363,255	89,346	269,815	(93,440)	-25.72
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	86,297	365,255	92,425	272,315	(92,940)	-25.44
Services & Supplies	33,773	45,500	38,836	50,600	5,100	11.21
Other Charges	53,778	219,755	53,589	171,715	(48,040)	-21.86
Special Items	0	100,000	0	50,000	(50,000)	-50.00
Total Requirements	87,551	365,255	92,425	272,315	(92,940)	-25.45
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	3,796	2,000	3,079	2,500	500	25.00
Current Year Expenses	(87,551)	(365,255)	(92,425)	(272,315)	92,940	-25.45
Prior Year Expenses	(138)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,392	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	82,501	363,255	89,346	269,815	(93,440)	-25.72
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

503 - Portola Hills CFD 87-2(A) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 0	$ 0	$ (3,374)	$ 0	$ 0	0.00%
Revenue from Use of Money and Property	1,896	3,693	1,936	10,700	7,007	189.74
Miscellaneous Revenues	224,207	0	0	0	0	0.00
Obligated Fund Balances	0	394,392	387,348	0	(394,392)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	226,104	398,085	385,910	10,700	(387,385)	-97.31
Services & Supplies	2,800	398,085	385,911	10,700	(387,385)	-97.31
Obligated Fund Balances	225,211	0	0	0	0	0.00
Total Requirements	228,011	398,085	385,911	10,700	(387,385)	-97.31
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	226,104	3,693	(1,438)	10,700	7,007	189.74
Current Year Expenses	(2,800)	(398,085)	(385,911)	(10,700)	387,385	-97.31
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,907	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(225,211)	394,392	387,348	0	(394,392)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

505 - Foothill Ranch CFD 87-4 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 3,514,683	$ 3,500,000	$ 3,284,900	$ 3,100,000	$ (400,000)	-11.43%
Fines, Forfeitures & Penalties	13,422	15,000	6,348	7,000	(8,000)	-53.33
Revenue from Use of Money and Property	110,856	100,000	155,291	110,000	10,000	10.00
Miscellaneous Revenues	11,679	0	560	0	0	0.00
Obligated Fund Balances	2,876,343	5,713,240	868,709	6,263,610	550,370	9.63
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	6,526,983	9,328,240	4,315,809	9,480,610	152,370	1.63
Services & Supplies	53,853	71,500	59,088	83,000	11,500	16.08
Other Charges	6,473,130	4,256,740	4,256,721	4,397,610	140,870	3.31
Special Items	0	5,000,000	0	5,000,000	0	0.00
Total Requirements	6,526,983	9,328,240	4,315,809	9,480,610	152,370	1.63
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	3,650,640	3,615,000	3,447,100	3,217,000	(398,000)	-11.01
Current Year Expenses	(6,526,983)	(9,328,240)	(4,314,709)	(9,480,610)	(152,370)	1.63
Prior Year Expenses	(538)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	538	0	(1,100)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	2,876,343	5,713,240	868,709	6,263,610	550,370	9.63
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

507 - Irvine Coast Assessment District 88-1 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 25,228	$ 12,000	$ 36,450	$ 27,000	$ 15,000	125.00%
Charges For Services	5,384,297	4,773,750	5,255,627	4,800,000	26,250	0.55
Miscellaneous Revenues	152,394	75,000	99,160	75,000	0	0.00
Other Financing Sources	3,918,811	13,638,000	10,422,385	52,000	(13,586,000)	-99.62
Obligated Fund Balances	0	5,265,500	2,832,445	5,346,500	81,000	1.54
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	9,480,730	23,764,250	18,646,066	10,300,500	(13,463,750)	-56.65
Services & Supplies	243,471	352,500	208,546	303,500	(49,000)	-13.90
Other Charges	8,770,305	18,437,750	18,437,521	4,997,000	(13,440,750)	-72.90
Special Items	0	4,974,000	0	5,000,000	26,000	0.52
Obligated Fund Balances	466,953	0	0	0	0	0.00
Total Requirements	9,480,729	23,764,250	18,646,066	10,300,500	(13,463,750)	-56.66
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	9,480,730	18,498,750	15,813,621	4,954,000	(13,544,750)	-73.22
Current Year Expenses	(9,013,776)	(23,764,250)	(18,646,066)	(10,300,500)	13,463,750	-56.66
Prior Year Expenses	(400)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	400	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(466,953)	5,265,500	2,832,445	5,346,500	81,000	1.54
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

509 - Rancho Santa Margarita CFD 87-5B - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 962,935	$ 950,000	$ 981,058	$ 380,000	$ (570,000)	-60.00%
Fines, Forfeitures & Penalties	2,356	2,500	1,939	2,500	0	0.00
Revenue from Use of Money and Property	9,192	6,000	13,250	12,000	6,000	100.00
Miscellaneous Revenues	4,273	0	378	0	0	0.00
Obligated Fund Balances	254,819	1,265,521	223,105	1,839,775	574,254	45.38
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,233,575	2,224,021	1,219,729	2,234,275	10,254	0.46
Services & Supplies	41,397	51,500	47,221	62,000	10,500	20.39
Other Charges	1,192,177	1,172,521	1,172,508	1,172,275	(246)	-0.02
Special Items	0	1,000,000	0	1,000,000	0	0.00
Total Requirements	1,233,574	2,224,021	1,219,729	2,234,275	10,254	0.46
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	978,756	958,500	996,624	394,500	(564,000)	-58.84
Current Year Expenses	(1,233,574)	(2,224,021)	(1,219,729)	(2,234,275)	(10,254)	0.46
Prior Year Expenses	(138)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	138	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	254,819	1,265,521	223,105	1,839,775	574,254	45.38
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

511 - Baker Ranch CFD 87-6 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,322	$ 2,336	$ 914	$ 5,238	$ 2,902	124.23%
Miscellaneous Revenues	1,396	0	0	0	0	0.00
Obligated Fund Balances	0	194,029	190,394	0	(194,029)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,718	196,365	191,308	5,238	(191,127)	-97.33
Services & Supplies	1,039	196,365	191,308	5,238	(191,127)	-97.33
Obligated Fund Balances	2,933	0	0	0	0	0.00
Total Requirements	3,972	196,365	191,308	5,238	(191,127)	-97.33
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,718	2,336	914	5,238	2,902	124.23
Current Year Expenses	(1,039)	(196,365)	(191,308)	(5,238)	191,127	-97.33
Prior Year Expenses	(80)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,334	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(2,933)	194,029	190,394	0	(194,029)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

513 - Coto de Caza CFD 87-8 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 1,131,217	$ 1,100,000	$ 1,233,584	$ 1,000,000	$ (100,000)	-9.09%
Fines, Forfeitures & Penalties	4,173	5,000	3,524	3,000	(2,000)	-40.00
Revenue from Use of Money and Property	14,591	10,000	24,344	15,000	5,000	50.00
Miscellaneous Revenues	12,560	0	271	0	0	0.00
Obligated Fund Balances	448,160	4,116,140	326,759	3,919,990	(196,150)	-4.77
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,610,702	5,231,140	1,588,482	4,937,990	(293,150)	-5.60
Services & Supplies	44,585	62,200	50,532	67,800	5,600	9.00
Other Charges	1,566,116	1,668,940	1,537,950	1,570,190	(98,750)	-5.92
Special Items	0	3,500,000	0	3,300,000	(200,000)	-5.71
Total Requirements	1,610,701	5,231,140	1,588,482	4,937,990	(293,150)	-5.60
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,162,542	1,115,000	1,261,723	1,018,000	(97,000)	-8.70
Current Year Expenses	(1,610,701)	(5,231,140)	(1,588,482)	(4,937,990)	293,150	-5.60
Prior Year Expenses	(138)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	138	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	448,160	4,116,140	326,759	3,919,990	(196,150)	-4.77
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

515 - Santa Teresita CFD 87-9 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,024	$ 1,782	$ 694	$ 4,063	$ 2,281	128.00%
Miscellaneous Revenues	639	0	0	0	0	0.00
Obligated Fund Balances	0	149,958	147,332	129	(149,829)	-99.91
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,663	151,740	148,026	4,192	(147,548)	-97.23
Services & Supplies	1,857	151,740	148,027	4,192	(147,548)	-97.24
Obligated Fund Balances	1,059	0	0	0	0	0.00
Total Requirements	2,916	151,740	148,027	4,192	(147,548)	-97.24
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,663	1,782	694	4,063	2,281	128.00
Current Year Expenses	(1,857)	(151,740)	(148,027)	(4,192)	147,548	-97.24
Prior Year Expenses	(80)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	1,334	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(1,059)	149,958	147,332	129	(149,829)	-99.91
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

516 - Assessment Dist 01-1 Ziani Project - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,702	$ 1,100	$ 2,289	$ 2,000	$ 900	81.82%
Charges For Services	385,508	390,000	442,959	445,000	55,000	14.10
Miscellaneous Revenues	9	0	0	0	0	0.00
Obligated Fund Balances	54,011	758,500	0	704,600	(53,900)	-7.11
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	441,230	1,149,600	445,248	1,151,600	2,000	0.17
Services & Supplies	40,242	51,200	43,618	56,200	5,000	9.77
Other Charges	400,988	398,400	398,390	395,400	(3,000)	-0.75
Special Items	0	700,000	0	700,000	0	0.00
Obligated Fund Balances	0	0	3,240	0	0	0.00
Total Requirements	441,230	1,149,600	445,248	1,151,600	2,000	0.17
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	387,219	391,100	445,248	447,000	55,900	14.29
Current Year Expenses	(441,230)	(1,149,600)	(442,008)	(1,151,600)	(2,000)	0.17
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	54,011	758,500	(3,240)	704,600	(53,900)	-7.11
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

517 - Rancho Santa Margarita CFD 87-5C - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 560,741	$ 550,000	$ 666,847	$ 650,000	$ 100,000	18.18%
Fines, Forfeitures & Penalties	1,048	1,000	966	1,000	0	0.00
Revenue from Use of Money and Property	5,117	4,000	9,532	6,000	2,000	50.00
Miscellaneous Revenues	5,098	0	141	0	0	0.00
Obligated Fund Balances	204,006	1,714,570	85,902	1,632,910	(81,660)	-4.76
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	776,010	2,269,570	763,388	2,289,910	20,340	0.89
Services & Supplies	39,280	51,150	44,995	54,150	3,000	5.87
Other Charges	736,729	718,420	718,392	735,760	17,340	2.41
Special Items	0	1,500,000	0	1,500,000	0	0.00
Total Requirements	776,010	2,269,570	763,388	2,289,910	20,340	0.90
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	572,004	555,000	677,486	657,000	102,000	18.38
Current Year Expenses	(776,010)	(2,269,570)	(763,388)	(2,289,910)	(20,340)	0.90
Prior Year Expenses	(138)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	138	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	204,006	1,714,570	85,902	1,632,910	(81,660)	-4.76
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

519 - Los Alisos CFD 87-7 - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 4,174	$ 3,000	$ 3,139	$ 16,900	$ 13,900	463.33%
Miscellaneous Revenues	2,297	0	0	0	0	0.00
Obligated Fund Balances	0	633,167	630,922	0	(633,167)	-100.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	6,471	636,167	634,061	16,900	(619,267)	-97.34
Services & Supplies	1,620	636,167	634,061	16,900	(619,267)	-97.34
Obligated Fund Balances	4,851	0	0	0	0	0.00
Total Requirements	6,471	636,167	634,061	16,900	(619,267)	-97.34
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	6,471	3,000	3,139	16,900	13,900	463.33
Current Year Expenses	(1,620)	(636,167)	(634,061)	(16,900)	619,267	-97.34
Prior Year Expenses	(80)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	80	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(4,851)	633,167	630,922	0	(633,167)	-100.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

521 - Rancho Santa Margarita CFD 87-5D (A) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 443,528	$ 400,000	$ 548,981	$ 600,000	$ 200,000	50.00%
Fines, Forfeitures & Penalties	2,279	2,500	793	2,000	(500)	-20.00
Revenue from Use of Money and Property	4,620	3,000	7,897	4,000	1,000	33.33
Miscellaneous Revenues	829	0	64	0	0	0.00
Obligated Fund Balances	602,696	1,576,500	67,653	1,388,630	(187,870)	-11.92
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,053,953	1,982,000	625,388	1,994,630	12,630	0.63
Services & Supplies	38,260	50,500	43,949	51,500	1,000	1.98
Other Charges	1,015,693	581,500	581,439	593,130	11,630	2.00
Special Items	0	1,350,000	0	1,350,000	0	0.00
Total Requirements	1,053,953	1,982,000	625,388	1,994,630	12,630	0.64
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	451,257	405,500	557,735	606,000	200,500	49.45
Current Year Expenses	(1,053,953)	(1,982,000)	(625,388)	(1,994,630)	(12,630)	0.64
Prior Year Expenses	(138)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	138	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	602,696	1,576,500	67,653	1,388,630	(187,870)	-11.92
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

523 - Newport Coast AD 01-1 Group 2 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 2,887	$ 2,000	$ 3,933	$ 3,000	$ 1,000	50.00%
Charges For Services	636,419	650,000	748,860	700,000	50,000	7.69
Miscellaneous Revenues	15	0	0	0	0	0.00
Obligated Fund Balances	85,845	1,086,250	0	1,032,500	(53,750)	-4.95
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	725,165	1,738,250	752,793	1,735,500	(2,750)	-0.15
Services & Supplies	40,537	51,750	46,152	53,000	1,250	2.42
Other Charges	684,628	686,500	686,488	682,500	(4,000)	-0.58
Special Items	0	1,000,000	0	1,000,000	0	0.00
Obligated Fund Balances	0	0	20,154	0	0	0.00
Total Requirements	725,165	1,738,250	752,793	1,735,500	(2,750)	-0.16
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	639,320	652,000	752,793	703,000	51,000	7.82
Current Year Expenses	(725,165)	(1,738,250)	(732,639)	(1,735,500)	2,750	-0.16
Prior Year Expenses	(400)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	400	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	85,845	1,086,250	(20,154)	1,032,500	(53,750)	-4.95
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

529 - CFD 2004-1 Ladera Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 347	$ 0	$ 0	$ 0	$ 0	0.00%
Miscellaneous Revenues	363	0	0	0	0	0.00
Obligated Fund Balances	1,436,645	0	0	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,437,355	0	0	0	0	0.00
Services & Supplies	1,437,189	0	0	0	0	0.00
Other Financing Uses	166	0	0	0	0	0.00
Total Requirements	1,437,355	0	0	0	0	0.00
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	710	0	0	0	0	0.00
Current Year Expenses	(1,437,355)	0	0	0	0	0.00
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	1,436,645	0	0	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

52T - Newport Coast AD 01-1 Conversion #1 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 4,369	$ 3,000	$ 5,860	$ 4,000	$ 1,000	33.33%
Charges For Services	961,722	970,000	1,101,975	1,090,000	120,000	12.37
Miscellaneous Revenues	23	0	0	0	0	0.00
Obligated Fund Balances	127,963	1,830,825	0	1,710,100	(120,725)	-6.59
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,094,077	2,803,825	1,107,835	2,804,100	275	0.00
Services & Supplies	37,197	46,500	42,814	47,600	1,100	2.37
Other Charges	1,056,880	1,057,325	1,057,300	1,056,500	(825)	-0.08
Special Items	0	1,700,000	0	1,700,000	0	0.00
Obligated Fund Balances	0	0	7,722	0	0	0.00
Total Requirements	1,094,077	2,803,825	1,107,836	2,804,100	275	0.01
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	966,114	973,000	1,107,835	1,094,000	121,000	12.44
Current Year Expenses	(1,094,077)	(2,803,825)	(1,100,114)	(2,804,100)	(275)	0.01
Prior Year Expenses	(400)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	400	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	127,963	1,830,825	(7,722)	1,710,100	(120,725)	-6.59
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

530 - CFD 2004-1 Ladera Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 4,493,294	$ 4,400,000	$ 4,668,723	$ 4,480,000	$ 80,000	1.82%
Fines, Forfeitures & Penalties	21,048	22,000	21,063	22,000	0	0.00
Revenue from Use of Money and Property	63,103	40,000	74,842	60,000	20,000	50.00
Miscellaneous Revenues	9,979	0	0	0	0	0.00
Other Financing Sources	166	0	0	0	0	0.00
Obligated Fund Balances	0	2,537,950	0	2,529,381	(8,569)	-0.34
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	4,587,590	6,999,950	4,764,627	7,091,381	91,431	1.30
Services & Supplies	99,718	115,915	80,421	76,900	(39,015)	-33.66
Other Charges	4,339,621	4,421,950	4,421,910	4,514,481	92,531	2.09
Special Items	0	2,462,085	0	2,500,000	37,915	1.54
Obligated Fund Balances	148,251	0	262,297	0	0	0.00
Total Requirements	4,587,591	6,999,950	4,764,628	7,091,381	91,431	1.31
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	4,587,590	4,462,000	4,764,627	4,562,000	100,000	2.24
Current Year Expenses	(4,439,340)	(6,999,950)	(4,502,331)	(7,091,381)	(91,431)	1.31
Prior Year Expenses	(400)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	400	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(148,251)	2,537,950	(262,297)	2,529,381	(8,569)	-0.34
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

533 - CFD 01-1 Ladera - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 2,148,814	$ 2,100,000	$ 2,177,395	$ 2,200,000	$ 100,000	4.76%
Fines, Forfeitures & Penalties	5,523	5,000	7,748	7,000	2,000	40.00
Revenue from Use of Money and Property	7,838	4,000	10,435	8,000	4,000	100.00
Miscellaneous Revenues	23	0	0	0	0	0.00
Obligated Fund Balances	0	1,588,250	0	1,524,570	(63,680)	-4.01
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	2,162,198	3,697,250	2,195,577	3,739,570	42,320	1.14
Services & Supplies	41,519	51,600	45,689	51,800	200	0.39
Other Charges	2,104,394	2,145,650	2,145,644	2,187,770	42,120	1.96
Special Items	0	1,500,000	0	1,500,000	0	0.00
Obligated Fund Balances	16,939	0	4,244	0	0	0.00
Total Requirements	2,162,851	3,697,250	2,195,577	3,739,570	42,320	1.14
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	2,162,198	2,109,000	2,195,577	2,215,000	106,000	5.03
Current Year Expenses	(2,145,912)	(3,697,250)	(2,191,333)	(3,739,570)	(42,320)	1.14
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	653	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(16,939)	1,588,250	(4,244)	1,524,570	(63,680)	-4.01
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

534 - AD 01-1 Group 3 Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 3,205	$ 2,000	$ 4,823	$ 3,000	$ 1,000	50.00%
Charges For Services	802,239	840,000	908,306	850,000	10,000	1.19
Miscellaneous Revenues	15	0	0	0	0	0.00
Obligated Fund Balances	82,278	1,502,750	0	1,495,640	(7,110)	-0.47
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	887,736	2,344,750	913,130	2,348,640	3,890	0.16
Services & Supplies	44,508	51,500	43,884	51,600	100	0.19
Other Charges	843,228	843,250	843,237	847,040	3,790	0.45
Special Items	0	1,450,000	0	1,450,000	0	0.00
Obligated Fund Balances	0	0	26,008	0	0	0.00
Total Requirements	887,736	2,344,750	913,129	2,348,640	3,890	0.17
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	805,458	842,000	913,130	853,000	11,000	1.31
Current Year Expenses	(887,736)	(2,344,750)	(887,121)	(2,348,640)	(3,890)	0.17
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	82,278	1,502,750	(26,008)	1,495,640	(7,110)	-0.47
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

536 - Newport Coast AD 01-1 Group 4 Conversion Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 471,885	$ 450,000	$ 465,488	$ 450,000	$ 0	0.00%
Revenue from Use of Money and Property	1,484	750	1,911	1,500	750	100.00
Miscellaneous Revenues	5	0	0	0	0	0.00
Other Financing Sources	0	0	45,410	0	0	0.00
Obligated Fund Balances	8,008	743,400	20,761	796,000	52,600	7.08
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	481,382	1,194,150	533,570	1,247,500	53,350	4.46
Services & Supplies	36,699	50,150	41,233	50,200	50	0.10
Other Charges	444,684	492,410	492,337	447,300	(45,110)	-9.16
Special Items	0	651,590	0	750,000	98,410	15.10
Total Requirements	481,382	1,194,150	533,570	1,247,500	53,350	4.47
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	473,374	450,750	512,809	451,500	750	0.17
Current Year Expenses	(481,382)	(1,194,150)	(533,570)	(1,247,500)	(53,350)	4.47
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	8,008	743,400	20,761	796,000	52,600	7.08
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

540 - CFD 2015-1 RMV (Village of Esencia) Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 286,100	$ 200,000	$ 298,699	$ 10,000	$ (190,000)	-95.00%
Other Financing Sources	88,700,002	0	0	0	0	0.00
Obligated Fund Balances	0	32,238,000	4,171,160	1,575,000	(30,663,000)	-95.11
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	88,986,102	32,438,000	4,469,859	1,585,000	(30,853,000)	-95.11
Services & Supplies	42,465,010	26,488,000	(1,432,081)	1,585,000	(24,903,000)	-94.02
Other Charges	12,698,061	5,950,000	5,901,939	0	(5,950,000)	-100.00
Obligated Fund Balances	33,823,032	0	0	0	0	0.00
Total Requirements	88,986,102	32,438,000	4,469,859	1,585,000	(30,853,000)	-95.11
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	88,986,102	200,000	298,699	10,000	(190,000)	-95.00
Current Year Expenses	(55,163,070)	(32,438,000)	(4,431,092)	(1,585,000)	30,853,000	-95.11
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(38,767)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(33,823,032)	32,238,000	4,171,160	1,575,000	(30,663,000)	-95.11
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

541 - CFD 2015-1 RMV (Village of Esencia) Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 4,675,325	$ 5,550,000	$ 4,675,464	$ 4,800,000	$ (750,000)	-13.51%
Revenue from Use of Money and Property	46,007	20,000	80,507	60,000	40,000	200.00
Other Financing Sources	7,947,808	0	0	0	0	0.00
Obligated Fund Balances	0	2,021,600	866,419	1,932,930	(88,670)	-4.39
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	12,669,139	7,591,600	5,622,389	6,792,930	(798,670)	-10.52
Services & Supplies	54,927	83,328	83,327	78,030	(5,298)	-6.36
Other Charges	1,318,244	5,539,100	5,539,063	4,714,900	(824,200)	-14.88
Special Items	0	1,969,172	0	2,000,000	30,828	1.57
Obligated Fund Balances	11,295,968	0	0	0	0	0.00
Total Requirements	12,669,139	7,591,600	5,622,390	6,792,930	(798,670)	-10.52
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	12,669,139	5,570,000	4,755,970	4,860,000	(710,000)	-12.75
Current Year Expenses	(1,373,171)	(7,591,600)	(5,619,940)	(6,792,930)	798,670	-10.52
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(2,449)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(11,295,968)	2,021,600	866,419	1,932,930	(88,670)	-4.39
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

547 - CFD 00-1 (Series A of 2000) Ladera - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 1,940,410	$ 1,900,000	$ 1,953,660	$ 1,900,000	$ 0	0.00%
Fines, Forfeitures & Penalties	4,153	4,000	4,403	4,000	0	0.00
Revenue from Use of Money and Property	8,528	5,000	10,798	6,000	1,000	20.00
Miscellaneous Revenues	26	0	0	0	0	0.00
Obligated Fund Balances	46,581	1,641,370	73,395	1,673,900	32,530	1.98
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,999,697	3,550,370	2,042,256	3,583,900	33,530	0.94
Services & Supplies	39,494	52,000	43,899	52,000	0	0.00
Other Charges	1,960,856	1,998,370	1,998,356	2,031,900	33,530	1.68
Special Items	0	1,500,000	0	1,500,000	0	0.00
Total Requirements	2,000,351	3,550,370	2,042,255	3,583,900	33,530	0.94
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,953,116	1,909,000	1,968,861	1,910,000	1,000	0.05
Current Year Expenses	(2,000,351)	(3,550,370)	(2,042,255)	(3,583,900)	(33,530)	0.94
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	653	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	46,581	1,641,370	73,395	1,673,900	32,530	1.98
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

549 - Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 996,220	$ 1,000,000	$ 1,078,383	$ 966,925	$ (33,075)	-3.31%
Fines, Forfeitures & Penalties	2,836	2,000	584	600	(1,400)	-70.00
Revenue from Use of Money and Property	6,464	5,000	8,742	8,000	3,000	60.00
Miscellaneous Revenues	4,268	0	0	0	0	0.00
Obligated Fund Balances	87,811	1,041,050	0	1,099,245	58,195	5.59
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,097,599	2,048,050	1,087,710	2,074,770	26,720	1.30
Services & Supplies	40,676	46,741	46,741	52,650	5,909	12.64
Other Charges	1,056,924	1,002,550	1,002,541	1,022,120	19,570	1.95
Special Items	0	998,759	0	1,000,000	1,241	0.12
Obligated Fund Balances	0	0	38,429	0	0	0.00
Total Requirements	1,097,599	2,048,050	1,087,710	2,074,770	26,720	1.30
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,009,788	1,007,000	1,087,710	975,525	(31,475)	-3.13
Current Year Expenses	(1,097,599)	(2,048,050)	(1,049,281)	(2,074,770)	(26,720)	1.30
Prior Year Expenses	(80)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	81	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	87,811	1,041,050	(38,429)	1,099,245	58,195	5.59
Ending Fund Balance - Unassigned	$ 1	$ 0	$ 0	$ 0	$ 0	0.00%

551 - Assessment District 92-1 Newport Ridge - Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 21,848	$ 10,000	$ 22,646	$ 15,000	$ 5,000	50.00%
Charges For Services	11,154	0	0	0	0	0.00
Miscellaneous Revenues	111,672	0	72,643	0	0	0.00
Obligated Fund Balances	649,349	2,977,385	696,973	2,258,550	(718,835)	-24.14
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	794,023	2,987,385	792,262	2,273,550	(713,835)	-23.89
Services & Supplies	22,688	42,250	27,133	45,450	3,200	7.57
Other Charges	771,335	1,945,135	765,129	1,228,100	(717,035)	-36.86
Special Items	0	1,000,000	0	1,000,000	0	0.00
Total Requirements	794,023	2,987,385	792,262	2,273,550	(713,835)	-23.89
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	144,674	10,000	95,289	15,000	5,000	50.00
Current Year Expenses	(794,023)	(2,987,385)	(792,262)	(2,273,550)	713,835	-23.89
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	649,349	2,977,385	696,973	2,258,550	(718,835)	-24.14
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

555 - CFD 2003-1 Ladera Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 3,225,618	$ 3,100,000	$ 3,221,243	$ 3,000,000	$ (100,000)	-3.23%
Fines, Forfeitures & Penalties	11,670	10,000	7,441	8,000	(2,000)	-20.00
Revenue from Use of Money and Property	17,442	5,000	24,799	10,000	5,000	100.00
Miscellaneous Revenues	166	0	0	0	0	0.00
Obligated Fund Balances	0	1,541,300	0	1,694,100	152,800	9.91
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	3,254,896	4,656,300	3,253,484	4,712,100	55,800	1.19
Services & Supplies	52,466	58,000	47,648	59,100	1,100	1.90
Other Charges	3,042,101	3,098,300	3,098,259	3,153,000	54,700	1.77
Special Items	0	1,500,000	0	1,500,000	0	0.00
Obligated Fund Balances	160,329	0	107,576	0	0	0.00
Total Requirements	3,254,896	4,656,300	3,253,484	4,712,100	55,800	1.20
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	3,254,896	3,115,000	3,253,484	3,018,000	(97,000)	-3.11
Current Year Expenses	(3,094,567)	(4,656,300)	(3,145,908)	(4,712,100)	(55,800)	1.20
Prior Year Expenses	(200)	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	200	0	0	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	(160,329)	1,541,300	(107,576)	1,694,100	152,800	9.91
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

559 - CFD 2016-1 RMC (Village Of Esencia) Construction

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 0	$ 0	$ 218,704	$ 15,000	$ 15,000	0.00%
Other Financing Sources	0	101,819,000	95,199,135	0	(101,819,000)	-100.00
Obligated Fund Balances	0	0	0	48,877,200	48,877,200	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	0	101,819,000	95,417,839	48,892,200	(52,926,800)	-51.98
Services & Supplies	0	83,672,000	30,590,926	35,165,200	(48,506,800)	-57.97
Other Charges	0	18,147,000	4,422,675	10,227,000	(7,920,000)	-43.64
Special Items	0	0	0	3,500,000	3,500,000	0.00
Obligated Fund Balances	0	0	60,404,238	0	0	0.00
Total Requirements	0	101,819,000	95,417,839	48,892,200	(52,926,800)	-51.98
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	0	101,819,000	95,417,839	15,000	(101,804,000)	-99.99
Current Year Expenses	0	(101,819,000)	(35,007,858)	(48,892,200)	52,926,800	-51.98
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(5,744)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	0	0	(60,404,238)	48,877,200	48,877,200	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ (1)	$ 0	$ 0	0.00%

560 - CFD 2016-1 RMC (Village Of Esencia) Debt Service

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Taxes	$ 0	$ 5,320,000	$ 5,302,621	$ 4,850,000	$ (470,000)	-8.83%
Revenue from Use of Money and Property	0	0	28,800	2,000	2,000	0.00
Other Financing Sources	0	8,100,000	8,053,002	0	(8,100,000)	-100.00
Obligated Fund Balances	0	0	0	2,949,500	2,949,500	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	0	13,420,000	13,384,423	7,801,500	(5,618,500)	-41.86
Services & Supplies	0	12,170,000	54,367	1,321,500	(10,848,500)	-89.14
Other Charges	0	1,250,000	1,195,697	4,480,000	3,230,000	258.40
Special Items	0	0	0	2,000,000	2,000,000	0.00
Obligated Fund Balances	0	0	12,134,360	0	0	0.00
Total Requirements	0	13,420,000	13,384,423	7,801,500	(5,618,500)	-41.87
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	0	13,420,000	13,384,423	4,852,000	(8,568,000)	-63.84
Current Year Expenses	0	(13,420,000)	(1,246,186)	(7,801,500)	5,618,500	-41.87
Prior Year Expenses	0	0	0	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	0	0	(3,878)	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	0	0	(12,134,360)	2,949,500	2,949,500	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ (1)	$ 0	$ 0	0.00%

590 - In-Home Supportive Services Public Authority

Summary of Final Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2015-2016 Actual Exp/Rev	FY 2016-2017 Budget As of 6/30/17	FY 2016-2017 Actual Exp/Rev As of 6/30/17	FY 2017-2018 Final Budget	Change from FY 2016-2017 Budget Amount	Change from FY 2016-2017 Budget Percent
Revenue from Use of Money and Property	$ 1,655	$ 1,000	$ 2,691	$ 1,729	$ 729	72.90%
Intergovernmental Revenues	1,397,619	1,975,046	1,787,843	1,975,184	138	0.01
Charges For Services	0	0	185	0	0	0.00
Miscellaneous Revenues	5	0	0	0	0	0.00
Other Financing Sources	0	500,000	0	0	(500,000)	-100.00
Obligated Fund Balances	27,971	0	0	0	0	0.00
Fund Balance Unassigned	0	0	0	0	0	0.00
Total Revenues	1,427,250	2,476,046	1,790,719	1,976,913	(499,133)	-20.15
Services & Supplies	1,429,066	1,973,608	1,771,971	1,975,088	1,480	0.07
Other Financing Uses	885	502,438	2,438	1,825	(500,613)	-99.64
Obligated Fund Balances	0	0	19,303	0	0	0.00
Total Requirements	1,429,951	2,476,046	1,793,711	1,976,913	(499,133)	-20.16
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.00
Current Year Revenue	1,399,279	2,476,046	1,790,719	1,976,913	(499,133)	-20.16
Current Year Expenses	(1,426,433)	(2,476,046)	(1,774,408)	(1,976,913)	499,133	-20.16
Prior Year Expenses	(312)	0	(526)	0	0	0.00
Decrease/(Increase) Reserve for Encumbrances	(505)	0	3,518	0	0	0.00
Decrease/(Increase) to Obligated Fund Balances	27,971	0	(19,303)	0	0	0.00
Ending Fund Balance - Unassigned	$ 0	$ 0	$ 0	$ 0	$ 0	0.00%

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Description of Major Objects by Classification

SALARIES AND EMPLOYEE BENEFITS

0100 Salaries and Wages

Items included:
0101 Regular Salaries
0102 Extra Help
0103 Overtime
0104 Annual Leave Payoff
0105 Vacation Payoff
0106 Sick Leave Payoff
0107 Retiree Multi-Yr Leave Balance Payoff
0110 Performance Incentive Pay (time off only currently awarded)
0111 Other Pay (e.g., bilingual, supplemental portion of worker's compensation for non-safety employees)
0112 Other Salaries

Items excluded:
Payment to independent contractor (post to account indicating purpose of contract; e.g., Object 1900 Professional Services)

0200 Retirement

County's share of the expense of employee retirement programs.

Items included:
0202 Early Retirement
0203 Re-Opener Retirement
0204 County Paid Executive Deferred Comp Plan
0205 1.62% Retirement ER Contribution 401(A) Plan
0206 Retiree Medical
0207 Health Reimbursement Account
0208 Pension Prepayment Discount

0300 Employee Group Insurance

County's share of expense of insurance programs.

Items included:
0301 Unemployment Insurance
0305 Salary Continuance Insurance
0306 Health Insurance
0307 Wellness Program
0308 Dental Insurance
0309 Life Insurance
0310 AD&D Insurance
0319 Other Insurance (e.g., employer's share of union contributions)

0350 Workers' Compensation Insurance

Items included:
0352 Workers' Compensation - General

0353 Workers' Compensation - Benefits (benefit portion of employer's share of workers' compensation for both safety and non-safety employees; this Object is used by Workers' Comp ISF Fund 293 only)
0354 Workers' Compensation - Excess Costs (supplemental portion of the employer's share of workers' compensation for safety employees; this Object is recorded in the employee's fund/budget control)

0400 Other Benefits
Employer's share of Medicare and FICA (Federal Insurance Contribution Act)

Items included:
0401 Medicare

0402 Executive Car Allowance
Part of executive management compensation package

0403 Optional Benefit Plan
Part of administrative and executive management compensation package

0490 Salary Cost Applied Intrafund
This object is used to record transactions to cost apply salaries and benefits expenditures to Object 4200 Buildings and Improvements, and Infrastructure.

SERVICES AND SUPPLIES

0500 Agricultural

Types of items included:
Agricultural disinfecting and exterminating services
Animal medicines and serums
Custom farming services
Ear tags
Fertilizer
Forage
Insecticides
Irrigation
Livestock registration
Nursery stock
Peat moss
Pest abatement supplies
Seed
Topsoil
Weed killer

Items excluded:
Any of the above used in building and grounds maintenance

0600 Clothing and Personal Supplies

Types of items included:
Badges, chevrons
Belts
Buttons
Cartridge, badge cases

Combs
Facial tissue
Gloves
Goggles
Gowns
Helmets
Masks
Raincoats
Rubber boots
Safety Clothing
Sewing Supplies
Shoes
Slippers
Tailoring, alterations
Tobacco
Toilet articles
Uniforms
Uniform allowances, rental
Yardage

0700 Communications

0701 Telephone and Telegraph - Interfund Transfers
0702 Telephone and Telegraph - Other
0740 Enterprise Telephone Service Charge
0741 Telephone Service Charges from Vendor
0742 Cell Phones, Pagers, Blackberry

Types of items included:

Internet services
Messenger services
Radio and microwave services
Telephone, telephone reimbursements, telegraph and teletype services

Types of items excluded:

Radio repair and supplies (post to Object 1300 Maintenance-Equipment)
Rental of communications equipment (post to Object 2100 Rents and Leases-Equipment)

0900 Food

Includes nutrients and beverages for human consumption either presently suitable for consumption or kitchen processing, or not presently suitable such as livestock and poultry, but intended for ultimate conversion and use as food by the purchasing agency.

Types of items included:

Candy, confectionery
Cereals, cereal products
Cocoa, cocoa products
Coffee, coffee substitutes
Eggs, egg products
Feed for live animals, poultry and fish that are being raised for food
Live animals, poultry, fish, meat, and related by-products
Milk, milk products

Margarine
Soft drinks
Spices, salt
Sugar, sugar products
Tea
Vegetables, vegetable products

Types of items excluded:
Draft, breeding, and dairy animals (post to Equipment)
Dietary supplements (post to Medical, Dental, and Laboratory Supplies)
Spirits, malt, or vinous liquors (post to Medical, Dental and Laboratory Supplies)
Meals furnished to jurors (post to Jury and Witness Expense)
Meals furnished to indigents (post to Support and Care of Persons)

1000 Household Expense
1001 Household Expense-Trash

Types of items included:
Kitchen and dining service:
Chinaware, glassware
Cooking, baking, meat cutting utensils, and supplies
Cutlery
Napkins
Tablecloths
Bedding:
Bedspreads
Blankets
Mattresses
Pillows
Pillowcases
Sheets
Laundry:
Clothespins
Detergents, soaps, and washing compounds
Dry cleaning
Laundry bags
Marking Ink
Outside laundry
Other:
Brooms, mops, wax and cleaners
Carpet cleaning shampoo
Clothes locker, small heaters
Contractual maid and custodial services
Curtains, drapes, rugs (when not capitalized)
Disinfectants
Drinking water stands
Garbage cans
Hot plates
Refuse disposal
Soap, toilet tissue
Towels, towel service

Type of items excluded:
Supplies issued to individuals for personal use (post to Clothing and Personal Supplies)

1100 Insurance

Types of items included:
Boiler
Bonds
Burglary
Collision
Employee Benefits insurance premium which will be charged by paying department to employee departments
False arrest
Fire
Forgery
Individual and blanket bonds
Malpractice
Money and securities
Property damages
Public liability

Types of items excluded:
Department's share of employee Insurance (post to Employee Group Insurance or related Object accounts 0300-0319 or Workers' Compensation Insurance or related Object accounts 0350-0354)

1200 Jury and Witness Expense

Types of items included:
Fees and expenses of Coroner's juries
Fees and expenses of jurors, witnesses, and interpreters (criminal cases only)
Meals, transportation and hotel accommodations for jurors

Types of items excluded:
Psychiatric services (post to Professional and Specialized Services)

1300 Maintenance - Equipment and Software
1300 Maintenance Equipment - Non-IT Maintenance
1301 Maintenance - Inventory Parts
1302 Parts Not Direct-Billed to Customers
1340 Software Maintenance & Support
1341 IT Hardware Maintenance & Support

Includes expenditures for keeping equipment, whether capitalized or not, in efficient operating condition.

Types of items included:
Automotive supplies, such as lubricating oil, light bulbs, spark plugs, anti-freeze, grease, polish, brake fluid, seat covers, skid chains, batteries, tires and tubes, fan belts, filters, contractual repairs, overhauls
Radio repair services and supplies
Repair parts
Service contracts for maintenance
Towing charges
Upholstering such as office equipment, automobile

1400 Maintenance - Building and Improvements
1402 Minor Alterations and Improvements

1404 Major Alterations and Improvements

Includes expenditures for maintaining the useful life of buildings and improvements.

Types of items included:
Asphalt for maintaining landfills
Awnings
Boiler compounds
Electrical and plumbing supplies and services
Fire extinguisher refills
Gardening expense, including weed and pest control supplies for buildings and grounds
Heating and cooling system repairs
Landfill fabric
Light globes, fuses
Minor alterations
Monitoring alarms for buildings
Nursery stock
Painting supplies and services
Pool service
Replacement parts which do not result in a betterment
Window tinting

Types of items excluded:
Lawnmowers, edgers, shears, ladders, paint brushes
Water, electricity, gas
Road Supplies
Road Contractual Services

1500 Medical, Dental and Laboratory Supplies

1501 Pharmaceuticals
1502 Medical Supplies
1503 Dental Supplies
1504 Contract Pharmacy
1509 Minor Medical Equipment to be Controlled

Includes all types of laboratory supplies.

Types of items included:
Alcohol
Animals, fish, insects for laboratory tests
Antiseptics, antitoxins
Artificial limbs
Blood plasma
Crime laboratory supplies
Dentures
Dietary supplements, drugs
Embalming supplies
Eyeglasses, grinding compounds
Hearing Aids
Hypodermic needles and syringes
Laboratory enamelware, glassware
Laboratory scales
Liquor

Medical and dental instruments
Medical gases, medicines
Medical soap
Narcotics
Orthopedic supplies
Pharmaceuticals
Road materials, testing supplies
Rubber gloves, rubber sheets
Splints, syringes
X-ray film

Types of items excluded:
Any of the above given as part of an assistance program (post to Support and Care of Persons)

1600 Memberships

Includes memberships in societies, association of officials, trade associations and other organizations which issue official publications

1700 Miscellaneous Expense
1701 Cash Differences
1702 Cash Losses

Includes frequent or minor expenditures, not limited in incidence to any particular department, which are not classified in any other account. Care should be exercised that this account is not used for expenditures which may be properly posted to the other accounts.

Types of items included:
Cash shortages
Unidentifiable inventory overages and shortages
Infrequent or minor expenditures not classified in any other account

1800 Office Expense
1801 Duplicating Services (services provided by CEO Publishing Services only)
1802 Periodicals and Journals
1803 Postage
1805 Purchasing Stores Office Supplies
1806 Printing Costs by Outside Vendors
1809 Minor Office Equipment to be Controlled
1840 IT Hardware Purchases (purchases under $5,000)

Includes expenses for office-type supplies and services.

Types of items included:
Accounting and report forms
Binders, docket books
Book binding and repair
Books, manuals
Bottled drinking water
Dictation machine supplies
Drafting paper
Duplicating services
Envelopes, stamped envelopes

Filing supplies, letterheads
Letter scales
Metered postage, stamps
Microfilm
Office machine ribbons
Paper, paper clips
Parcel post
Pencils, pens, pencil sharpeners
Photocopy supplies
Post Office box rent, post cards
Printing and binding
Receipts, receipt books
Records destruction
Registered mail and special delivery
Reproductions and blueprints
Rubber stamps, scissors
Scotch tape
Shelving
Small staplers, dating and numbering machines
Subscriptions to magazines, periodicals, clipping services
Stamps
Telephone answering devices
Wastebaskets

Types of items excluded:
Towel service (post to Household Expense)
Film developing, photography supplies (Post to Special Departmental Expense)
Books and periodicals for circulating library use, their repair and binding (Post to Special Departmental Expense)

1900 Professional and Specialized Services
1901 Data Processing Services
1902 Photographic Microfilm Expense
1903 Surveys and Studies
1904 Ambulance Contracts
1905 Welfare Eligibility Exams
1907 Collection Agency Fees
1908 Temporary Help
1909 Contracts
1910 Court Security
1911 CWCAP Charges
1912 Investment Administrative Fees
1913 Merchant Fees
1920 Non-claimable Administrative Expense
1940 Enterprise IT Services
1941 IT Professional Services Contract

Types of items included:
Most professional and skilled services
Actuarial studies
Aerial surveys, appraisals
Ambulance service

Architectural services
Armored car service
Artist's fees
Auditing and accounting
Boards and commissions
Bounties
Burial service
Chemical analysis
Clerical services
Computer training
Consultations
Data processing services
Engineering services
Fees paid Humane Society
File fees
Fiscal agent's fees
Furniture moving
Lecture and musical services
Management and salary surveys
Marshal service fee
Materials testing
Medical, dental and laboratory services
Medical and sobriety examinations
Microfilm services
Outside animal boarding expense
Outside defense counsel legal services
Psychiatric services
Radio broadcasting
Reporting and transcribing
Road construction and maintenance contracts
Sandblasting
Storm channel cleaning
Technical identification services
Weighing and measuring services

Types of items excluded:
Messenger services (post to Communications)
Radio technical services (post to Communications)
Custodial services (post to Household Expense)
Service contracts for equipment maintenance (post to Maintenance-Equipment)
Service contracts for maintenance of buildings and improvements (post to Maintenance-Building and Improvements)
Disinfecting and exterminating services (post to Agricultural or Household Expense)
Time-lock inspection service (post to Maintenance)

2000 Publication and Legal Notices
Includes expenses for the publication of legally required notices and reports.

Types of items included:
Advertising impounded animals
Bids for purchases

Bond sale notices
Budgets
Crop reports
Delinquent tax lists
Employment opportunities
Financial reports
Ordinances
Planning Commission hearings
Proceeding of Board of Supervisors
Public Administrator's semi-annual report
Tax sale notice
Transfers of unclaimed refundable taxes

Types of items excluded:
Advertising County resources (post to Special Departmental Expense)
Printing and binding lists of registered voters, printing ballots (post to Special Departmental Expense)

2100 Rents and Leases - Equipment
Includes rents and leases paid for the use of equipment and other articles.

2140 Software leases & Licenses
2141 IT Hardware Leases
2150 Equipment Usage

Types of items included:
Alarm systems (tied to police, fire, or alarm service company)
Amounts paid under operating lease agreements
Cable television rental
Office furniture
Rent of communications equipment
Rent of films, exhibits, models
Licensing of Software (Permission to use Software)
Trailer rentals

Types of items excluded:
Rent or lease of cars and trucks (post to Transportation and Travel-General)
Telephone service (post to Communications)
Amounts paid under lease purchase agreements (post to Lease Purchase Principal Payment and Lease Purchase Interest Payment)

2200 Rents and Leases - Buildings and Improvements
Includes rents and leases paid for the use of land, buildings and improvements.

Types of items included:
Amounts paid under operating lease agreements
Parking space leases
Rent of polling places
Storage charges
Type of items excluded:
Non-removable leasehold improvements (post to Buildings and Improvements or Maintenance-Buildings and Improvements)
Amounts paid under capital lease agreements (post to Lease Purchase

Principal Payment and Lease Purchase Interest Payment)

2300 Small Tools and Instruments

2309 Minor Small Tools and Instruments to be Controlled

Includes minor equipment of insufficient life or value to require classification as a capital asset, and replacement parts of such tools and instruments.

Types of items included:

Carpentry, machines and general purpose tools:
Bits
Calipers
Chisels
Cutters
Drills
Files
Flashlights
Gauges
Hammers
Handsaws
Ladders
Lanterns
Levels
Oil cans
Paint brushes
Picks
Reamers
Screwdrivers
Shovels
Tool boxes
Wheelbarrows
Wrenches
Drafting, engineering and surveying tools:
Curve sets
Drawing instruments
Hand compasses
Measuring tapes
Plumb bobs
Sextants
Slide rules
Rods
Gardening tools:
Edgers
Gardening hose
Hand lawnmowers
Hoes
Planters
Pruning shears
Rakes
Sprayers
Other specialized tools and instruments:

Art and Craft
Barbering
Battery chargers
Blacksmith
Electrician
Metal working
Plumbing
Tailoring
Weighing and measuring

Types of items excluded:
Medical, dental and laboratory instruments (post to Medical, Dental and Laboratory Supplies)
Safety devices, such as belts, goggles and helmets (post to Clothing and Personal Supplies)
Supplies such as nails, bolts, oxygen, and welding rods (post to Maintenance Equipment or Maintenance-Buildings and Improvements)

2400 Special Departmental Expenses

2401 Capital Project Support to Counties and Cities
2409 Minor Special Department Equipment to be Controlled
2412 Facilities and Warehouse Supplies
2490 Landfill Closure/Post Closure Costs

Includes comparatively specialized supplies and services, peculiar to one or a few departments for which an account has not otherwise been provided.

Types of items included:
Advertising County resources
Ammunition
Athletic supplies
Books for circulating library use / inmates usage
Book reimbursements
Demonstration materials
Detective expense
Diesel fuel (for central garage)
Dog food
Disposal of animal carcasses
Educational training, including related expenses
Election expenses
Election officers
Employee benefit reimbursements by Human Resources Department
Film development supplies and expenses
Fingerprint supplies
Fireworks
Games and puzzles
Handcuffs
Hoses, couplings, nozzles
Instruction courses
Pound supplies
Printing and binding lists of registered voters
Printing ballots
Projection screens
Rideshare

Road materials
Service pins
Shipping supplies
Tuition reimbursements
Unclassified expenditures from District Attorney's and Sheriff's special funds
Warehouse storage containers

2600 Transportation and Travel - General

2601 Private Auto Mileage
2602 Garage Expense

Includes the transportation of persons and things except where other services furnished in conjunction with transportation comprise the major portion of the charge, or where the transportation is more appropriately included under account titles indicating the purpose.

Types of items included:

Central garage services
Delivery services
Freight, express and other transportation charges not chargeable to a commodity purchased
Gasoline, diesel fuel, except when purchased for central garage
Leased or hired vehicles
Reimbursements for private car use
Reimbursements for meals, lodging, bridge tolls, train, bus, airfares, and any other authorized travel expenses
Transportation of prisoners and court wards

Types of items excluded:

Ambulance services (post to Professional and Specialized Services)
Armored car service (post to Professional and Specialized Services)
Gasoline, diesel fuel, etc., used for off-highway purposes of Road Department
(post to Maintenance-Equipment)
Natural gas, butane, fuel, oil, etc., used for heating/cooling purposes (post to Utilities)
Packing supplies (post to Special Departmental Expense)
Purchases for central garage vehicles (post to Maintenance-Equipment or
Special Departmental Expense)
Transportation of indigents (post to Support and Care of Persons)

2700 Transportation and Travel - Meetings/Conferences

Items included:

Includes reimbursement for expenses in connection with attendance at conferences and meetings; i.e., reimbursement for meals, lodging, conference registration, bridge tolls, parking, train, bus, airfares, miscellaneous other mileage, miscellaneous non-taxable reimbursements and any other authorized travel expense.

2800 Utilities

2801 Utilities - Purchased Electricity
2802 Utilities - Purchased Gas
2803 Utilities - Purchased Water

Types of items included:

Coal, wood
Electricity
Heating and cooling supplies for County buildings
Natural gas, butane, fuel oil

Sewage disposal
Street lighting on County grounds
Water

Types of items excluded:
Fuel for department vehicles
Gasoline fuel for central garage vehicles
Refuse disposal (post to Household Expense)
Telephone service (post to Communications)

2890 Intra-Agency Services and Supplies Billing Offsets
This object can only be used with an agency which incurs billable services and supplies costs, and which bills itself (as well as other funds/budget controls) for a portion of these costs. This object is credited to offset debits made to various services and supplies objects within the same agency as a result of the billings.

2900 Services and Supplies Reimbursements
2910 Reimbursement of CWCAP Charges

Types of items included:
Employee physicals paid initially by HCA
Utilities paid initially by RDMD

Types of items excluded:
Reimbursements among County General Fund budget controls (use Object 5100)
Reimbursements received by Propriety Funds (use revenue sources)
Reimbursements received from O.C. Superior Courts (use revenue sources)

OTHER CHARGES

3000 Bad Debts
Include amounts incurred in the current year because of the failure to collect receivables.

3100 Contributions to Non-County Governmental Agencies
Includes contributions to other governmental agencies engaged in activities either identical or supplementary to those of the County.

Types of items included:
Contributions to cities for lifeguard services
Contributions to the U.S. Forest Service
Grants to recreation, soil conservation, air pollution control and other types of districts
Grants for fish and game propagation and predatory animal control

Types of items excluded:
Contributions to non-government agencies, such as museums, zoos, local celebrations, blood banks (post to Professional and Specialized Services)

3200 Bond Redemption
Redemption of matured and called bonds

3250 Retirement of Other Long-Term Debt
3251 Lease Purchase Principal Payment - includes liquidation of long-term debt principal, including the principal portion of capital leases other than bonds.

3300 Interest on Bonds
3310 Capital Accretion on Bonds - includes interest and call premium payments on bonded debt.

3350 Interest on Other Long-Term Debt
3351 Lease Purchase Interest Payment - includes interest on long term debt (including the interest portion of capital leases), other than bonds.

3400 Interest on Notes and Checks
Includes interest payments on tax anticipation notes and checks.

3410 Debt Issuance Costs
3420 Debt Service Payment to Escrow Agent

3500 Judgments and Damages
3510 Other Charges - Operating
3520 Insurance Claims
3530 Insurance Premiums

Items included:
Expenditures in settlement of claims against the County for injury to persons and property

Items excluded:
Damages paid in connection with rights of way acquisition
Damages paid in connection with land acquisition

3600 Rights of Way

Items included:
Amounts paid for the acquisition of easements where title is not acquired by the County, and the acquisition of land acquired in fee title for road purposes.

3700 Taxes and Assessments
3750 Pollution Remediation Expense

Items included:
Taxes and assessments levied against the County by another governmental agency.

3800 Support and Care of Persons
Includes cash or necessaries furnished indigents or others for whom the County has assumed the burden of support.

3803 Purchased Welfare Expenditures
3807 Temporary Shelter Care
3808 S.E.D Expense
3809 GAIN (Greater Avenues to Independence)

Types of items included:
Allowances for incidentals to prisoners and court wards
Contract nursing and housekeeping services for welfare cases
Groceries, clothing and supplies for indigents
Maternity and adoption expense
Meals and lodging
Medical and dental supplies furnished public assistance recipients
Payment for care in foster homes and private institutions
Payment of rents and utilities for indigents

Public assistance payments
Reimbursement to other governmental agencies for care and transportation of prisoners
Reimbursement to State for care of County inmates in State institutions
Transportation of indigents

Items excluded:
Support and care in County institutions

3900 Income Allocation
For use by the Deferred Compensation Fund to allocate net earnings.

3950 Other Charges Reimbursements:
Includes reimbursement from funds outside the County General Fund for lease-purchase payments originally recorded in Lease Purchase Principal Payment and Lease Purchase Interest Payment accounts.

CAPITAL ASSETS

4000 Equipment
Expenditures for the acquisition of physical property owned, not leased, of a permanent nature with a value of over $5,000 or over, other than land, buildings and improvements.

4040 IT Equipment (purchases over $5,000)

Types of items included:
Automotive equipment
Communications equipment
Computer software
Freight or other carriage charges
Installation costs
Office equipment
Office furniture
Sales, use and transportation taxes
Special equipment

Types of items excluded:
Books (post to Special Departmental Expense)
Films (post to Special Departmental Expense)
Leased equipment (post to Rents and Leases-Equipment)

4100 Land
Expenditures for the acquisition of land, except land acquired for road purposes. Requires a Unit code starting with the letter "L."

Types of items included:
Appraisal, negotiation, title search, and surveying fees
Clearing land for use
Cost of demolishing or relocating structures
Cost of obtaining consents and payment for condemnation costs
Filing costs

Types of items excluded:
Purchase of right of way where title is not acquired by the County of Orange (post to Rights of Way)
Land acquired in fee title for road purposes (post to Rights of Way)

4200 Buildings and Improvements, and Infrastructure
Expenditures for the purchase price, contract price, or job costs, and any other expenditures necessary to put a structure into its intended state of operation. Requires a Unit code starting with the letter "P."

Types of items included:
Buildings and Improvements:
Architect fees
Condemnation costs
Cost of fixtures attached to and forming a permanent part of structures
Costs of permits and licenses
Insurance during construction
Major alterations or improvements of existing structures
Non-removable leasehold improvements:
Fences
Landscaping
Pavement
Pipelines
Wells

4209 Buildings and Improvements, and Infrastructure Reimbursements
Reimbursements from funds outside the County General Fund for capital project expenditures which were originally recorded in the Buildings and Improvements or Infrastructure account.

4250 Land Use Rights- Amortizable
Used for the acquisition of right-of-way or easements valued at $150,000 or greater and a limited useful greater than one year.

4251 Other Intangible Assets- Amortizable
Used for the acquisition of water rights, timber rights, patents, and trademarks valued at $150,000 or greater and a limited useful life greater than one year.

4252 Computer Software- Amortizable
Used for software development costs with a value of $150,000 or greater. Examples of such costs include software licenses, consultants, and purchased software. All computer software has a limited useful life, and is therefore amortizable.

4260 Land Use Rights - Non-Amortizable
Used for the acquisition of right-of-way or easements valued at $150,000 or greater with a permanent useful life.

4261 Other Intangible Assets - Non-Amortizable
Used for the acquisition of water rights, timer rights, patents and trademarks valued at $150,000 or greater with a permanent useful life.

4300 Capital Assets Disposition

OTHER FINANCING USES

4700 Payments to Refunded Debt Escrow Agents
Used to record payments to decrease prior bonded debt.

4710 Discount on Bonds Issued

4800 Transfers Out - To Fund 100

Cash or other financial resources transferred out to other funds, to provide for expenditure of the fund receiving the transfer, as legally authorized. Includes remaining balances transferred out from a discontinued fund to another fund.

4801 Transfers Out - To Fund 101 through 199
4802 Transfers Out - To Fund 2AA through 299
4803 Transfers Out - To Fund 300
4804 Transfers Out - To Fund 400 through 499
4805 Transfers Out - To Fund 500 through 599
4806 Transfers Out - To Fund 600 through 699
4807 Transfers Out - To Fund 700 through 799
4808 Transfers Out - To Fund 800 through 899
4809 Transfers Out - To Fund 900 through 999

SPECIAL ITEMS

5000 Special Items

Includes significant transactions or other events within the control of management that are either unusual in nature or infrequent in occurrence.

5100 Intrafund Transfers

This object is valid only for transfers of costs between budget controls within a fund. Use of a department object code to identify the budget control to which costs are being transferred is optional.

5200 Appropriation for Contingencies

A budgetary provision representing that portion of financing requirements set aside to meet unforeseen expenditure requirements. To be budgeted only by districts and County departments other than the County General Fund. Expenditures are not incurred against this appropriation; instead, appropriations are transferred from 5200 to a specific appropriation category.

5300 Depreciation

Includes the recording of expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence.

5350 Amortization (Used only by Enterprise and ISF funds)

Includes the recording of expiration of service life attributable to the process by which the cost of an intangible asset (such as software) is distributed over the projected useful life of the asset. Amortization expense is treated similar to depreciation expense.

5400 Loss or Gain on Disposition of Assets

Used to record the difference between the amount received for equipment upon disposal, and the net value (undepreciated balance) of the equipment at the time of disposal (Enterprise and Internal Service Funds only.)

5600 Other Non-operating Expense/Revenues

Used like the gain/loss expenditure account code.

Description of Revenue Sources by Classification

TAXES

6210 Property Taxes - Current Secured
6220 Property Taxes - Current Unsecured
6230 Property Taxes - Prior Secured
6240 Property Taxes - Prior Unsecured
6250 Taxes - Special District Augmentation
6260 Property Taxes - VLF Swap
6270 Sales and Use Taxes
6271 Sales and Use Tax Compensation
6280 Property Taxes - Current Supplemental
6290 Other Taxes
6300 Property Taxes - Prior Supplemental
6310 Tax Increment
6320 Special Taxes (Community Facilities Districts)

LICENSES, PERMITS AND FRANCHISES

6410 Animal Licenses
6420 Business Licenses
6430 Construction Permits
6440 Road Privileges and Permits
6450 Zoning Permits
6460 Other Licenses and Permits
6470 Franchises

FINES, FORFEITURES AND PENALTIES

6510 Vehicle Code Fines
6520 Other Court Fines
6530 Forfeitures and Penalties
6540 Penalties and Costs on Delinquent Taxes

USE OF MONEY AND PROPERTY

6610 Interest
6620 Rents and Concessions
6630 Royalties

INTERGOVERNMENTAL REVENUES

6690 State - Homeowners' Property Tax Relief
6695 State - Trial Court
6700 State - Proposition 172 Public Safety Sales Tax
6710 Citizen Options for Public Safety (COPS)
6720 State - Aviation
6730 State - Highway Users Tax
6740 State - Motor Vehicle In-Lieu Tax
6750 State - Trailer Coach In-Lieu Tax
6760 State - Other State In-Lieu Tax
6770 State - Public Assistance Administration
6780 State - Public Assistance Programs
6820 State - California Children's Services

6830 State - Realignment Revenue
6840 State - Health Administration
6850 State - Cerebral Palsy
6860 State - Mental Health
6870 State - Tuberculosis Control
6880 State - Other Health
6890 State - Agriculture
6910 State - Civil Defense
6920 State - Construction
6930 State - Corrections
6940 State - County Fairs
6950 State - Disaster Relief
6960 State - Veterans' Affairs
6970 State - Other
6980 Federal - Public Assistance Administration
6990 Federal - Public Assistance Programs
7040 Federal - Health Administration
7050 Federal - Construction
7060 Federal - Disaster Relief
7070 Federal - Forest Reserve
7080 Federal - Grazing Fees
7090 Federal - In-Lieu Taxes
7110 Federal - Other
7120 Other - In-Lieu Taxes
7130 Other Governmental Agencies
7140 Other Local Entities - Capital Contribution

CHARGES FOR SERVICES

7310 Assessment and Tax Collection Fees
7320 Auditing and Accounting Fees
7330 Communication Services
7340 Election Services
7360 Legal Services
7370 Personnel Services
7380 Planning and Engineering Services
7390 Purchasing Fees
7410 Agricultural Services
7420 Civil Process Services
7430 Court Fees and Costs
7440 Estate Fees
7450 Humane Services
7460 Law Enforcement Services
7470 Recording Fees
7480 Road and Street Services
7490 Health Fees
7510 Mental Health Services
7520 Sanitation Services
7530 Adoption Fees
7540 California Children's Services
7550 Institutional Care and Services

7560 Educational Services
7570 Library Services
7580 Park and Recreation Fees
7590 Other Charges for Services
7591 CWCAP Charges
7600 Special Assessments
7800 Contributions In-Lieu of Fees

OTHER REVENUES

7610 Tobacco Settlement
7661 Other Sales - Taxable
7662 Other Sales - Non-Taxable - Resale
7663 Other Sales - Non-Taxable - U.S. Government
7664 Other Sales - Non-Taxable - Intra County (between funds)
7665 Tax-Paid Purchases - Resold
7670 Miscellaneous Revenue
7680 Six-Month Expired (Outlawed) Checks
7690 Returned Check Charges
7700 Welfare Repayments
7710 Insurance Premiums
7750 Revenue from Inventory Issues - Sales Tax Surcharge
7760 Revenue from Inventory Issues - Purchase Discounts
7850 Provision for Increase in Land Held for Resale
7851 Capital Asset Sales - Taxable
7852 Capital Asset Sales - Non-Taxable - Resale
7853 Capital Asset Sales - Non-Taxable - U.S. Government
7854 Capital Asset Sales - Non-Taxable - Intra-County
7855 Capital Asset Sales - Land

TRANSFERS IN

7810 Operating Trans In-From Fund 100
7811 Operating Trans In - From Funds 101-199
7812 Operating Trans In - From Funds 2AA-299
7813 Operating Trans In - From Fund 300
7814 Operating Trans In - From Funds 400-499
7815 Operating Trans In - From Fund 500-599
7816 Operating Trans In - From Funds 600-699
7817 Operating Trans In - From Funds 700-799
7818 Operating Trans In - From Fund 800-899
7819 Operating Trans In - From Fund 9AA-999

OTHER FINANCING SOURCES

7805 Capital Contributions
7780 Principal Payment on Demand Bonds
7820 Premium and Accrued Interest on Bonds Issued
7840 Long-Term Debt Proceeds
7860 Proceeds of Remarketed Debt
7870 Proceeds from Capital Lease Obligations
7880 Proceeds of Refunding Bonds
7965 Special & Extraordinary Items

COUNTY OF ORANGE
CALIFORNIA

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Visit the County website at www.ocgov.com for more information about County programs and Board meeting dates and agendas.

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