COUNTYWIDE SUMMARY FY 2011-12 MID-YEAR VLF REDUCTIONS - BOARD ADOPTED

FY 2011-12 MID-YEAR VLF REDUCTION AUGMENTATIONS SUMMARY

		DEPARTMENT RE	QUEST		CEO RECOMMENI	DATION		BOARD APPRO	OVED
		Appropriation	Net County Cost		Appropriation	Net County Cost		Appropriation	Net County Cost
Augmentations for Board Consideration - Impact of VLF Reductions	Positions	Request	Request	Positions	Request	Request	Positions	Request	Request
Program I - Public Protection	-129	-17,124,636	-22,331,680	-65	-7,214,297	-18,295,312	-65	-6,989,297	-18,070,312
Program II - Community Services	-17	-44,343,926	-17,391,480	-15	-18,231,301	-13,619,389	-15	-18,231,301	-13,619,389
Program III - Infrastructure & Environmental Services	0	-1,810,240	-1,810,240	-2	-398,135	-398,135	-2	-398,135	-398,135
Program IV - General Government	-29	-4,674,672	-4,674,672	-5	-859,390	-2,859,390	-5	-859,390	-2,859,390
Program V - Capital Improvements	0	-745,373	-745,373	0	-703,185	-703,185	0	-703,185	-703,185
Program VI - Debt Service	0	-706,000	-706,000	0	-706,000	-706,000	0	-706,000	-706,000
Program VII - Insurance, Reserves and Miscellaneous	0	-47,016	-47,016	0	-389,063	-12,889,063	0	-389,063	-12,889,063
Totals, All Programs - Impact of VLF Reductions	-175	-69,451,863	-47,706,461	-87	-28,501,371	-49,470,474	-87	-28,276,371	-49,245,474

NOTES:

- 1. Recommended actions herein are for FY 2011-12 only. Net County Cost Limits for outer years (FY 2012-13 and beyond) will be evaluated during the 2011 Strategic Financial Plan process and during the respective preparation of Annual Budgets.
- 2. Implementation dates for actions will vary, dependent on nature of action and operational constraints. No actions will be implemented prior to Board approval; as such, the earliest date an action might occur would be October 4, 2011.

PROGRAM I - PUBLIC PROTECTION FY 2011-12 MID-YEAR VLF REDUCTIONS

PROGRAM I - PUBLIC PROTECTION FY 2011-12 MID-YEAR VLF REDUCTION AUGMENTATIONS SUMMARY

		DEPARTMENT RE	QUEST		CEO RECOMMEND	DATION		BOARD APPRO	VED
		Appropriation	Net County Cost		Appropriation	Net County Cost		Appropriation	Net County Cost
Augmentations for Board Consideration - Impact of VLF Reductions	Positions	Request	Request	Positions	Request	Request	Positions	Request	Request
District Attorney (026)	-82	-5,202,930	-5,202,930	-53	-3,291,770	-4,707,973	-53	-3,291,770	-4,707,973
Juvenile Justice Commission (045)	0	-8,744	-8,744	0	0	0	0	0	0
Detention Release (048)	0	-77,465	-77,465	0	0	0	0	0	0
Office of Independent Review (051)	0	-24,773	-24,773	0	-5,448	-5,448	0	-5,448	-5,448
Probation (057)	0	-684,659	-5,645,024	0	0	-4,000,000	0	0	-4,000,000
Public Defender (058)	-47	-3,579,156	-3,579,156	-12	-896,157	-896,157	-12	-896,157	-896,157
Sheriff-Coroner (060)	0	-5,650,022	-5,650,022	0	-2,488,814	-8,153,626	0	-2,263,814	-7,928,626
Emergency Management (032)	0	-30,362	-30,362	0	-6,678	-6,678	0	-6,678	-6,678
Sheriff Court Operations (047)	0	-1,459,334	-1,459,334	0	-381,622	-381,622	0	-381,622	-381,622
Sheriff-Coroner Communications (055)	0	-56,731	-303,410	0	-66,730	-66,730	0	-66,730	-66,730
Alternate Defense (073)	0	-350,460	-350,460	0	-77,078	-77,078	0	-77,078	-77,078
Total Program I - Impact of VLF Reductions	-129	-17,124,636	-22,331,680	-65	-7,214,297	-18,295,312	-65	-6,989,297	-18,070,312

PROGRAM I -- DISTRICT ATTORNEY (026)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	66,375,400	0	0	1,416,203	67,791,603
Expense	114,558,849	0	0	-3,291,770	111,267,079
NCC	48,183,449	0	0	-4,707,973	43,475,476
Positions	728	0	0	-53	675

			DEPAR	TMENT REQUES	Т		CEO R	ECOMMENDATIO	N		В	OARD APPROVE	D
VLF Reductions		FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request		Positions	Appropriation Request	Net County Cost Request
1 REQUEST DESCRIPTION	VLF Mid-Year Reduction - Decrease Appropriations and Delete 82	11-12	-82	-5,202,930	-5,202,930	11-12	-53	-3,291,770	-3,291,770	11-12	-53	-3,291,770	-3,291,77
BRASS Serial Number	2714	12-13	-40	-5,202,930	-5,202,930	12-13				12-13			
Implementation Date		13-14	-38	-5,202,930	-5,202,930	13-14				13-14			
Reduction Description	The FY11-12 NCC allocation to the OCDA was 12.6% less than FY10-11. An additional \$5.2M funding shortfall is not manageable by the OCDA and would jeopardize public safety. While the position classifications listed below have been identified as being impacted by this large funding gap, OCDA is still determining which specific positions could be impacted, as such significant staffing reductions would affect all areas of the Office. Since over 90% of the budget funds personnel, the \$5.2M translates to approximately 82 positions which could include: 3 Senior DDAs, 11 DDA IVs, 14 Attorney IIIs, 2 Assistant Chief Investigators, 3 Supervising Investigators, 16 DA Investigators, 5 Investigative Assistants, 5 Paralegals, 1 Priors Researcher, 1 Staff Specialist, 2 Technical Systems Specialists, 1 Administrative Manager I, 2 Law Office Supervisors, 5 Attorney's Clerk IIs, 5 Office Assistants, 1 Office Tech, 2 Office Specialists, 1 Accounting Assistant II, 1 Systems Programmer/Analyst II, and 1 Information Systems Technician.		-37	-5,202,930	-5,202,930	14-15				14-15			

PROGRAM I -- DISTRICT ATTORNEY (026)

			DEPAR	TMENT REQUES	T		CEO RI	ECOMMENDATIO	N		E	BOARD APPROVE	ED
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reducti	ons	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1 (Cont'd)	Reduction Impacts The \$5.2M is required to fund 82 existing positions vital to uphold public safety as they include prosecutors, sworn personnel, professional, and support staff. These positions are required to sustain operations so the 80,000 criminal cases the OCDA receives annually get the prosecutorial, investigative and support staff attention required to effectively represent the People of the State of California. If not restored, vertical prosecution units handling homicide, sexual assault, gangs, family protection, and other complicated felonies would be severely impacted. Moreover, investigative units such as TracKRS, which successfully solves many open murder and rape cases would be affected. Significant reductions have already been made over the last three years including implementing structural changes that reduce the staff resources required to handle certain types of cases as well as position deletions (15 prosecutor, 29 investigative, and 27 support positions). The OCDA budget has reached a tipping point where further cuts are unsustainable and could directly endanger public safety.		-36	-5,202,930	-5,202,930		Positions	Request	Request	15-16		Request	Request
	CEO Recommendation Recommend deletion of 53 positions and use of one-time funds and unanticipated revenue growth to minimize impact on level of service and to limit funding reduction to \$3,291,770 which includes a targeted reduction of \$2,711,042 plus \$580,728 (a pro rata share in across-the-board reductions). Recommend use of 50% of additional 14J monies to reduce reduction by approximately \$1.4M, with 14J adjustment to be completed as part of the 1st Quarter Budget Report, FBA adjustment.	Funding Sou	rce: Gen. Fun	d = 100%									

PROGRAM I -- DISTRICT ATTORNEY (026)

		DEPARTMENT REQUEST					CEO RI	ECOMMENDATION	N		В	OARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Red	uctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
2	REQUEST DESCRIPTION Increase Public Safety 1/2 Cent Sales Tax (Prop 172) Budget	11-12	0	0	0	11-12	0	0	-1,416,203	11-12	0	0	-1,416,203
	BRASS Serial Number 2772	12-13	0	0	0	12-13				12-13			
	Implementation Date	13-14	0	0	0	13-14				13-14			
	Reduction Description Increase the District Attorney Prop 172 revenue budget by 3%, or \$1.4M, to reflect estimated revenue growth on the FY 10-11 actual revenue, which came in higher than anticipated. The increase in budget Prop 172 revenue will be offset by an equivalent NCC reduction in the District Attorney's budget to help offset the loss of \$48M in Vehicle License Fee (VLF) revenue.	14-15	0	0	0	14-15				14-15			
	Reduction Impacts N/A	15-16	0		0	15-16				15-16			
	CEO Recommendation Recommend budget adjustment to recognize higher than projected Prop 172 revenue growth.		ce: Gen. Fun	d = 100%									
	Total VLF Reduction		-82	-5,202,930	-5,202,930		-53	-3,291,770	-4,707,973		-53	-3,291,770	-4,707,973

PROGRAM I -- JUVENILE JUSTICE COMMISSION (045)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	0	0	0	0	0
Expense	159,568	0	0	0	159,568
NCC	159,568	0	0	0	159,568
Positions	0	0	0	0	0

				DEPAR	TMENT REQUES	т		CEC	RECOMMENDA	TION		В	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc	tions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Eliminate All Clerical Support	11-12	0	-8,744	-8,744	11-12	0	0	0	11-12	0	0	0
	BRASS Serial Number	2751	12-13	0	-8,744	-8,744	12-13				12-13			
	Implementation Date		13-14	0	-8,744	-8,744	13-14				13-14			
	Reduction Description	The Court has taken proactive steps to reduce the cost of JJC operation including decreasing the Office Assistant from 1.0 to 0.3 FTEs. It is critical that support staff be available during the two monthly meetings to take notes and produce the minutes. At every meeting, the manager reports to the Commission on various topics and it would be a conflict of interest for the manager to prepare the minutes as to the information they provide. Budget cuts would result in the complete elimination of the Office Assistant position.	14-15	0	-8,744	-8,744	14-15				14-15			
	Assistant position. Furthermore, there may be insufficient funds to print the Commission's Annual Report. This information is vital to the safety of the County's children and their families Without any clerical support or money available for printing costs, it would not be possible to produce the report and publish the findings.		15-16	0	-8,744	-8,744	15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to maintain current funding allocation. Total VLF Reduction		ŭ	rce: Gen. Fu										
			0	-8,744	-8,744		0	0	0		0	0	0	

PROGRAM I -- DETENTION RELEASE (048)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	0	0	0	0	0
Expense	1,413,603	0	0	0	1,413,603
NCC	1,413,603	0	0	0	1,413,603
Positions	0	0	0	0	0

			DEPAR	TMENT REQUES	т		CEC	RECOMMENDAT	TION		В	OARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduction in Service Levels	11-12	0	-77,465	-77,465	11-12	0	0	0	11-12	0	0	0
	BRASS Serial Number 2755	12-13	0	-77,465	-77,465	12-13				12-13			
	Implementation Date	13-14	0	-77,465	-77,465	13-14				13-14			
	Reduction Description The courts are required to maintain a 24 hour a day "On Call Magistrate" program, pursuant to Penal Code Section 810, which is provided by Detention Release Services. The unit performs Own Recognizance Release (OR), bail modifications, and defendant's requests for a bail reduction, all which are required to occur within specific statutory time periods. For 42 years this unit has assisted in ensuring that no dangerous criminals are released into the community. Over the years thousands of defendant's have been released OR pre arraignment, due to the work of this unit. It should be noted that no one released has ever committed a serious or violent offense while out on that OR.	14-15	0	-77,465	-77,465	14-15				14-15			
	Reduction Impacts Based on the current allocation of \$1,413,603, service levels will be impacted as this funding is already not sufficient to staff a unit that operates 24/7. Reducing this allocation even further, would result in significant reduction of mandated services, public safety concerns, and jail overcrowding. CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth		0 Irce: Gen. Fu	-77,465 nd = 100%	-77,465	15-16				15-16			
	to maintain current funding allocation.												
	Total VLF Reduction		0	-77,465	-77,465		0	0	0		0	0	0

PROGRAM I -- OFFICE OF INDEPENDENT REVIEW (051)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	0	0	0	0	0
Expense	452,063	0	0	-5,448	446,615
NCC	452,063	0	0	-5,448	446,615
Positions	1	0	0	0	1

				DEPAR	TMENT REQUES	Т		CEC	RECOMMENDA	ΓΙΟΝ	BOARD APPROVED			
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ıctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	1 REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce Services & Supplies		11-12	0	-24,773	-24,773	11-12	0	-5,448	-5,448	11-12	0	-5,448	-5,448
	BRASS Serial Number	2718	12-13	0	-24,773	-24,773	12-13				12-13			
	Implementation Date			0	-24,773	-24,773	13-14				13-14			
	Reduction Description Reduce services and supplies appropriations for professional and specialized services and office expense.		14-15	0	-24,773	-24,773	14-15				14-15			
	Reduction Impacts May reduce the department's ability to contract for outside consulting services and reduce the ability to replace office equipment.		15-16	0	-24,773	-24,773	15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$5,448 (a pro rata share in across-the-board reductions).			rce: Gen.Fu	nd = 100%									
	Total VLF Reductions			0	-24,773	-24,773		0	-5,448	-5,448		0	-5,448	-5,448

PROGRAM I -- PROBATION (057)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	46,496,884	0	0	4,000,000	50,496,884
Expense	149,508,263	0	0	0	149,508,263
NCC	103,011,379	0	0	-4,000,000	99,011,379
Positions	1,386	0	0	0	1,386

				DEPAR	RTMENT REQUES	т		CEC	RECOMMENDA	TION		В	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Red	uctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Decrease NCC Offset by Reconciling to the Final State Revenue Estimate for SB678 Community Corrections Performance Incentive Funds, and Reducing Overtime Budget	11-12	0	-684,659	-5,645,024	11-12	0	0	-4,000,000	11-12	0	0	-4,000,000
	BRASS Serial Number	2702	12-13	0	-684,659	-5,645,024	12-13				12-13			
	Implementation Date		13-14	0	-684,659	-5,645,024	13-14				13-14			
	Reduction Description	The NCC reduction will be offset by decreasing Institutional overtime to FY 10- 11 actual levels, and by increasing SB678 revenue to reconcile to the final State budget. The increase in the estimated SB678 revenue reflects Probation's performance and effect related to deterring individuals from entering State prisons.	14-15	0	-684,659	-5,645,024	14-15				14-15			
	·	Probation does not foresee operational changes necessitated at this time. Overtime use will need to be monitored very carefully to ensure the Department can meet State required coverage levels at the institutions while meeting our fiscal obligations to the County.	15-16	0	-684,659	-5,645,024	15-16				15-16			
	CEO Recommendation	Recommend \$4M budget adjustment to reconcile to SB678 revenues per the final State budget.	Funding Sou	rce: State =	88%, Gen. Fund =	12%								
		Total VLF Reductions		0	-684,659	-5,645,024		0	0	-4,000,000		0	0	-4,000,000

PROGRAM I -- PUBLIC DEFENDER (058)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	3,300,000	0	0	0	3,300,000
Expense	66,240,155	0	0	-896,157	65,343,998
NCC	62,940,155	0	0	-896,157	62,043,998
Positions	386	0	0	-12	374

			DEPAR	TMENT REQUES	T		CEC	O RECOMMENDA	TION		В	OARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cos
VLF Redu	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Delete Positions and Reduce Services 8 Supplies	11-12	-47	-3,579,156	-3,579,156	11-12	-12	-896,157	-896,157	11-12	-12	-896,157	-896,15
	BRASS Serial Number 2705	12-13	-33	-3,579,156	-3,579,156	12-13				12-13			
	Implementation Date	13-14	-32	-3,579,156	-3,579,156	13-14				13-14			
	Reduction Description The Public Defender's mid-year adjustment reduces department staff be positions (24 attorneys and 23 staff) if the process is approved and act layoffs begin by November 1, 2011. If the plan cannot be implemented November 1, 2011, the impact to the Public Defender would be greater example, if the plan were implemented by December 1, 2011 the impact would increase to approximately 52 positions; if implemented by Janua 2012 the impact would increase to approximately 61 positions. The Public Defender would become unavailable on as many as 13,000 cases depupon the implementation date.	ual by : For ct ry 1, blic	-31	-3,579,156	-3,579,156	14-15				14-15			
	Reduction Impacts The loss of 47 positions would require the Public Defender to become unavailable on cases appointed by the Superior Court of Orange Countensure continuous representation of existing clients as required by Cali State Bar ethics guidelines, the department would begin reducing case immediately. The Public Defender would become unavailable on approximately 10,000 cases or more depending upon timing of implementation. The Court would be obligated to appoint private attorned County expense, which would far exceed the savings estimated in this reduction plan. CEO Recommendation Recommend use of one-time funds and unanticipated revenue group to limit funding reduction to \$896,157 which includes a targeted	fornia loads eys at	-30 ource: Gen. Fu	-3,579,156 and = 100%	-3,579,156	15-16				15-16			
	reduction of \$137,575 plus \$758,582 (a pro rata share in across-the board reductions). Total VLF Redu		-47	-3,579,156	-3,579,156	1	-12	-896,157	-896,157		-12	-896,157	-896,1

PROGRAM I -- SHERIFF-CORONER (060)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	409,761,989	0	0	5,664,812	415,426,801
Expense	485,729,345	0	0	-2,488,814	483,240,531
NCC	75,967,356	0	0	-8,153,626	67,813,730
Positions	3,222	0	0	0	3,222

			DEPAR	TMENT REQUES	Т		CEC	RECOMMENDAT	TION		В	OARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cos
/LF Reductions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
REQUEST DESCRIPTION 1	VLF Mid-Year Reduction - Decrease Appropriations for Jail Operations Overtime (4th Floor Men's Central Jail temporary closure), Services & Supplies, and Phoenix House Contract	11-12	0	-5,650,022	-5,650,022	11-12	0	-2,488,814	-2,488,814	11-12	0	-2,263,814	-2,263,81
BRASS Serial Number	2760	12-13	0	-5,650,022	-5,650,022	12-13				12-13			
Implementation Date		13-14	0	-5,650,022	-5,650,022	13-14				13-14			
Reduction Description	To meet the County VLF Reduction Plan of \$5,650,022 reduction in Net County Cost, Sheriff-Coroner will reduce Overtime in the amount of \$5,237,333 and Services and Supplies appropriations by \$187,689 associated with the temporary closure of the 4th Floor (660 beds) Men's Central Jail. Also, \$225,000 in contract services with Phoenix House for in-and post-custody alcohol and drug treatment services will be reduced.	14-15	0	-5,650,022	-5,650,022	14-15				14-15			
Reduction Impacts	The 4th Floor (660 beds) at the Men's Central Jail would be temporarily closed impacting the Sheriff's ability to house and manage inmates, including gang members, sex offenders, inmates with a history of violence, and some facing capital charges. Temporary closure of this housing module would result in the transfer of these inmates to other housing units, and an inability to continue housing lower security inmates would result. Overcrowding in the jail facilities, resulting in potential violence within the inmate population and litigation could occur. Filling jail facilities above the maximum capacity could also result in potential increase of inmate-on-staff violence and safety of visitors to the jail facilities would be at risk. The Board authorized \$450,000 for FY 11-12 to keep the Phoenix House inand post-custody program going until it has been determined if the program can be funded from AB109 funding from the State (for public safety realignment). Cutting the last three months of the program before use of AB109 funding can be determined would shut down the program, which has proven to reduce recidivism rates for former inmates.	15-16	0	-5,650,022	-5,650,022	15-16				15-16			

PROGRAM I -- SHERIFF-CORONER (060)

				DEPAR	TMENT REQUES	T		CEC	O RECOMMENDA	TION		В	OARD APPROVE	D
VLF Reduct	tions		FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1 (Cont'd)		Recommend use of one-time funds and unanticipated revenue growth to minimize impact on level of service and to limit funding reduction to \$2,488,814 which includes a targeted reduction of \$1,573,223 plus \$915,591 (a pro rata share in across-the-board reductions). Recommend use of 50% of additional 14J monies to reduce reduction by approximately \$682K, with 14J adjustment to be completed as part of the 1st Quarter Budget Report, FBA adjustment.	Funding So	urce: Gen. Fu	nd = 100%									
2	REQUEST DESCRIPTION	Increase Public Safety 1/2 Cent Sales Tax (Prop 172) Budget	11-12	0	0	0	11-12	0	0	-5,664,812	11-12	0	0	-5,664,812
	BRASS Serial Number	2773	12-13	0	0	0	12-13				12-13			
	Implementation Date		13-14	0	0	0	13-14				13-14			
		Increase the Sheriff-Coroner Prop 172 revenue budget by 3%, or \$5.7M, to reflect estimated revenue growth on the FY 10-11 actual revenue, which came in higher than anticipated. The increase in budgeted Prop 172 revenue will be offset by an equivalent NCC reduction in the Sheriff-Coroner's budget to help offset the loss of \$48M in Vehicle License Fee (VLF) revenue.	14-15	0	0	0	14-15				14-15			
	Reduction Impacts	N/A	15-16	0		0	15-16				15-16			
		Recommend budget adjustment to recognize higher than projected Prop 172 revenue growth.	Funding So	urce: Gen. Fu	nd = 100%		•	•						
		Total VLF Reductions	·	0	-5,650,022	-5,650,022	, and the second	0	-2,488,814	-8,153,626		0	-2,263,814	-7,928,626

PROGRAM I -- EMERGENCY MANAGEMENT DIVISION (032)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	1,720,624	0	0	0	1,720,624
Expense	2,274,670	0	0	-6,678	2,267,992
NCC	554,046	0	0	-6,678	547,368
Positions	17	0	0	0	17

VLF Reductions FY Positions Request FY Positions Request FY Positions Request				DEPA	TMENT REQUES	Т		CEC	RECOMMENDAT	TION		В	OARD APPROVE	D
REQUEST DESCRIPTION VLF Mid-Year Reduction - Decrease Appropriations for Services & 11-12 0 -30,362 -30,362 11-12 0 -6,678 -6,678 11-12 0 -6,678					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
BRASS Serial Number 2/47	VLF Reduc	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
Implementation Date Reduction Description To meet the County VLE Reduction Plan of 5.48%, or \$30,382 reduction in Not County Cost. Emergency Management will reduce Services and Supplies appropriations by \$30,382. This Division leads, promotes, finalizates and supports County and Operational Area efforts to mispate, prepare for, respond to, and recover from disasters. Members of Emergency Management staff respond to direction given from the Orange County Emergency Management countil and the Operational Area Secutive Board. Duties include planning, public education and agency specific training for fire, flood, earthquake, civil disturbance, weapons of mass destruction and nuclear emergencies at the San Onofre Nuclear Generating Station. The Emergency Management Euroacum animatins the County Emergency Operations Center will a constant state of readmess, responds to all major emergencies and disaster events and various will all local planning or emergencies and disaster events and various will all local planning to the S48 million State redirection of Vehicle License Fee (VLF) revenue are as follows: 1) Supplies available duting an emergency for both first responders and the firengiency Operations Center will be reduced. 2) Implementation to corrective actions after an exercise or real emergency for tools first responders and the firengiency Operations Center will be reduced. 3 Ability to support County-wide emergency planning responsibilities will be reduced. 4) Ability to support County-wide emergency planning responsibilities will be reduced, due to less of con-time funds and unanticipated revenue growth to limit funding reduction to 6,678 (a pri or ats share in across-the-board	1		11-12	0	-30,362	-30,362	11-12	0	-6,678	-6,678	11-12	0	-6,678	-6,678
Reduction Description To meet the County VLF Reduction Plan of \$4.9%, or \$30.382 reduction in Net County Cost. Emergency Management valieturions Services and Supplies appropriations by \$30.382. This Division leads, promotes, facilitates and supports County and Operational Area efforts to mitigate, prepare for, respond to, and recover from disasters. Members of Emergency Management Council and the Operational Area Executive Board. Duties include planning, public education and agency specific training for fire, flood, earthquake, civil disfurbance, weapons of mass destruction and nuclear emergencies at the San Onorfer Nuclear Generating Station. The Emergency Management Bureau maintains the County Emergency of Center in a constant state of readings responses to all major emergencies and disaster events and works with all local jurisdictions to coordinate mutual aid and emergency support. Reduction Impacts Impacts as a result of the \$4st million State redirection of Vehicle Lucense Fee (VLF) revenue are as follows: 1) Supplies available during an emergency for both first responders and the Emergency Operations Center will be reduced. 2) Implementation to corrective actions after an emergency of the delayed, due to loss of contractual services and supplies. 3) Materials for public deducation on disaster preparedness and emergency response will be reduced. 4) Ability to support County-wide emergency planning responsibilities will be reduced. 4) to limit funding reduction to 6,678 (a pro rata share in across-the-board		BRASS Serial Number 2747	12-13	0	-30,362	-30,362	12-13				12-13			0
Net County Cost. Emergency Management will reduce Services and Supplies appropriations by \$30,382. This Division leads, promotes, facilitates and supports County and Operational Area efforts to mitigate, prepare for, respond to, and recover from disasters. Members of Emergency Management staff respond to direction given from the Orange County Emergency Management staff respond to direction given from the Orange County Emergency Management Council and the Operational Area Securities Board. Duties include planning, public education and agency specific training for fire, flood, earthquake, civil disturbance, weapons of mass destruction and nuclear emergencies at the San Onofre Nuclear Generating Station. The Emergency Management Bireau amaintains the County Emergency Operations Center in a constant state of readness, responds to all major emergences and disaster events and works with all local jurisdictions to coordinate mutual aid and emergency support. Reduction Impacts Impacts as a result of the \$48 million State redirection of Vehicle License Fee (VLF) revenue are as follows: 1) Supplies available during an emergency for both first responders and the Emergency Operations Center will be reduced. 2) Implementation to corrective actions after an exercise or real emergency will be delayed, due to loss of contractual services and supplies. 3) Materials for public education not disaster preparentess and emergency response will be reduced. 4) Ability to support County-wide emergency planning responsibilities will be reduced, due to loss of contractual services and supplies. CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to 6,678 (a pro rata share in across-the-board		Implementation Date	13-14	0	-30,362	-30,362	13-14				13-14			0
(VLF) revenue are as follows: 1) Supplies available during an emergency for both first responders and the Emergency Operations Center will be reduced. 2) Implementation to corrective actions after an exercise or real emergency will be delayed, due to loss of contractual services and supplies. 3) Materials for public education on disaster preparedness and emergency response will be reduced. 4) Ability to support County-wide emergency planning responsibilities will be reduced, due to loss of contractual services and supplies. CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to 6,678 (a pro rata share in across-the-board		Net County Cost, Emergency Management will reduce Services and Supplies appropriations by \$30,362. This Division leads, promotes, facilitates and supports County and Operational Area efforts to mitigate, prepare for, respond to, and recover from disasters. Members of Emergency Management staff respond to direction given from the Orange County Emergency Management Council and the Operational Area Executive Board. Duties include planning, public education and agency specific training for fire, flood, earthquake, civil disturbance, weapons of mass destruction and nuclear emergencies at the San Onofre Nuclear Generating Station. The Emergency Management Bureau maintains the County Emergency Operations Center in a constant state of readiness, responds to all major emergencies and disaster events and works with all local jurisdictions to	14-15	0	-30,362	-30,362	14-15				14-15			C
		(VLF) revenue are as follows: 1) Supplies available during an emergency for both first responders and the Emergency Operations Center will be reduced. 2) Implementation to corrective actions after an exercise or real emergency will be delayed, due to loss of contractual services and supplies. 3) Materials for public education on disaster preparedness and emergency response will be reduced. 4) Ability to support County-wide emergency planning responsibilities will be reduced, due to loss of contractual services and supplies. CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to 6,678 (a pro rata share in across-the-board		0 urce: Gen. Fu		-30,362	15-16				15-16			(

PROGRAM I -- SHERIFF COURT OPERATIONS (047)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	48,091,770	0	0	0	48,091,770
Expense	54,863,984	0	0	-381,622	54,482,362
NCC	6,772,214	0	0	-381,622	6,390,592
Positions	388	0	0	0	388

				DEPAR	RTMENT REQUES	T		CEC	RECOMMENDA	TION		В	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Decrease NCC Offset by Reconciling to the Final Court Security Revenue Allocation from the State, and reducing Warrant Services	11-12	0	-1,459,334	-1,459,334	11-12	0	-381,622	-381,622	11-12	0	-381,622	-381,622
	BRASS Serial Number	2758	12-13	0	-1,459,334	-1,459,334	12-13				12-13			
	Implementation Date		13-14	0	-1,459,334	-1,459,334	13-14				13-14			
	Reduction Description	To meet the County VLF Reduction Plan, Court Operations is requested to cut \$308,026 for the 5.48% reduction plan, plus \$1,151,308 based on an anticipated 2% increase in available Trial Court Funding (TCF) monies from the State to cover division overhead costs. While these additional TCF monies are expected to be available to offset specific overhead costs in support of court security, we do not anticipate that they will amount to the estimated \$1.15 million. The overhead costs that may be billable to TCF are dependent on further discussions with the State on what will be accepted. When we determine exactly how additional State funds may be applied in Court Operations, we will maximize those funds to offset remaining court security overhead costs. If further reductions are made up to the \$1.15 million, Warrant Services will be reduced by that amount, making it ineffectual and unsafe to serve warrants. The County will be unable to meet the statutory requirements of serving warrants.	14-15	0	-1,459,334	-1,459,334	14-15				14-15			

PROGRAM I -- SHERIFF COURT OPERATIONS (047)

			DEPAR	TMENT REQUES	īΤ		CEC	O RECOMMENDA	TION		В	OARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduct	ions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1 (cont'd)	Reduction Impacts Two functions of Court Operations (047) that utilize a significant amount of NCC are Civil Process Services & Warrant Services. Civil Process Services has already been cut to the point that we are just meeting statutorily mandated service levels. Further NCC reductions would reduce or eliminate the field staff of Warrant Services function. This is a mandated function where minimally, we must update the Central Warrants Repository through office efforts & meet the due diligence requirements by follow-up in the field. There are about 143,000 active warrants in Orange County. With current staffing of 6 Deputies & 2 Investigators, we are only able to investigate and follow up on about half of the new warrants received monthly. Prior to recent years' reductions, the field staff of Warrants Services Unit had 15 Investigators, so staffing has already been cut in half compared to recent fiscal years. Currently, staff are just searching for people with warrants who appear to be most likely to commit violent crimes. Reducing this function by another \$1.1 million would eliminate all Deputies & Investigators which results in no field staff to apprehend violent criminals with warrants. CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to minimize impact on level of service and to limit funding reduction to \$381,622 which includes a targeted reduction of \$300,000 plus \$81,622	15-16 Funding Sou	rce: Gen. Fu	-1,459,334 nd = 100%	-1,459,334			·	•	15-16		·	
	(a pro rata share in across-the-board reductions).												
	Total VLF Reductions		0	-1,459,334	-1,459,334		0	-381,622	-381,622		0	-381,622	-381,622

PROGRAM I -- SHERIFF-CORONER COMMUNICATIONS (055)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	5,647,563	0	0	0	5,647,563
Expense	11,184,240	0	0	-66,730	11,117,510
NCC	5,536,677	0	0	-66,730	5,469,947
Positions	83	0	0	0	83

			DEPAR	TMENT REQUES	т		CEC	RECOMMENDAT	TION	BOARD APPROVED			
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce Appropriations for Services & Supplies and Shift Staff to Revenue Offset Projects	11-12	0	-56,731	-303,410	11-12	0	-66,730	-66,730	11-12	0	-66,730	-66,730
	BRASS Serial Number 2748	12-13	0	-56,731	-303,410	12-13				12-13			
	Implementation Date	13-14	0	-56,731	-303,410	13-14				13-14			
	Reduction Description To meet the County VLF Reduction Plan of 5.48%, or \$303,410 reduction in Net County Cost, Sheriff Communications would reduce Services and Supplies appropriations by \$56,731 and shift staffing resources from projects supported by General Funds to projects supported by outside revenue.	14-15	0	-56,731	-303,410	14-15				14-15			
	Reduction Impacts Reduction to Services and Supplies will impact the ability to provide design, installation and maintenance services in a timely manner for City, County and fire 9-1-1 dispatch centers, lifeguard, hospital and public works consoles and base station radios. Also, backbone equipment design, installation and maintenance for the 800 MHz CCCS/900 Paging/VHF Low/VHF High/UHF/700 MHz/Microwave radio systems will be delayed. A reduction in these services would negatively impact public safety, as loss of radio coverage may occur delaying response times for first responders.			-56,731	-303,410	15-16				15-16			
	This would also delay implementation of projects in the Jails. Hall of CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$66,730(a pro rata share in across-the-board reductions).	Funding Sou	urce: Gen. Fu	nd = 18% Other =	= 82%								
	Total VLF Reduction	S	0	-56,731	-303,410		0	-66,730	-66,730		0	-66,730	-66,730

PROGRAM I -- ALTERNATE DEFENSE (073)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	173,000	0	0	0	173,000
Expense	6,568,261	0	0	-77,078	6,491,183
NCC	6,395,261	0	0	-77,078	6,318,183
Positions	0	0	0	0	0

				DEPAR	TMENT REQUES	т	CEO RECOMMENDATION				BOARD APPROVED			
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduction in Service Levels	11-12	0	-350,460	-350,460	11-12	0	-77,078	-77,078	11-12	0	-77,078	-77,078
	BRASS Serial Number	2750	12-13	0	-350,460	-350,460	12-13				12-13			
	Implementation Date		13-14	0	-350,460	-350,460	13-14				13-14			
	Reduction Description	Attorneys and ancillary services are provided to indigent defendants in accordance with the various Codes and are based upon orders approved by a judicial officer. The Court and Court staff are continuing to look for ways to improve processes and mitigate costs. Reductions or delays in payments to attorneys, investigators, and other service providers, could have a negative impact on Court proceedings.	14-15	0	-350,460	-350,460	14-15				14-15			
		The Court and Court staff are continuing to look for ways to improve processes and mitigate costs. The expenses for this program are predicated on the complexity on each case, judicial orders and the resulting claims for attorney and ancillary services required to provide a proper defense. Reductions or delays in payments to attorneys, investigators, and other service providers, could have a negative impact on Court proceedings.	15-16	0	-350,460	-350,460	15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$77,078 (a pro rata share in across-the-board reductions).			rce: Gen. Fu	nd = 100%									
		Total VLF Reductions		0	-350,460	-350,460		0	-77,078	-77,078		0	-77,078	-77,078

PROGRAM II - COMMUNITY SERVICES FY 2011-12 MID-YEAR VLF REDUCTIONS

PROGRAM II - COMMUNITY SERVICES FY 2011-12 MID-YEAR VLF REDUCTION AUGMENTATIONS SUMMARY

		DEPARTMENT RE	QUEST		CEO RECOMMENI	DATION	BOARD APPROVED			
		Appropriation	Net County Cost		Appropriation	Net County Cost		Appropriation	Net County Cost	
Augmentations for Board Consideration - Impact of VLF Reductions	Positions	Request	Request	Positions	Request	Request	Positions	Request	Request	
OC Community Resources (012)	0	-551,374	-551,374	0	-444,164	-444,164	0	-444,164	-444,164	
OC Public Guardian (030)	0	-125,290	-125,290	0	-27,556	-27,556	0	-27,556	-27,556	
Health Care Agency (042)	-17	-7,081,491	-7,584,142	-15	-5,833,790	-6,044,370	-15	-5,833,790	-6,044,370	
CalWorks Family Group/Unemployed Parents (065)	0	-22,263,548	-600,000	0	0	0	0	0	0	
Aid to Families with Dependent Children - Foster Care (066)	0	-14,322,223	-8,530,674	0	-11,925,791	-7,103,299	0	-11,925,791	-7,103,299	
Total Program II - Impact of VLF Reductions	-17	-44,343,926	-17,391,480	-15	-18,231,301	-13,619,389	-15	-18,231,301	-13,619,389	

PROGRAM II -- OC COMMUNITY RESOURCES (012)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	44,991,063	0	0	0	44,991,063
Expense	48,655,371	0	0	-444,164	48,211,207
NCC	3,664,308	0	0	-444,164	3,220,144
Positions	281	0	0	0	281

ST DESCRIPTION VLF Mid-Year Reduction - Reduce and Reallocate Salar	ios & Employee	FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost				Net County Cos
	ies & Employee		Positions		-	FY	Positions		-				
	ies & Employee						r ositions	Request	Request	FY	Positions	Request	Request
Benefits and Services & Supplies	ies & Employee	11-12	0	-551,374	-551,374	11-12	0	-444,164	-444,164	11-12	0	-444,164	-444,1
SS Serial Number 2740	•	12-13	0	-551,374	-551,374	12-13				12-13			
lementation Date		13-14	0	-551,374	-551,374	13-14				13-14			
ction Description OC Community Resources plans to implement its \$551,374 the following manner:	VLF reduction in	14-15	0	-551,374	-551,374	14-15				14-15			
such as M2 funding that were otherwise budgeted to hire ac to address increased workload related to the Senior Non-Er	dditional positions mergency												
Veterans Services Office will reduce its S&S budget by \$23	,798.												
OC Community Services Director will reduce its S&S budge	et by \$12,500.												
le	ementation Date ction Description OC Community Resources plans to implement its \$551,374 the following manner: Office on Aging plans to shift S&EB and S&S costs to other such as M2 funding that were otherwise budgeted to hire act to address increased workload related to the Senior Non-Er Transportation Program, as well as, reduction of S&S costs Homeless Prevention plans to reallocate S&EB and S&S corestricted funding sources such as Redevelopment funds, a reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23 OC Community Services Director will reduce its S&S budget OC Community Resources/Administrative Services plans to	ementation Date cition Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as,	tion Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Services Director will reduce its S&S budget by \$12,500. OC Community Resources/Administrative Services plans to reduce its S&S	tion Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Services Director will reduce its S&S budget by \$12,500. OC Community Resources/Administrative Services plans to reduce its S&S	tion Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Services Director will reduce its S&S budget by \$12,500. OC Community Resources/Administrative Services plans to reduce its S&S	tion Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Services Director will reduce its S&S budget by \$12,500. OC Community Resources/Administrative Services plans to reduce its S&S	tion Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Services Director will reduce its S&S budget by \$12,500. OC Community Resources/Administrative Services plans to reduce its S&S	tion Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Resources/Administrative Services plans to reduce its S&S OC Community Resources/Administrative Services plans to reduce its S&S	tion Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Services Director will reduce its S&S budget by \$12,500. OC Community Resources/Administrative Services plans to reduce its S&S	ementation Date 13-14 13-15 13-14 13-15 13-14 13-14 13-14 13-15 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-14 13-15 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16 13-14 13-16	tion Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Services Director will reduce its S&S budget by \$12,500. OC Community Resources/Administrative Services plans to reduce its S&S	ementation Date 13-14 O -551,374 -551,374 13-14 O -551,374 13-14 Ition Description OC Community Resources plans to implement its \$551,374 VLF reduction in the following manner: Office on Aging plans to shift S&EB and S&S costs to other revenue sources such as M2 funding that were otherwise budgeted to hire additional positions to address increased workload related to the Senior Non-Emergency Transportation Program, as well as, reduction of S&S costs. Homeless Prevention plans to reallocate S&EB and S&S costs to other restricted funding sources such as Redevelopment funds, as well as, reduction of S&S costs. Veterans Services Office will reduce its S&S budget by \$23,798. OC Community Services Director will reduce its S&S budget by \$12,500. OC Community Resources/Administrative Services plans to reduce its S&S	ementation Date 13-14 0 -551,374 -551,374 13-14 13-14 13-14 13-14

PROGRAM II -- OC COMMUNITY RESOURCES (012)

			DEPAR	RTMENT REQUES	Т		CEC	RECOMMENDA	TION		В	OARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost				Net County Cost
VLF Reduction		FY	Positions	Request	Request	FY	Positions	Request	Request		Positions	Request	Request
1 (cont'd)	Reduction Impacts Office on Aging - The shifting of costs to other funding sources will require existing staff to take on additional work which may affect program quality and compliance. S&S cost reductions could impact the Office on Aging's ability to conduct mandated outreach and education activities and impact day-to-day operations relative to oversight responsibilities for Federal and State contracts. Outreach and education activities include regional senior summits for the Board of Supervisors. Homeless Prevention - The \$223,752 in NCC reductions may impact our ability to fulfill mandated responsibilities associated with the annual SuperNOFA Continuum of Care Application which provides \$10-\$15 million per year in Homeless Assistance; difficulties in supporting implementation of Orange County's Ten Year Plan to End Homelessness; inability to support Disaster Recovery activities for long-term housing; and difficulties in addressing homeless issues. Veterans Services - S&S loss will result in the reduction of outreach activities to Veterans in Orange County. CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$444,164 which includes a targeted reduction of \$400,000 plus \$44,164 (a pro rata share in across-the-board reductions).		rce: Gen. Fu	-551,374 nd = 100%	-551,374	15-16				15-16			
	Total VLF Reductions		0	-551,374	-551,374		0	-444,164	-444,164		0	-444,164	-444,164

PROGRAM II -- ORANGE COUNTY PUBLIC GUARDIAN (030)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	1,387,952	0	0	0	1,387,952
Expense	3,674,271	0	0	-27,556	3,646,715
NCC	2,286,319	0	0	-27,556	2,258,763
Positions	50	0	0	0	50

				DEPAR	RTMENT REQUES	Т		CEC	RECOMMENDA	TION		В	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ictions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduce Services & Supplies	11-12	0	-125,290	-125,290	11-12	0	-27,556	-27,556	11-12	0	-27,556	-27,556
	BRASS Serial Number	2706	12-13	0	-125,290	-125,290	12-13				12-13			
	Implementation Date		13-14	0	-125,290	-125,290	13-14				13-14			
	·	Reduce services and supplies appropriations for professional and specialized services and information technology services. OCPG will defer future server modification and improvement expenditures.	14-15	0	-125,290	-125,290	14-15				14-15			
		If unplanned or unanticipated expenditures occur in the current year, a realignment of budget will be made within other services and supplies objects.	15-16	0	-125,290	-125,290	15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$27,556 (a pro rata share in across-the-board reductions).			rce: Gen. Fu	nd = 100%									
	Total VLF Reduct			0	-125,290	-125,290		0	-27,556	-27,556		0	-27,556	-27,556

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	520,990,221	0	0	210,580	521,200,801
Expense	607,642,439	0	0	-5,833,790	601,808,649
NCC	86,652,218	0	0	-6,044,370	80,607,848
Positions	2,462	0	0	-15	2,447

County Executive Office recommended a total funding reduction of \$6,044,370 for HCA (042) which included a targeted reduction of \$5,000,000 plus a pro rata share in across-the-board reductions of \$1,044,370. The recommendations provided with each action below represents CEO concurrence with the Department allocation of the total funding reduction.

			DEPARTMENT REQUEST				CEO RECOMMENDATION				BOARD APPROVED			
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF R	LF Reductions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Eliminate MSI Augmentation for Hospitals and	11-12	0	-3,000,000	-3,000,000	11-12	0	-3,000,000	-3,000,000	11-12	0	-3,000,000	-3,000,000
		Community Clinics												
	BRASS Serial Number	2729	12-13	0	-3,000,000	-3,000,000	12-13				12-13			
	Implementation Date		13-14	0	-3,000,000	-3,000,000	13-14				13-14			
		Eliminate the Board-approved augmentation for FY 2011-12 for enhancing and expanding Indigent Health Care Services. Of the \$3 million to be eliminated, funding for expanded access to outpatient physician specialty care through community clinics will be reduced by \$1 million and funding pro rata to the MSI hospitals will be reduced by \$2 million.	14-15	0	-3,000,000	-3,000,000	14-15				14-15			

			DEPAR	TMENT REQUES	ST .		CE	O RECOMMENDA	TION		E	BOARD APPROVE	D
VLF Reduc	tions	FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request
1 (Cont'd)	Reduction Impacts Without the \$1 million that was to be pro rata to community clinics, low incom residents will continue to face challenges in access to specialty physician can These patients may experience delays in treatment which can result in more costly emergency room and hospital utilization. Without the \$2 million which was to augment MSI hospital reimbursement, FN 2011-12 reimbursement is estimated to be at 89% of Medi-Cal rates. Becaus the \$2 million could have been used to generate federal revenue through the Low Income Health Program as a result of the new Medicaid Waiver, the reduction is actually experienced as a \$4 million dollar impact. It has become increasingly challenging for the MSI Program to access non-emergency servi provided by Orange County hospitals as a result of the historically low reimbursement. Without this funding, the delay in access to care for MSI patients may result in an increased utilization of hospital emergency rooms. There are hospitals which are indicating that they can no longer continue to participate in the MSI Program if funding remains as such low levels, which more create an unsustainable burden on the remaining hospitals.	e. ee ces	0	-3,000,000	-3,000,000	15-16				15-16			
	CEO Recommendation Recommend a targeted funding reduction of \$3,000,000.	Funding Sou	rce: Gen. Fund	d = 100%		•	•				•		
2	REQUEST DESCRIPTION VLF Mid-Year Reduction - Eliminate MIS Augmentation for Enrollee Increase	11-12		-2,000,000	-2,000,000	11-12	0	-1,000,000	-1,000,000	11-12	0	-1,000,000	-1,000,00
	BRASS Serial Number 2728	12-13		-2,000,000	-2,000,000	12-13	0	0	0	12-13			
	Implementation Date	13-14		-2,000,000	-2,000,000	13-14	0	0	0	13-14	1		
	Reduction Description Eliminate the Board-approved augmentation for FY 2011-12 for Medical Services Initiative (MSI) Enrollee Increase.	14-15		-2,000,000	-2,000,000	14-15	0	0	0	14-15			

			DEPAR	RTMENT REQUES	Γ		CEC	RECOMMENDA	TION		E	BOARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
2 (Cont'd)	Reduction Impacts With the reduction of the \$2M augmentation, MSI hospital provider reimbursement for FY 2011-12 is estimated to be at 82% of Medi-Cal rates instead of an estimated 89%. Because the \$2 million could have been used to generate federal financial participation through the Low Income Health Program as a result of the new Medicaid Waiver, the reduction is actual experienced as a \$4 million dollar reduction. It has become increasingly challenging for the MSI Program to access non-emergency services provided by Orange County hospitals as a result of the historically low reimbursement. Without this funding, the delay in access to care for MSI patients may result in an increased utilization of hospital emergency rooms. There are hospitals which are indicating that they can no longer continue to participate in the MSI Program if funding remains as such low levels. The loss of even one or two hospitals may create an unsustainable burden on the remaining hospitals.	15-16		-2,000,000	-2,000,000	15-16	0	U	U	15-16			
	CEO Recommendation Recommend funding reduction of \$1,000,000.	Funding Sou	rce: Gen. Fun	id = 100%									
3	REQUEST DESCRIPTION VLF Mid-Year Reduction - Close Buena Park Public Health Clinic	11-12	0	0	0	11-12	0	0	0	11-12	0	0	(
	BRASS Serial Number 2732	12-13	0	-27,888	-49,784	12-13				12-13			
	Implementation Date	13-14	0	-27,888	-49,784	13-14				13-14			
	Reduction Description The Buena Park (BP) Public Health clinic is open two days per week providing Child Health and Disability Prevention (CHDP) physical exams for school enrollment, sports and camp physicals, childhood immunizations, screenings for vision and hearing, dental and optometry referrals to uninsured newborns through age 18, family planning (Family PACT), and Women/Infants/Children (WIC) services. Utilization of the BP clinic CHDP and Family PACT services has steadily declined over the past several years and remains below capacity. In FY 2008-09, 1,853 unduplicated clients were served in the Child Health Clinic; in FY 2011-12 1,446 were served, a 22% decrease from FY 2008-09. Family Planning served 137 clients in FY 2011-12. All services are alternatively available five days per week at the Santa Ana (SA) clinic and other Public Health sites, and from other in-area community providers.	14-15	0	-27,888	-49,784	14-15				14-15			

			DEPAR	TMENT REQUES	Т		CEO	RECOMMENDA	TION		E	BOARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reducti	ions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
3 (Cont'd)	Reduction Impacts Closure of the BP clinic will require approximately 1,850 children and 137 adults to find alternative community providers for their CHDP and Family Planning services. These services can be provided by existing community providers in the area and at the Public Health Santa Ana (SA) clinic site where capacity exists to see more clients. Staff impacts are minimal; currently BP clinic staff split their time between SA and BP clinics. One part-time position will be repro rata to another program. All other staff will shift to the SA clinic, and family planning services at this location will be increased from three to five days/week. By concentrating resources and staff in one location additional cost efficiencies can be achieved including savings in travel time, mileage, cost of physician supervision of the medical assistant, supplies, and site maintenance. There is a one-time lease termination impact of approximately \$117,000.	15-16	0	-27,888	-49,784	15-16				15-16			
	CEO Recommendation N/A - No FY 2011-12 Impacts.	Funding Sour	rce: Gen. Fund	d = 100%					L				
4	REQUEST DESCRIPTION VLF Mid-Year Reduction - Discontinue Child Health and Disability Prevention Treatment Unit	11-12	0	0	0	11-12	0	0	0	11-12	0	0	(
	BRASS Serial Number 2733	12-13	0	-51,680	-51,680	12-13				12-13			
	Implementation Date	13-14	0	-51,680	-51,680	13-14				13-14			
	Reduction Description The Child Health and Disability Prevention (CHDP) Treatment Unit (CTU) Program was implemented in 1989 to provide payment for limited diagnosis and treatment services to non Medi-Cal eligible children who qualified for a CHDP physical exam. CTU services are provided by Public Health clinics and community providers. They have served 157,262 uninsured low income children since 1989; however, utilization of this program has steadily declined over the past decade. As of FY 2010-11, CTU served 330 children compared to 17,788 children served in 1991.	14-15	0	-51,680	-51,680	14-15				14-15			
	CTU is not a mandated program. HCA maintains a price agreement (PA) with Advanced Medical Management (AMM) for the administration and processing of provider claims for authorized CTU services. This PA requires a 30 day termination notice. In addition, a 60 day notice to participating providers would be required to complete and bill for existing services.												
	Reduction Impacts Reduction/elimination of CTU services will impact approximately 300 uninsured non Medi-Cal eligible children. It is likely that these children can be served by the many existing alternative low-cost or no-cost community providers. Elimination of a price agreement will be required. These services are readily available in the community, there is no mandate under CHDP for CTU, and Orange County is one of only a few counties in the State that still run a CTU.	15-16	0	-51,680	-51,680	15-16				15-16			
	CEO Recommendation N/A - No FY 2011-12 Impacts.	Funding Soul	rce: Gen. Fund	d = 100%									

			DEPAR	TMENT REQUES	ST .		CEC	RECOMMENDA	TION		ı	BOARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
/LF Reduc	etions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
5	REQUEST DESCRIPTION VLF Mid-Year Reduction - Delete 3 Vacant Positions and Reduce Services & Supplies in Public Health Services	11-12	-3	-621,730	-688,730	11-12	-3	-621,730	-688,730	11-12	-3	-621,730	-688,730
	BRASS Serial Number 2734	12-13	-3	-1,096,671	-1,275,995	12-13				12-13	Ì		
	Implementation Date	13-14	-3	-1,096,671	-1,275,995	13-14				13-14			
	Reduction Description Public Health Services (PHS) will delete three vacant positions, shift several positions to funded programs, and reduce Services and Supplies expenses to meet their net County cost target. Also, in the HIV/Prevention program additional revenue is expected as part of the requirements for additional HIV testing.	14-15	-3	-1,096,671	-1,275,995	14-15				14-15			
	Reduction Impacts Health Care Agency will delete three vacant positions, shift positions to revenue generating areas, and reduce services and supplies expenditures. There will not be any impact to the community.	15-16	-3	-1,096,671	-1,275,995	15-16				15-16			
	CEO Recommendation Recommend deletion of 3 positions and a funding reduction of \$688,730.	Funding Sou	urce: Gen. Fund	d = 100%							1		
6	REQUEST DESCRIPTION VLF Mid-Year Reduction - Behavioral Health Services Quality Improvement, Reduce Level of Service	11-12		0	-143,580	11-12	0	0	-143,580	11-12	0	0	-143,580
	BRASS Serial Number 2720, 2764	12-13		0	-205,352	12-13				12-13			
	Implementation Date	13-14		0	-205,352	13-14				13-14			
	Reduction Description Shift three positions with incumbents from the Behavioral Health Services Quality Improvement and Program Compliance program into Mental Health Services Act funded programs.	14-15		0	-205,352	14-15				14-15			
	Reduction Impacts Shifting these three non-clinical positions will lessen the capacity for administrative support within the Quality Improvement and Program Compliance unit.	15-16		0	-205,352	15-16				15-16			
	CEO Recommendation Recommend reduction of \$143,580.	Funding Sou	urce: State = 10	00%							u.	•	
7	REQUEST DESCRIPTION VLF Mid-Year Reduction - Delete 12 Vacant Positions and Reduce Services & Supplies in Behavioral Health Services	11-12	-12	-1,029,547	-1,029,547	11-12	-12	-1,029,547	-1,029,547	11-12	-12	-1,029,547	-1,029,547
	BRASS Serial Number 2724	12-13	-12	-1,094,767	-1,094,767	12-13				12-13			
	Implementation Date	13-14	-12	-1,094,767	-1,094,767	13-14				13-14			
	Reduction Description Delete 12 vacant positions from Behavioral Health Services (BHS) Adult Mental Health Services, Children and Youth Services, and Alcohol and Drug Abuse Services. Reduce services and supplies.	14-15	-12	-1,094,767	-1,094,767	14-15				14-15			
	Reduction Impacts Deleting vacancies will result in increased caseloads for remaining staff, and could lead to longer client waiting lists.	15-16	-12	-1,094,767	-1,094,767	15-16				15-16			
	CEO Recommendation Recommend deletion of 12 positions and a funding reduction of \$1,029,547.	Funding Sou	urce: Gen. Fund	d = 100%		•					•		

			DEPAR	TMENT REQUES	ſ		CEC	RECOMMENDA	TION		E	BOARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
8	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce 4 Beds at Institutes for Mental Disease	11-12	0	-124,000	-124,000	11-12	0	-124,000	-124,000	11-12	0	-124,000	-124,000
	BRASS Serial Number 2722	12-13	0	-248,000	-248,000	12-13				12-13			
	Implementation Date	13-14	0	-248,000	-248,000	13-14				13-14			
	provide 27 hours of Department of Mental Health certified Specialized Treatment Program (STP) per week in addition to treatment with psychotropic medications. The goal of this type of program is to facilitate development of skills so that clients can ultimately reside in an unlocked community setting. Clients served are adults, age 18-65, who have been deemed gravely disabled and are conserved under the Lanterman Petris Short (LPS) Act. In FY 2010-11, 225 unduplicated clients were admitted to these treatment programs. There are no special requirements to be met in reducing this program.	14-15	0	-248,000	-248,000					14-15			
	Reduction Impacts The reduction may have an impact on acute inpatient psychiatric hospitals by resulting in a prolonged wait for clients to be moved to this level of care. For patients with Medi-Cal, this longer wait could result in an increased cost to the County in administrative day reimbursement for acute inpatient psychiatric hospitals due to longer patient stays while waiting for placement.	15-16	0	-248,000	-248,000	15-16				15-16			
	CEO Recommendation Recommend reduction of \$124,000.	Funding Sou	rce: Gen. Fun	d = 100%							•		
9	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce 2 State Hospital Beds	11-12	0	-185,422	-185,422	11-12	0	-58,513	-58,513	11-12	0	-58,513	-58,513
	BRASS Serial Number 2723	12-13	0	-370,844	-370,844	12-13				12-13			
	Implementation Date	13-14	0	-370,844	-370,844	13-14				13-14			
	Reduction Description Reduce two beds at the State Hospitals. This program provides individualized treatment (including medication, individual, group, and recreational therapies) focused on maximizing recovery for clients and the skills needed to return to a community setting. Clients served are adults, age 18-65, deemed gravely disabled and conserved under the Lanterman Petris Short (LPS) Act. This program is reserved for those clients who are unable to be treated in a less restrictive setting. In FY 2010-11, 46 unduplicated clients were admitted to this treatment program. No special requirements must be met in reducing this program.	14-15	0	-370,844	-370,844	14-15				14-15			

				DEPAR	MENT REQUES	Т		CEC	RECOMMENDA	TION		E	BOARD APPROVE	.D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Co
F Reduc	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
	Reduction Impacts	The reduction may result in a prolonged wait for clients to be moved to lower level of care. Patients with Medi-Cal may wait longer, which could result in increased cost to the County in administrative day reimbursement for acute inpatient psychiatric hospitals due to longer patient stays while waiting for placement.	15-16	0	-370,844	-370,844	15-16				15-16			
	CEO Recommendation	Recommend reduction of \$58,513.	Funding Sou	urce: Gen. Fund	= 100%		I					I		
10		VLF Mid-Year Reduction - Increase Revenues for State Plan Amendment Implementation	11-12	0		0	11-12	0	0	0	11-12	0	0	
	BRASS Serial Number	2721	12-13	0		-1,046,136	12-13				12-13			
	Implementation Date		13-14	0		-1,046,136	13-14				13-14			
	Reduction Description	If implemented, the State Plan Amendment (SPA) will provide reimbursement for specialty mental health services costs over the state maximum allowable rates. The Medi-Cal program is partially governed and funded under federal Medicaid provisions. Under existing law, the State Department of Mental Health (DMH) is required to provide specialty mental health services for Medi-Cal recipients through fee-for-service or capitated contracts with mental health plans. DMH establishes standards, guidelines, and reimbursement amounts for specialty mental health services based on the federal Medicaid requirements. Existing law requires counties to certify that required matching funds are available prior to the reimbursement of federal funds. This bill, commencing 7/1/12, would allow the County to claim currently unreimbursed costs.	14-15	0		-1,046,136	14-15				14-15			
	Reduction Impacts	If implemented, SPA will provide reimbursement for specialty mental health services costs over the state maximum allowable rates which will reduce the amount of local general funds needed.	15-16	0		-1,046,136	15-16				15-16			

				DEPAR	TMENT REQUES	Т		CE	O RECOMMENDA	TION			BOARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
11	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Delete 2 Vacant Positions in HCA Administration & Reduce Services & Supplies	11-12	-2	-120,792	-412,863	11-12	0	0	0	11-12	0	0	0
	BRASS Serial Number	2730, 2762	12-13	-2	-241,584	-241,584	12-13				12-13			
	Implementation Date		13-14	-2	-241,584	-241,584	13-14				13-14			
	Reduction Description	Delete two vacant positions in HCA/Administration. Reduce services and supplies.	14-15	-2	-241,584	-241,584	14-15				14-15			
		Deletion of two positions will result in increased workload for staff in HCA's Information Technology and Purchasing divisions.	15-16	-2	-241,584	-241,584	15-16				15-16			
		Recommend use of one-time funds and unanticipated revenue growth to maintain positions and current funding allocation.	Funding Soul	ce: Gen. Fun	d = 100%		!	1				1		
		Total VLF Reduction	ıs	-17	-7,081,491	-7,584,142		-15	-5,833,790	-6,044,370		-15	-5,833,790	-6,044,370

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	156,746,465	0	0	0	156,746,465
Expense	161,496,697	0	0	0	161,496,697
NCC	4,750,232	0	0	0	4,750,232
Positions	0	0	0	0	0

				DEPAR	RTMENT REQUES	T		CEC	RECOMMENDA	TION		В	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ıctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1		VLF Mid-Year Reduction - Decrease Appropriations and Revenues for Grant Reduction	11-12	0	-22,263,548	-600,000	11-12	0	0	0	11-12	0	0	
	BRASS Serial Number	2726	12-13	0	-22,263,548	-600,000	12-13				12-13			
	Implementation Date		13-14	0	-22,263,548	-600,000	13-14				13-14			
		The California Work Opportunity and Responsibility to Kids (CalWORKs) program is the State implementation of the Federal Temporary Assistance to Needy Families (TANF) program. The CalWORKs FG/U program is an entitlement program that provides time-limited cash assistance to families with children when one or both parents are absent, disabled, deceased or unemployed. Unless determined exempt, adults in the program are required to participate in a work activity as quickly as possible in order to become self-supporting and not dependent on aid. The program is funded by 97.1% federal/state funding and an average required 2.9% County match. The FY 11/12 budget was built assuming level average grant costs and some caseload growth. Due to the state of the economy the final State budget included an 8% grant reduction and a change from a 60 month to a 48 month time limit for most families. Although this time change will reduce some cases, most will shift to child only safety net. The current year projected NCC savings in this budget control will be used to help offset the total VLF reductions.	14-15	0	-22,263,548	-600,000	14-15				14-15			
	· ·	As this is an entitlement program with a required County match, changes in caseload or grant costs could make maintaining this NCC reduction difficult in future years.	15-16	0	-22,263,548	-600,000	15-16				15-16			
		Recommend reallocation of funding reduction within SSA budget controls as identified by Department to maintain current funding allocation.	Funding So	urce: State =	51% Federal = 46	3.1% Gen. Fund = 2.	9%							
		Total VLF Reductions		0	-22,263,548	-600,000	•	0	0	0		0	0	

PROGRAM II -- AFDC - FOSTER CARE (066)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	108,670,515	0	0	-4,822,492	103,848,023
Expense	131,744,373	0	0	-11,925,791	119,818,582
NCC	23,073,858	0	0	-7,103,299	15,970,559
Positions	0	0	0	0	0

				DEPAR	RTMENT REQUES	ST .		CEC	RECOMMENDA	TION		В	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1		VLF Mid-Year Reduction - Decrease Appropriations and Revenues for Elimination of AB 3632 Mandate	11-12	0	-14,322,223			0	-11,925,791	-7,103,299	11-12	0	-11,925,791	-7,103,29
	BRASS Serial Number	2725, 2766	12-13	0	-14,322,223	-8,530,674	12-13				12-13			
	Implementation Date		13-14	0	-14,322,223	-8,530,674	13-14				13-14			
		The Foster Care program pays for the care and supervision of children in foster care that includes group homes, foster family homes, and foster family agencies. Such placements may be voluntary but are primarily in situations of dependency or ward status. The program also includes the Adoption Assistance Program, Wraparound Program, and foster parent childcare. The FY 11-12 budget included a significant increase in Foster Family Home (FFH) grants due to a pending lawsuit and the inclusion of the AB 3632 mandate for Seriously Emotionally Disturbed (SED) Children program. At the time the budget was prepared, it was not known whether the AB 3632 mandate would be suspended. It is now known that SSA will not be legally obligated to serve the SED population; and the State settled the FFH rate lawsuit which will result in an increase in FFH rates (but still lower than budgeted). The current NCC savings in this budget control will be used to help offset the total VLF reductions.	14-15	0	-14,322,223	-8,530,674	14-15				14-15			
		As this is an entitlement program with a required County match, changes in caseload or grant costs could make maintaining this NCC reduction difficult in future years.	15-16	0	-14,322,223	-8,530,674	15-16				15-16			
		CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$7,103,299 which includes a targeted reduction of \$6,432,309 in AB 3632 mandate plus \$670,990 (a pro rata share in across-the-board reductions). Funding Source: State = 39% Federal = 2% Gen. Fund = 59%										•		
		Total VLF Reductions		0	-14,322,223	-8,530,674		0	-11,925,791	-7,103,299		0	-11,925,791	-7,103,29

PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES FY 2011-12 MID-YEAR VLF REDUCTIONS

PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL RESOURCES FY 2011-12 MID-YEAR VLF REDUCTION AUGMENTATIONS SUMMARY

		DEPARTMENT RE	QUEST		CEO RECOMMEND	DATION		BOARD APPRO	VED
		Appropriation	Net County Cost		Appropriation	Net County Cost		Appropriation	Net County Cost
Augmentations for Board Consideration - Impact of VLF Reductions	Positions	Request	Request	Positions	Request	Request	Positions	Request	Request
OC Public Works (080)	0	-715,549	-715,549	-2	-185,482	-185,482	-2	-185,482	-185,482
Utilities (040)	0	-1,094,691	-1,094,691	0	-212,653	-212,653	0	-212,653	-212,653
Total Program III - Impact of VLF Reductions	0	-1,810,240	-1,810,240	-2	-398,135	-398,135	-2	-398,135	-398,135

PROGRAM III -- OC PUBLIC WORKS (080)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	39,710,980	0	0	0	39,710,980
Expense	55,100,572	0	0	-185,482	54,915,090
NCC	15,389,592	0	0	-185,482	15,204,110
Positions	384	0	0	-2	382

				DEPAR	RTMENT REQUES	Т		CEC	O RECOMMENDA	TION		Е	BOARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cos
Reduc	tions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1		VLF Mid-Year Reduction - Reduce Salaries & Benefits Appropriations and Hold Vacant Positions	11-12	0	-715,549	-715,549	11-12	-2	-185,482	-185,482	11-12	-2	-185,482	-185,4
	BRASS Serial Number	2717	12-13	0	-715,549	-715,549	12-13				12-13			
	Implementation Date		13-14	0	-715,549	-715,549	13-14				13-14			
	·	Reduce salaries & employee benefits appropriations and continue to hold positions vacant.	14-15	0	-715,549	-715,549	14-15				14-15			
		Staff reductions and restrictions to overtime will impact OC Public Works ability to provide efficient, effective services in a timely manner. Response times will be delayed as fewer staff are available to take the service calls. Weekend and after hours emergency response will also be delayed by the decrease in overtime. Additionally, there will be fewer resources available to respond to work order requests. Additionally, staff reductions will impact OC Public Works' ability to perform surveys of production nursery growing sites and inspections of nursery stock to prevent the spread of disease, such as Pierce's disease by the glassy winged sharpshooter in California. It will be more difficult to maintain customer service levels mandated by the 2009 Performance Audit. Wait times will increase for counter assistance as will the time necessary to process permit applications and plan checks. Reductions will also affect OC Public Works' ability to effectively manage the ongoing critical capital and maintenance projects within County facilities, which would result in increased complaints and could jeopardize the health and safety of the public and County staff.	15-16	0	-715,549	-715,549	15-16				15-16			
		Recommend deletion of 2 vacant positions and use of one-time funds and unanticipated revenue growth to limit funding reduction to \$185,482 (a pro rata share in across-the-board reductions).	Funding Sou	ırce: Gen. Fui	nd = 100%									
		Total VLF Reductions		0	-715,549	-715,549		-2	-185,482	-185.482		-2	-185.482	-185,

PROGRAM III -- UTILITIES (040)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	4,963,000	0	0	0	4,963,000
Expense	22,606,974	0	0	-212,653	22,394,321
NCC	17,643,974	0	0	-212,653	17,431,321
Positions	18	0	0	0	18

				DEPAR	RTMENT REQUES	īΤ		CEC	RECOMMENDA	TION		E	BOARD APPROVE	:D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Deferral of Maintenance Projects	11-12	0	-1,094,691	-1,094,691	11-12	0	-212,653	-212,653	11-12	0	-212,653	-212,653
	BRASS Serial Number	2715	12-13	0	-1,094,691	-1,094,691	12-13	0	0	0	12-13	0	0	0
	Implementation Date		13-14	0	-1,094,691	-1,094,691	13-14	0	0	0	13-14	0	0	0
	•	Reduce services and supplies appropriations for utilities (Purchased electricity, natural gas and water) and defer repairs and maintenance.	14-15	0	-1,094,691	-1,094,691	14-15	0	0	0	14-15	0	0	0
		The reduction of NCC may result in deferrals of repairs and maintenance as well as deferrals of CUF capital projects. Deferrals of CUF projects will achieve cost savings in the short run but may not achieve long-term savings and will increase the risk of more costly repairs/replacement in the event of failure and corrective actions. In addition, the NCC reduction will reduce the amount of contingencies budgeted for unanticipated utility rate increases. Most notably, contingencies will be reduced for the cost of purchasing natural gas for use at the CoGen Plant to produce electricity.	15-16	0	-1,094,691	-1,094,691	15-16	0	0	0	15-16	0	0	0
		Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$212,653 (a pro rata share in across-the-board reductions).	Funding Sour	ce: Gen. Fur	nd = 100%							1		
		Total VLF Reductions		0	-1,094,691	-1,094,691		0	-212,653	-212,653		0	-212,653	-212,653

PROGRAM IV - GENERAL GOVERNMENT SERVICES FY 2011-12 MID-YEAR VLF REDUCTIONS

PROGRAM IV - GENERAL GOVERNMENT SERVICES FY 2011-12 MID-YEAR VLF REDUCTION AUGMENTATIONS SUMMARY

		DEPARTMENT RE	QUEST		CEO RECOMMENI	DATION		BOARD APPRO	VED
		Appropriation	Net County Cost		Appropriation	Net County Cost		Appropriation	Net County Cost
Augmentations for Board Consideration - Impact of VLF Reductions	Positions	Request	Request	Positions	Request	Request	Positions	Request	Request
Assessor (002)	-22	-1,752,206	-1,752,206	-4	-385,371	-385,371	-4	-385,371	-385,371
Auditor-Controller (003)	0	-459,524	-459,524	0	-101,065	-101,065	0	-101,065	-101,065
CAPS Operation & Maintenance (014)	0	0	0	0	-42,811	-42,811	0	-42,811	-42,811
Clerk of the Board (011)	-4	-207,333	-207,333	0	0	0	0	0	0
County Executive Office (017)	-1	-733,922	-733,922	-1	-162,620	-162,620	-1	-162,620	-162,620
County Counsel (025)	0	-419,413	-419,413	0	-92,243	-92,243	0	-92,243	-92,243
Registrar of Voters (031)	0	-566,746	-566,746	0	0	0	0	0	0
Office of the Performance Audit Director (050)	0	-39,159	-39,159	0	-8,612	-8,612	0	-8,612	-8,612
Human Resources Department (054)	0	-203,064	-203,064	0	-44,661	-44,661	0	-44,661	-44,661
Clerk-Recorder (059)	0	0	0	0	0	-2,000,000	0	0	-2,000,000
Treasurer-Tax Collector (074)	0	-100,062	-100,062	0	-22,007	-22,007	0	-22,007	-22,007
Internal Audit (079)	-2	-193,243	-193,243	0	0	0	0	0	0
Total Program IV - Impact of VLF Reductions	-29	-4,674,672	-4,674,672	-5	-859,390	-2,859,390	-5	-859,390	-2,859,390

PROGRAM IV -- ASSESSOR (002)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	513,499	0	0	0	513,499
Expense	32,488,054	0	0	-385,371	32,102,683
NCC	31,974,555	0	0	-385,371	31,589,184
Positions	337	0	0	-4	333

				DEP	ARTMENT REQU	IEST		CE	O RECOMMENDA	TION		E	BOARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cos
LF Redu	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1		VLF Mid-Year Reduction - Deletion of 22 Positions and Related Appropriations and Reduction in Appropriations for Fixed Assets	11-12	-22	-1,752,206	-1,752,206	11-12	-4	-385,371	-385,371	11-12	-4	-385,371	-385,37
	BRASS Serial Number	2759	12-13	-22	-1,752,206	-1,752,206	12-13				12-13			
	Implementation Date		13-14	-22	-1,752,206	-1,752,206	13-14				13-14			
	·	A reduction of \$1,752,206, comprised of 22 positions (13 filled, 9 vacant) (\$1,712,206) and Fixed Assets (\$40,000) was required to meet the Net County Cost Limit. The Assessor Department is mandated to assess, produce, publish and service the Rolls of Value for Orange County. Assessor produces and delivers the Annual Assessment Roll in early July annually, which is used by the Auditor-Controller and Treasurer-Tax Collector to produce the tax bills. The Assessment Rolls generate about \$5 billion in property tax revenue for the county, cities, schools, and special districts.	14-15	-22	-1,752,206	-1,752,206	14-15				14-15			
		The Assessor Department is mandated to assess, produce, publish and service the Rolls of Value for Orange County. The \$1,752,206 VLF reduction to Assessor will have the following significant impacts: (1) Assessor will not be able to produce and deliver the 2012 Annual Roll in early July, impacting the schedules to extend the rolls and produce the tax bills (2) About 50% to 55% of the costs are reimbursable (SB 2557 and SB 813) to the County General Fund, which will be a loss to the General Purpose Revenue to the County (3) Once staff reductions are implemented, the department staffing level cannot recover for at least two years, even if the budget is later restored. The time needed to recruit and train appraisers, auditors and support staff will take two to four years (4) The Assessment Rolls generate about \$5 billion in property tax revenue for the county, cities, schools, and special districts. The delay in assessment roll may delay the receipt of revenue to all Orange County taxing entities.	15-16	-22	-1,752,206	-1,752,206	15-16				15-16			
		Recommend deletion of 4 positions and use of one-time funds and unanticipated revenue growth to limit funding reduction to \$385,371 (a pro rata share in across-the-board reductions).	Fundin	g Source: Ge	n. Fund = 100%		•	•				•		
		Total VLF Reductions		-22	-1,752,206	-1,752,206	;	-4	-385,371	-385,371		-4	-385,371	-385,3

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	6,468,170	0	0	0	6,468,170
Expense	14,853,644	0	0	-101,065	14,752,579
NCC	8,385,474	0	0	-101,065	8,284,409
Positions	414	0	0	0	414

			DEI	PARTMENT REQU	JEST		CEC	RECOMMENDA	TION		E	BOARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cos
VLF Redu	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Increase Cost Apply to CAPS+	11-12	0	-89,775	-89,775	11-12	0	0	0	11-12	0	0	
	BRASS Serial Number 2742	12-13	0	0	(12-13				12-13			
	Implementation Date	13-14	0	0	(13-14				13-14			
	Reduction Description A-C currently has an Administrative Manager I supporting accounting operations at CEO Public Finance. The temporary assignment is set to end in mid-November. Upon the end of the assignment, the incumbent will be assigned to the CAPS+ system to document the "as-is" county-wide operation for accounts receivable and collections. Existing staff on the project are not able to assume this responsibility. In addition to documenting the current operation, this position would be responsible for learning and evaluating the current CGI module for AR and collections, as well as planned changes to the module in the 3.9 upgrade. This position would then be responsible for recommending business process changes in anticipation of launching the AR/Collections module.		0	0) 14-15				14-15			
	Reduction Impacts Transferring one Administrative Manager I from Central Operations to CAPS+ will reduce the support within Central Operations. The position was to be assigned to the Financial Reporting unit to assist with Single Audit, All Funds Audit and the Comprehensive Annual Financial Report (CAFR).		0	0	(15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to maintain service and funding allocations.	Fundin	g Source: G	en. Fund = 100%		-					-		

	Note: C	EO Recommendations below do not include recommendation	for ti	ransfer of	positions or re	eallocations of c	osts to	o other De	partments or I	Budget Controls				
				DEI	PARTMENT REQU	JEST		CEC	RECOMMENDA	TION			BOARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc			FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
2	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduce Appropriations for Salaries & Employee Benefits	11-12	0	-19,287	-19,287	11-12	0	-12,811	-12,811	11-12	0	-12,811	-12,811
	BRASS Serial Number	2743	12-13	0	0	0	12-13				12-13			
	Implementation Date		13-14	0	0	0	13-14				13-14			
	Reduction Description	Effective March 2012, one Senior Accounting Office Supervisor I will be retiring from the Property Tax Unit. The current plan is to keep this position vacant through the end of Fiscal Year 2012.	14-15	0	0	0	14-15				14-15			
		The departure of one Senior Accounting Office Supervisor I will create a negative impact on the operations of the Auditor-Controller's Property Tax Unit. The role of the position is to provide guidance to staff as to the processing of the thousands of property tax roll corrections that impact property owners' tax liability, and to review and approve them. Keeping this position vacant would delay the processing of increased tax liabilities slowing the inflow of property taxes and ultimately revenue for the County. It would also delay the processing of decreased tax liabilities which would slow the refunding of property taxes. This would increase the inquiries by property owners impacting staff due to increased phone calls and/or physical dealings at the public counter, ultimately decreasing customer service. Delaying the processing of refunds could also increase interest required to be paid on refunds. Recommend use of one-time funds and unanticipated revenue growth to		o Source: G	en. Fund = 100%	0	15-16				15-16			
		limit funding reduction to \$12,811, part of a total \$101,065 pro rata share in across-the-board reductions.		ig Source. G										
3	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Transfer 1 Administrative Manager I to CAP+ Project Management Office	11-12	0	-52,060	,			0	0	11-12	0	0	0
	BRASS Serial Number	2744	12-13	0	-136,828	-136,828					12-13			
	Implementation Date		13-14	0	-142,094	-142,094					13-14			
	Reduction Description	Effective March, 2012, an Administrative Manager I is expected to retire from the CAPS Program Management Office (PMO). The current plan is to bring in a replacement from an NCC position and begin training with the incumbent in February 2012. The cost of the positions supporting PMO are fully offset against CAPS+ Budget Control 014.	14-15	0	-147,744	-147,744	14-15				14-15			
	Reduction Impacts	At this time, a position has yet to be identified to replace the retiree. The only option would be staff from either the Administration, Systems or Central Operations division. Reduction to support in any of these areas could create prolonged downtime when systems go down, or delays and errors in preparing the CAFR which could impact the County's credit rating.	15-16	0	-151,154	-151,154	15-16				15-16			
	CEO Recommendation	Recommend use of one-time funds and unanticipated revenue growth to maintain service and funding allocations.	Fundin	ng Source: G	en. Fund = 100%									

	Note: C	EO Recommendations below do not include recommendation	for t	ransfer of	positions or re	eallocations of co	osts t	o other De	partments or I	Budget Controls	1			
				DEI	PARTMENT REQU	JEST		CEC	RECOMMENDA	TION		E	BOARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduct			FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
4	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Split External Audit Contract	11-12	0	-75,754	-75,754	11-12	0	-75,754	-75,754	11-12	0	-75,754	-75,754
	BRASS Serial Number	2746	12-13	0	-112,548	-112,548	12-13				12-13			
	Implementation Date		13-14	0	-107,282	-107,282	13-14				13-14			
	Reduction Description	Auditor-Controller plans to encumber a portion of the external audit contract in FY 11-12 and the remainder in FY 12-13.	14-15	0	-101,632	-101,632	14-15				14-15			
	·	Partially encumbering the contract would limit the amount payable in FY 11-12 for work done toward the June 2012 audit. For example, there is work done to plan the audit, schedule meetings and to audit certain activity as of June 30 (cash balances and investments, etc.). Any "up front" work the auditors might perform would be encumbered so that it could pay for that activity that is done before the end of the accounting period.	15-16	0	-75,754	-75,754	15-16				15-16			
	CEO Recommendation	Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$75,754, part of a total \$101,065 pro rata share in across-the-board reductions.	Fundin	ng Source: G	en. Fund = 100%	•	<u></u>							
5	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Share Cost of 1 Application Developer II Position With Treasurer Tax Collector	11-12	0	-55,889	-55,889	11-12	0	0	0	11-12	0	0	(
	BRASS Serial Number	2736	12-13	0	-55,889	-55,889	12-13				12-13			
	Implementation Date		13-14	0	-55,889	-55,889	13-14				13-14			
	Reduction Description	The Auditor-Controller currently maintains and fully funds an Application Developer II position which spends approximately half of their time in support of the Treasurer-Tax Collector (T-TC) Department. The duties associated with this position includes providing primary support for PTMS T-TC modules and maintaining and supporting the Security Manger (SM) application. The position helped architect, design, and develop the SM application, which manages the security of both PTMS and the Fund Accounting Systems (FAS), a T-TC application. The position created the necessary web services and customized existing ones to integrate the two systems creating multiple services using Microsoft Net technologies and Lightweight Directory Access protocol (LDAP). Additional responsibilities include mapping of the Business processes of T-TC modules, planning for User Acceptance Testing (UAT), and executing the T-TC modules. The position is also the lead in testing the Lien Management module for PTMS. Share the cost of the Application Developer II position, which support PTMS and ATS, with the Treasurer Tax Collector.	14-15	0	-55,889	-55,889	14-15				14-15			
	Reduction Impacts	No impact will be felt as the position will continue to perform all tasks associated with their responsibilities. However, as one half of the position is to be funded from T-TC, it may have impacts in that department.	15-16	0	-55,889	-55,889	15-16				15-16			
	CEO Recommendation	Recommend use of one-time funds and unanticipated revenue growth to maintain service and funding allocations.	Fundin	ng Source: G	en. Fund = 100%	1		1				1		

				DE	PARTMENT REQU	JEST		CE	RECOMMENDA"	TION		E	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
6	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduce Postage Appropriations	11-12	0	-35,179	-35,179	11-12	0	0	0	11-12	0	0	
	BRASS Serial Number	2737	12-13	0	-35,179	-35,179	12-13				12-13			
	Implementation Date		13-14	0	-35,179	-35,179	13-14				13-14			
		Auditor-Controller currently has a postage budget of \$129,000 for FY 11-12. This plan calls for the reduction of the postage budget by \$35,179. Postage expense in FY 10-11 was \$131,000. Including postage currently on the meter, decreasing the budget will put the postage levels near zero at the end of FY 11-12.	14-15	0	-35,179	-35,179	14-15				14-15			
	·	Decreasing the postage budget leaves the Department exposed if it experience any increases in postage activity. The Auditor-Controller mails thousands of checks to vendors and citizens each year. Lack of postage would require checks to be retained at the front counter and for clients to physically pick up their payments from the Auditor Controller's front counter.	15-16	0	-57,647	-57,647	15-16				15-16			
	CEO Recommendation	Recommend use of one-time funds and unanticipated revenue growth to maintain service and funding allocations.	Fundin	g Source: G	en. Fund = 100%									
7		VLF Mid-Year Reduction - Transfer Cost of ARK Contract to Data Systems Development Projects	11-12	0	-65,000	-65,000	11-12	0	0	0	11-12	0	0	(
	BRASS Serial Number	2738	12-13	0	-65,000	-65,000	12-13				12-13			
	Implementation Date		13-14	0	-65,000	-65,000	13-14				13-14			
		The County of Orange contracts with ARK Technologies for maintenance of the Assessment Tax System (ATS) and professional services associated with the Property Tax Management System (PTMS) upgrade. The plan is to charge Data Systems Development Projects (Budget Control 038) for all Auditor-Controller budgeted costs associated with this contract.	14-15	0	-65,000	-65,000	14-15				14-15			
	Reduction Impacts	Redirecting these costs to the Data Systems Development Projects department will not create any negative impacts on the Auditor-Controller. The vendor will continue to perform all tasks associated with the contract. However, as it will now be funded by Data Systems Development Projects, it may have impacts in that Budget Control.	15-16	0	-65,000	-65,000	15-16				15-16			
		Recommend use of one-time funds and unanticipated revenue growth to maintain service and funding allocations.	Fundin	g Source: G	en. Fund = 100%							•		

	Note: C	EO Recommendations below do not include recommendation	n for tr	ansfer of p	ositions or re	allocations of co	osts to	o other De	partments or E	Budget Controls	1			
				DEF	ARTMENT REQU	JEST		CEC	RECOMMENDAT	ΓΙΟΝ		E	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc			FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
8		VLF Mid-Year Reduction - Transfer 1 Data Entry Technician from Central Operations to Satellite Operations	11-12	0	-28,822	-28,822	11-12	0	0	0	11-12	0	0	(
	BRASS Serial Number	2745	12-13	0	-28,822	-28,822	12-13				12-13			
i	Implementation Date		13-14	0	-28,822	-28,822	13-14				13-14			
	·	Transfer one Data Entry Technician from Central Operations to SSA Satellite Operations. This position and personnel transfer will enable Satellite accounting to meet their operational need for data input to various accounting systems, and will reduce the net county cost of Central Accounting Operations in the Check Writing Unit.	14-15	0	-28,822	-28,822	14-15				14-15			
	·	The reduction of one data entry technician from the Central Operations Check Writing Unit will cause a delay in getting documents scanned and entered into our accounting systems. Additionally, there will be a delay in the time required to re-issue checks due to resultant backlogs.	15-16	0	-28,822	-28,822	15-16				15-16			
		Recommend use of one-time funds and unanticipated revenue growth to maintain service and funding allocations.	Fundin	g Source: Ge	en. Fund = 100%									
9		VLF Mid-Year Reduction - Charge CAPS (Budget Control 014) for A-C HR support	11-12	0	-25,258	-25,258	11-12	0	0	0	11-12	0	0	(
	BRASS Serial Number	2739	12-13	0	-25,258	-25,258	12-13				12-13			
	Implementation Date		13-14	0	-25,258	-25,258	13-14				13-14			
	·	The Auditor-Controller HR unit represents all A-C staff including those out stationed at the Satellite Accounting operations and CAPS+ support. A-C charges each of the host satellite agencies a portion of HR support and allocates these charges based on a percentage of regular salaries. Based on this model, A-C will begin charging CAPS (Budget Control 014) for HR support.	14-15	0	-25,258	-25,258	14-15				14-15			
	Reduction Impacts	No impacts will be realized since the level of service is already provided.	15-16	0	-25,258	-25,258	15-16				15-16			
		Recommend use of one-time funds and unanticipated revenue growth to maintain service and funding allocations.												

	Note: CEO Recommendations below do not include recommendation	n for t				osts to							
			DEI	PARTMENT REQU	JEST		CEC	O RECOMMENDAT	TION			BOARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions	FY	Positions	Request	Request		Positions	Request	Request		Positions	Request	Request
10	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce Appropriations for Salaries & Employee Benefits	11-12	0	-12,500	-12,500	11-12	0	-12,500	-12,500	11-12	0	-12,500	-12,500
	BRASS Serial Number 2741	12-13	0	0	(12-13				12-13			
	Implementation Date	13-14	0	0	(13-14				13-14			
	Reduction Description The Auditor-Controller's Executive Assistant (EA) will be out on Family Leave for a portion of FY 11-12. The leave is expected to begin in December and last approximately three months. The duties performed by the EA will be picked up to the secretary to the Chief Deputy Auditor-Controller. The secretary position is part-time, but the hours will increase with the added workload. The full portion of the EAs leave will not be realized as savings due to additional time worked by the Chief Deputy's secretary.	у	0	0	(14-15				14-15			
	Reduction Impacts The impact of the pending leave will have an effect on many areas of the Department. A sampling of the numerous tasks performed by the EA include: staff travel arrangements, administering the facilities requests within Building 12, preparing minutes of meetings attended by the Auditor-Controller, key custodian and security card custodian. These tasks will be performed by the Chief Deputy' secretary who is currently part-time. The secretarial position will generate additional expenses due to these added responsibilities.	s	0	0	(15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$12,500, part of a total \$101,065 pro rata share in across-the-board reductions.		g Source: G	en. Fund = 100%									
	Total VLF Reduction	s	0	-459,524	-459,524	ļ	0	-101,065	-101,065		0	-101,065	-101,065

PROGRAM IV -- CAPS PROGRAM (014)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	0	0	0	0	0
Expense	14,070,036	0	0	-42,811	14,027,225
NCC	14,070,036	0	0	-42,811	14,027,225
Positions	0	0	0	0	0

				DEPAR	TMENT REQUES	Т		CEO RE	COMMENDATIO	N		В	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduce Appropriations for Debt Service	11-12	0	0	0	11-12	0	-42,811	-42,811	11-12	0	-42,811	-42,811
	BRASS Serial Number	2768	12-13	0	0	0	12-13	0	0	0	12-13			
	Implementation Date		13-14	0	0	0	13-14	0	0	0	13-14			
		When the FY 11-12 budget was developed, the debt service payment amount was based on the projected total spending for the CAPS+ HR upgrade project. The actual year end spending was less than the projected amount. As a result there is additional debt service payment budgeted for FY 11-12. This reduction will remove the additional debt service payment. Annually, debt service reconciliation of budget to final costs is done each fiscal year as part of the first quarter budget report. This action is being taken early to address VLF reduction impacts.	14-15	0	0	0	14-15	0	0	0	14-15			
	Reduction Impacts	This reduction will not result in any operational impact.	15-16	0	0	0	15-16	0	0	0	15-16			
		Recommend budget reconciliation to actuals to reflect a \$42,811 reduction in debt service payments.	Funding Sour	rce: Gen. Fun	d = 100%			•				1		
		Total VLF Reductions		0	0	0		0	-42,811	-42,811		0	-42,811	-42,811

PROGRAM IV -- CLERK OF THE BOARD (011)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	89,606	0	0	0	89,606
Expense	3,336,963	0	0	0	3,336,963
NCC	3,247,357	0	0	0	3,247,357
Positions	30	0	0	0	30

		·		DEP	ARTMENT REQU	JEST		CEC	RECOMMENDA	ΓΙΟΝ	BOARD APPROVED			
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc			FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Deletion of 4 Positions and Related	11-12	-4	-207,333	-207,333	11-12	0	0	0	11-12	0	0	C
1		Appropriations												
	BRASS Serial Number	2731	12-13	-4	-207,333	-207,333	12-13				12-13			
	Implementation Date		13-14	-4	-207,333	-207,333	13-14				13-14			
		The following reductions are required to meet the Net County Cost Limit: 1.Delete 1 filled System Technician II (\$50,383) 2.Delete 1 filled Administrative Manager I (\$77,109) 3.Delete 1 filled Board Services Specialist (\$38,844) in the Board of Supervisors Unit 4.Delete 1 filled Board Services Specialist (\$38,844) in the Administration/Files Management Unit 5.Services and Supplies (\$2,161)	14-15	-4	-207,333	-207,333	14-15				14-15			

PROGRAM IV -- CLERK OF THE BOARD (011)

			DEP	ARTMENT REQU	JEST		CEC	RECOMMENDA	TION		E	BOARD APPROVE	D
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduction	ons	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1 (Cont'd)	Reduction Impacts Reduction of the 4 filled positions will result in the following issues: 1. System Technician II- delays in handling COB/BOS IT problems resulting in reduced productivity; 1 person to handle sys admin & countywide support for CAMS and COI with no backup; greatly reduced service to BOS & depts 2. Administrative Manager I- preparation of SFP, Business Plan & annual workload statistics will have to be absorbed; absorb with reduced svc level claims for refund of taxes/penalties, lobbyist registration & schedule barking dog hearings; will have insufficient staff for separation of duties in petty cash/cash deposits; clerking for other groups will be stopped or taken over by Clerk or Chief Deputy; policies/procedures will not be kept up to date 3. Board Services Specialist-ASRs will have to be submitted earlier & will receive minimal review, resulting in more errors & possible Brown Act violations; delays in processing contracts after BOS approval; greatly reduced svc & training to BOS & depts on ASR process, COI & BCCs 4. Board Services Specialist-Buyer I will have to absorb purchasing, petty cash & facility issues for BOS/COB resulting in significant delays, no payroll backup CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to maintain existing level of service and current funding allocation.		g Source: Ge	-207,333 -207,333 in. Fund = 100%	-207,333	15-16				15-16			
	Total VLF Reductions		-4	-207,333	-207,333		0	0	0		0	0	0

PROGRAM IV -- COUNTY EXECUTIVE OFFICE (017)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	1,973,686	0	0	0	1,973,686
Expense	15,466,419	0	0	-162,620	15,303,799
NCC	13,492,733	0	0	-162,620	13,330,113
Positions	85	0	0	-1	84

				DEF	PARTMENT REQU	JEST		CEC	O RECOMMENDA	TION		В	OARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reductions			FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1 REQU		VLF Mid-Year Reduction - Deletion of 1 Position and Reduce Appropriations for Salaries & Employee Benefits and Services & Supplies	11-12	-1	-733,922	-733,922	11-12	-1	-162,620	-162,620	11-12	-1	-162,620	-162,620
BR	RASS Serial Number	2707	12-13	-1	-733,922	-733,922	12-13				12-13			
lr	Implementation Date		13-14	-1	-733,922	-733,922	13-14				13-14			
Re		The following reductions are required to meet the Net County Cost Limit: 1. Delete one position: (\$301,455) reduction across all five years. 2. Defund three-months of one vacant Deputy CEO: 11-12 (\$70,396) 3. Continue Defunding three positions already defunded in 11-12 for the subsequent four years 4. Reduce Professional Services: 11-12 (\$362,071), 12-13 (\$291,874), 13-14 (\$122,440), 14-15 (\$122,440), 15-16 (\$122,440) 5. Reductions by layoffs/attrition: 12-13 (\$140,593), 13-14 (\$310,027), 14-15 (\$310,027), 15-16 (\$310,027). A combination of deleting vacancies through attrition and potential layoffs would be required. Based on the average annual salary of current CEO staff, reduction of two positions would be required for 12-13 and reduction of three positions would be required for fiscal years 13-14 through 15-16.	14-15	-1	-733,922	-733,922	14-15				14-15			

PROGRAM IV -- COUNTY EXECUTIVE OFFICE (017)

				DEF	ARTMENT REQU	JEST		CEC	RECOMMENDA	TION	BOARD APPROVED			
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduct	ions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1 (Cont'd)	in (1) re Lesson: support and infr investor level of Board or respons meeting deletion	on of one position and defunding of three positions for four years will result educed level of administrative services in reception, mail, and Leadership ns coordination support. (2) reduction in critical analytical and coordination it in land-based, lease, multi-family, single-family revenue bond, airport frastructure financings and financial management related to debt ratings, or relations, continuing disclosure and financial statements. (3) reduced if Media Relations services providing key and time-sensitive support to the of Supervisors, the general public, coordination of press releases, timely isses to Public Information Act requests and coordinating televised Board in areas not yet identified, further reductions will be needed through in of positions as vacancies occur and potential layoffs to bridge the gap tovide a long-term solution.		-1	-733,922	-733,922	15-16				15-16			
	unantic	nmend deletion of one position and use of one-time funds and icipated revenue growth to limit funding reduction to \$162,620 (a prohare in across-the-board reductions).	Fundin	g Source: G	en. Fund = 100%									
	_	Total VLF Reductions		-1	-733,922	-733,922		-1	-162,620	-162,620		-1	-162,620	-162,620

PROGRAM IV -- COUNTY COUNSEL (025)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	2,429,000	0	0	0	2,429,000
Expense	10,082,518	0	0	-92,243	9,990,275
NCC	7,653,518	0	0	-92,243	7,561,275
Positions	98	0	0	0	98

				DEP	ARTMENT REQU	JEST		CEC	RECOMMENDA	TION		Е	BOARD APPROVE	D
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduce Salaries & Employee Benefits	11-12	0	-419,413	-419,413	11-12	0	-92,243	-92,243	11-12	0	-92,243	-92,243
	BRASS Serial Number	2703	12-13	0	-419,413	-419,413	12-13				12-13			
	Implementation Date		13-14	0	-419,413	-419,413	13-14				13-14			
		To meet NCC limits, County Counsel will reduce its Budget by \$419,413. To meet Net County Cost Limits, County Counsel will, subject to compliance with all applicable requirements of Memoranda of Understanding with any affected bargaining units (including but not limited to compliance with any meet and confer requirements), explore options of a work furlough program for FY 2011-12. Based on past experience, some of the shortfall may be able to be met through voluntary work furlough days or increases in billable work.	14-15	0	-419,413	-419,413	14-15				14-15			
	·	By reducing County Counsel's Salaries and Employee Benefits budget by \$419,413, County Counsel will not be able to provide the current level of service. Some of the areas that may be impacted will affect the most vulnerable people in the County. Also, a result of a lower level of legal service could increase the liability to the County. Some services that are mandated may need to be provided by outside counsel at a much higher cost to the County.	15-16	0	-419,413	-419,413	15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$92,243 (a pro rata share in across-the-board reductions).			g Source: G	en. Fund = 100%		-	•						
		Total VLF Reductions		0	-419,413	-419,413	3	0	-92,243	-92,243		0	-92,243	-92,243

PROGRAM IV -- REGISTRAR OF VOTERS (031)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	1,221,300	0	0	0	1,221,300
Expense	11,563,385	0	0	0	11,563,385
NCC	10,342,085	0	0	0	10,342,085
Positions	49	0	0	0	49

			DEI	PARTMENT REQU	EST	CEO RECOMMENDATION					BOARD APPROVED			
VLF Reduc	tions	FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request	FY	Positions	Appropriation Request	Net County Cost Request	
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce Appropriations for Salaries & Employee Benefits and Services & Supplies	11-12	0	-566,746	-566,746	11-12	0	0	0	11-12	0	0	·	
	BRASS Serial Number 2752	12-13	0	-566,746	-566,746	12-13				12-13				
	Implementation Date July 1, 2011	13-14	0	-566,746	-566,746	13-14				13-14				
	Reduction Description FY 11-12 = Defund vacant positions by \$47,882: 2 Office Assistant positions and 1 Administrative Manager I position. Reduce June 2012 Presidential Primary Election operations by \$518,864. FY 2012-13 = Reduce June 2012 Presidential General Election operations by \$566,746. FY 2013-14 = Reduce June 2014 Gubernatorial Primary Election Operations by \$566,746. FY 2014-15 = Reduce November 2014 Gubernatorial General Election Operations by \$566,746. FY 2015-16 = Reduce June 2016 Presidential Primary Election operations by \$566,746.	14-15	0	-566,746	-566,746	14-15				14-15				
	Reduction Impacts The impact of the defunding of the vacant position is minor as ROV is in the process of filling these vacant positions. If NCC is reduced, there will be significant impacts to ROV election operations: Election Day operations will not be as effective and efficient due to a reduction in the number of poll workers working on Election Day; fewer poll workers would equate to longer lines and the need to rush through voting processes with less trained poll workers; an elimination of VBM voting would not be possible given the current number of booths and the inability to meet increased capacity in the poll sites; the process time for voter registration affidavits would increase; candidates would have limited support when filing to run for office; there would be a limited ability to provide bilingual assistance; the risk of not meeting statutory requirements and deadlines for sample ballot mailing and official ballot processing would increase; and Orange County voters would not have the same level and quality of election services as expected and received in the past.	e	0	-566,746	-566,746	15-16				15-16				
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to maintain existing level of service and current funding allocation.			en. Fund = 100%		<u> </u>	1							
	Total VLF Reductions	3	0	-566,746	-566,746		0	0	0		0	0	(

PROGRAM IV -- OFFICE OF THE PERFORMANCE AUDIT DIRECTOR (050)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	0	0	0	0	0
Expense	714,572	0	0	-8,612	705,960
NCC	714,572	0	0	-8,612	705,960
Positions	4	0	0	0	4

				DEF	PARTMENT REQU	IEST		CEC	RECOMMENDAT	ΓΙΟΝ	BOARD APPROVED			
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduct	tions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduce Salaries & Employee Benefits	11-12	0	-39,159	-39,159	11-12	0	-8,612	-8,612	11-12	0	-8,612	-8,612
	BRASS Serial Number	2761	12-13	0	-39,159	-39,159	12-13				12-13			
	Implementation Date		13-14	0	-39,159	-39,159	13-14				13-14			
	Reduction Description	Implement a work furlough plan to meet the Net County Cost Limit.	14-15	0	-39,159	-39,159	14-15				14-15			
	·	During FY 2011/12, the Office will utilize furloughs to reduce costs enough to comply with the reduction measures. Subsequent to FY 2011/12, the Office will likely need to eliminate an auditor position, which, in turn, will lead to the significant delay or elimination of the follow up audit program for the Office. In addition, documentation and paper work preparation will also be negatively impacted.	15-16	0	-39,159	-39,159	15-16				15-16			
	CEO Recommendation Recommend use of one time funds and unanticipated revenue growth t limit funding reduction to \$8,612 (a pro rata share in across-the-board reductions).			g Source: G	en. Fund = 100%									
		Total VLF Reductions		0	-39,159	-39,159		0	-8,612	-8,612		0	-8,612	-8,612

PROGRAM IV -- HUMAN RESOURCES (054)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	66,800	0	0	0	66,800
Expense	3,772,341	0	0	-44,661	3,727,680
NCC	3,705,541	0	0	-44,661	3,660,880
Positions	24	0	0	0	24

			DEI	PARTMENT REQU	JEST		CEC	RECOMMENDA	ΓΙΟΝ		D		
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce Services & Supplies	11-12	0	-203,064	-203,064	11-12	0	-44,661	-44,661	11-12	0	-44,661	-44,661
	BRASS Serial Number 2756	12-13	0	-203,064	-203,064	12-13				12-13			
	Implementation Date	13-14	0	-203,064	-203,064	13-14				13-14			
	Reduction Description In order to meet the Net County Cost Limit, reductions must be made to most the cost for the Rideshare Program (\$122,264), all cost associated with the departments for the Pre-Employment drug testing program (\$15,000), the Pre-employment background checks with the Department of Justice (\$10,000) and increase the cost apply for the Orange County Leadership Academy (55,800).	ı	0	-203,064	-203,064	14-15				14-15			
	Reduction Impacts In order to meet the Net County Cost Limit, reductions must be made to most the cost for the Rideshare Program (\$122,264), all cost associated with the departments for the Pre-Employment drug testing program (\$15,000), the Pre-employment background checks with the Department of Justice (\$10,000) and increase the cost apply for the Orange County Leadership Academy (55,800).	ı	0	-203,064	-203,064	15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$44,661 (a pro rata share in across-the-board reductions). CEO does not support the increase of cost apply to other General Fund Departments.		ng Source: Si	ate = 100%	1	1	I						
	Departments. Total VLF Reductions			-203,064	-203,064		0	-44,661	-44,661		0	-44,661	-44,661

PROGRAM IV -- CLERK-RECORDER (059)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	12,529,934	0	0	2,000,000	14,529,934
Expense	10,829,934	0	0	0	10,829,934
NCC	-1,700,000	0	0	-2,000,000	-3,700,000
Positions	101	0	0	0	101

				DEPAR	TMENT REQUES	Т		CEO RE	COMMENDATION	N	BOARD APPROVED				
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost	
VLF Reduc	ctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request	
1		/LF Mid-Year Reduction - Increase Contribution from the Clerk Recorder o the General Fund	11-12		0	0	11-12	0	0	-2,000,000	11-12	0	0	-2,000,000	
	BRASS Serial Number 2	2769, 2770	12-13		0	0	12-13	0	0	0	12-13				
	Implementation Date		13-14		0	0	13-14	0	0	0	13-14				
		ncrease contribution from the Clerk Recorder to the General Fund by \$2,000,000.	14-15		0	0	14-15	0	0	0	14-15				
	ir a	No operational impact to the Clerk Recorder as Recording Fee revenue has ncreased 8.97% over the past year primarily due to increased recordings. In addition, 12D has a projected reserve balance of \$10,000,000 of which a portion can be utilized to meet the NCC contribution to the General Fund.	15-16		0	0	15-16	0	0	0	15-16				
		Recommend budget adjustment of \$2M to reconcile Recording Fee evenue to activity and current projections.	Funding Source	ce: State = 10	00%										
		Total VLF Reductions		0	0	0		0	0	-2,000,000		0	0	-2,000,000	

PROGRAM IV -- TREASURER-TAX COLLECTOR (074)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	12,206,317	0	0	0	12,206,317
Expense	14,032,272	0	0	-22,007	14,010,265
NCC	1,825,955	0	0	-22,007	1,803,948
Positions	97	0	0	0	97

			DE	PARTMENT REQU	JEST		CEC	O RECOMMENDA	TION	BOARD APPROVED				
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost	
VLF Reduc	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request	
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce Services & Supplies	11-12	0	-100,062	-100,062	11-12	0	-22,007	-22,007	11-12	0	-22,007	-22,007	
	BRASS Serial Number 2713	12-13	0	-100,062	-100,062	12-13	0	0	0	12-13	0	0	0	
	Implementation Date	13-14	0	-100,062	-100,062	13-14	0	0	0	13-14	0	0	0	
	Reduction Description The Treasurer-Tax Collector (TTC) plans to reduce expenses in the following areas to comply with the VLF Budget Reduction Plan: Conferences and Meetings; Training; Professional Services; Office Expense; and Minor Office Equipment/Alterations. The TTC is focused on providing core services and will propose to streamline processes and use technology to minimize any significant impacts of the cuts. These cuts are not expected to significantly reduce the customer service levels	14-15	0	-100,062	-100,062	14-15	0	0	0	14-15	0	0	0	
	limit funding reduction to \$22,007 (a pro rata share in across-the-board		ng Source: G	-100,062 en. Fund = 100%	-100,062	15-16	0	0	0	15-16	0	0	0	
	reductions). Total VLF Reductio		1 0	100.062	100.062	1	0	22.007	22.007		0	22.007	22.007	
	lotal VLF Reductio	ıs	0	-100,062	-100,062		0	-22,007	-22,007		0	-22,007	-22,007	

PROGRAM IV -- INTERNAL AUDIT (079)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	41,580	0	0	0	41,580
Expense	2,689,085	0	0	0	2,689,085
NCC	2,647,505	0	0	0	2,647,505
Positions	16	0	0	0	16

				DEF	PARTMENT REQU	JEST	CEO RECOMMENDATION				BOARD APPROVED			
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ıctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduction of 2 Filled Positions and Continue	11-12	-2	-193,243	-193,243	11-12	0	0	0	11-12	0	0	0
		Work Furloughs												
	BRASS Serial Number 2	2709	12-13	-2	-193,243	-193,243	12-13				12-13			
	Implementation Date		13-14	-2	-193,243	-193,243	13-14				13-14			
		Total Net County Cost (NCC) reduction for Internal Audit is \$193,243. The reduction is about 2% more than the 5.48% Countywide NCC reduction (\$142,291) as it includes a \$50,952 partial reversal of an augmentation previously approved in the adopted FY 11-12 budget. AD currently has 16 filled positions and 0 vacant positions. As salaries/benefits equals 94% of the total appropriations and the remaining 6% service/supply budget is already at a minimum, the only option is to reduce salaries and benefits. For the past two years, IAD has already had voluntary and mandatory work furloughs (about \$45,300 in FY 10-11). Since the reduction amount is substantial and there is not enough time to accumulate savings, the Department will need to lay off two audit positions as early as November 2011. In addition, the Department will need to implement 2 to 4 hours of mandatory work furlough per pay period for the remaining staff, depending on how soon lay offs occur for the two positions.	14-15	-2	-193,243	-193,243	14-15				14-15			

PROGRAM IV -- INTERNAL AUDIT (079)

			DEF	PARTMENT REQU	JEST		CEC	RECOMMENDA	TION	BOARD APPROVED			
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduction	ons	FY	Positions	Request	Request		Positions	Request	Request	FY	Positions	Request	Request
1 (Cont'd)	Reduction Impacts Our reduction plan will result in a loss of two full audit positions due to lay off and about .35 audit FTE due to a possible 4 hour per pay period mandatory work furlough. This reduction will leave IAD with about 13.65 FTE (11.65 audit FTE and 2 administrative FTE). It will have a significant impact to our audit plan as it will reduce our audit coverage by about an annualized 3,200 hours or 23% (6 - 8 audits). The cumulative reduction from our FY 10-11 audit plan will be 31%. It is even more critical now to fully fund and support each audit position because we will have 6.35 less positions (20 positions less 4 FTE cut in FY 10-11 and the 2.35 FTE reduction currently proposed in FY 11-12). This is a 32% staff reduction in 1-2 years due to budget cuts. The few remaining auditors need to be as effective, technically trained, and supported as possible to fulfill our job duties and remain a quality audit department performing in accordance with professional auditing standards. CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to maintain existing level of service and current funding allocation.		g Source: G	-193,243 en. Fund = 100%	-193,243	15-16				15-16			
	Total VLF Reductions		-2	-193,243	-193,243		0	0	0		0	0	0

PROGRAM V - CAPITAL IMPROVEMENTS FY 2011-12 MID-YEAR VLF REDUCTIONS

PROGRAM V - CAPITAL IMPROVEMENTS FY 2011-12 MID-YEAR VLF REDUCTION AUGMENTATIONS SUMMARY

		DEPARTMENT RE	QUEST		CEO RECOMMEND	DATION		BOARD APPRO	VED
		Appropriation	Net County Cost		Appropriation	Net County Cost		Appropriation	Net County Cost
Augmentations for Board Consideration - Impact of VLF Reductions	Positions	Request	Request	Positions	Request	Request	Positions	Request	Request
Capital Projects (036)	0	-447,478	-447,478	0	-98,416	-98,416	0	-98,416	-98,416
Data Systems Development Projects (038)	0	-297,895	-297,895	0	-604,769	-604,769	0	-604,769	-604,769
Total Program V - Impact of VLF Reductions	0	-745,373	-745,373	0	-703,185	-703,185	0	-703,185	-703,185

PROGRAM V -- CAPITAL PROJECTS (036)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	1,501,032	0	0	0	1,501,032
Expense	9,666,689	0	0	-98,416	9,568,273
NCC	8,165,657	0	0	-98,416	8,067,241
Positions	0	0	0	0	0

			DEPAR	RTMENT REQUES	т		CEC	RECOMMENDA	TION	BOARD APPROVED			
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Deferral of Maintenance Projects	11-12	0	-447,478	-447,478	11-12	0	-98,416	-98,416	11-12	0	-98,416	-98,416
	BRASS Serial Number 2749	12-13	0	-447,478	-447,478	12-13				12-13			
	Implementation Date	13-14	0	-447,478	-447,478	13-14				13-14			
	Reduction Description County has funded the most critical capital projects required to maintain the health and safety of staff and the public, meet legal mandates, and essential to continuing operations. The age and condition of existing buildings are monitored to ensure a resilient County infrastructure. The County is responsible for providing a safe and healthy work environment for their internal and external customers. All projects are reviewed and approved considering these guidelines.		0	-447,478	-447,478	14-15				14-15			
	Reduction Impacts Failure of equipment or systems could impact the staff and the public if a building is unable to operate normally. Capital projects are required to comply with Local and State Building codes, California Health and Safety codes, ADA, Fire codes, County Risk Management, OSHA, South Coast Air Quality Management District, and South Coast Regional Quality District regulations. Reduction in capital project budget will result in deferral of critical capital projects to future years, it may not result in any cost savings in the long run. The deferral of capital projects will save cost in short-run but it will cost more in event of failure and corrective actions.	15-16	0	-447,478	-447,478	15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$98,416 (a pro rata share in across-the-board reductions).	Funding Sou	rce: Gen. Fu	nd = 100%			,						
	Total VLF Reductions		0	-447,478	-447,478		0	-98,416	-98,416		0	-98,416	-98,416

PROGRAM V -- DATA SYSTEMS DEVELOPMENT PROJECTS (038)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	10,094,021	0	0	0	10,094,021
Expense	15,530,069	0	0	-604,769	14,925,300
NCC	5,436,048	0	0	-604,769	4,831,279
Positions	0	0	0	0	0

			DEPAR	RTMENT REQUES	ST .		CEC	RECOMMENDA	TION	BOARD APPROVED			
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Co
ıctions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
REQUEST DESCRIPTION	N VLF Mid-Year Reduction - Reduce Appropriations	11-12	0	-297,895	-297,895	11-12	0	-604,769	-604,769	11-12	0	-604,769	-604,70
BRASS Serial Numb	er 2710	12-13	0	-297,895	-297,895	12-13				12-13			
Implementation Da	te	13-14	0	-297,895	-297,895	13-14				13-14	T I		
Reduction Description	Funding reductions to the following approved FY 11-12 information systems projects: CAPS+ DR Solution (\$28,809), eGovernment Replacement (\$17,147), Expansion of Wireless at Superior Court (\$20,550) and Mature Countywide Identity Management (\$24,150). When the FY 11-12 budget was developed, the debt service payment amount was based on the projected total spending for the ATS & PTMS upgrade projects. The actual year end spending was less than the projected amount. As a result there is additional debt service payment budgeted for FY 11-12. This reduction will also reduce a portion of the additional debt service payments for ATS (\$103,459) and PTMS (\$103,780). Annually, debt service reconciliation of budget to final costs is done each fiscal year as part of the first quarter budget report. This action is being taken early to address VLF reduction impacts.		0	-297,895	-297,895	14-15				14-15			
Reduction Impac	Potential reductions to the scopes of IT projects approved for FY 11-12.	15-16	0	-297,895	-297,895	15-16				15-16			
CEO Recommendation Recommend a total reduction of \$604,769 which includes budget reconciliation to actuals to reflect a \$584,917 reduction in debt service payments plus a \$19,852 reduction IT projects representing a pro rata share in across-the-board reductions.			ırce: Gen. Fu	nd = 100%		1						1	

PROGRAM VI - DEBT SERVICE FY 2011-12 MID-YEAR VLF REDUCTIONS

PROGRAM VI - DEBT SERVICE FY 2011-12 MID-YEAR VLF REDUCTION AUGMENTATIONS SUMMARY

		DEPARTMENT RE	QUEST		CEO RECOMMENT	DATION	BOARD APPROVED				
		Appropriation	Net County Cost		Appropriation	Net County Cost		Appropriation	Net County Cost		
Augmentations for Board Consideration - Impact of VLF Reductions	Positions	Request	Request	Positions	Request	Request	Positions	Request	Request		
Tax and Revenue Anticipation Notes (020)	0	-706,000	-706,000	0	-706,000	-706,000	0	-706,000	-706,000		
Total Program VII - Impact of VLF Reductions	0	-706,000	-706,000	0	-706,000	-706,000	0	-706,000	-706,000		

PROGRAM VI -- TAX AND REVENUE ANTICIPATION NOTES (020)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	2,350,000	0	0	0	2,350,000
Expense	3,850,000	0	0	-706,000	3,144,000
NCC	1,500,000	0	0	-706,000	794,000
Positions	0	0	0	0	0

				DEPAR	TMENT REQUES	Т		CEC	RECOMMENDA	TION	BOARD APPROVED			
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Reduc	tions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION	VLF Mid-Year Reduction - Reduce Appropriations and Revenue	11-12	0	-706,000	-706,000	11-12	0	-706,000	-706,000	11-12	0	-706,000	-706,000
	BRASS Serial Number	2771	12-13	0			12-13				12-13			
	Implementation Date		13-14	0			13-14				13-14			
	·	Reduce appropriations for Tax and Revenue Anticipation Notes (TRANS) interest expense and issuance costs by \$880,000 and reduce TRANS premium revenue by \$174,000 for a net reduction of \$706,000. At the time the budget was developed, final costs were projected, pending issuance. This action reconciles to the actual costs incurred. Annually, TRAN reconciliation of budget to final costs is done each fiscal year as part of the first quarter budget report. This action is being taken early to address VLF reduction impacts.	14-15	0			14-15				14-15			
	Reduction Impacts	N/A	15-16	0			15-16				15-16			
		Recommend a net reduction of \$706,000 which reconciles budget reconciliation to final TRAN issuance.	Funding Sou	rce: Gen. Fur	nd = 100%		•							
	Total VLF Reductions			0	-706,000	-706,000		0	-706,000	-706,000		0	-706,000	-706,000

PROGRAM VII - INSURANCE, RESERVES & MISCELLANEOUS FY 2011-12 MID-YEAR VLF REDUCTIONS

PROGRAM VII - INSURANCE, RESERVES & MISCELLANEOUS FY 2011-12 MID-YEAR VLF REDUCTION AUGMENTATIONS SUMMARY

		DEPARTMENT RE	QUEST		CEO RECOMMENI	DATION	BOARD APPROVED				
		Appropriation	Net County Cost	Appropriation		Net County Cost		Appropriation	Net County Cost		
Augmentations for Board Consideration - Impact of VLF Reductions	Positions	Request	Request	Positions	Request	Request	Positions	Request	Request		
General Fund (100)	0	0	0	0	-378,723	-12,878,723	0	-378,723	-12,878,723		
Employee Benefits (056)	0	-47,016	-47,016	0	-10,340	-10,340	0	-10,340	-10,340		
Total Program VII - Impact of VLF Reductions	0	-47,016	-47,016	0	-389,063	-12,889,063	0	-389,063	-12,889,063		

PROGRAM VII -- EMPLOYEE BENEFITS (056)

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	1,149,372	0	0	0	1,149,372
Expense	2,007,327	0	0	-10,340	1,996,987
NCC	857,955	0	0	-10,340	847,615
Positions	14	0	0	0	14

			DEPAR	TMENT REQUES	Т		CEC	RECOMMENDA	TION	BOARD APPROVED			
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost
VLF Redu	ctions	FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request
1	REQUEST DESCRIPTION VLF Mid-Year Reduction - Reduce Services & Supplies	11-12	0	-47,016	-47,016	11-12	0	-10,340	-10,340	11-12	0	-10,340	-10,340
	BRASS Serial Number 2699		0	-47,015	-47,015	12-13				12-13			
	Implementation Date		0	-47,016	-47,016	13-14				13-14			
	Reduction Description Reduce Services and Supplies \$47,016 to meet the Net County Cost Limit.	14-15	0	-47,016	-47,016	14-15				14-15			
	Reduction Impacts Employee Benefits will reduce communication cost by \$47,016 to meet the net County cost reduction. This reduction will result in reduced printed communications. This may result in the reduction of individualized communication to specific populations, but the information will still be available in other resources such as guidebooks, open enrollment presentations or on the web.	15-16	0	-47,016	-47,016	15-16				15-16			
	CEO Recommendation Recommend use of one-time funds and unanticipated revenue growth to limit funding reduction to \$10,340 (a pro rata share in across-the-board reductions).		rce: Gen. Fu	nd = 100%									
	Total VLF Reductions		0	-47,016	-47,016		0	-10,340	-10,340		0	-10,340	-10,340

PROGRAM VII -- GENERAL FUND (100) - MISCELLANEOUS BALANCING ADJUSTMENTS

	FY 2011-12	CEO RECOMMENDED	CEO RECOMMENDED	CEO	
	Mid Year Budget	Augmentations for Board	Augmentations for Board	RECOMMENDED	
	As of 8/31/11	Consideration-Restore	Consideration-Expand	VLF	CEO RECOMMENDED
Summary		Level of Service	Level of Service	Reductions	Mid Year Budget
Revenue	N/A	0	0	12,500,000	N/A
Expense	N/A	0	0	-378,723	N/A
NCC	N/A	0	0	-12,878,723	N/A
Positions	N/A	0	0	0	N/A

			DEPARTMENT REQUEST				CEO RECOMMENDATION					BOARD APPROVED			
				JEFAI				T CEC	Appropriation	-	+	1			
VLF Reductions		FY	D 111	Appropriation	Net County Cost	E)/	Positions			FY	D141	Appropriation	Net County Cost		
VLF Reduc			11-12	Positions	Request	Request	FY 11-12	Positions	Request	Request -4,500,000		Positions	Request	Request -4,500,000	
1		, ,	–	0	U			U	Ü	-4,500,000		U	0	-4,500,000	
	BRASS Serial Number	2775	12-13	0	0		12-13				12-13				
	Implementation Date		13-14	0	0	0	13-14				13-14				
		Based upon the FY 2011-12 Local Assessment Roll of Values released by the Orange County Assessor on July 8, 2011, increase the FY 2011-12 General Purpose Revenue growth assumption for Property Taxes. The \$4.5 million adjustment reflects the Assessor's revised estimate for a net 1.0% roll increase.	14-15	0	0	0	14-15				14-15				
	Reduction Impacts	N/A	15-16	0	0	0	15-16				15-16				
	CEO Recommendation	Recommend a \$4.5M GPR budget increase.	Funding Source: Gen. Fund = 100%												
					DEPARTMENT REQUEST					TION	BOARD APPROVED				
					Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost	
VLF Reduc	/LF Reductions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request	
2		Reduce Appropriations to Recognize Savings Related to Managers Pickup of Additional Retirement Costs	11-12	0	0	0	11-12	0	-378,723	-378,723	11-12	0	-378,723	-378,723	
	BRASS Serial Number	Various	12-13	0	0	0	12-13				12-13				
	Implementation Date		13-14	0	0	0	13-14				13-14				
	1	Reduce retirement appropriations by \$378,723 to recognize net savings related to additional pickup of retirement costs by administrative managers represented by the Orange County Managers Association (OCMA). The net reduction is allocated among General Fund departments based upon projected salary expense for administrative managers.		0	0	0	14-15				14-15				
	Reduction Impacts	N/A	15-16	0	0	0	15-16				15-16				
	CEO Recommendation	Recommend a \$378,723 appropriation decrease.	Funding Sou	rce: Gen. Fu	ind = 100%		-	-	-						

PROGRAM VII -- GENERAL FUND (100) - MISCELLANEOUS BALANCING ADJUSTMENTS

			DEPARTMENT REQUEST				CEC	RECOMMENDA	TION	BOARD APPROVED					
				Appropriation	Net County Cost			Appropriation	Net County Cost			Appropriation	Net County Cost		
VLF Reductions		FY	Positions	Request	Request	FY	Positions	Request	Request	FY	Positions	Request	Request		
3	REQUEST DESCRIPTION Draw from General Fund Reserves to Balance General Fund	11-12	0	0	0	11-12	0	0	-8,000,000	11-12	0	0	-8,000,000		
	BRASS Serial Number 2776	12-13	0	0	0	12-13				12-13					
	Implementation Date		0	0	0	13-14				13-14					
	Reduction Description An \$8 million reduction to undesignated General Fund Strategic Financial Plan Reserves is recommended to balance the General Fund VLF revenue reductions. This reserve draw will allow departments to glide down expenditures and will partially offset the financial impacts of implementing midyear operational reductions.	14-15	0	0	0	14-15				14-15					
	Reduction Impacts General Fund Reserves are currently below reserve targets as set by the Board. Continued use of reserves to fund ongoing operations negatively impacts cash flow planning and cost of debt issuance.	15-16	0	0	0	15-16				15-16					
	CEO Recommendation Recommend an \$8M draw from General Fund Reserves.	Funding Source: Gen. Fund = 100%													
Total VLF Reductions			0	0	0		0	-378,723	-12,878,723		0	-378,723	-12,878,723		